MOLSON COORS BREWING CO Form 10-Q August 06, 2008

Table of Contents

UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 10-Q

ý QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended June 29, 2008

OR

• TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

to Commission file number 1-14829

Molson Coors Brewing Company

(Exact name of registrant as specified in its charter)

DELAWARE (State or other jurisdiction of incorporation or organization) 84-0178360 (IRS Employer Identification No.)

80202

H2L 2R5

1225 17th Street, Denver, Colorado, USA 1555 Notre Dame Street East, Montréal,

Québec, Canada

(Address of principal executive offices)

(Zip Code)

303-279-6565 (Colorado)

514-521-1786 (Québec)

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes \acute{y} No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer ý Accelerated filer o

Non-accelerated filer o (Do not check if a smaller reporting company) Smaller reporting company o

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No ý

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of July 25, 2008:

Class A Common Stock 2,674,802 shares Class B Common Stock 154,794,285 shares

Exchangeable shares:

As of July 25, 2008, the following number of exchangeable shares was outstanding for Molson Coors Canada, Inc.:

Class A Exchangeable shares 3,314,062 shares Class B Exchangeable shares 22,693,418 shares

In addition, the registrant has outstanding one share of special Class A voting stock, through which the holders of Class A exchangeable shares and Class B exchangeable shares of Molson Coors Canada Inc. (a subsidiary of the registrant), respectively, may exercise their voting rights with respect to the registrant. The special Class A and Class B voting stock are entitled to one vote for each of the exchangeable share classes, respectively, excluding shares held by the registrant or its subsidiaries, and generally vote together with the Class A common stock and Class B common stock, respectively, on all matters on which the Class A common stock and Class B common stock are entitled to vote. The trustee holder of the special Class A voting stock and the special Class B voting stock has the right to cast a number of votes equal to the number of then outstanding Class A exchangeable shares and Class B exchangeable shares, respectively.

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

INDEX

		Page(s)
	PART I. FINANCIAL INFORMATION	
Item 1.	Financial Statements (Unaudited)	3
	Condensed Consolidated Statements of Operations for the thirteen and	
	twenty-six weeks ended June 29, 2008 and July 1, 2007	3
	Condensed Consolidated Balance Sheets at June 29, 2008 and	
	December 30, 2007	4
	Condensed Consolidated Statements of Cash Flows for the twenty-six weeks	
	ended June 29, 2008 and July 1, 2007	6
	Notes to Unaudited Condensed Consolidated Financial Statements	7
Item 2.	Management's Discussion and Analysis of Financial Condition and Results of	
	Operations	43
Item 3.	Quantitative and Qualitative Disclosures About Market Risk	59
Item 4.	Controls and Procedures	62
T. 1	PART II. OTHER INFORMATION	(2)
Item 1.	Legal Proceedings	63
Item	Risk Factors	60
1A.		63
Item 2.	Unregistered Sales of Equity Securities and Use of Proceeds	64
Item 3.	Defaults Upon Senior Securities	64
Item 4.	Submission of Matters to a Vote of Security Holders	64
Item 5.	Other Information	65
Item 6.	<u>Exhibits</u>	66
	2	

PART I. FINANCIAL INFORMATION

ITEM I. FINANCIAL STATEMENTS

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(IN MILLIONS, EXCEPT PER SHARE DATA) (UNAUDITED)

	Thirteen W	eeks Ended	Twenty-Six Weeks Ended				
	June 29, 2008	July 1, 2007	June 29, 2008	July 1, 2007			
Sales	\$ 2,359.4	\$2,244.0	\$ 4,175.6	\$ 3,895.2			
Excise taxes	(602.0)	(567.8)	(1,061.6)	(990.3)			
Net sales	1,757.4	1,676.2	3,114.0	2,904.9			
Cost of goods sold	(1,033.6)	(966.9)	(1,868.6)	(1,737.1)			
Gross profit	723.8	709.3	1,245.4	1,167.8			
Marketing, general and administrative expenses	(463.2)	(456.9)	(899.8)	(853.7)			
Special items, net	(103.9)	(25.4)	(111.2)	(33.6)			
Operating income	156.7	227.0	234.4	280.5			
Interest expense, net	(23.1)	(24.9)	(47.0)	(51.3)			
Debt extinguishment costs			(12.4)				
Other (expense) income, net	(6.0)	15.0	(1.4)	16.2			
Income from continuing operations before income							
taxes and minority interests	127.6	217.1	173.6	245.4			
Income tax expense	(28.9)	(28.5)	(23.4)	(33.7)			
Income from continuing operations before minority interests	98.7	188.6	150.2	211.7			
Minority interests in net income of consolidated entities	(5.4)	(4.3)	(10.8)	(8.1)			
winority increases in net income of consolidated entities	(5.4)	(4.3)	(10.0)	(0.1)			
Income from continuing operations	93.3	184.3	139.4	203.6			
(Loss) gain from discontinued operations, net of tax	(12.4)	0.6	(21.4)	(14.2)			
Net income	\$ 80.9	\$ 184.9	\$ 118.0	\$ 189.4			
Basic income (loss) per share:							
From continuing operations	\$ 0.51	\$ 1.03	\$ 0.77	\$ 1.15			
From discontinued operations	(0.07)		(0.12)	(0.08)			
Basic net income per share	\$ 0.44	\$ 1.03	\$ 0.65	\$ 1.07			
Diluted income (loss) per share:							
From continuing operations	\$ 0.50	\$ 1.02	\$ 0.75	\$ 1.13			
From discontinued operations	(0.07)		(0.12)	(0.08)			
Diluted net income per share	\$ 0.43	\$ 1.02	\$ 0.63	\$ 1.05			

		100 4	170.0	101 5	1.55.5	
Weighted average shares	basic	182.4	178.9	181.7	177.5	
Weighted average shares	diluted	186.0	181.2	185.0	180.1	
See notes to unaudited condensed consolidated financial statements						

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS

(IN MILLIONS) (UNAUDITED)

	J	A June 29, 2008		ember 30, 2007
Assets				
Current assets:				
Cash and cash equivalents	\$	284.4	\$	377.0
Accounts receivable, net		921.9		758.5
Other receivables, net		125.0		112.6
Inventories:				
Finished, net		164.9		164.0
In process		49.0		40.7
Raw materials		52.0		82.3
Packaging materials, net		81.7		82.6
Total inventories, net		347.6		369.6
Other assets, net				
		125.5		135.7
Deferred tax assets		17.9		17.9
Discontinued operations		6.2		5.5
Total current assets		1,828.5		1,776.8
Properties, net				
-		2,638.7		2,696.2
Goodwill		3,281.5		3,346.5
Other intangibles, net		4,834.7		5,039.4
Deferred tax assets		300.1		336.9
Notes receivable, net		72.9		71.2
Other assets		198.5		179.5
Discontinued operations		4.2		5.1
Total assets	\$1	13,159.1	\$	13,451.6

See notes to unaudited condensed consolidated financial statements.

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS (Continued)

(IN MILLIONS, EXCEPT PAR VALUE) (UNAUDITED)

	June 29,	As of December 30,
T 1.1.1141	2008	2007
Liabilities and stockholders' equity		
Current liabilities:	¢ 405.0	¢ 200 7
Accounts payable	\$ 405.8	\$ 380.7
Accrued expenses and other liabilities	1,155.1	1,189.1
Deferred tax liabilities	170.9	120.6
Short-term borrowings and current portion of long-term debt	21.4	4.3
Discontinued operations	44.1	40.8
Total current liabilities	1,797.3	1,735.5
Long-term debt	2,056.9	2,260.6
Pension and post-retirement benefits	612.4	677.8
Derivative hedging instruments	460.8	477.4
Deferred tax liabilities	559.9	605.4
Unrecognized tax benefits	262.0	285.9
Other liabilities	84.5	90.9
Discontinued operations	138.1	124.8
Total liabilities	5,971.9	6,258.3
Minority interests	35.2	43.8
Stockholders' equity		
Capital stock:		
Preferred stock, non-voting, no par value (authorized: 25.0 shares;		
none issued)		
Class A common stock, voting, \$0.01 par value per share		
(authorized: 500.0 shares; issued and outstanding: 2.7 shares at		
June 29, 2008 and December 30, 2007)		
Class B common stock, non-voting, \$0.01 par value per share		
(authorized: 500.0 shares; issued and outstanding: 154.7 shares and		
149.6 shares at June 29, 2008 and December 30, 2007, respectively)	1.5	1.5
Class A exchangeable shares (issued and outstanding: 3.3 shares at	110	110
June 29, 2008 and December 30, 2007)	124.7	124.8
Class B exchangeable shares (issued and outstanding: 22.7 shares	121.7	121.0
and 25.1 shares at June 29, 2008 and December 30, 2007,		
respectively)	853.8	945.3
respectively)	055.0	715.5
Total conital stack	980.0	1 071 6
Total capital stock Paid-in capital	3,186.2	1,071.6
-	2,002.9	3,022.5
Retained earnings	,	1,950.5
Accumulated other comprehensive income	982.9	1,104.9
Total stockholders' equity	7,152.0	7,149.5
Total liabilities and stockholders' equity	\$13,159.1	\$ 13,451.6
1 2	·	

See notes to unaudited condensed consolidated financial statements.

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(IN MILLIONS) (UNAUDITED)

	Twenty-Six Weeks Ended		
	June 29, 2008	July 1, 2007	
Cash flows from operating activities:			
Net income	\$ 118.0	\$ 189.4	
Adjustments to reconcile net income to net cash provided by operating			
activities:	1/7.0	167.4	
Depreciation and amortization	167.2	167.4	
Share-based compensation	46.9	19.9	
Gain on sale or impairment of properties and intangibles, net	(20.2)	(1(7)	
Gain on sale of House of Blues Canada equity investment	50.6	(16.7)	
Loss on impairment of Molson brands sold in the U.S. intangible asset Loss on impairment of Foster's distribution right intangible asset	50.0	24.1	
Deferred income taxes	12.0		
	12.9	(29.7)	
Equity in net income of unconsolidated affiliates Distributions from unconsolidated affiliates	(11.6)	(1.5)	
Minority interest in net income of consolidated entities	10.8	8.1	
Excess tax benefits from share-based compensation	(21.3)	(18.9)	
Change in current assets and liabilities and other	(21.3)	(309.9)	
Discontinued operations	21.4	(309.9)	
Discontinued operations	21.4	14.2	
Net cash provided by operating activities	160.6	48.2	
Cash flows from investing activities:			
Additions to properties and intangible assets	(136.4)	(268.3)	
Proceeds from sales of properties and intangible assets	33.5	3.3	
Proceeds from sale of investment securities, net	22.8		
Proceeds from sale of House of Blues Canada equity investment		30.0	
Investment in and advances to an unconsolidated affiliate	(10.6)		
Trade loan repayments from customers	13.9	15.4	
Trade loans advanced to customers	(20.1)	(12.8)	
Other	2.6	0.2	
Net cash used in investing activities	(94.3)	(232.2)	
Cash flows from financing activities:			
Exercise of stock options under equity compensation plans	45.9	167.9	
Excess tax benefits from share-based compensation	21.3	18.9	
Dividends paid	(65.5)	(57.1)	
Dividends paid to minority interest holders	(19.5)		
Proceeds from issuance of convertible debt		575.0	
Debt issuance costs		(9.4)	
Sale of warrants		57.0	
Purchase of call options		(106.7)	
Proceeds from issuance of long term debt	16.0		
Payments on long-term debt and capital lease obligations	(180.9)	(1.0)	
Proceeds from short-term borrowings	40.5	157.3	
Payments on short-term borrowings	(40.1)	(151.9)	
Net proceeds from revolving credit facilities	16.9	20.2	
Change in overdraft balances and other	(4.5)	2.1	
Settlements of debt-related derivatives	12.0	5.2	
Net cash (used in) provided by financing activities	(157.9)	677.5	

Cash and cash equivalents:		
Net (decrease) increase in cash and cash equivalents	(91.6)	493.5
Effect of foreign exchange rate changes on cash and cash equivalents	(1.0)	4.3
Balance at beginning of year	377.0	182.2
Balance at end of period	\$ 284.4	\$ 680.0

See notes to unaudited condensed consolidated financial statements.

