

TRAVELCENTERS OF AMERICA LLC  
Form 10-K  
March 20, 2007

**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, DC 20549

**FORM 10-K**

(Mark One)

- ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the fiscal year ended December 31, 2006

OR

- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

Commission file number 001-33274

**TRAVELCENTERS OF AMERICA LLC**

(Exact Name of Registrant as Specified in Its Charter)

**Delaware**

(State of organization)

**20-5701514**

(IRS Employer Identification No.)

**24601 Center Ridge Road, Suite 200, Westlake, OH 44145-5639**

(Address of Principal Executive Offices)

**(440) 808-9100**

(Registrant's Telephone Number, Including Area Code)

**Securities registered pursuant to Section 12(b) of the Act:**

Title of each class

Common Shares

Name of each exchange on which registered

American Stock Exchange

Securities to be registered pursuant to Section 12(g) of the Act: **None**

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes  No

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Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes  No

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check One):

Large Accelerated Filer  Accelerated Filer  Non-Accelerated Filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

On June 30, 2006, the registrant's common shares were not publicly traded.

Number of the registrant's common shares outstanding as of March 15, 2007: 8,808,575.065

In this Annual Report on Form 10-K, the terms "TA", "TravelCenters", "the Company", "we", "us" and "our" include TravelCenters of America LLC consolidated subsidiaries, unless the context indicates otherwise.

### **DOCUMENTS INCORPORATED BY REFERENCE**

None.

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**WARNING CONCERNING FORWARD LOOKING STATEMENTS**

OUR ANNUAL REPORT ON FORM 10-K CONTAINS FORWARD LOOKING STATEMENTS WITHIN THE MEANING OF THE PRIVATE SECURITIES LITIGATION REFORM ACT OF 1995 AND OTHER FEDERAL SECURITIES LAWS. ALSO, WHENEVER WE USE WORDS SUCH AS BELIEVE , EXPECT , ANTICIPATE , INTEND , PLAN , ESTIMATE OR SIMILAR EXPRESSIONS, WE ARE MAKING FORWARD LOOKING STATEMENTS. THESE FORWARD LOOKING STATEMENTS ARE BASED UPON OUR PRESENT INTENT, BELIEFS OR EXPECTATIONS, BUT FORWARD LOOKING STATEMENTS ARE NOT GUARANTEED TO OCCUR AND MAY NOT OCCUR. ACTUAL RESULTS MAY DIFFER MATERIALLY FROM THOSE CONTAINED IN OR IMPLIED BY OUR FORWARD LOOKING STATEMENTS AS A RESULT OF VARIOUS FACTORS. IMPORTANT FACTORS THAT COULD CAUSE ACTUAL RESULTS TO DIFFER MATERIALLY FROM THOSE IN FORWARD LOOKING STATEMENTS INCLUDE:

- OUR ABILITY TO MANAGE EFFECTIVELY THE TRAVEL CENTERS THAT COMPRISE OUR NETWORK;
- OUR ABILITY TO OPERATE AS A PUBLIC COMPANY;
- OUR ABILITY TO GENERATE CASH FLOW IN EXCESS OF OUR RENT TO HOSPITALITY PROPERTIES TRUST AND OUR OTHER EXPENSES;
- OUR ABILITY TO ATTRACT AND RETAIN QUALIFIED EMPLOYEES;
- OUR ABILITY TO PROCURE SUFFICIENT FUEL TO SUPPLY OUR CUSTOMERS;
- OUR POLICIES AND PLANS REGARDING OPERATIONS, ACQUISITIONS, DEVELOPMENT ACTIVITIES, FINANCING, LITIGATION AND OTHER MATTERS;
- OUR ABILITY TO ACCESS CAPITAL MARKETS AND OTHER SOURCES OF FUNDS;
- COMPLIANCE WITH AND CHANGES TO REGULATIONS AND OTHER FACTORS AFFECTING THE FUEL MARKETING INDUSTRY;
- COMPETITION IN THE TRAVEL CENTER INDUSTRY; AND
- OTHER RISKS MAY ADVERSELY IMPACT US, AS DESCRIBED MORE FULLY UNDER ITEM 1A. RISK FACTORS .

