Artisanal Brands, Inc.
Form 10-Q
January 14, 2011

FORM 10-Q<br>UNITED STATES<br>SECURITIES AND EXCHANGE COMMISSION<br>Washington, D.C. 20549<br>x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE QUARTERLY PERIOD ENDED NOVEMBER 30, 2010<br>or<br>oTRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 FOR THE TRANSITION PERIOD FROM<br>$\qquad$ TO<br>$\qquad$ .

> ARTISANAL BRANDS, INC. (formerly AMERICAN HOME FOOD PRODUCTS, INC).
> (Exact name of registrant as specified in its charter)

| New York | $0-26112$ | $\begin{array}{c}41-1759882 \\ \text { (State of Jurisdiction) }\end{array}$ |
| :---: | :---: | :--- |
| (Commission File Number) |  |  |$) \quad$ (IRS Employer I.D. No.) offices)

Registrant's telephone number, including area code 212-871-3150
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to filing requirements for the past 90 days. Yes x No o.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer", "accelerated filer" and "smaller reporting company" in Rule 12-2 of the Exchange Act.

Large accelerated filer. o Accelerated filer. o
Non-accelerated filer. o Smaller reporting company. x
(Do not check if smaller reporting
company)
Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). Yes o No $x$
The Company had $24,180,316$ shares of its $\$ .001$ par value common stock and $6,419,160$ shares of its $\$ .001$ par value preferred stock issued and outstanding on November 30, 2010.

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## PART I

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ARTISANAL BRANDS, Inc.
CONSOLIDATED BALANCE SHEETS

## ASSETS

| CURRENT ASSETS: | November <br> 30 , <br> 2010 <br> (unaudited) | $\begin{aligned} & \text { May 31, } \\ & 2010 \end{aligned}$ |
| :---: | :---: | :---: |
| Cash | \$4,712 | \$384,998 |
| Accounts receivable, net | 393,690 | 289,003 |
| Inventories | 348,025 | 369,902 |
| Prepaid expenses and other current assets | 38,062 | 55,208 |
| Total Current Assets | 784,489 | 1,099,111 |
| FIXED ASSETS, net | 598,396 | 616,437 |
| OTHER ASSETS | 37,017 | 35,046 |
| INTANGIBLES - at cost, net | 3,594,179 | 3,636,178 |
| Total Assets | \$5,014,081 | \$5,386,772 |

LIABILITIES AND SHAREHOLDERS' (DEFICIT)EQUITY

CURRENT LIABILITIES:

| Accounts payable | \$606,832 | \$511,808 |
| :---: | :---: | :---: |
| Note payable and current portion of long term debt | 248,914 | 282,171 |
| Prepaid gift certificates and other deferred revenue | 118,628 | 66,485 |
| Accrued expenses and other current liabilities | 304,920 | 276,533 |
| Accrued payroll taxes | 480,769 | 480,769 |
| Total Current Liabilities | 1,760,063 | 1,617,766 |
| LONG TERM DEBT, net of current portion | 3,514,813 | 2,986,630 |
| COMMITMENTS AND CONTINGENCY |  |  |
| SHAREHOLDERS' (DEFICIT)EQUITY |  |  |
| Preferred stock - $\$ 0.001$ par value, $10,000,000$ shares authorized, $6,419,160$ and $6,419,160$ shares issued and outstanding, respectively | 6,419 | 6,419 |
| Common stock - $\$ 0.001$ par value, $40,000,000$ shares authorized $24,180,316$ and $23,765,316$ shares issued and outstanding, respectively | 24,180 | 23,765 |
| Additional paid-in capital | 16,883,834 | 16,820,913 |
| Accumulated deficit | $(17,175,228)$ | (16,068,721) |


| Total shareholders' (deficit)equity | $(260,795$ | 782,376 |
| :--- | :---: | :---: |
|  | $\$ 5,014,081$ | $\$ 5,386,772$ |