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

On February 9, 2005, Adolph Coors Company merged with Molson Inc. (the "Merger"). In connection with the Merger, Adolph Coors Company became the parent of the merged Company and changed its name to Molson Coors Brewing Company. Unless otherwise noted in this report, any description of us includes Molson Coors Brewing Company ("MCBC" or the "Company"), principally a holding company, and its operating subsidiaries: Coors Brewing Company ("CBC"), operating in the United States ("U.S."); Coors Brewers Limited ("CBL"), operating in the United Kingdom ("U.K."); Molson Canada ("Molson"), operating in Canada; and our other corporate entities. Any reference to "Coors" means the Adolph Coors Company prior to the Merger. Any reference to Molson Inc. means Molson prior to the Merger. Any reference to "Molson Coors" means MCBC after the Merger.

Effective July 1, 2008, MCBC and SABMiller plc ("SABMiller") combined the U.S. and Puerto Rico operations of their respective subsidiaries, CBC and Miller Brewing Company ("Miller"), in accordance with a definitive joint venture agreement signed between the two investing companies on December 20, 2007. In connection with the closing of the joint venture transaction, each of Molson Coors, Coors, SABMiller and Miller have entered into an Amended and Restated Operating Agreement (the "LLC Operating Agreement"). The LLC Operating Agreement will be the primary operating document governing the joint venture, MillerCoors LLC ("MillerCoors").

Pursuant to the LLC Operating Agreement, MillerCoors has a Board of Directors consisting of five MCBC-appointed directors and five SABMiller-appointed directors. Each party contributed their respective U.S. and Puerto Rico operations, including related operating assets and certain liabilities into an operating joint venture company. The percentage interests in the profits of MillerCoors will be 58% for SABMiller plc and 42% for MCBC, voting interests will be shared 50%-50%. Each party to the joint venture has agreed not to transfer its economic or voting interests in the joint venture for a period of five years, and certain rights of first refusal will apply to any subsequent assignment of such interests.

Beginning in the third quarter of 2008, the results and financial position of U.S. operations, which has historically comprised substantially all of our U.S. reporting segment will, in all material respects, be deconsolidated from MCBC, see Note 2 "Business Segments." Also beginning in the third quarter of 2008, our interest in the new combined operations will be accounted for by us under the equity method of accounting

Unless otherwise indicated, information in this report is presented in U.S. dollars ("USD" or "\$").

Unaudited Condensed Consolidated Financial Statements

The accompanying unaudited condensed consolidated financial statements reflect all adjustments, consisting of normal recurring accruals, which are necessary for a fair statement of the financial position, results of operations and cash flows for the periods presented. The accompanying condensed consolidated financial statements include our accounts, the accounts of our majority owned subsidiaries and certain variable interest entities of which we are the primary beneficiary. All intercompany transactions and balances have been eliminated in consolidation. These condensed consolidated financial statements should be read in conjunction with the consolidated financial statements, including the notes thereto, contained in our Annual Report on Form 10-K for the year ended December 30, 2007. The results of operations for the thirteen and twenty-six week periods ended June 29, 2008, are

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

not necessarily indicative of the results that may be achieved for the full fiscal year and cannot be used to indicate financial performance for the entire year.

The December 30, 2007 condensed consolidated balance sheet data is consistent with our audited financial statements, but does not include all disclosures required by accounting principles generally accepted in the United States of America ("U.S. GAAP").

Reporting Periods Presented

MCBC follows a 52/53 week fiscal reporting calendar. The second fiscal quarter of 2008 and 2007 consisted of 13 weeks ending on June 29, 2008 and July 1, 2007, respectively. Fiscal year 2008 and 2007 consist of 52 weeks ending on December 28, 2008 and December 30, 2007, respectively.

Since the Merger, the results from Brewers Retail Inc. ("BRI") are reported one month in arrears in the accompanying unaudited condensed consolidated financial statements.

Use of estimates

Our consolidated financial statements are prepared in accordance with U.S. GAAP. These accounting principles require us to make certain estimates, judgments and assumptions. We believe that the estimates, judgments and assumptions are reasonable, based on information available at the time they are made. To the extent there are material differences between these estimates and actual results, our consolidated financial statements may be affected.

Reclassifications

Certain prior period amounts have been reclassified to conform to the current period presentation.

Adoption of New Accounting Pronouncements

SFAS No. 157 "Fair Value Measurements"

In September 2006, the FASB issued SFAS No. 157, "*Fair Value Measurements*," ("SFAS 157") which is, in part, effective for us beginning in fiscal year 2008. This statement defines fair value, establishes a framework for measuring fair value and expands the related disclosure requirements. The statement indicates, among other things, that a fair value measurement assumes that the transaction to sell an asset or transfer a liability occurs in the principal market for the asset or liability or, in the absence of a principal market, the most advantageous market for the asset or liability. Subsequent to the issuance of SFAS 157, the FASB issued FASB Staff Positions ("FSP") 157-1, "*Application of FASB Statement No. 157 to FASB Statement No. 13 and Other Accounting Pronouncements That Address Fair Value Measurements for Purposes of Lease Classification or Measurement under Statement 13*" and FSP 157-2 "*Effective Date of FASB Statement No. 157.*" FSP 157-1 excludes, in certain circumstances, SFAS 13 and other accounting pronouncements that address fair value measurements for purposes of lease classification or measurement under Statement 13 from the provision of SFAS 157. FSP 157-2 delays the effective date of SFAS 157 for all nonfinancial liabilities, except those that are recognized or disclosed at fair value in the financial statements on a recurring

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

basis. For the instruments subject to the effective date delay under FSP 157-2, the effective date to adopt the fair value provisions for us will be the first quarter of 2009.

The table below summarizes our assets and liabilities that are measured at fair value on a recurring basis as of June 29, 2008. Such assets include certain derivative instruments and our indemnity obligations related primarily to our discontinued operations from Kaiser (see Note 5). In addition, we have provided a reconciliation of the beginning and ending balances for the fair value of these indemnity obligations using significant unobservable inputs (Level 3 see definition below) in Note 12 "CONTINGENCIES Kaiser and Other Indemnity Obligations." SFAS 157 establishes a hierarchy that prioritizes fair value measurements based on the types of inputs used for the various valuation techniques (market approach, income approach and cost approach). We utilize a combination of market and income approaches to value derivative instruments, and use an income approach for valuing our indemnity obligations. Our financial assets and liabilities are measured using inputs from the three levels of the fair value hierarchy. The three levels of the hierarchy are as follows:

Level 1 Inputs are unadjusted quoted prices in active markets for identical assets or liabilities that we have the ability to access at the measurement date.

Level 2 Inputs include quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, inputs other than quoted prices that are observable for the asset or liability (i.e., interest rates, yield curves, etc.), and inputs that are derived principally from or corroborated by observable market data by correlation or other means (market corroborated inputs).

Level 3 Unobservable inputs that reflect our assumptions about the assumptions that market participants would use in pricing the asset or liability. We develop these inputs based on the best information available, including our own data.

The following presents our assets and liabilities that are measured at fair value based on a recurring basis:

	Total carrying value at June 29, 2008		Fair Vaue M Quoted price in active markets (Level 1)	es Sig (Obs I	surements at June Significant Other Observable Inputs (Level 2)		008 Using nificant bservable nputs .evel 3)
			(In million	s)		
Derivatives assets	\$	37.2	\$	\$	37.2	\$	
Derivatives liabilities		(467.8)			(467.8)		
Guarantees indemnity obligations		(182.5)					(182.5)
Total	\$	(613.1)	\$	\$	(430.6)	\$	(182.5)

In 2009 and in accordance with FSP 157-2, we will adopt the fair value provisions for those financial assets and liabilities that are measured at fair value on a nonrecurring basis including goodwill, intangibles, and debt. Based on our evaluation of this statement, we do not believe the adoption of FSP 157-2, will have a significant impact on the determination or reporting of our financial results.

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

Following is a list of asset and liabilities that are recognized or disclosed at fair value for which, we will not apply the provisions of SFAS 157 until 2009:

Reporting units, including Canada, U.S. and U.K., measured at fair value in the first step of our annual goodwill impairment testing,

Indefinite-lived intangible assets measured at fair value in our annual impairment testing,

Other long-lived assets held for sale and carried at fair value less costs to sell,

Asset retirement obligations, and

Liabilities associated with restructuring or other exit activities.

SFAS No. 159 "The Fair Value Option for Financial Assets and Financial Liabilities. Including an amendment of FASB Statement No. 115"

In February 2007, the FASB issued Statement No. 159 ("SFAS 159") which permits entities an option to choose to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. The objective of this Statement is to reduce both complexity in accounting for financial instruments and the volatility in earnings caused by measuring related assets and liabilities using different measurement techniques. The fair value measurement provisions are elective and can be applied to individual financial instruments. SFAS 159 requires additional disclosures related to the fair value measurements included in the entity's financial statements. This Statement is effective for us as of the beginning of our 2008 fiscal year. We have not adopted the fair value measurement provisions of SFAS 159.

New Accounting Pronouncements

SFAS No. 141R "Business Combinations"

In December 2007, the FASB issued SFAS No. 141 (revised 2007), "Business Combinations" ("SFAS 141R"), which replaces SFAS No. 141, "Business Combinations." Under the provisions of SFAS 141R, acquisition costs will generally be expensed as incurred; noncontrolling interests will be valued at fair value at the acquisition date; in-process research and development will be recorded at fair value as an indefinite-lived intangible asset at the acquisition date; restructuring costs associated with a business combination will generally be expensed subsequent to the acquisition date; and changes in deferred tax asset valuation allowances and income tax uncertainties after the acquisition date generally will affect income tax expense. SFAS 141R will be effective, on a prospective basis, for all business combinations for which the acquisition date is after the beginning of our fiscal year 2009, with the exception of the accounting for valuation allowances on deferred taxes and acquired tax contingencies for which the adoption is retrospective. We are currently evaluating the effects, if any, that SFAS 141R may have on our financial statements.