YOU SHOULD NOT PLACE UNDUE RELIANCE UPON FORWARD LOOKING STATEMENTS.

EXCEPT AS MAY BE REQUIRED BY APPLICABLE LAW, WE UNDERTAKE NO OBLIGATION TO UPDATE OR REVISE ANY FORWARD LOOKING STATEMENTS AS A RESULT OF NEW INFORMATION, FUTURE EVENTS OR OTHERWISE.

TRAVELCENTERS OF AMERICA LLC

2006 FORM 10-K ANNUAL REPORT

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**PART I**

**Item 1. Business**

**General**

We are a limited liability company formed under Delaware law on October 10, 2006, as a wholly owned subsidiary of Hospitality Properties Trust, or Hospitality Trust, in connection with Hospitality Trust's planned acquisition of TravelCenters of America, Inc., that was completed on January 31, 2007. Our initial capitalization in a nominal amount was provided by Hospitality Trust on our formation date. From that time through January 31, 2007, we conducted no business activities. As described in more detail elsewhere in this Annual Report on Form 10-K, on January 31, 2007 Hospitality Trust acquired TravelCenters of America, Inc., restructured this acquired business and distributed all of our common shares to the shareholders of Hospitality Trust. Our business includes all of the assets of TravelCenters of America, Inc. not retained by Hospitality Trust, the right and obligation to lease and operate the travel centers retained by Hospitality Trust and cash that Hospitality Trust contributed to us prior to the spin off.

**Business Overview**

We operate and franchise travel centers primarily along the U.S. interstate highway system. Our customers include long haul trucking fleets and their drivers, independent truck drivers and motorists. At March 15, 2007, our geographically diversified network included 164 travel centers located in 40 states in the U.S. and the province of Ontario, Canada. Many of our travel centers were originally developed more than 25 years ago when prime real estate locations along the interstate highway system were more readily available than they are today, a factor which we believe would make it difficult to replicate a network such as ours. We believe that our nationwide network provides an advantage to long haul trucking fleets by enabling them to reduce the number of their suppliers by routing their trucks within our network from coast to coast.

We offer a broad range of products and services, including diesel fuel and gasoline, truck repair and maintenance services, full service restaurants, more than 20 different brands of quick service restaurants, or QSRs, travel and convenience stores and other driver amenities.

The U.S. travel center and truck stop industry in which we operate consists of travel centers, truck stops, diesel fuel outlets and similar properties designed to meet the needs of long haul trucking fleets and their drivers, independent truck drivers and motorists. We believe that the travel center and truck stop industry is highly fragmented, with in excess of 3,000 travel centers and truck stops located on or near highways nationwide.

**History of our Predecessor**

TravelCenters of America, Inc., or our predecessor, was formed in December 1992 by a group of institutional investors. In April 1993 our predecessor acquired the travel center assets of Unocal Corporation, or Unocal. The Unocal network included 139 travel centers, of which 95 were leased to third party operators, 42 were franchisee operated and two were operated by our predecessor. The Unocal network operated principally as a fuel wholesaler and franchisor.

In December 1993 our predecessor acquired the travel center assets of The British Petroleum Company plc., or BP. The BP network included 38 company operated and six franchisee operated travel centers. In contrast to the Unocal network, the BP network was principally an owner operator of travel centers.

In January 1997 our predecessor changed its business strategy to align the operation of the then 122 travel center Unocal network and the then 49 travel center BP network into a single network operated under the TravelCenters of America and TA brand names.

### **Network Development**

Since 1997 a number of steps have increased the consistency of our operations and, we believe, otherwise made our network more attractive to our customers. From 1997 to March 15, 2007, we or our predecessor:

- acquired 50 travel centers, including three multi-property acquisitions of more than ten travel centers;
- designed, developed and constructed six travel centers;
- took over the operations of 51 travel centers which were previously leased to third parties;
- razed and rebuilt seven travel centers;
- reduced the net number of franchised travel centers by 22; and
- sold or closed 41 travel centers which were duplicative or nonstrategic.

