

DEUTSCHE TELEKOM AG
Form 6-K
March 03, 2006

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

Form 6-K

**REPORT OF FOREIGN PRIVATE ISSUER
PURSUANT TO RULE 13a-16 OR 15d-16
UNDER THE SECURITIES EXCHANGE ACT OF 1934**

For the month of March 2006

DEUTSCHE TELEKOM AG

(Translation of registrant's name into English)

Friedrich-Ebert-Allee 140

53113 Bonn

Germany

(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover of Form 20-F or Form 40-F.

Form 20-F Form 40-F

Indicate by check mark whether the registrant by furnishing the information contained in this form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

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Yes No

This report is deemed submitted and not filed pursuant to the rules and regulations of the Securities and Exchange Commission.

Setting the pace for excellence.

The 2005 financial year.

Selected financial data of the Deutsche Telekom Group.

Financial data of the Group

billions of	Change compared to prior year (%) ^(a)	2005	2004	2003
Revenue and earnings				
Net revenue	3.9	59.6	57.3	55.6
of which: domestic (%)	(3.2)	57.4	60.6	61.8
of which: international (%)	3.2	42.6	39.4	38.2
Profit from operations (EBIT)	21.7	7.6	6.3	8.3
Net profit	n.a.	5.6	1.6	2.1
Net profit (adjusted for special factors)	26.7	4.7	3.7	2.4
EBITDA ^{(a), (b), (c)}	3.7	20.1	19.4	18.6
EBITDA (adjusted for special factors) ^{(a), (b), (c)}	5.7	20.7	19.6	18.5
EBITDA margin (adjusted for special factors) (%) ^(a)	0.6	34.8	34.2	33.3
Balance sheet				
Total assets	2.1	127.9	125.3	136.1
Shareholders' equity	8.3	49.6	45.8	43.7
Equity ratio (%) ^{(a), (d)}	1.9	36.4	34.5	32.1
Financial liabilities (in accordance with consolidated balance sheet)	(8.6)	46.7	51.1	64.1
Net debt ^{(a), (c)}	(3.2)	38.6	39.9	51.1
Additions to intangible assets (including goodwill) and property, plant and equipment	68.7	11.1	6.6	7.6
Cash flows				
Net cash from operating activities	(10.3)	15.0	16.7	15.1
Cash outflows for investments in intangible assets (excluding goodwill) and property, plant and equipment (in accordance with cash flow statement) ^(c)	(11.8)	(7.2) ^(e)	(6.4)	(6.4)
Free cash flow (before dividend payments) ^{(a), (c)}	(24.1)	7.8 ^(e)	10.3	8.7
Free cash flow as a percentage of revenue ^(a)	(4.8)	13.1 ^(e)	18.0	15.6
Net cash used in investing activities	n.a.	(10.1)	(4.5)	(2.3)
Net cash used in financing activities	37.6	(8.0)	(12.9)	(5.8)
Employees				
Average number of employees (full-time equivalents, without trainees/student interns) (thousands)	(1.4)	244	248	251
Revenue per employee (thousands of €) ^(a)	5.4	244.3	231.7	221.3
T-Share key figures				
Earnings per share/ADS (basic and diluted) in accordance with IFRS (€) ^(f)	n.a.	1.31	0.39	0.50
Weighted average number of ordinary shares outstanding (basic) (millions) ^{(f), (g)}	0.3	4,335	4,323	4,302
Weighted average number of ordinary shares outstanding (diluted) (millions) ^{(f), (g)}	0.2	4,338	4,328	4,307
Dividend per share/ADS (€)	16.1	0.72 ^(h)	0.62	0.00
Dividend yield (%) ⁽ⁱ⁾	1.4	5.1	3.7	

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Total dividend (billions of)	16.2	3.0(h)	2.6	
Number of ordinary shares carrying dividend rights (millions)(j)	0.0	4,173(k)	4,171	4,167
Total number of ordinary shares at the reporting date (millions)(l)	0.0	4,198	4,198	4,198

(a) Calculated on the basis of millions for the purpose of greater precision. Changes to percentages expressed as percentage points.

(b) Deutsche Telekom defines EBITDA as profit/loss from operations before depreciation, amortization and impairment losses.

(c) EBITDA, EBITDA adjusted for special factors, net debt, and free cash flow are non-GAAP figures not governed by the International Financial Reporting Standards (IFRS) or U.S. Generally Accepted Accounting Principles (U.S. GAAP). They should not be viewed in isolation as an alternative to profit or loss from operations, net profit or loss, net cash from operating activities, the debt reported in the consolidated balance sheet, or other Deutsche Telekom key performance indicators presented in accordance with IFRS or U.S. GAAP. For detailed information and calculations, please refer to the Development of business section of the Group management report in this Annual Report.

(d) Based on shareholders equity excluding amounts earmarked for dividend payment, which are treated as short-term debt.

(e) Before payments for the acquisition of network infrastructure and licenses in the United States totaling EUR 2.1 billion.

(f) Calculation of basic and diluted earnings per share in accordance with IFRS as specified in IAS 33, Earnings per share. The share/ADS ratio is 1:1.

(g) Less treasury shares held by Deutsche Telekom AG.

(h) Subject to approval by the shareholders meeting. For more detailed explanations, please refer to the Development of business section of the Group management report in this Annual Report or to the information on the proposal for appropriation of net income of Deutsche Telekom AG in the notes to the consolidated financial statements.

(i) (Proposed) dividend per share divided by the Xetra closing price of the T-Share at the reporting date or on the last trading day of the respective financial year.

(j) Less treasury shares held by Deutsche Telekom AG and those shares that, as part of the issue of new shares in the course of the acquisition of VoiceStream/Powertel, are held in trust for later issue and later trading as registered shares and/or American depositary shares (ADSs).

(k) Balance at the reporting date.

(l) Including treasury shares held by Deutsche Telekom AG.

The strategic business areas of the Deutsche Telekom Group.

Broadband/Fixed Network

Consistent development of the promising broadband business. The Broadband/Fixed Network strategic business area consists of T-Com and T-Online. It provides consumers and very small business customers with state-of-the art fixed-network infrastructures, broadband Internet access, and up-to-date multimedia services. T-Com was successful in increasing its T-DSL customer base while T-Online succeeded in positioning itself on the market as a full-service DSL provider. The Excellence Program's Re-Invent initiative pushes innovativeness, promotes service orientation and opens up new dimensions in performance to make the business area fit to face future challenges.

Mobile Communications

On a clear course for success with efficiency in both the national and international arenas. T-Mobile International, Deutsche Telekom's mobile communications arm, increased its customer base and revenue significantly in the 2005 financial year. Long-term efficiency and growth programs launched as part of the Save for Growth initiative continue to drive the company forwards in a difficult market. Thanks to expansion of the mobile broadband network and improvements in customer service, the company once again improved its customer loyalty rating. In addition, T-Mobile is rigorously pushing evolution of innovative application areas and has set its sights on attaining clear leadership in mobile broadband services.

Business Customers

Strong positioning in highly competitive markets. T-Systems has a successful track record of serving Deutsche Telekom's business customers, and providing them with customized solutions that combine telecommunications and information technologies. In the 2005 financial year, the company increased its EBIT and stabilized revenue. With Focus on Growth, T-Systems launched its program for profitable growth and thus set itself clear goals in the business customer market. Customer projects for multinational corporations and SMEs make the company fit for future tasks.

Group Headquarters & Shared Services

Facilitating cooperation along the lines of an intelligently integrated group of companies. The various units at Group Headquarters and Shared Services are the drivers of profitability and cost-effectiveness at Deutsche Telekom. The segment performs strategic management functions across the business areas' tasks that are vitally important in an integrated group. The

Shared Services unit comprises in particular Vivento, Real Estate Services, and DeTeFleetServices GmbH the full-service provider of fleet management and mobility services. Its key functions also include managing the Group-wide Excellence Program that brings together all the projects important to the Deutsche Telekom Group.

(a) Calculated on the basis of millions for the purpose of greater precision. Changes to percentages expressed as percentage points.

(b) Deutsche Telekom defines EBITDA as profit/loss from operations before depreciation, amortization and impairment losses.

(c) EBITDA, EBITDA adjusted for special factors, net debt, and free cash flow are non-GAAP figures not governed by the International Financial Reporting Standards (IFRS) or U.S. Generally Accepted Accounting Principles (U.S. GAAP). They should not be viewed in isolation as an alternative to profit or loss from operations, net profit or loss, net cash from operating activities, the debt reported in the consolidated balance sheet, or other Deutsche Telekom key performance indicators presented in accordance with IFRS or U.S. GAAP. For detailed information and calculations, please refer to the Development of business section of the Group management report in this Annual Report.

(d) Cash outflows for investments in intangible assets (excluding goodwill) and property, plant and equipment (in accordance with the cash flow statement).

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billions of	Change compared to prior year (%) (a)	2005	2004	2003
Total revenue	(3.6)	26.0	27.0	28.3
EBIT (profit from operations)	(7.4)	5.1	5.5	5.6
Depreciation, amortization and impairment losses	8.3	(4.1)	(4.4)	(4.7)
EBITDA(b),(c)	(7.8)	9.2	9.9	10.3
Special factors affecting EBITDA(c)		(0.7)	(0.3)	(0.1)
EBITDA (adjusted for special factors)(b),(c)	(3.1)	9.9	10.2	10.4
EBITDA margin (adjusted for special factors) (%) (a),(b),(c)	0.3	37.9	37.6	36.7
Cash capex(d)	(16.9)	(2.5)	(2.1)	(2.1)
Average number of employees (full-time equivalents, without trainees/student interns)	(2.1)	112,872	115,292	128,065

billions of	Change compared to prior year (%) (a)	2005	2004	2003
Total revenue	11.0	29.4	26.5	24.3
EBIT (profit from operations)	97.2	3.0	1.5	3.4
Depreciation, amortization and impairment losses	3.6	(6.7)	(7.0)	(3.8)
EBITDA(b),(c)	14.6	9.7	8.5	7.2
Special factors affecting EBITDA(c)		(0.1)	0.1	
EBITDA (adjusted for special factors)(b),(c)	16.3	9.8	8.4	7.2
EBITDA margin (adjusted for special factors) (%) (a),(b),(c)	1.5	33.2	31.7	29.6
Cash capex(d)	(82.0)	(5.6)	(3.1)	(3.3)
Average number of employees (full-time equivalents, without trainees/student interns)	4.3	49,479	47,417	44,899

billions of	Change compared to prior year (%) (a)	2005	2004	2003
Total revenue	(0.9)	12.9	13.0	12.9
EBIT (profit from operations)	(26.2)	0.4	0.5	0.4
Depreciation, amortization and impairment losses	6.2	(0.9)	(1.0)	(1.1)
EBITDA(b),(c)	(13.5)	1.3	1.5	1.5
Special factors affecting EBITDA(c)		(0.3)	(0.1)	0.0
EBITDA (adjusted for special factors)(b),(c)	(2.7)	1.6	1.6	1.5
EBITDA margin (adjusted for special factors) (%) (a),(b),(c)	(0.3)	12.3	12.6	11.5
Cash capex(d)	(2.4)	(0.8)	(0.8)	(0.7)
Average number of employees (full-time equivalents, without trainees/student interns)	(0.5)	51,744	51,978	54,390

billions of	Change compared to prior year (%) (a)	2005	2004	2003
Total revenue	(0.6)	3.5	3.5	3.3
EBIT (loss from operations)	41.7	(0.8)	(1.4)	(1.2)
Depreciation, amortization and impairment losses	(4.9)	(0.9)	(0.9)	(0.8)
EBITDA(b),(c)	n.a.	0.1	(0.5)	(0.4)
Special factors affecting EBITDA(c)		0.4	(0.0)	0.1
EBITDA (adjusted for special factors)(b),(c)	38.9	(0.3)	(0.5)	(0.5)
EBITDA margin (adjusted for special factors) (%) (a),(b),(c)	5.9	(9.6)	(15.5)	(15.4)
Cash capex(d)	12.0	(0.5)	(0.5)	(0.5)
Average number of employees (full-time equivalents, without trainees/student interns)	(8.9)	29,931	32,872	23,909

Net revenue by strategic business area(a)

Net revenue by geographic region(a)

IV

Setting the pace for excellence.

Our industry is changing at breathtaking speed. The permanent evolution of technology will continue to influence our lives, making things easier: In the near future, multi-functional services and devices combined with a new dimension of speed will permit the flexible integration of all facets of communication and information into everyday life.

We want to bring the benefits of this development to as many people as possible, as quickly as possible. That is why we're speeding up for excellence, setting the pace. The key is that each of our customers is free to choose. We offer them enormous choice. We maximize their independence of time and place. Business or leisure time, action or relaxation – it's all a matter of

personal choice.

It is toward this goal that we make targeted investments – committed to developing innovative products, attractive calling plans, and comprehensive services. Yet, however great the necessity, this will not be an easy route. It will demand our full commitment.

Deutsche Telekom's Excellence Program for the years 2005 to 2007 requires discipline, creating and sustaining momentum across all parts of the business – on a Group level, in each of the strategic business areas, and for each and every one of us. We have a very clear goal: to set the pace for excellence.

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Dear shareholders,

The 2005 financial year yielded positive results for Deutsche Telekom. It was also a year in which we set the course for managing future challenges. All major performance indicators are within their ambitious target ranges. We are delighted to have fulfilled our promises once again.

Growth and value enhancement: In 2005 we continued to see more profitable, purely organic growth. Against the background of increasingly fierce competition, these positive developments demonstrate our strong performance and competitive power. We are well prepared thanks to our clear growth and value enhancement strategy, and we will continue to

pursue that strategy with determination. That is exactly what we have been dedicating ourselves to, while focusing on attaining our long-term objectives. We are currently subjecting the Group to a rigorous exercise program that was deliberately launched in a phase of financial stability, as it will prepare us for the enormous challenges of tomorrow's markets in an increasingly intense competitive environment.

We will create the organizational structures we need to make the transition from a technology to a service company. Above all, we will create organizational structures that will help us achieve our primary goal to effectively position ourselves as the leading service provider in the multimedia market. Technological change is progressing at breakneck speed and changing all the parameters of our industry. We need to be actively involved in shaping these changes while making every effort to leverage the resulting opportunities. Over the next few years Deutsche Telekom will be making the transition from a technology group to a provider of multimedia services. Our success in the markets of tomorrow will depend on what service packages we offer our customers, and whether our offerings succeed in permanently attracting these customers to Deutsche Telekom.

We have reached our financial targets for 2005. Net revenue increased year-on-year by 3.9 percent from EUR 57.3 billion to EUR 59.6 billion, while adjusted EBITDA rose by as much as 5.7 percent to EUR 20.7 billion. This increase is one of the primary signs of profitable growth in the reporting year. The stability of the Group's financial targets is also borne out by our strong profit after income taxes, which grew to EUR 6 billion (adjusted: EUR 5.1 billion) from EUR 2 billion (adjusted: EUR 4.1 billion) in the prior year. We continued to reduce our debt, with net debt dropping by 3.2 percent to EUR 38,6 billion.

Mobile communications continues to drive growth. T-Mobile is still developing positively, despite considerably rougher competition also in the mobile communication markets. This strategic business area was and will remain the Group's growth driver. In 2005 the number of mobile customers in the fully consolidated companies rose by almost 12 percent to 86.6 million at year-end. Revenue rose by 11 percent to a total of EUR 29.4 billion over EUR 26.5 billion in the prior year. Adjusted EBITDA saw an above-average increase of 16.3 percent to EUR 9.8 billion, while the adjusted EBITDA margin increased from 31.7 percent in the prior year to 33.2 percent in 2005.

The encouraging results in this business segment are largely attributable to T-Mobile USA. This is confirmed by an exceptional rise in customer figures, up 4.4 million to 21.7 million, and by the strong development of the EBITDA margin which rose by more than 5 percentage points year-on-year to 27.7 percent.

Our regionally structured Save for Growth program began to bear fruit in Europe. Despite fierce competition, T-Mobile UK's adjusted EBITDA margin leveled out at around 31 percent, while T-Mobile Deutschland saw a slight rise in its adjusted EBITDA margin to 41.8 percent. These successful figures confirm that we correctly identified the direction the European mobile communications market would take when we set up the Save for Growth program in late 2004. At an early stage we began to concentrate on generating high-quality growth while proactively lowering our operating expenses.

Earnings power of Broadband/Fixed Network sustained despite heavy competitive pressure. Developments in the Broadband/Fixed Network business area are marked by unbroken heavy competitive and price pressure. Nevertheless we succeeded in keeping profit from operations in line with expectations. Revenue in this segment dropped by 3.6 percent from EUR 27 billion in 2004 to EUR 26 billion in 2005. By comparison, adjusted EBITDA declined to a somewhat lesser extent, down 3.1 percent to EUR 9.9 billion, confirming our impressive flexibility. At 37.9 percent, the adjusted EBITDA margin recorded a rise of 0.3 percentage points year-on-year.

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In the 2005 reporting year, we set up the Re-Invent growth initiative to prepare Broadband/Fixed Network for future challenges. We have readily accepted the challenges presented by the competitive environment and responded with targeted measures. Above all, we succeeded in expanding the DSL access line business, a primary source of growth and customer loyalty. In our core business, telephony, we managed to stabilize our market share in the call minutes segment, for instance with the exceptionally successful *Wünsch Dir Was* (make a wish) calling plan, while expanding our customer base and enhancing the customer retention rate. A major contributor toward the successful positioning of the Broadband/Fixed Network segment was T-Online, whose share in the DSL rate business grew over the course of the year.

After the completion of the merger agreement between T-Online and Deutsche Telekom and the associated approval of T-Online's ordinary shareholders' meeting in 2005, despite pending lawsuits filed by a number of T-Online shareholders against that resolution, in February 2006 the Frankfurt/Main Higher Regional Court, as the court of second instance, paved the way for the entry of the merger into the commercial register. While we warmly welcome the court's decision, it is not yet final and legally binding. Under the provisions of the merger agreement, the merger cannot be entered into the commercial register and thus become effective, once a legally binding release ruling has been issued, until after this year's shareholders' meetings of T-Online and Deutsche Telekom.

Development of the Business Customers strategic business area remains stable despite major pressure on margins. The Business Customers segment also developed as expected. Revenue dropped slightly by 0.9 percent to EUR 12.9 billion. While adjusted EBITDA decreased by 2.7 percent, the adjusted EBITDA margin remained largely stable at 12.3 percent. The Business Customers segment, which operates under the T-Systems brand, stabilized its business despite continued pressure on margins and dynamic structural changes in its market environment. In 2005, T-Systems generated a 3 percent increase in new orders to a volume of EUR 13.6 billion. This development clearly reflects the success of the Focus on Growth program, which is enabling T-Systems to further strengthen its customer relationships and open up new growth potential for itself.

Growth and value enhancement – investing in our future viability. We can look back on a very successful financial year. Yet, while our 2005 results are the successful outcome of our past efforts and demonstrate our strong capabilities, they are not the benchmark against which we can measure the challenges ahead. Competition will become increasingly fierce in all markets. In other words, now is the time we need to prepare the Group for upcoming challenges.

We are convinced that to position the Group effectively as a market leader, we need a long-term perspective and a focused investment strategy. Despite the resulting impact on EBITDA, we intend to invest around EUR 1.2 billion in creating a platform for organic revenue growth in 2006. We plan to intensify marketing new products, strengthen our sales activities, and introduce new and innovative rates. We are confident that our decision to accept lower earnings in 2006 is an important contribution toward positioning Deutsche Telekom effectively as a market leader – and in turn will help to increase job security.

The 2006 financial year marks the beginning of a new age in our corporate development – the age of growth and value enhancement. We will have to step up our efforts to convince customers of the quality and value of our products and services. We at Deutsche Telekom both have to and want to stay ahead of the dynamic developments in our industry and participate actively in shaping the markets of the future.

Setting the pace for excellence. On the basis of the Excellence Program, we are implementing the strategic measures that we defined in a streamlined 10-point agenda for 2006 and 2007. This program helps us to realign all relevant structures and processes in the Group in order to demonstrate excellence before our customers. This will create the right framework for more efficiency and in turn, lead to growth and value enhancement. Our activities fall into three categories:

1. Demonstrating our power as innovators. We will actively market innovations in the form of new products, calling plans and services. Crucial to selling these innovations is the new, super-fast fiber-optic network for Germany which we have already started to build. In line with demand and provided certain conditions are met, around 50 German cities

will be linked up to the new network by 2007. We are convinced that the fiber-optic network will provide the basis for a large number of new products and services. An important aspect of this scenario is what we call triple play – an innovative mix of telephony, Internet and TV/video services. We are determined to give top priority to this market. Other areas of emphasis include the marketing of innovative convergence products with fixed-network and mobile components, and mobile communications products that use ever wider transmission bandwidths – a major source of innovation potential.

2. Enhancing quality and strengthening the customer focus. The second priority in this scenario is to continue improving the quality of our products and services as perceived by our customers. Activities are already well underway and to date have produced positive results. One good example is the promises we made to our customers in 2005, which will be extended in 2006 due to the positive feedback we received. Our promises are also quality benchmarks for both our customers and ourselves. Another item high up on the 2006 agenda is an improvement in our service orientation that is clearly visible to our customers. We intend to create a new service culture in which the activities of all employees, and ultimately of the entire Company, are aligned with what our customers want, rather than with what is technically possible.

3. Necessary and indispensable: staff restructuring measures. The third priority area is to increase our efficiency and in this context, the necessary and indispensable staff restructuring measures in the Group which we are forced to implement in the face of competitive and regulatory pressures and technological developments. Ultimately, there is no alternative but to pursue strict cost management in order to maintain the economic framework the Group needs to remain competitive in the long term. To achieve this, besides the right products, calling plans, services, and a hands-on service culture, we need competitive cost structures so we can respond adequately to falling prices in our markets.

The staff reduction and restructuring program is a step that was taken by the Board of Management only after all facts and alternatives had been explored. We are aware of the major responsibility we carry, and therefore wish to act in the best interests of the Company and the employees who are affected by these measures. That is why, as a matter of course, this program will be completed in as socially responsible a manner as possible, as have other measures in the past. A total of EUR 3.3 billion has been set aside for this purpose. We will work together with the trade unions to find what we hope will be a constructive solution.

Regulatory environment must enable equal opportunities and future viability. Besides the measures we are implementing to enhance our Group's competitiveness and future viability, the regulatory framework in which we operate in Germany, still one of our very important markets, plays a major role. We support a fair approach to regulation that provides equal opportunities for all market players. However, investments and innovations should be neither obstructed nor penalized. Players planning to invest several billions in new products and markets must be allowed to shape their own future!

A safe, successful future for our Company. Once again, we would like to let our shareholders benefit from Deutsche Telekom's good performance in 2005 and intend to propose to the next shareholders' meeting to pay a dividend of EUR 0.72 per share carrying dividend rights for the 2005 financial year. To my great regret, our successful operating results have not yet started to lift the price of the T-Share. However, we will continue dedicating our entire energy to leading Deutsche Telekom into a bright future in the interests of our customers and employees, and in the interests of our shareholders. Thank you for the confidence you have placed in us in the past reporting year.

Bonn, March 2006

Sincerely,

/s/ Kai-Uwe Ricke
Kai-Uwe Ricke
Chairman of the Board of Management

The Board of Management of Deutsche Telekom AG in 2005/2006.

Kai-Uwe Ricke. Chairman of the Board of Management of Deutsche Telekom AG. Born in 1961. Kai-Uwe Ricke was appointed Chairman of the Board of Management of Deutsche Telekom AG effective from November 15, 2002. Following an apprenticeship at a bank and studies at the Schloss Reichartshausen European Business School, he started his career as assistant to the board of Bertelsmann AG in Gütersloh. He then took up the position as head of sales and marketing of its subsidiary Scandinavian Music Club AG in Malmö, Sweden. Between 1990 and June 1995, Kai-Uwe Ricke was managing director of Talkline Verwaltungsgesellschaft mbH and of Talkline PS Phone Service GmbH, both located in Elmshorn. From July 1995 to December 1997, he was chairman and managing director of Talkline GmbH. In January 1998, he took over as Chairman of the Managing Board of DeTeMobil Deutsche Telekom Mobilnet GmbH. In February 2000, he was appointed Chairman of the Board of Management of the newly founded T-Mobile International AG. In May 2001, he was appointed to the Board of Management of Deutsche Telekom. Before taking over as Chairman, he was responsible for Deutsche Telekom's mobile communications and online business as Chief Operating Officer (CCO).

Dr. Karl-Gerhard Eick. Board member responsible for Finance, Deputy Chairman of the Board of Management. Born in 1954. He studied business administration in Augsburg, where he earned his doctorate in 1982. Until 1988, he worked in various positions at BMW AG in Munich, most recently as head of controlling in the department of the chairman of the board of management. From 1989 to 1991, Dr. Eick was responsible for controlling at WMF AG in Geislingen, and then took over the controlling, planning and IT unit at the Carl Zeiss group in Oberkochen (until 1993). From 1993 to 1998, Dr. Eick was chief financial officer at Gehe AG in Stuttgart, which is part of the Haniel group. In 1999, he moved to the group's strategic management holding company, Franz Haniel & Cie GmbH in Duisburg, and as member of the managing board assumed responsibility for controlling, business administration and IT. Since January 2000, he has been Member of the Deutsche Telekom Board of Management responsible for Finance.

Dr. Heinz Klinkhammer. Board member responsible for Human Resources. Born in 1946. He studied law and business administration, and received his legal doctorate in 1977 at Freie Universität Berlin. He began his career at the Institute for German and European Labor, Social and Economic Law in Berlin, and then moved on to be a labor court judge in Krefeld and Oberhausen. Between 1979 and 1990, Dr. Klinkhammer worked at the Ministry for Labor, Health and Social Affairs of the regional state of North-Rhine/Westphalia in various management functions, ultimately as the head of Central Matters. In 1991 he was appointed Arbeitsdirektor (Director of Industrial Relations) at the Krupp Mannesmann GmbH Iron and Steel Works. From April 1992, he performed the same function as member of the board of management of Mannesmann Röhrenwerke AG. In February 1996, the Supervisory Board of Deutsche Telekom AG appointed Dr. Klinkhammer as Member of the Board of Management responsible for Human Resources and Arbeitsdirektor (Director of Industrial Relations). He is also in charge of Group Organization.

René Obermann. Board member responsible for Mobile Communications. Born in 1963. After training to become an industrial business administrator at BMW AG in Munich, René Obermann established the trading company ABC Telekom based in Münster in 1986. He was managing partner of the successor company Hutchison Mobilfunk GmbH from 1991 and chairman of the managing board from 1994 to 1998. He was also chairman of the former German Association of Mobile Communication Service Providers (VAM) in 1995 and 1996. From April 1998 to March 2000,

René Obermann was Managing Director of T-Mobile Deutschland responsible for Sales, and then assumed the position of Chairman of the Managing Board (until March 2002). From June 2001 to December 2002, he was Member of the Board of Management of T-Mobile International AG, responsible for European Operations and Group Synergies. René Obermann has been Member of the Deutsche Telekom Board of Management responsible for T-Mobile since November 2002, and was also appointed Chairman of the Board of Management of T-Mobile International AG in December 2002. He heads the Mobile Communications strategic business area.

Lothar Pauly. Board member responsible for Business Customers. Born in 1959. A trained industrial business administrator, he studied business management in Munich and joined Siemens AG after completing his studies. Lothar Pauly worked in different management areas at Siemens, including communications engineering and security electronics, circuit board technology and telecommunications technology. He has also worked abroad, in Indonesia and Eastern Europe. Mr. Pauly joined the company from Siemens AG where he was most recently Chief Executive Officer (CEO) of the company's Communications division. He has been a member of the Board of Management of the Deutsche Telekom Group since October 2005, where, as the Board member for T-Systems, he is in charge of the Business Customers strategic business area. At the same time, Lothar Pauly is also CEO of Deutsche Telekom's subsidiary, T-Systems, and is thus responsible for the Business Services and Enterprise Services business units.

Walter Raizner. Board member responsible for Broadband/Fixed Network. Born in 1954. Following studies in economics and business informatics, Walter Raizner initially worked for Nixdorf before joining IBM Deutschland in 1984. After holding a number of positions in sales, marketing and general management in Germany and the UK, he moved to the company's Corporate Headquarters in the United States, where he took over as Vice President, Marketing and Strategy, IBM Technology Group with overall responsibility for the fields of marketing, business line management for OEM sales, business operations and strategy. In December 1999, Walter Raizner joined the Storage Systems Group where he was General Manager of the Storage Products Division in Somers, Connecticut (U.S.), with responsibility for IBM's worldwide storage business. In January 2003, he took over as chairman of the management of IBM Deutschland. As Member of Deutsche Telekom's Group Board of Management, Walter Raizner is responsible for the Broadband/Fixed Network strategic business area.

Supervisory Board's report to the 2006 shareholders' meeting.

The 2005 financial year was a successful year for Deutsche Telekom AG and saw a continued improvement in the Group's profitable growth. The Company also succeeded in continuing to reduce its debts. The Supervisory Board intensively pursued its responsibilities of overseeing and advising the Board of Management in the management of business activities in compliance with statutory requirements.

Supervisory Board activities in the 2005 financial year. As a legal requirement, the Board of Management regularly informed the Supervisory Board in written and oral form about management planning, business developments, and individual transactions of major importance to the Company and its principal subsidiaries and associates. The Supervisory Board

also reviewed the current situation of the Company at regular intervals. Decisions of strategic importance were submitted to the Supervisory Board for review and approval. In particular, business development was discussed in all of the Supervisory Board meetings. Furthermore, the Chairman of the Supervisory Board was informed by the Board of Management, and especially its Chairman, about results of business activities and significant events as part of their continuous dialog.

In addition to regular reports, the following issues were discussed and reviewed in greater detail by the Supervisory Board:

The continued development of the strategy of the Group and its strategic business units;

The progress of the merger of T-Online International AG into Deutsche Telekom AG;

The status of major projects in the Deutsche Telekom Group, particularly developments regarding the Toll Collect and the Federal Employment Agency project (were Deutsche Telekom employees help with the introduction of restructured benefits for the long-term unemployed);

Development of the regulatory and competitive environment;

Corporate governance, particularly with a view to the recommendations and suggestions as outlined in the German Corporate Governance Code and as required by U.S. law (Sarbanes Oxley Act);

The development of the Group's subsidiaries and associates, especially T-Mobile USA, including the development of the network infrastructure and competitive environment in the United States, as well as the development of the Polish mobile communications subsidiary PTC;

Results of the impairment tests according to FAS 141, 142 that must be carried out in regular intervals under the American accounting standards (U.S. GAAP), and review of the accounting method used for intangible assets in accordance with German GAAP;

Development of staff requirements and workforce levels in the Deutsche Telekom Group;

Changes in the Group's portfolio of shareholdings, specifically the acquisition of Austrian provider tele.ring.

Organization of the Supervisory Board's activities. To increase the efficiency of its work, and taking into consideration the specific requirements made of the Supervisory Board of Deutsche Telekom AG, the Supervisory Board established the following committees (which all have equal representation of shareholders' and employees' interests):

The **General Committee** is responsible for the preparation of the meetings and major decisions of the Supervisory Board as well as for all matters relating to the individual members of the Board of Management. Its members are Dr. Thomas Mirow (with effect from February 3, 2006), Volker Halsch (up to and including January 16, 2006), Franz Treml, Wilhelm Wegner, and Dr. Klaus Zumwinkel (committee chairman).

The **Finance Committee** deals with complex corporate activities in the areas of finance and business management, which are assigned to it by the Chairman of the Supervisory Board or the Supervisory Board as a whole for review and advice. The members of the Finance Committee are Dr. Hubertus von Grünberg (with effect from February 3, 2006), Volker Halsch (up to and including January 16, 2006), Dr. Klaus G. Schleder (committee chairman), Wolfgang Schmitt, Franz Treml, Bernhard Walter, and Wilhelm Wegner.

The **Audit Committee** deals with issues relating to accounting and risk management, the requisite independence of auditors, the awarding of the audit contract, the stipulation of the main focuses of the audit and the agreement on fees as well as, within the scope of mandatory German law, with all tasks assigned to the Audit Committee under existing U.S. law for listed companies headquartered outside the United States of America. The members of the Audit Committee are Dr. Hubertus von Grünberg (with effect from February 3, 2006), Volker Halsch (up to and including January 16, 2006), Dr. Klaus G. Schlede (committee chairman), Wolfgang Schmitt, Franz Treml, Bernhard Walter, and Wilhelm Wegner.

The **Staff Committee** deals with personnel matters of Deutsche Telekom AG, in particular the Company's staff structure and human resources development and planning. The members of the committee are Dr. Dieter Hundt, Franz Treml (committee chairman), Wilhelm Wegner, and Dr. Klaus Zumwinkel.

A **Joint General and Audit Committee** had been set up back in 2004 to handle the Supervisory Board's oversight responsibilities in connection with the Toll Collect project and the Federal Employment Agency project. Its members were Dr. Hubertus von Grünberg, Dr. Klaus G. Schlede, Wolfgang Schmitt, Franz Treml, Wilhelm Wegner, and Dr. Klaus Zumwinkel (committee chairman). This committee was dissolved following the successful launch of the toll collection system late in January 2005. Since then reporting on both projects has been retransferred to the plenary of the Supervisory Board.

The **Mediation Committee** required pursuant to § 27 (3) of the German Codetermination Act performs the duties incumbent on it under the law. Its members are Dr. Dieter Hundt, Franz Treml, Wilhelm Wegner, and Dr. Klaus Zumwinkel (committee chairman).

The chairman of each committee regularly informed the Supervisory Board of the content and results of committee meetings.

Meetings of the Supervisory Board. In the 2005 financial year, the Supervisory Board held four regular meetings and one extraordinary meeting. Furthermore, the Supervisory Board met for an in-depth conference with the Board of Management in order to discuss the Group's strategic alignment. The General Committee of the Supervisory Board met eleven times during the reporting year, thus supporting the Supervisory Board's activities. The Audit Committee held five, and the Finance Committee two meetings in the 2005 financial year. The Supervisory Board's Staff Committee met twice. The Joint General and Audit Committee was convened once for its last meeting. The Mediation Committee did not meet in 2005. There are no events subject to reporting with regard to the frequency of the Board members' participation in Supervisory Board meetings.

Conflicts of interest. In order to avoid any conflict of interests, Mr. Halsch – state secretary in the German Ministry of Finance – and Mr. Walter – who at the same time is a member of the Supervisory Board of Daimler Chrysler AG, a consortium partner in the Toll Collect project – were not members of the joint General and Audit Committee handling the Toll Collect project.

Corporate governance. The Supervisory Board and Board of Management are aware that good corporate governance in the interests of the Company's shareholders and capital markets is an essential precondition for corporate success. The German Corporate Governance Code and a number of relevant provisions under U.S. law have therefore been

integrated in the Company's statutes. In December 2005, the Board of Management and Supervisory Board issued the Declaration of Compliance with the Corporate Governance Code as amended. In addition, the Company's corporate governance policy is also being presented in a separate chapter of this Annual Report.

Changes in the composition of the Board of Management. On September 3, 2005, the Supervisory Board appointed Lothar Pauly as a member of the Company's Board of Management with effect from October 1, 2005. Mr. Pauly is in charge of the Business Customers strategic business area (T-Systems). He is the successor to Konrad F. Reiss who passed away unexpectedly on April 6, 2005. The Company owes much gratitude to Mr. Reiss, who made a highly significant contribution to the Deutsche Telekom Group. His name will always be honorably remembered.

Changes in the composition of the Supervisory Board.

Shareholders representatives: Dr. Wendelin Wiedeking resigned from the Supervisory Board with effect from February 9, 2005. He was replaced by Prof. Dr.-Ing. Wolfgang Reitzle who was appointed to the Supervisory Board by order of court in accordance with § 104 (1) of the German Stock Corporation Act (AktG) with effect from February 10, 2005. His appointment by court order was confirmed through a by-election at the shareholders' meeting on April 26, 2005.

With effect from midnight on January 16, 2006, Volker Halsch resigned his seat on the Supervisory Board. He was replaced by Dr. Thomas Mirow who was appointed to the Supervisory Board by order of court in accordance with § 104 (1) of the German Stock Corporation Act with effect from January 17, 2006. In accordance with the recommendation in item 5.4.3, sentence 2 of the German Corporate Governance Code, the appointment by court order of Dr. Mirow should be confirmed through a by-election at the 2006 shareholders' meeting.

Employees representatives: There were no changes amongst the members of the Supervisory Board representing employees during the 2005 financial year.

The Supervisory Board would like to thank the former members of the board for the effort they committed to the good of the Company over many years.

Review of annual financial statements of the parent company and consolidated financial statements for the 2005 financial year. The annual financial statements, the consolidated financial statements, the management report of Deutsche Telekom AG and the Deutsche Telekom Group, and the Board of Management's proposal for appropriation of net income, which were all prepared and duly submitted by the Board of Management, together with the appropriate auditors' reports were presented to all members of the Supervisory Board. The Supervisory Board reviewed the documents submitted to it.