SFAS No. 160 "Noncontrolling interests in Consolidated Financial Statements"

In December 2007, the FASB issued Financial Accounting Standards No. 160, "Noncontrolling Interests in Consolidated Financial Statements an amendment of ARB No. 51" ("SFAS 160") and is

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

effective for us beginning in fiscal year 2009. This Statement requires the recognition of a noncontrolling interest, or minority interest, as equity in the consolidated financial statements and separate from the parent's equity. The amount of net income attributable to the noncontrolling interest will be included in consolidated net income on the face of the income statement. It also amends certain of ARB No. 51's consolidation procedures for consistency with the requirements of SFAS 141R, including procedures associated with the deconsolidation of a subsidiary. This statement also includes expanded disclosure requirements regarding the interests of the parent and its noncontrolling interest. We are currently evaluating this new statement and anticipate that while the adoption of SFAS 160 will require the reclassification of our reported minority interests to stockholders' equity, the statement will not have a significant impact on the reporting of our results of operations.

SFAS No. 161 "Disclosures about Derivative Instruments and Hedging Activities. Including an amendment of FASB Statement No. 133 "

In March 2008, the FASB issued SFAS No. 161, "Disclosures about Derivative Instruments and Hedging Activities an amendment of FASB Statement No. 133," (SFAS "161") as amended and interpreted, which requires enhanced disclosures about an entity's derivative and hedging activities and thereby improves the transparency of financial reporting. Disclosing the fair values of derivative instruments and their gains and losses in a tabular format provides a more complete picture of the location in an entity's financial statements of both the derivative positions existing at period end and the effect of using derivatives during the reporting period. Entities are required to provide enhanced disclosures about (a) how and why an entity uses derivative instruments, (b) how derivative instruments and related hedged items are accounted for under Statement 133 and its related interpretations, and (c) how derivative instruments and related hedged items affect an entity's financial position, financial performance, and cash flows. SFAS No. 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008. Early adoption is permitted. The Company does not expect SFAS 161 to have a material impact on its financial statements.

FASB Staff Position APB 14-1, "Accounting for Convertible Debt Instruments That May Be Settled in Cash Upon Conversion (Including Partial Cash Settlement)"

In May 2008, the FASB issued FSP No. APB 14-1, "Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement)" ("FSP APB 14-1"). This FSP requires that issuers of convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement) should separately account for the liability and equity (conversion feature) components of the instruments. As a result, interest expense should be imputed and recognized based upon the entity's nonconvertible debt borrowing rate, which will result in incremental non-cash interest expense, and as result, lower net income. Our 2007 2.5% Convertible Senior Notes due July 30, 2013 will be subject to FSP APB 14-1. Prior to FSP APB 14-1, Accounting Principles Board Opinion No. 14, "Accounting for Convertible Debt and Debt Issued with Stock Purchase Warrants" ("APB 14"), provided that no portion of the proceeds from the issuance of the instrument should be attributable to the conversion feature. We have determined that if the liability and equity components of the Convertible Senior Notes had been separately valued at the time of their issuance on June 15, 2007, the amount allocated to long-term debt would have been \$462.7 million, and the amount allocated to equity would have been \$112.3 million. When we are required to retroactively

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

1. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES (Continued)

adopt FSP APB 14-1 in fiscal 2009, interest expense for fiscal 2007 and 2008 will be increased by non-cash amounts of \$9.0 million and \$17.0 million, respectively. We anticipate recording additional non-cash interest expense on the Convertible Senior Notes in 2009 through 2013 of \$17.6 million \$19.6 million annually, thereby increasing the carrying value of the debt to \$575 million by its maturity date in July 2013. We expect that the carrying amount of the 2.5% Convertible Senior Notes will be discounted (decreased) and additional paid-in capital increased in the amount of \$86.3 million as of December 29, 2008.

FASB Staff Position FASB 142-3 "Determination of the Useful Life of Intangible Assets)"

In April 2008, the FASB issued FSP No. FASB 142-3, "Determination of the Useful Life of Intangible Assets" ("FSP No. FASB 142-3"). This FSP amends the factors that should be considered in developing renewal or extension assumptions used to determine recognized intangible asset under SFAS Statement No. 142, "Goodwill and Other Intangible Assets" This FSP applies to recognized intangible assets that are accounted for pursuant to SFAS No. 142. For a recognized intangible asset, an entity will be required to disclose information that enables users of financial statements to assess the extent to which expected future cash flows associated with the asset are affected by the entity's intent and/or ability to renew or extend the arrangement. This FSP is effective for financial statements issued for fiscal years beginning after December 15, 2008 and early adoption is prohibited. We are currently evaluating the effects that FSP No. FASB 142-3 may have on our financial statements.

SFAS No. 162 "The Hierarchy of Generally Accepted Accounting Principles"

In May 2008, the FASB issued Financial Accounting Standards No. 162, "The Hierarchy of Generally Accepted Accounting Principles" ("SFAS 162"). This Statement is effective 60 days following the SEC's approval of the Public Company Accounting Oversight Board amendments to AU 411 "The *Meaning* of Present Fairly in Conformity With Generally Accepted Accounting Principles". Prior to issuance of SFAS No. 162, the GAAP hierarchy, as set forth in the American Institute of Certified Public Accountants ("AICPA") Statement on Auditing Standards No. 69 was directed to auditors. SFAS No. 162 directs the GAAP hierarchy to entities who are responsible for selecting accounting principles for financial statements that are presented in conformity with GAAP. SFAS No. 162 identifies the sources of accounting principles and provides entities with a framework for selecting principles used in the preparation of financial statements that are presented in conformity with GAAP. With issuance of SFAS 162, the GAAP hierarchy now resides in the accounting literature established by the FASB.

2. BUSINESS SEGMENTS

During the first quarter of 2008, MCBC adjusted its operating and reporting structure to reflect a re-alignment of responsibility associated with certain developing beer markets. A summary of our revised operating segments is provided below:

Reportable segments

Canada

The Canada segment was not impacted by this reorganization and remains as described in our previously issued financial statements.

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

2. BUSINESS SEGMENTS (Continued)

Effective, January 1, 2008, Molson and Grupo Modelo, S.A.B. de C.V. established a joint venture Molson Modelo Imports ("MMI"), to import, distribute, and market the Modelo beer brand portfolio across all Canadian provinces and territories. Under the new arrangement, Molson's sales team will be responsible for selling the brands across Canada on behalf of the joint venture. The new alliance will enable Grupo Modelo to effectively leverage the existing resources and capabilities of Molson to achieve greater distribution coverage in the Western provinces of Canada. The MMI joint venture will be accounted for under the equity method.

United States ("U.S.")

Our beer business associated with Mexico, the Caribbean (other than Puerto Rico), and military sales outside the U.S. have been transferred from this operating segment to our non-reportable segment called Global Brands and Market Development ("Global Markets") and Corporate, discussed below. In addition, the results of Coors Global Properties which includes certain intellectual property, trademarks and brands, was re-aligned and is now included in the U.S. segment.

As discussed in Note 1, "Basis of Presentation and Significant Accounting Policies," effective July 1, 2008, MillerCoors LLC ("MillerCoors") began operations. MCBC's equity investment in MillerCoors will include our former U.S. operating segment results beginning in third quarter of 2008. The results and financial position of our U.S. segment operations were deconsolidated upon contribution to the joint venture, and our interest in MillerCoors will be accounted for and reported by us under the equity method of accounting beginning in the third quarter of 2008.

United Kingdom ("U.K.")

Our beer business in Asia markets and exports from the U.K. to continental Europe have been transferred to our non-reportable segment called Global Markets and Corporate, discussed below. As a result, the segment previously carried as "Europe" has been renamed the U.K. The segment includes the results of operations in the U.K. and our royalty arrangements in the Republic of Ireland.

Non-reportable segment and other business activities

Global Markets and Corporate

These results represent our unallocated corporate general and administrative costs, net interest costs associated with financing activities, and results of operations associated with certain global markets, including Mexico, the Caribbean (other than Puerto Rico), Asia and exports to continental Europe. The asset levels and results of operations from this non-reportable segment and other business activities are not material enough to merit separate disclosure as a reportable segment.

No single customer accounted for more than 10% of our sales. Net sales represent sales to third party external customers. Inter-segment revenues are insignificant and eliminated in consolidation. Prior period amounts have been reclassified to conform to the current operating segment structure described above.

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

2. BUSINESS SEGMENTS (Continued)

The following table sets forth net sales by segment:

						Twenty-Si End		/eeks
	T	hirteen We	eks l	Ended				
	J	une 29, 2008		ıly 1, 2007	J	une 29, 2008		fuly 1, 2007
	(In millions)			(In million			s)	
Canada ⁽¹⁾	\$	532.6	\$	534.5	\$	916.2	\$	872.4
U.S. ⁽¹⁾		841.8		757.8		1,491.8		1,343.2
U.K. ⁽¹⁾		367.1		367.0		677.6		658.7
Global Markets and Corporate ⁽²⁾		15.9		16.9		28.4		30.6
Consolidated	\$	1,757.4	\$1	,676.2	\$	3,114.0	\$ 2	2,904.9

(1)

Reportable segment

(2)

Operating segment and other business activities that are not reportable

The following table sets forth income (loss) from continuing operations before income taxes and minority interests by segment:

	Thirteen Weeks Ended				Twenty-Six Weeks Ended				
	June 29, July 1, 2008 2007			June 29, 2008			luly 1, 2007		
Canada ⁽¹⁾	\$	153.9	\$	138.8	\$	216.6	\$	180.0	
U.S. ⁽¹⁾		35.4		98.2		105.3		143.7	
U.K. ⁽¹⁾		18.4		39.2		14.3		32.3	
Global Markets and Corporate ⁽²⁾		(80.1)		(59.1)		(162.6)		(110.6)	
Consolidated	\$	127.6	\$	217.1	\$	173.6	\$	245.4	

(1)

(2)

Reportable segment

Operating segment and other business activities that are not reportable

The following table sets forth total assets by segment:

		As of			
	June 29, 2008	· · ·			
	()	(In millions)			
Canada ⁽¹⁾⁽²⁾	\$ 7,145.	2 \$	7,378.6		

U.S. ⁽²⁾	3,026.1	2,830.6
U.K. ⁽²⁾	2,700.7	2,867.3
Global Markets and Corporate ⁽³⁾	276.7	364.5
Discontinued operations	10.4	10.6
Total assets	\$ 13,159.1	\$ 13,451.6

(1) The decrease is primarily due to foreign currency translation.

Reportable segment

(2)

(3)

Operating segment and other business activities that are not reportable

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

3. SHARE-BASED PAYMENTS

During the twenty-six weeks ended June 29, 2008, we could have issued the following awards related to Class B common shares to certain directors, officers, and other eligible employees, pursuant to the Molson Coors Brewing Company Incentive Compensation Plan ("MCIP"): restricted stock units ("RSU"), deferred stock units ("DSU"), performance share units ("PSU"), stock options, stock-only stock appreciation rights ("SOSAR"), and limited stock appreciation rights ("LOSAR"). No stock options or LOSARs were granted during the first half of 2008 and 2007. There were no awards granted under the Company's Equity Compensation Plan for Non-Employee Directors and the 1990 Equity Incentive Plan in the twenty-six week period ended June 29, 2008, and we are not expecting to grant any new awards under these plans for the remainder of 2008.

In the twenty-six weeks ended June 29, 2008, we granted 0.5 million RSUs, and a small number of DSUs and PSUs with a weighted-average fair market value of \$57.49 and \$53.44 and \$50.37 per award, respectively. In the twenty-six weeks ended July 1, 2007, we granted 0.1 million RSUs, a small number of DSUs and 0.1 million PSUs with a weighted-average fair market value of \$45.76 and \$46.77 and \$43.05 per award, respectively.

