MSC INDUSTRIAL DIRECT CO INC Form DEF 14A December 02, 2011

UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

SCHEDULE 14A (Rule 14a-101)

Proxy Statement Pursuant to Section 14(a) of the Securities Exchange Act of 1934

Filed by the RegistrantxFiled by a Party other than the RegistrantoCheck the appropriate box:o

 o
 Preliminary Proxy Statement

 o
 Confidential, for Use of the Commission Only (as permitted by Rule 14a-6(e)(2))

 x
 Definitive Proxy Statement

 o
 Definitive Additional Materials

 o
 Soliciting Material Pursuant to §240.14a-12

MSC INDUSTRIAL DIRECT CO., INC.

(Name of Registrant as Specified In Its Charter)

(Name of Person(s) Filing Proxy Statement, if other than the Registrant)

Payment of Filing Fee (Check the appropriate box):

x No fee required. Fee computed on table below per Exchange Act Rules 14a-6(i)(1) and 0-11. Title of each class of securities to which transaction applies:

(1)

Edgar Filing: MSC INDUSTRIAL DIRECT CO INC - Form DEF 14A

(2) Aggregate number of securities to which transaction applies:

(3) Per unit price or other underlying value of transaction computed pursuant to Exchange Act Rule 0-11 (set forth the amount on which the filing fee is calculated and state how it was determined):

| (4) | | Proposed maximum aggregate value of transaction: |
|-----|-----|--|
| | (5) | Total fee paid: |

Fee paid previously with preliminary materials.

Check box if any part of the fee is offset as provided by Exchange Act Rule 0-11(a)(2) and identify the filing for owhich the offsetting fee was paid previously. Identify the previous filing by registration statement number, or the Form or Schedule and the date of its filing.

| (1) | | Amount Previously Paid: | |
|-----|---|-------------------------|--|
| (2) | Form, Schedule or Registration Statement No | | |
| | (3) | Filing Party: | |
| | (4) | Date Filed: | |

75 Maxess Road Melville, New York 11747

NOTICE OF ANNUAL MEETING OF SHAREHOLDERS

To the shareholders of MSC Industrial Direct Co., Inc.:

NOTICE IS HEREBY GIVEN that the annual meeting of shareholders of MSC Industrial Direct Co., Inc., a New York corporation, will be held on January 12, 2012 at 9:00 a.m., local time, at the Melville Marriott Long Island, 1350 Old Walt Whitman Road, Melville, New York 11747, for the following purposes:

2. to ratify the appointment of Ernst & Young LLP as our independent registered public accounting firm for fiscal year 2012;

to conduct an advisory vote on executive compensation;

to conduct an advisory vote on the preferred frequency of conducting future advisory votes on executive compensation; and

5. to consider and act upon such other matters as may properly come before the annual meeting or any adjournments or postponements thereof.

Only shareholders of record at the close of business on November 23, 2011 are entitled to vote at the annual meeting and any adjournments or postponements thereof.

All shareholders are cordially invited to attend the annual meeting. However, to assure your representation at the annual meeting, you are urged to vote on the Internet, by telephone or by completing, signing and dating the enclosed proxy card as promptly as possible, and returning it in the postage-paid envelope provided. Any shareholder attending the annual meeting may vote in person even if he or she has already voted on the Internet, by telephone or by returning a proxy.

By Order of the Board of Directors,

Steve Armstrong Vice President, General Counsel and **Corporate Secretary**

> Melville, New York December 2, 2011

IMPORTANT:

The prompt return of proxies will ensure that your shares will be voted. A self-addressed envelope is enclosed for your convenience. No postage is required if mailed within the United States.

IMPORTANT NOTICE REGARDING THE AVAILABILITY OF PROXY MATERIALS FOR THE SHAREHOLDERS MEETING TO BE HELD ON JANUARY 12, 2012.

Our Proxy Statement and Annual Report are available online at: https://materials.proxyvote.com/553530

75 Maxess Road Melville, New York 11747

PROXY STATEMENT

FOR

Annual Meeting of Shareholders to be held on January 12, 2012

INFORMATION ABOUT THE MEETING

We are furnishing this proxy statement to you in connection with the solicitation of proxies by our Board of Directors, which we refer to as the Board, to be used at our 2012 annual meeting of shareholders, or at any adjournments or postponements thereof. This proxy statement describes the matters to be presented at the meeting and related information that will help you vote at the meeting. References in this proxy statement to the company, we, us, our similar terms mean MSC Industrial Direct Co., Inc.

