

CARPENTER TECHNOLOGY CORP

Form 10-Q

May 02, 2008

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

WASHINGTON, D.C. 20549

**FORM 10-Q**

(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended March 31, 2008

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 1-5828

**CARPENTER TECHNOLOGY CORPORATION**

(Exact name of Registrant as specified in its Charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**23-0458500**  
(I.R.S. Employer  
Identification No.)

**P.O. Box 14662**

**Reading, Pennsylvania**  
(Address of principal executive offices)

**19610**  
(Zip Code)

**610-208-2000**

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer:  Accelerated filer:  Non-accelerated filer:  Smaller reporting company:

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of April 23, 2008.

**Common stock, \$5 par value**  
Class

**47,798,273**  
Number of shares outstanding

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Items 3, 4 and 5 of Part II are omitted because there is no information to report.

**Table of Contents****PART I****Item 1. Financial Statements****CARPENTER TECHNOLOGY CORPORATION****CONSOLIDATED BALANCE SHEETS****(Unaudited)**

(in millions, except share data)

|  | March 31,<br>2008 | June 30,<br>2007 |
|--|-------------------|------------------|
| <b>ASSETS</b>  |                   |                  |
| Current assets:  |                   |                  |
| Cash and cash equivalents  | \$ 574.9          | \$ 300.8         |
| Marketable securities  | 25.7              | 372.7            |
| Accounts receivable, net   | 263.1             | 303.2            |
| Inventories  | 285.7             | 235.0            |
| Deferred income taxes  | 13.6              | 13.3             |
| Other current assets   | 29.1              | 30.7             |
| Total current assets   | 1,192.1           | 1,255.7          |
| Property, plant and equipment, net   | 552.7             | 537.4            |
| Prepaid pension cost   | 139.5             | 132.4            |
| Goodwill   | 40.2              | 46.4             |
| Trademarks and trade names, net  | 18.4              | 19.2             |
| Other assets   | 43.6              | 34.6             |
| Total assets   | \$ 1,986.5        | \$ 2,025.7       |
| <b>LIABILITIES</b>   |                   |                  |
| Current liabilities:   |                   |                  |
| Accounts payable   | \$ 171.8          | \$ 215.9         |
| Accrued liabilities  | 142.6             | 117.1            |
| Current portion of long-term debt  | 33.0              | 33.2             |
| Total current liabilities  | 347.4             | 366.2            |
| Long-term debt, net of current portion   | 299.8             | 299.5            |
| Accrued postretirement benefits  | 86.5              | 90.9             |
| Deferred income taxes  | 137.3             | 143.5            |
| Other liabilities  | 77.8              | 57.9             |
| Total liabilities  | 948.8             | 958.0            |
| Contingencies and commitments (see Note 8)   |                   |                  |
| <b>STOCKHOLDERS EQUITY</b>   |                   |                  |
| Common stock authorized 100,000,000 shares; issued 54,603,542 at March 31, 2008 and 54,552,244 shares at June 30, 2007; outstanding 48,212,367 at March 31, 2008 and 52,243,542 at June 30, 2007 | 273.0             | 272.8            |
| Capital in excess of par value   | 200.1             | 191.6            |
| Reinvested earnings  | 961.1             | 751.3            |

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|   |            |            |
|---|------------|------------|
| Common stock in treasury (6,391,175 shares and 2,308,702 shares at March 31, 2008 and June 30, 2007, respectively), at cost | (318.5)    | (65.7)     |
| Accumulated other comprehensive loss  | (78.0)     | (82.3)     |
| Total stockholders' equity  | 1,037.7    | 1,067.7    |
| Total liabilities and stockholders' equity  | \$ 1,986.5 | \$ 2,025.7 |

See accompanying notes to consolidated financial statements.

**Table of Contents****CARPENTER TECHNOLOGY CORPORATION****CONSOLIDATED STATEMENTS OF INCOME****(Unaudited)**

(in millions, except per share data)

|  | Three Months Ended<br>March 31, |          | Nine Months Ended<br>March 31, |            |
|--|---------------------------------|----------|--------------------------------|------------|
|  | 2008                            | 2007     | 2008                           | 2007       |
| NET SALES  | \$ 509.8                        | \$ 516.0 | \$ 1,407.4                     | \$ 1,316.8 |
| Cost of sales                                      | 400.5                           | 393.6    | 1,064.3                        | 1,006.1    |
| Gross profit                                       | 109.3                           | 122.4    | 343.1                          | 310.7      |
| Selling, general and administrative expenses       | 34.0                            | 29.9     | 104.4                          | 90.6       |
| Operating income                                   | 75.3                            | 92.5     | 238.7                          | 220.1      |
| Interest expense                                   | 5.1                             | 5.7      | 15.9                           | 17.1       |
| Other income, net                                  | (3.7)                           | (6.0)    | (22.1)                         | (23.8)     |
| Income before income taxes                         | 73.9                            | 92.8     | 244.9                          | 226.8      |
| Income tax expense                                 | 23.1                            | 28.5     | 80.5                           | 68.6       |
| Income from continuing operations                  | 50.8                            | 64.3     | 164.4                          | 158.2      |
| Income from discontinued operations                | 69.2                            | 2.3      | 69.3                           | 7.7        |
| NET INCOME   | \$ 120.0                        | \$ 66.6  | \$ 233.7                       | \$ 165.9   |
| <b>EARNINGS PER COMMON SHARE:</b>                  |                                 |          |                                |            |
| Basic:   |                                 |          |                                |            |
| Income from continuing operations                  | \$ 1.06                         | \$ 1.25  | \$ 3.34                        | \$ 3.07    |
| Income from discontinued operations                | \$ 1.44                         | \$ .05   | \$ 1.40                        | \$ 0.16    |
| Net income   | \$ 2.50                         | \$ 1.30  | \$ 4.74                        | \$ 3.23    |
| Diluted:   |                                 |          |                                |            |
| Income from continuing operations                  | \$ 1.05                         | \$ 1.22  | \$ 3.32                        | \$ 3.00    |
| Income from discontinued operations                | \$ 1.44                         | \$ .05   | \$ 1.40                        | \$ 0.15    |
| Net income   | \$ 2.49                         | \$ 1.27  | \$ 4.72                        | \$ 3.15    |
| <b>WEIGHTED AVERAGE COMMON SHARES OUTSTANDING:</b> |                                 |          |                                |            |
| Basic  | 48.0                            | 51.4     | 49.3                           | 51.2       |
| Diluted  | 48.3                            | 52.6     | 49.6                           | 52.6       |

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|                                 |         |           |         |           |
|---------------------------------|---------|-----------|---------|-----------|
| Cash dividends per common share | \$ 0.15 | \$ 0.1125 | \$ 0.45 | \$ 0.3375 |
|---------------------------------|---------|-----------|---------|-----------|

See accompanying notes to consolidated financial statements.

**Table of Contents****CARPENTER TECHNOLOGY CORPORATION****CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME****(Unaudited)**

(in millions)

|   | <b>Three Months Ended<br/>March 31,</b> |             | <b>Nine Months Ended<br/>March 31,</b> |             |
|---|---|-------------|--|-------------|
|   | <b>2008</b>                             | <b>2007</b> | <b>2008</b>                            | <b>2007</b> |
| Net income  | \$ 120.0                                | \$ 66.6     | \$ 233.7                               | \$ 165.9    |
| Net gain (loss) on derivative instruments, net of tax (expense) benefits of (\$4.7), (\$6.8), \$2.4 and (\$7.7), respectively | 7.4                                     | 11.5        | (3.7)                                  | 13.1        |
| Benefit plan amortization, net of tax of \$ and \$0.6, respectively   | (0.1)                                   |             | (0.9)                                  |             |
| Pension curtailment, net of tax of (\$0.1)  |   |             | 0.2                                    |             |
| Foreign currency translation gain   | 5.1                                     | 0.3         | 8.7                                    | 5.0         |
| Comprehensive income  | \$ 132.4                                | \$ 78.4     | \$ 238.0                               | \$ 184.0    |

See accompanying notes to consolidated financial statements.