*Re-imaging Program.* Beginning in 1997 our predecessor pursued a capital program to upgrade, rebrand and otherwise re-image our travel centers. Through March 15, 2007, re-image projects have been completed at 40 of our travel centers at an average investment of \$2.1 million each. These re-image projects typically include the addition of standardized architectural features to building facades, expansion of the area of travel and convenience stores, addition of a food court with two or three QSRs, renovation of showers and restrooms and updates to our full service restaurants. Also, through March 15, 2007, smaller scale re-image projects, which typically do not involve expansion of the building or addition of a food court, at another 78 travel centers have been completed at an average cost of \$0.3 million each.

*Freightliner Agreement.* In 1999 our predecessor entered an agreement with Freightliner LLC, a DaimlerChrysler company. Freightliner is a leading manufacturer of heavy trucks in North America. We are an authorized provider of repair work and specified warranty repairs to Freightliner's customers through the Freightliner ServicePoint® program. Our truck maintenance and repair facilities are part of Freightliner's 24 hour customer assistance database for emergency and roadside repair referrals and we have access to Freightliner's parts distribution, service and technical information systems.

*Maintenance and Repair Capacity Expansion Program.* Beginning in 2004 our predecessor built additional truck maintenance and repair bays at existing travel centers in our network. We believe that additional maintenance and repair bays increase our revenue generating capacity by increasing productivity and reducing customer wait times. The number of our maintenance and repair bays has increased since 2004 by over 120 bays to over 630 bays at March 15, 2007.

### **Our Growth Strategy**

*Expansion through Organic Growth.* We plan to continue the standardization of our travel centers and to increase the services we offer to attract professional truck drivers and motorists. We have identified eight additional travel centers that we operate that we intend to re-image and one travel center which we intend to raze and rebuild over the next two to three years. We have also identified travel centers at which we believe we can add 40 maintenance and repair bays during that same time period. We believe that we have other opportunities to increase our revenues, including, but not limited to, the expansion of the number of gasoline lanes at several of our travel centers to increase the number of gasoline customers serviced simultaneously, continued investment in our capital improvement program to keep our properties efficient and attractive to customers and continuing our customer loyalty and customer satisfaction programs.



*Expansion through Acquisition.* There are segments along the U.S. and Canadian interstate highway system that we consider to be strategic but where we do not have an adequate presence. We believe that our existing network affords us the opportunity to make acquisitions of travel centers that may benefit from becoming part of our network, and we intend to pursue such acquisitions. Our predecessor purchased a travel center in Illinois in November 2006 and converted it to the TA brand. We regularly evaluate opportunities to expand our network through acquisitions, some of which may be significant in size.

*Expansion through Development.* We plan to continue expansion of our network by building new travel centers. We have developed a prototype design and a smaller protolite design to standardize new travel centers. Since 1999 we or our predecessor have constructed seven travel centers in the prototype design and six travel centers in the protolite design. Our prototype design is generally appropriate for markets in which we can obtain large parcels of land and which have sufficient demand to support a full service restaurant. Both the prototype and protolite designs include nationally branded QSRs, the key differences in the two designs being that the prototype design includes a restaurant and a larger truck parking area while the Protolite design does not have a restaurant and has a smaller truck parking area. As a result, our protolite design requires significantly less land and enables us to establish a presence in certain markets at lower costs. Most of our existing travel centers are akin to the prototype design in that they contain a restaurant and are on larger parcels of land with larger truck parking areas. In March 2007, we opened a newly built protolite travel center in Livingston, CA. As of March 15, 2007, we are developing a prototype travel center in Laredo, TX, which we expect to open during 2007.

*Expansion through Franchising.* At some locations, we may find that opportunities to expand our network are not available to us as development or acquisition opportunities. In those cases, we may seek to expand our franchisee network.