SOSARs are granted with an exercise price equal to the market value of a share of common stock on the date of grant. These SOSARs entitle the award recipient to receive shares of the Company's stock with a fair market value equal to the excess of the trading price over the exercise price of such shares on the date of the exercise. SOSARs have a term of 10 years and generally vest over three years. During the twenty-six weeks ended June 29, 2008 and July 1, 2007, we granted 0.5 million and 1.0 million SOSARs with a weighted-average fair market value of \$14.64 and \$13.23 each, respectively. The weighted-average fair market values are determined using the Black-Scholes option-pricing model.

PSU awards are earned over the estimated expected term to achieve projected financial targets, which were established on March 16, 2006 at the time of the initial grant. As of March 30, 2008, these financial targets were achieved for all PSU awards outstanding. As a result of achieving these financial targets, we recognized the remaining \$34.4 million expense before taxes in the first quarter of 2008 associated with the outstanding PSU awards. PSUs are granted at the market value of our stock on the date of the grant.

As of June 29, 2008 and pursuant to the MCIP, there were 1.8 million shares of our stock available for the issuance of stock options, SOSARs, LOSARs, RSUs, DSUs and PSUs.

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

3. SHARE-BASED PAYMENTS (Continued)

The following table summarizes components of the equity-based compensation recorded as expense:

Ju	Thirteen Weeks Ended June 29, July 1, 2008 2007			Ended				
	(In mill	ions)	(In m)	
\$	5.2	\$	6.6	\$	6.8	\$	7.3	
	(1.7)		(2.1)		(2.1)		(2.3)	
\$	3.5	\$	4.5	\$	4.7	\$	5.0	
\$	3.1	\$	2.0	\$	5.7	\$	3.7	
	(1.0)		(0.6)		(1.8)		(1.1)	
\$	2.1	\$	1.4	\$	3.9	\$	2.6	
\$		\$	4.6	\$	34.4	\$	8.9	
			(1.4)		(10.0)		(2.6)	
\$		\$	3.2	\$	24.4	\$	6.3	
\$	5.6	\$	9.1	\$	33.0	\$	13.9	
	Juu 2 \$ \$ \$ \$ \$ \$ \$	June 29, 2008 (In mill \$ 5.2 (1.7) \$ 3.5 \$ 3.1 (1.0) \$ 2.1 \$ \$	June 29, JJ 2008 2 (In millions \$ 5.2 \$ (1.7) \$ 3.5 \$ \$ 3.1 \$ (1.0) \$ 2.1 \$ \$ \$ \$ \$	June 29, 2008 July 1, 2007 2008 2007 (In millions) \$ \$ 5.2 \$ 6.6 (1.7) (2.1) \$ 3.5 \$ 4.5 \$ 3.1 \$ 2.0 (1.0) (0.6) \$ 2.1 \$ 1.4 \$ $$ $ 4.6 (1.4) $ $ 3.2 $	Thirteen Weeks Ended June 29, July 1, 2007 July 1, 2007 July 1, 2007 2008 July 1, 2007 S	Thirteen Weeks Ended June 29, 2007 End June 29, 2008 June 29, 2007 June 29, 2008 (In millions) (In million) \$ 5.2 \$ 6.6 \$ 6.8 (1.7) (2.1) (2.1) (2.1) \$ 3.5 \$ 4.5 \$ 4.7 \$ 3.1 \$ 2.0 \$ 5.7 (1.0) (0.6) \$ 5.7 \$ 2.1 \$ 1.4 \$ 3.9 \$ \$ \$ 3.4 \$ 3.9 \$ \$ \$ 3.2 \$ 24.4	June 29, July 1, June 29, July 2008 June 29, June 29, <t< td=""></t<>	

As of June 29, 2008, there was \$41.3 million of unrecognized compensation expense related to non-vested shares from share-based compensation arrangements granted under the plans. This compensation is expected to be recognized over a weighted-average period of approximately 1.6 years. During the twenty-six weeks ended June 29, 2008, cash received from stock option exercises was \$45.9 million and the total tax benefit to be realized for the tax deductions from these option exercises was \$9.8 million. The total intrinsic value of stock options exercised during the twenty-six weeks ended June 29, 2008 and July 1, 2007 were \$29.3 million and \$58.1 million, respectively.

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

3. SHARE-BASED PAYMENTS (Continued)

The following table represents the summary of stock options and SOSARs outstanding at June 29, 2008, and the activity during the first twenty-six weeks of 2008:

	Outstanding options	exer	ted-average cise price r share	Weighted- average remaining contractual life (years)	in	gregate trinsic value
	(In milli	ons, exc	ept for per sh	are amounts a	nd ye	ars)
Outstanding as of December 30, 2007	9.7	\$	33.70		\$	177.8
Granted	0.5	\$	57.76			
Exercised	(1.4)	\$	47.35			
Forfeited		\$	39.78			
Outstanding as of June 29, 2008	8.8	\$	35.30	5.49	\$	165.0
Excercisable at June 29, 2008	7.6	\$	33.51	4.97	\$	157.2

The fair values of each SOSAR granted in the first half of 2008 and 2007 were determined on the date of grant using the Black-Scholes option-pricing model with the following weighted-average assumptions:

		For both the Thirteen and Twenty-Six Weeks Ended				
	June 29, 2008	July 1, 2007				
Risk-free interest rate	2.85%	4.46%				
Dividend yield	1.39%	1.40%				
Volatility range	25.3% - 25.5%	21.8% - 26.8%				
Weighted-average volatility	25.39%	25.30%				
Expected term (years)	3.5 - 7.0	3.5 - 7.0				

The following table represents non-vested restricted stock units, deferred stock units and performance shares at June 29, 2008, and the activity during the twenty-six weeks of 2008:

	Shares (In 1	Weighted-aver grant date fai value es per share In millions, except		
	per	shar	e amounts)	
Non-vested as of December 30, 2007	2.7	\$	35.98	
Granted	0.5	\$	57.17	
Vested	(2.4)	\$	35.49	
Forfeited	0.2	\$	35.83	
Non-vested as of June 29, 2008	1.0	\$	47.59	

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

3. SHARE-BASED PAYMENTS (Continued)

Total fair values of RSUs and DSUs that vested during the twenty-six weeks ended June 29, 2008, were \$138 million.

4. SPECIAL ITEMS, NET

We have incurred charges or gains that are not indicative of our normal, recurring operations. As such, we have separately classified these costs as special operating items.

Summary of Special Items

The table below summarizes special items recorded in the first quarters of 2008 and 2007, by program:

	Thirteen Weeks Ended			,	Twenty-Si End			
	June 29, 2008		July 1, 2007		June 29, 2008			ıly 1, 2007
				(In mi	llion	s)		
Canada Restructuring and related costs								
associated with the Edmonton brewery closure								
and other outsourcing activities	\$	0.5	\$		\$	1.9	\$	4.1
Canada Impairment of Foster's distribution right								
intangible asset				24.1				24.1
U.S. Costs associated with the MillerCoors joint								
venture		21.7				37.9		
U.S. Impairment of Molson brands intangible								
asset		50.6				50.6		
U.S. Impairments of fixed assets		2.6				2.6		
U.S. Loss (gain) on sale of distribution								
businesses		2.4				(21.8)		
U.K. Restructuring charge		3.1		1.3		4.7		5.4
U.K. Other, including certain exit costs						0.5		
Global Markets and Corporate Costs associated								
with the MillerCoors joint venture		11.7				17.2		
Global Markets and Corporate Transitional costs								
associated with outsourcing agreement		11.3				17.6		
Total special items	\$	103.9	\$	25.4	\$	111.2	\$	33.6

Canada Segment

During the second quarter of 2008, the Canada segment recognized \$0.2 million of restructuring costs associated with employee terminations associated with a company-wide effort to increase efficiency in certain finance, information technology and human resource activities by outsourcing portions of those functions. The Canada segment also recognized \$0.3 million of costs associated with maintaining and preparing the closed Edmonton brewery for sale, expected to be completed later in 2008. During the first six months of 2007, we recognized an impairment of \$24.1 million associated with our Foster's distribution rights intangible asset, which resulted from the loss of that partner agreement.

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

4. SPECIAL ITEMS, NET (Continued)

We also recognized \$4.1 million in the first six months of 2007 for severance and other related costs as part of a restructuring program that focused on labor savings across production and sales and general and administrative functions.

The following summarizes the activity in the Canada segment restructuring accruals:

	Severan oth employed cos	ier e-related
	(In mi	llions)
Balance at December 30, 2007	\$	4.2
Charges incurred		0.4
Payments made		(3.0)
Foreign currency and other adjustments		(0.1)
Balance at June 29, 2008	\$	1.5

U.S. Segment

During the second quarter of 2008, the U.S. segment recognized an impairment of an intangible asset of \$50.6 million associated with Molson brands sold in the U.S. See Note 9 "Goodwill and Other Intangibles" for further discussion. The U.S. also recognized \$21.7 million of costs associated specifically with the MillerCoors transaction, \$17.0 million of which were related to employee retention costs, and \$4.7 million of which were related to integration planning. Also in the second quarter, impairment charges related to fixed assets at the Golden brewery of \$2.6 million were recorded, and a loss of \$2.4 million was recorded related to the sale of our Glenwood Springs, Colorado distributorship. During the first quarter of 2008, we sold our Boise, Idaho beer distributorship for \$25.2 million resulting in a gain of \$24.2 million.

The following summarizes the activity in the U.S. segment restructuring accruals:

	Severance other employee-r costs	elated
	(In millio	ons)
Balance at December 30, 2007	\$	2.6
Charges incurred		(0.1)
Payments made		(2.5)
Balance at June 29, 2008	\$	

U.K. Segment

The U.K. segment recognized \$3.1 million and \$1.3 million of restructuring costs, primarily employee termination costs, in the second quarters of 2008 and 2007, respectively. These employee costs were associated with supply chain and back-office restructuring efforts in the U.K. Costs incurred for the six month periods in each of 2008 and 2007 were associated with the similar cost-saving restructuring efforts.

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

4. SPECIAL ITEMS, NET (Continued)

The following summarizes the activity in the U.K. segment restructuring accruals:

	Severan oth employee cos	er e-related sts
	(In mil	llions)
Balance at December 30, 2007	\$	2.5
Charges incurred		4.7
Payments made		(3.8)
Foreign currency and other adjustments		
Balance at June 29, 2008	\$	3.4

Global Markets and Corporate

During the second quarter of 2008, Global Markets and Corporate recognized \$11.7 million of costs associated with the MillerCoors joint venture, consisting primarily of outside professional services related to the planning and integration efforts involved in the start-up of MillerCoors. Year to date costs in 2008 associated with these efforts total \$17.2 million. Additionally, in January 2008 we signed a contract with a third-party service provider to outsource a significant portion of our general and administrative back office functions in all of our operating segments and in our corporate office. This outsourcing initiative is a key component of our Resources for Growth cost reduction program. During the second quarter we incurred \$11.3 million of external transition costs associated with this outsourcing initiative, and \$17.6 million year to date. We expect to incur additional costs throughout the remainder of 2008. The Global Markets and Corporate segment recognized no special items in the second quarter or first half of 2007.