See notes to the consolidated financial statements

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ARTISANAL BRANDS, Inc.
CONSOLIDATED STATEMENTS OF OPERATIONS

|  | Three Months Ended Novmeber 30, |  | Six Months Ended November 30, |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 <br> (Unaudited) | 2009 | $2010$ <br> (Unaudited) | 2009 |
| SALES | \$1,173,313 | \$1,039,893 | \$2,104,221 | \$ 1,948,407 |
| COST OF GOODS SOLD | 856,954 | 748,929 | 1,545,338 | 1,605,948 |
| GROSS PROFIT | 316,359 | 290,964 | 558,883 | 342,459 |
| SELLING, GENERAL AND ADMINISTRATIVE | 644,784 | 644,948 | 1,282,551 | 1,301,524 |
| DEPRECIATION AND AMORTIZATION | 54,696 | 64,451 | 109,392 | 124,496 |
| LOSS FROM OPERATIONS |  |  |  |  |
| BEFORE INCOME TAXES AND INTEREST | (383,121 | (418,435 | (833,060 | (1,083,561) |
| OTHER INCOME( EXPENSES): |  |  |  |  |
| Interest income (expense) and other income | (118,984 | (120,435 | (273,447 | (256,309 ) |
| LOSS FROM OPERATIONS BEFORE INCOME TAXES | (502,105 | ) $(538,870$ | (1,106,507) | (1,339,870) |
| INCOME TAXES | - | - | - | - |
| NET LOSS | (502,105 | ) $(538,870$ | (1,106,507) | (1,339,870) |
| LESS PREFERRED STOCK DIVIDEND | 0 | (160,660 | 0 | (267,936 ) |
| NET LOSS APPLICABLE TO COMMON SHARES | \$(502,105 | \$(699,530 | \$(1,106,507) | \$(1,607,806) |
| LOSS APPLICABLE PER COMMON SHARE |  |  |  |  |
| Basic | (0.02 | ) (0.09 | (0.05 | (0.21 |
| Diluted | (0.02 | ) (0.09 | (0.05 | (0.21 |
| WEIGHTED AVERAGE NUMBER OF COMMON |  |  |  |  |
| SHARES OUTSTANDING: basic | 24,147,816 | 7,960,316 | 24,020,316 | 7,819,649 |
| diluted | 24,147,816 | 7,960,316 | 24,020,316 | 7,819,649 |

See notes to the consolidated financial statements

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> ARTISANAL BRANDS, Inc. CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

|  | Six Months end November 30, 2010 | ded <br> 2009 |
| :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: |  |  |
| Net loss |  | \$(1,106,507) | \$(1,339,870) |
| Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities: |  |  |
| Depreciation and impairment of equipment | 67,392 | 82,496 |
| Interest on loans as preferred stock | - | 133,000 |
| Amortization of intangibles | 42,000 | 42,000 |
| Amortization of debt discount | 77,292 | - |
| Common stock issued for services | 62,921 | 46,625 |
| Changes in assets and liabilities |  |  |
| Accounts receivable | (104,687 | (34,161 |
| Inventory | 21,877 | (76,457 |
| Prepaid expenses and other assets | 17,146 | (46,095 |
| Accounts payable | 95,024 | 220,983 |
| Increase of other assets | 1,971 | - |
| Accrued expenses and other current liabilities | 80,530 | (151,937 ) |
| NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES | (745,041 | $(1,123,416)$ |
|  |  |  |
|  |  |  |
| CASH FLOWS FROM INVESTING ACTIVITIES: |  |  |
| Purchase of fixed assets | (49,350 | (13,242 |
| NET CASH USED IN INVESTING ACTIVITIES: | (49,350 | (13,242 |
|  |  |  |
| CASH FLOWS PROVIDED BY FINANCING ACTIVITIES: |  |  |
| Decrease in notes payable | 14,105 | 1,196,598 |
| Payment of long-term debt | - | (59,940 ) |
| Proceeds from Shareholder loan | 400,000 | - |
| NET CASH PROVIDED BY FINANCING ACTIVITIES | 414,105 | 1,136,658 |
|  |  |  |
| NET INCREASE (DECREASE) IN CASH | (380,286 | - |
|  |  |  |
| CASH AT BEGINNING OF FISCAL YEAR | 384,998 | - |
|  |  |  |
| CASH AT END OF FISCAL YEAR | \$4,712 | \$- |

SUPPLEMENTAL CASH FLOW INFORMATION:
Cash paid during the period for:
Interest \$-
\$- \$107,129
Income taxes
Non-cash financing activies:

| Preferred and common shares issued for services | $\$-$ | 125,000 |
| :--- | :---: | :---: |
| Preferred shares issued for dividend | - | 268,043 |