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**CARPENTER TECHNOLOGY CORPORATION**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**

(Unaudited)

(in millions)

|   | <b>Nine Months Ended March 31,</b> |                |
|---|------------------------------------|----------------|
|   | <b>2008</b>                        | <b>2007</b>    |
| <b>OPERATING ACTIVITIES:</b>  |                                    |                |
| Net income  | \$ 233.7                           | \$ 165.9       |
| Adjustments to reconcile net income to net cash provided from operating activities: |                                    |                |
| Depreciation and amortization   | 37.1                               | 35.8           |
| Deferred income taxes benefit   | (0.9)                              | (8.4)          |
| Net pension (income) expense  | (0.8)                              | 3.6            |
| Net (gain) loss on disposals of property and equipment                              | (1.0)                              | 0.4            |
| Gain on sale of businesses  | (101.5)                            |                |
| Changes in working capital and other:   |                                    |                |
| Accounts receivable   | 31.0                               | (58.1)         |
| Inventories   | (58.4)                             | (32.2)         |
| Other current assets  | (5.5)                              | (6.3)          |
| Accounts payable  | (42.3)                             | 63.9           |
| Accrued liabilities   | 44.6                               | (16.0)         |
| Other, net  | 7.5                                | (1.9)          |
| Net cash provided from operating activities   | 143.5                              | 146.7          |
| <b>INVESTING ACTIVITIES:</b>  |                                    |                |
| Purchases of property, equipment and software                                       | (72.7)                             | (27.8)         |
| Proceeds from disposals of property and equipment                                   | 1.4                                | 0.2            |
| Acquisition of business   | (6.6)                              |                |
| Net proceeds from sale of businesses  | 143.0                              |                |
| Purchases of marketable securities  | (366.2)                            | (544.2)        |
| Proceeds from sales of marketable securities  | 713.2                              | 336.7          |
| Net cash provided from (used for) investing activities                              | 412.1                              | (235.1)        |
| <b>FINANCING ACTIVITIES:</b>  |                                    |                |
| Payments on long-term debt  | (0.2)                              | (0.2)          |
| Dividends paid  | (22.1)                             | (17.9)         |
| Purchases of treasury stock   | (250.8)                            | (13.9)         |
| Tax benefits on share-based compensation  | 1.2                                | 4.9            |
| Proceeds from common stock options exercised  | 0.6                                | 2.7            |
| Net cash used for financing activities  | (271.3)                            | (24.4)         |
| Effect of exchange rate changes on cash and cash equivalents                        | (10.2)                             | (4.4)          |
| <b>INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>                             | <b>274.1</b>                       | <b>(117.2)</b> |
| Cash and cash equivalents at beginning of period                                    | 300.8                              | 352.8          |
| Cash and cash equivalents at end of period  | \$ 574.9                           | \$ 235.6       |

See accompanying notes to consolidated financial statements.

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**CARPENTER TECHNOLOGY CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

**1. Basis of Presentation**

The accompanying unaudited consolidated financial statements have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information and the instructions to Form 10-Q and Article 10 of Regulation S-X. Accordingly, they do not include all of the information and footnotes required by U.S. generally accepted accounting principles for complete financial statements. In the opinion of management, all adjustments, consisting of normal and recurring adjustments, considered necessary for a fair presentation are reflected in the interim periods presented. These unaudited consolidated financial statements should be read in conjunction with the consolidated financial statements and footnotes thereto included in Carpenter's annual report on Form 10-K for the year ended June 30, 2007. Operating results for the three and nine months ended March 31, 2008 are not necessarily indicative of the operating results for any future period.

As used throughout this report, unless the context requires otherwise, the terms "Carpenter", "the Company", "Registrant", "Issuer", "we" and "our" refer to Carpenter Technology Corporation.

**Stock Split**

On October 16, 2007, the Company announced that its Board of Directors approved a two-for-one split of the Company's common stock to be effected in the form of a stock dividend. The stock split was distributed on November 15, 2007 to stockholders of record at the close of business on November 6, 2007. All share and per share information has been retroactively adjusted and restated to reflect the impact of the split.

**Discontinued Operations**

On March 31, 2008, the Company completed the sale of our ceramics operations, which is more fully discussed in Note 2. In accordance with Statement of Financial Accounting Standards No. 144, "Accounting for the Impairment or Disposal of Long-Lived Assets", the results of operations for our ceramics businesses have been classified as discontinued operations in the consolidated statements of income for all periods presented. Cash flows related to our ceramics operations have not been separately disclosed.

**Recent Accounting Pronouncements**

In September 2006, the Financial Accounting Standards Board (FASB) issued Statement of Financial Accounting Standards No. 157, "Fair Value Measurements" (SFAS 157), which establishes a framework for measuring the fair value of assets and liabilities. This framework is intended to provide increased consistency in how fair value determinations are made under various existing accounting standards that permit, or in some cases require, estimates of fair market value. SFAS 157 also expands financial statement disclosure requirements related to a company's use of fair value measurements, including the effect of such measures on earnings. The Company is required to adopt the provisions of SFAS 157 effective the first quarter of fiscal 2009. In February 2008, the FASB issued Staff Position SFAS 157-2, "Effective Date of FASB Statement No. 157" (FSP SFAS 157-2), which delays the effective date of SFAS 157 for all non-recurring fair value measurements of nonfinancial assets and nonfinancial liabilities until the fiscal year beginning after November 15, 2008. The Company is currently evaluating the provisions of SFAS 157 as well as FSP SFAS 157-2.

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**CARPENTER TECHNOLOGY CORPORATION**

**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**

**(Unaudited)**

In February 2007, FASB issued Statement of Financial Accounting Standards No. 159, *The Fair Value Option for Financial Assets and Financial Liabilities Including an Amendment of FASB Statement No. 115 (SFAS 159)*. This Statement permits entities to choose to measure many financial instruments and certain other items at fair value and report unrealized gains and losses on these instruments in earnings. The Company is required to adopt the provisions of SFAS 159 effective for the first quarter of fiscal 2009. The Company is currently evaluating the provisions of SFAS 159.

In March 2008, the FASB issued Statement of Financial Accounting Standards No. 161, *Disclosures about Derivative Instruments and Hedging Activities* an amendment of FASB Statement No. 133 (SFAS 161). SFAS 161 requires entities that utilize derivative instruments to provide qualitative disclosures about their objectives and strategies for using such instruments, as well as any details of credit-risk-related contingent features contained within derivatives. SFAS 161 also requires entities to disclose additional information about the amounts and location of derivatives located within the financial statements, how the provisions of SFAS 133 have been applied, and the impact that hedges have on an entity's financial position, financial performance, and cash flows. SFAS 161 is effective for fiscal years and interim periods beginning after November 15, 2008, with early application encouraged. The Company is currently evaluating the provisions of SFAS 161.

