## J\&J SNACK FOODS CORP

Form 10-Q
July 24, 2008

## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549
FORM 10-Q
(Mark One)
x Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
For the period ended June 28, 2008
or
o Transition Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
Commission File Number: 0-14616
J \& J SNACK FOODS CORP.
(Exact name of registrant as specified in its charter)

New Jersey
(State or other jurisdiction of incorporation or organization)

22-1935537
(I.R.S. Employer

Identification No.)
6000 Central Highway, Pennsauken, NJ 08109
(Address of principal executive offices)
Telephone (856) 665-9533
Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.
x Yes o No

Indicate by check mark whether the registrant is an accelerated filer (as defined in Rule 12b-2 of the Exchange Act)

$$
\mathrm{x} \text { Yes o No }
$$

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

$$
\text { o Yes } \quad \text { x No }
$$

As of July 16, 2008, there were $18,691,017$ shares of the Registrant's Common Stock outstanding.

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PART I. FINANCIAL INFORMATION

Item 1. Consolidated Financial Statements

## J \& J SNACK FOODS CORP. AND SUBSIDIARIES <br> CONSOLIDATED BALANCE SHEETS <br> (in thousands)

|  | $\begin{gathered} \text { June } 28 \text {, } \\ 2008 \\ \text { (Unaudited) } \end{gathered}$ |  | September 29, 2007 |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 26,389 | \$ | 15,819 |
| Marketable securities |  | - |  | 41,200 |
| Accounts receivable, net |  | 69,372 |  | 57,196 |
| Inventories |  | 52,292 |  | 46,599 |
| Prepaid expenses and other |  | 1,878 |  | 1,425 |
| Deferred income taxes |  | 3,350 |  | 3,125 |
|  |  |  |  |  |
|  |  | 153,281 |  | 165,364 |
|  |  |  |  |  |
| Property, plant and equipment, at cost |  |  |  |  |
| Land |  | 1,466 |  | 1,316 |
| Buildings |  | 8,872 |  | 7,751 |
| Plant machinery and equipment |  | 121,921 |  | 117,468 |
| Marketing equipment |  | 194,144 |  | 191,778 |
| Transportation equipment |  | 2,851 |  | 2,810 |
| Office equipment |  | 10,735 |  | 10,020 |
| Improvements |  | 17,399 |  | 17,556 |
| Construction in progress |  | 4,156 |  | 4,130 |
|  |  | 361,544 |  | 352,829 |
| Less accumulated depreciation and amortization |  | 267,118 |  | 259,607 |
|  |  |  |  |  |
|  |  | 94,426 |  | 93,222 |
|  |  |  |  |  |
| Other assets |  |  |  |  |
| Goodwill |  | 60,314 |  | 60,314 |
| Other intangible assets, net |  | 54,766 |  | 58,333 |
| Auction market preferred stock |  | 35,200 |  | - |
| Other |  | 3,074 |  | 3,055 |
|  |  | 153,354 |  | 121,702 |
|  | \$ | 401,061 | \$ | 380,288 |

See accompanying notes to the consolidated financial statements.
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J \& J SNACK FOODS CORP. AND SUBSIDIARIES
CONSOLIDATED BALANCE SHEETS - Continued
(in thousands)

## LIABILITIES AND STOCKHOLDERS' EQUITY



See accompanying notes to the consolidated financial statements.

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## J \& J SNACK FOODS CORP. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF EARNINGS <br> (Unaudited) <br> (in thousands, except per share amounts)

|  | Three months ended |  |  |  | Nine months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 28,$2008$ |  | June 30, 2007 |  | June 28, 2008 |  | June 30, 2007 |  |
| Net Sales | \$ | 176,839 | \$ | 162,510 | \$ | 451,966 | \$ | 406,692 |
| Cost of goods sold ${ }^{(1)}$ |  | 121,087 |  | 106,852 |  | 320,427 |  | 273,379 |
| Gross profit |  | 55,752 |  | 55,658 |  | 131,539 |  | 133,313 |
| Operating expenses |  |  |  |  |  |  |  |  |
| Marketing ${ }^{(2)}$ |  | 18,993 |  | 19,261 |  | 51,479 |  | 51,298 |
| Distribution ${ }^{(3)}$ |  | 14,072 |  | 13,201 |  | 39,051 |  | 35,908 |
| Administrative ${ }^{(4)}$ |  | 5,442 |  | 5,286 |  | 15,910 |  | 14,875 |
| Other general (income)expense |  | (209) |  | (896) |  | (371) |  | (904) |
|  |  | 38,298 |  | 36,852 |  | 106,069 |  | 101,177 |
| Operating income |  | 17,454 |  | 18,806 |  | 25,470 |  | 32,136 |
| Other income(expenses) |  |  |  |  |  |  |  |  |
| Investment income |  | 552 |  | 481 |  | 2,055 |  | 2,003 |
| Interest expense and other |  | (20) |  | (30) |  | (86) |  | (89) |
|  |  |  |  |  |  |  |  |  |
| Earnings before income taxes |  | 17,986 |  | 19,257 |  | 27,439 |  | 34,050 |
| Income taxes |  | 7,166 |  | 6,760 |  | 10,724 |  | 12,415 |
| NET EARNINGS | \$ | 10,820 | \$ | 12,497 | \$ | 16,715 | \$ | 21,635 |
| Earnings per diluted share | \$ | . 57 | \$ | . 66 | \$ | . 88 | \$ | 1.14 |
| Weighted average number of diluted shares |  | 18,981 |  | 19,055 |  | 19,013 |  | 18,988 |
| Earnings per basic share | \$ | . 58 | \$ | . 67 | \$ | . 89 | \$ | 1.16 |
| Weighted average number of basic shares |  | 18,762 |  | 18,677 |  | 18,772 |  | 18,606 |

(1) Includes share-based compensation expense of $\$ 59$ and $\$ 170$ for the three and nine months ended June 28, 2008, respectively and $\$ 61$ and $\$ 167$ for the three and nine months ended June 30, 2007, respectively.
(2) Includes share-based compensation expense of $\$ 204$ and $\$ 595$ for the three and nine months ended June 28, 2008, respectively and $\$ 189$ and $\$ 501$ for the three and nine months ended June 30, 2007, respectively.
(3)Includes share-based compensation expense and $\$ 6$ and $\$ 17$ for the three and nine months ended June 28, 2008, respectively and $\$ 14$ and $\$ 37$ for the three and nine months ended June 30, 2007, respectively.
(4) Includes share-based compensation expense of $\$ 204$ and $\$ 595$ for the three and nine months ended June 28, 2008, respectively and $\$ 196$ and $\$ 553$ for the three and nine months ended June 30, 2007, respectively.