The audit firms, PricewaterhouseCoopers Aktiengesellschaft Wirtschaftsprüfungsgesellschaft (Frankfurt/Main) and Ernst & Young AG Wirtschaftsprüfungsgesellschaft (Stuttgart), audited the annual financial statements of Deutsche Telekom AG, the consolidated financial statements, and the management report of Deutsche Telekom AG and the Deutsche Telekom Group as of December 31, 2005, together with the bookkeeping system, in accordance with statutory provisions, and issued unrestricted audit certificates. In addition, the auditors reported personally on the above issues, as well as the U.S. financial statements prepared in accordance with 20-F, during the Supervisory Board meeting held on March 1, 2006 and the preparatory meeting of the Audit Committee on February 28, 2006.

During its March meeting, the Supervisory Board was also informed about the results of the audit and raised no objections. In compliance with § 171 of the German Stock Corporation Act, the Supervisory Board examined the annual financial statements of the parent company and the consolidated financial statements of the Deutsche Telekom Group, the management report of Deutsche Telekom AG and the Deutsche Telekom Group, the proposal on appropriation of net income, and the risk report, and approved the annual financial statements of the parent company and the consolidated financial statements. The annual financial statements are thereby approved. The Supervisory Board agrees to the Board of Management's proposal on the appropriation of net income.

PricewaterhouseCoopers Aktiengesellschaft Wirtschaftsprüfungsgesellschaft and Ernst & Young AG Wirtschaftsprüfungsgesellschaft also audited the report disclosing relations with affiliated companies (Dependent Company Report) that was prepared by the Board of Management in compliance with § 312 of the German Stock Corporation Act. The auditors reported on the results of their audit and issued the following audit certificate:

Based on the results of our statutory audit and our judgment we confirm that:

1. the actual information included in the report is correct;
2. the Company's compensation with respect to the legal transactions listed in the report was not inappropriately high.

The Supervisory Board examined the Board of Management's report disclosing relations with affiliated companies. It did not raise any objections to the Board of Management's final statement contained in the report or to the results of the audits conducted by PricewaterhouseCoopers Aktiengesellschaft Wirtschaftsprüfungsgesellschaft and Ernst & Young AG Wirtschaftsprüfungsgesellschaft.

The Supervisory Board would like to thank the members of the Board of Management and all the men and women who work for Deutsche Telekom for their dedicated commitment in the 2005 financial year.

Bonn, March 1, 2006

The Supervisory Board

/s/ Klaus Zumwinkel
Dr. Klaus Zumwinkel
Chairman

Members of the Supervisory Board of Deutsche Telekom AG in 2005.

Dr. Klaus Zumwinkel. Member of the Supervisory Board since March 7, 2003. Chairman of the Supervisory Board since March 14, 2003. Chairman of the Board of Management of Deutsche Post AG, Bonn.

Franz Tremel. Member of the Supervisory Board since July 8, 2003. Deputy Chairman of the Supervisory Board since August 21, 2003. Deputy Chairman of ver.di trade union, Berlin.

Monika Brandl. Member of the Supervisory Board since November 6, 2002. Member of the Central Works Council at Deutsche Telekom AG, Bonn.

Josef Falbisoner. Member of the Supervisory Board since October 2, 1997. Head of ver.di District of Bavaria, Munich.

Dr. Hubertus von Grünberg. Member of the Supervisory Board since May 25, 2000. Member of the Supervisory Board at Continental Aktiengesellschaft, Hanover, et al.

Volker Halsch. Member of the Supervisory Board from October 1, 2004 to January 16, 2006. State Secretary, Federal Ministry of Finance, Berlin.

Lothar Holzwarth. Member of the Supervisory Board since November 6, 2002. Chairman of the Central Works Council at T-Systems Business Services GmbH, Bonn.

Dr. sc. techn. Dieter Hundt. Member of the Supervisory Board since January 1, 1995. Managing Shareholder of Allgaier Werke GmbH, Uhingen, and President of the Confederation of German Employers Associations (BDA), Berlin.

Waltraud Litzenberger. Member of the Supervisory Board since June 1, 1999. Member of the Works Council at Deutsche Telekom AG, Technical Customer Service Branch Office, Central District, Mainz.

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Michael Löffler. Member of the Supervisory Board since January 1, 1995. Member of the Works Council at Deutsche Telekom AG, Technical Infrastructure Branch Office, Central/Eastern District, Dresden.

Dr. Thomas Mirow. Member of the Supervisory Board since January 17, 2006. State Secretary, Federal Ministry of Finance, Berlin.

Hans W. Reich. Member of the Supervisory Board since May 27, 1999. Chairman of the Board of Managing Directors, KfW Bankengruppe, Frankfurt/Main.

Prof. Dr.-Ing. Wolfgang Reitzle. Member of the Supervisory Board since February 10, 2005. Chairman of the Executive Board of Linde AG, Wiesbaden.

Dr. jur. Hans-Jürgen Schinzler. Member of the Supervisory Board since May 20, 2003. Chairman of the Supervisory Board of Münchener Rückversicherungs-Gesellschaft AG, Munich.

Dr. Klaus G. Schlede. Member of the Supervisory Board since May 20, 2003. Member of the Supervisory Board of Deutsche Lufthansa AG, Cologne.

Wolfgang Schmitt. Member of the Supervisory Board since October 2, 1997. Head of Liaison Office, T-Com Headquarters, Bonn.

Michael Sommer. Member of the Supervisory Board since April 15, 2000. Chairman of the German Trade Union Federation (DGB), Berlin.

Ursula Steinke. Member of the Supervisory Board since January 1, 1995. Expert consultant to the Works Council.

Prof. Dr. h.c. Dieter Stolte. Member of the Supervisory Board since January 1, 1995. Former Director General of ZDF (Zweites Deutsches Fernsehen), Mainz.

Bernhard Walter. Member of the Supervisory Board since May 27, 1999. Former Chairman of the Board of Managing Directors at Dresdner Bank AG, Frankfurt/Main.

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Wilhelm Wegner. Member of the Supervisory Board since July 1, 1996. Chairman of the Central Works Council at Deutsche Telekom AG, Bonn.

Dr. Wendelin Wiedeking. Member of the Supervisory Board from May 20, 2003 to February 9, 2005. Chairman of the Board of Management of Dr.-Ing. h.c. F. Porsche AG, Stuttgart.

Corporate governance.

Sound, systematic corporate governance is particularly important for an international group such as Deutsche Telekom with its numerous subsidiaries and associated companies. Therefore, the Company complies not only with German national regulations (such as the Corporate Governance Code), but also with international standards as applicable to companies listed on international stock exchanges such as the New York Stock Exchange. The regulations of the United States, including the Sarbanes Oxley Act which also applies to Deutsche Telekom, are of particular relevance in this context. The Supervisory Board and the Board of Management are convinced that sound corporate governance, taking company and industry-specific issues into account, is an important building block for the future success of Deutsche Telekom. Accordingly, responsibility for compliance with the principles of sound corporate governance is vested in senior management.

In accordance with item 3.10 of the German Corporate Governance Code, Deutsche Telekom reports on its corporate governance activities as follows:

In the 2005 financial year, the Board of Management and Supervisory Board once again carefully examined the corporate governance of Deutsche Telekom AG and the Deutsche Telekom Group as well as the content of the Corporate Governance Code. During the reporting period, Deutsche Telekom AG fulfilled all of the Code's recommendations.

The Supervisory Board and Board of Management of Deutsche Telekom AG therefore released the following Declaration of Conformity with the German Corporate Governance Code on December 12, 2005:

Declaration of Conformity pursuant to § 161 of the German Stock Corporation Act

I. The Supervisory Board and Board of Management of Deutsche Telekom AG hereby declare that, in the period since submission of last year's declaration of conformity pursuant to § 161 of the German Stock Corporation Act on December 16, 2004, Deutsche Telekom AG has complied with the recommendations of the Government Commission for a German Corporate Governance Code announced by the Federal Ministry of Justice on July 4, 2003 in the official section of the electronic Federal Gazette (Bundesanzeiger), without exception.

II. The Supervisory Board and Board of Management of Deutsche Telekom AG hereby declare further that Deutsche Telekom AG has complied with the recommendations of the Government Commission for a German Corporate Governance Code, published by the Federal Ministry of Justice in the official section of the electronic Federal Gazette (Bundesanzeiger) on July 20, 2005, without exception.

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This Declaration of Conformity can be found on the Deutsche Telekom website (www.deutschetelekom.com) via the following path: Investor Relations/Corporate Governance/Declaration of Conformity.

Deutsche Telekom AG and its shareholders. Deutsche Telekom AG has around three million shareholders worldwide. Due to the wide distribution of shares, the Company makes every effort to keep its shareholders up to date on company developments. To enable a continuous flow of information, the Company created the T-Share forum (Forum T-Aktie) which gives shareholders news on current developments and events on a regular basis. Furthermore, the Deutsche Telekom AG website www.deutschetelekom.com contains extensive information for retail and institutional investors. The company newsletter, which appears at regular intervals, is another source of useful information for shareholders. The German-language newsletter can be ordered online at the site indicated above (German site only).

Non-classified company information is published on the Deutsche Telekom website in German and English.

Deutsche Telekom AG shareholders exercise their voting rights at the shareholders' meeting either by casting votes themselves or by having their votes cast by a proxy of their choice or by an official proxy voter from the Company. Deutsche Telekom AG was one of the first German companies to offer its shareholders the option of participating in the shareholders' meeting and casting votes over the Internet. The Company provides proxy voters who are empowered to receive changes to the shareholder's vote via e-mail even during the shareholders' meeting.

Cooperation between the Supervisory Board and the Board of Management. The Board of Management and the Supervisory Board are in regular contact. The Supervisory Board of Deutsche Telekom AG holds four regular meetings a year. In 2005 there was also one extraordinary meeting and an in-depth conference on the strategic alignment of the Deutsche Telekom Group. The Board of Management keeps the Supervisory Board fully informed of all relevant business developments, plans, and potential risk as well as of any deviations from original business plans. The Board of Management regularly submits written reports that enable the Supervisory Board members to carry out their supervisory tasks efficiently. The reporting obligations of the Board of Management have been specified by the Supervisory Board beyond statutory requirements. The work of the Board of Management and the Supervisory Board is specified in Rules of Procedure. The Chairman of the Board of Management regularly exchanges information with the Chairman of the Supervisory Board.

Composition of the Board of Management. Board of Management responsibilities are distributed to six Board departments: In addition to the departments with centralized management responsibilities that are concentrated in the Board departments of the Chairman of the Board, the Board member responsible for Finance and Controlling, and the Board member responsible for Human Resources, there are three departments for the new strategic business areas of Broadband/Fixed Network (T-Com), Mobile Communications (T-Mobile), and Business Customers (T-Systems). As a rule, members of the Board of Management should not be older than 62 years of age.

Composition of the Supervisory Board. The Supervisory Board of Deutsche Telekom AG consists of twenty members, specifically ten representatives of the shareholders and ten of the employees. The Supervisory Board members representing the shareholders are elected by simple majority at the shareholders' meeting. The Board members representing employees are elected by the employees according to the provisions of the German Codetermination Act. The terms of office of the individual members of the Supervisory Board end on different dates. This makes it possible to adjust the composition of the Supervisory Board of Deutsche Telekom AG to respond rapidly to changes in requirements. For details about replacements of Supervisory Board members during the reporting period, please refer to the Supervisory Board's report to the 2006 shareholders' meeting on pages 14-18 of this Annual Report. After having given due consideration to the matter, the Supervisory Board has come to the conclusion that this body has a sufficient number of independent members.

Tasks assigned to the Supervisory Board. The Supervisory Board advises the Board of Management in issues concerning the governing of the Company and supervises and reviews its activities. The Supervisory Board is directly involved in all decisions of strategic importance to the Company. The work of the Supervisory Board is specified in Rules of Procedure. To clarify the reporting requirements on the part of the Board of Management, the Supervisory Board has defined a catalogue of transactions subject to approval. This catalogue forms an integral part of the Rules of Procedure for the Supervisory Board and the Board of Management, respectively.

In order to perform its tasks more effectively, the Supervisory Board has formed various committees: the Mediation Committee as required under § 27 (3) of the German Codetermination Act, the General Committee whose primary task is to deal with and prepare personnel matters at Board of Management level for final decision by the general assembly of the Supervisory Board, the Staff Committee to advise the Board of Management on personnel questions not connected with the Board of Management, the Finance Committee to deal with complex financial issues and with budgets, and an Audit Committee that performs the tasks of an audit committee in accordance with the German Corporate Governance Code as well as, within the scope of mandatory German law, the tasks of an audit committee under U.S. law, and deals with annual financial statements before they are discussed by the full Supervisory Board. The chairman of the Audit Committee, Dr. Schlede, is particularly knowledgeable and experienced in the area of accounting principles and internal control procedures. The Joint General and Audit Committee established in May 2004 has now been dissolved following the successful launch of the toll collection system late in January 2005. Details can be found in the Supervisory Board's report to the 2006 shareholders' meeting on pages 14-18 of this Annual Report.

The Supervisory Board has set an age limit according to which, as a rule, no person shall be proposed at the shareholders' meeting for election to the Supervisory Board if, during the term of office for which he or she is to be elected, that person would become 72 years of age. To the extent permitted by law, the Supervisory Board makes use of modern communication media to expedite its work and accelerate the decision-making process in the interests of the Company.

The chairperson of the Supervisory Board coordinates the work of the Supervisory Board and presides over its meetings. Over and above his/her organizational duties in the Supervisory Board, the chairperson of the Supervisory Board maintains regular contact with the chairperson of the Board of Management and with the Board of Management as a whole, in order to stay informed about the Company's strategy, business developments, and risk management policy, and to discuss these with the Board of Management. In this context, the chairperson of the Board of Management advises the chairperson of the Supervisory Board of all events that are significant to the situation, development, and governance of the Company.

Avoiding conflicts of interest. Board of Management members and Supervisory Board members are obliged to immediately disclose any conflicts of interest to the Supervisory Board. Any functions assumed by members of the Board of Management that are not covered by the Board of Management mandate are subject to approval by the General Committee of the Supervisory Board. Instances in which actual conflicts of interest involving Supervisory Board members have occurred are dealt with in the Supervisory Board's report to the 2006 shareholders' meeting (pages 14-18). In addition to the regulation laid out in § 15a of the German Securities Trading Act (Wertpapierhandelsgesetz), the Company has issued Guidelines on Insider Trading which regulate trading of Deutsche Telekom Group securities by Board members, executive officers and employees, and ensure the necessary degree of transparency. Deutsche Telekom AG publishes details of any transactions subject to reporting obligations on the Internet at www.deutschetelekom.com under: Investor Relations/Corporate Governance/Directors' dealings.

Pursuant to § 15a of the German Securities Trading Act, the Company was informed in 2005 that Mr. Wolfgang Schmitt, member of the Supervisory Board, had purchased 1,000 Deutsche Telekom AG shares at a price of EUR 15.70 on March 9, 2005.

Board of Management and Supervisory Board members do not own any Deutsche Telekom AG shares or related financial instruments that are subject to reporting obligations under the Corporate Governance Code.

Compensation of the Board of Management and the Supervisory Board. Under the terms of their service contracts, the members of the Group Board of Management are entitled to fixed and variable, performance-related compensation components. The compensation of the members of the Board of Management is in line with market levels.

Performance-related compensation is determined on the basis of the targets agreed between the Supervisory Board General Committee and the members of the Board of Management, and the level of target achievement as determined by the General Committee at the end of the financial year.

In addition, the General Committee of the Supervisory Board may decide that the Board of Management should be granted variable compensation components linked to the long-term performance of the Company. These long-term incentives depend on the achievement of defined performance targets.

The basic principles of the compensation system and details of the long-term incentive components containing risk elements can be found on the Deutsche Telekom website www.deutschetelekom.com via the following path: Investor Relations/Corporate Governance/Incentive plans and in this Annual Report on page 196 et seq. The compensation of the members of the Board of Management for the 2005 financial year is reported individually in the notes to the consolidated financial statements in this Annual Report on pages 196-197.

The compensation of the members of the Supervisory Board is in line with the recommendations of the German Corporate Governance Code. In addition to fixed compensation, the members of the Supervisory Board receive performance-related compensation based on the development of net profit per share. Performance-related compensation also includes variable components linked to the long-term performance of the Company. Special functions such as that of chairperson or deputy chairperson of the Supervisory Board and chairperson or member of its committees are taken into account in the remuneration system.

The compensation of the members of the Supervisory Board is reported individually in the notes to the consolidated financial statements in this Annual Report on pages 197-198, broken down according to the various components.

Securities-oriented incentive systems. A securities-oriented incentive system introduced in 2004 for members of the Board of Management and other Company executives was continued in the reporting year. In addition, there are still claims under the Stock Option Plan that was established as of 2001. The options issued under this program can still be exercised as soon as the requirements have been met. Since 2002, stock options have no longer been issued for members of the Board of Management. It was decided in 2003 to refrain entirely from issuing any further share options, and the Stock Option Plan was discontinued in 2004 following a shareholders' meeting resolution. The stock options issued in 2000 under the previous Stock Option Plan were forfeited in the course of 2005 without compensation.

For detailed information, please refer to the notes on the consolidated financial statements in this Annual Report (note on Stock-based compensation plans, page 179 et seq. and note on Compensation of the Board of Management and the Supervisory Board on page 196 et seq.).

Risk management. Appropriate management of risks arising in connection with the Company's business activities is of vital importance to the Board of Management and the Supervisory Board. Both the Board of Management and the

Supervisory Board receive regular reports from the Risk Management department of the Company concerning current risks and their development. The risk management system in place at Deutsche Telekom AG is evaluated by the external auditors and is constantly being expanded and improved. Details on the topic of risk and opportunity management can be found in the appropriate chapter of this Annual Report.

Accounting and audit of financial statements. An agreement has been reached with the company auditors that the chairperson of the Supervisory Board/the Audit Committee shall be advised immediately of any issues uncovered during the audit that might give rise to statements of exclusion or reservation in the auditors' report, unless these issues can be resolved forthwith. Moreover it has been agreed that the auditors shall immediately report any findings and issues which emerge during the audit and which have a direct bearing upon the tasks of the Supervisory Board. In addition, the auditing firms undertake to inform the Supervisory Board or make a note in their report of any facts discovered during the audit which might indicate a discrepancy in the Declaration of Conformity with the German Corporate Governance Code submitted by the Board of Management and Supervisory Board.

Strategic business areas

- 28** Broadband/Fixed Network
 - 35** Mobile Communications
 - 41** Business Customers
 - 45** Group Headquarters & Shared Services
-

Quick transfer. Surprise those you love while web n walk is the Internet in your pocket for

keeping up the pace at the office.
relaxed decision-makers.

Broadband/Fixed Network. Consistent development of the promising broadband business.

T-Com: Number of DSL lines including wholesale (resale) business up 2.4 million to 8.5 million // New dimensions in high-speed Internet communication // Consistent use of new technology for broadband communication // New calling plans stabilize the telephony business //

T-Online: Successful positioning as a full-service DSL provider // T- Online s international expansion strategy shows successes in customer acquisition and revenue growth

Broadband/Fixed Network: Development of operations

	2005 millions of	2004 millions of	Change millions of	Change %
Total revenue	26,035	27,012	(977)	(3.6)
T-Com(a)	24,695	25,603	(908)	(3.5)
T-Online(a)	2,088	2,012	76	3.8
EBIT(b)(profit from operations)	5,142	5,551	(409)	(7.4)
EBIT margin (%)	19.8	20.6		
EBITDA(c)	9,176	9,950	(774)	(7.8)
Special factors affecting EBITDA(c)	(683)	(220)	(463)	n.a.
Adjusted EBITDA(c)	9,859	10,170	(311)	(3.1)
T-Com(a)	9,628	9,720	(92)	(0.9)
T-Online(a)	324	464	(140)	(30.2)
Adjusted EBITDA margin(c) (%)	37.9	37.6		
T-Com(a)	39.0	38.0		
T-Online(a)	15.5	23.1		
Cash capex(d)	(2,481)	(2,122)	(359)	(16.9)
Number of employees(e)	112,872	115,292	(2,420)	(2.1)
T-Com	109,643	112,329	(2,686)	(2.4)
T-Online	3,229	2,963	266	9.0

(a) T-Com s prior-year results were adjusted according to the Group s realignment into three strategic business areas and according to IFRS. T-Online s prior-year results have been adjusted in line with the transition to IFRS.

(b) EBIT is profit/loss from operations as shown in the income statement.

(c) Deutsche Telekom defines EBITDA as profit/loss from operations excluding depreciation, amortization and impairment losses. For a detailed explanation of the special factors affecting EBITDA, adjusted EBITDA, and the adjusted EBITDA margin, please refer to the Development of business section in the Group management report.

(d) Investments in property, plant and equipment, and intangible assets (excluding goodwill) as shown in the cash flow statement and excluding certain intercompany transfers.

(e) Average number of employees.

The buoyant growth in broadband communication is one of the dominant trends in the global telecommunications market. The broadband business is built around high-powered networks, fast connections to the Internet, attractive multimedia services that systematically use the transmission capacity of the networks and lines, as well as services to customers. The Broadband/Fixed Network strategic business area, which comprises the T-Com and T-Online units, provides customers with state-of-the-art fixed-network infrastructures, broadband Internet access, customer-oriented multimedia services based on attractive online content, and support services. In 2005 this strategic business area was instrumental in driving the development of the German and European broadband markets. End customers were not the only beneficiaries of this business area's activities; they were also of use to other telecommunications companies which rely on T-Com's wholesale products to provide their own broadband services. In addition to focusing on the ground-breaking broadband business, Broadband/Fixed Network concentrated on fostering customer relationships in its strategic core business of voice communication. One of its strategies for this was to design new calling plans.

T-Com: Strong DSL growth. The dynamic growth in broadband lines based on DSL technology continued in 2005. New services and products offered by the Broadband/Fixed Network business area, falling prices on the ISP market, and packages offered by competitors further accelerated broadband growth.

The number of DSL lines in operation in Germany rose from 5.8 million to 7.9 million during the reporting period.

T-Com is participating in the growth of the broadband market, particularly through DSL resale to third parties and by marketing high-bit-rate unbundled subscriber lines. T-Com activated over 1.3 million new resale lines for third parties in 2005.

It should be noted in the context of the revenue development for DSL retail lines marketed by T-Com that the focus of marketing activities by Broadband/Fixed Network since January 31, 2005 has been on T-Online DSL package offers, i.e., a DSL line in connection with the Internet service provider (ISP) component. Revenue growth in T-Com's broadband business is therefore mainly visible in the wholesale segment, which provides the upstream services for T-Online and third parties.

T-Com's subsidiaries in Hungary, Croatia, and Slovakia also saw their broadband communication business expand. T-Hrvatski Telekom and Slovak Telecom each had more than 100,000 broadband lines in operation at the end of 2005. Attractive broadband offers accelerated growth in the fourth quarter with 48,000 new broadband customers in Hungary, 30,000 net additions in Croatia, and 24,000 net additions in Slovakia.

T-Com's total number of broadband lines in operation in Germany and Eastern Europe rose from 6.1 million at the end of 2004 to 8.5 million at the end of 2005. This represents an increase of around 40 percent.

Faster T-DSL lines. Broadband/Fixed Network drove growth in the broadband market with a plethora of customer-oriented offerings. After repositioning the T-DSL line in April 2004 with three versions as part of its 1-2-3 strategy, T-Com started marketing another, even faster version of the line on July 1: T-DSL 6000 enables customers to perform high-volume operations, such as sending and receiving photos over the Internet, at a comfortable speed. The crucial aspect for customers: T-Com offers T-DSL 6000 at the same price as the previous T-DSL 3000 line i.e., double the speed for the same price.

High speed Internet access paving the way for the future of broadband. At the time it started marketing its new offering, T-Com gave the go-ahead for the testing of DSL technologies that make even higher transmission rates possible. The first pilot customers in Hanover have been able to use bandwidths of up to 16 megabits per second since July 2005. Since September other customers in Hamburg have been piloting bandwidths of up to 16 megabits per second on the basis of ADSL2+ technology and customers in Stuttgart have been trialing bandwidths of up to 25 megabits per second on the basis of VDSL technology.

Broadband/Fixed Network: Subscriber figures*

millions	2005	2004	Change
Broadband			
Broadband lines (in operation)	8.5	6.1	2.4
DSL (Germany)(a)	7.9	5.8	2.1
of which: resale(b)	1.6	0.2	1.4
DSL (Central and Eastern Europe - CEE)(c)	0.5	0.3	0.2
Number of subscribers to broadband rates (Germany and Western Europe)(d)	5.1	3.6	1.5
of which: Germany	4.5	3.2	1.3

Narrowband(e)

Narrowband lines (total)	41.2	42.8	(1.6)
Germany(f)	35.2	36.8	(1.6)
Standard analog lines	25.5	26.4	(0.9)
ISDN lines	9.8	10.4	(0.6)
Central and Eastern Europe (CEE)	6.0	6.1	(0.1)
Magyar Telekom(g)	3.2	3.2	0.0
Slovak Telecom	1.2	1.2	0.0
T-Hrvatski Telekom(h)	1.7	1.7	0.0
Number of subscribers to calling plans (Germany)(i)	13.8	12.0	1.8
Number of subscribers to narrowband rates (Germany and Western Europe)(d)	4.2	5.2	(1.0)
of which: Germany	4.1	5.0	(0.9)
Internet customers with a billing relationship (Germany and Western Europe)(d),(j)	14.0	13.5	0.5
Broadband/narrowband PAYG(k)< 30 days (Germany and Western Europe)(d)	0.6	0.9	(0.3)

(a) Since January 31, 2005, broadband lines based on DSL technology for consumers have been marketed by T-Online. Broadband lines excluding lines for internal use. Prior-year comparatives have been adjusted.

(b) Definition of resale: Sale of broadband lines based on DSL technology to alternative providers outside the Deutsche Telekom Group.

(c) Central and Eastern Europe includes the fixed-network business of Magyar Telekom (incl. MakTel and, from the second quarter of 2005, Telekom Montenegro), Slovak Telecom, and T-Hrvatski Telekom.

(d) Customers with a billing relationship. Western Europe includes: Ya.com and T-Online France.

(e) The number of narrowband lines rather than channels has been reported since the first quarter of 2005. Prior-year comparatives have been adjusted.

(f) Telephone lines excluding lines for internal use and public telecommunications, including wholesale services. Prior-year comparatives have been adjusted.

(g) Subscriber-line figures are recorded including Magyar Telekom's subsidiaries MakTel and Telekom Montenegro. Prior-year comparatives have not been adjusted. The rebranding of MATÁV as Magyar Telekom took place at the beginning of May 2005.

(h) Brand name as of 2004; legal name of the company: HT-Hrvatske telekomunikacije d.d.

(i) Without business customer calling plans, including the new "Wünsch Dir Was" (make a wish) calling plans and customers that have not yet migrated to the new calling plans.

(j) Total calculated on the basis of customers (broadband and narrowband rates) with a billing relationship and PAYG < 30 days and PAYG > 30 days.

(k) PAYG: Pay as you go.

* The total was calculated on the basis of precise figures and rounded to millions.

Broadband lines (in operation)

The findings of the pilot projects are being incorporated into an ambitious project that T-Com announced in September 2005 to connect 50 large towns and cities in Germany to a high-speed network by the end of 2007. T-Com plans to provide transmission rates for Internet communication of up to 50 megabits per second over this new network. The project will enable T-Com as an innovation leader to give a further substantial boost to the development of the broadband market and Germany as a center for telecommunications. The plans for the high-speed network initially envisage the expansion of the network in ten towns and cities by mid-2006. It will enable T-Com to offer triple-play applications that combine voice and data communication with interactive media use over a single line.

All of T-Com's subsidiaries in Central and Eastern Europe also invested in the expansion of their broadband infrastructures so that they can offer their customers attractive triple-play services in the future.

Consistent expansion of the broadband infrastructure. At the end of 2005, around 91 percent of Germany had DSL coverage, which means that more than nine of every ten T-Com customers have the option of using a DSL line for their Internet connection. Throughout Germany, DSL is available over T-DSL via satellite. To provide the benefits of broadband communication to a greater number of customers, T-Com also explored additional technical possibilities in 2005 with the goal of expanding the required network infrastructure.

Outdoor DSLAM (Digital Subscribers Line Access Multiplexer) technology, for example, which was used for the first time in 2005, enables T-DSL lines to be provided to customers in regions which in the past could not be supplied with broadband technology for technical reasons.

Since the end of June 2005, T-Com has been piloting WiMAX (Worldwide Interoperability for Microwave Access) technology in two areas in the vicinity of Bonn. This technology gives customers wireless access to the broadband network. The pilot projects, which are scheduled to run until the end of March 2006, will show whether the wireless technology meets T-Com's quality and service standards for broadband lines.

One key pillar of T-Com's and the Deutsche Telekom Group's broadband strategy is WLAN (Wireless Local Area Network) technology. By the end of 2005, T-Com had concluded over 5,600 contracts for HotSpots in Germany. At these public WLAN locations operated by T-Com and T-Mobile in airports, train stations, hotels, restaurants, and cafés, customers with the necessary equipment for their notebooks or PDAs (personal digital assistants) have wireless broadband access to the Internet.

WLAN technology can also be used for wireless computer connections to the DSL line at home or in the office. An increasing number of T-Com customers are opting for this convenient form of Internet communication.

Tangible innovations – broadband applications in the T-Com House.

T-Com's high-speed DSL lines provide the basis for innovative applications in multimedia communication. Since March 1, 2005, this business unit has been demonstrating the potential applications of broadband communication for customers in the T-Com House in Berlin. Here, forward-looking application scenarios are showcased in the environment of a normal family home. These applications include a family whiteboard in the entrance area on which the members of the family of the T-Com House can leave messages for the others in the form of texts, video clips, SMS or MMS messages. All of the broadband applications are controlled using a personal digital assistant. In the T-Com House the broadband line can be used to download films, television programs, and online games on the multifunctional screens installed in different rooms. In 2005, the applications in the T-Com House were extremely well received by visitors and the media. Due to the considerable interest shown, the high-tech T-Com House (which was originally supposed to close at the end of 2005) will now remain open until July 9, 2006. For more information on the T-Com House, please go to www.t-com-haus.de.

Clear innovation strategy. The development of the broadband offering and the network infrastructures for high-speed Internet communication, as well as the innovative applications in the T-Com House show that T-Com has taken a forward-looking, innovative approach in its national and international markets. These markets will be dominated by integrated applications for telecommunications, information technology, consumer electronics, household systems, and security technology. In 2005, T-Com took a vital step forward in the fulfillment of its innovation strategy by creating the new Innovations and Terminal Equipment board department as of October 1, 2005. One important element of this T-Com board department is the newly established Berlin-based Innovationsgesellschaft. This wholly owned T-Com subsidiary has been tasked with developing new services in the field of voice communication, innovative applications, and new terminal equipment. The company's goal is to further increase the pace of innovation at T-Com.

Wünsch Dir Was calling plan to increase customer acceptance in the telephony business. To successfully position itself on the narrowband market, which is fiercely contested in the area of traditional fixed-network telephony, T-Com introduced a new, much simpler calling plan for consumers on March 1, 2005. T-Com is satisfying the needs of different customer groups for low-cost, convenient telephony with the Call Plus, Call Time, XXL, and XXL Freetime rates. The Wünsch Dir Was (make a wish) calling plan provides substantial price reductions in the City rate and for long-distance calls. They can also be combined with other calling plans. The XXL Local calling plan is a genuine flat rate for making calls to T-Com lines with the same area code. Customers using the new XXL Fulltime flat rate can make calls to T-Com's domestic fixed network from anywhere in Germany at any time of the day or night.

The Wünsch Dir Was calling plan greatly helped to stabilize the decline in T-Com's market share for calls to T-Com's own lines during the reporting year as a result of the intense competition. By the end of 2005, over 12.1 million customers in Germany had opted for one of the new calling plans.

In Germany, T-Com recorded a sharp decline in the number of narrowband lines (ISDN and analog) of 4.1 percent to 35.2 million.

T-Com plans to further stabilize its core business and cement its customer relationships with new rates and products that are tailored to its customers' needs. For this purpose it will focus on convergence products and bundled products. On December 1, 2005, for example, T-Com lowered its prices for calls from fixed lines to the national mobile network by up to 44 percent with its fixed-to-mobile calling plan (Festnetz zu Mobil). Together with T-Mobile this business unit introduced the Local/Local calling plan in ten towns in October 2005. This combined offer of XXL Local from T-Com and Relax Local from T-Mobile gives customers the benefit of a double flat rate when making calls in the local area network.

Re-Invent a pillar of the Deutsche Telekom Group's Excellence Program. T-Com's Re-Invent program enables the business unit to play its part in Deutsche Telekom's Excellence Program. The three strategic elements of Re-Invent are Innovation and growth, Quality and efficiency, and Customer focus. For this purpose, T-Com has identified and launched a series of short-term and medium-term campaigns.

One of the cornerstones of this program is innovativeness. T-Com is planning to invest heavily in a new high-speed network with a bandwidth of up to 50 megabits per second, for example. The broadband campaign is being pushed further toward triple play. This entails Internet access with DSL, communication services, and entertainment services or TV services. Apart from broadband, innovations will be focused more and more on issues such as the convergence between the fixed-line and the mobile network. Besides the launch of the T-Box (single answering service for calls to the fixed-line number and the mobile number), T-Com has also announced the upcoming introduction of a convergent product in the form of a DualPhone solution which uses both WLAN and GSM technology.

A far-reaching quality campaign was launched as part of the Quality and efficiency drive. In the South West region, for example, possible methods were tested to optimize processes for better customer care and more efficient operations. On successful completion of these trials, the improvements in the processes will be gradually introduced in all T-Com regions. One of the crucial steps in T-Com's plan was the creation of the T-Com Quality and Processes board department as of July 1, 2005. In this department T-Com is systematically working on redesigning and streamlining its processes to increase the quality perceived by customers. Another important element of the Re-Invent program is the Simplicity project. Designed to increase efficiency, this project entails some 350 measures aimed at scaling back the product portfolio and streamlining sales and technology processes, for example. It also involves cutting back T-Com's workforce by approximately 20,000. This reduction will be offset in part by the creation of up to 3,000 new jobs in the T-Punkt offices and around 5,000 positions as part of the planned roll-out of the new high-speed network.

Adjusted EBITDA margin up year-on-year despite revenue decline. At EUR 24.7 billion, T-Com's total revenue in the 2005 financial year declined by 3.5 percent year-on-year. This decline can be principally attributed to lower call revenues. A decrease in price and volumes as well as the transfer of parts of the value chain to the Business Customers segment also had a negative impact on revenue. Successful marketing of broadband lines based on DSL technology, both in retail and especially in wholesale, as well as the volume-driven growth of subscriber lines, was only able to partly compensate for this downturn.

At EUR 2.5 billion, revenue from fixed-network business in Central and Eastern Europe remained almost constant at prior-year levels. While in Croatia revenue in local currency largely stabilized, the decrease in the revenue from Magyar Telekom's and Slovak Telekom's traditional fixed-network business due to currency effects was unable to be offset in full by the growth in broadband communications.

In the 2005 financial year, T-Com generated adjusted EBITDA of EUR 9.6 billion. In light of the decrease in revenues, adjusted EBITDA remained almost constant, down EUR 92 million or 0.9 percent. The adjusted EBITDA margin increased from 38.0 percent in 2004 to 39.0 percent in 2005. This effect reflects a number of positive factors, including savings from revenue-related costs, such as telecommunications services, raw materials and supplies, and merchandise, as well as improvements in other operating income.

T-Com achieved further cost reductions in particular for rentals and through improved procurement conditions in the area of logistics, reduced prices for billing services and process improvements in the field of IT. These savings were partially offset, however, by the allocation of costs previously reported under Group Headquarters & Shared Services to Broadband/Fixed Network (based on actual cost generation), increased advertising expenses related to the broadband campaign, maintenance costs, and higher litigation and auditing expenses. In Germany T-Com recorded adjusted EBITDA of EUR 8.6 billion. This represents an adjusted EBITDA margin of 38.9 percent, an increase of 1.1 percentage points compared with 2004. At EUR 1.0 billion, adjusted EBITDA of the subsidiaries in Central and Eastern Europe was slightly higher than the prior-year figure. The adjusted EBITDA margin in 2005 amounted to 40.0 percent. Positive effects in this respect included workforce reduction, the improvement of cost structures, and the outsourcing of non-core business activities. Besides other factors, increased expenses for the broadband marketing campaign had an offsetting effect.

Planned merger with T-Online. The dominant trend in the telecommunications business is the convergence of the markets for voice, Internet and media services. To be able to offer customers fully integrated products and genuine triple-play services from a single source in the future, Deutsche Telekom and T-Online intend to merge T-Online with Deutsche Telekom. However, the legal basis for this is not yet in place, which is why T-Com and T-Online have been operating as separate units in the market up to now.