#### **Our Network**

At March 15, 2007, our network consisted of:

- 136 travel centers leased from Hospitality Trust and operated by us;
- ten travel centers leased from Hospitality Trust and subleased to and operated by our franchisees;
- two travel centers we operate on sites we own;
- three travel centers that we operate on sites owned by parties other than Hospitality Trust; and
- 13 travel centers that are owned and operated by our franchisees.

Our typical travel center contains:

- over 20 acres of land with parking for 170 tractor trailers and 100 cars;
- a 150 seat, full service restaurant and one to three QSRs that we operate as a franchisee under various brands;
- a truck repair facility and parts store;
- multiple diesel and gasoline fueling points; and
- a travel and convenience store, game room, lounge and other amenities for professional truck drivers and motorists.





In addition, some of our travel centers include a hotel.

Our travel centers are designed to appeal to drivers whether they seek a quick stop or a more extended visit. Substantially all of our travel centers are full service sites located on or near an interstate highway and offer fuel and non-fuel products and services 24 hours per day, 365 days per year.

*Properties.* The physical layouts of the travel centers in our network vary from site to site. The majority of the developed acreage at our travel centers consists of truck and car fuel islands, separate truck and car parking lots, a main building, which contains a full service restaurant and one or more QSRs, a travel and convenience store, a truck maintenance and repair shop and other amenities.

*Product and Service Offering.* We offer diverse products and services to complement our diesel fuel business, including:

- *Gasoline.* We sell branded and unbranded gasoline. Of the 164 travel centers in our network as of March 15, 2007, we offer branded gasoline at 104 travel centers and unbranded gasoline at 46 travel centers. Only 14 of our travel centers do not sell gasoline.
- *Full Service Restaurants and QSRs.* Most of our travel centers have both full service restaurants and QSRs that offer customers a wide variety of nationally recognized branded food choices. The substantial majority of our full service restaurants are operated under the Country Pride®, Buckhorn Family Restaurants® and Fork in the Road® brands, which we have the right to use under our Hospitality Trust lease, and offer menu table service and buffets. We also offer more than 20 different brands of QSRs, including Arby's®, Burger King®, Pizza Hut®, Popeye's Chicken & Biscuits®, Starbucks Coffee®, Subway® and Taco Bell®. As of March 15, 2007, 150 of our travel centers included a full service restaurant, 113 of our travel centers offered at least one branded QSR and there were a total of 223 QSRs in our network. The restaurants and QSRs in travel centers we operate are staffed by our employees.
- *Truck Repair and Maintenance Shops.* All but four of our network travel centers have truck repair and maintenance shops. The typical repair and maintenance shop has between two and six service bays and a parts storage room and is staffed by our mechanics. These shops generally operate 24 hours per day, 365 days per year, and offer extensive maintenance and emergency repair and road services, ranging from basic services such as oil changes and tire repair to specialty services such as diagnostics and repair of air conditioning, air brake and electrical systems. Our work is backed by a warranty honored at all of our repair and maintenance facilities. As described above, our truck repair and maintenance facilities provide certain warranty work on Freightliner brand trucks through our participation in the Freightliner ServicePoint® program.
- *Travel and Convenience Stores.* Each of our travel centers has a travel and convenience store which offers merchandise to truck drivers, motorists, recreational vehicle operators and bus drivers and passengers. Each travel and convenience store has a selection of over 4,000 items, including food and snack items, beverages, non-prescription drug and beauty aids, batteries, automobile accessories, and music and video products. In addition to complete travel and convenience store offerings, the stores sell items specifically designed for the truck driver's on the road lifestyle, including laundry supplies, clothing and truck accessories. Most of our stores also have a to go snack bar as an additional food offering.
- *Additional Driver Services.* We believe that trucking fleets can improve the retention and recruitment of truck drivers by directing them to visit high quality, full service travel centers. We strive to provide a consistently high level of service and amenities to professional truck drivers at all of our travel centers, making our network an attractive choice for trucking fleets. Most of our travel centers provide truck drivers with access to specialized business services, including an information center where drivers can send



and receive faxes, overnight mail and other communications and a banking desk where drivers can cash checks and receive funds transfers from fleet operators. The typical travel center also has a video game room, a laundry area with washers and dryers, private shower areas and areas designated for truck drivers only, including a television room with a video player and comfortable seating.