See accompanying notes to the consolidated financial statements.
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# J \& J SNACK FOODS CORP. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS <br> (Unaudited) (in thousands) 

|  | Nine months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { June } 28, \\ 2008 \end{gathered}$ |  | $\begin{gathered} \text { June } 30, \\ 2007 \end{gathered}$ |  |
| Operating activities: |  |  |  |  |
| Net earnings | \$ | 16,715 | \$ | 21,635 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |  |  |
| Depreciation and amortization of fixed assets |  | 16,560 |  | 16,848 |
| Amortization of intangibles and deferred costs |  | 4,010 |  | 3,225 |
| Share-based compensation |  | 1,377 |  | 1,080 |
| Deferred income taxes |  | (225) |  | (452) |
| Other |  | - |  | (142) |
| (Gain)/loss from disposals and impairment of property, plant and equipment |  | (63) |  | 18 |
| Changes in assets and liabilities, net of effects from purchase of companies |  |  |  |  |
| Increase in accounts receivable |  | $(12,219)$ |  | $(6,421)$ |
| Increase in inventories |  | $(5,749)$ |  | $(5,349)$ |
| Increase in prepaid expenses |  | (453) |  | (161) |
| Increase in accounts payable |  |  |  |  |
| and accrued liabilities |  | 10,059 |  | 6,124 |
| Net cash provided by operating |  |  |  |  |
| activities |  | 30,012 |  | 36,405 |
| Investing activities: |  |  |  |  |
| Purchase of property, plant and equipment |  | $(18,401)$ |  | $(17,406)$ |
| Payments for purchases of companies, net of cash acquired |  | - |  | $(52,747)$ |
| Purchase of marketable securities |  | $(10,500)$ |  | $(31,100)$ |
| Proceeds from sale of marketable securities |  | 6,500 |  | 65,308 |
| Proceeds from redemption of auction market preferred stock |  | 10,000 |  | - |
| Proceeds from disposal of property and equipment |  | 700 |  | 408 |
| Other |  | (364) |  | (683) |
| Net cash used in investing activities |  | $(12,065)$ |  | $(36,220)$ |
| Financing activities: |  |  |  |  |
| Payments to repurchase common stock |  | $(3,539)$ |  | - |
| Proceeds from issuance of stock |  | 908 |  | 2,355 |
| Payments on capitalized lease obligations |  | (68) |  | - |
| Payments of cash dividend |  | $(5,049)$ |  | $(4,536)$ |
| Net cash used in financing activities |  | $(7,748)$ |  | $(2,181)$ |
| Effect of exchange rate on cash and cash equivalents |  | 371 |  | 21 |
| Net increase (decrease) in cash and cash equivalents |  | 10,570 |  | $(1,975)$ |
| Cash and cash equivalents at beginning of period |  | 15,819 |  | 17,621 |
| Cash and cash equivalents at end of period | \$ | 26,389 | \$ | 15,646 |

See accompanying notes to the consolidated financial statements.
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J \& J SNACK FOODS CORP. AND SUBSIDIARIES

## NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)
Note 1 In the opinion of management, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of only normal recurring adjustments) necessary to present fairly the financial position and the results of operations and cash flows. Certain prior period amounts have been reclassified to conform to the current period presentation. These reclassifications had no effect on reported net earnings.

The results of operations for the three months and nine months ended June 28, 2008 and June 30, 2007 are not necessarily indicative of results for the full year. Sales of our frozen beverages and frozen juice bars and ices are generally higher in the third and fourth quarters due to warmer weather.

While we believe that the disclosures presented are adequate to make the information not misleading, it is suggested that these consolidated financial statements be read in conjunction with the consolidated financial statements and the notes included in the Company's Annual Report on Form 10-K for the fiscal year ended September 29, 2007.

Note 2 We recognize revenue from Food Service, Retail Supermarkets, The Restaurant Group and Frozen Beverage products at the time the products are shipped to third parties. When we perform services under service contracts for frozen beverage dispenser machines, revenue is recognized upon the completion of the services on specified machines. We provide an allowance for doubtful receivables after taking into consideration historical experience and other factors.

Note 3 Depreciation of equipment and buildings is provided for by the straight-line method over the assets' estimated useful lives. Amortization of improvements is provided for by the straight-line method over the term of the lease or the assets' estimated useful lives, whichever is shorter. Licenses and rights, customer relationships and non compete agreements arising from acquisitions are amortized by the straight-line method over periods ranging from 3 to 20 years.

Note 4 Our calculation of earnings per share in accordance with SFAS No. 128, "Earnings Per Share," is as follows:

|  | Three Months Ended June 28, 2008 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Income (Numerator) (in thou | Shares <br> (Denominator) <br> , except per share | no | Per Share Amount unts) |
| Basic EPS |  |  |  |  |  |
| Net Earnings available to common stockholders | \$ | 10,820 | 18,762 | \$ | . 58 |
| Effect of Dilutive Securities |  |  |  |  |  |
| Options |  | - | 219 |  | (.01) |
| Diluted EPS |  |  |  |  |  |
| Net Earnings available to common stockholders plus assumed conversions | \$ | 10,820 | 18,981 | \$ | . 57 |

393,166 anti-dilutive shares have been excluded from the computation of diluted EPS because the options' exercise price is greater than the average market price of the common stock.

|  | Nine Months Ended June 28, 2008 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Income (Numerator) (in tho |  | Shares <br> (Denominator) | Per Share <br> Amount unts) |  |
| Basic EPS |  |  |  |  |  |
| Net Earnings available to common stockholders | \$ | 16,715 | 18,772 | \$ | . 89 |
|  |  |  |  |  |  |
| Effect of Dilutive Securities |  |  |  |  |  |
| Options |  | - | 241 |  | (.01) |
|  |  |  |  |  |  |
| Diluted EPS |  |  |  |  |  |
| Net Earnings available to common stockholders plus assumed conversions | \$ | 16,715 | 19,013 | \$ | . 88 |

415,316 anti-dilutive shares have been excluded from the computation of diluted EPS because the options' exercise price is greater than the average market price of the common stock.