During the quarter ended September 30, 2007, as required, the Company adopted FASB Interpretation No. 48, *Accounting for Uncertainty in Income Taxes (FIN 48)*. FIN 48 prescribes recognition and measurement standards for a tax position taken or expected to be taken in a tax return. The evaluation of a tax position in accordance with FIN 48 is a two step process. The first step is the determination of whether a tax position should be recognized in the financial statements. Under FIN 48, a tax position taken or expected to be taken in a tax return is to be recognized only if the Company determines that it is more-likely-than-not that the tax position will be sustained upon examination by the tax authorities based upon the technical merits of the position. In step two, for those tax positions which should be recognized, the measurement of a tax position is determined as being the largest amount of benefit that is greater than fifty percent likely of being realized upon ultimate settlement. FIN 48 was effective as of the beginning of the Company's 2008 fiscal year, with adoption treated as a cumulative-effect type reduction to beginning retained earnings of \$1.8 million. Upon adoption of FIN 48, the Company made an accounting policy election to classify interest and penalties on estimated liabilities for uncertain tax positions as components of the provision for income taxes.

**2. Divestiture and Acquisition**

*Divestiture*

On March 31, 2008, the Company completed the sale of our ceramics operations to Morgan Crucible Company plc, a U.K. based advanced materials company. The ceramics operations consisted of our Certech and Carpenter Advanced Ceramics business units that have historically been included in our Engineered Products Operations business segment. The net proceeds from the sale were \$143.0 million, which included \$144.5 million of sales price net of \$1.5 million of deal costs. The selling price is subject to a working capital adjustment, which the Company preliminarily calculated to be \$3.1 million, which is included in other current assets in the accompanying consolidated balance sheet as of March 31, 2008. The Company does not have any significant continuing involvement in the operations after the divestiture.

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**CARPENTER TECHNOLOGY CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

The following table summarizes the components of discontinued operations:

| (in millions)   | Three Months Ended<br>March 31, |         | Nine Months Ended<br>March 31, |         |
|---|---------------------------------|---------|--------------------------------|---------|
|   | 2008                            | 2007    | 2008                           | 2007    |
| Net sales   | \$ 26.4                         | \$ 22.3 | \$ 74.7                        | \$ 67.4 |
| Income before income taxes                                    | \$ 4.0                          | \$ 3.2  | \$ 10.5                        | \$ 11.1 |
| Income tax expense  | 3.9                             | 0.9     | 6.0                            | 3.4     |
| Income from operations of discontinued businesses, net of tax | 0.1                             | 2.3     | 4.5                            | 7.7     |
| Gain on sale of discontinued operations                       | 102.7                           |         | 101.5                          |         |
| Income tax expense on gain                                    | 33.6                            |         | 36.7                           |         |
| Income from discontinued operations, net of tax               | \$ 69.2                         | \$ 2.3  | \$ 69.3                        | \$ 7.7  |

In accordance with EITF 87-24, the Company has not allocated general corporate overhead charges to the ceramics operations and has elected not to allocate general corporate interest expense.

*Acquisition*

On March 27, 2008, the Company acquired substantially all the assets of Ultrafine Powder Technology, a manufacturer of fine gas atomized powders used by the metal injection molding industry and other specialty markets located in Woonsocket, RI. The purchase price of \$6.6 million was paid in cash at closing. The asset purchase agreement includes a provision for a final working capital adjustment that will be finalized during the Company's fourth quarter of fiscal 2008. The consideration paid was allocated to \$2.1 million of current assets, principally accounts receivable and inventory, \$2.9 million of property, plant and equipment, and \$0.6 million to accounts payable and accrued expenses. The unallocated purchase price in excess of the fair value of the net assets acquired of \$2.2 million is included in other assets as of March 31, 2008. The purchase price allocation is preliminary and final valuations are expected to be completed in the fourth quarter of fiscal 2008.

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**CARPENTER TECHNOLOGY CORPORATION**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**3. Earnings Per Common Share**

The calculations of basic and diluted earnings from continuing operations per common share for the three and nine months ended March 31, 2008 and 2007 were as follows:

| (in millions, except per share data)                                  | Three Months Ended<br>March 31, |         | Nine Months<br>Ended<br>March 31, |          |
|---|---------------------------------|---------|-----------------------------------|----------|
|   | 2008                            | 2007    | 2008                              | 2007     |
| <u>Basic:</u>   |                                 |         |                                   |          |
| Income from continuing operations                                     | \$ 50.8                         | \$ 64.3 | \$ 164.4                          | \$ 158.2 |
| Dividends accrued on convertible preferred stock, net of tax benefits |                                 |         |                                   | (0.7)    |
| Earnings from continuing operations available for common stockholders | \$ 50.8                         | \$ 64.3 | \$ 164.4                          | \$ 157.9 |
| Weighted average number of common shares outstanding                  | 48.0                            | 51.4    | 49.3                              | 51.2     |
| Basic earnings from continuing operations per common share            | \$ 1.06                         | \$ 1.25 | \$ 3.34                           | \$ 3.07  |
| <u>Diluted:</u>   |                                 |         |                                   |          |
| Income from continuing operations                                     | \$ 50.8                         | \$ 64.3 | \$ 164.4                          | \$ 158.2 |
| Assumed shortfall between common and preferred dividend               |                                 |         |                                   | (0.3)    |
| Earnings from continuing operations available for common stockholders | \$ 50.8                         | \$ 64.3 | \$ 164.4                          | \$ 157.9 |
| Weighted average number of common shares outstanding                  | 48.0                            | 51.4    | 49.3                              | 51.2     |
| Assumed conversion of preferred shares                                |                                 | 1.0     |                                   | 1.2      |
| Effect of shares issuable under share based compensation plans        | 0.3                             | 0.2     | 0.3                               | 0.2      |
| Adjusted weighted average common shares outstanding                   | 48.3                            | 52.6    | 49.6                              | 52.6     |
| Diluted earnings from continuing operations per common share          | \$ 1.05                         | \$ 1.22 | \$ 3.32                           | \$ 3.00  |

**Table of Contents****CARPENTER TECHNOLOGY CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)****4. Investments in Marketable Securities**

The fair value of the Company's marketable securities is based on quoted market prices or estimates of fair value as of March 31, 2008 and June 30, 2007. The following is a summary of marketable securities, all of which were classified as available-for-sale as of March 31, 2008 and June 30, 2007:

March 31, 2008

| (in millions)        | Municipal<br>Bonds | Other  | Total   |
|----------------------|--------------------|--------|---------|
| Cost                 | \$ 23.4            | \$ 2.3 | \$ 25.7 |
| Unrealized losses    |                    |        |         |
| Estimated fair value | \$ 23.4            | \$ 2.3 | \$ 25.7 |

June 30, 2007

| (in millions)        | Municipal<br>Bonds | Other  | Total    |
|----------------------|--------------------|--------|----------|
| Cost                 | \$ 371.5           | \$ 1.2 | \$ 372.7 |
| Unrealized losses    |                    |        |          |
| Estimated fair value | \$ 371.5           | \$ 1.2 | \$ 372.7 |

As of March 31, 2008, the Company's marketable securities included auction rate securities with a par value of \$15.8 million. The auction rate securities have historically traded at par and are callable at par at the option of the issuer. Until February 2008, the auction rate securities market was highly liquid. During February 2008, a number of auctions failed for these types of securities. As a result of the unsuccessful auctions, the interest rates on the securities have been reset at a premium rate. In addition, as a result of the failed auctions, in the event we need access to the funds invested in these securities, we would not be able to liquidate these securities until: a future auction of these securities is successful, the securities are refinanced or redeemed by the issuers, or a buyer is found in a secondary market. The Company has the intent and ability to hold these securities until the anticipated recovery period which we believe will be less than twelve months. The auction rate securities are of high credit quality and maintain credit enhancements. We have no reason to believe that any of the underlying issuers of our auction rate securities are currently at risk of default.