See notes to the consolidated financial statements

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ARTISANAL BRANDS, INC. NOTES TO FINANCIAL STATEMENTS SIX MONTHS ENDED NOVEMBER 30, 2010 (UNAUDITED)

## 1.

## BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements of Artisanal Brands, Inc., Inc. (the "Company") have been prepared in accordance with generally accepted accounting principles for interim financial information and with the instructions to Form 10-Q. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments considered necessary for a fair presentation (consisting of normal recurring accruals) have been included. The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. Operating results expected for the six months ended November 30, 2010 are not necessarily indicative of the results that may be expected for the year ending May 31, 2011. For further information, refer to the financial statements and footnotes thereto included in the Company's Annual Report on Form 10-K for the year ended May 31, 2010. Per share data for the periods are based upon the weighted average number of shares of common stock outstanding during such periods, plus net additional shares issued upon exercise of options and warrants.

## 2.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

## Principles of Consolidation

The condensed consolidated financial statements include the accounts of the Company and its majority-owned subsidiaries. All material intercompany accounts and transactions have been eliminated on consolidation.

## Cash and Cash Equivalents

The Company considers all highly liquid investments with an original maturity of three months or less to be cash equivalents. Cash equivalents include investments in money market funds and are stated at cost, which approximates market value. Cash at times may exceed FDIC insurable limits.

## Trade Accounts Receivable and Other Receivables, Net

The Company's accounts receivable consist primarily of amounts due from customers for the sale of its products. The Company records an allowance for doubtful accounts based on management's estimate of collectability of such trade and notes receivables outstanding. The allowance for doubtful accounts represents an amount considered by management to be adequate to cover potential losses, if any. The recorded allowance at November 30, 2010 and May 31,2010 , was $\$ 40,000$ and $\$ 40,000$, respectively.

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## Revenue Recognition

The Company recognizes revenues associated with the sale of its products at the time of delivery to customers.

## Marketing and Advertising Costs

All advertising costs are expensed as incurred. Advertising expenses charged to operations for the six months ended November 30, 2010 and 2009 were approximately $\$ 89,682$ and $\$ 26,966$, respectively.

## Reclassifications

Certain reclassifications have been made to the prior quarter amounts presented to conform to the current period presentations.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and revenues and expenses during the reporting period. Actual results could differ from those estimates.

## Stock-based Compensation

The Company accounts for stock-based compensation in accordance with guidance issued by the FASB, Share-Based Payment. The Company records compensation expense using a fair-value-based measurement method for all awards granted. In computing the impact, the fair value of each option is estimated on the date of grant based on the Black-Scholes options-pricing model utilizing certain assumptions for a risk free interest rate; volatility; and expected remaining lives of the awards. The assumptions used in calculating the fair value of share-based payment awards represent management's best estimates, but these estimates involve inherent uncertainties and the application of management judgment. As a result, if factors change and the Company uses different assumptions, the Company's stock-based compensation expense could be materially different in the future. In addition, the Company is required to estimate the expected forfeiture rate and only recognize expense for those shares expected to vest. In estimating the Company's forfeiture rate, the Company analyzed its historical forfeiture rate, the remaining lives of unvested options, and the amount of vested options as a percentage of total options outstanding. If the Company's actual forfeiture rate is materially different from its estimate, or if the Company reevaluates the forfeiture rate in the future, the stock-based compensation expense could be significantly different from what we have recorded in the current period. Equity-based compensation for the six months ended November 30, 2010 and November 30, 2009 was $\$ 62,986$ and $\$ 46,625$, respectively.

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## Net Income/(Loss) Per Share

In accordance with the FASB guidance for, "Earnings Per Share", basic net income/(loss) per share is computed using the weighted average number of common shares outstanding during each period. For the six months ended November 30 , 2010, diluted loss per share is the same as basic loss per share since the inclusion of stock options and warrants would be antidilutive. Options have been excluded in the amount of 770,000 for the six months ended November 30, 2010.

## Fair Value of Financial Instruments

The carrying amounts of financial instruments, including cash and cash equivalents, marketable securities, accounts receivable, notes receivable, and accounts payable, approximated fair value as of November 30, 2010, because of the relatively short-term maturity of these instruments and their market interest rates. Since a portion of long-term debt is in default, it is not possible to estimate its value.

Recent Accounting Pronouncements
Any new accounting pronouncements issued but not yet effective have been deemed not to be relevant to the operations of the Company, hence the effects of such undisclosed new accounting pronouncements will have no effect on the Company.
3.