T-Online: growth course in a strongly competitive environment. Competition gained significant momentum in the rapidly growing broadband market in 2005. In addition to Internet service providers, local loop operators using their own network infrastructure and increasingly cable network operators and mobile carriers are also battling for customers in the broadband market. T-Online International AG continued its growth course in this market environment. By positioning itself as a DSL full-service provider and enhancing the DSL rate options to meet market needs, T-Online succeeded in securing a share of market growth and further increasing the number of DSL rate customers.

T-Online: Internet customers with a billing relationship

Given the increasing spread of broadband access, T-Online plans to further expand its product portfolio in the form of combined products and thus link fast Internet access with attractive communications and digital entertainment services. T-Online will continue implementing this triple-play strategy in 2005. In addition to introducing DSL telephony, the focus here will also be on further expanding the availability of high-quality digital entertainment content. T-Online Vision offers attractive multimedia content via the video on demand (VoD) service which T-Online was able to expand by gaining additional Hollywood studios as cooperation partners.

Strong growth in DSL rate customers. Overall, the T-Online International AG group recorded 1.5 million new DSL rate customers in 2005. This represents an increase of 41.9 percent over the previous year. T-Online used targeted pricing measures and attractive broadband products to attract an additional 276,000 DSL rate customers in the Rest of Europe segment. This positive development is founded on the effects from T-Online's internationalization strategy focusing on the growth markets in France and Spain.

T-Online's positive corporate development is also reflected in its key performance indicators: Compared to the prior year, T-Online's net revenue in 2005 increased by EUR 0.1 billion to approximately EUR 2.1 billion. T-Online thus boosted total revenue by 3.8 percent. The Germany segment contributed the largest share of revenue with some EUR 1.8 billion. Revenue in the Rest of Europe segment rose by 24.2 percent, reflecting the positive result of the expansion strategy in France and Spain. Profit after income taxes was approximately EUR 0.2 billion at the end of the reporting period. EBITDA had reached some EUR 0.3 billion.

Successful positioning as a DSL full-service provider. T-Online is pursuing three key strategic initiatives to sustainably position itself in the dynamic broadband market. Significant steps were already taken in 2005 to realize these initiatives: DSL full-service marketing; focusing on a triple-play strategy with combined products consisting of Internet access, entertainment, and communications services; as well as expanding T-Online's international market position.

T-Online has been marketing the DSL line together with Internet access and hardware components since February 2005; T-Online obtains the DSL line by way of a resale from T-Com. The success of the DSL full-service packages offered as well as market-based enhancement of the DSL rate options were material drivers in expanding the broadband customer base. Other factors included the attractive features of the DSL flat-rate service: Since the beginning of November 2005, T-Online has been offering a uniform DSL flat rate for all available T-DSL bandwidths up to and including T-DSL 6000 at a monthly charge of EUR 9.95.

Implementation of the triple-play strategy continued. While further enhancing the DSL rate options in the 2005 financial year, T-Online also accelerated implementation of the groundwork for the future triple-play strategy. The company expanded the possible uses of broadband lines and created new growth potential in the broadband market. One building block for future triple-play products is DSL telephony, which T-Online presented at CeBIT 2005 with its

DSL telephony product and continually expanded during the course of the year.

Since November 2005, T-Online customers have been able to make unlimited calls in all T-DSL bandwidths into the German fixed network, as well as to all users of T-Online DSL telephony from EUR 9.95 a month; if the on net software telephone is used, a video component can also be added, if desired. T-Online is thus creating an attractive added value, and not just for customers in Germany. By using international access, T-Online customers can also easily use the Internet telephony service in foreign countries.

Upgrade of the DSL line to a home entertainment channel. In addition, T-Online launched an increasing range of high-quality, multimedia entertainment content in 2005. In addition to cooperating with leading hardware manufacturers, T-Online brought its first own media receiver on the market at the 2005 IFA trade fair in order to offer users convenient access to the wide range of entertainment products. With this media receiver, broadband users can directly access T-Online Vision products via their television screen. By expanding the digital experience, T-Online is adding significant momentum to the increased demand for broadband content. This is also reflected in the number of users. With 100,000 bookings per month, T-Online is one of the leading providers of video on demand in Germany. T-Online offers a continually growing number of movies (currently more than 1,200), including Hollywood blockbusters, documentaries, and comedy series, as well as productions from ProSiebenSat.1 Media AG, with whom T-Online has been cooperating since March 2005. The renowned Warner Bros. International Television Distribution Studios and Paramount Pictures Corporation were added to the range of U.S. cooperation partners since 2005.

T-Online also further expanded its role as a digital content provider in the growing market for legal music downloads in 2005. T-Online's distribution platform, Musicload, has been a success story since its launch in 2003 and makes a substantial contribution to the overall success of the online music business. Musicload offers around 800,000 songs and exclusive specials in cooperation with all major record companies and independent labels. With the Mobile Jukebox, launched jointly with T-Mobile, songs can be downloaded not just from a PC but also while on the move via mobile phone, and thus can be played almost anywhere at any time. Musicload had more than 15.5 million downloads at the end of 2005 almost four times as many as in 2004. In December 2005, Musicload was the winner in a test of the 12 most important providers of commercial music downloads with a German website by Stiftung Warentest, the German consumer testing organization.

Gamesload launched in the PC gaming market. T-Online launched Gamesload in August 2005, the third largest purchase platform for digital entertainment content after video on demand and Musicload. Customers can download games from the online shop and additional titles are available on demand as part of a monthly subscription. Gamesload's special feature: Users can try out numerous current titles and classic games for a limited period before purchasing. Chargeable downloads are easily paid for via the user's telephone bill. Gamesload's well-known cooperation partners include CDV, Kochmedia, Eidos, Ubisoft, Vivendi, and ZuxxeZ. Gamesload already convinced gamers and the trade press shortly after its introduction: In a comparison test by the PC Games magazine (11/05), Gamesload from T-Online came out the winner among a total of seven legal game download providers.

Successful continuation of the brand strategy with Electronic-Scout24. T-Online introduced an additional promising e-commerce player in the 2005 financial year. The company is expanding its brand strategy with the launch of the ElectronicScout24 online marketplace and is positioning itself in the fast growing consumer electronics sector. The focus of this trading platform is on consumer electronics and telecommunications products as well as computers and household devices. Buyers and sellers enjoy substantial advantages from comprehensive search and sort functions to favorable sales fees and through to ElectronicScout24's taking over payment processing as well as quality and credit checks. By tapping business options via pinpointed customer targeting, T-Online is continuing its strategy of further expanding its position in the growing e-commerce sector. With Scout24, T-Online already has a group of online marketplaces, which offer industry-specific services in seven categories and are present in ten countries.

International expansion strategy. T-Online posted above-average growth in its DSL customers base in 2005, not only in Germany, but also in the growth markets of France and Spain. To secure a sustained share of the dynamic market growth, T-Online is making targeted investments in the construction and roll-out of a state-of-the-art network infrastructure in France and Spain. The two subsidiaries Club Internet and Ya.com were re-aligned in 2005 to pursue the triple-play strategy.

In France, T-Online is currently establishing a completely IP-based network with high bandwidth based on ADSL2+. A further upgrade to the VDSL2 standard is planned. Establishment of the network is proceeding rapidly after the conclusion of a contract for the use of optical fiber capacities with a renowned provider.

Network expansion in Spain is also on schedule. By acquiring the network operator, Albura, T-Online gained access to the second largest network in Spain, which is to cover about 60 percent of the DSL demand by 2006.

Mobile Communications. Save for Growth efficiency program keeps company on growth course.

Most successful year in the company's history despite a difficult market // Profitable growth thanks to innovative products and low rates // web n walk gives customers direct mobile access to the open Internet // Consistent drive to expand mobile broadband services // Goal: market leader in terms of customer service

During 2005, the international mobile communications business was dominated by fierce competition and strong dynamics. At the same time, market trends such as the substitution of fixed-network telephony by mobile voice services, and emerging markets offer new opportunities for growth in mobile Internet and data communications. T-Mobile is the first and only mobile operator so far to focus its activities rigorously on developing fast access to the free Internet for users on the move. The objective is to write further chapters in the success story of the T-Mobile group in the coming years.

Success in a difficult environment. The 2005 financial year was the strongest year to date in T-Mobile International's history. Deutsche Telekom's mobile communications arm increased its customer base in the majority shareholdings from 77.4 million to 86.6 million. Consolidated revenue in the T-Mobile group rose from EUR 26.5 billion to EUR 29.4 billion. All companies successfully upped or stabilized their average revenue per user (ARPU). In 2005, the T-Mobile group increased adjusted EBITDA by 16 percent to EUR 9.8 billion. These results reflect the success of the company's Save for Growth efficiency program. As a response to changing conditions in Western Europe's mobile communications markets, T-Mobile had set itself the target of saving EUR 1 billion by the end of 2006, a major slice of which was, or is being, reinvested in low-rate calling plans and innovative products.

The positive business result is highly satisfactory against the backdrop of intensified price competition. The number of providers flooding the market with low-price offers continues to rise. Apart from prices, one of T-Mobile's key differentiating features is its service. The company's target is therefore to become the most highly regarded service company in the mobile sector. The strategic cornerstones of this objective are top performance and smooth and efficient internal processes (operational excellence) throughout the company, strict customer centricity and a superior network experience for customers.

Mobile Communications: Development of operations

	2005 millions of	2004 millions of	Change millions of	Change %
Total revenue(a)	29,452	26,527	2,925	11.0
of which: T-Mobile Deutschland	8,621	8,745	(124)	(1.4)
of which: T-Mobile USA	11,887	9,278	2,609	28.1
of which: T-Mobile UK	4,153	4,344	(191)	(4.4)
of which: T-Mobile Hungary	1,078	1,040	38	3.7
of which: T-Mobile Netherlands	1,064	1,046	18	1.7

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of which: T-Mobile Czech Republic	938	827	111	13.4
of which: T-Mobile Austria	885	882	3	0.3
of which: T-Mobile Croatia	512	436	76	17.4
of which: T-Mobile Slovensko(b)	378		n.a.	n.a.
of which: Other(c)	174	135	38	28.7
EBIT (profit from operations)	3,005	1,524	1,481	97.2
EBIT margin (%)	10.2	5.7		
EBITDA(d)	9,701	8,467	1,234	14.6
Special factors affecting EBITDA(d)	(71)	68	(139)	n.a.
Adjusted EBITDA(d)	9,772	8,399	1,373	16.3
Adjusted EBITDA margin(d) (%)	33.2	31.7		
Cash capex(e)	(5,603)	(3,078)	(2,525)	(82.0)
Number of employees(f)	49,479	47,417	2,062	4.3

The Mobile Communications strategic business area includes all activities of the fully consolidated mobile communications companies in Germany, the United Kingdom, the United States, the Czech Republic, Austria, the Netherlands, Hungary, Croatia, Slovakia, Macedonia, and Montenegro, as well as minority investments accounted for using the equity method in Poland and, until the end of September 2005, in Russia.

(a) The amounts stated for the national companies correspond to their respective unconsolidated financial statements (single-entity financial statements adjusted for uniform group accounting policies and reporting currency) without taking into consideration consolidation effects at the level of the strategic business area.

(b) Fully consolidated as of the first quarter of 2005.

(c) Other includes the revenues generated by MobiMak (Macedonia) and MONET (Montenegro). MONET is fully consolidated as of the second quarter of 2005.

(d) Deutsche Telekom defines EBITDA as profit/loss from operations excluding depreciation, amortization and impairment losses. For a detailed explanation of the special factors affecting EBITDA, adjusted EBITDA, and the adjusted EBITDA margin, please refer to the Development of business section in the Group management report.

(e) Investments in property, plant and equipment, and intangible assets (excluding goodwill) as shown in the cash flow statement.

(f) Average number of employees.

Mobile Communications: Customer figures*

millions	2005	2004	Change
Mobile customers of fully consolidated subsidiaries	86.6	77.4	9.2
T-Mobile Deutschland	29.5	27.5	2.0
T-Mobile USA	21.7	17.3	4.4
T-Mobile UK(a)	17.2	15.7	1.5
T-Mobile Netherlands	2.3	2.3	0.0
T-Mobile Austria	2.1	2.0	0.1
T-Mobile Czech Republic	4.6	4.4	0.2
T-Mobile Hungary	4.2	4.0	0.2
T-Mobile Slovensko(b)	2.0	1.9	0.1
T-Mobile Hrvatska	1.9	1.5	0.4
Other (Macedonia and Montenegro)(c)	1.1	0.8	0.3

(a) Including Virgin Mobile.

(b) Customers were included for the first time in the fourth quarter of 2004; rebranding of EuroTel Bratislava as T-Mobile Slovensko at the beginning of May 2005.

(c) Other includes MobiMak (Macedonia) and MONET (Montenegro). MONET included for the first time in the second quarter of 2005.

* The total was calculated on the basis of precise figures and rounded to millions.

Mobile Communications: Mobile customers of fully consolidated subsidiaries (organic growth)

Save for Growth targets exceeded for 2005. As part of its Save for Growth initiative, T-Mobile will achieve annual savings of EUR 1 billion with a suite of efficiency enhancement measures by the end of 2006. Most of this will stem from reductions in handset subsidies in the prepaid business, better procurement terms and a streamlined product portfolio.

This centralized program is being implemented in the company's majority-owned subsidiaries in Germany, the United Kingdom, Austria, the Netherlands, and the Czech Republic. Most of the amount saved will be reinvested in potential growth areas. The three main building blocks for growth under the terms of Save for Growth are

transparent and affordable mobile calling plans,

further development of the mobile Internet for leisure and office use, and

expansion of seamlessly integrated networks.

In the reporting year, T-Mobile achieved savings of around EUR 600 million from the Save for Growth activities scheduled for 2005. Savings in the area of human resources accounted for 10 percent of the cost reductions. They are the result of not filling posts that become vacant and of staff reduction while avoiding compulsory redundancies.

Minute-based packages: rate campaigns for contract customers fuel growth. T-Mobile again received a huge response from attractive calling plans offered to its contract customers. The number of customers with fixed-term contracts rose in the mobile communications sector by 5.2 million to 42.4 million. This translates into a share of over 57 percent in total customer growth. Along with strong growth in the United States, the figure also reflects the successful new business with Relax rates in Western Europe. The number of customers for these minute-based rate packages almost tripled on the previous year, and reached approximately 6 million by the end of 2005.

New offers and major price reductions: success in toughening prepaid competition. T-Mobile was quick to recognize the new trend in offers from low-cost vendors. It invested the savings achieved in Save for Growth to launch an effective response to the intensified price competition in the shape of price cuts and new offers in the prepaid business. One example is the Xtra Click&Go rate, where a call minute within the T-Mobile Deutschland network costs a mere EUR 0.05. With this offer, T-Mobile was the first mobile carrier in Germany to market a call rate under its own brand exclusively on the Internet. Rather than launch a cheap brand, T-Mobile chose to enter into sales partnerships with prepaid providers who do not have their own mobile communications networks.

Mobile Internet as an opportunity for growth. Along with transparent and attractive voice rates, expanding the mobile Internet is one of the central growth initiatives for the T-Mobile group. The company plans to take the success story that was Internet on the fixed-network and continue it with mobile communications. By offering web n walk to consumers and Office in your Pocket to business customers in the year under review, T-Mobile started marketing harmonized product and service packages for Internet usage on the move and mobile data exchange. Its key products include MDA devices, BlackBerry handhelds, the Sidekick and equipment for mobile data transfer on laptops. T-Mobile reached a top position for sales of these products in Europe in the 2005 financial year. All in all, the company sold a total of 600,000 devices providing access to the open Internet in the reporting year. It also continued its successful marketing of the BlackBerry and Sidekick devices in the United States: By the end of the year, T-Mobile USA was serving just under 1.1 million customers with innovative data services. Alongside cutting-edge devices, key components of web n walk and Office in your Pocket are low-rate calling plans with inclusive minutes for mobile data usage: More than 100,000 customers in Western Europe have already signed up for the attractive rates of the data option. Throughout the T-Mobile group, revenue generated with the new data services, i.e., excluding conventional text message revenue, rose year-on-year by 43 percent to approximately EUR 900 million.

T-Mobile was the first operator in Europe to offer direct mobile access to the world wide web. Thanks to web n walk, T-Mobile Deutschland was the first mobile operator in Europe to put the open Internet onto mobile phones in July 2005. Unlike other mobile online services that offer restricted content only, web n walk provides direct access to the entire world wide web, in the same way as on home PCs. In the course of the year, the T-Mobile companies in Austria, the United Kingdom and the Netherlands launched their own web n walk offers. T-Mobile plans to extend its mobile Internet service to the Czech Republic in 2006. To ensure that the mobile Internet is easy to use right from the start, T-Mobile International signed a partnership with Google, the world wide web s leading search engine provider. T-Mobile aims to win 1 million customers for web n walk in Europe by the end of 2007.

Mobile Communications: Percentage of fixed-term contract customers in Europe

%	2005	2004
Mobile Communications segment(a)	49.0	48.0
T-Mobile Deutschland	48.4	49.1
T-Mobile UK(a)	20.0	19.1
T-Mobile Netherlands	52.7	46.6
T-Mobile Austria	50.1	48.2
T-Mobile Czech Republic	27.8	25.3
T-Mobile Hungary	31.6	28.9
T-Mobile Croatia	21.9	19.6
T-Mobile Slovensko	38.9	33.8
Other (Macedonia and Montenegro(b))	15.6	15.6

(a) Including Virgin Mobile.

(b) Organic development is shown by stating prior-year figures of newly consolidated entities accordingly. T-Mobile Slovensko (formerly EuroTel Bratislava) has been consolidated since 2004. The Montenegrin majority holding has been consolidated since the 2005 financial year.

Unique partnership with Robbie Williams drives business with multimedia services. In addition to its web n walk launch, T-Mobile also greatly expanded its mobile multimedia services portfolio in 2005. One area it focused on is music. To promote these offers, T-Mobile agreed on an 18-month partnership with top pop star Robbie Williams in summer 2005. The partnership covers exclusive music offers for mobile platforms, including transmission of concerts via UMTS, exclusive first releases of titles as downloads, and handsets with preinstalled Robbie Williams content. T-Mobile will also present the star s 2006 European tour, supporting it with an international advertising campaign. This is the first cooperation of its kind between a musician and a mobile carrier that extends over such a long period and covers such a broad range of activities.

The second focus is on mobile TV. T-Mobile currently offers mobile TV products on eight channels, for example in the areas of sports, news and entertainment.

Office in your Pocket office on the road for business customers. Under its Office in your Pocket slogan, T-Mobile markets a broad range of innovative products and services for business customers. These give users convenient mobile access to their e-mails, Internet and applications in the corporate network. On the basis of fast, reliable and secure mobile connections, businesspeople can use their MDA pocket PCs and data transmission solutions with notebook or laptop just as efficiently and flexibly on the road as in the office. During the reporting period, T-Mobile presented MDA Pro, a mini laptop that offers not only GPRS and WLAN functions but is also the first

pocket PC to deliver UMTS capability. With a market share of some 40 percent in Europe, T-Mobile is the clear market leader in mobile communications devices on the Windows Mobile platform. In September 2005, T-Mobile was the first operator in Germany to prepare the ground for even faster data transmission of up to 1.8 megabits per second as of spring 2006 with an HSDPA-enabled (High Speed Downlink Packet Access) laptop data card.

Sustained improvement in customer service boosts customer retention. T-Mobile's goal is to offer the best service in the industry. Long-term optimization of the service it provides is therefore the group's contribution to Deutsche Telekom's Excellence Program. As examples of its improved service, T-Mobile Deutschland guarantees to activate SIM cards within one hour of contract signing and to provide replacement handsets while mobile phones are being repaired.

To ensure that consumers receive an even more efficient service, they have been regrouped on the basis of the monthly revenue they generate. This makes it possible for trained service staff to give customers even better support and advice to match their individual communications needs. This model has already been put into practice at T-Mobile Czech Republic and T-Mobile Hungary, and is set for roll-out across Europe in 2006.

Expanding the integrated network platform creates the basis for seamless mobile communications. The GPRS (General Packet Radio Service), UMTS/HSDPA and WLAN (Wireless Local Area Network) mobile technologies form the basis for the broad range of data services from T-Mobile. A systematic bundling of these three network platforms enables T-Mobile to offer its customers seamless mobility. T-Mobile also continues to invest large sums in the quality of its existing GSM networks (Global System for Mobile Communications).

Mobile broadband opens up new dimensions in data transmission. In the 2005 financial year, T-Mobile continued to roll out and improve the UMTS network at a fast pace, laying the focus in Germany and Austria on upgrading the UMTS sites with HSDPA technology. During the first roll-out phase, T-Mobile will use this technology to increase the bandwidth for data transmission in the UMTS network from its current maximum 384 kilobits to 1.8 megabits per second. This will bring mobile data transmission up to speeds comparable to those achieved with DSL in the fixed network. In the future, T-Mobile plans to increase this figure to a rate of up to 7.2 megabits per second, thereby also providing top-quality broadband communication for mobile Internet access. The first pilot projects that T-Mobile launched with key accounts in 2005 confirm the high performance and reliability of the HSDPA technology. The official launch of the HSDPA network is scheduled for spring 2006.

With the TDD (Time Division Duplex) modulation procedure and FLASH-OFDM (Orthogonal Frequency Division Multiplex) network technology, T-Mobile opted for two other innovative broadband technologies that allow transmission rates comparable with DSL in the fixed network. T-Mobile has already introduced these technologies in the Czech Republic and Slovakia, where the fixed-network broadband offering is extremely limited.

Further improvement to public WLAN offer. T-Mobile again markedly expanded its HotSpot offer in 2005. The public local wireless networks based on WLAN technology give customers access to mobile broadband data connections. T-Mobile is the only mobile operator to offer WLAN services throughout Europe and the United States. Including the HotSpots that can be accessed on the basis of roaming contracts, the company now has just under 20,000 locations, 6,000 of them in Germany alone. A truly groundbreaking step is the cooperation agreement signed with Deutsche Bahn (German railway); under this agreement, T-Mobile Deutschland will provide a growing number of train stations and trains with mobile Internet access. In 2005, the volume of minutes utilized at HotSpots in Western Europe more than tripled to over 150 million minutes.

Impressive overall result confirms the most successful year in T-Mobile's history. Gauged against ambitious targets for the individual national companies, business development in the T-Mobile group was highly satisfactory. Another factor impacting the business result was the sale of the minority interest in Russia's mobile operator MTS in September 2005.

T-Mobile USA. The U.S. subsidiary expanded its customer base during the reporting period by 4.4 million or 25 percent and thus reported more net additions than ever before within one year. At year-end, T-Mobile USA served 21.7 million customers, thus clearly exceeding the vital 20 million mark. T-Mobile USA grew revenue by 28 percent to EUR 11.9 billion; adjusted EBITDA rose by 60 percent to EUR 3.3 billion. Thus the U.S. subsidiary again lived up to expectations in its role as the engine of growth in the international T-Mobile group. The network acquired from Cingular in California and Nevada was successfully integrated into the T-Mobile USA infrastructure. Last year, the company also purchased additional mobile spectrum in the big U.S. cities. T-Mobile USA put the EDGE network for mobile data traffic

into operation in the third quarter of 2005. EDGE (Enhanced Data Rates for GSM Evolution) allows considerably higher data transmission rates than GPRS. T-Mobile USA received a total of five awards in 2005 from renowned market research institute

J.D. Power to mark its efforts to expand and improve the quality of the network and its customer service.

T-Mobile Deutschland. In 2005, T-Mobile Deutschland again successfully maintained its leading market position. Despite toughening competition, T-Mobile Deutschland was able to win approx. 2.1 million new customers in the course of the year, over 800,000 of them contract-based. The total number of customers rose to over 29.5 million at year-end. Again it was the Relax rates that were highly successful: During the year, customer figures for these rates more than doubled to reach almost 2.7 million. Thanks to the Save for Growth program, T-Mobile Deutschland was well prepared to face stiffening competition and used the scope it had gained to lower prices and attract more customers. The cost of acquiring one customer dropped by almost 7 percent as against the previous year, reflecting the success of the Save for Growth program. While total revenue was down slightly to EUR 8.6 billion due first and foremost to a decline in retail terminal sales, service revenue increased by more than 1 percent to EUR 7.8 billion despite the reduction in termination charges required by the regulator. Adjusted EBITDA remained stable compared with the previous year at EUR 3.6 billion.

T-Mobile UK. The UK subsidiary held its ground in what continues to be a tough competitive and regulatory environment. The takeover offers from Telefónica for O₂ and from NTL for Virgin Mobile are clear proof that the UK mobile communications market is still in a state of flux. The UK subsidiary succeeded in expanding its customer base from 15.7 to 17.2 million (including Virgin Mobile). Of these, 1 million customers now subscribe to the successful U-Fix (contract customers) and Mates rates (prepaid customers), which did not come to market until half way through 2005. In the fourth quarter alone, the company succeeded in winning just under 60 percent of all new customers, clear indication of the turnaround and the successful implementation of Save for Growth in the United Kingdom.

T-Mobile Netherlands. The Dutch subsidiary stabilized its customer base at 2.3 million. Revenue rose to EUR 1.1 billion, EUR 18 million up on the prior year. In December, T-Mobile Netherlands was the first mobile operator in the Netherlands to be granted a quality certificate for customer service by ITO (Stichting Instituut voor Telecom Organisatie).

T-Mobile Austria. With the complete acquisition of tele.ring Telekom Service GmbH by T-Mobile Austria at the end of 2005, Deutsche Telekom consolidated its position in the highly competitive Austrian market. The takeover is still subject to approval by the EU Commission. Together, T-Mobile Austria and tele.ring serve more than 3 million customers. This equates to a market share of around 38 percent. In addition to strengthening its position in the market and boosting its revenue, Deutsche Telekom also expects to improve its EBITDA margin. In a toughly contested market, T-Mobile Austria managed to raise its revenue modestly in 2005 from EUR 882 million to EUR 885 million.

T-Mobile Czech Republic. The Czech subsidiary expanded its customer base by 6 percent to 4.6 million in 2005. Revenue rose by

13 percent to EUR 938 million. Since the Czech Republic still trails behind in fixed-network broadband, T-Mobile Czech Republic pushed ahead with the roll-out of the UMTS and EDGE networks in the year under review. In October, the company launched the Czech Republic's first UMTS service in Prague. A key feature is its use of the TDD (Time Division Duplex) modulation technique, which caters for bandwidths of up to almost one megabit per second. Today, 50 percent of the population can be reached using the EDGE transmission technology.

T-Mobile Hungary. The Hungarian subsidiary also intensified its activities to expand the broadband network in 2005; by the end of the year, over 15 percent of the population were covered by UMTS. EDGE transmission technology is now available to 60 percent of the country's inhabitants. During the last financial year, T-Mobile Hungary grew its customer base by 160,000 to 4.2 million. Revenue rose by 4 percent to EUR 1.1 billion.

T-Mobile Croatia. In the 2005 financial year, the Croatian company recorded 370,000 net additions, bringing its customer base to

1.9 million. With revenue up EUR 76 million on the previous year, the company achieved a considerable 17 percent increase to EUR 512 million.

T-Mobile Slovensko. In spring 2005, the former EuroTel became the ninth member of T-Mobile's brand family. Only a few months later, a survey of managers of the Rhodos association on Slovakia's most effective brand image put T-Mobile Slovensko in top position in the telecommunications category. The change in Slovakia is the final step in the rebranding campaign for T-Mobile's majority shareholdings. T-Mobile Slovensko was the first operator in Europe to implement a commercial broadband service based on the FLASH-OFDM (Orthogonal Frequency Division Multiplex) network technology from Flarion Technologies. This technology enables mobile data transmission with a bandwidth of up to one megabit per second. It is available in certain areas of the capital Bratislava as well as in 19 other cities in Slovakia. In 2005, T-Mobile Slovensko succeeded in passing the 2 million customer mark for the first time, upping its total revenue from EUR 332 million to 378 million.

Outlook: Consistent further development of its service culture. T-Mobile's goal is to maintain its successful course in Europe and the United States. T-Mobile USA continues to be the company's growth engine, driving expansion of network capacities and acquiring additional mobile licenses to safeguard growth in the medium term. In Europe, T-Mobile expects to improve its market share in terms of revenue despite massive price pressure and to do so largely through increased customer usage.

Again in 2006, T-Mobile will make every effort to expand data services such as web on walk and thereby to exploit the growth opportunities offered by the mobile Internet. To mark the 2006 FIFA World Cup, T-Mobile will offer its customers a broad array of multimedia information and entertainment services, including live transmissions of matches to the mobile phone. The company plans to use this key sports event to direct even more attention to the opportunities offered by mobile data communications. New offers such as T-Mobile@home will be an added incentive for customers to intensify use of their mobile phone.

Business Customers. Strong positioning in highly competitive markets.

EBIT up while revenues remain almost unchanged // Multinational customers: Higher revenues in spite of fierce competition // Large and medium-sized customers: Expansion of the information technology business // Focus on Growth: Clear objectives in the business customer market // Future-oriented customer projects at multinational corporations and medium-sized companies

Increased competition in a global economy is forcing companies to speed up their response to changes: Individual locations are becoming hubs for international production networks. Uniform business processes are laying the foundations for new business models and faster production cycles. Public-sector organizations want and need to provide better service to citizens and companies alike. Neither the state nor the private sector can afford to do without information and communications technology (ICT) to achieve their goals any longer. As a result, business customers are working more closely with experts.

To provide its services, T-Systems taps the potential generated by combining telecommunications with information technology (IT): Deutsche Telekom's Business Customers segment links customers' production centers throughout Germany and worldwide using fixed-network and mobile communications solutions as required. T-Systems bundles computer capacity for its customers in its large data centers worldwide. Starting with ICT infrastructure packages, T-Systems also develops, installs, and runs industry solutions for business customers, in some cases taking charge of end-to-end business processes such as securities settlement, payroll accounting, and billing of telecommunications services.

Successful brand positioning for Deutsche Telekom's business customers. T-Systems has been responsible for all of Deutsche Telekom's business customers since January 2005. These companies have varying requirements as regards ICT services, depending on their size. The larger the customer, the more complex its needs and the more individual the solutions. Medium-sized companies, on the other hand, tend to have a greater need for standard products. This is why there are separate portfolios of solutions for the two customer segments and specific approaches to acquiring and caring for customers.

Correspondingly, T-Systems is divided into two business units: Enterprise Services provides services to approximately 60 multinational corporations and large public-sector organizations, while Business Services supports 160,000 or so large and medium-sized business customers.

Business Customers: Development of operations

2005 millions of	2004 millions of	Change millions of	Change %
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Total revenue	12,850	12,962	(112)	(0.9)
EBIT (profit from operations)	409	554	(145)	(26.2)
Adjusted EBIT	699	675	24	3.6
Adjusted EBIT margin (%)	5.4	5.2		
EBITDA(a)	1,305	1,509	(204)	(13.5)
Special factors affecting EBITDA(a)	(281)	(121)	(160)	n.a.
Adjusted EBITDA(a)	1,586	1,630	(44)	(2.7)
Adjusted EBITDA margin(a) (%)	12.3	12.6		
Cash capex(b)	(775)	(757)	(18)	(2.4)
Number of employees(c)	51,744	51,978	(234)	(0.5)

(a) Deutsche Telekom defines EBITDA as profit/loss from operations excluding depreciation, amortization and impairment losses. For a detailed explanation of the special factors affecting EBITDA, adjusted EBITDA, and the adjusted EBITDA margin, please refer to the Development of business section in the Group management report.

(b) Investments in property, plant and equipment, and intangible assets (excluding goodwill) as shown in the cash flow statement.

(c) Average number of employees.

T-Systems is practically the only provider in the market that offers business customers a complete range of ICT solutions and services. The company not only sets up and manages complex ICT infrastructures and process-related applications; if required, it also takes charge of customers' business processes from start to finish in the form of outsourcing projects billing and payroll accounting being two examples.

On the basis of its extensive solutions and industry expertise, T-Systems successfully established the Business Customers segment of the Deutsche Telekom Group in 2005. The company employed around 52,000 staff at the end of the year. T-Systems has operations all around the world. Apart from Germany, its activities are focused on the Western European countries France, Spain, Italy, the United Kingdom, Austria, Switzerland, Belgium, and the Netherlands.

Business Customers: Key performance indicators

millions	2005	2004	Change
New orders	13,618	13,265	353
Enterprise Services			
Systems Integration			
Hours billed (millions)	11.5	11.7	(0.2)
Utilization rate (%) ^(a)	79.1	77.8	1.3
Computing & Desktop Services			
Processor performance (MIPS) ^(b)	123,386	130,786	(7,400)
Number of servers managed and serviced	38,392	35,418	2,974
Number of workstations managed and serviced	1,345,635	1,219,589	126,046
Proportion of support activities, Germany (%)	64.3	60.6	3.7
Proportion of retail, Germany (%)	35.7	39.4	(3.7)
Business Services (millions of)			
Voice revenue	1,848	1,933	(85)
Data revenue (legacy/IP)	2,346	2,593	(247)
IT revenue	405	314	91

(a) Ratio of average number of hours billed to maximum possible hours billed per period.

(b) Million instructions per second.

T-Systems Enterprise Services expansion of key account business. In 2005 T-Systems further expanded its business with the approximately 60 multinational corporations and large public-sector institutions. By providing solutions and services for T-Systems key accounts, the Enterprise Services business unit generated revenues of EUR 8.4 billion, a year-on-year increase of 1.5 percent. This increase was achieved in a fiercely contested market also characterized by falling prices, especially for telecommunications services.

T-Systems Business Services growth in information technology business with medium-sized customers. The decrease in Business Services revenues is partly due to the continued decline in prices for telecommunications services. By contrast, the information technology business grew by 29 percent to EUR 405 million.

Encouraging development of EBIT while revenues almost unchanged. At EUR 12.9 billion, T-Systems total revenue in 2005 was very close to the prior-year level. Data center services and computer workstation support made a substantial contribution to the positive development of revenues in the Enterprise Services business unit. Business Services boosted its revenues with hosting solutions for large and medium-sized customers. This enabled the unit to partly offset the decline in its network services business resulting from continued price and competitive pressure. In 2005 T-Systems posted adjusted EBITDA of approximately EUR 1.6 billion, a decrease of 2.7 percent compared with 2004. Adjusted EBITDA at Enterprise Services increased by 5.2 percent. Adjusted EBITDA from the Business Services unit, on the other hand, decreased by 30 percent. This is attributable in particular to strategic pricing measures aimed at acquiring telecommunications customers. T-Systems

EBITDA amounted to EUR 1.3 billion in 2005, down 13.5 percent year-on-year. In contrast, profit before income taxes grew by 85 percent in the reporting year, mainly as a result of improved financial income.

Launch of Focus on Growth program for profitable growth. The Focus on Growth program is beginning to bear fruit, the first results being an expansion of the business with corporations and large public-sector organizations as well as booming IT business with large and medium-sized customers. T-Systems launched this strategic three year program in 2005 under the umbrella of Deutsche Telekom's Excellence Program. The goal of the project is to further optimize customer care, thereby tapping new potential for growth.

Multinational corporations and large public-sector organizations are already working closely with T-Systems in the IT area and ordering an increasing number of telecommunications services. These customers are assigned fixed sales and service teams that are specialized in specific sectors: Finance, Manufacturing, Public, Telecommunications, Media & Utilities, and Services.

As part of the Focus on Growth program, T-Systems is driving forward the marketing of ICT outsourcing in this customer segment. Thule, one of the world's leading manufacturers of load carriers for cars, decided in 2005 to outsource its worldwide information and communications services to T-Systems. The outsourcing agreement will support Thule's expansion strategy in the global market. One of the ways the Swedish company intends to achieve its goal of becoming the world leader in its sector is by using the sophisticated ICT solutions that T-Systems provides to its clients.

In December 2005, the logistics giant DHL's German operation commissioned T-Systems to operate and modernize its entire information and network technology. This contract involves the servicing of around 8,000 workstations, almost 500 servers, as well as some 50 central applications at DHL. T-Systems is optimizing DHL's information technology, thereby substantially reducing costs for its customer. In addition to this, T-Systems operates all local and international networks as a service provider for DHL. The 300 or so DHL locations within Germany are integrated into a single state-of-the-art data network.

Strategic Focus on Growth program bears fruit. The DHL contract is one example of the so-called "big deals" that T-Systems is pursuing in the ICT market. Apart from the high volume involved, contracts of this size signify a long-term partnership between the customer and T-Systems. In 2005, tour operator Thomas Cook UK & Ireland signed a five-year contract with T-Systems for the provision of communications services. T-Systems will modernize and operate its customer's telecommunications systems in the United Kingdom and Ireland. Last year, T-Systems was once again awarded the contract to provide information and communications technology services to the government of Catalonia in Spain. This contract expires in 2009.

In October 2005, the IT service providers of the Sparkassen-Finanzgruppe (group of savings banks, Landesbanken, and associated companies) extended their contract with T-Systems for the operation of the data networks for the around 460 savings banks in Germany. This group is the largest provider of financial services in the Federal Republic of Germany. The contract has a term of three years and is worth hundreds of millions of euros.