For the nine months ended March 31, 2008 and 2007, proceeds from sales of these investments were \$713.2 million and \$336.7 million, respectively.

**5. Inventories**

Inventories consisted of the following components as of March 31, 2008 and June 30, 2007:

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| (in millions)                   | March 31,<br>2008 | June 30,<br>2007 |
|---------------------------------|-------------------|------------------|
| Raw materials and supplies      | \$ 41.8           | \$ 29.1          |
| Work in process                 | 167.4             | 138.3            |
| Finished and purchased products | 76.5              | 67.6             |
| Total inventory                 | \$ 285.7          | \$ 235.0         |



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Inventories are valued at the lower of cost or market. Cost for inventories is principally determined by the Last-In, First-Out ( LIFO ) method. The effect of using the LIFO methodology to value inventory, rather than FIFO, decreased cost of sales by \$8.6 million and \$56.9 million for the three and nine months ended March 31, 2008, respectively and increased cost of sales by \$56.1 million and \$135.3 million for the three and nine months ended March 31, 2007, respectively.

**6. Accrued Liabilities**

Accrued liabilities consisted of the following as of March 31, 2008 and June 30, 2007:

| (in millions)                    | March 31,<br>2008 | June 30,<br>2007 |
|----------------------------------|-------------------|------------------|
| Income taxes                     | \$ 38.4           | \$ 19.9          |
| Compensation                     | 37.4              | 37.7             |
| Employee benefits                | 29.6              | 30.0             |
| Interest                         | 7.5               | 5.5              |
| Deferred revenue                 | 7.3               | 2.1              |
| Derivative financial instruments | 3.5               | 2.1              |
| Taxes, other than income         | 1.9               | 4.2              |
| Environmental costs              | 1.4               | 1.5              |
| Professional services            | 0.8               | 0.8              |
| Other                            | 14.8              | 13.3             |
|                                  | \$ 142.6          | \$ 117.1         |

**7. Pension and Other Postretirement Benefits**

The components of the net periodic benefit cost related to Carpenter's pension and other postretirement benefits for the three and nine months ended March 31, 2008 and 2007 were as follows:

| Three months ended March 31,<br>(in millions) | Pension Plans |        | Other Postretirement<br>Plans |        |
|---|---------------|--------|-------------------------------|--------|
|   | 2008          | 2007   | 2008                          | 2007   |
| Service cost                                  | \$ 4.6        | \$ 4.3 | \$ 0.6                        | \$ 0.6 |
| Interest cost                                 | 12.1          | 11.6   | 2.9                           | 2.7    |
| Expected return on plan assets                | (18.0)        | (16.8) | (1.9)                         | (1.5)  |
| Amortization of net loss                      | 1.1           | 1.6    | 0.5                           | 0.5    |
| Amortization of prior service cost (benefit)  | 0.3           | 0.2    | (1.9)                         | (2.0)  |
| Net pension expense                           | \$ 0.1        | \$ 0.9 | \$ 0.2                        | \$ 0.3 |



**Table of Contents****CARPENTER TECHNOLOGY CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

| Nine months ended March 31,<br><br>(in millions) | Pension Plans   |               | Other Postretirement Plans |               |
|--|-----------------|---------------|----------------------------|---------------|
|  | 2008            | 2007          | 2008                       | 2007          |
| Service cost                                     | \$ 13.9         | \$ 12.9       | \$ 1.8                     | \$ 1.8        |
| Interest cost                                    | 36.5            | 34.8          | 8.7                        | 8.1           |
| Expected return on plan assets                   | (55.2)          | (50.4)        | (5.7)                      | (4.5)         |
| Amortization of net loss                         | 2.4             | 4.8           | 1.5                        | 1.5           |
| Curtailment                                      | 0.2             |               |                            |               |
| Amortization of prior service cost (benefit)     | 0.8             | 0.6           | (5.7)                      | (6.0)         |
| <b>Net pension (income) expense</b>              | <b>\$ (1.4)</b> | <b>\$ 2.7</b> | <b>\$ 0.6</b>              | <b>\$ 0.9</b> |

As disclosed in Note 2, Carpenter completed the sale of its ceramics operations on March 31, 2008. As a result of Carpenter's decision to divest of the ceramics operations, Carpenter recognized a curtailment loss of \$0.2 million in the second quarter of fiscal 2008 as prescribed under SFAS No. 88, Employers' Accounting for Settlements and Curtailments of Defined Benefit Pension Plans and for Termination Benefits, related to certain pension plans due to the significant reduction in the expected aggregate years of future service of the employees of the ceramics operations businesses.

The re-measurement of the pension plans as a result of the curtailment generated an increase in fiscal 2008 annual net periodic benefit cost for pension plans of approximately \$2.0 million which is being recognized ratably over the second half of fiscal 2008.

**8. Contingencies*****Environmental***

Carpenter is subject to various federal, state, local and foreign environmental laws and regulations relating to pollution, protection of public health and the environment, natural resource damages and occupational safety and health. Although compliance with these laws and regulations may affect the costs of Carpenter's operations, compliance costs to date have not been material on an annual or periodic basis. Carpenter has environmental remediation liabilities at some of its owned operating facilities and has been designated as a potentially responsible party ( PRP ) with respect to certain third-party Superfund waste disposal sites and other third party owned sites. Additionally, Carpenter has been notified that it may be a PRP with respect to other Superfund sites as to which no proceedings have been instituted against Carpenter. Neither the exact amount of remediation costs nor the final method of their allocation among all designated PRPs at these Superfund sites has been determined. The liability for future environmental remediation costs is evaluated by management on a quarterly basis. Carpenter accrues amounts for environmental remediation costs that represent management's best estimate of the probable and reasonably estimable costs related to environmental remediation. There were no additional amounts accrued during the three and nine months ended March 31, 2008 or 2007. The liability recorded for environmental remediation costs at Superfund sites, at other third party-owned sites and at Carpenter-owned current or former operating facilities remaining at March 31, 2008 was \$5.1 million. The estimated range at March 31, 2008 of the reasonably possible future costs of remediation at Superfund sites, at other third party-owned sites and at Carpenter-owned current or former operating facilities is between \$5.1 million and \$8.4 million.

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**CARPENTER TECHNOLOGY CORPORATION**

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**(Unaudited)**

Estimates of the amount and timing of future costs of environmental remediation requirements are inherently imprecise because of the continuing evolution of environmental laws and regulatory requirements, the availability and application of technology, the identification of currently unknown remediation sites and the allocation of costs among the PRPs. Based upon information currently available, such future costs are not expected to have a material effect on Carpenter's financial position, results of operations or cash flows. However, such costs could be material to Carpenter's financial position, results of operations or cash flows in a particular future quarter or year.

***Duty Drawback***

Historically, the Company has participated in a program offered by U.S. Customs and Border Protection ( U.S. Customs ) known as duty drawback. Under the program, the Company claimed a refund of import duties on items manufactured and exported to customers in foreign countries. Certain vendors of the Company prepared certificates authorizing the Company to claim duty drawback refunds against imported goods purportedly shipped by the vendor to the Company. Because of the complexity of the program, the Company engaged a licensed U.S. customs broker specializing in duty drawback claims. The customs broker was responsible for performing the administration of the process which included maintaining and collecting various forms of supporting evidence for each claim including collecting appropriate certificates from vendors, as well as preparing and submitting the refund claims.