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Three Months Ended June 30, 2007

| Income | Shares | Per Share |
| :---: | :---: | :---: |
| (Numerator) | (Denominator) | Amount |
| (in thousands, except per share amounts) |  |  |


| Basic EPS |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net Earnings available to common stockholders | \$ | 12,497 | 18,677 | \$ | . 67 |
| Effect of Dilutive Securities |  |  |  |  |  |
| Options |  |  | 378 |  | (.01) |
| Diluted EPS |  |  |  |  |  |
| Net Earnings available to common stockholders plus assumed conversions | \$ | 12,497 | 19,055 | \$ | . 66 |

109,600 anti-dilutive shares have been excluded from the computation of diluted EPS because the options' exercise price is greater than the average market price of the common stock.

|  | Nine Months Ended June 30, 2007 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Income (Numerator) (in tho |  | Shares (Denominator) | Per Share |  |
| Basic EPS |  |  |  |  |  |
| Net Earnings available to common stockholders | \$ | 21,635 | 18,606 | \$ | 1.16 |
|  |  |  |  |  |  |
| Effect of Dilutive Securities |  |  |  |  |  |
| Options |  | - | 382 |  | (.02) |
| Diluted EPS |  |  |  |  |  |
| Net Earnings available to common stockholders plus assumed conversions | \$ | 21,635 | 18,988 | \$ | 1.14 |

109,600 anti-dilutive shares have been excluded from the computation of diluted EPS because the options' exercise price is greater than the average market price of the common stock.

Note 5 The Company follows FASB Statement No. 123(R), "Share-Based Payment". Statement 123(R) requires that the compensation cost relating to share-based payment transactions be recognized in financial statements. That cost is measured based on the fair value of the equity or liability instruments issued.

Statement $123(\mathrm{R})$ covers a wide range of share-based compensation arrangements including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans.

In addition to the accounting standard that sets forth the financial reporting objectives and related accounting principles, Statement $123(\mathrm{R})$ includes an appendix of implementation guidance that provides expanded guidance on measuring the fair value of share-based payment awards.

At June 28, 2008, the Company has three stock-based employee compensation plans. Share-based compensation was recognized as follows:

| Three months ended |  | Nine months ended |  |
| :---: | :---: | :---: | :---: |
| June 28, | June 30, | June 28, | June 30, |
| 2008 | 2007 | 2008 | 2007 |
|  | (in thousands, except per share amounts) |  |  |


| Stock Options | $\$$ | 280 | $\$$ | 246 | $\$$ | 812 | $\$$ | 585 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Stock purchase plan |  | 28 |  | 39 |  | 104 | 112 |  |
| Deferred stock issued to outside <br> directors |  | 34 |  | 34 |  | 103 |  |  |
| Restricted stock issued to an employee |  | 25 |  | 6 |  | 75 | 103 |  |
|  | $\$$ | 367 | $\$$ | 325 | $\$$ | 1,094 | $\$$ | 806 |
| Per diluted share | $\$$ | .02 | $\$$ | .02 | $\$$ | .06 | $\$$ | .04 |
| The above compensation is net of tax <br> benefits | $\$$ | 106 | $\$$ | 135 | $\$$ | 283 | $\$$ | 452 |

The Company anticipates that share-based compensation will not exceed $\$ 1,500,000$, net of tax benefits, or approximately $\$ .08$ per share for the fiscal year ending September 27, 2008.

The fair value of each option grant is estimated on the date of grant using the Black-Scholes options-pricing model with the following weighted average assumptions used for grants in fiscal 2008 and 2007:

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expected volatility of $23 \%$ and $27 \%$; risk-free interest rates of $3.54 \%$ and $4.57 \%$; dividend rate of $1.1 \%$ and $.9 \%$ and expected lives ranging between 5 and 10 years.

During the 2008 and 2007 nine month periods, the Company granted 96,345 and 128,200 stock options, respectively. The weighted-average grant date fair value of these options was $\$ 7.99$ and $\$ 11.94$, respectively. No options were granted in the third quarter of 2008 and 10,000 options were granted in the third quarter of 2007. Additionally, in the third quarter of 2007, the Company awarded 10,000 shares of restricted stock which vest over three years.

Expected volatility for both years is based on the historical volatility of the price of our common shares over the past 50 to 53 months for 5 year options and 10 years for 10 year options. We use historical information to estimate expected life and forfeitures within the valuation model. The expected term of awards represents the period of time that options granted are expected to be outstanding. The risk-free rate for periods within the expected life of the option is based on the U.S. Treasury yield curve in effect at the time of grant. Compensation cost is recognized using a straight-line method over the vesting or service period and is net of estimated forfeitures.

Note 6 In June 2006, the FASB issued Interpretation No. 48 (FIN 48), Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109 (SFAS 109).

FIN 48 clarifies the accounting for uncertainty in income taxes recognized in an entity's financial statements in accordance with SFAS 109. FIN 48 prescribes a recognition threshold and measurement attribute for the financial statement recognition and measurement of a tax position taken or expected to be taken in a tax return. FIN 48 also provides guidance on derecognition, classification, interest and penalties, accounting in interim periods, disclosure and transition.

FIN 48 also provides guidance on financial reporting and classification of differences between tax positions taken in a tax return and amounts recognized in the financial statements.

We adopted FIN 48 on September 30, 2007, the first day of the 2008 fiscal year, and, as a result, recognized a $\$ 925,000$ decrease to opening retained earnings from the cumulative effect of adoption. As of June 28, 2008, the total amount of gross unrecognized tax benefits is $\$ 1,655,000$, all of which would impact our effective tax rate over time, if recognized. We recognize interest and penalties related to income tax matters as a part of the provision for income taxes. As of June 28, 2008, the Company had $\$ 539,000$ of accrued interest and penalties.

In addition to our federal tax return and tax returns for Mexico and Canada, we file tax returns in all states that have a corporate income tax with virtually all open for examination for three to four years.

In September 2006, the SEC staff issued Staff Accounting Bulletin No. 108, "Considering the Effects of Prior Year Misstatements when Quantifying Misstatements in Current Year Financial Statements." SAB 108 was issued to provide consistency between how registrants quantify financial statement misstatements. We did not record any adjustment upon adoption in 2007 due to immateriality.

In September 2006, the FASB issued Statement No. 157, "Fair Value Measurements" (FAS 157). FAS 157 establishes a common definition for how companies should measure fair value when they are required to use a fair value measure for recognition or disclosure purposes under generally accepted accounting principles. The statement is effective for our 2009 fiscal year. We are currently evaluating the provisions of FAS 157 to determine its impact on our financial statements.

On February 15, 2007, the FASB issued Statement No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities," (SFAS 159). The Fair value option established by SFAS 159 permits, but does not require, all entities to choose to measure eligible items at fair value at specified election dates. An entity would report unrealized gains and losses on items for which the fair value option has been elected in earnings at each subsequent reporting date. SFAS 159 is effective for our 2009 fiscal year. We are currently assessing what the impact of the adoption of this standard would be on the Company's financial position and/or results of operations.

In December 2007, the FASB issued Statement 141 (revised 2007), "Business Combinations" (Statement 141R). When effective, Statement 141R will replace existing Statement 141 in its entirety.