5. OTHER INCOME (EXPENSE), NET

	Thirteen Weeks Ended June 29, July 1, 2008 2007		Thirteen Weeks EndedEndJune 29,July 1,June 29,200820072008		Thirteen Weeks Ended Ende June 29, July 1, June 29,		29, July 08 200		ks Ended Er July 1, June 29, 2007 2008		Ended uly 1, June 2007 200		y-Six Week Ended , July 200'	
(Losses) gains on disposals of				(1111111	11011.5	,)								
non-operating long-lived assets	\$		\$	(0.1)	\$	1.9	\$	0.1						
Gain on sale of House of Blues Canada														
equity investment				16.7				16.7						
Equity in (losses) income of														
unconsolidated affiliates, net		(2.3)		(1.9)		1.2		(1.0)						
(Losses) gains from foreign exchange														
and derivatives		(1.9)		0.3		(2.8)		0.3						
Losses on non-operating leases, net		(0.3)		(0.4)		(0.9)		(1.2)						
Other, net		(1.5)		0.4		(0.8)		1.3						
Other (expense) income, net	\$	(6.0)	\$	15.0	\$	(1.4)	\$	16.2						

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

6. DISCONTINUED OPERATIONS

In 2006, we sold our equity interest in the entity that comprised our previously-reported Brazil operating segment, Cervejarias Kaiser Brasil S.A. ("Kaiser") to FEMSA Cerveza S.A. de C.V. ("FEMSA"). As discussed in Note 12, we indemnified FEMSA with respect to certain tax contingencies and other liabilities. We have reflected the results of operations, financial position, and cash flows for the former Brazil segment in our financial statements as discontinued operations.

We recognized a loss from discontinued operations of \$12.4 million and a gain of \$0.6 million in the second quarters of 2008 and in 2007, respectively, and we recognized losses from discontinued operations of \$21.4 million and \$14.2 million in the first half of 2008 and in 2007, respectively. The losses and gain for the periods presented were associated with changes in estimates of the carrying value of the indemnity related liabilities, foreign exchange gains and losses and accretion expense related to indemnities we provided to FEMSA with regard to contingent tax and other liabilities, which are discussed further in Note 12.

7. INCOME TAXES

Our effective tax rate for the second quarter of 2008 was approximately 23%. We anticipate that our 2008 full year effective tax rate will be in the range of 20% to 24%. This range has increased from first quarter due to revised expectations on the timing of closing or settling of certain tax years.

Our tax rate is volatile and may fluctuate with changes in, among other things, the amount and source of income or loss, our ability to utilize foreign tax credits, changes in tax laws, and the movement of liabilities established pursuant to FIN 48 for uncertain tax positions as statutes of limitations expire or positions are otherwise effectively settled. We note that there are pending tax law changes in the U.S., U.K. and Canada that, if enacted, may impact our effective tax rate. The formation of MillerCoors could also impact our effective tax rate.

As of December 31, 2007, we had \$286.2 million of unrecognized tax benefits. Since December 31, 2007, unrecognized tax benefits decreased by \$18.4 million. This reduction is net of increases due to additional unrecognized tax benefits and interest accrued for the current year and decreases primarily due to fluctuation in foreign exchange rates, certain tax years closing or being effectively settled, and payments made to tax authorities with regard to unrecognized tax benefits during the first and second quarters of 2008. This results in total unrecognized tax benefits of \$267.8 million as of June 29, 2008. During 2008, the Company expects to recognize approximately \$25 to \$35 million of income tax benefit due to a reduction in unrecognized tax benefits. The majority of this benefit is due to accrued interest and penalties that the Company expects to effectively settle during 2008. This range has decreased from prior guidance due to revised expectations on the timing of closing or settling of certain tax years.

We file income tax returns in most of the federal, state, and provincial jurisdictions in the U.S., U.K., Canada and the Netherlands. Tax years through 2004 are closed or have been effectively settled through examination in the U.S. The Internal Revenue Service has commenced examination of the 2005 and 2006 tax years, and we expect the examination to conclude in 2009. In addition, we have entered into the Compliance Assurance Process program whereby the Internal Revenue Service will be examining certain 2007 and 2008 transactions in the current year. Tax years through 2003 are closed or have been effectively settled through examination in Canada. We are currently under examination for tax year 2004 in Canada and expect the examination to close during 2008. Tax years through 2005 are

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

7. INCOME TAXES (Continued)

closed or have been effectively settled through examination in the U.K. Tax years through 2006 are closed or have been effectively settled through examination in the Netherlands.

8. EARNINGS PER SHARE ("EPS")

Basic net income per common share was computed using the weighted average number of shares of common stock outstanding during the period. All share and per share amounts for prior periods were adjusted to reflect the two for one stock split issued in the form of a dividend effective October 3, 2007. Diluted net income per share includes the additional dilutive effect of our potentially dilutive securities, which include stock options, LOSARs, SOSARs, RSUs, PSUs and DSUs, calculated using the treasury stock method. For the thirteen weeks ended June 29, 2008, diluted net income per share was impacted by our convertible debt and related warrants outstanding as they were in the money.

Twenty Sir Weeks

The following summarizes the effect of dilutive securities on diluted EPS:

				Twenty-Six Weeks				
	Thirteen Weeks Ended			Ende				
		ine 29, 2008		uly 1, 2007	-	ne 29, 2008		uly 1, 2007
				(In mi	llions)		
Income from continuing operations	\$	93.3	\$	184.3	\$	139.4	\$	203.6
(Loss) gain from discontinued operations, net of								
tax		(12.4)		0.6		(21.4)		(14.2)
Net income	\$	80.9	\$	184.9	\$	118.0	\$	189.4
Weighted average shares for basic EPS		182.4		178.9		181.7		177.5
Effect of dilutive securities:								
Stock options, LOSARs and SOSARs		2.2		2.1		2.1		2.3
RSUs, PSUs and DSUs		1.2		0.2		1.2		0.3
Convertible debt conversion		0.2						
Weighted average shares for diluted EPS		186.0		181.2		185.0		180.1
Basic income (loss) per share:								
From continuing operations	\$	0.51	\$	1.03	\$	0.77	\$	1.15
From discontinued operations	+	(0.07)	+		Ŧ	(0.12)	Ŧ	(0.08)
		()						()
Basic net income per share	\$	0.44	\$	1.03	\$	0.65	\$	1.07
Diluted income (loss) per share:								
From continuing operations	\$	0.50	\$	1.02	\$	0.75	\$	1.13
From discontinued operations		(0.07)				(0.12)		(0.08)
Diluted net income per share	\$	0.43	\$	1.02	\$	0.63	\$	1.05
2 Por onme	Ŧ	00	Ψ	1.02	Ψ	0.00	Ψ	1.00
Dividends per share	\$	0.20	\$	0.16	\$	0.36	\$	0.32

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

8. EARNINGS PER SHARE ("EPS") (Continued)

The following anti-dilutive securities were excluded from the computation of the effect of dilutive securities on earnings per share for the following periods:

	Thirteen We	eks Ended	Twenty-Si End	
	June 29, 2008	July 1, 2007	June 29, 2008	July 1, 2007
		(In mil	lions)	
Stock options, SOSARs and RSUs ⁽¹⁾	0.1	0.1	0.2	
PSUs 2.1 million outstanding at July 1, 2007)		2.1		2.1
Shares issuable upon assumed conversion of				
the 2.5% Convertible Senior Notes to issue				
Class B common shares, 10.5 million at				
June 29, 2008 ⁽³⁾	10.3	2.0	10.5	1.0
Warrants to issue Class B common shares,				
10.5 million at June 29, 2008 ⁽³⁾	10.5	2.0	10.5	1.0
	20.9	6.2	21.2	4.1

(1)

Exercise prices exceed the average market price of the common shares or are anti-dilutive due to the impact of the unrecognized compensation cost on the calculation of assumed proceeds in the application of the treasury stock method.

(2)

(3)

We issued \$575 million of senior convertible notes in June 2007. The impact of a net share settlement of the conversion amount at maturity will begin to dilute earnings per share when our stock price reaches \$54.76. The impact of stock that could be issued to settle share obligations we could have under the warrants we issued simultaneously with the convertible notes issuance will begin to dilute earning per share when our stock price reaches \$70.09. The potential receipt of MCBC stock from counterparties under our purchased call options when and if our stock price is between \$54.76 and \$70.09 would be anti-dilutive and excluded from any calculations of earnings per share.

9. GOODWILL AND OTHER INTANGIBLES

The following summarizes the change in goodwill for the twenty-six weeks ended June 29, 2008 (in millions):

Balance at December 30, 2007	\$3,346.5
Transfer from goodwill to intangible assets	(1.4)
Foreign currency translation	(63.6)
Balance at June 29, 2008	\$3,281.5

All necessary conditions required to be satisfied were not met during 2007.

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

9. GOODWILL AND OTHER INTANGIBLES (Continued)

The following summarizes goodwill allocated between our reportable segments as follows:

		As of	ſ
	June 29, 2008	D	ecember 30, 2007
	(In	milli	ons)
Canada	\$ 1,003.8	\$	1,066.5
United States	1,346.9		1,347.0
United Kingdom	930.8		933.0
Consolidated	\$ 3,281.5	\$	3,346.5

The following table presents details of our intangible assets, other than goodwill, as of June 29, 2008:

	Useful life	Gross		mulated rtization	Net
	(Years)		(In n	nillions)	
Intangible assets subject to amortization:					
Brands	3 - 35	\$ 314.9	\$	(129.8)	\$ 185.1
Distribution rights	2 - 23	354.0		(171.8)	182.2
Patents and technology and distribution channels	3 - 10	35.4		(22.4)	13.0
Other	5 - 34	11.7		(5.5)	6.2
Intangible assets not subject to amortization:					
Brands	Indefinite	3,420.5			3,420.5
Distribution networks	Indefinite	1,000.8			1,000.8
Other	Indefinite	26.9			26.9
Total		\$5,164.2	\$	(329.5)	\$4,834.7

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

9. GOODWILL AND OTHER INTANGIBLES (Continued)

The following table presents details of our intangible assets, other than goodwill, as of December 30, 2007:

	Useful life	Gross	Accumulated amortization	Net
and the second second second	(Years)		(In millions)	
Intangible assets subject to amortization:				
Brands	3 - 35	\$ 320.3	\$ (121.2)	\$ 199.1
Distribution rights	2 - 23	363.4	(164.9)	198.5
Patents and technology and distribution channels	3 - 10	35.4	(20.7)	14.7
Other	5 - 34	11.7	(5.3)	6.4
Intangible assets not subject to amortization:				
Brands	Indefinite	3,561.1		3,561.1
Distribution networks	Indefinite	1,030.5		1,030.5
Other	Indefinite	29.1		29.1
Total		\$5,351.5	\$ (312.1)	\$5.039.4
1000		$_{\psi J, JJ1.J}$	ψ (312.1)	$\psi_{2,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0,0$

Total

The incremental change in the gross carrying amounts of intangibles from December 30, 2007 to June 29, 2008, is due to the impact of foreign exchange rates, as a significant amount of intangibles are denominated in foreign currencies, and an impairment discussed in the following paragraphs.

During the second quarter of 2008, we recognized an impairment charge of \$50.6 million associated with a Molson brands intangible asset, an asset which represented the value of the Molson brands sold in the U.S. only. This intangible asset was not subject to amortization. While our accounting policy calls for annual testing of indefinite-lived intangible assets in the third quarter of each year, we noted unfavorable operating results and a change in management's strategic initiatives associated with these brands, and as a result tested the intangible for impairment in the second quarter of 2008.