The Company received notice from U.S. Customs that the Company was under investigation related to claims previously filed by the customs broker on the Company's behalf. The investigation alleged certain discrepancies and a lack of supporting documentation for the claims that had been filed by the broker. The Company initiated an internal review of the claims filed with U.S. Customs to determine the extent of claims that may have inadequate supporting documentation. The Company has also engaged a new licensed U.S. customs broker and suspended the filing of any new duty drawback claims until the investigation can be concluded. The Company intends to cooperate fully with U.S. Customs investigation of this matter.

As of the date of this filing, the Company's internal review is not complete due to the extensive amount of documentation which must be compiled and reviewed. Based on the initial results of the review to date, the Company recorded a charge of \$4.6 million to Cost of Sales during the first quarter of fiscal 2008 and \$0.5 million during the third quarter of fiscal 2008. These charges were determined in accordance with Statements of Financial Accounting Standards No. 5, Accounting for Contingencies, and represented the Company's best estimate of probable loss. No charges were recorded in the second quarter of fiscal 2008. As a result of the Company's internal review, the Company has made payments of \$1.4 million to U.S. Customs through March 31, 2008 related to the above contingency.

During the period the Company's customs broker was filing claims on the Company's behalf, July 2003 through December 2006, the Company applied for and received refund claims totaling \$6.9 million. While the ultimate outcome of the U.S. Customs investigation and the Company's internal review is not yet known, based on current facts we believe that the net remaining reserve recorded of \$4.0 million appears adequate.

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**CARPENTER TECHNOLOGY CORPORATION**

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**(Unaudited)**

***Export Regulations Violations***

In the third quarter of this year, the Company became aware of potential violations of federal export regulations at a business unit that was recently divested. Upon investigation, the Company discovered that approximately 40 foreign nationals employed over time at the business unit's facility may have been exposed to protected technical data related to the production of various products for military applications. An export license from the Department of State and the Department of Commerce is required prior to the exporting of technical data for military applications. The Company has applied for and received similar applications for other business units, but did not have such a license for the divested business unit. Violations of Federal export regulations can be subject to civil penalties depending upon the severity of the violation. The Company filed voluntary disclosures with the Department of State and the Department of Commerce prior to the divestiture of the business unit on March 31, 2008. The Department of State responded to the voluntary disclosure without assessing civil penalties. The Department of Commerce has not responded to the voluntary disclosure as of this date. It is not possible to determine the amount, if any, of civil penalties that may be assessed by the Department of Commerce. As a result the Company has not recorded any liability for potential penalties as of March 31, 2008.

***Other***

Carpenter is also defending various routine claims and legal actions that are incidental to its business, and Carpenter is subject to contingencies that are common to its operations, including those pertaining to product claims, commercial disputes, employment actions, employee benefits, compliance with domestic and foreign laws, personal injury claims and tax issues. Carpenter provides for costs relating to these matters when a loss is probable and the amount of the loss is reasonably estimable. The effect of the outcome of these matters on Carpenter's future results of operations and liquidity cannot be predicted because any such effect depends on future results of operations and the amount and timing (both as to recording future charges to operations and cash expenditures) of the resolution of such matters. While it is not feasible to determine the outcome of these matters, management believes that the total ultimate liability will not have a material effect on Carpenter's financial position, results of operations or cash flows over the long-term. However, such costs could be material to Carpenter's financial position, results of operations or cash flows in a particular future quarter or year.

**9. Common Stock in Treasury**

In December 2007, the Company's Board of Directors authorized a new share repurchase program as a result of the completion of the purchases of the previously authorized \$250.0 million share repurchase program. The new program authorizes the purchase of up to \$250.0 million of the Company's outstanding common stock. According to the terms of the new share repurchase program, purchases will be funded with available cash and made from time to time in either the open market or through private transactions. The timing or amount of the shares to be repurchased cannot be assured. During the nine months ended March 31, 2008, Carpenter purchased 4,045,203 of its common stock on the open market for \$250.8 million.

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**CARPENTER TECHNOLOGY CORPORATION**  
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The following is a summary of shares purchased during the nine months ended March 31, 2008 under the respective share repurchase programs:

| Date Authorized by the Board of Directors | Total<br>Authorized | Shares<br>Purchased | Cost of<br>Shares<br>Purchased | Authorized<br>Amount<br>Remaining<br>Available for<br>Future<br>Purchases as of<br>March 31,<br>2008 |
|---|---------------------|---------------------|--------------------------------|--|
| September 2006                            | \$ 250.0            | 3,622,870           | \$ 221.2                       |  |
| December 2007                             | \$ 250.0            | 422,333             | \$ 29.6                        | \$ 220.4   |
|   |                     | 4,045,203           | \$ 250.8                       | \$ 220.4   |

**10. Other Income**

Other income, net consisted of the following:

| (in millions)   | Three Months Ended<br>March 31, |          | Nine Months Ended<br>March 31, |           |
|---|---------------------------------|----------|--------------------------------|-----------|
|   | 2008                            | 2007     | 2008                           | 2007      |
| Continued Dumping and Subsidy Offset Act receipt                        |                                 |          | \$ (8.2)                       | \$ (6.4)  |
| Interest income   | (3.3)                           | (5.3)    | (13.7)                         | (15.8)    |
| Increase in equity in minority interests of unconsolidated subsidiaries | (0.4)                           | (0.4)    | (0.9)                          | (1.1)     |
| Other expense (income)  |                                 | (0.3)    | 0.7                            | (0.5)     |
|   | \$ (3.7)                        | \$ (6.0) | \$ (22.1)                      | \$ (23.8) |

**11. Income Taxes**

The tax rate used for interim periods is the estimated annual effective consolidated tax rate, based on the current estimate of full year results, except that taxes related to specific events, if any, are recorded in the interim period in which they occur.

As required, the Company adopted FIN 48 on July 1, 2007 which resulted in the Company recognizing a \$3.7 million increase in liabilities related to liabilities for unrecognized tax benefits, and a \$1.9 million increase in deferred tax assets for tax positions for which the ultimate deductibility is highly certain, but for which there is uncertainty as to the timing of such deductibility. The net result of these recognized assets and liabilities was a reduction to beginning retained earnings of \$1.8 million. The Company's total liabilities for unrecognized tax benefits at the date of adoption were \$20.2 million, which included \$1.8 million of accrued interest and penalties. For the three months ended March 31, 2008, the Company's income tax provision included \$0.3 million of benefit for changes in uncertain tax positions taken in prior years.



**Table of Contents****CARPENTER TECHNOLOGY CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

It is the Company's policy to classify interest and penalties recognized on underpayment of income taxes as income tax expense. For the nine months ended March 31, 2008, we accrued interest and penalties of \$0.5 million.

Including tax positions for which the Company determined that the tax position would not meet the more-likely-than-not recognition threshold upon examination by the taxing authorities based upon the technical merits of the position, the total estimated unrecognized tax benefit that, if recognized at March 31, 2008, would affect the Company's effective tax rate was approximately \$8.8 million. At this time, the Company does not believe that it is reasonably possible that there will be a material change in the estimated unrecognized tax benefits within the next twelve months.