## ACCOUNTS RECEIVABLE

Accounts receivable consist of the following:

|  | November 30, 2010 | May 31, 2010 |  |  |
| :--- | :---: | :---: | :---: | :---: |
| Trade accounts receivable | $\$$ | 412,696 | $\$$ | 323,733 |
| Employees |  | 20,994 |  | 5,271 |
|  |  | 433,690 |  | 329,004 |
| Less allowance for doubtful accounts |  | $(40,000$ |  | $(40,001)$ |
|  | $\$$ | 393,690 | $\$$ | 289,003 |

## 4.

INVENTORIES
Inventories are valued on a first-in-first-out (FIFO) basis. Inventories consisted of the following:

|  | November 30, 2010 | May 31,2010 |  |
| :--- | :---: | :---: | :---: |
| Cheese Inventory | $\$$ | 192,019 | $\$$ |
| Shipping/Packing Material Inventory |  | 86,147 |  |
| Accessories \& Books Inventory |  | 67,701 |  |
| Beverage |  | 2,158 | 51,917 |
|  | $\$$ | 348,025 | $\$$ |

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5. 

## PREPAID EXPENSES

At November 30, 2010, the Company had prepaid expenses of $\$ 38,062$, which consisted primarily of prepaid cheese costs of $\$ 11,876$ prepaid real estate taxes $\$ 2,083$, other operating expense $\$ 12,466$ and prepaid insurance of $\$ 11,637$. As of May 31, 2010, the Company had prepaid expenses of $\$ 55,208$, which consisted primarily of marketing expense of $\$ 6,600$, cheese cost of $\$ 36,196$ and prepaid insurance of $\$ 12,412$.

## 6.

## NOTES PAYABLE

In connection with the acquisition of Artisanal Cheese, LLC, the Company obtained two seller's notes--one from each of the former members of Artisanal Cheese, LLC. The notes are for $\$ 130,000$ and $\$ 370,000$, respectively (the "Sellers' Notes"). The note for $\$ 130,000$ bears interest at $5 \%$ per annum and is payable in consecutive monthly payments of principal and interest in the amount of $\$ 3,896.22$ commencing November 1,2007 . The note for $\$ 370,000$ bears interest at $5 \%$ per annum and is payable in consecutive monthly payments of principal and interest in the amount of $\$ 11,089.23$ commencing November 1, 2007. All principal and accrued interest under both notes were due and payable in full on October 15, 2010. Both notes are secured pursuant to a Security Agreement. As of November 30, 2010, the Company is in default on the notes, however, the Company has been working with the lenders to offset the amount owed by the Company against the amounts owed to the Company by the lenders' restaurants. The total amount due under the Sellers' Notes is $\$ 98,904$.

In October 2009, the board approved the Company's intentions to obtain an $\$ 850,000$ term loan and to raise an additional $\$ 2$ million in equity. The board subsequently increased the limit on the term loan to $\$ 1,650,000$. The company had secured from existing shareholders a $\$ 150,000$ bridge loan at an annual interest rate of nine percent ( $9 \%$ ) which matured on September 8, 2009 (the "Bridge Loan") and \$1,214,000 of the term loan at an annual interest rate of nine percent ( $9 \%$ ) to mature on or about December 31, 2011 (the "Term Loan")(see Note 9, Long-Term Debt). The Company has defaulted on repayment of the Bridge Loan by the maturity date, however, the lender has agreed to forbear collection until such time as the Company completes the equity raise. As of November 30, 2010, the total amount due under the Bridge Loan including interest is $\$ 164,610$.

## 7. ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES

As of November 30, 2010, the Company had accrued expenses and other liabilities of $\$ 304,920$ which consisted primarily of $\$ 40,212$ accrued expenses, and $\$ 264,708$ for accrued interest on term loans. As of May 31 , 2010, the Company had accrued expenses and other liabilities of $\$ 276,533$ which consisted primarily of $\$ 5,601$ for accrued payroll, $\$ 15,750$ for professional fees, $\$ 149,849$ for vendor installment agreements, $\$ 104,636$ for accrued interest on term loans and other of $\$ 697$.

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8. 

## ACCRUED PAYROLL TAXES

The Company prior to the acquisition of Artisanal remains in arrears with paying payroll taxes of $\$ 480,769$. The Company is currently negotiating with the relevant tax authorities a payment program for the balance of taxes owed.
9.