The Molson U.S. brands intangible asset was created at the time of the Merger between Coors and Molson in 2005. Molson brands which are marketed and sold in the U.S. by CBC have been declining in recent years. In addition, increases in packaging and freight costs on imported products combined with continued volume declines have significantly impacted the overall profitability of the Molson brands in the U.S. While management continues to believe that the Molson brands play an important role in the U.S. brand portfolio and will continue to be actively marketed by MillerCoors, it was determined that the value of the intangible brand asset has been impaired. This conclusion was based upon discounted cash flow analyses of the brands, using an excess earnings approach, which indicated that the fair value of Molson U.S. brands were less than their carrying value. The Company therefore recognized a \$50.6 million non-cash charge to write-off the carrying value of the Molson brands sold in the U.S.

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

9. GOODWILL AND OTHER INTANGIBLES (Continued)

Based on foreign exchange rates as of June 29, 2008, the estimated future amortization expense of finite-lived intangible assets is as follows for the next five years:

	Aı	Amount	
	(In r	nillions)	
2008 remaining	\$	23.1	
2009	\$	46.2	
2010	\$	46.2	
2011	\$	44.8	
2012	\$	32.3	

Amortization expense of intangible assets was \$11.5 million and \$23.0 million for the thirteen and twenty-six weeks ended June 29, 2008 and \$15.1 million and \$30.0 million for the thirteen and twenty-six weeks ended July 1, 2007, respectively.

10. DEBT AND OTHER CREDIT ARRANGMENTS

On February 7, 2008, we announced a tender for repurchase of any and all principal amount of our remaining \$225 million of 6.375% Senior Notes due 2012, with the tender period running through February 14, 2008. The amount actually repurchased was \$180.4 million with \$45.7 million outstanding as of June 29, 2008. The net costs of \$12.4 million related to this extinguishment of debt and termination of related interest rate swaps was recorded in the first quarter of 2008. The net debt extinguishment costs comprised a \$21.4 million payment to settle the notes at fair value given interest rates at the time of extinguishment, a \$1.7 million write-off of the proportionate amount of unamortized discount, issuance fees and transaction costs, offset by a \$10.7 million gain from the termination of the interest rate swap associated with the extinguished debt. The debt extinguishment was funded by existing cash resources.

11. EMPLOYEE RETIREMENT AND POST-EMPLOYMENT PLANS

We offer defined benefit retirement plans in Canada, the United States and the United Kingdom that cover substantially all of our employees. Additionally, we offer other postretirement benefits to the

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

11. EMPLOYEE RETIREMENT AND POST-EMPLOYMENT PLANS (Continued)

majority of our Canadian and U.S. employees. The net periodic pension costs under retirement plans and other postretirement benefits were as follows:

	Thi	teer	n Weeks	Enc	ded Ju	ne 29, 1	2008
	Canada plans		U.S. plans	e	.K. ans	Cons	olidated
	plans	J		-		Conse	muateu
			(In	mill	ions)		
Defined Benefit Plans							
Service cost	\$ 8.3	\$	4.2	\$	7.0	\$	19.5
Interest cost	24.4		15.0		33.8		73.2
Expected return on plan assets	(31.1)	(17.6)	(.	39.7)		(88.4)
Administrative Expenses	0.6		0.3		1.3		2.2
Amortization of prior service cost (benefit)	0.4		(0.1)		(0.5)		(0.2)
Amortization of net actuarial loss			2.0		0.3		2.3
Less expected participant contributions	(0.7)			(1.2)		(1.9)
Net periodic pension cost	\$ 1.9	\$	3.8	\$	1.0	\$	6.7
Other Postretirement Benefits							
Service cost benefits earned during the period	\$ 2.4	\$	0.6	\$		\$	3.0
Interest cost on projected benefit obligation	4.1		2.4				6.5
Amortization of prior service cost			0.1				0.1
Amortization of net actuarial loss	0.1		1.0				1.1
Net periodic postretirement benefit cost	\$ 6.6	\$	4.1	\$		\$	10.7

	Thirteen Weeks Ended July 1, 2007				
	Canada plans	U.S. plans	U.K. plans	Consol	idated
		(In	millions)		
Defined Benefit Plans					
Service cost	\$ 8.3	\$ 4.3	\$ 10.1	\$	22.7
Interest cost	21.5	14.3	28.4		64.2
Expected return on plan assets	(27.1)	(17.4)	(40.3)		(84.8)
Amortization of prior service cost (benefit)	0.4		(1.6)		(1.2)
Amortization of net actuarial loss		3.5	1.3		4.8
Less expected participant contributions	(0.9)		(2.6)		(3.5)
Net periodic pension cost (benefit)	\$ 2.2	\$ 4.7	\$ (4.7)	\$	2.2
Other Postretirement Benefits					
Service cost benefits earned during the period	\$ 2.3	\$ 0.7	\$	\$	3.0
Interest cost on projected benefit obligation	3.5	1.9			5.4
Amortization of prior service cost		0.1			0.1

0 0			
Amortization of net actuarial loss		0.4 0.8	1.2
Net periodic postretirement benefit cost		\$ 6.2 \$ 3.5 \$	\$ 9.7
	27		

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

11. EMPLOYEE RETIREMENT AND POST-EMPLOYMENT PLANS (Continued)

	Twenty-Six Weeks Ended June 29, 2008								
	Canada	U.S.	U.K.						
	plans	plans	plans	Cons	olidated				
		(In	millions)						
Defined Benefit Plans									
Service cost	\$ 16.7	\$ 8.3	\$ 14.1	\$	39.1				
Interest cost	48.9	29.9	67.7		146.5				
Expected return on plan assets	(62.4)	(35.1)	(79.5)		(177.0)				
Administrative expenses	1.3	0.6	2.5		4.4				
Amortization of prior service cost (benefit)	0.8	(0.2)	(1.0)		(0.4)				
Amortization of net actuarial loss		4.1	0.5		4.6				
Less expected participant contributions	(1.4)		(2.3)		(3.7)				
Net periodic pension cost (benefit)	\$ 3.9	\$ 7.6	\$ 2.0	\$	13.5				
Other Postretirement Benefits									
Service cost benefits earned during the period	\$ 4.9	\$ 1.2	\$	\$	6.1				
Interest cost on projected benefit obligation	8.1	4.7			12.8				
Amortization of prior service cost		0.2			0.2				
Amortization of net actuarial loss	0.3	2.1			2.4				
Net periodic postretirement benefit cost	\$ 13.3	\$ 8.2	\$	\$	21.5				
Interest cost on projected benefit obligation Amortization of prior service cost Amortization of net actuarial loss	8.1 0.3	4.7 0.2 2.1	Ŷ	•	12.8 0.2 2.4				

	Twenty-Six Weeks Ended July 1, 2007									
	Canada plans	U.S. plans	U.K. plans	Cons	olidated					
		•	nillions)							
Defined Benefit Plans										
Service cost	\$ 16.1	\$ 8.7	\$ 20.0	\$	44.8					
Interest cost	41.8	28.7	56.3		126.8					
Expected return on plan assets	(52.5)	(35.0)	(79.9)		(167.4)					
Amortization of prior service cost (benefit)	0.7		(3.2)		(2.5)					
Amortization of net actuarial loss		6.9	2.6		9.5					
Less expected participant contributions	(1.8)		(5.2)		(7.0)					
Net periodic pension cost (benefit)	\$ 4.3	\$ 9.3	\$ (9.4)	\$	4.2					
Other Postretirement Benefits										
Service cost benefits earned during the period	\$ 4.5	\$ 1.3	\$	\$	5.8					
Interest cost on projected benefit obligation	6.8	4.0			10.8					
Amortization of prior service cost		0.1			0.1					
Amortization of net actuarial loss	0.7	1.7			2.4					
Net periodic postretirement benefit cost	\$ 12.0	\$ 7.1	\$	\$	19.1					

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

11. EMPLOYEE RETIREMENT AND POST-EMPLOYMENT PLANS (Continued)

During the second quarter of 2008, employer contributions paid to the defined benefit plans were \$28.6 million, \$0.4 million, and \$7.3 million for Canada, U.S. and U.K. plans, respectively. Contributions paid to the defined benefit plans for the first half of 2008 were \$53.5 million, \$0.5 million, and \$13.7 million for Canada, U.S. and U.K. plans, respectively. Expected total fiscal year 2008 employer contributions to Canada, U.S. and U.K. defined benefits plans are approximately \$157.7 million.

12. CONTINGENCIES

Kaiser and Other Indemnity Obligations

Kaiser

As discussed in Note 5, we sold our entire equity interest in Kaiser during 2006 to FEMSA. The terms of the sale agreement require us to indemnify FEMSA for certain exposures related to tax, civil and labor contingencies arising prior to FEMSA's purchase of Kaiser. First, we provided a full indemnity for any losses Kaiser may incur with respect to tax claims associated with certain previously utilized purchased tax credits. The maximum potential claims amount in this regard, including estimated accumulated legal penalties and interest, was \$439 million as of June 29, 2008. Our estimate of the fair value of the indemnity liability associated with the purchased tax credits recorded as of June 29, 2008 was \$129.3 million, \$5.4 million of which was classified as a current liability and \$123.9 million of which was classified as non-current. Our fair value estimates consider a number of scenarios for the ultimate resolution of these issues, the probabilities of which are influenced not only by legal developments in Brazil but also by management's intentions with regard to various alternatives that could present themselves leading to the ultimate resolution of these issues. Our indemnity obligations related to previously purchased tax credits increased by \$12.5 million during the first half of 2008, primarily due to foreign currency transaction adjustments. The liabilities are also impacted by changes in estimates regarding amounts that could be paid, the timing of such payments and adjustments to the probabilities assigned to various scenarios.

We also provided indemnity related to all other tax, civil and labor contingencies existing as of the date of sale. In this regard, however, FEMSA assumed their full share of all of these contingent liabilities that had been previously recorded or disclosed by us prior to the sale on January 13, 2006. However, we may have to provide indemnity to FEMSA if those contingencies settle at amounts greater than those amounts previously recorded or disclosed by us. We will be able to offset any indemnity exposures in these circumstances with amounts that settle favorably to amounts previously recorded. Our exposure related to these indemnity claims is capped at the amount of the sales price of our 68% equity interest of Kaiser, which was \$68 million. As a result of these contract provisions, our fair value estimates include not only probability-weighted potential cash outflows associated with indemnity provisions, but also probability-weighted cash inflows that could result from favorable settlements resulting from negotiation or settlement programs that might arise from the federal or state governments in Brazil. The recorded fair value of the total tax, civil and labor indemnity liability was \$42.5 million as of June 29, 2008, \$28.3 million of which is classified as a current liability and \$14.2 million of which is classified as non-current. The table below presents the change in all other tax, civil and labor contingencies for first half of 2008.

29

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

12. CONTINGENCIES (Continued)

Future settlement procedures and related negotiation activities associated with these contingencies are largely outside of our control and will be handled by FEMSA. Indemnity obligations related to purchased tax credits must be paid by us upon notification of FEMSA's settlement with local jurisdictions. Due to the uncertainty involved with the ultimate outcome and timing of these contingencies, significant adjustments to the carrying values of the indemnity obligations have resulted in the past and could result in the future. These liabilities are denominated in Brazilian reals and have been stated at present value and will, therefore, be subject in the future to foreign exchange gains or losses and to accretion cost, both of which will be recognized in the discontinued operations section of the statement of operations.