- *Marketing.* We offer truck drivers a loyal fueler program, called the RoadKing Club <sup>SM</sup>, that is similar to the frequent flyer programs offered by airlines. Drivers receive a point for each gallon of diesel fuel purchased and each dollar spent on selected non-fuel products and services. These points can be redeemed for discounts on non-fuel products and services at any of our travel centers. We publish a bi-monthly magazine called Road King <sup>SM</sup> which includes articles and advertising of interest to professional truck drivers.
- *Hotels.* Our network includes 21 travel centers that offer hotels with an average capacity of 38 rooms. Generally, these hotels are operated under franchise contracts with nationally branded chains, including Days Inn®, HoJo Inn®, Knights Inn®, Rodeway® and Travelodge®.

### Operations

*Fuel.* We purchase diesel fuel from various suppliers at rates that fluctuate with market prices and generally are reset daily, and we sell fuel to our customers at prices that we establish daily. By establishing supply relationships with an average of four to five alternate suppliers per location, we believe we are able to effectively create competition for our purchases among various diesel fuel suppliers on a daily basis. We also believe that purchasing arrangements with multiple diesel fuel suppliers may help us avoid product outages during times of diesel fuel supply disruptions. We have a single source of supply for gasoline at most of our travel centers that offer branded gasoline; our travel centers selling unbranded gasoline generally purchase gasoline from multiple sources.

Generally our fuel purchases are delivered directly from suppliers' terminals to our travel centers. We do not contract to purchase substantial quantities of fuel to keep as inventory. We generally have less than three days of diesel fuel inventory at our travel centers. We are exposed to price increases and interruptions in supply. We believe our exposure to market price increases for diesel fuel is mitigated by the significant percentage of our total diesel fuel sales volume that is sold under pricing formulas that are indexed to market prices, which reset daily. We do not engage in any fixed price fuel contracts with customers. We may engage, from time to time, in a minimal level of hedging of the price of our fuel purchases with futures and other derivative instruments that primarily are traded on the New York Mercantile Exchange. We had no derivative instruments as of March 15, 2007.

*Non-fuel products.* We have many sources for the large variety of non-fuel products that we sell. We have developed strategic relationships with several suppliers of key non-fuel products, including Freightliner LLC for truck parts, Bridgestone/Firestone Tire Sales Company for truck tires and ExxonMobil for Mobil brand lubricants and oils. We believe that our relationships with these and our other suppliers are satisfactory.

*Centralized purchasing and distribution.* We maintain a distribution center near Nashville, Tennessee with 85,000 square feet of space. Our distribution center distributes a variety of non-fuel and non-perishable products to our travel center network using a combination of contract carriers and our fleet of trucks and trailers. We believe we realize cost savings by using our consolidated purchasing power to negotiate volume discounts with our suppliers and that using our own national distribution center helps us control shipping charges.

### Our Travel Centers

Our travel centers are geographically diversified, located in 40 states in the U.S. and in Ontario, Canada. The travel centers we operate and their significant services and amenities are generally described in the chart below (travel centers operated by our franchisees are shown separately - see Relationships with Franchisees). The listed properties are owned by Hospitality Trust and leased by us unless otherwise indicated.