## LONG TERM DEBT

|  | November 30, 2010 |  | May 31, 2010 |
| :--- | :---: | ---: | :---: |
| At November 30, 2010, long-term debt consists of: |  |  |  |
| Term Loan,(a) | $\$$ | 924,000 | $\$ 924,000$ |
| Long-Term Loan,(b) |  | $2,900,000$ | $2,500,000$ |
| Debt Discount, (c) |  | $(309,187)$ | $(437,370)$ |
| Total Long-Term Debt | $\$$ | $3,514,813$ | $\$ 2,986,630$ |

(a)In October 2009, the board approved the Company's intentions to obtain an $\$ 850,000$ term loan and to raise an additional $\$ 2$ million in equity. The board subsequently increased the limit on the term loan to $\$ 1,650,000$. The company had secured from existing shareholders $\$ 1,214,000$ of the term loan at an annual interest rate of nine percent (9\%) to mature on or about September 10, 2010 (the "Term Loan"). In February 2010, the due date was extended to December 31, 2011. The Term Loan amount was subsequently reduced to $\$ 924,000$ (excluding interest) through the repayment of $\$ 290,000$ to one of the term lenders in exchange in part for a new loan of $\$ 2.5$ million (described below). As of November 30, 2010, the total amount owed to the term loan participants including interest is $\$ 996,044$.
(b)On or about February 22, 2010, the Company entered into a loan agreement with one of its preferred shareholders and term loan participants (the "Lender") for a loan of $\$ 2.5$ million (the "Long Term Loan"). On August 31, 2010 and November 3, 2010, the Company increased the Long Term Loan by $\$ 0.4$ million. The original loan was conditional upon the Lender obtaining a first security position on all of the Company's assets subject only to the priority security interest in certain intellectual property of the Company pursuant to Sellers' notes entered at the time the Company acquired the business from its previous owners. The August increase is not pursuant to a first security position. The loan was also conditional upon the Company's repurchase from Lender and its affiliate 500,000 shares of the redeemable convertible preferred stock held by them collectively, repayment to the Lender of amounts Lender had previously advanced to Borrower under the term loan agreements (discussed above), and issuance to Lender of $9,275,000$ shares of the Company's $\$ .001$ par value common stock representing twenty percent of the Company's outstanding common stock on a fully-diluted basis.
(c) A debt discount was issued for the Term Loan and the Long-Term Loan in the amount of $\$ 309,187$ in regards to the shares issuance above.

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10. 

## SHAREHOLDERS' EQUITY

## Preferred Stock Issuances

No preferred stock was issued during the six month period ended November 30, 2010.

## Common Stock Issuances

In the six months ended November 30, 2010, the Company issued a total of 65,000 shares of common stock to two employees and 350,000 shares to the Board of Directors. The company has record an expense of $\$ 62,986$ in connection with these shares over a one year amortization period.

## Stock Option

No common stock options were issued during the six month period ended November 30, 2010.

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations
The following discussion and analysis should be read in conjunction with the information contained in the Financial Statements and the Notes to the financial statements appearing elsewhere in this Form 10-Q. The Financial Statements for the six month period ending November 30, 2010, included in this Form 10-Q are unaudited; however, this information reflects all adjustments (consisting solely of normal recurring adjustments), which are, in the opinion of management, necessary to present a fair statement of the results for the interim period.

## Results of Operations

Six months ending November 30, 2010 v. November 30, 2009
In the six month period ended November 30, 2010, the Company had sales of $\$ 2,104,221$ versus $\$ 1,948,407$ in the corresponding six month period in 2009. Cost of goods sold in this period was $\$ 1,545,338$ which was $73 \%$ cost of goods sold versus $82 \%$ for the same period in 2009.

In this six month period, the Company recorded a net loss from operations of $\$ 1,106,507$ versus a net loss of $\$ 1,339,807$ for the same period in 2009. The net loss to common shareholders during this period 2010 was $\$ 1,106,507$ versus a net loss of $\$ 1,607,806$ during the same period in 2009. In 2010, the Company incurred $\$ 273,447$ in interest charges, which is attributable primarily to interest on the term loan, the bridge loan and long-term debt owed to the former members of Artisanal Cheese LLC. The Company also incurred $\$ 42,000$ of amortization charges relating to the intangible assets and $\$ 67,392$ of depreciation on the fixed assets.