Other

Molson Canada owns a 19.9% common ownership interest in the Montréal Canadiens professional hockey club (the "Club"), as well as Board representation on the Club and related entities. The shareholders of the Club (the majority owner and Molson Canada) and the National Hockey League ("NHL") are parties to a consent agreement, which requires the purchaser and Molson to abide by funding requirements included in the terms of the shareholders' agreement. In addition, Molson Canada continues to be a guarantor of the majority owner's obligations under a land lease. We have evaluated our risk exposure related to these financial guarantees and recorded \$10.7 million for the fair values of these indemnities accordingly.

The table below provides a summary of indemnity obligations measured at fair value using significant unobservable inputs (see Note 1) from December 30, 2007, through June 29, 2008:

	_		Iı	ndemnity (ations			
	pui c ind	Kaiser rchased tax redits lemnity eserve	ci ino	iser tax, vil and labor lemnity eserve	as: M	lemnities sociated with contréal madiens	ind	'otal emnity serves
				(In mil	lions	;)		
Balance at December 30, 2007	\$	116.8	\$	38.2	\$	11.0	\$	166.0
Gains included in earnings ⁽¹⁾		(1.0)		(0.1)				(1.1)
Foreign exchange transaction loss included								
in earnings ⁽¹⁾		17.1		5.4				22.5
Foreign exchange translation gain included								
in other comprehensive income		(3.6)		(1.0)		(0.3)		(4.9)
Balance at June 29, 2008	\$	129.3	\$	42.5	\$	10.7	\$	182.5

(1)

All (gains) and losses included in earnings are unrealized and were associated with amounts that were carried on the balance sheet at the beginning and the end of the quarter.

Current liabilities associated with discontinued operations also include current tax liabilities of \$7.3 million. Included in current and non-current assets associated with discontinued operations on the

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

12. CONTINGENCIES (Continued)

balance sheet are \$6.2 million and \$4.2 million, respectively, of deferred tax assets associated with the indemnity liabilities.

Litigation and Other Disputes

Beginning in May 2005, several purported shareholder class actions were filed in the United States and Canada, including federal courts in Delaware and Colorado and provincial courts in Ontario and Quebec, alleging, among other things, that the Company and its affiliated entities, including Molson Inc., and certain officers and directors misled stockholders in connection with the Merger. The Colorado case was transferred to Delaware and consolidated with those cases. The Quebec Superior Court heard arguments in October 2007 regarding the plaintiffs' motion to authorize a class in that case. We opposed the motion.

During the first quarter of 2008, the Company agreed in principle with counsel for plaintiffs in all pending securities cases in Delaware, Quebec, and Ontario to settle all such claims on a worldwide basis. Pursuant to the settlement, the Company would pay, except one case discussed below, a total of \$6.0 million in settlement, which amounts would be paid by the Company's insurance carrier. The settlement agreement is awaiting approval in the various courts in which the cases are pending. This agreement in principle did not settle one remaining case in Delaware. That case seeks to recover on behalf of certain Molson Coors employees who invested in Company securities around the same time through two employee retirement savings plans. The complaint in that case essentially relies on the same allegations as the other shareholder lawsuits. Early in the third quarter of 2008, the Company agreed in principle to settle the case for \$0.2 million, an amount that would be paid by the Company's insurance carrier. The settlement agreement is in the process of being formalized.

We are involved in other disputes and legal actions arising in the ordinary course of our business. While it is not feasible to predict or determine the outcome of these proceedings, in our opinion, based on a review with legal counsel, none of these disputes and legal actions is expected to have a material impact on our consolidated financial position, results of operations or cash flows. However, litigation is subject to inherent uncertainties, and an adverse result in these or other matters, for example, including the above-described advertising practices case, may arise from time to time that may harm our business.

Environmental

When we determine that it is probable that a liability for environmental matters or other legal actions exists and the amount of the loss is reasonably estimable, an estimate of the future costs are recorded as a liability in the financial statements. Costs that extend the life, increase the capacity or improve the safety or efficiency of Company-owned assets or are incurred to mitigate or prevent future environmental contamination may be capitalized. Other environmental costs are expensed when incurred.

From time to time, we have been notified that we are or may be a potentially responsible party (PRP) under the Comprehensive Environmental Response, Compensation and Liability Act or similar state laws for the cleanup of other sites where hazardous substances have allegedly been released into the environment. We cannot predict with certainty the total costs of cleanup, our share of the total



Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

12. CONTINGENCIES (Continued)

cost, the extent to which contributions will be available from other parties, the amount of time necessary to complete the cleanups or insurance coverage.

We are one of a number of entities named by the Environmental Protection Agency ("EPA") as a PRP at the Lowry Superfund site. This landfill is owned by the City and County of Denver ("Denver") and is managed by Waste Management of Colorado, Inc. ("Waste Management"). In 1990, we recorded a pretax charge of \$30 million, a portion of which was put into a trust in 1993 as part of a settlement with Denver and Waste Management regarding the then-outstanding litigation. Our settlement was based on an assumed remediation cost of \$120 million (in 1992 adjusted dollars). We are obligated to pay a portion of future costs, if any, in excess of that amount.

Waste Management provides us with updated annual cost estimates through 2032. We reviewed these cost estimates in the assessment of our accrual related to this issue. We use certain assumptions that differ from Waste Management's estimates to assess our expected liability. Our expected liability (based on the \$120 million threshold being met) is based on our best estimates available.

The assumptions used are as follows:

trust management costs are included in projections with regard to the \$120 million threshold, but are expensed only as incurred;

income taxes, which we believe are not an included cost, are excluded from projections with regard to the \$120 million threshold;

a 2.5% inflation rate for future costs; and

certain operations and maintenance costs were discounted using a 4.70% risk-free rate of return.

Based on these assumptions, the present value and gross amount of the costs at June 29, 2008, are approximately \$2.3 million and \$3.8 million, respectively. Accordingly, we believe that the existing liability is adequate as of June 29, 2008. We did not assume any future recoveries from insurance companies in the estimate of our liability, and none are expected.

Considering the estimates extend through the year 2032 and the related uncertainties at the site, including what additional remedial actions may be required by the EPA, new technologies and what costs are included in the determination of when the \$120 million threshold is reached the estimate of our liability may change as further facts develop. We cannot predict the amount of any such change, but additional accruals in the future are possible.

We are aware of groundwater contamination at some of our properties in Colorado resulting from historical, ongoing or nearby activities. There may also be other contamination of which we are currently unaware.

In October 2006 we were notified by the EPA that we are a PRP, along with approximately 60 other parties, at the Cooper Drum site in southern California. Certain of Molson's former non-beer business operations, which were discontinued and sold in the mid-1990s prior to the Merger, were involved at this site. We responded to the EPA with information regarding our past involvement with the site. We are not yet able to estimate any potential liability associated with this site.

Table of Contents

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

12. CONTINGENCIES (Continued)

While we cannot predict the eventual aggregate cost for environmental and related matters in which we are currently involved, we believe that any payments, if required, for these matters would be made over a period of time in amounts that would not be material in any one year to our operating results, cash flows or our financial or competitive position. We believe adequate reserves have been provided for losses that are probable and estimable.

13. OTHER COMPREHENSIVE (LOSS) INCOME

The following summarizes the components of other comprehensive (loss) income:

	Thi	rteen We	eks	Ended	Twenty-Six Weeks Ended				
	June 29, July 1, 2008 2007			• /		ine 29, 2008		uly 1, 2007	
				(In mil	llion	s)			
Net income	\$	80.9	\$	184.9	\$	118.0	\$	189.4	
Other comprehensive income (loss):									
Foreign currency translation adjustments, net									
of tax		54.4		378.7		(145.3)		433.9	
Currency effect on pension liability, net of tax		(0.7)		(6.5)		1.8		(7.5)	
Amortization of net prior service costs and net									
actuarial losses, net of tax		2.7		3.6		4.9		6.0	
Unrealized gain on derivative instruments, net									
of tax		(12.1)		(3.7)		17.5		7.6	
Reclassification adjustment derivative									
instruments, net of tax		(1.7)		(0.8)		(0.9)		(2.2)	
Total other comprehensive income (loss)		42.6		371.3		(122.0)		437.8	
						. ,			
Comprehensive income (loss)	\$	123.5	\$	556.2	\$	(4.0)	\$	627.2	
	Ψ	1_0.0	Ψ	000.2	Ψ	(Ψ		

14. SUPPLEMENTAL GUARANTOR INFORMATION

MCBC ("Parent Guarantor and 2007 Issuer") issued \$575.0 million of 2.5% Convertible Senior Notes due July 30, 2013, in a registered offering on June 15, 2007. The convertible notes are guaranteed on a senior unsecured basis by CBC ("2002 Issuer"), Molson Coors International, LP and Molson Coors Capital Finance ULC (together the "2005 Issuers") and certain significant subsidiaries ("Subsidiary Guarantors").

On May 7, 2002, the 2002 Issuer completed a public offering of \$850.0 million principal amount of 6.375% Senior notes due 2012. During the first quarter of 2008, \$180.4 million of the Senior notes was extinguished by using existing cash resources (see Note 9). During the third quarter of 2007, \$625.0 million of the Senior notes was extinguished by the proceeds received from the 2.5% Convertible Senior Notes issued June 15, 2007 and cash on hand. The remaining outstanding Senior notes are guaranteed on a senior and unsecured basis by the Parent Guarantor and 2007 Issuer, 2005 Issuers and Subsidiary Guarantors. The guarantees are full and unconditional and joint and several.

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Continued)

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008

14. SUPPLEMENTAL GUARANTOR INFORMATION (Continued)

On September 22, 2005, the 2005 Issuers completed a public offering of \$1.1 billion principal amount of Senior notes composed of USD \$300 million 4.85% notes due 2010 and CAD \$900.0 million 5.00% notes due 2015. The notes were issued with registration rights and are guaranteed on a senior and unsecured basis by Parent Guarantor and 2007 Issuer, 2002 Issuer and Subsidiary Guarantors. The guarantees are full and unconditional and joint and several. Funds necessary to meet the 2005 Issuers' debt service obligations are provided in large part by distributions or advances from MCBC's other subsidiaries, including Molson Inc., a non-guarantor. Under certain circumstances, contractual and legal restrictions, as well as our financial condition and operating requirements, could limit the 2005 Issuers ability to obtain cash for the purpose of meeting its debt service obligation, including the payment of principal and interest on the notes.

On April 10, 2007, we undertook an internal reorganization resulting in certain transfers and realignment of assets, liabilities and subsidiaries. As a result of these changes, as well as amendments to the indentures covered, the \$1.1 billion principal amount of Senior notes composed of USD \$300 million 4.85% notes due 2010 and CAD \$900.0 million 5.00% notes due 2015 are now also a liability of a new subsidiary, Molson Coors International, LP. The internal reorganization changed the legal structure of the guarantees, mainly affecting the presentation of the 2002 Issuer, the 2005 Issuers, Subsidiary Guarantors, and Subsidiary Non-Guarantors. While there were no significant changes with regard to the status of any entity as a guarantor or non-guarantor, the internal ownership changes resulted in our Canadian and U.K. businesses, which were formally owned by 2002 Issuer, now being majority-owned by a 2005 Issuer. Prior period amounts have not been restated to reflect the new ownership structure which did not exist in prior periods. Any changes to the status of a subsidiary as a guarantor or non-guarantor were not material.