Statement 141R is effective for our 2010 fiscal year. Both early adoption and retrospective application are prohibited. Statement 141R provides transition guidance for mutual entities because they do not currently apply either Statement 141 to combinations of mutual entities or Statement 142 to goodwill or intangible assets acquired in such combinations.

In December 2007, The FASB issued Statement 160, "Noncontrolling Interests in Consolidated Financial Statements: an amendment of ARB No. 51." Statement 160 replaces the existing minority-interest provisions of Accounting Research Bulletin (ARB) 51, "Consolidated Financial Statements," by defining a new term—noncontrolling interests to replace what were previously called minority interests.

Statement 160 establishes noncontrolling interests as a component of the equity of a consolidated entity.
The underlying principle of the new standard is that both the controlling interest and the noncontrolling interests are part of the equity of a single economic entity: the consolidated reporting entity.

Statement 160 is effective for our 2010 fiscal year.
Early adoption is prohibited. A parent company is prohibited from changing the amounts recognized for acquisitions or dispositions of noncontrolling interests or for a loss of control of a subsidiary in previous periods. However, the parent must apply the disclosure and presentation provisions of Statement 160 retrospectively for all periods presented.

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Note 7 Inventories consist of the following:

|  | June 28, 2008 |  | September 29,2007 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |
| Finished goods | \$ | 25,622 | \$ | 23,207 |
| Raw materials |  | 8,750 |  | 6,703 |
| Packaging materials |  | 5,044 |  | 4,833 |
| Equipment parts \& other |  | 12,876 |  | 11,856 |
|  | \$ | 52,292 | \$ | 46,599 |

Note 8 We principally sell our products to the food service and retail supermarket industries. We also distribute our products directly to the consumer through our chain of retail stores referred to as The Restaurant Group. Sales and results of our frozen beverages business are monitored separately from the balance of our food service business and restaurant group because of different distribution and capital requirements. We maintain separate and discrete financial information for the four operating segments mentioned above which is available to our Chief Operating Decision Makers. We have applied no aggregate criteria to any of these operating segments in order to determine reportable segments. Our four reportable segments are Food Service, Retail Supermarkets, The Restaurant Group and Frozen Beverages. All inter-segment net sales and expenses have been eliminated in computing net sales and operating income (loss). These segments are described below.

## Food Service

The primary products sold to the food service group are soft pretzels, frozen juice treats and desserts, churros and baked goods. Our customers in the food service industry include snack bars and food stands in chain, department and discount stores; malls and shopping centers; fast food outlets; stadiums and sports arenas; leisure and theme parks; convenience stores; movie theatres; warehouse club stores; schools, colleges and other institutions. Within the food service industry, our products are purchased by the consumer primarily for consumption at the point-of-sale.

## Retail Supermarkets

The primary products sold to the retail supermarket industry are soft pretzel products, including SUPERPRETZEL, LUIGI'S Real Italian Ice, MINUTE MAID Juice Bars and Soft Frozen Lemonade, WHOLE FRUIT Sorbet, FRUIT-A-FREEZE frozen fruit bars, ICEE frozen novelties and TIO PEPE'S Churros. Within the retail supermarket industry, our frozen and prepackaged products are purchased by the consumer for consumption at home.

The Restaurant Group
We sell direct to the consumer through our Restaurant Group, which operates BAVARIAN PRETZEL BAKERY and PRETZEL GOURMET, our chain of specialty snack food retail outlets.

## Frozen Beverages

We sell frozen beverages to the food service industry, including our restaurant group, primarily under the names ICEE, SLUSH PUPPIE and ARCTIC BLAST in the United States, Mexico and Canada.

The Chief Operating Decision Maker for Food Service, Retail Supermarkets and The Restaurant Group and the Chief Operating Decision Maker for Frozen Beverages monthly review and evaluate operating income and sales in order to assess performance and allocate resources to each individual segment. In addition, the Chief Operating Decision Makers review and evaluate depreciation, capital spending and assets of each segment on a quarterly basis to monitor cash flow and asset needs of each segment. Information regarding the operations in these four reportable segments is as follows:

|  | As of and For the Three Months Ended |  |  |  | As of and For the Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 28, 2008 |  | $\begin{gathered} \text { June } 30, \\ 2007 \end{gathered}$ |  | June 28, 2008 |  | $\begin{gathered} \text { June } 30, \\ 2007 \end{gathered}$ |  |
|  | (in thousands) |  |  |  |  |  |  |  |
| Sales to External Customers: |  |  |  |  |  |  |  |  |
| Food Service | \$ | 106,854 | \$ | 95,419 | \$ | 291,146 | \$ | 255,619 |
| Retail Supermarket |  | 17,165 |  | 17,380 |  | 40,819 |  | 37,316 |
| The Restaurant Group |  | 343 |  | 566 |  | 1,314 |  | 2,244 |
| Frozen Beverages |  | 52,477 |  | 49,145 |  | 118,687 |  | 111,513 |
|  | \$ | 176,839 | \$ | 162,510 | \$ | 451,966 | \$ | 406,692 |
|  |  |  |  |  |  |  |  |  |
| Depreciation and Amortization: |  |  |  |  |  |  |  |  |
| Food Service | \$ | 4,154 | \$ | 4,307 | \$ | 12,543 | \$ | 11,921 |
| Retail Supermarket |  | - |  | - |  | - |  |  |
| The Restaurant Group |  | 21 |  | 14 |  | 44 |  | 45 |
| Frozen Beverages |  | 2,852 |  | 2,689 |  | 7,983 |  | 8,107 |
|  | \$ | 7,027 | \$ | 7,010 | \$ | 20,570 | \$ | 20,073 |
|  |  |  |  |  |  |  |  |  |
| Operating Income(Loss): |  |  |  |  |  |  |  |  |
| Food Service ${ }^{(1)}$ | \$ | 6,878 | \$ | 9,900 | \$ | 16,523 | \$ | 23,189 |
| Retail Supermarket ${ }^{(2)}$ |  | 1,649 |  | 255 |  | 2,496 |  | 924 |
| The Restaurant Group |  | (74) |  | (61) |  | (70) |  | (26) |
| Frozen Beverages ${ }^{(3)}$ |  | 9,001 |  | 8,712 |  | 6,521 |  | 8,049 |
|  | \$ | 17,454 | \$ | 18,806 | \$ | 25,470 | \$ | 32,136 |
|  |  |  |  |  |  |  |  |  |
| Capital Expenditures: |  |  |  |  |  |  |  |  |
| Food Service | \$ | 3,063 | \$ | 3,814 | \$ | 9,582 | \$ | 9,079 |
| Retail Supermarket |  | - |  | - |  | - |  | - |
| The Restaurant Group |  | - |  | 40 |  | - |  | 101 |
| Frozen Beverages |  | 3,443 |  | 1,606 |  | 8,819 |  | 8,226 |
|  | \$ | 6,506 | \$ | 5,460 | \$ | 18,401 | \$ | 17,406 |
|  |  |  |  |  |  |  |  |  |
| Assets: |  |  |  |  |  |  |  |  |
| Food Service | \$ | 262,312 | \$ | 238,929 | \$ | 262,312 | \$ | 238,929 |
| Retail Supermarket |  | - |  | - |  | - |  | - |
| The Restaurant Group |  | 660 |  | 779 |  | 660 |  | 779 |
| Frozen Beverages |  | 138,089 |  | 130,254 |  | 138,089 |  | 130,254 |
|  | \$ | 401,061 | \$ | 369,962 | \$ | 401,061 | \$ | 369,962 |