On November 30, 2010, the Company had $\$ 784,489$ in current liquid assets, which consisted primarily of inventory of $\$ 348,025$, prepaid expenses of $\$ 38,062$ and accounts receivable of $\$ 393,690$. The Company had leasehold improvements and equipment of $\$ 598,396$ and intangibles of $\$ 3,594,179$ net of amortization.

Three months ending November 30, 2010 v. November 30, 2009
In the three month period ended November 30, 2010, the Company had sales of $\$ 1,173,313$ versus $\$ 1,039,893$ in sales in the corresponding three month period in 2009. Cost of goods sold in this period was $\$ 856,945$ which was $73 \%$ of gross revenues, versus $\$ 748,929$ and $72 \%$, respectively, for the same period in 2009.

In this three month period, the Company recorded a net loss from operations before income taxes and interest of $\$ 502,105$ versus a net loss from operations of $\$ 538,870$ for the same period in 2009. The net loss to common shareholders during this period in 2010 was $\$ 502,105$ versus a net loss of $\$ 699,530$ during the same period in 2009.

The Company incurred interest charges of $\$ 118,984$ for the period 2010 versus $\$ 120,435$ for the period 2009 in interest charges. The Company also incurred $\$ 54,696$ of depreciation and amortization charges for the three month period 2010.

Liquidity and Financial Resources at November 30, 2010
As of November 30, 2010, the Company had $\$ 1,760,063$ in current liabilities, which includes $\$ 248,914$ in notes payable and current portion of long-term debt. The Company had accounts payable of $\$ 606,832$, accrued taxes of $\$ 480,769$, and accrued expenses and other current liabilities totaling $\$ 304.920$. The Company's current liabilities also include outstanding prepaid gift certificates and other deferred revenue totaling \$118,628.

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In October 2009, the board approved the Company's intentions to obtain an $\$ 850,000$ term loan and to raise an additional $\$ 2$ million in equity. The board subsequently increased the limit on the term loan to $\$ 1,650,000$. The company had secured from existing shareholders a $\$ 150,000$ bridge loan at an annual interest rate of nine percent ( $9 \%$ ) which matured on September 8, 2009 (the "Bridge Loan") and $\$ 1,214,000$ of the term loan at an annual interest rate of nine percent ( $9 \%$ ) to mature on or about September 10, 2010 (the "Term Loan"). The proceeds were used to finance the Company's new packaging and retail displays and its expansion into big-box and chain retailers. The Company has defaulted on repayment of the Bridge Loan by the maturity date, however, the lender has agreed to forbear collection until such time as the Company completes the equity raise. The Term Loan amount was subsequently reduced to $\$ 924,000$ (excluding interest) through the repayment of $\$ 290,000$ to one of the term lenders in exchange in part for a new loan of $\$ 2.7$ million (see below). All but two of the shareholders that had previously loaned money to the company in the form of a Term Loan, agreed to extend the maturity date of the Term Loan from September 10, 2010 to December 31, 2011 to enable the Company to re-classify the loan into a long-term loan. As of November 30, 2010, the total amount due under the Bridge Loan including interest is $\$ 164,610$ and the total amount due under the Term Loan including interest is $\$ 3.080,051$.

On or about February 22, 2010, the Company entered a loan agreement with one of its preferred shareholders and term loan participants (the "Lender") for a loan of $\$ 2.5$ million (the "Long Term Loan"). On or about August 31, 2010, the Company increased the Long Term Loan by $\$ 200,000$. The original loan was conditional upon the Lender obtaining a first security position on all of the Company's assets subject only to the priority security interest in certain intellectual property of the Company pursuant to Sellers' notes entered at the time the Company acquired the business from its previous owners. The loan was also conditional upon the Company's repurchase from Lender and its affiliate of 500,000 shares of the redeemable convertible preferred stock held by them collectively, repayment to the Lender of amounts Lender had previously advanced to Borrower under the term loan agreements (discussed above), and issuance to Lender of $9,275,000$ shares of the Company's $\$ .001$ par value common stock representing twenty percent of the Company's outstanding common stock on a fully-diluted basis.