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City	State	Total Acres	Building area	Car parking spaces	Truck parking spaces	Gasoline	# Diesel lanes	Store sales area	Full service restaurant	Truck repair facility	QSRs	Hotel
Mobile	AL	15	16,685	77	89	ü	6	1,722	ü	ü		
Tuscaloosa	AL	15	28,619	140	151	ü	10	2,491	ü	ü	ü	
Prescott	AR	26	19,202	144	292	ü	10	2,500	ü	ü	ü	
West Memphis	AR	47	21,895	76	170	ü	8	2,660	ü	ü	ü	
Eloy	AZ	22	26,269	87	234	ü	12	2,820	ü	ü	ü	
Kingman	AZ	28	13,231	100	115	ü	9	2,100	ü	ü	ü	
Tonopah	AZ	53	21,475	80	407	ü	12	3,000	ü	ü	ü	
Willcox	AZ	21	16,459	75	229	ü	8	2,600	ü	ü	ü	
Barstow	CA	25	24,654	122	303	ü	16	3,500	ü	ü	ü	
Buttonwillow	CA	16	13,880	129	170	ü	7	2,500	ü	ü	ü	
Coachella	CA	17	30,458	140	205	ü	12	2,880	ü	ü	ü	
Corning	CA	24	20,945	54	254	ü	14	3,696	ü	ü	ü	
Livingston(1)	CA	11	24,000	128	105	ü	6	2,730		ü	ü	
Ontario East	CA	32	32,696	132	559		16	4,224	ü	ü	ü	
Ontario West	CA	35	23,893	76	549	ü	10	1,450	ü	ü	ü	
Redding	CA	20	17,853	87	196	ü	10	2,400	ü	ü	ü	
Santa Nella	CA	23	12,904	100	240	ü	8	2,200	ü	ü		
Wheeler Ridge(2)	CA	20	20,514	111	130	ü	8	2,800		ü	ü	
Denver East	CO	27	30,676	117	224	ü	8	3,000	ü	ü	ü	
Denver West	CO	13	12,660	40	163	ü	7	2,200	ü	ü		
Limon	CO	11	16,906	60	104	ü	12	3,600	ü	ü	ü	
Milldale	CT	13	15,580	77	145	ü	9	2,153	ü	ü		
New Haven	CT	12	12,953	64	170	ü	10	3,000		ü	ü	
Willington	CT	43	19,870	155	240	ü	8	2,696	ü	ü	ü	
Marianna	FL	32	18,028	105	112	ü	9	1,800	ü	ü	ü	
Tampa	FL	10	22,094	75	158	ü	6	2,500		ü	ü	
Vero Beach	FL	28	16,579	88	162	ü	8	1,650	ü	ü		
Wildwood	FL	23	24,022	100	170	ü	10	2,832	ü	ü	ü	
Atlanta	GA	18	24,180	128	218		10	2,400	ü	ü	ü	ü
Brunswick(3)	GA	28	15,000	91	81					ü		
Cartersville	GA	21	30,676	105	212	ü	8	3,000	ü	ü	ü	
Commerce	GA	13	14,238	80	133	ü	8	1,800	ü	ü		
Cordele(2)	GA	29	52,198	90	114	ü	12	3,884	ü	ü	ü	
Madison	GA	12	16,446	105	149	ü	7	2,400	ü	ü	ü	
Savannah	GA	20	15,773	80	175	ü	7	2,500	ü	ü	ü	
Council Bluffs	IA	11	15,684	84	78	ü	8	2,150	ü	ü	ü	
Boise	ID	13	20,700	34	95	ü	8	2,500	ü	ü	ü	
Bloomington	IL	19	14,261	95	147		8	1,600	ü	ü		
Chicago North	IL	63	26,400	105	215	ü	10	2,500	ü	ü	ü	
Effingham	IL	13	30,397	127	137	ü	11	2,789	ü	ü	ü	
Elgin	IL	15	20,023	97	92	ü	9	3,120	ü	ü	ü	
Mt Vernon	IL	33	21,839	97	169	ü	8	2,900	ü	ü	ü	
Troy	IL	20	24,340	83	87	ü	8	2,440	ü	ü		
Gary	IN	22	33,344	109	318	ü	16	2,102	ü	ü	ü	
Lake Station	IN	23	25,130	170	252	ü	17	2,896	ü	ü	ü	
Porter	IN	35	22,000	51	212	ü	12	2,330	ü	ü	ü	
Seymour	IN	16	15,807	55	167	ü	9	1,440	ü	ü		
Whitestown	IN	39	12,953	96	172	ü	8	2,800	ü	ü	ü	
Florence	KY	11	18,783	87	123	ü	8	2,600		ü	ü	
Walton	KY	9	15,988	46	99	ü	8	2,500	ü	ü	ü	
Lafayette	LA	14	17,034	47	94	ü	7	2,400	ü	ü	ü	
Slidell	LA	22	20,607	145	159	ü	10	2,200	ü	ü		
Tallulah	LA	17	18,625	75	135	ü	8	2,500	ü	ü		
Baltimore	MD	21	65,884	92	181		8	3,500	ü	ü	ü	ü
Elkton	MD	30	21,576	125	164	ü	10	2,800	ü	ü	ü	
Jessup	MD	25	88,889	100	453		10	6,400	ü	ü	ü	ü
Ann Arbor	MI	32	18,477	90	205	ü	10	2,400	ü	ü		
Monroe	MI	33	20,383	105	156	ü	8	3,000	ü	ü	ü	
Saginaw	MI	11	13,735	84	70	ü	8	1,800	ü	ü		
Sawyer	MI	23	27,920	100	140	ü	12	3,500	ü	ü	ü	
Rogers	MN	12	17,291	93	150	ü	8	1,950	ü	ü		