We have elected to take advantage of the Securities and Exchange Commission s notice and access rule that allows us to furnish proxy materials to shareholders online. We believe that electronic delivery will expedite the receipt of proxy materials, while significantly lowering costs and reducing the environmental impact of printing and mailing full sets of proxy materials. As a result, on or about December 2, 2011, we mailed to our shareholders of record at the close of business on November 23, 2011, either (i) a Notice of Internet Availability of Proxy Materials containing instructions on how to access our proxy materials online and how to request paper copies of our proxy materials or (ii) a printed set of proxy materials which includes the notice of annual meeting, this proxy statement, our 2011 annual report to shareholders and a proxy card. If you received a Notice of Internet Availability of Proxy Materials by mail, you will not receive a printed copy of the materials unless you specifically request one. If your shares are held in the MSC Industrial Direct Co., Inc. 401(k) Plan, you will receive a printed set of proxy materials and the enclosed proxy will serve as a voting instruction card for the trustee of our 401(k) Plan, T. Rowe Price Trust Company, who will vote all shares of Class A common stock of the company allocated to your 401(k) account in accordance with your instructions.

The mailing address of our principal executive office is 75 Maxess Road, Melville, New York 11747.

When and where is the annual meeting?

Our 2012 annual meeting of shareholders will be held at the Melville Marriott Long Island, 1350 Old Walt Whitman Road, Melville, New York 11747, on January 12, 2012 at 9:00 a.m., local time.

What am I voting on?

You are voting on the following proposals:

to elect eight directors to serve for one-year terms;

to ratify the appointment of Ernst & Young LLP as our independent registered public accounting firm for fiscal year 2012;

to conduct an advisory vote on executive compensation;

to conduct an advisory vote on the preferred frequency of conducting future advisory votes on executive compensation; and

to consider and act upon such other matters as may properly come before the annual meeting or any adjournments or postponements thereof.

What are the voting recommendations of the Board of Directors?

Our Board recommends that you vote FOR each of the director nominees, FOR the ratification of the appointment of Ernst & Young LLP as our independent registered public accounting firm for fiscal year 2012, FOR the approval, on an advisory basis, of the compensation of our named executive officers as disclosed in this proxy statement and 1 YEAR, on an advisory basis, as the preferred frequency of conducting future advisory votes on executive compensation.

Who is entitled to vote?

Only shareholders of record of our Class A common stock and our Class B common stock at the close of business on November 23, 2011, the record date, are eligible to vote at the annual meeting. On that date, we had outstanding 46,808,225 shares of our Class A common stock and 16,300,474 shares of our Class B common stock.

What is a shareholder of record?

You are a shareholder of record if you are registered as a shareholder with our transfer agent, Computershare Shareholder Services.

What is a beneficial shareholder?

You are a beneficial shareholder if a brokerage firm, bank, trustee or other agent holds your shares in their name for your benefit. This form of ownership is often called ownership in street name, since your name does not appear in our records. If you are a beneficial shareholder, you may vote by following the voting instructions provided by your broker, bank, trustee or other nominee included with your proxy materials.

What is a broker non-vote?

If you hold shares beneficially in street name and do not provide your broker, bank or other agent with voting instructions, your shares could constitute broker non-votes. Generally, broker non-votes occur on a matter when a broker is not permitted to vote on that matter without instructions from the beneficial owner and the beneficial owner does not provide instructions.

If you are a beneficial owner whose shares are held in the name of a broker, and you do not provide your broker with voting instructions, the broker has the authority to vote your shares for or against certain routine matters. The proposal to ratify the appointment of Ernst & Young LLP as our independent registered public accounting firm for fiscal year 2012 is the only routine matter being considered at the 2012 annual meeting.

We encourage you to provide instructions to your broker or other nominee so that your shares may be voted. If you do not provide instructions to your broker or other nominee, your shares will not be voted in the director elections, on the advisory vote on executive compensation or on the advisory vote on the preferred frequency of conducting future advisory votes on executive compensation.