The Company generates cash from the sales of its product. Wholesale and retail customers purchasing on an open account basis have 30 -day payment terms. All others sales pertaining to cheese and related items from our print catalog or website or sales relating to classes at the cheese center are paid through credit card which generally settle within three days of purchase. While the Company believes its cash flow will be sufficient to meet its fixed monthly expenses, it intends to complete the sale of the remaining $1,135,000$ shares of Preferred Stock as authorized by the board in 2007 to further expand its sales into specialty, big-box and chain retail markets.

For so long as more than $\$ 1,500,000$ of the Preferred stock is issued and outstanding, the Company shall require the prior written consent of holders representing two-thirds of the Preferred stock issued and outstanding to (a) sell, merge with, acquire or consolidate with another business entity, (b) incur additional leverage beyond the leverage contemplated by the Company and the preferred stock holders as part of the Company's acquisition of Artisanal Cheese, LLC in 2007, or (c) issue any new shares of common stock or securities convertible or exercisable into Common Stock in excess of $2 \%$ of the shares of Common Stock issued and outstanding on a fully diluted basis as of August 14, 2007. If the Company cannot obtain the requisite two-thirds approval, these restrictions may affect our liquidity and our ability to execute our business plan.

## Inflation and Changing Prices

The Company does not foresee any risks associated with inflation or substantial price increases in the near future. In addition, the cheeses that are selected by the Company in its affinage process are often available from various sources. As such, while the Company has exposure to inflation, it does not believe that inflation will have any materially significant impact on its operations in the near future.

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The Company does not foresee any increase in costs that cannot be passed on to its customer in the ordinary course of business. The company adjusts its wholesale and online prices throughout the year to reflect increase costs attributable to increases in energy prices. Under very limited circumstances, the Company has entered into agreements with certain customers for which the Company provides third-party drop-ship fulfillment with contracted pricing for various cheese collections. The Company, in turn, usually has a corresponding agreement with the cheese suppliers whose products are incorporated into these collections for fixed prices to ensure that the company achieves its anticipated gross margin.

## Critical Accounting Policies

The discussion and analysis of our financial condition and results of operations are based upon our financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amount of assets and liabilities, revenues and expenses, and related disclosure on contingent assets and liabilities at the date of our financial statements. Actual results may differ from these estimates under different assumptions and conditions.

Critical accounting policies are defined as those that are reflective of significant judgments and uncertainties, and potentially result in materially different results under different assumptions and conditions. The Company believes that its critical accounting policies are limited to those described below. For a detailed discussion on the application of these and other accounting policies see Note 3 to our financial statements.

## Long-Lived Assets (including Tangible and Intangible Assets)

We acquired businesses in recent years, which resulted in intangible assets being recorded. The determination of the value of such intangible assets requires management to make estimates and assumptions that affect our consolidated financial statements. We assess potential impairment to the intangible and tangible assets on a quarterly basis or when evidence of events or changes in circumstances indicate that the carrying amount of an asset may not be recovered. Our judgments regarding the existence of impairment indicators, if any, and future cash flows related to these assets are based on operational performance of our business, market conditions and other factors.

## Accounting for Income Taxes

As part of the process of preparing our financial statements we are required to estimate our income taxes. Management judgment is required in determining our provision of our deferred tax asset. We recorded a valuation for the full deferred tax asset from our net operating losses carried forward due to the Company not demonstrating any consistent profitable operations. In the event that the actual results may differ from these estimates or we adjust these estimates in future periods we may need to adjust such valuation recorded.

## Stock-Based Compensation

The computation of the expense associated with stock-based compensation requires the use of a valuation model. The Company currently uses a Black-Scholes option pricing model to calculate the fair value of its stock options. The Company primarily uses historical data to determine the assumptions to be used in the Black-Scholes model and has no reason to believe that future data is likely to differ materially from historical data. However, changes in the assumptions to reflect future stock price volatility and future stock award exercise experience could result in a change in the assumptions used to value awards in the future and may result in a material change to the fair value calculation of stock-based awards. Although every effort is made to ensure the accuracy of our estimates and assumptions, significant unanticipated changes in those estimates, interpretations and assumptions may result in
recording stock option expense that may materially impact our financial statements for each respective reporting period.

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Item 3
Quantitative and Qualitative Disclosures About Market Risk
Omitted.