The aircraft manufacturer Airbus commissioned T-Systems in 2005 to implement an electronic filing system developed by the DeutscheTelekom subsidiary worldwide within three years. This solution enables storage of documents that are required to be archived in a digital form, acceptable for auditing purposes. More than 15,000 users worldwide will be connected to the electronic archive. The Airbus contract is one more service in the whole range that T-Systems provides to the leading aircraft manufacturer.

T-Systems services over 42,000 computer workstations at Airbus and operates the company's international computing center.

The main emphasis of Focus on Growth for business with large and medium-sized customers is on maintaining and gradually increasing T-Systems' share of the telecommunications services market. Since August 2005, for example, T-Systems has provided a solution (Octopus EP) that connects the fixed network with conventional mobile communications. Customers in the small and medium-sized enterprise (SME) segment are already using this product for their external sales forces. The WAZ Media Group, one of Germany's largest publishing houses, engaged T-Systems in 2005 to operate its telephone, mobile, and data network for 140 locations. The data network integrates WAZ's administrative sites and editorial offices. The value of this four-year contract for ICT services is in the double-digit millions of euros.

SME customers are contracting T-Systems to expand their traditional telecommunications business to include IT services. Accordingly, the company offers smaller companies in particular the opportunity to rent IT services online. In 2005, the proportion of revenues in the Business Services unit generated with IT amounted to almost 9 percent, compared

with approximately 75 percent at

T-Systems Enterprise Services. The objective of Focus on Growth is to continue to increase T-Systems revenues from the IT services it provides to large and medium-sized companies.

Offerings for business customers optimized. One of the main aims of the Focus on Growth program is to optimize T-Systems portfolio of products and services. In 2005, for example, T-Systems invested in expanding its capacity for business process outsourcing so that it could take over and run business processes for its customers from start to finish. In May 2005, the company took over operation of the IT service provider ALLDATA from the insurance group ARAG. This enabled T-Systems to expand its strategic business area with services for the finance and insurance sectors. In 2004, T-Systems had already acquired the Austrian software vendor SDS, which offers standard software for securities trading, and in November 2004 it integrated this software company into a joint venture with the financial services and consulting company Trinkaus & Burkhardt.

METRO Group, the world's third-largest trading group, relies on a T-Systems solution for backtracking foods as prescribed by European law. In June 2005 METRO and T-Systems signed an agreement on a central system for backtracking eggs. This system creates a transparent supply chain for the food industry throughout all stages of the value chain.

T-Systems is driving forward its business with IP (Internet protocol) solutions for large and medium-sized customers. In March 2005 the service provider started the migration of the REWE group's data network to IP technology. The broadband network connects 5,000 outlets of the travel agencies, specialized chain stores, and hypermarkets of the REWE trading group with the central data center in Cologne.

Improved efficiency. With its Focus on Growth program, T-Systems is continuously working on improving the efficiency of its processes and systems. Capacity utilization in the Systems Integration unit rose by 1.3 percentage points in 2005. At the same time, production costs at T-Systems' data centers, represented in the cost per MIPS (million instructions per second), decreased by 5.7 percent. The number of IT workstations managed by the Computing & Desktop Services area rose by 10.3 percent.

Outlook: Growth program being systematically driven forward. Focus on Growth will enable T-Systems to create the prerequisites for becoming the leader in the ICT market and leveraging the growth potential in a particularly effective way. The company is systematically driving forward this strategic program in 2006. Through business process outsourcing, for example, it hopes to grow by up to 20 percent. It also aims to significantly boost its revenues from the IT solutions it provides to medium-sized and large business customers. In this market segment, T-Systems has set itself a revenue target of up to EUR 700 million for 2006.

With Focus on Growth, T-Systems also plans to further optimize its operating processes as well as its IT and telecommunications platforms. By improving its efficiency, the company hopes to save as much as EUR 600 million by 2007.

As part of a Group-wide workforce reduction program at Deutsche Telekom, T-Systems is planning to cut around 5,500 jobs in Germany over the next three years. This will eliminate surplus capacity and lower production costs, ensuring that T-Systems remains efficient and internationally competitive.

There will nevertheless be new appointments and investment in new business to develop and expand T-Systems' industry and consulting expertise. The purchase of the international IT service provider gedas, for instance, (subject to approval by the anti-trust authorities) underscores T-Systems' customer- and market-oriented internationalization strategy. The planned takeover of the Volkswagen (VW) subsidiary in 2006 will reinforce T-Systems' market position as a provider of services to the automotive industry at strategic international locations. The IT company gedas enjoys a strong position in Spain, France, and the United Kingdom, for example. It is also present in important locations of the automotive industry in Latin America and China. Acquiring gedas will enable T-Systems to enhance its solutions and services for customers in this sector. The acquisition will also involve the signing of a framework agreement by T-Systems and gedas with auto manufacturer VW for the provision of IT services valued at EUR 2.5 billion over a seven-year period. This focused approach will be the driving force behind growth in Deutsche Telekom's Business Customers segment in 2006.

One year into the satellite-based toll collection project, T-Systems as a key supplier considers it a success. The ICT provider successfully operated Toll Collect GmbH's entire ICT infrastructure. Toll collection was not suspended for a single day. The toll system has therefore passed the test with flying colors.

T-Systems has established a new subsidiary, Satellic Traffic Management GmbH (Satellic). The company handles all activities related to the set-up and operation of satellite-based (GPS, Galileo) electronic toll systems. As a worldwide technology leader and toll systems service provider, Satellic will drive the technological development and international roll-out of the toll model successfully implemented in Germany.

Another project of strategic importance for T-Systems is the 2006 FIFA World Cup. The Deutsche Telekom subsidiary is responsible for the transmission of the World Cup television signals in cinema quality. T-Systems is installing journalists' media workstations in all twelve World Cup stadiums. In Stuttgart and Nuremberg, traffic guidance systems developed by T-Systems will help visitors to find parking spaces. The company will use electronic access systems to manage the floods of visitors into the Dortmund and Frankfurt arenas and will also ensure security before, during, and after the matches. The city of Hamburg plans to equip the police and fire departments with TETRA (TErrestrial Trunked RAdio), a digital radio service, for the World Cup. This contract was awarded to a consortium with Motorola and Rohde & Schwarz under the management of T-Systems.

Group Headquarters & Shared Services.

Further increase in efficiency.

Newly founded PASM ensures pooling of purchasing volume in energy sector // Further streamlining and optimization of the real estate and shareholdings portfolio // Vivento continues to expand business lines // New Vivento projects successfully set up

Group Headquarters & Shared Services undertakes strategic and Group-wide management functions for Deutsche Telekom. A key part of this function relates to managing the Group-wide Excellence Program that brings together all the projects important to the Deutsche Telekom Group. Close cooperation between business areas along the lines of an intelligently integrated telecommunications group helps reinforce the focus on customer needs as well as leveraging potential synergies and improving efficiency. Group Headquarters & Shared Services also undertakes operational tasks that do not form part of the business areas' core business. The Shared Services unit includes in particular Real Estate Services, DeTeFleetServices GmbH – the full-service provider of fleet management and mobility services – and Vivento. The former shared service Billing & Collection has been part of the Business Customers strategic business area since January 1, 2005.

PASM optimizes energy procurement. Real Estate Services brings together Deutsche Telekom's real estate business. It is responsible for managing and servicing Deutsche Telekom AG's real estate assets, primarily in Germany. The highly varied tasks of this unit range from administration, facilities management and leasing through to optimizing the portfolio and closing sales deals. Within the Deutsche Telekom Group, these tasks are the responsibility of Deutsche Telekom Immobilien und Services GmbH (DeTe Immobilien), GMG Generalmietgesellschaft mbH (GMG), and Sireo Real Estate Asset Management GmbH (Sireo). In addition, DFMG Deutsche Funkturm GmbH is responsible for operating and marketing more than 24,000 locations for antenna supports such as radio towers, masts and rooftops.

At the beginning of 2005 the new PASM Power and Air Condition Solution Management GmbH & Co. KG (PASM), a wholly-owned subsidiary of Deutsche Telekom AG, was added to Real Estate Services. PASM is the central point of contact within Deutsche Telekom for energy-based products used to operate telecommunications systems reliably. PASM is also responsible for procuring, provisioning and delivering power, including the associated support services. Purchasing benefits and potential savings for the Group are derived in particular from pooling purchasing volume for equipment as well as procuring electricity via international platforms on the wholesale markets.

Group Headquarters & Shared Services: Development of operations

2005 millions of	2004 millions of	Change millions of	Change %
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Total revenue	3,505	3,526	(21)	(0.6)
EBIT (loss from operations)	(840)	(1,441)	601	41.7
EBIT margin (%)	(24.0)	(40.9)		
EBITDA(a)	88	(556)	644	n.a.
Special factors affecting EBITDA(a)	423	(8)	431	n.a.
Adjusted EBITDA(a)	(335)	(548)	213	38.9
Adjusted EBITDA margin (%) (a)	(9.6)	(15.5)		
Cash capex(b)	(456)	(518)	62	12.0
Number of employees(c)	29,931	32,872	(2,941)	(8.9)
of which: at Vivento(d)	15,300	19,000	(3,700)	(19.5)

(a) Deutsche Telekom defines EBITDA as profit/loss from operations excluding depreciation, amortization and impairment losses. For a detailed explanation of the special factors affecting EBITDA, adjusted EBITDA, and the adjusted EBITDA margin, please refer to the Development of business section in the Group management report.

(b) Investments in property, plant and equipment, and intangible assets (excluding goodwill) as shown in the cash flow statement.

(c) Average number of employees.

(d) Number of employees at the balance sheet date, including Vivento's own staff and management. Figures rounded.

Since the first quarter of 2005, the real estate group has its first representation outside Germany: DeTeImmobilien Hungary Szolgáltató ZRt. This joint-venture company of DeTe Immobilien and a local partner provides facility management services for Magyar Telekom and also offers these services to other companies in the Hungarian market. As a result of consistently safeguarding existing business and acquiring new contracts, the company has posted some extremely positive results in 2005.

-
- (a) Group Headquarters primarily includes subsidiaries such as: Deutsche Telekom International Finance B.V., Deutsche Telekom Holding B.V., T-Venture Holding GmbH.
- (b) Real Estate Services = Deutsche Telekom Immobilien und Service GmbH, DFMG Deutsche Funkturm GmbH, GMG Generalmietgesellschaft mbH, Sireo Real Estate Asset Management GmbH, PASM Power and Air Condition Solution Management GmbH & Co. KG, and DeTe Immobilien Hungary Szolgáltató ZRt.
- (c) Including Vivento Customer Services GmbH (VCS) and Vivento Technical Services GmbH (VTS).
- (d) Primarily: DeTeAssekuranz Deutsche Telekom Assekuranzvermittlungsgesellschaft mbH, Deutsche Telekom Training GmbH, Fachhochschule Leipzig, Human Resources Management, Accounting & Controlling.
- (e) The former shared service unit Billing & Collection has been integrated into the Business Customers strategic business area since the beginning of 2005.

Streamlining the real estate portfolio gathers momentum. Streamlining the real estate portfolio remained a key issue for the business segment in 2005. Sireo, responsible for managing the Company's building assets, focused on selling off real estate that is no longer needed for business operations and cutting back on rented floor space. A total of 370 sales deals were closed during the financial year, involving some 370,000 square meters (almost 4 million square feet) of rental space and around 1.6 million square meters (17.2 million square feet) of land. Cash inflows from the disposal of real estate totaled approximately EUR 0.2 billion in 2005, with part of this amount arising from contracts concluded in previous years. In a bid to cut costs, 2006 will also see a great deal of work being done on specifically optimizing the real estate portfolio, in addition to continued streamlining. On January 1, 2006, Deutsche Telekom AG reduced its stake in Sireo from 51 percent to 25.1 percent subject to approval from the antitrust authorities. The previous minority shareholder Corpus Immobiliengruppe (Cologne) increased its stake from 24.5 percent to 50.4 percent. Under the responsibility of the new CREM (Corporate Real Estate Management) unit, Sireo will continue to manage the real estate portfolio as a Deutsche Telekom AG service provider.

DeTeFleetServices promotes environmental compatibility and efficiency of the Deutsche Telekom fleet. DeTeFleetServices GmbH (DeTeFleetServices) is one of the largest fleet operators in Germany with around 42,000 vehicles. Cost-effectiveness and environmental compatibility are equally important to the Deutsche Telekom mobility service provider in order to promote sustainable development. In 2005 DeTeFleetServices pushed forward with the gradual conversion of its entire fleet to diesel vehicles fitted with particulate filters. With over 400 natural gas vehicles, Deutsche Telekom already has the largest natural gas-powered company vehicle fleet in Germany at present. The Federal Ministry for the Environment singled out the company's commitment to environmentally friendly transport systems, and operations that save resources by awarding the company the partner logo as part of its Last Mile project. This commitment is also reflected in a DeTeFleetServices pilot project aimed at trialing the use of fuel cells. The medium-term aim is to increase the proportion of vehicles using alternative drive technologies to up to 10 percent of the entire fleet.

Vivento consistently adds more jobs. Vivento can again look back on a successful financial year. Thanks to the successful interplay of the strategic functions driving external workforce reduction, filling internal positions with Vivento employees, migrating staff to the Vivento business lines, and encouraging internal projects approximately 6,100 employees left Vivento during 2005. Vivento's main goal is to reduce the Group's workforce in the long term and to provide civil servants and salaried employees with new, lasting prospects both inside and outside the Group. Approximately 18,900 employees have found jobs outside Vivento since its formation. In the 2005 financial year, Vivento took over a total of approximately 2,400 employees from the Deutsche Telekom Group. This increased the number of transferred staff to some 34,200 since Vivento was established. Vivento had a workforce of around 15,300 at December 31, 2005, including 700 own employees/members of management, some 7,200 staff working in one of the Vivento business lines i.e., at Vivento Technical Services GmbH (VTS) or in the call center business of Vivento Customer Services GmbH (VCS) and at the former Customer Branch Office for Special Tasks - and around 7,300 transferees. Approximately 4,700 of these transferees were engaged on a contract or temporary basis. The employment rate remained high throughout 2005. Of the around 14,500 employees (excluding Vivento's own staff and management) at the end of the year, some 83 percent were in employment or training.

Vivento business lines post positive results. In the 2005 financial year, Vivento created new job opportunities on the back of further expansion of the business lines and implementation of projects. VCS, represented at 18 locations in Germany in 2005, has managed to position itself successfully in the marketplace with call center services and increased its headcount to some 2,800 by the end of 2005. In addition, there were some 400 staff on a contract or temporary basis. VTS also managed to further expand its operating activities. As a technical service provider for fixed and mobile networks, VTS serves both the internal and external market. Since its launch in 2004, VTS expanded its headcount to some 1,800 by the end of 2005. As at December 31, 2005, around 500 contract or temporary staff were also employed at VTS.

New employment projects successfully set up. In addition to expanding the business lines, Vivento pushed forward with implementing a range of in-house projects in 2005. These include the Security project that saw Vivento staff taking over reception and security services at Deutsche Telekom locations throughout Germany. Since March 2005 the project has been assigned to Group Security in organizational terms; some 530 jobs had been filled by Vivento staff by the end of 2005. The plan for 2006 is to introduce in-house staff at all Deutsche Telekom facilities, with the Company's own staff in reception and security positions.

The new Telekom Direkt project had a positive impact on employment levels during 2005. Under the motto "Deutsche Telekom comes to the customer," Vivento set up a service-oriented direct sales channel: Telekom Direkt (Deutsche Telekom Direkt Sales and Consulting) supports T-Com, T-Online and T-Mobile with the value-based development of customer relationships. The Telekom Direkt teams comprising Vivento staff advise customers at home or at work about top products in the business areas as well as special offers. At the end of 2005 Telekom Direkt already employed some 160 staff.

Following the Business Finder competition in 2004, Vivento launched two new employment projects in 2005: Digital Services from Vivento and Vertixx. Digital Services from Vivento offers services for corporate and business customers, including automated invoicing, digitization of incoming mail, and digitization and filing of records and invoices. Vertixx provides the full range of services relating to online sales for companies with used goods, stock, or residual items that have been written off. Now that they have started operations, both projects offer good employment prospects for Vivento transferees.

In 2006 Vivento intends to push forward with creating new job opportunities outside and inside the Group. This includes in particular further expansion of the business lines and development of new projects. Cooperation activities with government agencies and other public employers represent another key area; close cooperation already exists with the Federal Employment Agency (restructured benefits for the long-term unemployed). This cooperation has seen Vivento develop new employment prospects for civil servants in particular. As part of the staff restructuring measures within the Group some 7,000 employees will leave Vivento over the next three years as a result of spinning off the business lines.

Disposal of Intelsat helps reduce debt. To support the Group's efficiency campaign, Group Headquarters & Shared Services continued to dispose of non-strategic minority investments in 2005. Deutsche Telekom generated cash inflows of approximately EUR 0.1 billion by disposing of its share in the satellite operator Intelsat.

Trust capital of the Deutsche Telekom Foundation increased. Deutsche Telekom AG is playing its part in promoting education, research and technology in the fields of mathematics, natural sciences and technology with the Deutsche Telekom Foundation, set up at the start of 2004. Since the Group believes these topics will become more important in future for Germany, Deutsche Telekom AG has increased the capital of the non-profitmaking Deutsche Telekom Foundation from EUR 50 million to EUR 100 million. This makes the foundation one of the largest corporate foundations in Germany. Thanks to this financial backing, the foundation is in an even better position than ever to sustainably implement the projects it comes up with from within its own ranks. In 2005 the key areas Early Promotion, High School, University and Innovation were identified as the focus for Deutsche Telekom Foundation activities. Within these futureoriented key areas, the Foundation promotes projects and cooperation with day nurseries, elementary and high schools, universities, technical colleges and many other institutions from the world of education, science and research.

Total revenue fell slightly year-on-year. The total revenue of Group Headquarters & Shared Services decreased slightly year-on-year in 2005. This is attributable to the decline in revenue generated in Real Estate Services – mainly because of the lower volumes of orders being placed by customers as a result of the conversion to new market-based lease models with the strategic business areas. By contrast, the successful results from DeTeFleetServices and Vivento call center and VTS business lines had a positive impact on total revenue.

Vivento contributes to improved EBITDA. Adjusted EBITDA improved significantly compared with the previous year. This is mainly due to Vivento's smaller workforce as compared to 2004. Higher income from contract or temporary work arrangements at Vivento also had a positive impact. In addition, the costs of trainees and social security expenses for civil servants are allocated based on actual cost generation and therefore no longer impact costs at Group Headquarters. These costs had been reported under Headquarters' costs until the end of the previous year. The positive effects contrast, however, with a slight increase in expenditure for Headquarters' marketing and IT projects. Real Estate Services also posted a decrease in EBITDA compared with the previous year. This is attributable to a decrease in revenue.

Restructured funding of PBeaKK has a positive effect on earnings. Unadjusted EBITDA improved significantly year-on-year due to the positive impact of special factors. The special factors affecting EBITDA totaled approximately EUR 423 million in 2005. These were essentially affected by the reversal of provisions as a result of reducing our future liabilities relating to the annual deficit compensation for the Civil Service Health Insurance Fund (Postbeamtenkrankenkasse – PBeaKK). The basis for this is the German Federal Posts and Telecommunications Agency Reorganization Act (Gesetz zur Reorganisation der Bundesanstalt für Post und Telekommunikation Deutsche Bundespost) which came into effect on December 1, 2005 and which, among other things, lays down a new governance and financing structure for the PBeaKK. The ensuing positive EBITDA effect totaled approximately EUR 0.8 billion. Other special factors that boosted earnings included income from insurance refunds and the transfer payments to Vivento. Countering these effects, the expenditure for voluntary redundancy payments made and voluntary redundancy provisions for the staff restructuring measures planned within the Group, as well as expenditure for other personnel-related measures totaling approximately EUR 0.3 billion impacted on EBITDA. The expenditure for increasing the foundation capital of the Deutsche Telekom Foundation totaling EUR 50 million is also included. Special factors totaled EUR 8 million in 2004, made up essentially of voluntary redundancy payments and transfer payments.

EBIT increased by EUR 601 million year-on-year. This is attributable to an improvement in EBITDA that contrasts with a slight increase in depreciation, amortization and impairment losses.

The average number of employees during the reporting period was 29,931. This further decline from the prior-year figure is primarily attributable to the successful business activities of Vivento and the associated workforce reductions.

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The T-Share. Setbacks during a difficult trading year.

Major European telecommunications providers experience markdowns // Strong performance of the DAX and international indexes // Proposed dividend of EUR 0.72 per share up on previous year

T-Share information

	2005	2004
Xetra closing prices ()		
Share price at Dec. 31	14.08	16.65
Year high	16.84	16.78
Year low	13.80	13.14
Trading volume (number of shares)		
German exchanges (billions)	6.0	5.3
New York Stock Exchange (ADRs) (millions)	154	149
Tokyo Stock Exchange (millions)	1.9	1.1
Market capitalization at Dec. 31 (billions of)	59.1	69.9
Weighting of the T-Share in major stock indexes at Dec. 31		
DAX 30 (%)	6.4	9.2
Dow Jones Euro STOXX 50® (%)	2.0	2.7
T-Share key figures		
Earnings per share (basic and diluted) ()	1.31	0.39
Proposed dividend ()	0.72	0.62
Number of shares issued (millions)	4,198.08	4,197.85

Capital markets environment. Throughout 2005, international stock indexes were in a bullish mood, which was particularly pronounced in the European markets. The weaker euro, combined with a rising number of mergers and acquisitions, had a positive impact on market performance. Accordingly, the DAX showed strong momentum during the course of the year, breaking the 5,000-point level on September 9 for the first time in 2005. From November onwards, the German blue-chip index remained above this level. The DAX hit its annual high on December 29, reaching 5,459 index points, to close the year 2005 at a level of 5,408 – an annual performance of 26.9 percent.

Development of international indexes. With an increase of 20.5 percent, the performance of the Dow Jones Euro STOXX 50® was also positive in 2005. Reflecting the emerging recovery in domestic demand, the Japanese stock market outperformed most of its peers: The Nikkei 225 index was up 39.9 percent year-on-year, while the Dow Jones Industrial Average remained virtually unchanged, down 0.1 percent. The U.S. index was burdened by the U.S. Federal Reserve's interest rate hikes, as well as by high oil prices, which were partly due to the hurricanes in August 2005.

T-Share performance. The T-Share closed the year at EUR 14.08, down 15.7 percent from the beginning of 2005. Looking at the Dow Jones Europe STOXX Telecommunications[®] index clearly shows, however, that the entire telecoms sector suffered a weaker year overall, both compared to previous years and to most other sectors. The major European telecom providers with a high fixed-network share in particular experienced significant markdowns, as the entire sector faced increasingly fierce competition in the operating business, with a massive erosion in prices. Moreover, investor uncertainty triggered by unexpected takeovers in the telecommunications sector burdened market sentiment, with the Dow Jones Europe STOXX Telecommunications[®] index suffering a decline. The Telecom index lost 2.5 percent during 2005. The T-Share hit its high of EUR 16.84 in January and still recorded prices above EUR 16.00 in July/August. Although the capital market responded positively to the planned staff restructuring and the strong third-quarter results published in November, the T-Share could not maintain these levels and lost ground during the fourth quarter, hitting a low for the year of EUR 13.80 on December 20.

T-Share as compared to DAX, DJ Euro STOXX 50[®] and DJ Europe STOXX Telecommunications[®]

T-Share as compared to other telecommunications companies

Dividend. The Board of Management and Supervisory Board of Deutsche Telekom AG resolved to propose to this year's shareholders' meeting, to be held on May 3, 2006, the distribution of a dividend of EUR 0.72 per share for the 2005 financial year. Total dividends paid will thus rise from EUR 2.6 billion to EUR 3.0 billion.

Shareholder structure

at December 31, 2005

* Total free float based on precise figures (December 2005).

Geographical distribution of free float*

at December 31, 2005

* Total free float based on precise figures (December 2005).

Shareholder structure. The shareholder structure of Deutsche Telekom changed during the 2005 financial year: On July 18, 2005, KfW Bankengruppe (the former Kreditanstalt für Wiederaufbau) acquired shares of Deutsche Telekom held by the Federal Republic within the scope of a further holding arrangement. As a result of the transaction, covering 7.3

percent of Deutsche Telekom's share capital (approximately 307.8 million shares), KfW Bankengruppe's stake in Deutsche Telekom increased to 22.1 percent. Accordingly, the Federal Republic's shareholding was reduced to 15.4 percent. Free float increased slightly to 62.5 percent at the end of 2005 as a number of shareholders exercised their option rights.

Investor relations. Deutsche Telekom continued and further intensified the comprehensive communication with its target groups, comprising institutional investors, retail investors and financial analysts. In the course of seven roadshows comprising some 260 individual and group sessions throughout Europe, Asia and North America, Deutsche Telekom's senior management personally presented the Group's realignment toward three strategic business areas, as well as the Group's financial situation and its quarterly and annual results. To explain the changeover of the Group's accounting system from German GAAP to IFRS, Deutsche Telekom conducted a special roadshow targeted at analysts and investors. These roadshows were held in Frankfurt, London and New York. Further activities to actively maintain an intensive dialog with the capital markets included the CeBIT Investors' Day in Hanover; analysts' conferences at Deutsche Telekom's headquarters; and the participation in a total of 15 international investor conferences in 2005.

Online services for shareholders have been further improved: Upon request, Deutsche Telekom shareholders already had the option of receiving notifications regarding the shareholders' meeting by e-mail during the reporting year. In addition, shareholders can now use the online dialog to set up their own personal profiles. As before, they may order tickets for admission to the shareholders' meeting, using their personal access password; in addition, shareholders not attending in person can now appoint a proxy or issue instructions while the annual meeting is in progress, up until shortly before votes are cast. Deutsche Telekom leverages the Internet dialog to continuously expand electronic communications with its shareholders. The *direkt* newsletter for retail investors, reporting on the Group's financial statements and most recent quarterly results, is available for download from the IR website (German-language section only, at: [Service Privatanleger](#)). It also covers major developments and Group strategy, and contains special offers for subscribers to the T-Share Forum (Forum T-Aktie - FTA). The free newsletter, which is published on a quarterly basis, is sent out in a printed version upon request.

Many shareholders and other persons interested in the T-Share took advantage of the broad range of opportunities to enter into dialog with Company representatives through the various communication channels offered by the T-Share Forum (FTA). The FTA call center team, which handled around 64,000 requests in 2005, is available weekdays from 8 a.m. to 6 p.m., via toll-free number 0800 3302100 (fax 0800 3301100) or by e-mail on Forum-TAktie@telekom.de, to answer any questions from retail investors relating to Deutsche Telekom.

Group management report

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first check how the pros are doing it.

for up and coming stars.

Deutsche Telekom Group management report.

Net revenue rose by 3.9 percent to EUR 59.6 billion year-on-year, in the fourth quarter of 2005 by as much as 5.4 percent to EUR 15.5 billion // Group EBITDA adjusted for special factors increased by 5.7 percent to EUR 20.7 billion; in the fourth quarter of 2005, by as much as 10.4 percent to EUR 5.2 billion. Unadjusted EBITDA rose by 3.7 percent to EUR 20.1 billion // Profit after income taxes increased from EUR 2.0 billion to EUR 6.0 billion; adjusted for special factors, this item rose from EUR 4.1 billion to EUR 5.1 billion // Free cash flow before dividend payments and the acquisition of network infrastructure and licenses in the United States decreased from EUR 10.3 billion to EUR 7.8 billion // Substantial improvement in the Group's financial ratios: equity ratio increased two percentage points to around 39 percent; net debt further reduced to EUR 38.6 billion // All major rating agencies raised their long-term rating to single A, with a stable outlook // Proposed dividend of EUR 0.72 per share highest in the history of the Company

Strong DSL growth continues: number of broadband lines in Germany and abroad, including DSL resale, increased by 2.4 million to 8.5 million // Number of mobile customers rose by a further 9.0 million to 86.6 million customers // Business Customers strategic business area wins additional major contracts, lifting the level of orders received by 3 percent to EUR 13.6 billion

The Group's profitable growth continues. Despite increasingly intense competition, the 2005 financial year was extremely successful for Deutsche Telekom. The Group achieved its goal of continuing to grow profitably, and concluded its strategic realignment toward the three business areas Broadband/Fixed Network, Mobile Communications, and Business Customers. This was thanks in part to the Excellence Program that was launched at the start of 2005. This is a three-year Group-wide program supplemented by business area-specific growth programs.

In 2005, Deutsche Telekom's net revenue rose by EUR 2.3 billion compared with the previous year to EUR 59.6 billion. This corresponds to an increase of 3.9 percent, the main contribution to which was made by mobile communications.

Group EBITDA rose by approximately EUR 0.7 billion or 3.7 percent to EUR 20.1 billion in 2005; adjusted for negative special factors totaling EUR 0.6 billion, Group EBITDA actually climbed to EUR 20.7 billion. This represents an increase of EUR 1.1 billion or 5.7 percent. Apart from revenue growth, this development is primarily the result of improved cost structures.

Profit after income taxes increased year-on-year by EUR 4.0 billion to around EUR 6.0 billion. In addition to EBITDA, the main factors contributing to this positive development were a decrease in depreciation, amortization and impairment losses, the lower loss from financial activities and reduced income taxes. Adjusted for special factors, profit after income taxes rose by EUR 1.0 billion to EUR 5.1 billion.

The free cash flow before dividend payments and the acquisition of network infrastructure and licenses in the United States decreased from EUR 10.3 billion to EUR 7.8 billion on account of factors such as higher tax payments.

Deutsche Telekom also improved the financial ratios in the Group. At 0.8, the gearing indicator, the ratio of net debt to equity, is at a historical low, one of the reasons why Deutsche Telekom's rating was increased in 2005.

On the basis of the very encouraging development in the 2005 financial year, the Board of Management is proposing to pay a dividend of EUR 0.72 for each share carrying dividend rights so that the Company's shareholders can participate in its success. This is the highest dividend ever paid in the history of the Company.

2005 is the first financial year for which Deutsche Telekom has prepared its consolidated financial statements in accordance with International Financial Reporting Standards (IFRS). The 2005 consolidated financial statements also include the 2004 and 2003 comparative financial statements. Material effects on the financial position and results of operations as a consequence of the transition from German GAAP to IFRS are shown in the reconciliation in the notes to the consolidated financial statements under Transition to IFRS.

Strong DSL growth in the Broadband/Fixed Network strategic business area. In the 2005 financial year, the continued development of the broadband market despite tough competition remained the main driver of business development in the Broadband/Fixed Network strategic business area, which consists of the T-Com and T-Online units. In 2005, Broadband/Fixed Network once again increased the number of broadband customers both in terms of lines and calling plans as a result of its successful marketing strategy.

The number of broadband lines in Germany and abroad increased by around 40 percent to 8.5 million.

At the end of 2005, T-Com had approximately 7.9 million DSL lines in operation in Germany including resale DSL lines marketed by Wholesale, i.e., DSL products sold by other providers outside the Deutsche Telekom Group. This represents an increase of 2.1 million DSL lines. All in all, competition in broadband intensified significantly, due for example to increased competition on the Internet service provider (ISP) market and the increased presence of other European telecommunications companies and local loop operators on the German broadband market. In the 2005 financial year, T-Com benefited from overall market growth in its third-party DSL resale activities and the marketing of high bit rate unbundled subscriber lines in particular. A total of 1.3 million resale lines were provided to competitors, attributable to trends such as the further migration from retail to resale customers.

The fixed network subsidiaries in Eastern Europe were particularly successful in marketing broadband lines. The number of DSL lines in Hungary, Croatia, and Slovakia doubled year-on-year to a total of 541,000, with both T-Hrvatski Telekom and Slovak Telecom passing the mark of 100,000 broadband lines by the end of the year.

Increased bandwidths are a key requirement to benefit from the positive development of the broadband market. Since July 1, 2005, for example, T-Com has been providing DSL lines with transmission rates of up to 6 Mbit/s. A further component of T-Com's broadband strategy is WLAN (Wireless Local Area Network), a technology for wireless data transmission. By the end of the year, T-Com was operating more than 5,600 public HotSpots.

In the narrowband sector, T-Com recorded a further decrease in the number of lines in Germany. The number of narrowband lines in Germany and abroad fell by 3.7 percent to 41.2 million in the course of the year, with a higher percentage decline in ISDN lines than in analog lines.

In Germany, the number of narrowband lines decreased by 4.1 percent as against the prior period to 35.2 million. This was due to customer churn in favor of competitors, especially local loop operators, and in part to fixed-mobile substitution effects. At 9.8 million, the total number of T-ISDN lines decreased by a disproportionately high 6.1 percent as against the previous year. This trend can be attributed in part to the discontinuation of the price advantage of combining T-DSL with T-ISDN as compared with T-DSL combined with a T-Net line. The growing saturation of the market and the new integrated voice and Internet products offered by competitors also had a negative impact.

Key financial figures for the Deutsche Telekom Group

billions of	2005	2004	2003
Net revenue	59.6	57.3	55.6
of which: international revenue	25.4	22.6	21.2
EBITDA(a)	20.1	19.4	18.6

EBITDA (adjusted for special factors)(a)	20.7	19.6	18.5
Profit after income taxes	6.0	2.0	2.5
Profit after income taxes (adjusted for special factors)(a)	5.1	4.1	2.9
Net profit	5.6	1.6	2.1
Shareholders' equity	49.6	45.8	43.7
Net debt(b)	38.6	39.9	51.1
Free cash flow (before dividend payments)(c)	7.8(d)	10.3	8.7
Employees (annual average)	244,026	247,559	251,263

(a) Deutsche Telekom defines EBITDA as profit/loss from operations before depreciation, amortization and impairment losses. For a detailed explanation of the special factors affecting EBITDA and adjusted EBITDA, as well as special factors affecting profit/loss and the adjusted profit/loss after income taxes, please refer to the "Development of business in 2005" section.

(b) The "net debt" indicator is used by senior operating decision-makers at Deutsche Telekom to manage and control debt. Although many of Deutsche Telekom's competitors use this measure, its definition may vary from one company to another, however. For detailed information, please refer to the "Development of business in 2005" section.

(c) Deutsche Telekom is of the opinion that the "free cash flow (before dividend payments)" is used by investors as a measure to assess the Group's net cash from operating activities after deduction of cash outflows for investments in intangible assets (excluding goodwill) and property, plant and equipment, in particular with regard to subsidiaries, associates and joint ventures, and the repayment of liabilities. "Free cash flow (before dividend payments)" should not be used to determine the financial position of the Group. There is only limited comparability between Deutsche Telekom's definition of free cash flow and methods of calculating this measure and similarly designated measures and disclosures of other companies. For detailed information, please refer to the "Development of business in 2005" section.

(d) Free cash flow (before dividend payments and the acquisition of network infrastructure and licenses in the United States). For detailed information, please refer to the "Development of business in 2005" section.

The volume of call minutes generated by end customers continued to decline. This is mainly attributable to the reduction in the number of lines operated by T-Com as a result of leased subscriber lines and to competitors rolling out their own infrastructure. In addition, call-by-call and preselection are contributing to the negative trend in call minutes. A positive effect was the launch of the *Wünsch Dir Was* (make a wish) calling plan(1) in March 2005, which allowed T-Com to further stabilize its call minutes market share(2). In comparison with the prior year, the number of calling plans sold by T-Com rose by over 14 percent to 13.8 million, enabling T-Com to achieve a penetration rate(3) of 39 percent. This increase was driven by the new XXL Fulltime and Fixed-to-mobile calling plans introduced in the fourth quarter of 2005.

The wholesale business (including resale) was characterized by price adjustments for wholesale products with Internet service providers and reductions in the prices charged to competitors for key wholesale products due to regulatory requirements. Volume-related growth was recorded in both unbundled subscriber lines (number as of December 31, 2005: 3.3 million) and DSL resale lines (number as of December 31, 2005: 1.6 million), as well as interconnection calls and lines. In its business with international network operators (International Carrier Sales & Solutions business) T-Com focused on high-margin services.

Since January 31, 2005 the focus in Broadband/Fixed Network has been on marketing T-Online's DSL full-service packages. By marketing these packages which comprise a DSL line, Internet access, and hardware components throughout Germany, T-Online expanded its DSL rate customer base in 2005 by 41.9 percent to approximately 5.1 million. The company further expanded its DSL rate portfolio midway through the year. T-Online also increased the appeal of its DSL telephony offering in the voice over IP business by making this service independent of a PC through the WLAN and DSL telephony routers it has been offering since September 2005. By broadening its DSL telephony offering in this way, T-Online is accelerating the development of attractive services that are tailor-made for DSL lines.

T-Online also successfully further strengthened its foothold on the Western European broadband market with attractive packages: For example, the number of rate customers in France and Spain with a DSL rate plan increased by 77 percent. In addition, T-Online has laid the groundwork for the establishment of its own, fully IP-based network in France and Spain. This allows the company to offer customers Internet access, entertainment and broadband communication services with high bandwidth and the requisite quality. T-Online's own networks are also providing the foundation in these two markets for the planned triple-play offerings with a TV component.