What is a quorum?

A quorum is the minimum number of shares required to hold a shareholders meeting. Under New York law and our By-Laws, the presence in person or by proxy of the holders of a majority of the total shares of our Class A common stock and our Class B common stock that are entitled to vote is necessary to constitute a quorum at the annual meeting.

What is the vote required for each proposal?

The election of each nominee for director requires the affirmative vote of a plurality of the votes cast in person or by proxy at the annual meeting. The approval of the proposal to ratify the appointment of Ernst & Young LLP as our independent registered public accounting firm for fiscal year 2012 and the approval, on an advisory basis, of the compensation of our named executive officers as disclosed in this proxy statement each requires the affirmative vote of a majority of the votes cast in person or by proxy at the annual meeting. For the advisory vote on the preferred frequency of conducting future advisory votes on executive compensation,

the option (one year, two years or three years) that receives the greatest number of votes cast in person or by proxy at the annual meeting will be considered the frequency preferred by our shareholders. Abstentions will not affect the outcome of any matter being voted on at the meeting, assuming that a quorum is obtained. Broker non-votes are not counted for any purpose in determining whether a matter has been approved, but, along with abstentions, are considered present and entitled to vote for purposes of determining a quorum.

On all matters to be voted upon at the annual meeting and any adjournments or postponements thereof, the record holders of the Class A common stock and the Class B common stock vote together as a single class, with each holder of Class A common stock entitled to one vote per share of Class A common stock and each holder of Class B common stock entitled to ten votes per share of Class B common stock.

How do I vote?

If you are a shareholder of record, you may vote in person at the 2012 annual meeting, on the Internet, by telephone or by signing, dating and mailing your proxy card. Detailed instructions for Internet and telephone voting are provided in the Notice of Internet Availability and the printed proxy card. If you are a beneficial shareholder, you must follow the voting procedures provided by your broker, bank, trustee or other nominee included with your proxy materials.

If you are a record holder and you sign your proxy card without giving specific instructions, your shares will be voted in accordance with the recommendations of our Board (FOR all eight of our nominees to the Board, FOR the ratification of the appointment of Ernst & Young LLP as our independent registered public accounting firm for fiscal year 2012, FOR the approval, on an advisory basis, of the compensation of our named executive officers as disclosed in this proxy statement and 1 YEAR, on an advisory basis, as the preferred frequency of conducting future advisory votes on executive compensation).

If your shares are held in the MSC Industrial Direct Co., Inc. 401(k) Plan, the enclosed proxy will serve as a voting instruction card for the trustee of our 401(k) Plan, T. Rowe Price Trust Company, who will vote all shares of Class A common stock of the company allocated to your 401(k) account in accordance with your instructions. If the voting instruction card is returned without choices marked, and if not otherwise directed, the shares in your 401(k) account that are represented by the voting instruction card will *not* be voted.

What will happen if another matter properly comes before the annual meeting?

Our Board does not intend to bring any matter before the annual meeting except as specifically indicated in the foregoing notice and these proxy materials, nor does our Board know of any matters that anyone else proposes to present for action at the annual meeting. However, if any other matters are properly presented at the meeting for a vote, the enclosed proxy card confers discretionary authority to the individuals named as proxies to vote the shares represented by proxy, as to those matters.

If I plan to attend the annual meeting, should I still vote by proxy?

All shareholders are cordially invited to attend the annual meeting. However, to assure your representation at the annual meeting, we urge you to vote your shares as promptly as possible either by Internet, by telephone or by completing, signing and dating the enclosed proxy card and returning it in the postage-paid envelope provided. Any shareholder attending the annual meeting may vote in person, even if he or she has already voted or returned a proxy card.

Edgar Filing: MSC INDUSTRIAL DIRECT CO INC - Form DEF 14A

If you vote by Internet, telephone or proxy and also attend the meeting, you do not need to vote again at the meeting unless you want to change your vote. Written ballots will be available at the meeting for shareholders of record. Beneficial shareholders who wish to vote in person must request a proxy from their broker or other nominee and bring that proxy to the annual meeting.

Who pays the cost for the solicitation of proxies?