(1) Includes share-based compensation expense of $\$ 341$ and $\$ 993$ for the three and nine months ended June 28, 2008, respectively and $\$ 343$ and $\$ 956$ for the three and nine months ended June 30, 2007, respectively.
(2) Includes share-based compensation expense of $\$ 28$ and $\$ 82$ for the three and nine months ended June 28, 2008, respectively and $\$ 24$ and $\$ 49$ for the three and nine months ended June 30, 2007, respectively.
(3) Includes share-based compensation expense of $\$ 104$ and $\$ 302$ for the three and nine months ended June 28, 2008, respectively and $\$ 93$ and $\$ 253$ for the three and nine months ended June 30, 2007, respectively.

Note 9 We follow SFAS No. 142 "Goodwill and Intangible Assets". SFAS No. 142 includes requirements to test goodwill and indefinite lived intangible assets for impairment rather than amortize them; accordingly, we do not amortize goodwill.

Our four reporting units, which are also reportable segments, are Food Service, Retail Supermarkets, The Restaurant Group and Frozen Beverages.

The carrying amount of acquired intangible assets for the Food Service, Retail Supermarkets, The Restaurant Group and Frozen Beverage segments as of June 28, 2008 are as follows:

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|  | Gross <br> Carrying <br> Amount |  | Accumulated Amortization (in thousands) |  | Net <br> Carrying <br> Amount |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FOOD SERVICE |  |  |  |  |  |  |
| Indefinite lived intangible assets |  |  |  |  |  |  |
| Trade Names | \$ | 8,180 | \$ | - | \$ | 8,180 |
| Amortized intangible assets |  |  |  |  |  |  |
| Non compete agreements |  | 435 |  | 199 |  | 236 |
| Customer relationships |  | 33,287 |  | 7,220 |  | 26,067 |
| Licenses and rights |  | 3,606 |  | 1,779 | \$ | 1,827 |
|  | \$ | 45,508 | \$ | 9,198 | \$ | 36,310 |
| RETAIL SUPERMARKETS |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Indefinite lived intangible assets |  |  |  |  |  |  |
| Trade Names | \$ | 2,731 | \$ | - | \$ | 2,731 |
|  |  |  |  |  |  |  |
| THE RESTAURANT GROUP |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Amortized Intangible Assets |  |  |  |  |  |  |
| Licenses and rights | \$ | - | \$ | - | \$ | - |
|  |  |  |  |  |  |  |
| FROZEN BEVERAGES |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Indefinite lived intangible assets |  |  |  |  |  |  |
| Trade Names | \$ | 9,315 | \$ | - | \$ | 9,315 |
|  |  |  |  |  |  |  |
| Amortized intangible assets |  |  |  |  |  |  |
| Non compete agreements |  | 148 |  | 88 |  | 60 |
| Customer relationships |  | 6,478 |  | 1,382 |  | 5,096 |
| Licenses and rights |  | 1,601 |  | 347 |  | 1,254 |
|  | \$ | 17,542 | \$ | 1,817 | \$ | 15,725 |

Amortized intangible assets are being amortized by the straight-line method over periods ranging from 3 to 20 years and amortization expense is reflected throughout operating expenses. There were no changes in the gross carrying amount of intangible assets for the three months ended June 28, 2008. Aggregate amortization expense of intangible assets for the three months ended June 28, 2008 and June 30,2007 was $\$ 1,183,000$ and $\$ 1,268,000$, respectively and for the nine months ended June 28, 2008 and June 30, 2007 was $\$ 3,567,000$ and $\$ 2,853,000$, respectively.

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Estimated amortization expense for the next five fiscal years is approximately \$4,700,000 in 2008, \$4,500,000 in 2009 and 2010, $\$ 4,100,000$ in 2011 and $\$ 3,800,000$ in 2012. The weighted average amortization period of the intangible assets is 10.3 years.

Goodwill
The carrying amounts of goodwill for the Food Service, Restaurant Group and Frozen Beverage segments are as follows:

|  | Food Service | Retail <br> Supermarket | Restaurant <br> Group | Frozen <br> Beverages | Total |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance at June 28, 2008 | $\$$ | 23,988 | $\$$ | - | $\$$ | 386 | $\$$ |

There were no changes in the carrying amounts of goodwill for the three months ended June 28, 2008.
Note 10 The amortized cost, unrealized gains and losses, and fair market values of our investment securities classified as long-term other assets at June 28, 2008 are summarized as follows:

|  | Gross | Gross | Fair |
| :---: | :---: | :---: | :---: |
| Amortized | Unrealized | Unrealized | Market |
| Cost | Gains | Losses | Value |
|  | (in thousands) |  |  |


| Auction market preferred stock |  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Equity Securities | $\$$ | 35,200 | $\$$ | - | $\$$ | - | $\$$ | 35,200 |
|  | $\$$ | 35,200 | $\$$ | - | $\$$ | - | $\$$ | 35,200 |

The amortized cost, unrealized gains and losses, and fair market values of the Company's investment securities available for sale at September 29, 2007 are summarized as follows:

|  | Gross | Gross | Fair |
| :---: | :---: | :---: | :---: |
| Amortized | Unrealized | Unrealized | Market |
| Cost | Gains | Losses | Value |
|  | (in thousands) |  |  |

Auction market preferred stock

| Equity Securities | $\$$ | 41,200 | $\$$ | - | $\$$ | - | $\$$ | 41,200 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | $\$$ | 41,200 | $\$$ | - | $\$$ | - | $\$$ | 41,200 |

At June 28, 2008, we held $\$ 35.2$ million of Auction Market Preferred Stock ("AMPS") which are valued at par, our cost, and which are classified as long-term assets on our June 28, 2008 balance sheet under other assets as Auction Market Preferred Stock. On September 27, 2007, we held $\$ 41.2$ million of AMPS which were also valued at par but which were classified as short-term assets under the caption marketable securities.

The AMPS we own are senior equity securities of closed-end funds and have priority over the fund's common shares as to distribution of assets and dividends, as described in each fund's prospectus.