The Company, and/or one of its subsidiaries, files income tax returns in the U.S. Federal jurisdiction and in various states and foreign jurisdictions. A summary of tax years that remain subject to examination, by major tax jurisdiction, is as follows:

| <b>Jurisdiction</b> | <b>Earliest Year<br/>Open to<br/>Examination</b> |
|---------------------|--|
| U.S. Federal        | 2005   |
| States:             |  |
| Pennsylvania        | 2003   |
| California          | 2006   |
| Illinois            | 2005   |
| Foreign:            |  |
| Belgium             | 2004   |
| Mexico              | 2002   |

**12. Business Segments**

As a result of the Company's divestiture of the ceramics operations, we now have two continuing operations reportable business segments: Premium Alloys Operations and Advanced Metals Operations.

The Premium Alloys Operations ( PAO ) segment includes the manufacturing and distribution of high temperature and high strength metal alloys and stainless steels in the form of ingots, billets, large bars and hollows. Also, the PAO segment includes conversion processing of metal for other specialty metals companies. A significant portion of PAO sales are to customers in the aerospace and energy industries. Much of PAO sales are to forging companies that further shape, mill, and finish the metals into more specific dimensions. All such sales are made under the Carpenter brand name.

The Advanced Metals Operations ( AMO ) segment includes the manufacturing and distribution of high temperature and high strength metal alloys, stainless steels, and titanium in the form of small bars and rods, wire, narrow strip and powder. Products in this segment typically go through more finishing operations, such as rolling, turning, grinding, drawing, and atomization, than products in our PAO segment. Also, sales in the AMO segment are spread across many end-use markets, including the aerospace, industrial, consumer, automotive, and medical industries. AMO products are sold under the Carpenter, Dynamet, and Talley brand names.



**Table of Contents****CARPENTER TECHNOLOGY CORPORATION****NOTES TO CONSOLIDATED FINANCIAL STATEMENTS****(Unaudited)**

Our consolidated total assets are managed as corporate-level assets and, therefore, are not allocated to the business segments. Only a portion of the expenses related to these assets, principally depreciation and amortization, is allocated to the individual business segments for inclusion in their respective measures of operating income.

The service cost component of Carpenter's net pension expense, which represents the estimated cost of future pension liabilities earned associated with active employees, is included in the operating income of the business segments. The residual net pension expense, which is comprised of the expected return on plan assets, interest costs on the projected benefit obligations of the plans, and amortization of actuarial gains and losses and prior service costs, is included under the heading Pension earnings, interest & deferrals.

On a consolidated basis, Carpenter's sales were not materially dependent on a single customer or a small group of customers.

| (in millions)                          | Three Months Ended<br>March 31, |          | Nine Months Ended<br>March 31, |            |
|--|---------------------------------|----------|--------------------------------|------------|
|  | 2008                            | 2007     | 2008                           | 2007       |
| Net sales:                             |                                 |          |                                |            |
| Advanced Metals Operations             | \$ 361.9                        | \$ 378.4 | \$ 997.6                       | \$ 980.2   |
| Premium Alloys Operations              | 146.8                           | 134.0    | 408.7                          | 326.9      |
| Other                                  | 3.4                             | 3.7      | 10.2                           | 11.0       |
| Intersegment                           | (2.3)                           | (0.1)    | (9.1)                          | (1.3)      |
| Consolidated net sales                 | \$ 509.8                        | \$ 516.0 | \$ 1,407.4                     | \$ 1,316.8 |
| Operating income:                      |                                 |          |                                |            |
| Advanced Metals Operations             | \$ 44.9                         | \$ 65.6  | \$ 138.3                       | \$ 147.6   |
| Premium Alloys Operations              | 34.3                            | 29.4     | 110.4                          | 83.5       |
| Other                                  | 0.5                             | 0.9      | 2.3                            | 3.2        |
| Corporate costs                        | (9.3)                           | (7.1)    | (29.1)                         | (25.4)     |
| Pension earnings, interest & deferrals | 4.9                             | 3.6      | 16.8                           | 10.8       |
| Intersegment                           |                                 | 0.1      |                                | 0.4        |
| Consolidated operating income          | \$ 75.3                         | \$ 92.5  | \$ 238.7                       | \$ 220.1   |

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### **Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

#### **Background and General**

Carpenter is engaged in the manufacturing, fabrication, and distribution of specialty metals and engineered products. As a result of the divestiture of our ceramic operations discussed below, we now have two reportable business segments: Premium Alloys Operations and Advanced Metals Operations, which are discussed later below. As part of our overall business strategy, we expect to continue to seek and consider opportunities related to strategic divestitures, acquisitions, and collaborative arrangements.

Our discussions below in this Item 2 are based upon the more detailed discussions about our business, operations and financial condition included in our Annual Report on Form 10-K for the fiscal year ended June 30, 2007, under Item 8 thereof. Our discussions here focus on our results during or as of the three and nine month periods ended March 31, 2008 and the comparable periods of fiscal 2007 (the three and nine month periods ended March 31, 2007), and, to the extent applicable, on material changes from information discussed in that Form 10-K or other important intervening developments or information since that time that have not previously been reported. These discussions should be read in conjunction with that Form 10-K for detailed background information.

#### **Impact of Raw Material Surcharges and Product Mix**

Increases in the cost of raw materials have impacted our operations over the past few years. We, and others in our industry, generally have been able to pass these cost increases on certain materials through to our customers using surcharges which are structured to recover increases in raw material costs. In the last several years, as raw material prices have escalated, surcharges have become an increasingly significant component of our net sales, which had a dilutive effect on our gross margin and operating margin percentages as described later in this discussion. Generally, the formula used to calculate the surcharge is based on prices quoted on the London Metal Exchange ( LME ) for the previous month for the respective raw materials, which creates a lag between the raw materials price change on the LME and our corresponding surcharges on sales. Except for the usually modest effect of the lag, the surcharge mechanism protects our net income on such sales.

We produce hundreds of grades of materials, with a wide range of pricing and profit levels depending on the grade. In addition, our product mix within a period is subject to the fluctuating order patterns of our customers as well as decisions we may make to participate in certain lower margin business in order to utilize available capacity. While we expect to see positive contribution from a more favorable product mix in our margin performance over time, the impact by period may fluctuate, and period-to-period comparisons may vary.

#### **Discontinued Operations**

On March 31, 2008, we completed the sale of our ceramics operations to Morgan Crucible Company plc, a U.K.-based advanced materials company. The ceramics operations consisted of our Certech and Carpenter Advanced Ceramics business units that have historically been included in our Engineered Products Operations business segment. The net proceeds from the sale were \$143.0 million, which included \$144.5 million of sales price net of \$1.5 million of deal costs. The selling price is subject to a working capital adjustment, which the Company has preliminarily calculated to be \$3.1 million, which is included in other current assets in the accompanying consolidated balance sheet as of March 31, 2008. The Company does not have any significant continuing involvement in the operations after the divestiture.

**Table of Contents****Results of Operations – Three Months Ended March 31, 2008 vs. Three Months Ended March 31, 2007**

Unless specifically stated otherwise, all discussion of the results of operations reflect the Company's continuing operations.

**Operating Performance Overview**

For the fiscal quarter ended March 31, 2008, we reported net income from continuing operations of \$50.8 million or \$1.05 per diluted share, compared with record net income from continuing operations a year earlier of \$64.3 million or \$1.22 per diluted share. Our results reflected reduced demand in our economically sensitive industrial, automotive and consumer end-use markets, combined with higher operating costs. Demand in the global energy and aerospace end-use markets was strong in the third quarter.

**Net Sales**

Net sales for the three months ended March 31, 2008 were \$509.8 million, which was a 1 percent decrease over the same period a year ago. Adjusted for surcharge revenue, sales were essentially flat. Overall, pounds shipped were 7 percent below an exceptionally strong third quarter a year ago. Our Premium Alloys Operations generated a 12 percent increase in pounds shipped largely due to strong demand from the global energy and aerospace markets. This increase was more than offset by a 9 percent decline in pounds shipped by our Advanced Metals Operations, due principally to lower demand related to the current weakness in the domestic industrial base.