One prerequisite for benefiting from the positive development of the broadband market is the ongoing expansion of online content. In 2005, T-Online launched Gamesload, its third digital sales platform for entertainment content on the Internet after successful offers such as video on demand and Musicload.

Another important factor for the successful development of the broadband market is the merger of T-Online International AG into Deutsche Telekom AG. In the event of any delay in this merger, planned synergies cannot be leveraged. For example, it will not be possible to optimally meet the growing demand on the market for a portfolio with fully integrated products, consisting in particular of fixed-network telephony and Internet, potentially supplemented by media content

(triple play). This situation, coupled with the multiple contractual relationships and contacts, makes it more difficult to attract and retain customers.

Mobile Communications remains the key growth driver. In 2005, the Mobile Communications business area was the Group's key growth driver. The T-Mobile group substantially increased both its revenue and its subscriber base.

T-Mobile USA was again the most successful T-Mobile company with 4.4 million net additions. This meant that, during the course of the year, the number of T-Mobile USA customers exceeded 20 million. All in all, T-Mobile USA had a customer base of 21.7 million at year-end. In 2005, T-Mobile Deutschland recorded 2.1 million net additions, increasing its customer base to a total of 29.5 million. This was driven in particular by its focused subscriber acquisition strategy: For example, one success story was the marketing of calling plans with packages of inclusive minutes (Relax calling plans). In the United Kingdom, T-Mobile UK (including Virgin Mobile) recorded around 1.4 million net additions. Customer numbers at T-Mobile Czech Republic and T-Mobile Netherlands developed satisfactorily in 2005, and in Austria they increased slightly despite intense competition. Cumulatively, the major Eastern European mobile communication companies in Hungary, Slovakia, Croatia, and Macedonia recorded appreciable growth of 0.8 million to a total of 9.0 million mobile customers. The Montenegrin subsidiary MONET, which was consolidated for the first time in the 2005 financial year, reported around 0.2 million mobile customers by the end of the year.

Furthermore, T-Mobile Austria entered into an agreement in the fourth quarter with Western Wireless International Austria Corporation, Little Rock, United States, to acquire full control of the Austrian mobile communications operator tele.ring Telekom Service GmbH, Vienna. This transaction is subject to approval by the Austrian telecommunications regulator and the European Commission.

(1) Since March 1, 2005 T-Com has been offering a highly simplified calling plan portfolio with four rate variants (Call Plus, Call Time, XXL and XXL Freetime) and two optional calling plans (XXL Local und CountrySelect) that can be added to these variants. Since March 1, 2005, the following service features have been included as standard with all lines with Call Plus, Call Time, XXL or XXL Freetime: calling line identification, call waiting, call completion on busy, consultation call, switching between lines, three-way conferencing, call forwarding and calling line identification restriction. In the case of Call Plus/T-Net, however, the service has only included the T-Net Box since August 1, 2005. Furthermore, exact to-the-minute billing is now available for all calling plans that are currently offered, including those for City calls.

(2) Ratio of call minutes realized on T-Com's own lines to the total number of minutes in T-Com's network.

(3) Ratio of calling plans to the total number of narrowband lines.

Business Customers strategic business area increases the level of new orders despite difficult market environment. The Business Customers strategic business area, under the T-Systems brand name, stabilized its business despite continued pressure on margins and dynamic structural changes in its market environment. In 2005, T-Systems increased its level of new orders by 3 percent to EUR 13.6 billion. This business development clearly reflects the success of the Focus on Growth program, which is enabling T-Systems to further strengthen its customer relationships and tap new growth potential.

As a result, T-Systems Enterprise Services was able to gain new key accounts on the back of large-scale contracts, including the logistics company DHL, the tour operator Thomas Cook, and the IT service providers for the Sparkasse financial group. As well as the significant volumes involved, transactions of this size are characterized by the establishment of a long-term partnership between the customer and T-Systems. Successful expansion was also recorded in the business process outsourcing area, in which T-Systems takes over entire business processes from the customer and provides end-to-end support.

In the Business Services unit, the strategic focus centered around the reacquisition and expansion of market share in the area of telecommunications services for large and medium-sized enterprises. The unit is also working on expanding its IT services. Significant growth was recorded in the unit's IT business, compensating for the downturn in voice and network services.

At the end of 2005, T-Systems entered into an agreement with Volkswagen AG to buy its global IT arm gedas AG, thus also securing a master agreement with the VW Group for IT services valued at EUR 2.5 billion over seven years. The purchase has yet to be approved by the anti-trust authorities.

Group organization.

Realignment toward three strategic business areas completed // 62.51 percent of shares in free float // Judicial release proceedings for the merger of T-Online International AG into Deutsche Telekom not yet finalized and legally binding

Deutsche Telekom is an integrated telecommunications provider. The Group offers its customers worldwide a comprehensive portfolio of state-of-the-art services in the areas of telecommunications and IT. Since 2005, the Group has realigned its structures and processes toward the three main growth sectors of the industry: Broadband/Fixed Network, Mobile Communications, and Business Customers.

Organizational structure and business activities. Since early 2005, the realignment toward the three strategic business areas Broadband/Fixed Network, Mobile Communications, and Business Customers has superseded the previous structure with the T-Com, T-Mobile, T-Systems and T-Online divisions.

This strategic realignment resulted in changes within the Group and transfers between the individual business areas. Small and medium-sized enterprises (SMEs), for example, have been transferred from the former T-Com division to the new Business Customers strategic business area. The planning, roll-out, and operation of the service platform for SMEs will also be managed by T-Systems Business Services. The Eastern European mobile communications subsidiaries, which were previously assigned to the T-Com division, have been reported under the Mobile Communications strategic business area since 2005. The concentration of the entire national and international wholesale business at T-Com results in the transfer of the transport platforms (Global Networks) and the international carrier business (International Carrier Sales & Solutions) business from the former T-Systems division to the new Broadband/Fixed Network strategic business area, which consists of T-Online and T-Com. The Billing & Collection unit, which is primarily responsible for billing and receivables management services, has been transferred from Group Headquarters & Shared Services to Business Customers.

The **Broadband/Fixed Network** strategic business area, consisting of the T-Com and T-Online business units, offers consumers and smaller business customers traditional fixed-network services with state-of-the-art infrastructures, broadband Internet access, and customer-oriented multimedia services based on attractive Internet content. The business area also conducts wholesale business (including resale, i.e., the sale of DSL products to other providers and local loop operators), business with national and international network operators (carrier services business), and provides upstream services for Deutsche Telekom's other strategic business areas.

In this business area, T-Com is responsible for supporting consumers and smaller business customers with state-of-the-art telecommunications services. The business unit also performs wholesale business (including resale) and provides wholesale services to Deutsche Telekom's other business areas. The bundling of the entire national and international wholesale business at T-Com resulted in the transfer of the technical platforms and the international carrier business from the former T-Systems division to the new Broadband/Fixed Network business area at the start of 2005.

Magyar Telekom, formerly MATÁV, Magyar Távközlési (Hungary), including its subsidiaries MakTel and Telekom Montenegro (fully consolidated since the first quarter of 2005), as well as T-Hrvatski Telekom (Croatia) and Slovak Telecom (Slovakia) have also given T-Com a foothold in the fixed-network market in Central and Eastern Europe.

As an Internet service provider, T-Online offers its customers a combination of Internet access and additional services.

Since January 31, 2005 the Broadband/Fixed Network strategic business area has focused on the marketing of T-Online's DSL full-service packages. T-Online has since been marketing full-service packages in Germany comprising a DSL line, Internet access, and hardware components, thus giving its customers low-cost, high-quality access to the Internet across a wide range of bandwidths, types of access, and terminal equipment. In addition to basic Internet access, T-Online offers its customers a variety of additional services, including e-mail, online banking, DSL telephony, or digital entertainment such as video on demand or Musicload, the music download service. Musicload is the market leader in Germany. More than 15.5 million titles were downloaded in 2005 alone.

Given the increasing spread of broadband access, T-Online is further expanding its product portfolio in the form of combined products, thus linking fast Internet access with attractive communication and digital entertainment services. T-Online's strategic objective is to present its customers with attractive packages comprising Internet access, communication and entertainment services (triple play). T-Online already offers Internet access combined with voice telephony over DSL (voice over IP) as a so-called double-play offering. The introduction of digital entertainment services such as TV over DSL, in particular, is crucial for the implementation of a full triple-play package.

T-Online is also present in the French, Spanish, Portuguese, Austrian, and Swiss markets through its subsidiaries in these countries.

The **Mobile Communications** strategic business area bundles all activities of T-Mobile International AG & Co. KG. This business area is now represented in almost all markets by the uniform T-Mobile brand. T-Mobile is represented by its national companies in Germany, the United Kingdom, Austria, the Czech Republic, the Netherlands, and the United States. It also has a minority interest in a Polish company. As a result of the strategic realignment, Deutsche Telekom's mobile communications subsidiaries in Hungary, Slovakia, Croatia, Macedonia, and Montenegro have been assigned to the Mobile Communications strategic business area since January 1, 2005. All companies offer digital mobile voice and data services to consumers and business customers. T-Mobile also sells hardware, such as mobile phones and other terminal devices, in connection with the offered services. They are sold to consumers, business customers, and resellers and in some cases also to companies that buy network services and market them independently to third parties (mobile virtual network operators, or MVNOs).

The **Business Customers** strategic business area is divided into two business units: T-Systems Enterprise Services, which supports around 60 multinational corporations and large public authorities, and T-Systems Business Services, which serves around 160,000 small and medium-sized business customers. The bundling of support for business customers means that since 2005 SMEs which were previously allocated to T-Com are now also served by the Business Customers strategic business area. The planning, roll-out, and operation of the service platform for SMEs will also be managed by T-Systems Business Services in future.

T-Systems has been Deutsche Telekom's business customers brand since 2005. As a solutions provider along the entire information and communication technology (ICT) value chain, T-Systems offers its customers products and services from a single source. The T-Systems services portfolio extends from the management of the ICT infrastructure, from the provision of process-related applications, down to outsourcing of complete business processes such as billing or payroll accounting. With its large customer base, T-Systems focuses on the global banking and insurance (finance), manufacturing, public authorities, telecommunications, media & utilities, and services sectors. Its extensive expertise in these sectors allows T-Systems to offer its customers the right balance of tailored and standardized services, thereby generating flexibility benefits in terms of quality, time, and cost. T-Systems is represented in over 20 countries by subsidiaries, primarily in Germany and Western Europe (France, Spain, Italy, the United Kingdom, Austria, Switzerland, Belgium, and the Netherlands).

In addition to the three strategic business areas, the organizational structure also includes **Group Headquarters & Shared Services**, which comprises all Group units and subsidiaries that cannot be allocated directly to any of the strategic business areas. Group Headquarters is responsible for strategic management functions across the business areas. All other operating functions not directly related to the strategic business areas' core business are the responsibility of the so-called shared services, which include real estate services, DeTeFleetServices GmbH (DeTeFleetServices), the full-service provider of fleet management and mobility services, and Vivento. The main Shared Services subsidiaries include DeTe Immobilien, Deutsche Telekom Immobilien und Service GmbH, GmG Generalmietgesellschaft mbH, DFMG Deutsche Funkturm GmbH, PASM Power and Air Condition Solution Management GmbH & Co. KG, DeTeFleet Services GmbH, Vivento Customer Services GmbH, and Vivento Technical Services GmbH. Since 2005, the former shared service Billing & Collection has been managed as part of the Business Customers strategic business area under the T-Systems brand name.

Legal structure of the Deutsche Telekom Group. Deutsche Telekom AG, Bonn, is the parent of the Deutsche Telekom Group and also its largest operating company. Its shares are traded on several stock exchanges, including Frankfurt, New York, and Tokyo. At December 31, 2005, 62.51 percent of the shares were in free float (2004: 61.97 percent), 15.40 percent were held by the Federal Republic of Germany (2004: 22.74 percent), and 22.09 percent were held by KfW Bankengruppe (2004: 15.29 percent). Accordingly, the shareholding attributable to the Federal Republic amounted to 37.49 percent (2004: 38.03 percent).

The change in shareholdings compared with the previous year relates to the fact that, firstly, the interest held by KfW Bankengruppe initially fell by around 0.53 percentage points when warrants were exercised in April 2005 in connection with the convertible bond the banking group issued in 2003. Secondly, in July 2005 KfW Bankengruppe acquired around 7.33 percent of the shares in Deutsche Telekom AG held by the Federal Republic under an additional holding arrangement.

The principal subsidiaries and associates of Deutsche Telekom AG whose revenues, together with those of Deutsche Telekom AG, account for more than 90 percent of the Group, are listed in the notes to the consolidated financial statements (Summary of accounting policies section, paragraph on the Consolidated group). In addition to Deutsche Telekom AG, 69 German and 281 foreign subsidiaries are fully consolidated in Deutsche Telekom's consolidated financial statements (2004: 73 and 272). 22 associates (2004: 28) and two joint ventures (2004: 4) are also included using the equity method.

Deutsche Telekom bought and sold several companies in 2005: In the first quarter of 2005, Magyar Telekom acquired a majority interest in the Telekom Montenegro group. T-Systems DSS (Business Customers business area) was sold in the second quarter of 2005. In the Broadband/Fixed Network business area, the Spanish company Albura was fully consolidated in the third quarter and merged into T-Online's Spanish subsidiary Ya.com in December 2005. In addition, the remaining interest in the Russian mobile communications company MTS was sold in September 2005.

Furthermore, T-Mobile Austria entered into an agreement in the fourth quarter with Western Wireless International Austria Corporation, Little Rock, United States, to acquire full control of the Austrian mobile communications operator tele.ring Telekom Service GmbH, Vienna. This transaction is subject to approval by the Austrian telecommunications regulator and the European Commission. The company was not consolidated in the reporting year.

At the end of 2005, T-Systems entered into an agreement with Volkswagen AG to buy its global IT arm gedas AG, thus also securing a master agreement with the VW Group for IT services valued at EUR 2.5 billion over seven years. The purchase has yet to be approved by the anti-trust authorities. The company was not consolidated in the reporting year.

In 2005, Deutsche Telekom AG also sold 25.9 percent of its interest in Sireo Real Estate Asset Management GmbH to Corpus Immobiliengruppe GmbH & Co. KG. The sale has yet to be approved by the anti-trust authorities. Up to now, Deutsche Telekom AG has held 51 percent of the interest in Sireo Real Estate Asset Management GmbH.

Co-shareholders each holding 24.5 percent are Morgan Stanley Bank AG and Corpus Immobiliengruppe GmbH & Co. KG. The company was fully consolidated in the reporting year.

The shareholders' meeting of T-Online International AG on April 29, 2005 approved the agreement signed with Deutsche Telekom on March 8, 2005 on the merger of T-Online into Deutsche Telekom. Due to lawsuits filed by several T-Online shareholders against the legality of this approval, the merger can be entered in the commercial registers of the two companies, and therefore completed, as soon as the responsible court issues a legally binding ruling in so-called judicial release proceedings that the lawsuits do not stand in the way of the recording of the merger in the commercial registers (releaseruling), or the lawsuits are dismissed or dropped. The Frankfurt/Main Higher Regional Court, as the court of second instance, issued a release decision in February 2006. This decision is not yet final and legally binding, however. Under the provisions of the merger agreement, the merger cannot be entered into the commercial register and thus become effective, once a legally binding release ruling has been issued, until after this year's shareholders meetings of T-Online and Deutsche Telekom.

Management and supervision. The management and supervisory structures, as well as the compensation system for the Board of Management and the Supervisory Board, follow the statutory framework and are aligned toward the long-term performance of the Group. In particular, they comply with the recommendations of the German Corporate Governance Code.

The Deutsche Telekom Group's strategic realignment led to a reassignment of responsibilities in the Board of Management. Three areas of responsibility – Broadband/Fixed Network, Mobile Communications, and Business Customers – were defined for the management of the Company's business operations. Furthermore, three Board departments remain in charge of centralized functions: the Chairman of the Board of Management, Finance, and Human Resources. The Supervisory Board of Deutsche Telekom oversees the management of business by the Board of Management and advises the Board. It consists of twenty members: ten representatives of the shareholders and ten of the employees.

The six members of the Board of Management are entitled to fixed and annual variable remuneration, as well as long-term variable remuneration components (Mid-Term Incentive Plan). Total remuneration is generally 2/3 variable and 1/3 fixed. The annual variable remuneration is calculated based on the level of achievement of the targets assigned to each member of the Board of Management by the General Committee of the Supervisory Board before the beginning of each financial year.

The members of the Supervisory Board receive fixed annual compensation, plus variable, performance-related remuneration with short-term and long-term components, depending on the development of net profit per share. The compensation of the members of the Board of Management and the Supervisory Board is reported individually in the notes to the consolidated financial statements under Note (44) – Compensation of the Board of Management and the Supervisory Board, broken down by the various components.

Group strategy and Group management.

The Group enters a new growth and value enhancement phase // Defense of core business, expansion of new business, and leveraging of economies of scale // Excellence Program set up for 2005 to 2007 // Value-oriented management of the Group

Group strategy. The debt clearance and restructuring phase initiated at the beginning of 2002 was successfully concluded in 2005, enabling the Group to further reduce its net debt and complete its realignment toward the three strategic business areas Broadband/Fixed Network, Mobile Communications, and Business Customers. In 2005, Deutsche Telekom was the unchallenged leader of all integrated telecommunications companies in Europe in terms of net revenue.

The telecommunications market is characterized by growth potential, in particular in the areas of broadband and mobile communications for voice and data applications, increased convergence of what used to be separate markets and technologies, and economic benefits of economies of scale. One of the driving forces behind this successful development is the Internet protocol (IP) – a technology that is used to send and receive data in high-performance broadband networks. Besides the growth potential, the market environment is dominated by price pressure and the entry of new competitors in the fixed network and in mobile communications. The increased use of mobile communications may result in a further decline in the number of call minutes in the fixed network and in intensified competition in the access business.

Against this background, Deutsche Telekom is entering a new growth and value enhancement phase in 2006. Its strategic goal reads: We are shaping the information and telecommunications sector as Europe's largest integrated telecommunications company and the leading service provider in the industry.

Based on organic business development, these fundamental objectives will be pursued with ten strategic measures:

Defense of the fixed-network core business through strategic pricing measures, e.g., in the form of bundled products and segment-specific customer retention campaigns.

Conquer the home in the broadband business through mass market penetration with DSL, e.g., also VDSL in combination with fiber-optic networks. The Group aims to launch customer-oriented double and triple-play offerings, i.e., combinations of voice, broadband Internet access and TV-based entertainment services.

Expansion of the wireless communications core business as a leading service provider by offering customer-oriented solutions

with attractive and simple calling plans.

Expansion of mobile data services by becoming the leader in mobile broadband and introducing the mobile Internet, e.g., with web n walk.

Convergence by developing integrated fixed-network/mobile communications packages such as T-Mobile@home and the DualPhone solution, as well as IP-based services and services that can be used with different technologies (multi-access IP), e.g., video on demand and voice over IP.

Reinforcement of the telecommunications core business with both SMEs and multinational corporations through strategic pricing measures, cross-selling and up-selling, mobile business solutions, and operational excellence.

Growth with ICT solutions, e.g., through growth in the IT outsourcing core business by increasing Deutsche Telekom's share in its existing customers' budget (share of wallet) and by winning additional large-scale contracts.

Customer relationship management on the basis of a customer database for all of T-Com's and T-Mobile's customers.

Operational excellence for leveraging cost efficiencies. The Group's purchasing volume for goods and services in 2005, for example, amounted to around EUR 19.9 billion. Significant additional synergy potential can be tapped by harmonizing and standardizing products and services and bundling demands throughout the Group.

Culture change and human resources development in particular at the customer interface to improve the quality of service.

The ten strategic measures as a ten-point program are being systematically implemented through the **Excellence Program** that was launched at the beginning of 2005. In future, these will also be implemented as part of the growth programs in the three strategic business areas, Group-wide initiatives, and a fundamental transformation of the corporate culture. The initiatives of the strategic business areas will form the core of the Excellence Program.

To fully implement its strategic "Conquer the home" initiative, Deutsche Telekom will not be able to offer a fully integrated triple-play product on the basis of a single contractual relationship before the merger of T-Online into Deutsche Telekom takes effect. For this reason, and to leverage further synergies, T-Online and Deutsche Telekom are looking to complete the merger as soon as possible. Both companies assume that the highly competitive broadband market is more difficult to develop at present, e.g., because of the greater coordination involved, than it will be following a merger.

Group management. The financial management of the Group is performed using an integrated system of key figures based on a small number of closely related key performance indicators (KPIs). These performance indicators define the delicate balance of growth, profitability and financial security in which the Group moves when following its primary goal of profitable growth:

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- (a) The relative debt indicator is the ratio of net debt to EBITDA adjusted for special factors; for detailed information, please refer to the Development of business in 2005 section.
- (b) The gearing indicator is the ratio of net debt to equity; for detailed information, please refer to the Development of business in 2005 section.
- (c) Corresponds to EBITDA adjusted for special factors; for detailed information, please refer to the Development of business in 2005 section.

Revenue growth forms the basis for almost every company's income statement and reflects the concept of substantive growth. A further KPI is EBITDA, which corresponds to profit/loss from operations excluding depreciation, amortization, and impairment losses. The Group uses EBITDA growth to measure its short-term operational performance and the success of its individual operations. In addition to EBITDA, the Group uses the EBITDA margin – the ratio of EBITDA to revenue – as a performance indicator. This relative indicator enables a comparison of the earnings performance of profit-oriented units of different sizes.

The Group's focus on financial security ensures that it will continue to be able to repay its debt and remain financially sound in the future. Financial security is primarily measured using the gearing and relative debt KPIs. One component of the indicators is net debt, which Deutsche Telekom uses as an important indicator for investors, analysts, and rating agencies.

To measure the profitability of business development, the Group uses the return on capital employed as a relative indicator and economic value added (EVA®) as an indicator of value creation.

The return on capital employed shows the result obtained in relation to the assets employed in achieving that result. The return on capital employed (ROCE) is calculated using the ratio of profit from operations after depreciation, amortization and impairment losses and taxes (i.e., net operating profit after taxes, or NOPAT) to the average value of the assets that need to be tied up for this in the course of the year (i.e., net operating assets, or NOA).

Deutsche Telekom's goal is to exceed the return targets imposed on it by lenders and equity suppliers on the basis of capital market requirements (superior shareholder return). Return targets are measured using the weighted average cost of capital (WACC). The cost of equity is the return that an investor expects on an investment in the capital market with equivalent risk. The cost of debt is calculated on the basis of the Group's financing terms on the debt market, taking into account that interest on borrowed capital is tax-deductible.

The Group uses EVA® as its key indicator of value creation to measure the absolute contributions made by the operational units to the value of the Group. In general, it is also the main benchmark for focusing all operational measures on superior value.

The main elements are:

Value-oriented growth in the strategic business areas that promise an appropriate return on capital employed: Each investment must generate a return that corresponds at least to the WACC. In addition, the business portfolio is optimized by focusing on the business areas that are expected to generate the highest returns in the medium term.

Optimization of ongoing business activities: A continuous search for significant gaps and potential with the aim of improving the value contribution of existing units and optimizing the tying up of capital.

In this way, all activities are focused on superior value. Value-oriented management thus implements the Group's commitment to growth in value-creating business areas down to the level of the operational units.

The economic environment.

The global economy is growing at a high level // Mobile communications continues to drive growth in the telecommunications market // The broadband market is turning the Internet into a mass medium

Gross domestic product

Changes over prior-year period in real terms (%)

Global economic development. The global economy continued to grow at a rapid pace, although the rate of expansion declined slightly over the past year. Economic stimuli came from both expansionary monetary policy and positive corporate earnings as well as the resulting increase in capital expenditure, although high oil prices in particular offset these developments to an extent. The United States was again one of the fastest growing regions, with a consistently high level of consumer and investment demand. By contrast, economic momentum in the euro zone was sluggish. Although interest rates remained very low, rising oil prices curbed private consumption and corporate investment. The new European Union member states again expanded at a stronger pace than the euro zone, but here, too, economic momentum slowed somewhat as domestic demand and exports declined. Economic expansion also slowed in the

United Kingdom, where interest rate hikes cut consumer spending.

According to estimates by the Institut für Weltwirtschaft (Institute for the World Economy), the United States substantially increased its real gross domestic product (the value of all products and services generated within a country) by 3.6 percent. By contrast, growth in the United Kingdom and the euro zone economies was weaker, at 1.6 percent and 1.3 percent respectively. Expansion in the new European Union member states remained high, at 4.2 percent.

Real GDP growth in Germany was estimated at only 0.9 percent in 2005. Growth was primarily driven by export demand, while the lack of domestic stimuli remained a key problem. One reason for this was the high oil price, which impacted real disposable income and in turn consumer demand. In addition, the labor market was again very strained.

Telecommunications market. Since the German telecommunications sector was fully deregulated at the beginning of 1998, Deutsche Telekom has had to cope with increasingly intense competition. The battle for customers initially focused on call minutes, but now also encompasses access charges. Among the primary forces driving this process is the fact that traditional fixed network telephony is increasingly being substituted by mobile communications and that competition from telecommunications companies – local loop operators, for instance – is increasing.

Technological progress focused primarily on the digitization of the telecommunications networks and broadband transmission. As a result, it is possible to transport larger and larger data volumes in less time. This, in turn, has eliminated the separation between industries and business models that were successful as distinct industries and models and caused applications to begin converging. The existing structures of the telecommunications and IT industries are changing radically. More and more, new and established technologies are colliding. Sometimes they complement each other; other times the old technologies are superseded by the new ones. One of the driving forces behind this successful development is the Internet protocol (IP) – a technology that is used to send and receive data in high-performance broadband networks. New technologies – WLAN, for example – are also becoming established for wireless data transfer.

Technical development and the resulting product overlap are also leading to growing demand for integrated, single-source products that are designed to be fully compatible with one another. One example is the combination of Internet access and voice telephony as a double-play package that can be expanded into a triple-play package by adding entertainment elements.

Against the background of overall weak economic growth, the communication sector remains one of the key drivers of the German economy as a whole. According to the activity report published by the Federal Network Agency, total industry revenue amounted to EUR 68.3 billion in 2005, up by around 2.2 percent on the previous year. The positive growth was driven in particular by the spread and usage of mobile communications, as well as Internet use and the increase in broadband access.

Broadband/fixed-network market. In the past four years, Deutsche Telekom has developed broadband communications in Germany into a mass market. The focus is on aligning the business with two fundamental trends in the European Internet market: the growing significance of broadband technology and the related expansion of user options as well as the further personalization and tailoring of products and services to meet customer needs. In future, the Group will offer its customers an even broader portfolio of information, communication and entertainment services, which will be delivered directly to homes via broadband technology. The products and services offered will range from personalized Internet packages to film and television. Voice over IP (VoIP) services were increasingly offered in 2005 for the first time. In principle, VoIP services can compete with traditional voice telephony both in the access business and on the various call markets. With regard to the access business, there are few offerings at present. VoIP services have greater competitive potential on the call markets in the short term, however.

Overall, competition in the German fixed network has further intensified for Deutsche Telekom. In addition to increasing competition on the basis of leased subscriber lines or the companies own infrastructure from city network operators, some of which, like Hansenet (a subsidiary of Telecom Italia), are owned by large European telecommunications companies, the impact of fixed-mobile substitution will grow, in part because of the increased market entry of mobile virtual network operators (MVNOs), i.e., companies with aggressive pricing policies that buy network services and market them independently to third parties.

According to the Federal Network Agency, competitors increased their fixed-network call minutes to a total of 442 million minutes per day (49.3 percent), with Deutsche Telekom s share of 455 million minutes per day (50.7 percent) decreasing further. Overall, the total volume of calls is falling on the back of the increasing shift in Internet call minutes to DSL. For local calls, competitors were able to increase their market share measured by call minutes by ten percentage points to 42 percent. Following recent developments, since the end of November 2005 (November 22, 2005) Deutsche Telekom is no longer considered as holding a monopoly in the area of international calls, with the result that subject to approval by the European Commission it will no longer be subject to regulation in this area. This is due to the decline in Deutsche Telekom s market shares.

Competition in the fixed-network segment in Central and Eastern Europe also increased. The growing number of market players offering call-by-call and, more recently, preselection services to consumers stiffened competition, especially in Hungary, which also experienced substitution by mobile communications. Increased fixed-to-mobile substitution also affected the market in Slovakia. Competition in Croatia is expected to increase through the award of additional fixed-network licenses.

The dynamic growth of the market for DSL broadband lines continued unabated in 2005. The highly intense competition was dominated by drastic price reductions, increasing bandwidths, and competitors offering bundled services.

Based on estimates in the activity report published by the Federal Network Agency, there would be around 10.4 million DSL broadband lines in Germany at the end of 2005, corresponding to market growth in excess of 50 percent. This means that almost one in four households in Germany would have a DSL line. The reasons for this rapid growth are the sharp drop in the prices for ISP flat rate options, bundled services, and the launch of new innovative products. Under the current conditions, competitors recorded higher growth in customer numbers than

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Broadband/Fixed Network, which led to a loss in market share for this strategic business area. It can be assumed that the bundling of telephone and broadband lines and Internet access services will have a sustained impact on the competitive situation.

Including DSL resale lines, around three-quarters of DSL customers in Germany use DSL lines on the basis of Deutsche Telekom's infrastructure. The main competitive products are provided using Deutsche Telekom's subscriber lines for competitors.

Broadband remained the key growth driver also in the European online markets. According to estimates by Jupiter Research, the total number of users in Western Europe who access the Internet from home, work, or elsewhere increased from approximately 173 million in 2004 to approximately 189 million in 2005. This represents growth of around 9 percent. This means that, overall, approximately 48 percent of the Western European population already have access to the Internet. In Western Europe, the proportion of households with broadband Internet access rose from 21 percent in 2004 to 28 percent in 2005. Meanwhile, more than half of all households with Internet access use a broadband line. The increase in the number of broadband households is accompanied by the growing use of data-intensive applications allowing entertainment programs such as films, music, and games to be accessed online. At the same time, the trend toward digitizing content including entertainment programs, photos, and information is also stimulating demand for broadband Internet access.

Growth on the German Internet market accelerated once again in 2005. The high intensity of competition in the broadband segment was characterized by dramatic price cuts, higher bandwidths, and Internet telephony services. In addition to other Internet service providers, competition was heightened in particular by local loop operators using their own network infrastructure. Nevertheless, T-Online continued to position itself successfully as a high-quality provider in the past financial year and, with 4.5 million DSL rate customers as of December 31, 2005 expanded its strong position on the fiercely contested broadband market. This means that T-Online attracted over 1.2 million DSL rate customers in 2005, bringing its total number of rate customers with a billing relationship in Europe to more than 14 million.

Besides the German market, T-Online is also represented in other European countries via its subsidiaries, providing Internet access in France and Spain.

The French market in particular is characterized by strong investment by market participants in the expansion of telecommunications networks and in customer acquisition, as well as by fierce price competition. T-Online's French subsidiary, T-Online France (Club Internet), pursues an aggressive approach to pricing and offers innovative products using its own IP-based network, with an increasing focus on quality of service as a means of differentiating itself from its competitors. With this strategy, T-Online succeeded in outperforming the French market as a whole in terms of growth in the past year, thus gaining additional market share in a highly dynamic and fast-growing environment.

In Spain, too, the consolidation of the broadband market continued in the past year. The cable operator Auna was acquired by another cable operator, Ono, while the local DSL provider Comunitel was taken over by the Scandinavian company Tele2. T-Online acquired the network operator Albura in 2005. Now that it has its own network, T-Online is also able to set itself apart from its Spanish competitors in terms of pricing and products via its subsidiary Ya.com. The new acquisition, Albura, which was merged into Ya.com at the end of 2005, is the third-largest network operator on the Spanish market behind the telecommunications company Telefónica and the France Telecom unit Wanadoo. The acquisition allowed the Company to reinforce and expand the market position of its Spanish subsidiary Ya.com in the past financial year.

102,000 new DSL rate customers were won in France and Spain in the fourth quarter of 2005 alone. In 2005, Deutsche Telekom's international operations thus registered an increase of 276,000 DSL rate customers.

Mobile communications market. The global mobile communications market also developed strongly in 2005. Although growth tailed off slightly in the largely saturated markets of Western Europe, the United States and Eastern Europe continued to record strong growth in net additions and revenue. There was further consolidation among the providers on the market.

The mobile communications market is characterized by three competing groups of providers: network operators, resellers, and companies that buy network services and market them independently to third parties (MVNOs). A precondition for operating mobile communication networks, and hence for offering mobile communication services, is a frequency spectrum license that is awarded by the government. Whereas these are normally awarded by the national authorities in Europe, there is a large number of license areas in the United States, even down to the level of the individual states. The number of licenses awarded limits the number of network operators in each market, subjecting mobile communications to a range of regulatory regimes, including price regulation. The award of licenses, the prices of the licenses, and regulation are significant factors influencing the mobile communications business.

Until 2004, the competitive landscape in the United States consisted of one extremely large mobile network operator (Verizon Wireless) and five substantially smaller providers of equal size. Recent market consolidation has dramatically changed this picture. T-Mobile now competes with three major national providers – Verizon, Cingular/AT&T Wireless, and Sprint/Nextel – each of which has a significantly larger national customer base and, overall, a larger frequency spectrum. The opportunities for T-Mobile USA to further expand its network coverage and capacity in future depend on whether it can acquire additional spectrum (frequency range) licenses.

In most European markets, the intense competition in terms of price, contract options, applications, network coverage, and quality of service continues unabated. As the European markets become ever more saturated, the main focus of competition has shifted from customer acquisition toward customer retention, with the spotlight on the quality and value of existing customers. In addition, the introduction of Europe-wide services has accelerated competition on the European mobile communications market.

Despite this increasingly difficult market environment, T-Mobile USA continued to record above-average growth in 2005 and was able to further expand its market share. In Germany, T-Mobile again increased the number of net additions compared with the previous year. In the fiercely contested UK market, T-Mobile UK recorded a loss of market shares in terms of revenue. T-Mobile remains the largest mobile communications company on the Central and Eastern European markets in terms of customer numbers.

Business customer market. Developments on the business customer market for information and communication technologies are closely linked to the macroeconomic environment and the regional economic situation. Together with price reductions and longer sales cycles, the current economic climate in the ICT market resulted in severe competition in 2005. One consequence of this was the further consolidation of the market, which currently consists of a handful of large IT and telecommunications providers and a rising number of fast-growing smaller providers.

In this market environment, in terms of total revenue T-Systems recorded pleasing results in Germany and Western Europe. T-Systems is the German market leader in the IT and telecommunications segment. In Western Europe, T-Systems is one of the top five providers of IT services, together with IBM Global Services, EDS, HP Services, and Accenture. In the area of telecommunications services, T-Systems, BT Global Services, France Telecom/Equant, and Telefónica are the top four providers. Globally, T-Systems is one of the top 20 IT and telecommunications providers in terms of total revenue.

Regulatory influence on Deutsche Telekom's business. Deutsche Telekom's business activities are strongly affected by regulation, combined with extensive powers of government agencies to intervene in product design and pricing. The German Telecommunications Act (Telekommunikationsgesetz - TKG), which was amended in 2004, stipulates far-reaching regulation for many areas of telecommunications services, and will also form the basis for additional new regulations in 2006 such as extended customer protection.

Under the amended TKG, the Federal Network Agency can impose obligations on companies that have significant power on individual markets regarding the services they offer on those markets. For example, a company may be obliged to offer certain upstream products, the prices of which are subject to the prior approval of the Federal Network Agency. Regulation therefore substantially encroaches on the entrepreneurial freedom of that company.

In applying the new TKG, the Federal Network Agency has not shown any tendency so far to reduce the number of regulated markets. Apart from isolated instances, existing regulatory regimes are maintained and even extended to new or emerging services and markets that were previously unregulated. For example, the innovative voice over IP service has now been included in the regulated voice telephony markets. Similarly, VDSL lines have generally been allocated to the broadband wholesale services segment (a regulated market), although development of this technology at Deutsche Telekom is still in the pilot phase. The extent to which the expansion of regulated markets will affect Deutsche Telekom's obligations cannot be fully estimated at present, as not all markets have yet been analyzed and only a few regulatory orders have been issued.

Deutsche Telekom is not only subject to regulation in Germany; some of its subsidiaries abroad also have to comply with local regulations. For the fixed network, this applies in particular to subsidiaries in Hungary, Slovakia, and Croatia. In mobile communications, subsidiaries in the United States, the United Kingdom, the Netherlands, Austria, the Czech Republic, Hungary, Croatia, and Slovakia are subject to regulation.

Development of business in 2005.