We will pay any expenses for the solicitation of proxies for the annual meeting. Such solicitation may be made in person or by telephone by officers and employees of the company. Upon request, we will reimburse brokers, dealers, banks and trustees, or their nominees, for reasonable expenses incurred by them in forwarding material to the beneficial owners of shares of our Class A common stock.

How do I change my vote?

Shareholders of record may revoke their proxies and change their vote by giving written notice of revocation to our Corporate Secretary before the annual meeting, by delivering later-dated proxies (either in writing, by telephone or over the Internet), or by voting in person at the meeting. Beneficial shareholders may change their vote by following the instructions of their broker, bank, trustee or other nominee.

TABLE OF CONTENTS

| | Page |
|--|-------------|
| | # |
| INFORMATION ABOUT THE MEETING | <u>1</u> |
| ELECTION OF DIRECTORS (PROPOSAL NO. 1) | 7 |
| Qualifications of Directors and Nominees | 7 7 8 |
| Nominees for Director | |
| CORPORATE GOVERNANCE | <u>11</u> |
| Director Independence | <u>11</u> |
| Committees and Meetings of the Board | <u>11</u> |
| Corporate Governance Guidelines | <u>15</u> |
| Non-Employee Director Stock Ownership Guidelines | <u>15</u> |
| Code of Ethics and Code of Business Conduct | <u>16</u> |
| Policy Regarding Shareholder Nominations for Director | <u>16</u> |
| Shareholder Communications Policy | <u>17</u> |
| Executive Officers | <u>17</u> |
| Section 16(a) Beneficial Ownership Reporting Compliance | <u>19</u> |
| EQUITY COMPENSATION PLAN INFORMATION | <u>19</u> |
| RATIFICATION OF APPOINTMENT OF INDEPENDENT REGISTERED PUBLIC | <u>20</u> |
| ACCOUNTING FIRM (PROPOSAL NO. 2) | |
| Principal Accountant Fees and Services | <u>20</u> |
| Audit Committee Pre-Approval Policy | <u>21</u> |
| AUDIT COMMITTEE REPORT | <u>22</u> |
| COMPENSATION COMMITTEE REPORT | <u>23</u> |
| COMPENSATION DISCUSSION AND ANALYSIS | <u>24</u> |
| Executive Summary | <u>24</u> |
| Compensation Committee | <u>25</u> |
| How Compensation Decisions Are Made | <u>25</u> |
| Compensation Philosophy and Objectives | <u>25</u> |
| Compensation Consultants | <u>26</u> |
| Competitive Positioning | <u>27</u> |
| Role of Executive Officers in Compensation Decisions | <u>28</u> |
| CEO Succession Planning | <u>29</u> |
| Fiscal Year 2011 Executive Compensation | <u>29</u> |
| Executive Incentive Compensation Recoupment Policy | <u>36</u> |
| Executive Stock Ownership Guidelines | <u>36</u> |
| Federal Income Tax Deductibility of Executive Compensation | <u>37</u> |
| COMPENSATION RISK ASSESSMENT | <u>38</u> |
| EXECUTIVE COMPENSATION | <u>39</u> |
| Summary Compensation Table | <u>39</u> |
| Fiscal Year 2011 Grants of Plan-Based Awards | <u>42</u> |
| Equity Awards Granted in the First Quarter of Fiscal Year 2012 | <u>44</u> |
| Outstanding Equity Awards at 2011 Fiscal Year-End Table | <u>45</u> |
| Fiscal Year 2011 Option Exercises and Stock Vested | <u>47</u> |
| Pension Benefits and Nonqualified Deferred Compensation | <u>47</u> |

Potential Payments Upon Termination or Change in Control Indemnification Agreements

| | Page |
|--|-----------|
| | # |
| ADVISORY VOTE ON EXECUTIVE COMPENSATION (PROPOSAL NO. 3) | <u>53</u> |
| ADVISORY VOTE ON THE PREFERRED FREQUENCY OF CONDUCTING FUTURE | 54 |
| ADVISORY VOTES ON EXECUTIVE COMPENSATION (PROPOSAL NO. 4) | <u>54</u> |
| DIRECTOR COMPENSATION | <u>55</u> |
| Non-Employee Director Summary Compensation in Fiscal Year 2011 | <u>56</u> |
| CERTAIN RELATIONSHIPS AND RELATED PERSON TRANSACTIONS | <u>57</u> |
| Written Related Person Transactions Policy | <u>57</u> |
| Related Person Transactions | <u>57</u> |
| SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT | <u>59</u> |
| SHAREHOLDER PROPOSALS FOR NEXT ANNUAL MEETING | <u>63</u> |
| DELIVERY OF DOCUMENTS TO SHAREHOLDERS SHARING AN ADDRESS | <u>64</u> |
| OTHER MATTERS | <u>64</u> |
| | |