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Concordia	MO	20	24,200	100	146	ü	10	2,365	ü	ü	ü
Foristell	MO	17	14,162	111	95	ü	8	2,000	ü	ü	
Matthews	MO	29	16,815	62	114	ü	8	1,920	ü	ü	ü
Oak Grove	MO	15	19,777	97	132	ü	10	2,900	ü	ü	ü

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City	State	Total Acres	Building area	Car parking spaces	Truck parking spaces	Gasoline lanes	# Diesel lanes	Store sales area	Full service restaurant	Truck repair facility	QSRs	Hotel
Meridian	MS	13	17,330	41	90	ü	8	2,000	ü	ü		
Candler	NC	20	12,853	45	98	ü	8	1,536	ü	ü		
Greensboro	NC	29	29,508	122	186	ü	12	2,798	ü	ü	ü	ü
Grand Island	NE	19	19,223	64	82	ü	6	2,000	ü	ü		
Ogallala	NE	17	17,594	72	94	ü	8	2,516	ü	ü		
Greenland	NH	7	17,361	33	105	ü	9	2,646	ü			
Bloomsbury	NJ	13	23,660	96	129	ü	10	2,840	ü	ü	ü	
Columbia	NJ	16	17,573	90	185	ü	11	2,472	ü	ü	ü	ü
Paulsboro	NJ	25	19,206	44	175	ü	12	3,165	ü	ü		
Albuquerque	NM	12	20,318	96	150	ü	8	1,700	ü	ü		
Gallup	NM	15	17,916	121	76	ü	8	1,100	ü	ü	ü	ü
Las Cruces	NM	19	30,667	102	232	ü	9	3,000	ü	ü	ü	
Moriarity	NM	26	18,718	55	245	ü	10	2,400	ü	ü	ü	
Santa Rosa	NM	25	25,694	57	116	ü	11	3,000	ü	ü	ü	
Las Vegas	NV	12	20,207	116	144	ü	10	2,600	ü	ü	ü	
Mill City	NV	73	38,613	88	152	ü	10	2,200	ü	ü	ü	ü
Sparks	NV	15	24,827	122	200	ü	8	3,000	ü	ü		
Binghamton	NY	10	5,726	55	111	ü	8	1,400	ü	ü		
Dansville	NY	16	13,580	86	102	ü	12	1,900	ü	ü		ü
Fultonville	NY	15	39,345	32	112	ü	10	1,500	ü	ü		ü
Maybrook	NY	16	20,499	85	188	ü	12	2,000	ü	ü	ü	ü
Pembroke	NY	16	13,807	108	132	ü	8	1,800	ü	ü		
Ashland	OH	7	12,888	106		ü		4,000		ü	ü	
Dayton	OH											