The following information sets forth Condensed Consolidating Statements of Operations for the thirteen and twenty-six weeks ended June 29, 2008, and July 1, 2007, Condensed Consolidating Balance Sheets as of June 29, 2008, and December 30, 2007, and Condensed Consolidating Statements of Cash Flows for the thirteen and twenty-six weeks ended June 29, 2008 and July 1, 2007. Investments in subsidiaries are accounted for on the equity method; accordingly, entries necessary to consolidate the Parent Guarantor, the Issuers and all of our subsidiaries are reflected in the eliminations column. In the opinion of management, separate complete financial statements of the Issuers and the Subsidiary Guarantors would not provide additional material information that would be useful in assessing their financial composition.

On June 30, 2008, Molson Canada 2005, an indirect wholly owned subsidiary of Molson Coors, guaranteed the obligations of Molson Coors under the Credit Agreements dated as of March 2, 2005. As a result of such guarantee, Molson Canada 2005 became a guarantor under the following (i) the indenture related to the Senior notes dated as of May 7, 2002 and as supplemented; (ii) the indenture related to the Senior notes dated September 22, 2005 and as supplemented; and (iii) the indenture related to the Senior convertible notes dated June 15, 2007 and as supplemented. This change is effective for our 2008 third quarter and will be reflected accordingly with the appropriate reclassifications to the prior year guarantor financial statements.

Consolidated stockholders' equity is equal to that of MCBC, which is the Parent Guarantor and 2007 Issuer, and of Molson Coors Canada, Inc., which is a Subsidiary Non-Guarantor. Molson Coors Canada, Inc. is the issuer of exchangeable shares, which former Molson shareholders received in the Merger.

34

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

FOR THE THIRTEEN WEEKS ENDED JUNE 29, 2008 (IN MILLIONS) (UNAUDITED)

	Parent Guarantor and 2007 Issuer	2002 Issuer	2005 Issuers	Subsidiary Guarantors		Subsidiary Non Guarantors		Flin	ninations	Consolidated		
Sales	\$	\$ 968.5	\$	\$	5	\$	1,390.9	\$	inations	\$	2,359.4	
Excise taxes	-	(128.4)	Ŧ			-	(473.6)	Ŧ		Ţ	(602.0)	
Net sales		840.1					917.3				1,757.4	
Cost of goods sold		(523.0)					(510.6)				(1,033.6)	
Equity in subsidiary												
earnings	94.5	107.9	138.2						(340.6)			
Gross profit	94.5	425.0	138.2				406.7		(340.6)		723.8	
Marketing, general and administrative												
expenses	(19.7)	(220.3)		(0.	2)		(223.0)				(463.2)	
Special items, net	(23.1)	(26.7)					(54.1)				(103.9)	
Operating income (loss)	51.7	178.0	138.2	(0.	2)		129.6		(340.6)		156.7	
Interest (expense)												
income, net	(3.7)	(4.8)	(15.2)	1.	0		(0.4)				(23.1)	
Other expense, net	(0.1)	(3.1)					(2.8)				(6.0)	
Income from continuing operations before income taxes	47.9	170.1	123.0	0.	8		126.4		(340.6)		127.6	
Income tax benefit (expense)	33.0	(213.3)	83.5	56.	1		11.5				(28.9)	
Income (loss) from continuing operations before minority interests Minority interests in net income of	80.9	(43.2)	206.5	57.			137.9		(340.6)		98.7	
consolidated entities							(5.4)				(5.4)	
Income (loss) from continuing operations Loss from discontinued	80.9	(43.2)	206.5	57.	2		132.5		(340.6)		93.3	
operations, net of tax							(12.4)				(12.4)	
Net income (loss)	\$ 80.9	\$ (43.2)	\$206.5	\$ 57.	2	\$	120.1	\$	(340.6)	\$	80.9	

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

FOR THE THIRTEEN WEEKS ENDED JULY 1, 2007 (IN MILLIONS) (UNAUDITED)

	Parent Guarantor and 2007 Issuer	2002 Issuer	2005 Issuers	Subsidiary Guarantors	Subsidiary Non Guarantors	Eliminations	Consolidated
Sales	\$	\$ 787.5	\$	\$ 44.1	\$ 1,412.4	\$	\$ 2,244.0
Excise taxes		(115.5)	·	(0.4)	(451.9)		(567.8)
Net sales		672.0		43.7	960.5		1,676.2
Cost of goods sold		(412.2)		(34.5)	(520.2)		(966.9)
Equity in subsidiary							
earnings	193.1	(11.5)	202.8			(384.4)	
Gross profit	193.1	248.3	202.8	9.2	440.3	(384.4)	709.3
Marketing, general							
and administrative							
expenses	(26.6)	(185.1)		(8.4)	(236.8)		(456.9)
Special items, net					(25.4)		(25.4)
Operating income	166.5	63.2	202.8	0.8	178.1	(384.4)	227.0
Interest income							
(expense), net	1.6	(14.5)	(13.9)	1.9			(24.9)
Other income							
(expense), net	0.1	0.2	0.1	(1.2)	15.8		15.0
Income from continuing operations before income taxes	168.2	48.9	189.0	1.5	193.9	(384.4)	217.1
Income tax benefit							
(expense)	16.8	17.6	(84.5)	1.0	20.6		(28.5)
Income from continuing operations before minority interests	185.0	66.5	104.5	2.5	214.5	(384.4)	188.6
Minority interests in							
net income of							
consolidated entities					(4.3)		(4.3)
Income from continuing operations	185.0	66.5	104.5	2.5	210.2	(384.4)	184.3
Loss from discontinued operations, net of	102.0	00.0	10110	2.0		(5011)	
tax					0.6		0.6
Net income	\$ 185.0	\$ 66.5	\$104.5	\$ 2.5	\$ 210.8	\$ (384.4)	\$ 184.9

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

FOR THE TWENTY-SIX WEEKS ENDED JUNE 29, 2008 (IN MILLIONS) (UNAUDITED)

	Paro Guara and 2 Issu	antor 2007	2002 Issuer		2005 Issuers	Subsidiary Guarantors		Subsidiary Non Guarantors		inations	Consolidated		
Sales	\$		\$1.6	67.1	\$	\$ 33.7	\$	2,474.8	\$		\$	4,175.6	
Excise taxes			(2	29.4)		(0.3)		(831.9)				(1,061.6)	
Net sales			1,4	37.7		33.4		1,642.9				3,114.0	
Cost of goods sold			(8	90.2)		(26.7)		(951.7)				(1,868.6)	
Equity in subsidiary													
earnings	1	189.9	1	20.9	175.0					(485.8)			
Gross profit	1	189.9	6	68.4	175.0	6.7		691.2		(485.8)		1,245.4	
Marketing, general and administrative													
expenses		(67.8)		97.1)		(7.8)		(427.1)				(899.8)	
Special items, net		(35.0)	(•	42.9)		24.2		(57.5)				(111.2)	
Operating income (loss)		87.1	2	28.4	175.0	23.1		206.6		(485.8)		234.4	
Interest (expense)		<i></i>			(20.0)	1.0		<i>(</i> 0 –)				(7 0 0)	
income, net		(6.3)		23.7)	(30.6)	1.9		(0.7)				(59.4)	
Other expense, net		(0.1)		(0.2)		(1.1)						(1.4)	
Income from continuing operations before income taxes		80.7	2	04.5	144.4	23.9		205.9		(485.8)		173.6	
Income tax benefit													
(expense)		37.3	(1	88.7)	84.2	50.1		(6.3)				(23.4)	
Income from continuing operations before minority interests	1	118.0		15.8	228.6	74.0		199.6		(485.8)		150.2	
Minority interests in net income of consolidated entities								(10.8)				(10.8)	
Income from continuing													
operations Loss from discontinued	1	118.0		15.8	228.6	74.0		188.8		(485.8)		139.4	
operations, net of tax								(21.4)				(21.4)	
Net income	\$ 1	118.0	\$	15.8	\$228.6	\$ 74.0	\$	167.4	\$	(485.8)	\$	118.0	

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATING STATEMENT OF OPERATIONS

FOR THE TWENTY-SIX WEEKS ENDED JULY 1, 2007 (IN MILLIONS) (UNAUDITED)

	Parent Guarantor and 2007 Issuer	2002 Issuer	2005 Issuer	Subsidiary Guarantors	Subsidiary Non Guarantors	Eliminations	Consolidated
Sales	\$	\$1,396.6	\$	\$ 78.3	\$ 2,420.3	\$	\$ 3,895.2
Excise taxes		(205.5)		(1.1)	(783.7)		(990.3)
Net sales		1,191.1		77.2	1,636.6		2,904.9
Cost of goods sold		(735.7)		(62.1)	(939.3)		(1,737.1)
Equity in subsidiary earnings	214.9	1.4	202.8			(419.1)	
Gross profit	214.9	456.8	202.8	15.1	697.3	(419.1)	1,167.8
Marketing, general and administrative expenses	(42.1)	(357.4)		(14.8)	(439.4)		(853.7)
Special items, net					(33.6)		(33.6)
Operating income	172.8	99.4	202.8	0.3	224.3	(419.1)	280.5
Interest income (expense), net	2.5	(28.5)	(27.3)	2.1	(0.1)		(51.3)
Other income (expense), net	0.2	1.0	0.2	(0.9)	15.7		16.2
Income from continuing operations before income taxes	175.5	71.9	175.7	1.5	239.9	(419.1)	245.4
Income tax benefit							
(expense)	14.0	16.3	(84.5)	(0.2)	20.7		(33.7)
Income from continuing operations before minority							
interests Minority interests in not	189.5	88.2	91.2	1.3	260.6	(419.1)	211.7
Minority interests in net income of consolidated entities					(8.1)		(8.1)
					(0.1)		(0.1)
Income from continuing operations Loss from discontinued	189.5	88.2	91.2	1.3	252.5	(419.1)	203.6
operations, net of tax					(14.2)		(14.2)
Net income	\$ 189.5	\$ 88.2	\$ 91.2	\$ 1.3	\$ 238.3	\$ (419.1)	\$ 189.4

MOLSON COORS BREWING COMPANY AND SUBSIDIARIES

CONDENSED CONSOLIDATING BALANCE SHEETS

AS OF JUNE 29, 2008 (IN MILLIONS) (UNAUDITED)

	Gua and	arent rantor l 2007 suer	-	2002 ssuer	-	005 suers	sidiary rantors	ubsidiary Non uarantors	Eliminations	Cons	solidated
Assets											
Current assets:											
Cash and cash											
equivalents	\$	196.0	\$	15.4	\$	0.1	\$ 0.5	\$ 72.4	\$	\$	284.4
Accounts receivable, net		0.1		233.2				688.6			921.9
Other receivables, net		2.2		42.1		(2.7)	8.2	75.2			125.0
Total inventories, net				85.0				262.6			347.6
Other assets, net		2.1		48.8				74.6			125.5
Deferred tax assets		(0.2)		17.5				0.6			17.9
Discontinued operations											