ELECTION OF DIRECTORS (PROPOSAL NO. 1)

Eight directors will be elected at our 2012 annual meeting of shareholders for a term of one year expiring at the 2013 annual meeting, and will serve until their respective successors shall have been elected, or until their earlier resignation or removal. Each of the nominees for director was previously elected a director of the company by our shareholders.

Each nominee has indicated that he or she is willing to serve as a member of our Board, if elected, and our Board has no reason to believe that any nominee may become unable or unwilling to serve. In the event that a nominee should become unavailable for election for any reason, the shares represented by a properly executed and returned proxy will be voted for any substitute nominee who shall be designated by the current Board. There are no arrangements or understandings between any director or nominee for director and any other person pursuant to which such person was selected as a director or nominee for director of the company.

Our Nominating and Corporate Governance Committee has reviewed the qualifications and independence of the nominees for director, and, with each member of the Nominating and Corporate Governance Committee abstaining as to himself or herself, has recommended each of the other nominees for election to our Board.

Qualifications of Directors and Nominees

We are one of the largest direct marketers and distributors of a broad range of metalworking and maintenance, repair and operations (MRO) products to customers throughout the United States. We operate primarily in the United States, with customers in all 50 states, through a network of five customer fulfillment centers and 105 branch offices. Our business strategy is to provide an integrated, lower cost solution to the purchasing, management and administration of our customers MRO needs. We believe we add value to our customers purchasing process by reducing their total costs for MRO supplies, taking into account both the direct cost of products and the administrative, personnel and financial cost of obtaining and maintaining MRO supplies.

Our Nominating and Corporate Governance Committee is responsible for assessing the composition and performance of the Board of Directors and Committees of the Board and for recruiting, evaluating and recommending candidates to be presented for appointment or election to serve as members of the Board. In evaluating our Board, our Nominating and Corporate Governance Committee has considered that our directors have a wide range of experience as senior corporate officers of large public companies, and in the areas of investment banking, accounting and business consulting. In these positions, they have also gained experience and knowledge in core management skills that are important to their service on our Board, such as supply chain management, strategic and financial planning, compliance, risk management, intellectual property matters and leadership development. Several of our directors also have experience serving on the boards of directors and board committees of other public companies, which provides them with an understanding of current corporate governance practices and trends and executive compensation matters. Our Nominating and Corporate Governance Committee also believes that our directors have other key attributes that are important to an effective board of directors, including the highest professional and personal ethics and values, a broad diversity of business experience and expertise, an understanding of our business and industry, a high level of education, broad-based business acumen, and the ability to think strategically.

Edgar Filing: MSC INDUSTRIAL DIRECT CO INC - Form DEF 14A

TABLE OF CONTENTS

In addition to the qualifications described above, the Nominating and Corporate Governance Committee also considered the specific experience described in the biographical details that follow in determining whether each individual nominee or director should serve on our Board.

Nominees for Director

| Name of Nominee | Principal Occupation | Age | Director Since |
|---|---|----------------|--------------------------|
| Jonathan Byrnes | Senior Lecturer at Massachusetts Institute of Technology | 63 | March 2010 |
| Roger Fradin | President and Chief Executive Officer of Automation and Control Solutions Division of Honeywell International Inc. | 58 | July 1998 |
| Erik Gershwind | President and Chief Operating Officer of the company | 40 | October 2010 |
| Louise Goeser | President and Chief Executive Officer of Grupo Siemens S.A. de C.V. | 58 | January 2009 |
| Mitchell Jacobson | Chairman of the Board of the company | 60 | October 1995 |
| Denis Kelly Philip Peller David Sandler | Managing Partner of Scura Partners Securities LLC Independent Director; Retired Partner of Arthur Andersen LLP Chief Executive Officer of the company | 62 72 54 | April 1996 April 2000 |