Item 4T.
(a)

Evaluation of Disclosure Controls and Procedures

The Company's management, with the participation of our president who is also the chief financial officer, carried out an evaluation of the effectiveness of our "disclosure controls and procedures" (as defined in the Securities Exchange Act of 1934 (the "Exchange Act") Rules 13a-15(e) and 15-d-15(e)) as of the end of the period covered by this report (the "Evaluation Date"). Based upon that evaluation, the president/chief financial officer concluded that as of the Evaluation Date, the Company's disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act (i) is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms and (ii) is accumulated and communicated to management, including the president/chief financial officer, as appropriate to allow timely decisions regarding required disclosure.

The Company's management, including the president/chief financial officer, does not expect that the Company's disclosure controls and procedures or its internal controls will prevent all errors and all fraud. A control system, no matter how well conceived and operated, can provide only reasonable, not absolute, assurance that the objectives of the control system are met. Further, the design of a control system must reflect the fact that there are resource constraints and the benefits of controls must be considered relative to their costs. Because of the inherent limitations in all control systems, no evaluation of controls can provide absolute assurance that all control issues and instances of fraud, if any, within Artisanal Brands, Inc. can be prevented.

## Management's Report on Internal Control over Financial Reporting

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting (as defined in Rule 13a-15(f) under the Exchange Act). The Company's management has assessed the effectiveness of our internal control over financial reporting as of November 30, 2010. In making this assessment, our management used the criteria set forth by the Committee of Sponsoring Organizations of the Treadway Commission in Internal Control-Integrated Framework. Our management has concluded that, as of November 30, 2010, our internal control over financial reporting is effective based on these criteria. This quarterly report does not include an attestation report of our registered public accounting firm regarding internal control over financial reporting. Management's report was not subject to attestation by our registered public accounting firm pursuant to temporary rules of the SEC that permit us to provide only management's report in this quarterly report.
(c)

> Changes in Internal Control over Financial Reporting

There were no changes in our internal controls over financial reporting that occurred during the period covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

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Part II
Item 1.

Other Information
Legal Proceedings

CIT Technology Financing Services, Inc. v. Artisanal Cheese, LLC, New York Supreme Court (New York), Index No. 06159/10 - Plaintiff sought approximately $\$ 107,000$ pursuant to two copier leases. As of the date of this filing the Company has negotiated a settlement with plaintiff to resume monthly payments for the copiers, however, the Company intends to assert third-party claims against the service provider which was to have provided for the trade-in and replacement of one copier rather than an additional lease for a third copier.

Christopher Calise and Perry Lerner v. Artisanal Cheese, LLC, New York Supreme Court (New York County), Index No. 5073/2010. Plaintiffs each loaned $\$ 50,000$ to the Company on or about July 10, 2009. In June 2010, they commenced an action for unpaid interest and requesting acceleration of the loan. The Company is currently negotiating a settlement with plaintiffs to pay off the note.

Central Business Solutions v. Artisanal Cheese, LLC New York City Civil Court (New York County), Index No. $043515 / 2010$. Plaintiff is seeking approximately $\$ 13,000$ for equipment maintenance services. The Company rejects Plaintiff's claim in full and has counterclaimed for damages resulting from Plaintiff's breach of contract, misrepresentation and fraud.

Item 2.
Unregistered Sales of Equity Securities and Use of Proceeds.
In the six months ended November 30, 2010, the Company issued a total of 65,000 shares of common stock to two employees and 350,000 shares to the Board of Directors. The company recorded an expense of $\$ 62,986$ in connection with these shares.

Item 3. Defaults Upon Senior Securities. None.
Item 4. Submission of Matters to a Vote of Security Holders. None.
Item 5. Other Information. None.
Item 6.
Exhibits.
The following exhibits are included with this filing:
Exhibit31.1* Certification of Principal Executive Officer
Exhibit31.2* Certification of Principal Accounting Officer
Exhibit32.1* Certification Pursuant to 18 U.S.C Section 1350
Exhibit32.2* Certification Pursuant to 18 U.S.C Section 1350

Filed herewith

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## SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities and Exchange Act of 1934, Artisanal Brands, Inc. has duly caused this report to be signed on its behalf by the undersigned person who is duly authorized to sign on behalf of the Company as its principal executive officer and principal financial officer.

ARTISANAL BRANDS, INC.

By: | /ss/ Daniel W. Dowe |  |
| :--- | :--- |
|  | Daniel W. Dowe |
|  | Chief Executive Officer and Chief Financial Officer |

Date: January 14, 2011

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