Under normal auction market conditions, dividends on the AMPS for each dividend period (generally 7 to 49 days) are set at a rate determined through an auction process that brings together bidders who seek to buy AMPS and holders of AMPS who seek to sell. Investors and potential investors typically had purchased the AMPS in an auction by submitting orders to a broker-dealer, typically, an investment bank. However, beginning in mid February, the auction process has not been supported by broker-dealers and auctions have failed and continue to fail. In the case of a failed auction, the dividends continue to be paid at the applicable "failure" rate for each security until an auction can establish a market clearing rate. For most of the funds we own, the specified "failure" rate is the current applicable LIBOR rate plus 125 basis points or $125 \%$ of the rate, whichever is greater. Other of the funds we own have different formulas which produce comparable dividend rates.

The assets of closed-end funds, which are valued on a daily basis, serve as the collateral for issuance of the AMPS. The AMPS must meet certain specified asset coverage tests, which include a requirement set forth under the Investment Company Act of 1940 that closed-end funds maintain asset coverage of at least $200 \%$ with respect to the AMPS and any other outstanding senior securities; i.e. closed-end funds must have at least $\$ 2$ of collateral for every $\$ 1$ of AMPS issued. If the funds don't meet the asset coverage tests, then the fund must redeem them. All the $\$ 35.2$ million of securities held by $\mathrm{J} \& \mathrm{~J}$ is AAA rated. The collateral held by the funds are generally municipal securities or common and preferred stock of public corporations.

Presently, we are unable to sell the AMPS and we do not believe the auction process for AMPS will be reestablished in the near term, if ever. Until a secondary market for AMPS is established or the AMPS are redeemed by the issuers, we will not be able to liquidate the AMPS and, accordingly, we have classified them as long-term assets.

Issuers of many of the closed-end funds who have issued AMPS have made public announcements of their intent to work toward redeeming the securities and a small portion of the type of security we own have been redeemed by the issuers since the auction process failed. Considering this, and that the AMPS are collateralized and continue to pay dividends, we have not recorded an impairment. We will continue to assess the need to record an impairment on a quarterly basis.

Redemption of AMPS was $\$ 10,000,000$, our carrying value, in the three and nine months ended June 28, 2008.
Proceeds from the sale of marketable securities were $\$ 0$ and $\$ 6,500,000$ in the three and nine months ended June 28, 2008 , respectively, with no gain or loss recorded. We use the specific identification method to determine the cost of securities sold.

Note 11 On January 9, 2007 we acquired the assets of Hom/Ade Foods, Inc., a manufacturer and distributor of biscuits and dumplings sold under the MARY B'S and private label store brands to the supermarket industry. Hom/Ade, headquartered in Pensacola, Florida, had annual sales of approximately $\$ 30$ million.

On January 31, 2007 we acquired the assets of Radar Inc., a manufacturer and seller of fig and fruit bars selling its products under the brand DADDY RAY'S. Headquartered and with its manufacturing facility in Moscow Mills, MO outside of St. Louis), Radar, Inc. had annual sales of approximately $\$ 23$ million selling to the retail grocery segment and mass merchandisers, both branded and private label.

These acquisitions were and will be accounted for under the purchase method of accounting, and their operations are and will be included in the consolidated financial statements from their respective acquisition dates.

The allocation of the purchase prices for the Hom/Ade and Radar acquisitions and other acquisitions which were made during the 2007 fiscal year is as follows:

|  | Hom/Ade | Radar <br> (in thousands) | Other |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Working Capital | $\$$ | 1,410 | $\$$ | 1,284 | $\$$ |
| Property, plant \& equipment | 233 | 5,750 | 989 |  |  |
| Trade Names | 6,220 | 1,960 | 1,442 |  |  |
| Customer Relationships | 17,250 | 10,730 | 3,086 |  |  |
| Covenant not to Compete | 301 | 109 | 58 |  |  |
| Goodwill | 476 | 1,287 | - |  |  |
|  |  | 25,890 | $\$$ | 21,120 | $\$$ |

Included in the purchase price for Hom/Ade is a pre-acquisition contingency which was settled in the first quarter of fiscal year 2008 for approximately $\$ 1.9$ million.

The following pro forma information discloses net sales, net earnings and earnings per share for the three months ended December 29, 2007 and December 30, 2006, for the three and six months ended March 29, 2008 and March 31, 2007 and for the three and nine months ended June 28, 2008 and June 30, 2007 including the sales and net earnings of Hom/Ade and Radar for all periods. The impact of the other acquisitions made during the 2007 year on net sales, net earnings and earnings per share was not significant.

|  | Three months ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | December 29, 2007 (in thous per share | Pro Forma December 30, 2006 |  |
| Net Sales | \$ | 130,898 | \$ | 124,881 |
| Net Earnings | \$ | 1,897 | \$ | 4,829 |
| Earnings per diluted share | \$ | . 10 | \$ | . 26 |
| Earnings per basic share | \$ | . 10 | \$ | 26 |


| Three months ended |  | Six months ended |  |
| :---: | :---: | :---: | :---: |
|  | Pro Forma | Pro Forma |  |
| March 29, | March 31, | March 29, | March 31, |
| 2008 | 2007 | 2008 | 2007 |
|  | (in thousands except per share information) |  |  |


| Net Sales | $\$$ | 144,229 | $\$$ | 131,424 | $\$$ | 275,127 | $\$$ | 256,305 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Earnings | $\$$ | 3,998 | $\$$ | 5,403 | $\$$ | 5,895 | $\$$ | 10,232 |
| Earnings per diluted share | $\$$ | .21 | $\$$ | .28 | $\$$ | .31 | $\$$ | .54 |
| Earnings per basic share | $\$$ | .21 | $\$$ | .29 | $\$$ | .31 | $\$$ | .55 |

Nine months ended

| Three months ended |  | Nine months ended |  |
| :---: | :---: | :---: | :---: |
|  | Pro Forma | Pro Forma |  |
| June 28, | June 30, | June 28, | June 30, |
| 2008 | 2007 | 2008 | 2007 |
|  | (in thousands except per share information) |  |  |


| Net Sales | $\$$ | 176,839 | $\$$ | 162,510 | $\$$ | 451,966 | $\$$ | 418,815 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Net Earnings | $\$$ | 10,820 | $\$$ | 12,497 | $\$$ | 16,715 | $\$$ | 22,729 |
| Earnings per diluted share | $\$$ | .57 | $\$$ | .66 | $\$$ | .88 | $\$$ | 1.20 |
| Earnings per basic share | $\$$ | .58 | $\$$ | .67 | $\$$ | .89 | $\$$ | 1.22 |