Customer growth generates significant increase in revenue // Group records continued profitable growth // Strategic business areas continue on successful course // Increase in investment and further reduction of net debt // All of the major rating agencies have given Deutsche Telekom a single A rating

Earnings situation of the Group. In 2005, Deutsche Telekom's **net revenue** rose by EUR 2.3 billion compared with the previous year to EUR 59.6 billion. This corresponds to an increase of 3.9 percent. Changes to the composition of the group had a favorable impact on net revenue growth of approximately EUR 0.4 billion, as did currency translation effects of EUR 0.1 billion, in particular from the translation of U.S. dollars.

The main contributor to net revenue and also to revenue growth was once again the Mobile Communications strategic business area. By contrast, Broadband/Fixed Network and Business Customers registered declining revenues.

The proportion of international revenue continued to increase, rising year-on-year by around three percentage points to 42.6 percent. The key factor underlying this trend is the sustained positive business development at T-Mobile USA.

Contribution of the strategic business areas to net revenue

Proportion

Proportion

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	2005 billions of	of net revenue of the Group %*	2004 billions of	of net revenue of the Group %*	Change billions of	Change %*	2003 billions of
Net revenue	59.6	100.0	57.3	100.0	2.3	3.9	55.6
Broadband/Fixed Network	21.7	36.4	22.4	39.0	(0.7)	(3.0)	23.2
Mobile Communications	28.5	47.9	25.4	44.4	3.1	12.1	22.9
Business Customers	9.1	15.2	9.2	16.1	(0.1)	(2.0)	9.3
Group Headquarters & Shared Services	0.3	0.5	0.3	0.5	0.0	9.2	0.2

* Calculated and rounded on the basis of millions for the purpose of greater precision.

Development of revenue by geographic area

	2005 billions of	2004 billions of	Change billions of	Change %*	2003 billions of
Net revenue	59.6	57.3	2.3	3.9	55.6
Domestic	34.2	34.7	(0.5)	(1.6)	34.4
International	25.4	22.6	2.8	12.4	21.2
Proportion generated internationally (%)*	42.6	39.4			38.2
Europe (excluding Germany)	13.3	13.0	0.3	2.5	13.1
North America	11.9	9.3	2.6	27.5	7.7
Other	0.2	0.3	(0.1)	(18.9)	0.4

* Calculated and rounded on the basis of millions for the purpose of greater precision.

EBITDA for the Group increased in the reporting year by around EUR 0.7 billion or 3.7 percent to EUR 20.1 billion.

EBITDA in 2005 was impacted negatively by special factors totaling EUR 0.6 billion. This reflected the impact of offsetting effects: negative special factors, mainly expenditures of approximately EUR 1.2 billion in connection with staff-related measures, were mitigated by positive special factors, primarily EUR 0.8 billion from the reversal of provisions in connection with new arrangements for the financing of the Civil Service Health Insurance Fund. In the prior year, negative special factors of approximately EUR 0.2 billion were recognized, primarily arising from staff-related measures.

Excluding the above special factors, adjusted EBITDA improved by EUR 1.1 billion or 5.7 percent to EUR 20.7 billion, and the EBITDA margin improved by 0.6 percentage points to 34.8 percent, attributable to higher revenues and the continued overall improvement of cost structures.

At just short of EUR 10 billion, the Broadband/Fixed Network and Mobile Communications business areas provided the largest contribution to adjusted EBITDA.

Profit after income taxes increased year-on-year by EUR 4.0 billion to around EUR 6.0 billion. In addition to EBITDA, the main factors contributing to this positive development were the improvement in depreciation, amortization and impairment losses, the lower loss from financial activities and reduced income taxes.

This development was impacted by contrasting special factors. In addition to those already mentioned, the following special factors also had a significant effect in the reporting year:

While changes in the market price of mobile communications companies in the United Kingdom in 2005 (Telefónica's takeover offer for Q) resulted in goodwill impairment losses totaling EUR 1.9 billion at T-Mobile UK, the positive earnings trend in the United States allowed a total of EUR 2.2 billion to be realized as tax income from the reversal of impairment losses on deferred tax assets related to U.S. loss carryforwards. Gains on the disposal of the remaining MTS shares in the amount of EUR 1.0 billion, which are reported under profit/loss from financial activities, also contributed to the improved results.

The principal items recorded in the prior year were goodwill impairment losses totaling EUR 2.4 billion (T-Mobile UK and Slovak Telecom), impairment losses on U.S. mobile communications licenses totaling EUR 1.3 billion and, as offsetting factors, income of EUR 1.2 billion from the sale of MTS and SES shares, as well as EUR 0.6 billion in tax effects.

Adjusted for these special factors, profit after income taxes rose by EUR 1.0 billion or 23.3 percent to EUR 5.1 billion.

Consolidated income statement and impact of special factors(a)

billions of	2005	Special factors	2005 without special factors	2004	Special factors	2004 without special factors	2003	Special factors	2003 without special factors
Net revenue	59.6		59.6	57.3		57.3	55.6		55.6
Cost of sales	(31.9)	(0.6)(c)	(31.3)	(31.5)	(1.3)(k)	(30.2)	(29.5)	(0.0)	(29.5)
Gross profit	27.7	(0.6)	28.3	25.8	(1.3)	27.1	26.1	(0.0)	26.1
Selling expenses	(14.7)	(0.3)(d)	(14.4)	(12.8)	(0.0)	(12.8)	(12.8)	(0.0)	(12.8)
General and administrative expenses	(4.2)	(0.2)(e)	(4.0)	(4.5)	(0.2)(l)	(4.3)	(4.6)	(0.1)(r)	(4.5)
Other operating income	2.4	0.8(f)	1.6	1.7	0.1(m)	1.6	2.4	0.5(s)	1.9
Other operating expenses	(3.6)	(2.3)(g)	(1.3)	(3.9)	(2.5)(n)	(1.4)	(2.8)	(1.3)(t)	(1.5)
Profit from operations (EBIT)	7.6	(2.6)	10.2	6.3	(3.9)	10.2	8.3	(0.9)	9.2
Profit (loss) from financial activities	(1.4)	1.1(h)	(2.5)	(2.7)	1.2(o)	(3.9)	(4.1)	0.6(u)	(4.7)
Profit before income taxes	6.2	(1.5)	7.7	3.6	(2.7)	6.3	4.2	(0.3)	4.5
Income taxes	(0.2)	2.4(i)	(2.6)	(1.6)	0.6(p)	(2.2)	(1.7)	(0.1)(v)	(1.6)
Profit after income taxes	6.0	0.9	5.1	2.0	(2.1)	4.1	2.5	(0.4)	2.9
Profit attributable to minority interests	0.4	(0.0)	0.4	0.4	0.0	0.4	0.4	(0.1)	0.5
Net profit	5.6	0.9	4.7	1.6	(2.1)	3.7	2.1	(0.3)	2.4
Profit from operations (EBIT)	7.6	(2.6)	10.2	6.3	(3.9)	10.2	8.3	(0.9)	9.2
Depreciation, amortization and impairment losses	(12.5)	(2.0)(j)	(10.5)	(13.1)	(3.7)(q)	(9.4)	(10.3)	(1.0)(w)	(9.3)
EBITDA	20.1	(0.6)	20.7	19.4	(0.2)	19.6	18.6	0.1	18.5
EBITDA margin (%) (b)	33.8		34.8	33.8		34.2	33.6		33.3

(a) EBITDA for the strategic business areas and the Group as a whole is derived from profit/loss from operations (EBIT). This measure of earnings before profit/loss attributable to minority interests, income taxes and profit/loss from financial activities is additionally adjusted for depreciation, amortization and impairment losses to calculate EBITDA. It should be noted that Deutsche Telekom's definition of EBITDA may differ from that used by other companies. In this definition, profit/loss from financial activities includes finance costs, the share of profit/loss of associates and joint ventures accounted for using the equity method, and other financial income/expense. As it is based on profit/loss from operations, this method of computation allows EBITDA to be derived in a uniform manner on the basis of a measure of earnings in accordance with IFRS published for the strategic business areas and the Group as a whole. In the reporting period as well as the comparable prior-year period, Deutsche Telekom's net profit/loss as well as the EBITDA of the Group and of the strategic business areas were affected by a number of special factors. Deutsche Telekom defines EBITDA adjusted for special factors as profit/loss from operations (EBIT) before depreciation, amortization and impairment losses and before the effects of any special factors. The underlying concept involves the elimination of special factors that affect operational business activities and thus impair the comparability of EBITDA and net profit/loss with the corresponding figures for prior periods. In addition, due to such special factors, a statement about the future development of EBITDA and net profit is only possible to a limited extent. Adjustments are made irrespective of whether the relevant income and expenses are reported in profit/loss from operations, profit/loss from financial activities, or in tax expense. Income and expenses directly relating to the items being adjusted are also adjusted. To compare the earnings performance of profit-oriented units of different sizes, the EBITDA margin and the adjusted EBITDA margin are presented in addition to EBITDA and adjusted EBITDA. The EBITDA margin is calculated as the ratio of EBITDA to net revenue (EBITDA divided by net revenue).

(b) Calculated and rounded on the basis of millions for the purpose of greater precision.

Special factors in 2005:

(c) Expenditures for staff-related measures, primarily in Broadband/Fixed Network (EUR 0.4 billion) and Business Customers (EUR 0.1 billion), as well as Group Headquarters & Shared Services (EUR 0.1 billion).

(d) Expenditures for staff-related measures, primarily in Broadband/Fixed Network (EUR 0.2 billion) and other strategic business areas (EUR 0.1 billion).

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- (e) Expenditures for staff-related measures, mainly in Broadband/Fixed Network (EUR 0.1 billion) and Business Customers (EUR 0.1 billion).
- (f) Primarily income from the reversal of provisions in connection with the Civil Service Health Insurance Fund (EUR 0.8 billion).
- (g) Goodwill impairment losses at T-Mobile UK (EUR 1.9 billion), additions to out-of-court settlement payments at Group Headquarters & Shared Services (EUR 0.1 billion) and in particular expenditures for staff-related and restructuring measures (EUR 0.3 billion).
- (h) Gains on disposal, mainly from the sale of MTS (EUR 1.0 billion; Mobile Communications) and comdirect bank (EUR 0.1 billion; Broadband/Fixed Network).
- (i) Positive tax effects from the reversal of impairment losses on deferred tax assets in connection with loss carryforwards at T-Mobile USA (EUR 2.2 billion) and from expenses for staff-related measures (EUR 0.5 billion) are offset by negative tax effects from the reversal of provisions for the Civil Service Health Insurance Fund (EUR 0.3 billion; Group Headquarters & Shared Services).
- (j) Primarily goodwill impairment losses at T-Mobile UK (EUR 1.9 billion).

Special factors in 2004:

- (k) Goodwill impairment losses on U.S. mobile communications licenses of just under EUR 1.3 billion as well as expenditures for staff-related measures of less than EUR 0.1 billion (Broadband/Fixed Network).
- (l) Expenditures for staff-related measures in Broadband/Fixed Network as well as other risks (EUR 0.1 billion in total).
- (m) Retroactive income from the sale of Virgin Mobile (EUR 0.1 billion; Mobile Communications).
- (n) Goodwill impairment losses at T-Mobile UK (EUR 2.2 billion) and Slovak Telecom (EUR 0.2 billion) as well as expenditures for staff-related measures at Broadband/Fixed Network and Group Headquarters & Shared Services (EUR 0.1 billion in total).
- (o) In particular, gain on the disposal of shares in MTS (EUR 1.0 billion; Mobile Communications) and SES (EUR 0.2 billion; Group Headquarters & Shared Services).
- (p) Tax income primarily from the above-mentioned expenditures for staff-related measures (EUR 0.1 billion) and impairment losses on U.S. mobile communications licenses (EUR 0.5 billion).
- (q) Goodwill impairment losses at T-Mobile UK (EUR 2.2 billion) and Slovak Telecom (EUR 0.2 billion) as well as impairment losses on U.S. mobile communications licenses (EUR 1.3 billion).

Special factors in 2003:

- (r) Restructuring expenditures at T-Hrvatski Telekom (Broadband/Fixed Network) as well as staff-related measures and expenditures in connection with the sale of the remaining cable companies (Broadband/Fixed Network).
- (s) Gains of EUR 0.4 billion on the disposal of the remaining cable companies (Broadband/Fixed Network) and EUR 0.1 billion from the disposal of the Telecash and Siris subsidiaries (Business Customers).
- (t) Goodwill impairment losses at Magyar Telekom (EUR 0.2 billion) which are allocated to the Broadband/Fixed Network and Mobile Communications business areas, as well as goodwill impairment losses at T-Mobile USA (EUR 0.8 billion). In addition, expenditures for staff-related measures (EUR 0.1 billion) and expenditures in connection with the disposal of cable companies (Broadband/ Fixed Network) and two further subsidiaries in Business Customers (EUR 0.2 billion total).
- (u) Primarily expenses for an addition to provisions for payments to the Civil Service Health Insurance Fund (EUR 0.2 billion) as well as gains on the disposal of various equity interests totaling EUR 0.8 billion.

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(v) Primarily tax income from the conversion of T-Mobile International AG into an AG & Co. KG limited partnership (EUR 0.1 billion), the reclassification of T-Mobile subsidiaries outside of Germany (EUR 0.3 billion), and an addition to provisions for payments to the Civil Service Health Insurance Fund (EUR 0.1 billion), offset by tax expense on gains on the disposal of the remaining cable companies and in connection with the lower corporate income tax loss carried forward at Deutsche Telekom AG (EUR 0.4 billion).

(w) Goodwill impairment losses at Magyar Telekom (EUR 0.2 billion; Broadband/Fixed Network) and T-Mobile USA (EUR 0.8 billion).

Earnings development in the strategic business areas

billions of	Broadband/Fixed Network			Mobile Communications			Business Customers			Group Headquarters & Shared Services		
	2005	2004	2003	2005	2004	2003	2005	2004	2003	2005	2004	2003
Net revenue	21.7	22.4	23.2	28.5	25.4	22.9	9.1	9.2	9.3	0.3	0.3	0.2
Intersegment revenue	4.3	4.6	5.1	0.9	1.1	1.4	3.8	3.8	3.6	3.2	3.2	3.1
Total revenue	26.0	27.0	28.3	29.4	26.5	24.3	12.9	13.0	12.9	3.5	3.5	3.3
Profit (loss) from operations (EBIT)	5.1	5.5	5.6	3.0	1.5	3.4	0.4	0.5	0.4	(0.8)	(1.4)	(1.2)
Depreciation, amortization and impairment losses	(4.1)	(4.4)	(4.7)	(6.7)	(7.0)	(3.8)	(0.9)	(1.0)	(1.1)	(0.9)	(0.9)	(0.8)
EBITDA	9.2	9.9	10.3	9.7	8.5	7.2	1.3	1.5	1.5	0.1	(0.5)	(0.4)
EBITDA margin (%) ^(a)	35.2	36.8	36.5	32.9	31.9	29.6	10.2	11.6	11.8	2.5	(15.8)	(12.1)
Special factors affecting EBITDA	(0.7)	(0.3)	(0.1)	(0.1)	0.1		(0.3)	(0.1)	0.0	0.4	(0.0)	0.1
EBITDA adjusted for special factors	9.9	10.2	10.4	9.8	8.4	7.2	1.6	1.6	1.5	(0.3)	(0.5)	(0.5)
EBITDA margin adjusted for special factors (%) ^(a)	37.9	37.6	36.7	33.2	31.7	29.6	12.3	12.6	11.5	(9.6)	(15.5)	(15.4)
Employees^(b)	112,872	115,292	128,065	49,479	47,417	44,899	51,744	51,978	54,390	29,931	32,872	23,909

(a) Calculated and rounded on the basis of millions for the purpose of greater precision.

(b) Annual average.

Broadband/Fixed Network. In the 2005 financial year, the **net revenue** in the **Broadband/Fixed Network** strategic business area decreased by EUR 0.7 billion year-on-year to EUR 21.7 billion. Within this total, revenue growth at the T-Online business unit was more than offset by the decline in revenue at T-Com. In addition, the intersegment revenue of the strategic business area dropped by 6.7 percent to EUR 4.3 billion.

Net revenue at the T-Com business unit decreased by 3.5 percent to EUR 19.8 billion. This was primarily due to lower revenue in Germany, where the favorable trend in revenue from broadband lines (including DSL retail) was not enough to compensate for the drop in narrowband line and call minute revenue. This decline is attributable in particular to price effects caused by the greater number of calling plans and to declining volumes due to the loss of lines to competitors and fixed-mobile substitution. Revenue in the area of value-added services also decreased, largely as a result of the shrinking market for premium rate services and the migration of traffic from services billed online to services billed offline. By contrast, wholesale revenue increased slightly, with contributing factors including volume growth in DSL resale products and subscriber lines accompanied by price reductions driven by regulation. The positive development of interconnection calls and lines also had a favorable impact.

At EUR 2.5 billion, revenue generated by the fixed-network operations in Central and Eastern Europe in 2005 was close to the prior-year level. While local currency revenues in Croatia were largely stable, the decline in currency-adjusted revenues from the traditional fixed-network business at Magyar Telekom and Slovak Telekom could not be fully offset by growth in broadband and by the consolidation of Telekom Montenegro.

T-Com provides network and support services to other business areas/units and supplies them with fixed-network terminal equipment. In the year-on-year comparison, **revenue from other business areas/units** dropped by EUR 0.2 billion to EUR 4.8 billion, largely as a result of a decrease in prices and volumes and the transfer of parts of the value chain to T-Systems.

In the reporting year, the **net revenue** of the T-Online business unit grew by 3.2 percent to EUR 1.9 billion. This development reflects the growth in the unit's customer base and the increased acceptance of content and services in its broadband business. Revenue was negatively affected by the reduced DSL rates introduced at the beginning of July 2005 and the reimbursement of activation charges. The waiving of subscription fees as part of the broadband campaign that was launched in 2004 and continued into the first half of 2005 also impacted revenue.

Revenue from other business areas/units accounted for less than 10 percent of the total revenue generated by T-Online, and was primarily attributable to goods and services provided to Deutsche Telekom AG under the terms of the portal advertising agreement.

Adjusted EBITDA in the **Broadband/Fixed Network** strategic business area decreased by EUR 0.3 billion to EUR 9.9 billion in 2005, reflecting developments in the T-Com and T-Online business units. Due to a greater impact of negative special factors, the decline of unadjusted EBITDA in Broadband/Fixed Network in the reporting period was more pronounced than that of the corresponding adjusted figure.

T-Com's **adjusted EBITDA** decreased by EUR 0.1 billion to EUR 9.6 billion. By contrast to revenue, which dropped by 3.5 percent, the decline in adjusted EBITDA was only 0.9 percent. This can be attributed to savings of revenue-related costs, such as merchandise, telecommunications services, and raw materials and supplies, as well as improvements in other operating income and expenses. T-Com also achieved cost savings in the area of rentals, including by using space more efficiently and by leasing out office space, as well as by securing improved logistics procurement conditions and reduced prices for billing services and IT. However, these positive effects were partly offset by the cost-driver based allocation of Group Headquarters & Shared Services costs to the business areas, increased advertising expenses in connection with the broadband campaign, maintenance expenses, and higher legal fees. **EBITDA** in the year under review was also impacted by additions to provisions for severance and voluntary redundancy payments, as well as the severance component of the provisions for partial retirement in Germany, severance and voluntary redundancy payments at Magyar Telekom, and the restructuring of the card business (DeTeCard); these items totaled EUR 0.7 billion. In the prior year, expenses relating to restructuring, the derecognition of receivables, and additions to provisions for severance and voluntary redundancy payments only amounted to EUR 0.2 billion.

At T-Online, revenue growth contrasted with a drop in **adjusted EBITDA** by EUR 0.1 billion to EUR 0.3 billion. This decrease was mainly attributable to two factors: Firstly, marketing and sales expenses for the combined DSL and entertainment packages were higher; and secondly, the costs of the aggressively pursued market expansion in France and to a lesser extent also in Spain reduced adjusted EBITDA.

Profit from operations (EBIT) in the **Broadband/Fixed Network** business area in 2005 decreased by EUR 0.4 billion to EUR 5.1 billion. This decline was primarily due to the development of EBITDA in the reporting year, and was only partly offset by the improvement in depreciation, amortization, and impairment losses.

The T-Com business unit is the main contributor to **profit from operations (EBIT)** in the Broadband/Fixed Network business area. However, only part of the change in EBIT at Broadband/Fixed Network was attributable to T-Com. The EUR 0.1 billion decline in T-Com's EBIT to EUR 5.1 billion is attributable in particular to the reduction in EBITDA in the past financial year. At the same time, however, EBIT benefited from the decrease in depreciation, amortization, and impairment losses in 2005, which fell thanks to the structural effects of the non-recurrence of investments relating to the development program for Eastern Germany. The non-recurrence of the goodwill impairment losses recognized for Slovak Telecom in 2004 also had a positive effect on the profit from operations. Adjusted for the special factors detailed above, EBIT increased by EUR 0.2 billion to EUR 5.8 billion.

Profit from operations (EBIT) at T-Online decreased in 2005 by EUR 0.2 billion to EUR 0.1 billion. This reduction was due to the drop in T-Online's EBITDA as well as higher expenses for depreciation, amortization and impairment

losses. The growth of investment activities in the 2005 financial year resulted in an increase in the depreciation and amortization base, and hence also in higher depreciation and amortization expenses.

Mobile Communications (T-Mobile). In the 2005 financial year, T-Mobile increased its **net revenue** by 12.1 percent or EUR 3.1 billion over the prior year. This was driven by the Slovak mobile communications company T-Mobile Slovensko, which was fully consolidated for the first time in 2005, as well as growth at T-Mobile USA in excess of 28 percent. With 4.4 million net additions in the 2005 financial year, T-Mobile USA increased its customer base to a total of 21.7 million by year-end. The companies in Croatia and the Czech Republic also recorded a substantial increase in revenue with double-digit growth rates. The decline in revenue in the United Kingdom was due in particular to the reduction in termination charges and line rental discounts (half price). The revenue losses in Germany resulted mainly from the drop in low-margin revenue from terminal equipment.

Intersegment revenue decreased by EUR 0.2 billion to EUR 0.9 billion in 2005, and was primarily generated from so-called mobile terminated calls within Germany.

EBITDA in the Mobile Communications strategic business area rose in the reporting period by EUR 1.2 billion to EUR 9.7 billion. This means that T-Mobile achieved EBITDA growth of 14.6 percent in the 2005 financial year. The EBITDA margin improved from 31.9 percent to 32.9 percent, while **adjusted EBITDA** increased by 16.3 percent to around EUR 9.8 billion. This development is primarily attributable to revenue growth, although this effect was partly offset by higher cost of sales and selling expenses, particularly at T-Mobile USA. In addition, the full consolidation of T-Mobile Slovensko and the first-time consolidation of MONET in 2005 contributed to EBITDA growth with a total of EUR 0.2 billion. In the fourth quarter of 2005, the EBITDA contributions by T-Mobile USA and T-Mobile Deutschland were close to equal for the first time, at around EUR 0.9 billion each. In the 2005 financial year as a whole, however, T-Mobile Deutschland again made the largest contribution to EBITDA with EUR 3.6 billion, followed by T-Mobile USA (EUR 3.3 billion) and T-Mobile UK (approximately EUR 1.3 billion).

Profit from operations (EBIT) increased by EUR 1.5 billion to EUR 3.0 billion in the 2005 financial year. This reflects the positive development of EBITDA and depreciation, amortization, and impairment losses. In both 2005 and 2004, EBIT was significantly impacted by the impairment of intangible assets. Goodwill impairment losses of EUR 1.9 billion at T-Mobile UK in 2005 compared to approximately EUR 2.2 billion of impairment losses in 2004. In addition, impairment losses were recognized in the previous year on goodwill at T-Mobile Slovensko in the amount of EUR 0.1 billion and on U.S. mobile communications licenses in the amount of approximately EUR 1.3 billion, the latter due to the winding up of the network joint venture between T-Mobile USA and Cingular Wireless. In 2005, this effect was tempered in particular by an increase in the amortization of UMTS licenses of around EUR 0.3 billion year-on-year, as the UMTS licenses in Germany and the United Kingdom were not put into commercial operation until the second and third quarters of 2004 respectively; accordingly, their amortization did not begin until the second and third quarters of 2004. Depreciation and impairment of property, plant and equipment also increased, primarily as a result of higher

depreciation relating to the network infrastructure in California, Nevada and New York that was acquired in the first quarter of 2005. EBIT adjusted for special factors remained essentially unchanged year-on-year at around EUR 5.0 billion.

Business Customers (T-Systems). Net revenue decreased by 2.0 percent to EUR 9.1 billion in the 2005 financial year, on the back of developments in both business units. Net revenue at Enterprise Services was down year-on-year by 2.6 percent or EUR 0.1 billion, while Business Services recorded a year-on-year decline in revenue of 1.4 percent or EUR 0.1 billion. After declining revenues in the first three quarters of 2005, the business unit increased net revenue in the fourth quarter of 2005 by 3.3 percent year-on-year. Within the Enterprise Services business unit, Systems Integration in particular saw a reduction in net revenue, largely as a result of ongoing competition on the market. The measures initiated under the Focus on Growth program, including business process outsourcing programs, could only partially offset this trend. Similarly, the implementation of the IT strategy for SMEs and the reacquisition of customers for telecommunications services did not fully offset the revenue drop at the Business Services business unit, which was due to the continued fall in the prices of traditional telecommunications services and persistent competitive pressure.

Intersegment revenue improved by 2.0 percent year-on-year to EUR 3.8 billion.

In 2005, T-Systems achieved **adjusted EBITDA** of around EUR 1.6 billion, down 2.7 percent on the comparable prior-year period. The positive development recorded by Computing & Desktop Services, with growth of 13.1 percent, more than offset the downturn in the Systems Integration and Telecommunications units at Enterprise Services. By contrast, Business Services recorded a decline of 29.8 percent, which is primarily due to strategic pricing measures to reacquire telecommunications customers. Despite substantial savings from improved procurement terms and conditions, T-Systems **EBITDA** decreased by EUR 0.2 billion or 13.5 percent from the 2004 financial year. The negative special factors contained in this figure, which amounted to EUR 0.3 billion, increased in the reporting period and are primarily attributable to measures relating to restructuring expenses.

Profit from operations (EBIT) declined in the current reporting period by EUR 0.1 billion to EUR 0.4 billion. This was due in particular to declining net revenues and higher selling expenses driven by expenditures in connection with staff-related measures. These effects were partially offset by an improvement in depreciation and amortization expenses. The drop in amortization and depreciation expenses is primarily attributable to the lower depreciation and amortization base in the reporting period.

Group Headquarters & Shared Services. In the 2005 financial year, **net revenue** generated by Group Headquarters & Shared Services increased by around 9.2 percent year-on-year. This was due in particular to revenue growth at DeTeFleetServices and Vivento. Net revenue accounted for approximately 8.1 percent of total revenue.

Intersegment revenue decreased slightly. This was largely attributable to the negative revenue development in the Real Estate shared service, in particular because of the lower volumes of orders being placed by customers as a result of the

conversion to new market-based lease models with the strategic business areas. A positive factor offsetting this decline was a slight increase in revenues at the Vivento Call Center unit and at Vivento Technical Services (VTS), resulting from the further expansion of business activities compared with the previous year. DeTeFleetServices also recorded a moderate increase in revenue.

Despite the slight decline in revenue, **EBITDA** improved year-on-year by EUR 0.6 billion to EUR 0.1 billion. This is mainly due to the drop in the Vivento workforce from the prior year, as well as higher income from contract and temporary work arrangements. A further positive development was the fact that the costs of trainees and social security expenses for civil servants, which were reported at Headquarters until the end of last year, are now allocated on the basis of actual cost generation and therefore no longer impact costs at Group Headquarters. However, these positive effects are offset by a slight increase in expenses, for instance, for centralized marketing and IT projects. Moreover, the Real Estate shared service also recorded a decline in EBITDA as against the previous year. This was largely due to declining revenue.

Special factors affecting EBITDA increased substantially year-on-year to EUR 0.4 billion in 2005. This was largely attributable to the reversal of provisions as a result of the reduction in future liabilities relating to annual deficit compensation for the Civil Service Health Insurance Fund (PBeaKK), whose positive EBITDA effect amounted to around EUR 0.8 billion. Special factors improving EBITDA also included income from insurance refunds and transfer payments to Vivento. Countering these effects, charges and provisions for severance and voluntary redundancy payments already implemented and those arising in conjunction with the Group's planned staff restructuring measures, as well as expenses for other personnel-related measures, impacted EBITDA to the tune of approximately EUR 0.3 billion. Also included are expenses related to a capital increase for the Deutsche Telekom Foundation in the amount of EUR 0.1 billion. By contrast, the impact of special factors on EBITDA in the prior year was immaterial (largely transfer

payments to Vivento and severance and voluntary redundancy payments). **Adjusted** for special factors, **EBITDA** improved from the 2004 reporting period by EUR 0.2 billion to EUR 0.3 billion.

Loss from operations (EBIT) decreased by EUR 0.6 billion year-on-year to EUR 0.8 billion, largely on the back of the improvement in EBITDA. This was partially offset by the slight increase in depreciation, amortization, and impairment losses, which is attributable in particular to higher impairment losses on property, plant and equipment.

The Board of Management proposes a dividend of EUR 0.72. In general, internationally operating groups focus their reporting on their consolidated financial statements. However, dividend payments at Deutsche Telekom are based on the single-entity financial statements of Deutsche Telekom AG(1). The income statement of Deutsche Telekom AG reports income after taxes of EUR 3,275 million. Following inclusion of the unappropriated net profit of EUR 295 million carried forward from 2004, cumulative unappropriated net profit amounts to EUR 3,570 million. Under the German Federal Stock Corporation Act (Aktiengesetz - AktG), the amount payable to shareholders as a dividend is based on unappropriated net profit as reported by Deutsche Telekom AG in its annual financial statements prepared according to the German Commercial Code. The Board of Management proposes that a dividend of EUR 0.72 per no par value share carrying dividend rights be paid from this unappropriated net profit, and that the remaining balance be carried forward.

Net worth and financial position of the Group. Total assets of the Deutsche Telekom Group increased by 2.1 percent or EUR 2.6 billion in 2005 to EUR 127.9 billion.

On the **assets** side, the increase is attributable to a rise in intangible assets and property, plant and equipment of EUR 3.5 billion and an increase of EUR 0.8 billion in trade and other receivables. By contrast, cash and cash equivalents decreased by around EUR 3.0 billion.

In addition to significant exchange rate effects totaling EUR 3.2 billion, the increase in intangible assets was largely driven by additions to goodwill from the acquisition of additional shares in T-Online International AG, as well as the purchase of additional FCC mobile communications licenses in the United States. The increase in property, plant and equipment is attributable to exchangerate effects of around EUR 1.1 billion and, in particular, to the purchase of networks in California, Nevada and New York, and additions resulting from further network expansion in the United States.

Investments in property, plant and equipment, and intangible assets (excluding goodwill) increased by EUR 3.7 billion year-on-year to EUR 10.2 billion. Investment was mainly centered on the acquisition of additional mobile communications licenses, software and technical equipment and machinery. More than half of the investments were made in Mobile Communications and Broadband/Fixed Network, predominantly in the United States and Germany.

The rise in trade and other receivables is due, among other reasons, to T-Mobile USA's receivables from Cingular under the terms of the wholesale agreement and to receivables for roaming services at T-Mobile UK.

In 2005, cash and cash equivalents were used mainly to purchase additional shares in T-Online International AG and to acquire networks in the United States, as well as for dividend payments and bond repayments. In addition to the free cash flow, the income from the disposal of the remaining shares in MTS and the issuance of bonds and MTNs had an offsetting effect.

The increase in **liabilities and shareholders equity** was attributable to a rise in shareholders equity of EUR 3.8 billion and an additional EUR 2.9 billion in other liabilities, partly offset in particular by a decline of EUR 4.4 billion in financial liabilities and a decrease in provisions of EUR 0.5 billion.

Shareholders equity increased by EUR 3.8 billion to EUR 49.6 billion due to net profit and in particular to positive exchange rate effects recorded in other comprehensive income as a result of currency translations from foreign Group entities. This development was partly offset by a decrease in minority interests following the acquisition of additional interests in T-Online International AG prior to the merger process of T-Online International AG into DeutscheTelekom AG, as well as the dividend payment and the reduction in other comprehensive income related to the sale of the remaining stake in MTS, since changes in the fair value of MTS shares were recognized directly in equity.

In addition, deferred tax liabilities reported under other liabilities rose by EUR 2.4 billion.

Current and non-current financial liabilities declined by EUR 4.4 billion, mainly due to the repayment of bonds and liabilities to banks.

Current and non-current provisions totaled EUR 10.2 billion, down EUR 0.5 billion on the previous year. This decrease is driven by offsetting effects: Additions in connection with staff-related measures totaling EUR 1.0 billion were offset in particular by the reversal of provisions in connection with the new arrangements for the financing of the Civil Service Health Insurance Fund.

(1) The single-entity financial statements of Deutsche Telekom AG will continue to be prepared in accordance with the accounting principles under the German Commercial Code. The single-entity financial statements of Deutsche Telekom AG are published in the Federal Gazette (Bundesanzeiger) and filed with the Commercial Registry of the Bonn District Court. The financial statements are available upon request from Deutsche Telekom, Investor Relations, Postfach 2000, D-53105 Bonn, Germany, fax +49 (0) 228 181-88899.

Consolidated balance sheet

as of Dec. 31 of each year	2005 billions of	2005 %*	2004 billions of	2004 %*	Change billions of	2003 billions of
Assets						
Current assets	16.7	13.0	18.9	15.1	(2.2)	21.5
Cash and cash equivalents	5.0	3.9	8.0	6.4	(3.0)	8.7
Trade and other receivables	7.5	5.9	6.7	5.4	0.8	7.6
Miscellaneous assets	4.2	3.2	4.2	3.3	0.0	5.2
Non-current assets	111.2	87.0	106.4	84.9	4.8	114.6
Intangible assets	52.7	41.2	50.7	40.5	2.0	55.5
Property, plant and equipment	47.8	37.4	46.3	36.9	1.5	49.2
Miscellaneous assets	10.7	8.4	9.4	7.5	1.3	9.9
Total assets	127.9	100.0	125.3	100.0	2.6	136.1
Liabilities and shareholders equity						
Current liabilities	25.0	19.5	26.3	21.0	(1.3)	30.3
Financial liabilities	10.4	8.1	12.6	10.1	(2.2)	17.3
Trade and other payables	6.9	5.4	6.1	4.9	0.8	6.4
Provisions	3.6	2.8	3.6	2.8	0.0	3.1
Other liabilities	4.1	3.2	4.0	3.2	0.1	3.5
Non-current liabilities	53.3	41.7	53.2	42.5	0.1	62.1
Financial liabilities	36.3	28.4	38.5	30.7	(2.2)	46.8
Provisions	6.6	5.2	7.1	5.7	(0.5)	6.8
Other liabilities	10.4	8.1	7.6	6.1	2.8	8.5
Shareholders equity	49.6	38.8	45.8	36.5	3.8	43.7
Total liabilities and shareholders equity	127.9	100.0	125.3	100.0	2.6	136.1

* Calculated and rounded on the basis of millions for the purpose of greater precision.

Deutsche Telekom's **financial management** ensures the Group's ongoing solvency and hence its financial equilibrium. The fundamentals of Deutsche Telekom's financial policy are established each year by the Board of Management and overseen by the Supervisory Board. Group Treasury is responsible for implementing the finance policy and for ongoing risk management.

The primary instruments used for the Group's medium to long-term financing are bonds and MTNs. The main additions in 2005 were a EUR 3 billion fixed-interest bond, two MTNs worth EUR 500 million each, a USD 668 million European Investment Bank current account credit, and a GBP 250 million MTN. The individual terms and conditions for the most important financial instruments are explained in the notes to the consolidated financial statements under Note (24) Financial liabilities.

A liquidity reserve in the form of credit lines and cash is maintained to guarantee the solvency and financial flexibility of Deutsche Telekom at all times.

Deutsche Telekom signed standardized bilateral credit agreements totaling EUR 16.8 billion for this purpose with various banks in 2005. After varying initial maturities, the bilateral loan agreements will each have a maturity of 36 months that can be extended after 12 months.

To manage its **financial stability** Deutsche Telekom essentially uses two indicators: gearing and relative debt. One component of the indicators is net debt, which Deutsche Telekom considers to be an important measure for investors, analysts, and rating agencies.

In 2005, Deutsche Telekom succeeded in reducing its **net debt** by EUR 1.3 billion to EUR 38.6 billion. In addition to free cash flow, the primary factors contributing to this development were inflows from the sale of the stake in the Russian mobile communications entity MTS and the shares in comdirect bank for a combined total of around EUR 1.4 billion. This was offset, in particular, by higher dividend payments as well as the acquisition of additional T-Online shares.

Now that Moody's has upgraded Deutsche Telekom AG's senior unsecured **debt rating** by one grade from Baa1 to A3, Deutsche Telekom AG's long-term rating is now in the single A bracket of all major rating agencies. The rating agency Fitch has also upgraded Deutsche Telekom AG's short-term rating from F2 to F1.