Geographically, sales outside the United States increased 18 percent from a year ago to a quarterly record of \$178.6 million. International sales represented 35 percent of total sales for the three months ended March 31, 2008 compared to 29 percent for the three months ended March 31, 2007. Sales to Europe were particularly strong, increasing 26 percent over last year's third quarter, driven largely by the aerospace and power generation markets.

**Sales by End-Use Markets**

Our sales are to customers across a diversified list of end-use markets. The table below includes comparative information for our estimated sales by end-use markets:

| (\$ in millions) | Three Months Ended |                | \$       | %    |
|------------------|--------------------|----------------|----------|------|
|                  | March 31, 2008     | March 31, 2007 |          |      |
| Aerospace        | \$ 210.6           | \$ 189.0       | \$ 21.6  | 11%  |
| Industrial       | 104.7              | 128.8          | (24.1)   | (19) |
| Energy           | 57.9               | 46.4           | 11.5     | 25   |
| Automotive       | 55.1               | 64.1           | (9.0)    | (14) |
| Consumer         | 46.0               | 54.2           | (8.2)    | (15) |
| Medical          | 35.5               | 33.5           | 2.0      | 6    |
| Total net sales  | \$ 509.8           | \$ 516.0       | \$ (6.2) | (1)% |

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The following table includes comparative information for our estimated sales by end-use markets excluding surcharge revenues:

| (\$ in millions)                                    | Three Months Ended |                 | \$                      | %                       |
|---|--------------------|-----------------|-------------------------|-------------------------|
|   | March 31,          |                 |                         |                         |
|   | 2008               | 2007            | Increase/<br>(decrease) | Increase/<br>(decrease) |
| Aerospace   | \$ 142.9           | \$ 134.7        | \$ 8.2                  | 6%                      |
| Industrial  | 70.7               | 84.2            | (13.5)                  | (16)                    |
| Energy  | 42.5               | 30.7            | 11.8                    | 38                      |
| Automotive  | 38.3               | 43.5            | (5.2)                   | (12)                    |
| Consumer  | 31.9               | 33.3            | (1.4)                   | (4)                     |
| Medical   | 29.4               | 28.5            | 0.9                     | 3                       |
| <b>Total net sales excluding surcharge revenues</b> | <b>\$ 355.7</b>    | <b>\$ 354.9</b> | <b>\$ 0.8</b>           |                         |

Sales to the aerospace market increased 11 percent from the third quarter a year ago to a record \$210.6 million. Excluding surcharge revenue, sales increased approximately 6 percent from the third quarter a year ago. The increase was largely driven by higher sales of special alloys used in jet engines and fasteners as well as titanium coil, used in fasteners.

Industrial market sales decreased 19 percent from the third quarter a year ago to \$104.7 million. Adjusted for surcharge revenue, sales decreased approximately 16 percent. The decrease during the quarter ended March 31, 2008 reflected lower demand for material used in the manufacture of capital goods as well as valves and fittings.

Sales to the energy market of \$57.9 million reflected a 25 percent increase from the third quarter of fiscal 2007. Excluding surcharge revenue, sales increased 38 percent from a year ago. The improvement resulted from strong demand for special alloys used in the manufacture of industrial gas turbines and increased global sales of high-strength corrosion-resistant materials to the oil and gas market.

Automotive and truck market sales decreased 14 percent from the third quarter a year ago to \$55.1 million. Excluding surcharge revenue, sales decreased 12 percent. The decrease primarily reflected the general slowdown in the domestic automotive industry.

Sales to the consumer market decreased 15 percent to \$46.0 million from a year ago. Adjusted for surcharge revenue, sales decreased 4 percent. This reduction in sales primarily reflected the negative impact on demand for materials used in the housing sector and the weakening domestic economy.

Sales to the medical market increased 6 percent to \$35.5 million from a year ago. Adjusted for surcharge revenue, sales increased 3 percent.

**Table of Contents****Sales by Product Class**

The table below includes comparative information for the our sales by major product class:

| (\$ in millions)       | Three Months Ended<br>March 31, |          | \$<br>Increase /<br>(Decrease) | %<br>Increase /<br>(Decrease) |
|------------------------|---------------------------------|----------|--------------------------------|-------------------------------|
|                        | 2008                            | 2007     |                                |                               |
| Special alloys         | \$ 268.4                        | \$ 259.0 | \$ 9.4                         | 4%                            |
| Stainless steels       | 172.9                           | 188.4    | (15.5)                         | (8)%                          |
| Titanium products      | 48.2                            | 45.3     | 2.9                            | 6                             |
| Tools and other steels | 15.4                            | 17.4     | (2.0)                          | (11)                          |
| Other materials        | 4.9                             | 5.9      | (1.0)                          | (17)                          |
| Total net sales        | \$ 509.8                        | \$ 516.0 | \$ (6.2)                       | (1)%                          |

The table below includes comparative information for the our sales by major product class excluding surcharge revenues:

| (\$ in millions)                             | Three Months Ended<br>March 31, |          | \$<br>Increase /<br>(Decrease) | %<br>Increase /<br>(Decrease) |
|--|---------------------------------|----------|--------------------------------|-------------------------------|
|  | 2008                            | 2007     |                                |                               |
| Special alloys                               | \$ 165.7                        | \$ 154.1 | \$ 11.6                        | 8%                            |
| Stainless steels                             | 122.1                           | 132.9    | (10.8)                         | (8)                           |
| Titanium products                            | 48.2                            | 45.3     | 2.9                            | 6                             |
| Tools and other steels                       | 15.0                            | 16.8     | (1.8)                          | (11)                          |
| Other materials                              | 4.7                             | 5.8      | (1.1)                          | (19)                          |
| Total net sales excluding surcharge revenues | \$ 355.7                        | \$ 354.9 | \$ 0.8                         |                               |

Sales of special alloys products increased 4 percent from a year ago to \$268.4 million. Adjusted for surcharge revenue, sales increased 8 percent. The sales increase principally reflected the growth that we have experienced in our energy end-use market as a result of increased oil exploration activity, coupled with more demanding material requirements that has fueled strong growth for our portfolio of special alloy products, particularly in Europe and Asia.

Sales of stainless steels decreased 8 percent from a year ago to \$172.9 million. Excluding surcharge revenue, sales also decreased 8 percent. The decrease resulted primarily from reduced shipments of lower value materials sold through distributors.

Sales of titanium products increased 6 percent from a year ago to \$48.2 million. The increase is primarily a result of increased shipments of titanium coil used to make fasteners for the aerospace industry, as compared with the third quarter a year ago.

**Table of Contents****Gross Profit**

Our gross profit in the third quarter decreased 11 percent to \$109.3 million, or 21.4 percent of net sales, as compared with \$122.4 million, or 23.7 percent of net sales, in the same quarter a year ago. The lower gross profit primarily reflected reduced volume against a strong period one year ago and higher operating costs due to production inefficiencies in the quarter, as well as the costs of investments in our manufacturing systems to drive long-term operational effectiveness. These expenses were partially offset by continued favorable mix improvement.

In addition to the impact of the surcharge mechanism that is discussed below, fluctuations in raw material prices combined with fluctuations in inventory levels have impacted our gross profit from quarter to quarter. We estimated that the effect of the raw material fluctuations combined with changes in inventory levels negatively impacted gross profit by \$10.7 million when comparing gross profit for the quarter ended March 31, 2008 to the gross profit for the quarter ended March 31, 2007.