The following pro forma information which should have been included in our Form 10-K for the year ended September 29,2007 discloses net sales, net earnings and earnings per share for the two years ended September 29, 2007 including the sales and net earnings of Hom/Ade, Radar and Slush Puppie for both periods. The impact of the other acquisitions made during the year on net sales, net earnings and earnings per share was not significant.

| $c$ | Pro Forma |
| :---: | :---: |
| Fiscal year ended |  |
| September 29, | September 30, |
| 2007 | 2006 |
| (52 weeks) | (53 weeks) |

(in thousands except per share information)

| Net Sales | $\$$ | 581,024 | $\$$ | 566,297 |
| :--- | ---: | ---: | ---: | ---: |
| Net Earnings | $\$$ | 33,235 | $\$$ | 33,819 |
| Earnings per diluted share | $\$$ | 1.75 | $\$$ | 1.80 |
| Earnings per basic share | $\$$ | 1.78 | $\$$ | 1.84 |

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

## Liquidity and Capital Resources

Our current cash balances and cash expected to be provided by future operations are our primary sources of liquidity. We believe that these sources, along with our borrowing capacity, are sufficient to fund future growth and expansion. See Note 10 to these financial statements for a discussion of auction market preferred stock which previously we had considered to be a source of liquidity.

The Company's Board of Directors declared a regular quarterly cash dividend of $\$ .0925$ per share of its common stock payable on July 3, 2008 to shareholders of record as of the close of business on June 16, 2008.

In the three and nine months ended June 28, 2008, we purchased and retired 61,099 and 135,124 shares, respectively, of our common stock at a cost of $\$ 1,703,000$ and $\$ 3,539,000$, respectively, under a million share buyback authorization approved by the Company's Board of Directors in February 2008.

In the three months ended June 28, 2008 and June 30, 2007, fluctuations in the valuation of the Mexican and Canadian currencies and the resulting translation of the net assets of our Mexican and Canadian subsidiaries caused a decrease of $\$ 225,000$ and a decrease of $\$ 36,000$, respectively, in accumulated other comprehensive loss. In the nine month periods, there was a decrease of $\$ 371,000$ in fiscal year 2008 and a decrease of $\$ 21,000$ in fiscal year 2007.

On January 9, 2007 we acquired the assets of Hom/Ade Foods, Inc., a manufacturer and distributor of biscuits and dumplings sold under the MARY B'S and private label store brands to the supermarket industry. Hom/Ade, headquartered in Pensacola, Florida, had annual sales of approximately $\$ 30$ million.

On January 31, 2007 we acquired the assets of Radar Inc., a manufacturer and seller of fig and fruit bars selling its products under the brand DADDY RAY'S. Headquartered and with its manufacturing facility in Moscow Mills, MO (outside of St. Louis), Radar, Inc. had annual sales of approximately $\$ 23$ million selling to the retail grocery segment and mass merchandisers, both branded and private label.

On April 2, 2007, we acquired the WHOLE FRUIT Sorbet and FRUIT-A-FREEZE Fruit Bar brands, along with related assets. Selling primarily to the supermarket industry, sales for 2007 were approximately $\$ 2.5$ million.

On June 25, 2007, we acquired the assets of an ICEE distributor in Kansas with annual sales of less than $\$ 1$ million.
These acquisitions were accounted for under the purchase method of accounting, and their operations are included in the consolidated financial statements from their respective acquisition dates.

Our general-purpose bank credit line provides for up to a $\$ 50,000,000$ revolving credit facility. The agreement contains restrictive covenants and requires commitment fees in accordance with standard banking practice. There were no outstanding balances under this facility at June 28, 2008.

## Results of Operations

Net sales increased $\$ 14,329,000$ or $9 \%$ for the three months to $\$ 176,839,000$ and $\$ 45,274,000$ or $11 \%$ to $\$ 451,966,000$ for the nine months ended June 28, 2008 compared to the three and nine months ended June 30, 2007. Adjusting for sales related to the acquisitions of Hom/Ade Foods and Radar in January 2007 and FRUIT-A-FREEZE and WHOLE FRUIT in April 2007, sales increased approximately $9 \%$ for the quarter and $7 \%$ for the nine months.

## FOOD SERVICE

Sales to food service customers increased $\$ 11,435,000$ or $12 \%$ in the third quarter to $\$ 106,854,000$ and increased $\$ 35,527,000$ or $14 \%$ for the nine months. Excluding the benefit of sales from acquisitions, sales increased $12 \%$ for the quarter and $7 \%$ for the nine months. Soft pretzel sales to the food service market increased $1 \%$ to $\$ 25,129,000$ in the third quarter and increased $1 \%$ to $\$ 73,888,000$ in the nine months although unit sales declined. Italian ice and frozen juice treat and dessert sales increased $13 \%$ to $\$ 16,971,000$ in the three months and $9 \%$ to $\$ 35,736,000$ in the nine months. Excluding sales from the WHOLE FRUIT and FRUIT-A-FREEZE acquisitions, sales increased $13 \%$ in the quarter and $6 \%$ in the nine months due to increased sales of various product lines across our customer base. Churro sales to food service customers increased $20 \%$ to $\$ 6,771,000$ in the third quarter and increased $15 \%$ to $\$ 18,698,000$ in the nine months with sales increases throughout our customer base.

Sales of bakery products, excluding Hom/Ade and Daddy Ray's, increased $\$ 8,605,000$ or $25 \%$ in the third quarter to $\$ 43,184,000$ and increased $\$ 12,487,000$ or $12 \%$ for the nine months due primarily to increased sales to private label customers. Sales of Hom/Ade biscuits were down $16 \%$ in the quarter to $\$ 5,618,000$ and sales of Daddy Ray's fruit and fig bars were up $19 \%$ in the quarter to $\$ 7,085,000$. Sales of our funnel cake products were down $18 \%$ to $\$ 1,926,000$ in the quarter and $12 \%$ to $\$ 4,007,000$ for the nine months as sales declined to one customer. The changes in sales throughout the food service segment were from a combination of volume changes and price increases.

## RETAIL SUPERMARKETS

Sales of products to retail supermarkets decreased
$\$ 215,000$ or $1 \%$ to $\$ 17,165,000$ in the third quarter and increased $\$ 3,503,000$, or $9 \%$, in the nine months. Soft pretzel sales increased $7 \%$ to $\$ 6,359,000$ for the quarter and increased $13 \%$ to $\$ 21,337,000$ for the nine months. Case sales of soft pretzels were down $3 \%$ in the quarter. Sales of frozen juices and ices decreased $\$ 807,000$ or $7 \%$ to $\$ 11,178,000$ in the third quarter and increased $\$ 1,215,000$ or $6 \%$ to $\$ 20,799,000$ in the nine months. Excluding sales from the WHOLE FRUIT and FRUIT-A-FREEZE acquisitions, sales decreased $7 \%$ in the quarter and increased $5 \%$ in the nine months. Case sales of frozen novelties were down $16 \%$ in the quarter.