Net debt*

billions of €, as of Dec. 31 of each year	2005	2004	2003
Bonds	37.2	39.8	51.6
Liabilities to banks	2.2	3.1	3.8
Liabilities to non-banks from promissory notes	0.6	0.7	0.8
Liabilities from derivatives	0.7	1.1	1.3
Lease liabilities	2.4	2.5	2.4
Liabilities arising from ABS transactions	1.4	1.6	1.2
Other financial liabilities	0.1	0.0	0.1
Gross debt	44.6	48.8	61.2
Cash and cash equivalents	5.0	8.0	8.7
Available-for-sale financial assets	0.1	0.1	0.1
Derivatives	0.4	0.4	0.5
Other financial assets	0.5	0.4	0.8
Net debt	38.6	39.9	51.1

* Net debt is used by senior operating decision-makers at Deutsche Telekom as a key financial figure to manage and control debt. Although many of Deutsche Telekom's competitors use this measure, its definition may vary from one company to another, however.

Financial security*

as of Dec. 31 of each year	2005	2004	2003
Gearing			
Net debt			
Shareholders' equity	0.8	0.9	1.2
Relative debt			
Net debt			
EBITDA (adjusted for special factors)	1.9	2.0	2.8

* Calculated and rounded on the basis of millions for the purpose of greater precision.

Long-term rating of Deutsche Telekom AG

	Standard & Poor's	Moody's	Fitch
2003	BBB+	Baa2	BBB+
2004	BBB+	Baa1	A-
2005	A-	A3	A-
Outlook	stable	stable	stable

Net cash from operating activities. Net cash from operating activities fell by EUR 1.7 billion to EUR 15.0 billion in 2005, primarily due to the change in working capital and tax payments (tax refunds recorded in the prior year). This was offset by lower net interest payments.

Net cash used in investing activities. The strong increase in net cash used in investing activities is mainly attributable to cash outflows for intangible assets and property, plant and equipment at T-Mobile - in particular, at T-Mobile USA in connection with the winding up of the U.S. mobile communication joint venture - and to the cash outflow for the acquisition of additional shares in T-Online.

Net cash used in financing activities. The reduction in net cash used in financing activities is the result of increased borrowing; this was offset by higher dividend payments (mainly Deutsche Telekom AG).

Consolidated cash flow statement (condensed)(a)

billions of	2005	2004	2003
Net cash from operating activities	15.0	16.7	15.1
Cash outflows for investments in intangible assets (excluding goodwill) and property, plant and equipment	(7.2)(b)	(6.4)	(6.4)
Free cash flow (before dividend payments)(c)	7.8	10.3	8.7
Net cash used in investing activities	(10.1)	(4.5)	(2.3)
Net cash used in financing activities	(8.0)	(12.9)	(5.8)
Effects of exchange rate changes	0.1	(0.0)	(0.0)
Net increase (decrease) in cash and cash equivalents	(3.0)	(0.7)	7.0
Cash and cash equivalents	5.0	8.0	8.7

(a) Calculated and rounded on the basis of millions for the purpose of greater precision.

(b) Cash outflows for investments in intangible assets and property, plant and equipment (excluding goodwill and before the acquisition of U.S. network infrastructure and licenses). Cash outflows for the acquisition of network infrastructure and licenses in the United States amounted to EUR 2.1 billion in 2005.

(c) Deutsche Telekom is of the opinion that the free cash flow (before dividend payments) is used by investors as a measure to assess the Group's net cash from operating activities after deduction of cash outflows for investments in intangible assets (excluding goodwill) and property, plant and equipment, in particular with regard to subsidiaries, associates and joint ventures, and the repayment of liabilities. Free cash flow (before dividend payments) should not be used to determine the financial position of the Group. There is only limited comparability between Deutsche Telekom's definition of free cash flow and methods of calculating this measure and similarly designated measures and disclosures of other companies.

Statement on business development in 2005. Despite increasingly intense competition, the 2005 financial year was extremely successful for Deutsche Telekom. The Group achieved its goal of continuing to grow profitably and concluded its strategic realignment toward the three business areas of Broadband/Fixed Network, Mobile Communications, and Business Customers. This was thanks in part to the Excellence Program that was launched at the start of 2005. This is a three-year Group-wide program supplemented by business area-specific growth programs.

Research and development.

Realignment of the Group's innovation activities // Number of innovation areas increased to five // Successful innovation transfer to the strategic business areas // Innovations successfully launched on the market

Innovation is one of the keys the Deutsche Telekom Group holds to becoming the leading service provider in the European telecommunications and information technology industry. Customer benefit is at the heart of these innovation activities, which is why the Group develops top-quality, highly efficient, innovative products and services to meet the needs of its customers.

Organizational realignment of the Group's innovation activities. In 2005, the Group pooled the central departments Technology & Platforms and Innovation to form Technology & Innovation, a new central department that will harmonize and closely coordinate the strategies for developing new applications and products as well as new network platforms.

This new department manages the technology platforms with which the Group implements its products and services. It defines the strategies for these platforms and ensures coordinated production architectures across all strategic business areas as well as highly efficient work on the production systems. The new department is also responsible for innovation. The Innovation Strategy area is systematically building up its knowledge base on customers, technologies, and markets that it uses to define the innovation strategy in collaboration with the Group's areas of innovation. Innovation management is responsible for the conceptual planning and implementation of new products and also for developing new business models to enhance the strategic business areas' innovation activities.

Deutsche Telekom has created the new position of Chief Technology Officer (CTO) to head this central department. The CTO is responsible for the development of the technology and innovation strategy and manages two of the Group's main innovation instruments: Deutsche Telekom Laboratories, i.e., the Group's central research and development unit, and the venture capital company T-Venture, which finances and supports innovative telecommunications and IT start-ups during their formation period.

Deutsche Telekom has also reorganized its standardization activities. Technology & Innovation has assumed the task of making all standardization activities transparent, knitting them more closely together, and generally managing them across the entire Group. This Group-wide management enables important synergies between the strategic business areas to be tapped. The high level of standardization within the Group gives Deutsche Telekom weight on pivotal international committees. These include the European Telecommunications Standards Institute (ETSI), the International Telecommunication Union (ITU), the Internet Engineering Task Force (IETF), the DSL and UMTS Forums, and the Third Generation Partnership Project (3GPP).

In 2005, T-Com set up a new Board department called Innovation and established T-Com Innovationsgesellschaft mbH in Berlin. The purpose of this new company is to develop and roll out innovative, ground-breaking business models and products, and to accelerate T-Com's innovation processes.

Innovation strategy focused on five areas. Deutsche Telekom focuses its innovation strategy on customers and their current and future requirements. In 2005, the Group concentrated on four existing and one new area of innovation (the so-called *Five S's*):

Inherent Security is the new area of innovation that was added in 2005. It meets customers' needs for end-to-end security in their communications applications. Deutsche Telekom identifies technologies and applications to offer network-based security solutions. Harmful software programs will be stopped before they get near the PC, the connection will be intercept-proof, and the backbone network hardware will be made failsafe. Users will be able to know exactly with whom they are communicating so that they can execute secure transactions or sign agreements, for example.

Intuitive Usability ensures that services and functions that are often still complicated to use will be easy for all customers to use in the future.

Intelligent Access ensures that customers are offered the best service available in each situation independent of the terminal device used and without requiring action on their part. Users are no longer required to select a network access manually; instead, the network gives them automatic access.

Integrated Communication focuses on relieving people of routine tasks through the automatic technical networking of everyday objects and the automatic integration of electronic objects and Internet information.

Infrastructure Development expands and optimizes technological platforms with the aim of meeting customer needs in terms of bandwidth, mobility, and security as efficiently as possible.

Intensive transfer of results to the strategic business areas. The research and development activities of the centralized Group innovation unit at Deutsche Telekom's headquarters and Deutsche Telekom Laboratories were driven forward in 2005 to such an extent that significant results have already been integrated into the activities of the strategic business areas. The projects transferred to the strategic business areas had the following focal points: Internet in rapid public transportation, unambiguous user identification by voice, location-based services with full user control over personal data, user-friendly process automation in call centers, modules for semantic media searches, and security models for the transition from Internet Protocol Version 4 to Version 6. For other development projects the transfer has already begun or is currently in preparation.

The Group innovation unit at Deutsche Telekom's headquarters and Deutsche Telekom Laboratories focus primarily on issues that are relevant to all strategic business areas and on new technologies that are expected to be launched or ready for the market in two to five years. The Group's strategic business areas are responsible for product innovations that are near to market launch, i.e., within a development timeframe of up to 24 months. These innovation activities are supplemented by Deutsche Telekom's Group innovation management activities.

Deutsche Telekom Laboratories on course. Deutsche Telekom's research and development unit, which was officially launched in April 2005, is developing as planned. In 2005, it implemented the Group's research & development program in line with the specifications set out in the innovation strategy.

One example of the Group's successful development activities is the innovation Intuitive Usability, whose innovations received Voice Awards in no fewer than two categories in 2005. T-Online received the Voice Award for the Most Innovative Application for its groundbreaking technical implementation of a German-language speech application, while T-Mobile won in the Best Voice User Interface category for its Customer Service voice portal. It was this portal's ease of use, in particular, that won over the panel.

Last year, Deutsche Telekom and Berlin's Technical University joined forces to set up four endowed chairs at the university. The chairs will investigate four fields of research: Security in Telecommunications, Usability, Intelligent Networks and Management of Distributed Systems, and Service Centric Networking. The appointment and tendering processes for the four professorships were launched in 2005. These will support the management of Deutsche Telekom Laboratories on the scientific side.

Deutsche Telekom Laboratories' partner network was expanded further in 2005. One of the main events was the signature of a research and development agreement with Ben-Gurion University in Israel, one of the world's top universities for research on IT security. In the next few years, the Israeli experts and researchers at Deutsche Telekom Laboratories will work on comprehensive security solutions within the scope of the new Inherent Security area of innovation.

Successful roll-out of innovations by strategic business areas. In the reporting period, Deutsche Telekom's strategic business areas made a large number of innovations ready for the market. In the Broadband/Fixed Network business area, T-Online expanded its DSL offering in 2005 to include DSL telephony based on voice over IP technology, and therefore now has what is known as a double-play offering. T-Online's aim is to complement this by the missing TV component, thus realizing a triple-play offering. T-Online has carved itself out a pioneering role in online identity management with its new network ID, which enables users to access a wide array of services and partner websites with a single sign-on. At the same time, T-Com doubled the transmission rates for DSL lines to up to 6 Mbit/s. The Group intends to press ahead with this expansion from 2006 onwards with the help of new DSL technologies, and is planning to set up a high-speed broadband network: By developing ADSL2+ technology with speeds of up to 25 Mbit/s and using VDSL2 technology, which is increasingly based on fiber optics and uses bandwidths of up to 50 Mbit/s, the Company will make particularly high bit rate lines available to a wider public.

2005 also saw the announcement of the **DualPhone solution** which T-Com is planning to roll out in 2006. The solution allows customers to make high-quality, low-price calls at HotSpots and via the fixed network. If no HotSpot service is available, the DualPhone solution switches to the GSM mobile network. Since March 2005, Deutsche Telekom has been using its T-Com House in Berlin to showcase the extent to which future technologies for communication and household networking will make everyday activities more interesting and more convenient. Multiple technical innovations demonstrate what high-tech communication in private households will look like in the future.

With **web n walk** for consumers and **Office in your Pocket** for business customers, T-Mobile started marketing coordinated products and services for on-the-move Internet access and mobile data transmission in the past financial year. Key products include mobile communication equipment from the MDA family, BlackBerry handhelds, the Sidekick, and devices for mobile data transmission via laptops. The launch of web n walk in July 2005 made T-Mobile Deutschland the first network operator in Europe to bring the open Internet to mobile phones. In contrast to other mobile online services that only offer limited content, web n walk gives users direct access to the entire World Wide Web to the same extent as they would expect from their PC at home, for example. In the course of the year, the T-Mobile companies in Austria, the United Kingdom, and the Netherlands also rolled out web n walk services. In addition, T-Mobile will introduce mobile Internet services in the Czech Republic in 2006. In 2005, T-Mobile facilitated broadband **Internet access** in Deutsche Bahn's **ICE high-speed trains** and British express trains for the first time using a specially designed mobile HotSpot. It also trialed the innovative transmission technology **HSDPA** (High Speed Downlink Packet Access), which UMTS customers will be able to use after CeBIT 2006 to send data at DSL speed even when on the move. T-Mobile also paved the way for **interactive digital television** on mobile phones with a large-scale pilot project in the Czech Republic in 2005.

Innovations for business customers were launched in sectors such as logistics, automotive, and healthcare in 2005. The new **Real Time Enterprise Services** systems solution, for example, enables business processes to be automated by sending information on the movement of goods read from RFID chips (wireless barcode reading) to a centralized systems platform, where it is then managed. In the automotive area, T-Systems' **InCar solutions** link electrical and electronic systems that were originally separate to form a single unit, thus facilitating communication between the vehicle and its environment. These solutions provide increased convenience and safety, as well as improved information and entertainment services in the vehicle, and can be integrated into manufacturers' and suppliers' business processes. As part of the Partners for Innovation drive, T-Systems developed a **telemonitoring system** with which key data of chronically ill patients can be sent from their home to medical specialists over a broadband line so that the patients can be monitored on an ongoing basis. This system is TV-operated and will be trialed in 2006 with around 1,000 patients in the Berlin area.

Research and development expenditure and investment. At EUR 0.2 billion, expenditure for experimental, explorative, and pre-production research and development remained virtually unchanged in 2005 (2004: EUR 0.2 billion). Typical research and development activities included, in particular, the development of new data transmission processes and innovative telecommunications products. In 2005 and 2004 alike, investment in internally generated intangible assets to be capitalized amounted to EUR 0.2 billion. This investment related primarily to the development and adaptation of internally developed software as well as software platforms and architectures, with the aim of improving processes for the provision and operation of services and products. As in previous years, the vast majority was attributable to the Broadband/ Fixed Network and Mobile Communications strategic business areas.

In the past financial year, over 2,600 employees were involved in projects and activities aimed at creating new products and marketing them efficiently to customers.

Patent applications and intellectual property rights. In the market for mobile and fixed-network telephony, intellectual property rights play an extremely important role, both nationally and internationally. For this reason, the Group focuses intensively on the areas of in-house development and third-party acquisition of such rights.

The number of patent applications increased by 10 percent year-on-year to 412. In 2005, Deutsche Telekom held a total of 6,686 intellectual property rights (inventions, patent applications, patents, utility models, and design models), up almost 12 percent on the previous year. Management of these intellectual property rights is governed by strict cost/benefit considerations. The portfolio of intellectual property rights is reviewed on a regular basis and those that are no longer relevant are eliminated.

Intellectual property rights

Employees.

Optimization of personnel cost ratio and launch of staff restructuring program // Vivento: employment rate at constantly high level // Human resources development and culture change through management quality and service focus // Vocational and professional training as a future-oriented quality factor for Deutsche Telekom

The Group's human resources strategy in 2005 focused on reducing the personnel cost ratio and on human resources development and culture change. As part of its Excellence Program, the Group developed new measures and concepts to generate a long-term improvement in the personnel cost ratio, i.e., the ratio of net revenue to personnel costs.

Personnel cost ratio optimization and staff restructuring measures launched. In 2005, personnel costs in the Group were EUR 14.3 billion, an increase of EUR 1.0 billion compared with the previous year. This was primarily attributable to expenses relating to staff measures, which totaled around EUR 1.2 billion (2004: around EUR 0.2 billion). Adjusted for these expenses, the personnel cost ratio improved by 1.0 percentage points to 21.9 percent.

As part of its Excellence Program, the Group launched a range of measures to reduce the personnel cost ratio on a long-term basis. It also resolved to implement a comprehensive, demand-driven staff restructuring program in Germany over the coming years.

Workforce development (as of Dec. 31)

Employees in the Group	2005	2004	2003
Total	243,695	244,645	248,519
of which: Deutsche Telekom AG	106,604	110,979	118,669
Broadband/Fixed Network	111,267	114,083	118,640
Mobile Communications	51,410	47,797	46,600
Business Customers	52,041	51,173	52,585
Group Headquarters & Shared Services	28,977	31,592	30,694
Breakdown by geographic area			
Germany	167,875	170,837	173,278
International	75,820	73,808	75,241
of which: other EU Member States	37,339	38,789	41,846
of which: rest of Europe	9,243	9,909	10,188
of which: North America	27,851	23,788	21,525
of which: rest of world	1,387	1,322	1,682
Revenue per employee in the Group			
Development of productivity (thousands of)	244	234	224

Personnel costs in the Group

billions of	2005	2004	2003
Personnel costs in the Group	14.3	13.3	13.2
Special factors	1.2(a)	0.2(b)	0.2(c)
Personnel costs in the Group (adjusted for special factors)	13.1	13.1	13.0
Net revenue	59.6	57.3	55.6
Adjusted personnel cost ratio (%) (d)	21.9	22.9	23.5

Special factors:

- (a) Expenses for staff-related measures (severance and redundancy payments, partial retirement arrangements etc.) at Broadband/Fixed Network (EUR 0.6 billion), Business Customers (EUR 0.2 billion), Mobile Communications (EUR 0.1 billion) and Group Headquarters & Shared Services (EUR 0.3 billion).
- (b) Expenses for staff-related measures, primarily at Broadband/Fixed Network (EUR 0.2 billion).
- (c) Expenses for staff-related measures at Broadband/Fixed Network, Business Customers and Group Headquarters & Shared Services (total: EUR 0.2 billion).
- (d) Calculated and rounded on the basis of millions for the purpose of greater precision.

A total of 32,000 employees within Germany are scheduled to leave the Group between 2006 and 2008. This will include about 7,000 employees who will be outplaced from Vivento as part of the deconsolidation of the business line. While the other 25,000 employees will leave the Group, around 6,000 newemployees are to be recruited, in particular young experts and junior staff to support the roll-out of new technologies and the Group's alignment toward improved service and higher quality. Staff restructuring will also be pushed ahead by the creation of new jobs in new business areas,

such as the construction of a high-speed fiber-optic network. The net reduction of jobs is therefore scheduled to be 19,000 over the next three years .

If the roll-out of the high-speed fiber-optic network is threatened by regulatory restrictions in this market, however, there is a risk that the 5,000 jobs to be generated by the roll-out may not materialize.

The staff restructuring will be carried out in a socially responsible manner, i.e., on a voluntary basis. Deutsche Telekom AG will adhere to the agreement reached with the trade unions in 2004 to avoid compulsory redundancies. The cost of the entire program is EUR 3.3 billion spread over the period 2005 through 2008.

In 2005, Deutsche Telekom launched the Personnel Productivity project with a view to implementing a number of measures to help optimize the personnel cost ratio. As well as the needs-driven workforce adjustment, the project is focusing on Group-wide capacity management to improve the flexibility of staff movements within Deutsche Telekom. Among other things, round tables have been established to allow representatives of all the strategic business areas as well as Vivento, DeTe Immobilien, and T-Punkt Vertriebsgesellschaft to directly, quickly, and efficiently identify and consolidate any vacancies and surplus staff within Germany. This will improve the transparency of the Group's internal labor market.

Vivento employment rate remains at constantly high level. Thanks to the successful interaction of the four strategic action areas driving external workforce reduction, filling internal positions with Vivento employees, migrating staff to the Vivento business lines, and pushing ahead with internal projects approximately 6,120 employees left Vivento during 2005. The employment rate was once again at a high level: Of the around 14,500 employees (excluding Vivento's own staff), some 83 percent were in employment or training at the end of the year.

Vivento succeeded in creating new employment opportunities in 2005 by expanding its own business activities in the business lines and through major projects. Vivento Customer Services GmbH (VCS), which is represented in 18 locations, offers innovative and integrated customer services on the call center market. By the end of the year, the company had increased its number of employees to around 2,840. As at December 31, 2005, an additional 420 contract or temporary staff were employed at VCS. Vivento's second business line, Vivento Technical Services GmbH (VTS), was launched on the internal and external market as a technical service provider for fixed and mobile networks. Since its launch in July 2004, VTS has expanded its headcount to 1,840 by the end of 2005. In addition, 540 employees worked on a contract or temporary basis at VTS as at this date. Both business lines are set to take on more staff from within the Group in the current financial year. Furthermore, between 2006 and 2008, Deutsche Telekom plans to outplace around 7,000 employees in these business lines from Vivento by means of deconsolidation.

Innovative projects for increased employment. The Group is also exploring new avenues in its search for solutions with good employment prospects. In 2005, Vivento made a major contribution to the goal of increased employment with the Security project, which was launched in cooperation with DeTe Immobilien and Group Security. This project, under which Vivento staff are deployed as receptionists and security guards at Deutsche Telekom sites, will create around 900 permanent jobs in the Group by the end of 2006. 530 such positions are currently staffed by Vivento

employees. Filling these positions with internal staff means that contracts with external companies can be gradually terminated, generating annual cost savings in the region of several million euros for the Group. The aim is to install Group employees to perform reception and security services at all Deutsche Telekom sites over the coming months.

A service-oriented direct sales channel for the T-Com, T-Online, and T-Mobile business units was set up in the space of just a few months in the shape of Telekom Direkt (Deutsche Telekom Direktvertrieb und Beratung). Telekom Direkt teams visit selected consumer groups and small business customers at home or at work with the aim of acquiring new customers and enhancing existing customer relationships. At present, 160 employees work for Telekom Direkt, which is staffed by Vivento.

Following the Business Finder competition in 2004, Vivento launched two new employment projects in 2005: Digital Services from Vivento and Vertixx. Digital Services from Vivento offers services for corporate and business customers, including automated invoicing, digitization of incoming mail, and digitization and filing of records and invoices. Vertixx provides the full range of online sales services for companies with used goods, stock, or residual items that have been written off. Both projects offer good employment prospects.

In addition to employment opportunities within the Group, existing cooperation arrangements with government agencies and other employers e.g., with the German Federal Employment Agency concerning benefits for the long-term unemployed were expanded. This has opened up new employment options for civil servants in particular.

Human resources development and culture change for improved management quality and heightened service focus. Human resources development and culture change in the past year focused on the STEP up! program (Systematic & Transparent Executive Development Program), a Group wide initiative for executive development. An innovative component of this program is its end-to-end perspective, which integrates all the steps in the process from the areas of executive development, target management, and personnel marketing. STEP up! creates uniform standards and procedures for executive development to be applied throughout the Group, thus ensuring that development and staffing processes will have a high degree of transparency for all concerned in future.

The Group is committed to a policy of systematically encouraging top performers and employees with strong potential. The components of this program include performance-related compensation, a stronger focus on filling management positions internally, and the regular identification of optimization potential. Another element is on-the-job development, with cross divisional projects giving employees the opportunity to experience the work performed in other areas of the Group. This helps to improve integration, while at the same time illustrating the possibilities for a career move within the Group.

The STEP up! program is being implemented in phases. The first measures were introduced at the end of 2005. Performance management for the Business Leader Team for 2006 has already been implemented in accordance with the new principles, thus significantly streamlining the target agreement process. The full implementation of the program for all executives, including those at the Group's international subsidiaries, is set to be completed by the end of 2007.

Various human resources development measures will be introduced as part of the staff restructuring program, too, with the aim of improving customer and service orientation. In fully implementing the executive development system, the Group is ensuring a high level of management quality. For example, skills such as customer orientation and employee development are being included in executives' performance and potential reviews. The new personnel development concepts for executives, requirement-driven training measures for new technologies and business areas to support the workforce adjustment, and the staff expansion in T-Punkt shops will all significantly enhance the quality of service in the Group.

Culture change at all levels of the hierarchy. The launch of the T-Spirit corporate vision and values in 2003 clearly inspired the thoughts and actions of the Group's employees. This vision is now the driving force behind the culture change within the Group across all levels of the corporate hierarchy. Senior executives are setting an example, for instance by participating in the Five days with the customer project, which aims to put the Group's top managers in direct contact with customers for five days – whether at one of T-Mobile's new service centers, at a T-Com call center, in the back office, in a T-Punkt shop or at the service and diagnosis point at a technical customer service center.

Group-wide IT tool to make ideas management even more effective. The KOI (Konzernweites Ideenmanagement) IT tool, which coordinates ideas management across all Group units, was developed in 2004 and launched in 2005. The tool takes into account the different processes in the individual business areas. This ensures that all ideas management processes throughout the Group are integrated, making the transfer of ideas even more effective.

In the past financial year, the Deutsche Telekom Group generated savings of around EUR 98 million from a total of 7,821 suggestions for improvement (new submissions and subsequent approvals).

Innovations

	2005	2004	2003
Number of suggestions for improvement	7,821	7,737	7,995
Savings (millions of €)	98	87	127
Number of patent applications	412	374	402

First uniform Group-wide employee survey carried out. In September 2005, the Group carried out a uniform Group-wide employee survey for the first time. Employees around the world were given the opportunity to answer around 70 questions and provide feedback on topics including strategy implementation, customer orientation, cooperation, processes, and T-Spirit. A set of questions common to all surveys was supplemented by business and region-specific questions in the various units. In total, around 153,000 employees, or 70 percent of the workforce, took part in the survey.

The results of the employee survey in the past financial year are superior to those recorded by comparable groups of companies. In particular, the commitment index, which serves as an indicator of the commitment, motivation, identification, and satisfaction of employees with their employer Deutsche Telekom and its performance, again improved significantly compared with the previous year. Employee surveys are an established management tool within the Group. They have been carried out regularly and with a global focus since 1998. Together with other feedback instruments, employee surveys are a key tool in determining areas requiring improvement within the Group, in the strategic business areas, and in the teams. They support the permanent dialog between management and employees in the change process.

Anniversary shares granted to employees. Ten years ago, Deutsche Telekom established itself as an independent stock corporation. Since then, the Group has undergone a fundamental transformation. The former state-owned telephone company has evolved into a global, integrated telecommunications and IT service provider, and its employees have played a key role in this development. To mark this anniversary and as a sign of its gratitude for this successful cooperation, the management of the Group set up the Anniversary shares 2005 employee stock participation plan. Employees from 75 companies in eight countries participated in the plan. The anniversary shares were offered in all countries in which this was legally possible and economically viable.

From September 12 to September 23, 2005, all participating employees were able to order ten Deutsche Telekom shares at preferential conditions. They received a discount of 50 percent on the lowest price quoted for Deutsche Telekom shares in official trading on a German stock exchange on the date on which the shares were transferred, October 17, 2005. The share price on this date was EUR 15.24. In total, approximately 78,000 employees took up the offer, representing around 40 percent of those eligible.

Age Management project tackles demographic challenges in the Group. Successfully managing the aging process in the workforce will be one of the major human resources challenges in future. With the Age Management project, the Group is developing measures to support older employees in coping successfully with the demands placed on them, which are evolving at an increasing pace. Key topics include concepts for lifelong learning that are tailored to the respective age groups, and programs aimed at providing effective healthcare support.

The aim of Age Management is to better recognize and optimally develop the potential offered by employees across all age groups.

Vocational and professional training as a future-oriented quality factor for Deutsche Telekom. In the past financial year, a total of 122,379 people took part in 12,826 seminars. Classroom seminars were increasingly replaced by e-learning components and web-based training, and prepared and complemented by virtual classrooms and conference rooms.

Further training with Telekom Training

	2005	2004	2003
Seminars	12,826	14,109	9,476

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Participants	122,379	95,705	110,620
Participant days	403,178	295,168	258,202
Global Teach sessions*	555,696	744,229	239,248

* Global Teach is an in-house e-learning platform.

Deutsche Telekom remains the largest provider of vocational training in Germany. As of September 1, 2005, around 4,000 young people began their training at Deutsche Telekom in four commercial vocations, five technical and industrial/technical vocations, and various dual study programs. The Company has added a new vocational track, namely that of retail sales assistant. Trainees pursuing this track will receive most of their practical training at T-Punkt Vertriebsgesellschaft.

Deutsche Telekom's training goes far beyond its own staff requirements, thus helping combat youth unemployment, for example. Its training programs boast a high level of quality and a large number of participants. Every year, the chambers of commerce number Deutsche Telekom-trained staff among the best in their intake. The top ten percent of graduates from the previous year were offered permanent positions within the Group in 2005. At the end of 2005, Deutsche Telekom had about 11,440 trainees in Germany, meaning that trainees accounted for approximately 7.1 percent of its domestic workforce.

Deutsche Telekom will continue to take responsibility for the next generation in 2006 by offering around 4,000 young people the opportunity to make a good start to their career with a traineeship.

Sustainability and environmental protection.

New subsidiary to optimize environmentally-friendly power purchasing // Climate compensation partnerships agreed // Group working actively on climate protection projects // Working group to develop global standards

Power & Air Solutions for optimized power purchasing. All business units in the Group implement the goals of the Group-wide climate protection policy adequately. They are supported in their endeavors by PASM Power and Air Condition Solution Management GmbH & Co. KG, a subsidiary of the Group that was formed in 2004. The company provides energy-based products to the technical departments of the Group throughout Germany, thus allowing the Group to exploit significant savings potential in terms of energy consumption, costs and CO₂ emissions.

Power & Air Solutions evaluates the environmental aspects of electricity generation when purchasing power, and takes this evaluation into account when awarding contracts to suppliers. The aim is to continue weakening the link between energy consumption and CO₂ emissions. Renewable energy certificates for 2006 were purchased for one terawatt hour (TWh) of power. These certificates testify that specific quantities of power consumed are generated in certified production plants using renewable energies.

Power & Air Solutions is planning to renew and modernize power supply equipment over the coming years. These measures will significantly increase the efficiency of energy conversion. In ecological terms, this means that fewer energy resources will be used, making a positive contribution to climate protection.

The use of renewable energies makes us a standard-setter both in Germany and beyond. T-Mobile Netherlands, for example, already meets 90 percent of its energy needs from renewable sources.

Fleet management lowers CO₂ emissions. DeTeFleetServices GmbH manages Deutsche Telekom's vehicle fleet. With around 42,000 vehicles, the company operates one of the largest corporate fleets in Germany. During the reporting period, the Group recorded an increase in business mileage, which in turn led to a slight increase in fuel consumption by the fleet. The purchase of new, more efficient vehicles coupled with route optimization and ecodriving courses nevertheless helped to consolidate the level of pollutant emissions from the vehicle fleet. Environmental compatibility and cost effectiveness are given equally high priority when selecting new vehicles for purchase. All new vehicles ordered in 2005 – around 3,800 in total – had diesel particle filters, provided they were available from the manufacturer. This brought the total number of vehicles with particle filters up to approximately 4,400. In addition, the fleet already includes more than 400 natural gas-powered vehicles.

Energy efficiency drive in the Broadband/Fixed Network strategic business area. T-Com's energy efficiency drive proved

extremely successful. By the end of December 2005, the business unit had saved 75.63 gigawatt hours (GWh), thus reaching its year-end target of 54.6 GWh ahead of schedule. This spared the environment to the tune of around 35,800 tons of carbon dioxide, which corresponds to the energy consumption of 18,000 four-person households.

Climate compensation: participation in the Hessian Climate Partner initiative. Climate compensation is another means of enhancing climate protection. Greenhouse gases have a global effect. This means that if emissions of greenhouse gases cannot be avoided in a certain place, they can be offset by additional climate protection measures somewhere else.

In the Hessian Climate Partner project, Deutsche Telekom is working together with other major German companies to develop standards for climate-neutral products and services. The project is also investigating the market potential for such products and services and the willingness of consumers to invest involuntary climate protection.

A key topic in the area of climate protection in 2006 will be climate compensation in conjunction with the soccer World Cup. Deutsche Telekom is an official partner in the Green Goal campaign, a program that is part of the 2006 FIFA World Cup™. One of the aims of the campaign is to neutralize the energy consumption of the World Cup finals. To this end, T-Com has bought certificates for 20,000 tonnes of CO₂ emissions.

GeSI working group develops new international standards. As part of the Global e-Sustainability Initiative (GeSI), Deutsche Telekom collaborates with the Supply Chain Working Group (SCWG). This working group has set itself the goal of improving social and environmental processes and the results of the global ICT sector's supply chain. Another of its aims is to develop instruments and processes that simplify the implementation of internationally accepted workplace and environmental standards throughout the entire supply chain. This project incorporates our concept of value that has been laid down in T-Spirit, the Social Charter, and the Code of Conduct of our Group. In the working group, we also comply with internationally applicable standards such as ISO 14001, SA 8000, and other relevant legal requirements such as the WEEE (waste electrical and electronic equipment) and the RoHS directives (on the restriction of the use of certain hazardous substances in electrical and electronic equipment).

Risk and opportunity management.

Continued price erosion in core business // Growing competitive pressure from new providers and new offerings // Possible extension of scope of regulation // New opportunities with innovative products

The risk and opportunity management system. Deutsche Telekom employs a holistic risk and opportunity management system, systematically exploiting the opportunities available to it to achieve its goals, while keeping sight of the associated risks. The Company faces the business challenge of making risks as manageable as possible by means of efficient procedures and appropriate risk awareness. In accordance with the Group's principles of risk management, risks are taken in a controlled manner and only if an appropriate level of added value can be expected.

The early identification, assessment, and management of risks and opportunities are an integral component of the Group-wide planning, control, and monitoring systems. Naturally, opportunities are analyzed primarily within the framework of strategy and innovation development activities. Deutsche Telekom attaches particular importance to detailed market studies, scenarios, projections, the relevant drivers and critical success factors, using them to derive specific potential opportunities for its strategic business areas and markets. In the field of innovation, Deutsche Telekom is focusing on five areas of innovation (see the section on Research and development). Successfully addressing these fields of innovation gives Deutsche Telekom an opportunity for sustainable growth.

The three strategic business areas Broadband/Fixed Network, Mobile Communications, and Business Customers regularly analyze their risks and opportunities. The early warning systems used by the Group units (indicator and ratio systems, checklists, etc.) are based on methodologies prescribed for Group-wide use and are tailored to individual needs. Potential deviations in the planning period are analyzed to determine the potential scope and probability of occurrence, including methods such as scenario modeling. The reference variables for the potential scope are the Group's target values (including EBITDA).

The aggregate risk is determined from the totality of all material risks that are relevant to the Group. Opportunities are not aggregated. In addition to risks specific to the strategic business areas, overarching risks in the Group are also factored into the calculation of this aggregate risk. As well as traditional financial risks (see below), these also include risks relating to human resources, strategy, regulation, legal affairs, and communication. Issues management provides valuable indicators, in particular of communication risks and opportunities that could ultimately also give rise to financial risks.

An indicator system that captures all material risk fields is used to determine the change in aggregate risk. The large number of risk indicators includes economic and sector forecasts as well as EBITDA at risk indicators derived from the risk reports prepared by the strategic business areas. The individual risks are aggregated into an overall risk potential using combination and simulation processes, taking into account probabilities of occurrence and correlations.

Reporting is on a standard quarterly cycle, with additional ad hoc reports generated in the event of unexpected risks. Individual materiality thresholds for risks are defined for each reporting level. Opportunities must also be reported if they lie below these materiality thresholds or cannot otherwise be quantified (weak signals). Corporate Risk Management is in charge of the methods and systems used for this Group-wide, standardized risk reporting system and ensures that it works efficiently. The Board of Management, Supervisory Board, and Audit Committee receive quarterly risk reports that inform them about material risks and the overall risk situation in the Group.

Deutsche Telekom also attaches particular importance to managing risks arising from financial positions. All treasury activities – in particular the use of derivatives – are subject to the principle of risk minimization. For this purpose, all financial transactions and risk positions are managed in a central treasury system so that Group management can be informed regularly about these positions. Derivative financial instruments are used for the purpose of hedging interest rate and currency exposures which could have an effect on cash flow.

Certain financial transactions require the prior approval of the Board of Management, which is also regularly briefed on the extent and the amount of the current risk exposure. The department performs simulations using different market and worst case scenarios to estimate the effects of different conditions on the market. Selected derivative and non-derivative hedging instruments are used to hedge market risk, depending on the risk assessment. However, Deutsche Telekom only hedges the risks that affect the Group's cash flow. Derivatives are used exclusively as hedging instruments, i.e., not for trading or other speculative purposes.

The efficiency of risk management processes and compliance with the regulations and guidelines defined in Deutsche Telekom's Risk Management Manual are regularly reviewed by the Corporate Audit department. Within the scope of the legal mandate to audit the Company's annual financial statements, the auditors examine whether the risk management system is able to identify at an early stage risks and developments that could jeopardize the continued existence of the Company as a going concern.

The system ensures that business risks and opportunities are identified early on and that the Group is in a position to counter them actively and effectively. It complies with the statutory requirements for an early warning system and conforms to German corporate governance principles. In July 2005, Deutsche Telekom received the Successful Practice Company award for the quality of its risk management system as part of an international benchmarking study carried out by St. Gallen University.

The risks. Of all the risks that have been identified for the Group, those risk areas or individual risks that could, as it stands today, materially affect Deutsche Telekom's financial position and results are examined below.

Economy and industry. Deutsche Telekom's business development is closely linked to general economic developments in Germany, Europe, and the United States. For Germany, the current economic forecasts are now pointing toward a positive trend, although growth in the 2006 financial year is likely to remain below the euro zone average.

If economic growth proves lower than expected, this would probably have an adverse effect on both the willingness of business customers to invest and on consumer spending by Deutsche Telekom's residential customers. This could jeopardize the achievement of our growth targets, for example for mobile multimedia services or for the higher-value, DSL-based add-on products in the fixed network.

If the rate of value-added tax is raised in Germany as planned in 2007, economic forecasts are likely to be adjusted downwards.

Regulation. Unlike its competitors, Deutsche Telekom is subject to strict regulation in Germany, in particular in the area of fixed-network communications (T-Com), combined with extensive powers of government agencies to intervene in the definition of products and pricing. Deutsche Telekom can only anticipate this intervention to a limited extent, yet it may result in considerable price and competitive pressure.

The amended German Telecommunications Act (Telekommunikationsgesetz - TKG) came into force on June 26, 2004. It gives the Federal Network Agency greater discretion in the design of the regulatory framework. Although deliberations on deregulation have not been completed for all segments of the telecommunications market, it is already clear that the level of regulation will continue to be high. To date, only services that are of less importance for Deutsche Telekom, such as international calls, are to be deregulated.

The Federal Network Agency has a statutory mission to expose to general competition law regulated markets in which sustained competition has evolved. It still has some way to go before it exhausts the deregulation potential in the telecommunications markets.

Over and above the existing government controls, regulation may be extended to markets that have so far been unregulated. These include the emerging area of voice over IP, for example. Planned infrastructure investments – for instance in a high-speed fiber-optic network as a platform for broadband applications (triple play) – also run the risk of being subjected to regulatory intervention. The provision of wholesale services for DSL access to competitors in the end-customer market also entails considerable revenue and cost risks. There are also substantial risks that future investments will not pay off and product innovations will not generate any competitive advantage if they must be made available to competitors at the same point in time.

Since the TKG came into force, a range of amendments to extend customer protection, in particular, have been under discussion. Depending on how these amendments are structured, they could entail considerable investment and revenue risks for the industry as a whole.

EU guidelines with regard to the retention of communication data for the purposes of criminal prosecution must be translated into national law within the next year and a half. This will involve investments and costs depending on how the national rules are structured (retention period and extent of data to be retained). The question of whether these costs will be reimbursed is still open.

The potential tightening of regulatory control in the area of mobile communications entails a risk of price reductions or losses of revenue for international roaming and call termination charges.

Deutsche Telekom is also subject to regulation in countries other than Germany. Foreign subsidiaries are also exposed to corresponding regulatory regimes in the fixed-network and mobile areas.

Competition.

Broadband/Fixed Network. Prices for voice communications in the fixed network fell significantly in Germany in recent years due to fiercer competition and technological progress. Fixed-network telephony is also being substituted by mobile communications.

There is a risk that this trend will continue. The possible reasons for this include extended market coverage by local loop operators; the continuing trend toward bundled products (e.g., combined telephone and DSL flat rates); technical innovations; a decline in wholesale prices for competitive products; and further substitution driven by price declines, flat rates in mobile communications, and convergence products. Another possibility is that cable operators may corner a larger share of the market if they offer attractive triple-play services. Despite the previous loss in market share, Deutsche Telekom believes that it is exposed to the risk of further loss of market shares and falling margins.

The German and European markets for Internet access, portal services, and content will remain highly competitive. Prices in this area, for example for DSL flat rates, have already fallen sharply in the past. T-Online's future competitive position depends on a number of factors, such as price levels, network speed, the reliability of services, the range of services, the company's quality of customer service, and its ability to innovate.

Mobile Communications. One of the key preconditions for T-Mobile's continued competitiveness in the United States is the acquisition of additional spectrum (frequency range) licenses. If it proves impossible to obtain sufficient capacity and corresponding spectrum coverage, this could materially adversely affect the quality of service of T-Mobile USA and its growth and innovative potential. A lack of capacity in certain markets could reduce growth in customer numbers and revenues. Since T-Mobile USA is a crucial growth driver for Deutsche Telekom, this may also have a negative impact on the Group's ability to reach its growth targets.

Competition on the European mobile communications market has further intensified. This is attributable to both the market entry of low-cost providers such as MVNOs and further consolidation, e.g., the acquisition of O₂ by Telefónica. Any continued fall in prices for mobile communication services may mean that T-Mobile will be unable to reach its growth targets.

Business Customers. The ICT market in the Business Customers segment is experiencing declining prices and long sales cycles. This represents a risk of lower revenues and margins for T-Systems. T-Systems' international presence in terms of its brand awareness is limited, especially compared with certain of our competitors who are already better established in such markets. This could adversely affect the ability of T-Systems to realize potential growth, especially considering the growing importance of business with multinational corporations outside Germany.

T-Online merger. The shareholders' meeting of T-Online International AG on April 29, 2005 approved the agreement signed with Deutsche Telekom on March 8, 2005 on the merger of T-Online into Deutsche Telekom. Several T-Online shareholders filed a lawsuit challenging the legality of the decision of the shareholders' meeting approving the merger. The merger between the two companies can be entered in the commercial registers and therefore completed only when the responsible court rules finally and conclusively in judicial release proceedings that the lawsuits do not stand in the way of the recording of the merger in the commercial registers (release ruling), or the lawsuits are dismissed or dropped. The Frankfurt/Main Higher Regional Court, as the court of second instance, issued a release decision in February 2006. This decision is not yet final and legally binding, however.

Any delay in the merger means that planned synergies cannot yet be realized. This means it is not possible to fully satisfy the growing demand on the market for a portfolio with fully integrated products, consisting in particular of fixed-network telephony and Internet, potentially supplemented by media content (triple play). This situation, coupled with the multiple contractual relationships and contacts, makes it more difficult to attract and retain customers.

Once the merger of T-Online into Deutsche Telekom becomes effective, T-Online shareholders who received Deutsche Telekom shares in return for their T-Online shares in the course of the merger can file a legal challenge to have the exchange ratio laid down in the merger agreement reviewed. During the course of this procedure, the court might, for a variety of reasons, come to the conclusion that the exchange ratio laid down in the merger agreement is too low from the perspective of the T-Online shareholders, and that the T-Online shareholders should therefore be granted a supplementary cash payment.

Investors wishing to own T-Online shares but not Deutsche Telekom shares can sell the Deutsche Telekom shares they receive or can expect to receive in the course of the merger. This could put pressure on the market price of the Deutsche Telekom share.

Products, services, and innovations. As a result of rapid technological progress and increasing technological convergence, there is a possibility that new and established technologies or products may not only complement, but in some cases even substitute one another.

Voice traffic may be substituted by voice over IP on the basis of new technologies (WLAN, DSL, WiMAX). This would lead to more intensified competition and ultimately to substantially lower prices. Voice over IP may jeopardize our market share and revenues in fixed networks and mobile communications.

The extent to which investments to acquire UMTS licenses in mobile communications will pay off depends on usage and revenue growth, in particular in mobile data communications. Corresponding add-on services and applications will be generated through both in-house developments and cooperation with third parties (content providers). There is a risk that Deutsche Telekom will not be able to convince customers sufficiently of the benefits of current and future services, or to ensure corresponding customer acceptance of these services. This risk also exists for our potential growth drivers in the fixed network (broadband, content).

Human resources. Deutsche Telekom announced an extensive staff restructuring program for its operations in Germany in October 2005, under which approximately 32,000 employees will leave the Group by 2008. When making these job cuts, Deutsche Telekom will adhere to the agreement with the trade unions not to enforce any compulsory redundancies until the end of 2008 and to the moratorium on redundancies agreed under the 2004 employment alliance.

Target group-specific measures are planned to implement the staff restructuring. Part of this reduction is to be realized through partial retirement arrangements for salaried employees subject to collective agreements (non-civil servants). These plans could be put at risk by possible changes in the law. There are also plans to encourage employees to leave the Group using severance programs based on voluntary arrangements on both sides. The implementation of these plans will depend on general developments on the labor market and on the details of the voluntary redundancy program.

A critical factor for the overall success of the staff restructuring program will be the availability of a set of instruments for civil servants. A new law would help govern the arrangements for an early retirement model, but the political enforcement of such a new law involves risks. It is assumed that such a model will be available in 2006.

The planned deconsolidation of Vivento business lines also entails risks.

Health and the environment. Electromagnetic fields (EMFs) are repeatedly associated with potential environmental and health damage. This is a controversial issue and the subject of public debate. Existing public acceptance problems affect networks and the use of terminal equipment, and have an effect on T-Mobile, particularly with regard to network structure and intensity of usage. In addition to legal risks, the Company fears regulatory measures to implement the precautionary principle in the area of mobile communications.

The World Health Organization (WHO) has declared that, on the basis of current scientific knowledge, there are no known adverse effects on health below the international threshold standards. Nor does it expect any serious dangers to arise in the future although it does recommend continued research due to ongoing scientific uncertainties.

Deutsche Telekom aims to overcome doubts among the general public by means of an objective, scientifically well-founded, and transparent information policy. Deutsche Telekom's efforts to provide state-of-the-art technologies therefore include funding scientific research that aims to detect possible risks at an early stage. Among other things, Deutsche Telekom is involved in Informationszentrum Mobilfunk (IZMF), an industry initiative by mobile communications enterprises, as well as in the German Research Association for Radio Applications (Forschungsgemeinschaft Funk - FGF), which supports independent research into the biological effects of electromagnetic fields. In addition, the EMF policy adopted in 2004 has enabled T-Mobile to take measures in the areas of transparency, information, involvement, and research funding that minimize both potential legal and regulatory problems as well as acceptance problems among the public.

IT/telecommunications infrastructure. Deutsche Telekom's production processes are supported by information and telecommunications technologies (data centers, switching nodes, transmission systems, etc.) and software applications that are constantly subject to technological development. Disruptions and outages, e.g., due to hacker attacks, sabotage, power failures, natural disasters or other events could have a sustained adverse effect on Deutsche Telekom's internal production processes and customer services (including data/voice traffic and the Internet).

Deutsche Telekom counteracts these risks by employing a large number of measures, including back-up systems and protective systems such as firewalls, virus scanners, and building security. Early warning systems ensure that automated and manual countermeasures can be initiated in the event of disruptions. In addition, efficient organizational and technical emergency procedures are in place to minimize damage. Group-wide insurance programs have also been established to cover operational interruptions and damage to current and non-current assets.

Purchasing. As an IT/telecommunications service provider and an operator and provider of IT/telecommunications products, Deutsche Telekom cooperates with a broad variety of suppliers of technical components. The Company employs a large number of precautionary measures to counteract potential risks, such as supplier default or dependence on individual suppliers. These include Group-wide global procurement policies and state-of-the-art quality standards to safeguard the supply and procurement process.

Litigation. Deutsche Telekom is party to several court and out-of-court proceedings with government agencies, competitors, and other parties. The proceedings listed below are of particular importance from Deutsche Telekom's point of view.

More than 2,000 lawsuits have been filed against Deutsche Telekom in Germany by shareholders who claim to have bought shares of Deutsche Telekom on the basis of the offering prospectuses dated May 28, 1999 and May 26, 2000. Many of these lawsuits also allege improper recognition of the carrying amount of the real estate assets. Several thousand other investors have initiated conciliatory proceedings. Some of these lawsuits are also directed at KfW Bankengruppe and/or the Federal Republic of Germany. The aggregate amount of the claims filed under these lawsuits is approximately EUR 76 million. The Capital Investors Model Proceedings Act (Kapitalanleger-Musterverfahrensgesetz - KapMuG), which will apply to these lawsuits, came into force on November 1, 2005. A series of applications for so-called model proceedings have already been filed.

In the arbitration proceedings between the members of the Toll Collect consortium, the consortium itself, and the Federal Republic of Germany regarding disputes relating to the truck toll collection system, Deutsche Telekom received the Federal Republic's statement of claim on August 2, 2005. In the statement of claim, the Federal Republic maintains its claim to lost toll revenues of approximately EUR 3.51 billion plus interest, alleging that it was deceived as to the possible commencement of operations on September 1, 2003. The total of the asserted claims for contractual penalties was increased to approximately EUR 1.65 billion plus interest. The contractual penalties are based on alleged violations of the operator agreement (lack of consent to subcontracting, delayed provision of on-board units and monitoring equipment).

On May 3, 2005 Deutsche Telekom and T-Mobile International AG & Co. KG were served with a complaint from Vivendi Universal SA. The plaintiff alleges that the defendants unlawfully broke off negotiations on the acquisition of a 48 percent stake in Polska Telefonia Cyfrowa Sp. z o.o in order to then obtain these shares at a lower price. The value in dispute is approximately EUR 2,272 million. The complaint is pending before the Commercial Court in Paris. In connection with this lawsuit, a number of complaints and arbitration proceedings have been initiated in relation to the transfer of shares in Polska Telefonia Cyfrowa Sp. z o.o.

On October 19, 2005, following enforcement proceedings, Deutsche Telekom received a claim for damages of approximately EUR 86.10 million from telegate AG. telegate alleges that Deutsche Telekom charged excessive prices for the provision of subscriber data between 1997 and 1999, which resulted in telegate AG having insufficient funds available for marketing measures and preventing it from reaching its planned market share. Deutsche Telekom received a claim for damages of approximately EUR 328.63 million from Dr. Harisch, also on October 19, 2005 and again following enforcement proceedings. Dr. Harisch alleges that because of the excessive prices for the provision of subscriber data between 1997 and 1999, the equity ratio of telegate AG fell significantly on several occasions, resulting in the need for capital increases. This required Dr. Harisch and another shareholder to release shares from their own holdings, thereby diluting their remaining shareholdings.

Responsibility for providing housing assistance to former employees of Deutsche Bundespost was transferred to Deutsche Post AG in 1995. Deutsche Post AG and Deutsche Telekom differ in opinion regarding the proportion to be reimbursed by Deutsche Telekom for these services. Deutsche Post AG is currently demanding payments from Deutsche Telekom under arbitration proceedings of approximately EUR 139.73 million. Deutsche Telekom has filed counterclaims amounting to EUR 62.58 million, demanding the return of prepayments it had made in 1995 and 1996. Deutsche Post AG and Deutsche Telekom aim to reach an agreement in these proceedings.

Deutsche Telekom intends to defend itself and/or pursue its claims resolutely in each of these court, conciliatory, and arbitration proceedings.

For further details of legal disputes involving T-Online relating to the merger of T-Online into Deutsche Telekom, including the status of the release proceedings, please refer to the Group organization section and the paragraphs on the T-Online merger in this section.

Financial risks.

Liquidity risk. The primary instruments used for medium to long-term financing are bonds and MTNs issued in a variety of currencies and jurisdictions. The main additions in 2005 were a EUR 3 billion fixed-interest bond, two MTNs each worth EUR 500 million, a USD 668 million European Investment Bank current account credit, and a GBP 250 million MTN. A liquidity reserve in the form of credit lines and cash is maintained to guarantee the solvency and financial flexibility of Deutsche Telekom at all times. Deutsche Telekom signed standardized bilateral credit agreements totaling EUR 16.8 billion for this purpose with various banks in 2005. After varying initial maturities, the bilateral loan agreements will each have a maturity of 36 months that can be extended after 12 months. Spreading the maturities over the year significantly reduces the loan extension risk.

Deutsche Telekom believes that there is only a minor risk that it will have difficulty in accessing the capital markets due to a decline in its ratings.

Credit risk. To reduce the credit risk, the financial instruments are generally entered into only with leading financial institutions whose credit rating is at least BBB+/Baa1. In addition, collateral agreements are used to hedge the credit risk from derivative transactions. Collateral agreements are used to stipulate that a contracting party must transfer collateral in the form of cash to the other contracting party if the fair values of the derivatives between the two parties exceed a certain limit, the so-called allowance. In these collateral agreements, allowances and, in some cases, also the calculation frequency depend on the counterparty's rating. If the rating of one of the counterparties deteriorates, its allowance decreases, which means that counterparty may have to provide higher collateral. In addition, a lower rating of a counterparty shortens the calculation frequency down to daily calculation. Moreover, the credit risk of financial instruments with a positive fair value is minimized by way of limit management, which sets individualized relative and absolute figures for risk exposure depending on the counterparty's rating.

Foreign-currency risk. Foreign-currency risks in the financing area are caused by financial liabilities in foreign currency. Group Treasury hedges these risks as far as possible. At December 31, 2005, the foreign-currency liabilities for which currency risks were hedged mainly consisted of bonds and medium-term notes in Japanese yen, sterling, and Polish zlotys. Intercompany loans in foreign currencies are principally hedged by way of forward transactions. On account of these hedging activities, at December 31, 2005 Deutsche Telekom was not exposed to any significant currency risks in the area of financing.

Foreign-currency risks in the area of investment result, for example, from the acquisition and disposal of investments in foreign companies. Deutsche Telekom hedges these risks. If the purchase price exceeds EUR 100 million or equivalent, the Board of Management must make a special decision on how the risk shall be hedged. At December 31, 2005, Deutsche Telekom was not exposed to any significant risks from foreign-currency transactions in the field of investments.

The individual Group entities predominantly execute their operating activities in their respective functional currencies. This is why the assessment of Deutsche Telekom's exchange-rate risk from ongoing operations is low. Some Group entities, however, are exposed to foreign-currency risks in connection with scheduled payments in currencies other than their functional currency. These are mainly payments to international carriers for the provision of subscriberlines for the international calls of Deutsche Telekom's customers in Germany, plus the procurement of handsets and payments for international roaming. Deutsche Telekom uses currency forwards, currency swaps and currency options to hedge these risks. These hedge the payments up to one year in advance. As of December 31, 2005, Deutsche Telekom was not exposed to any material foreign-currency risk from its operating activities.

Where allowed under IAS 39, Deutsche Telekom uses hedge accounting for its foreign-currency hedges. The primary objective here is to reduce earnings volatility. No hedge accounting is used in the case of hedges where changes in the fair value of the hedged item and the hedging instrument are more or less balanced out in the income statement. For foreign-currency transactions, cash flow hedges were therefore designated to hedge unrecognized firm commitments. Firstly, these relate to currency forwards entered into to hedge the euro equivalent of U.S. dollar payments at T-Systems under a software maintenance agreement. Secondly, the euro equivalent of external interest payments on a liability denominated in U.S. dollars was hedged by entering into currency derivatives. In addition, Deutsche Telekom holds redeemable preferred stock of T-Mobile USA that is denominated in U.S. dollars. This results in a cash flow risk that is hedged by U.S. dollar bonds. For accounting purposes, this hedging relationship was designated as a hedge of a net investment in a foreign operation to reduce earnings volatility.

Interest rate risk. Deutsche Telekom is exposed to interest rate risk mainly in the euro zone, the United Kingdom, and the United States. To minimize the effects of interest rate fluctuations in these regions, Deutsche Telekom manages the interest rate risk for net debt denominated in euros, U.S. dollars and sterling separately. Once a year, the Board of Management stipulates the desired mix of fixed and variable-interest net financial liabilities for a period of three years. Taking account of the Group's existing and planned debt structure, Treasury uses interest rate derivatives to adjust the interest structure for debt in the composition specified by the Board of Management.

Where allowed under IAS 39, Deutsche Telekom uses hedge accounting for its interest rate hedges. The objective here is to reduce earnings volatility. No hedge accounting is used in the case of hedges where changes in the fair value of the hedged item and the hedging instrument are more or less balanced out in the income statement. No hedges are designated for interest rate risks if hedging transactions are effectively closed out by offsetting interest-rate swaps. Fair value hedges were designated for certain fixed-interest liabilities, as the underlyings, that were twisted into synthetic variable bonds by pay variable, receive fixed interest-rate swaps. These hedged the fair value.

Sales of shares by the Federal Republic and KfW Bankengruppe. The Federal Republic (which together with KfW Bankengruppe holds approximately 37.5 percent of the shares) has announced that it will continue its policy of privatization and intends to sell further equity interests, including shares in Deutsche Telekom AG, in a manner that does not disrupt the capital markets and with the involvement of KfW Bankengruppe. For shareholders, there is a danger that the sale of a significant volume of Deutsche Telekom shares by the Federal Government or KfW Bankengruppe, or speculation to this effect on the markets, could have a negative short-term impact on the share price.

Aggregate risk position. The assessment of the aggregate risk position is the outcome of the consolidated analysis of all material individual risks. There are potential risks in increased competitive pressure, in the substitution of products and technologies, and in the continued decline in prices, increasingly in mobile communications as well. Moreover, there is a risk that regulation will be extended to cover previously unregulated or emerging markets.

The aggregate risk position did not change fundamentally compared with the previous year. As it stands today, there is no risk to the Company's continued existence as a going concern.

Deutsche Telekom's long-term rating by both Standard & Poor's and Moody's improved in 2005 compared with the previous year. The outlook from both rating agencies remains stable. For more information on ratings, please refer to the Development of business in 2005 section.

The opportunities. Some of the most important aspects of the Group's wide variety of opportunities are highlighted below.

Although the German and Western European markets are largely saturated in many areas, Deutsche Telekom still has substantial growth potential in the emerging countries of Central and Eastern Europe as it can be assumed that efforts will be made to bring prosperity levels in large parts of Europe into line in the long term. Deutsche Telekom can benefit significantly from this development due to its strong presence in Central and Eastern Europe.

Innovative bundled products as well as convergence products also provide opportunities for Deutsche Telekom. As a large, integrated ICT provider, Deutsche Telekom is not only able to cope with substitution risks better than specialized providers; as an innovation driver it can also offer new bundled products such as triple play via the planned high-speed fiber-optic network. For further information, please refer to the Outlook section.

By acquiring the Internet rights for the Bundesliga soccer games, the Group can expand its content offerings. The roll-out of new convergence products (e.g., T-Mobile@home and the DualPhone solution) will also provide opportunities for the Group.

In December 2005 Deutsche Telekom, Siemens, and The Boston Consulting Group published a joint study entitled Economic and political opportunities of the information society. This study finds that Germany has a lot of catching up to do in a number of key aspects of ICT use, specifically broadband penetration and the use of mobile communications. The authors of the study propose a national ICT master plan to make use of growth potential in the ICT sector. This master plan includes concepts for e-learning, e-government, and e-health that provide considerable opportunities also for Deutsche Telekom.

Highlights after December 31, 2005.

Successful launch of new OBU 2.0 software for truck toll system. The Toll Collect consortium, in which Deutsche Telekom AG holds a 45 percent stake, successfully launched the new OBU 2.0 software (on-board unit/OBU) in Germany on January 1, 2006. With this new software, the on-board unit continues to automatically register with the truck toll system. Two days before OBU 2.0 was launched, the new software was loaded onto more than 420,000 on-board units in service partner workshops. Thus, roughly 90 percent of on-board units are equipped with the update, an increase of more than 30 percent compared with the 321,000 fitted OBUs with which the truck toll system was successfully launched at the start of 2005.

Judicial release proceedings for planned merger of T-Online into Deutsche Telekom not yet finalized and legally binding.

The judicial release proceedings for the planned merger have not yet been completed. The Frankfurt/Main Higher Regional Court, as the court of second instance, reached a decision in February 2006 on the motion filed by T-Online for release for entry of the merger in the commercial registers despite pending lawsuits filed by several T-Online shareholders against the legality of the decision to this effect taken by last year's shareholders' meeting of T-Online and given the release as sought for entry of the merger in the commercial registers. This decision is not yet final and legally binding, however. Under the provisions of the merger agreement, the merger cannot be entered into the commercial register and thus become effective, once a legally binding release ruling has been issued, until after this year's shareholders' meetings of T-Online and Deutsche Telekom.

Medium-term notes issued by Deutsche Telekom International Finance B.V. Deutsche Telekom issued two medium-term notes each worth EUR 500 million through its Dutch financing subsidiary Deutsche Telekom International Finance B.V. An MTN that will mature in three years was issued on January 25, 2006 with a fixed coupon of 3 percent. A variable-interest MTN that will mature in 3.5 years was issued on February 9, 2006; its coupon will be calculated each quarter based on the three-month Euribor rate. The proceeds of the two medium-term notes will help to maintain general liquidity.

Outlook.*

Fragile economic recovery expected in Germany // Broadband business to be further expanded // Mobile Communications will remain the growth engine // Business Customers lays Focus on Growth // Group measures aimed at securing sustained profitable growth and value enhancement

Fragile economic recovery expected in Germany. Leading economic research institutes are forecasting positive overall development for Germany in 2006. Aided by favorable conditions internationally, economic policy measures are expected to jump-start the economy. Real gross domestic product will be driven in particular by the forecast rise in consumer spending, with the value-added tax increase that is scheduled for 2007 encouraging buyers to bring forward the purchase of long-lived consumer goods. Rising oil prices, the euro exchange rate, and interest rates remain risk factors. We concur with research institutes' opinion that economic growth will be approximately 1.2 percent in Germany, around 1.8 percent in the euro zone and roughly 3.1 percent worldwide in 2006. In contrast, economic growth will be weaker all-round in 2007.

According to BITKOM, information technology and telecommunications providers are therefore confident on the whole that 2006 will be a growth year, with software companies and IT service providers in particular anticipating higher revenues.

Broadband business to be further expanded. In 2006, the Broadband/Fixed Network strategic business area will focus on safeguarding and further developing the core voice and access business, and on expanding its broadband business by means of innovative products. Our outlook with respect to future business development is based in part on the expectation that the merger of T-Online International AG into Deutsche Telekom AG will be completed successfully in 2006.

The traditional fixed-network business will continue to be characterized in 2006 by fixed-mobile substitution, competition-driven loss of market share, price cuts due to regulatory requirements, and the after-effects of the massive fall in prices for ISP rates in the reporting year. Product innovation campaigns and subscriber-driven growth in the broadband area will not be enough to fully offset the decline in revenue resulting from the aforementioned factors. However, we do expect broadband growth and revenue from new products based on new technologies (e.g. voice over IP) to offset this decline as of 2007.

In the DSL new customer business, we expect the merger to generate a sharp rise in the number of lines, including resale. In addition, we plan to establish our triple-play offerings under the motto "Conquer the home." A major element of this strategy will be the expansion of our high-speed Internet infrastructure, which is scheduled to be rolled out in the 50 largest cities in Germany by the end of 2007, provided such an investment is economically viable in the regulatory environment. Accordingly, this will be one of the key areas of capital expenditure in 2006. The roll-out of the high-speed infrastructure has already begun in 10 cities.

The Broadband/Fixed Network business area is also planning to extend its range of convergent fixed-network/mobile products. For example, the DualPhone solution, which is based on WLAN and GSM technology, will be launched in mid 2006. The solution combines the benefits of fixed-network telephony and mobile communications in a single handset.

All in all, increased market investments in customer acquisition and retention in the Broadband/Fixed Network business area will be necessary in 2006 to ensure sustainable growth.

Based on these underlying assumptions, we currently anticipate a medium-term (i.e., as of 2007) reversal of the total revenue trend due in part to current measures. This development will be reflected in EBITDA (adjusted for special factors), for which we also expect to see a trend reversal starting from 2007 after the decline recorded in 2006.

Mobile communications will remain the growth engine. The Mobile Communications strategic business area will continue to be the growth driver of the Group. The further development of the business area will again be driven in particular by the U.S. market, which is recording relatively high customer growth rates. For Europe, despite strong price pressure we expect to be able to expand our revenue market share, primarily through higher usage on the part of our customers. A further major growth factor will be advanced mobile data services. The roll-out of the first web n walk devices has already begun. The Save for Growth program launched in 2004 should support this development.

The Group's capital expenditure activities in 2006 will continue to focus on its mobile communications business. In Europe, key areas will include improvements in the quality of the existing GSM networks and the further expansion of our UMTS networks. In the United States, the Group will drive forward the expansion of network capacity and the acquisition of additional mobile communications licenses to safeguard medium-term growth. Among other measures, small network acquisitions are planned for this purpose. In addition, the Group is preparing to invest in the next-generation network in the United States.

Based on these assumptions, we expect further growth in total revenue and EBITDA (adjusted for special factors) in the Mobile Communications business area in the next two years.

Business Customers lays Focus on Growth. In the Business Customers area, the Business Services unit will focus on successfully defending its telecommunications business in a fiercely contested market. In the core telecommunications business (voice, data, IP), we are aiming to maintain revenue levels despite the fall in prices. The primary task here is to extend the customer base, i.e., to win back customers. This strategy will be accompanied by efforts to increase telecommunications revenue in areas such as LAN Solutions, i.e., network solutions for connecting workstations at a company's site. The Business Services unit is expecting strong growth in its IT business. The goal of this unit is to substantially boost revenues, especially from small and medium-sized enterprises, by 2007. Capital expenditure will rise in 2006 due to the technical consolidation of the IT environment and the introduction of value-added services.

In the Enterprise Services unit, we plan to significantly expand our market share in the telecommunications business through integrated IT and telecommunications sales activities. In the IT business, meanwhile, we intend to grow primarily by expanding outsourcing activities, in particular through large-scale contracts and continued business process outsourcing with a focus on billing and collection. We are planning to increase capital expenditure also in Enterprise Services, particularly through the assumption of assets in conjunction with business process outsourcing.

We currently expect higher total revenues and EBITDA (adjusted for special factors) in the Business Customers segment in 2006 and 2007 by leveraging these new growth opportunities in the IT business.

Statement on the anticipated development of business: Group measures aimed at securing sustained profitable growth and value enhancement. 2006 will see Deutsche Telekom invest more heavily in revenue growth. Against the backdrop of the current situation in the market, we are expecting EBITDA (adjusted for special factors) of between EUR 20.2 and 20.7 billion for the coming year. Investment in the market is expected to result in a year-on-year increase in EBITDA (adjusted for special factors) of up to EUR 1.5 billion already in 2007. On the back of this, we are anticipating average annual revenue growth of approximately 5 percent in the Group for the next two years.

Deutsche Telekom aims to continue offering its shareholders an attractive dividend in the future. Among other factors, this will largely depend on the development of net profit.

Our Investments in revenue growth strategy will also be reflected in investments in property plant, and equipment and in intangible assets (excluding goodwill), which will again be concentrated on the Broadband/Fixed Network and Mobile Communications business areas.

It is vital to the Group's long-term success that it remains able to operate on a sound financial footing. This includes maintaining a liquidity reserve of at least 40 percent of net debt and an appropriate gearing (ratio of net debt to equity) of between 0.8 and 1.2.

The massive changes in Deutsche Telekom's market environment and in particular the pace of technological change are forcing the Group to adjust its workforce structure. For example, we aim to reduce the net number of jobs in Germany by 19,000 (see also the Employees section). The workforce reduction will be implemented using voluntary instruments, such as partial retirement arrangements or redundancy payments. A total of approximately EUR 3.3 billion is available for this purpose.

* The Outlook contains forward-looking statements that reflect management's current views with respect to future events. Words such as anticipate, believe, estimate, expect, intend, may, could, plan, project, should and similar expressions are used to identify forward-looking statements. These forward-looking statements include statements on the expected development of net revenues, adjusted EBITDA, liquidity reserves, gearing, and personnel numbers for 2006 and 2007. Such statements are subject to risks and uncertainties, e.g., economic downturn in Europe or North America, changes in exchange and interest rates, the outcome of disputes in which we are involved, and competitive and regulatory developments. Some uncertainties or other imponderabilities that might influence Deutsche Telekom's ability to achieve its objectives, are described in the Risk and opportunity management section in the management report and in the Forward-Looking Statements and Risk factors sections in the Annual Report on Form 20-F and the Disclaimer at the end of this Annual Report. Should these or other uncertainties and imponderabilities materialize or the assumptions underlying any of these statements prove incorrect, the actual results may be materially different from those expressed or implied by such statements. We do not guarantee that our forward-looking statements will prove correct. The forward-looking statements presented here are based on the current structure of our Group, without regard to significant acquisitions, dispositions or business combinations we may choose to undertake (other than the planned merger with T-Online, which we assume for purposes of these forward-looking statements). They are made with respect to conditions as of the date of this document's publication. We do not intend or assume any obligation to update forward-looking statements.

Consolidated financial statements

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Consolidated income statement.

millions of	Note	2005	2004	2003
Net revenue	1	59,604	57,353	55,596
Cost of sales	2	(31,862)	(31,544)	(29,493)
Gross profit		27,742	25,809	26,103
Selling expenses	3	(14,683)	(12,870)	(12,752)
General and administrative expenses	4	(4,210)	(4,476)	(4,596)
Other operating income	5	2,408	1,718	2,359
Other operating expenses	6	(3,635)	(3,916)	(2,765)
Profit from operations		7,622	6,265	8,349
Finance costs	7	(2,401)	(3,280)	(3,589)
Interest income		398	377	200
Interest expense		(2,799)	(3,657)	(3,789)
Share of profit (loss) of associates and joint ventures accounted for using the equity method	8	214	945	356
Other financial income (expense)	9	777	(361)	(890)
Loss from financial activities		(1,410)	(2,696)	(4,123)
Profit before income taxes		6,212	3,569	4,226
Income taxes	10	(196)	(1,552)	(1,709)
Profit after income taxes		6,016	2,017	2,517
Profit (loss) attributable to minority interests	11	432	424	454
Net profit (profit (loss) attributable to equity holders of the parent)		5,584	1,593	2,063
Earnings per share	12			
Basic		1.31	0.39	0.50
Diluted		1.31	0.39	0.50

Consolidated balance sheet.

millions of	Note	Dec. 31, 2005	Dec. 31, 2004	Dec. 31, 2003
Assets				
Current assets		16,668	18,864	21,435
Cash and cash equivalents	17	4,975	8,005	8,684
Trade and other receivables	18	7,512	6,731	7,567
Current recoverable income taxes	10	613	317	1,025
Other financial assets	23	1,362	1,237	1,940
Inventories	19	1,097	1,154	972
Other assets		1,109	1,420	1,247
Non-current assets		111,212	106,426	114,623
Intangible assets	20	52,675	50,745	55,460
Property, plant and equipment	21	47,806	46,294	49,249
Investments accounted for using the equity method	22	1,825	2,667	2,382
Other financial assets	23	779	1,636	1,368
Deferred tax assets	10	7,552	4,724	5,855
Other assets		575	360	309
Total assets		127,880	125,290	136,058
Liabilities and shareholders equity				
Current liabilities		24,958	26,272	30,208
Financial liabilities	24	10,374	12,592	17,256
Trade and other payables	25	6,902	6,116	6,354
Income tax liabilities	10	1,358	1,049	466
Provisions	29	3,621	3,546	3,070
Other liabilities	27	2,703	2,969	3,062
Non-current liabilities		53,340	53,215	62,112
Financial liabilities	24	36,347	38,498	46,776
Provisions for pensions and other employee benefits	28	4,596	4,209	4,175
Other provisions	29	2,036	2,883	2,601
Deferred tax liabilities	10	8,331	5,948	7,024
Other liabilities	27	2,030	1,677	1,536
Liabilities		78,298	79,487	92,320
Shareholders equity	30	49,582	45,803	43,738
Issued capital	31	10,747	10,747	10,746
Capital reserves	32	49,561	49,528	49,500
Retained earnings including carryforwards	33	(18,760)	(17,766)	(19,829)
Other comprehensive income	34	(1,055)	(2,678)	(2,954)
Net profit (loss)		5,584	1,593	2,063
Treasury shares	35	(6)	(8)	(8)
Equity attributable to equity holders of the parent		46,071	41,416	39,518
Minority interests	36	3,511	4,387	4,220
Total liabilities and shareholders equity		127,880	125,290	136,058

Consolidated cash flow statement.

millions of	Note
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Profit after income taxes	
Depreciation, amortization and impairment losses	
Income tax expense (refund)	
Interest income and interest expenses	
(Gain) loss from the disposal of non-current assets	
Share of (profit) loss of associates and joint ventures accounted for using the equity method	
Other non-cash transactions	
Change in assets carried as working capital	
Change in provisions	
Change in other liabilities carried as working capital	
Income taxes received (paid)	
Dividends received	
Cash generated from operations	
Interest paid	
Interest received	
Net cash from operating activities	
Cash outflows for investments in	
Intangible assets	
Property, plant and equipment	
Non-current financial assets	
Investments in fully consolidated subsidiaries	
Proceeds from disposal of	
Intangible assets	
Property, plant and equipment	
Non-current financial assets	
Investments in fully consolidated companies and business units	
Net change in short-term investments and marketable securities	
Other	
Net cash used in investing activities	
Proceeds from the issue of current financial liabilities	
Repayment of current financial liabilities	
Proceeds from the issue of non-current financial liabilities	
Repayment of non-current financial liabilities	
Dividend payments	
Proceeds from the exercise of stock options	
Repayment of lease liabilities	
Change in minority interests	
Net cash used in financing activities	
Effect of exchange rate changes on cash and cash equivalents	
Net increase (decrease) in cash and cash equivalents	
Cash and cash equivalents, at the beginning of the year	
Cash and cash equivalents, at the end of the year	

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millions of	2005	2004	2003
Profit after income taxes	6,016	2,017	2,517
Depreciation, amortization and impairment losses	12,497		