## THE RESTAURANT GROUP

Sales of our Restaurant Group decreased $39 \%$ to $\$ 343,000$ in the third quarter and $41 \%$ to $\$ 1,314,000$ for the nine month period. The sales decreases were caused primarily by the closing or licensing of stores in the past year. Sales of stores open for both year's nine months were down about $5 \%$ from last year.

## FROZEN BEVERAGES

Frozen beverage and related product sales increased $7 \%$ to $\$ 52,477,000$ in the third quarter and $\$ 7,174,000$ or $6 \%$ to $\$ 118,687,000$ in the nine month period. Beverage sales alone increased $7 \%$ to $\$ 35,420,000$ in the third quarter and were up $4 \%$ to $\$ 76,386,000$ in the nine months. Gallon sales were down $5 \%$ for the quarter and $4 \%$ for the nine months. About $60 \%$ of the dollar sales increase for the third quarter and $75 \%$ for the nine months resulted from a change in a customer program resulting in higher revenues and higher costs. Service revenue increased $44 \%$ to $\$ 11,988,000$ in the third quarter and $28 \%$ to $\$ 28,882,000$ for the nine months as we continue to expand our customer base. About $75 \%$ of the third quarter service revenue increase and $55 \%$ of the nine month service revenue increase were to one new customer. Sales of frozen carbonated beverage machines were $\$ 2,094,000$ lower this year than last in the three month period and for the nine months, sales of machines were lower by $\$ 1,611,000$.

## CONSOLIDATED

Gross profit as a percentage of sales decreased to $31.52 \%$ in the three month period from $34.25 \%$ last year and decreased to $29.10 \%$ in the nine month period from $32.78 \%$ a year ago. Higher commodity costs in excess of $\$ 10,000,000$ for the three months and $\$ 23,000,000$ for the nine months compared to last year were the primary driver causing gross profit percentage to decline. We expect commodity cost increases of this magnitude to impact our earnings for our fourth quarter although are hopeful, but cautious due to the extreme volatility of the commodities markets, that the year over year increase in commodity costs will begin to decline beginning in our fourth quarter. Reduced trade spending of over $\$ 1,000,000$ in our Retail Supermarkets segment benefitted gross profit in the quarter and helped to improve operating income in the Retail Supermarkets segment.

Total operating expenses increased $\$ 1,446,000$ in the third quarter but as a percentage of sales decreased to $22 \%$ from $23 \%$ last year. For the nine months, operating expenses increased $\$ 4,892,000$ but as a percentage of sales decreased about $1-1 / 2$ percentage points to $23 \%$. Marketing expenses decreased to $11 \%$ this year from $12 \%$ in last year's three month period and from $13 \%$ to $11 \%$ in the nine month periods. Controlled spending in our food service and retail supermarket segments accounted for the decline, with lower advertising expense of about $\$ 800,000$ in our retail supermarket segment in the third quarter and $\$ 2,000,000$ for the nine months driving the decline. Reduced spending on a national sales meeting contributed $\$ 600,000$ to lower expenses as a percent of sales in our first quarter and for the nine months compared to last year. Distribution expenses were $8 \%$ of sales in both years' third quarter and $9 \%$ of sales in both years' nine month period. Administrative expenses as a percent of sales were $3 \%$ in both years' third quarter and were $4 \%$ for the nine months in both years.

Other general income of $\$ 209,000$ in the third quarter and $\$ 371,000$ in the nine months consisted primarily of insurance gains in the Food Service segment. Other general income of $\$ 896,000$ in last year's third quarter and $\$ 904,000$ in the nine months primarily consist of about $\$ 495,000$ of insurance gains in the Frozen Beverages segment and a royalty settlement of $\$ 569,000$ in the Food Service segment reduced by other general expense items.

Operating income decreased $\$ 1,352,000$ or $7 \%$ to $\$ 17,454,000$ in the third quarter and $\$ 6,666,000$ or $21 \%$ to $\$ 25,470,000$ in the nine months as a result of the aforementioned.

Investment income increased by $\$ 71,000$ to $\$ 552,000$ in this year's third quarter and by $\$ 52,000$ to $\$ 2,055,000$ in the nine months primarily due to higher levels of investable securities.

The effective income tax rate has been estimated at $40 \%$ for the third quarter, up from $35 \%$ last year, and at $39 \%$ for the nine months compared to $36 \%$ in the year ago nine months. Last year's third quarter and nine months included the benefit of the resolution of state and foreign tax matters. This year's quarter and nine months had a lower benefit from stock based compensation as well as additional expense resulting from changes in state tax requirements.

Net earnings decreased $\$ 1,677,000$ or $13 \%$ in the three month period to $\$ 10,820,000$ and decreased $23 \%$ or $\$ 4,920,000$ to $\$ 16,715,000$ in the nine months this year from $\$ 21,635,000$ last year.

Item 3. Quantitative and Qualitative Disclosures About Market Risk
There has been no material change in the Company's assessment of its sensitivity to market risk since its presentation set forth, in item 7a. "Quantitative and Qualitative Disclosures About Market Risk," in its 2007 annual report on Form $10-\mathrm{K}$ filed with the SEC.

## Item 4. Controls and Procedures

The Chief Executive Officer and the Chief Financial Officer of the Company (its principal executive officer and principal financial officer, respectively) have concluded, based on their evaluation as of June 28, 2008, that the Company's disclosure controls and procedures are effective to ensure that information required to be disclosed by the Company in the reports filed or submitted by it under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms, and include controls and procedures designed to ensure that information required to be disclosed by the Company in such reports is accumulated and communicated to the Company's management, including the Chief Executive Officer and Chief Financial Officer, as appropriate to allow timely decisions regarding required disclosure.

There were no changes in the Company's internal controls over financial reporting or in other factors that could significantly affect these controls subsequent to the date of such evaluation.

## PART II. OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K
a) Exhibits

| $31.1 \&$ | Certification Pursuant to Section 302 of <br> the Sarbanes-Oxley Act of 2002 |
| :--- | :--- |
| 31.2 | Certification Pursuant to the 18 U.S.C. |
| $99.5 \&$ | Section 1350, as Adopted Pursuant to Section 906 of the <br> Sarbanes-Oxley Act of 2002 |

b) Reports on Form 8-K - Reports on Form 8-K were filed on April 24, 2008 and May 19, 2008

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## J \& J SNACK FOODS CORP.

Dated: July 24, 2008

Dated: July 24, 2008

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