Our surcharge mechanism is structured to recover increases in raw material costs, although generally with a one month lag effect. While the surcharge generally protects the absolute gross profit dollars, it does have a dilutive effect on gross margin as a percent of sales. The following represents a summary of the dilutive impact of the surcharges on gross margin for the three months ended March 31:

| (in millions)  | Three Months Ended<br>March 31, |          |
|--|---------------------------------|----------|
|  | 2008                            | 2007     |
| Net sales  | \$ 509.8                        | \$ 516.0 |
| Less: surcharge revenues                             | 154.1                           | 161.1    |
| Net sales excluding surcharges                       | \$ 355.7                        | \$ 354.9 |
| Gross profit   | \$ 109.3                        | \$ 122.4 |
| Gross margin   | 21.4%                           | 23.7%    |
| Gross margin excluding dilutive effect of surcharges | 30.7%                           | 34.5%    |

We estimate that the lag effect of the surcharge mechanism, which results from calculating the surcharge amount for each month using the previous month's raw material prices, negatively impacted gross margin by approximately 10 basis points during the quarter ended March 31, 2008, and negatively impacted gross margin by approximately 70 basis points during the prior year's quarter.

After considering the dilutive effect of surcharges as well as the lag effect of the surcharge mechanism and other inventory effects, the lower gross margin reflected higher operating costs due to production inefficiencies in the third quarter of this year relative to a year ago, as well as the costs of investments in our manufacturing systems to drive long-term operational effectiveness.

**Selling, General and Administrative Expenses**

Selling, general and administrative expenses of \$34.0 million were 6.7 percent of net sales as compared with \$29.9 million or 5.8 percent of net sales in the same quarter a year ago. The increase in the third quarter of this year is primarily attributable to investments in systems and resources needed to drive our future growth initiatives.

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### **Interest Expense**

Interest expense for the quarter was \$5.1 million, as compared with \$5.7 million in the same quarter in the prior year.

### **Other income**

Other income for the recent third quarter was \$3.7 million as compared with \$6.0 million in the third quarter a year ago. The decrease was primarily due to reduced interest income from invested cash as a result of lower interest rates.

### **Income taxes**

Our tax provision in the recent third quarter was \$23.1 million, or 31.3 percent of pre-tax income, versus \$28.5 million, or 30.7 percent, in the same quarter a year ago. The tax provision for the quarter ended March 31, 2007 was favorably impacted by \$2.2 million due to a favorable settlement of a state tax audit.

### **Discontinued Operations**

Income from discontinued operations for the third quarter of this year was \$69.2 million as compared with \$2.3 million in the third quarter a year ago. On March 31, 2008, we completed the sale of our ceramics operations to Morgan Crucible Company plc, a U.K.-based advanced materials company. The ceramics operations consisted of our Certech and Carpenter Advanced Ceramics business units that have historically been included in our Engineered Products Operations business segment. The net proceeds from the sale were \$143.0 million, which included \$144.5 million of sales price net of \$1.5 million of deal costs. As a result of the sale, we recorded a pre-tax gain on sale in the quarter ended March 31, 2008 of \$102.7 million.

## **Business Segment Results:**

### **Advanced Metals Operations Segment**

The Advanced Metals Operations ( AMO ) segment includes the manufacturing and distribution of high temperature and high strength metal alloys, stainless steels, and titanium in the form of small bars and rods, wire, narrow strip and powder. Products in this segment typically go through more finishing operations, such as rolling, turning, grinding, drawing, and atomization, than products in our Premium Alloys Operations segment. Also, sales in the AMO segment are spread across many end-use markets, including the aerospace, industrial, consumer, automotive, and medical industries. AMO products are sold under the Carpenter, Dynamet, and Talley brand names.

Net sales for the quarter ended March 31, 2008 for the AMO segment were \$361.9 million, as compared with \$378.4 million in the same quarter a year ago. Excluding surcharge revenues, net sales decreased 1 percent from a year ago. The decrease reflected decreases in pounds shipped as a result of lower demand related to the current weakness in the domestic industrial base.

Operating income for the AMO segment was \$44.9 million or 12 percent of net sales (17 percent of net sales excluding surcharge revenues) in the recent third quarter, as compared with \$65.6 million or 17 percent of net sales (25 percent of net sales excluding surcharge revenues) in the same quarter a year ago. The decrease in operating income reflected a lower gross profit and increases in selling, general and administrative expenses related to investments to drive future growth initiatives that were partially offset by improvements in product mix.

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### **Premium Alloys Operations Segment**

The Premium Alloys Operations ( PAO ) segment includes the manufacturing and distribution of high temperature and high strength metal alloys and stainless steels in the form of ingots, billets, large bars and hollows. Also, the PAO segment includes conversion processing of metal for other specialty metals companies. A significant portion of PAO sales are to customers in the aerospace and energy industries. Much of PAO sales are to forging companies that further shape, mill, and finish the metals into more specific dimensions. All such sales are made under the Carpenter brand name.

Net sales for the quarter ended March 31, 2008 for the PAO segment were \$146.8 million, as compared with \$134.0 million in the same quarter a year ago. Excluding surcharge revenues, net sales increased 6 percent from a year ago. The increase was largely driven by strong international demand in the global energy end-use market.

Operating income for the PAO segment was \$34.3 million or 23 percent of net sales (37 percent of net sales excluding surcharge revenues) in the recent third quarter, compared with \$29.4 million or 22 percent of net sales (33 percent of net sales excluding surcharge revenues) in the same quarter a year ago. The increase in operating income reflected strong growth achieved in the global energy market.

### **Results of Operations Nine Months Ended March 31, 2008 vs. Nine Months Ended March 31, 2007**

Unless specifically stated otherwise, all discussion of the results of operations reflect the Company's continuing operations.

#### **Operating Performance Overview**

For the nine months ended March 31, 2008, we reported net income from operations of \$164.4 million or \$3.32 per diluted share, reflecting a 4 percent increase as compared with net income from operations for the same period a year ago. Our results reflected strong demand in the energy and aerospace markets, particularly in international markets, which was partially offset by reduced demand in our economically sensitive markets and higher operating costs as a result of operating inefficiencies and investments in future growth initiatives.

#### **Net Sales**

Net sales for the nine months ended March 31, 2008 were \$1,407.4 million, which was a 7 percent increase as compared with the same period a year ago. Adjusted for surcharge revenue, sales increased 1 percent. The overall increase reflected strong demand in the global energy end-use market being offset by reductions in the economically sensitive industrial, automotive and consumer end-use markets.

Geographically, sales outside the United States increased 26 percent from a year ago to \$478.5 million. International sales represented 34 percent of total sales for the nine months ended March 31, 2008 as compared with 29 percent for the prior year period, primarily reflecting increased sales to our customers in the global energy end-use market.



**Table of Contents****Sales by End-Use Markets**

Our sales are to customers across a diversified list of end-use markets. The table below includes comparative information for our estimated sales by end-use markets:

| (\$ in millions)       | Nine Months Ended<br>March 31, |                   | \$<br>Increase/<br>(decrease) | %<br>Increase/<br>(decrease) |
|------------------------|--------------------------------|-------------------|-------------------------------|------------------------------|
|                        | 2008                           | 2007              |                               |                              |
| Aerospace              | \$ 545.3                       | \$ 499.3          | \$ 46.0                       | 9%                           |
| Industrial             | 305.6                          | 313.2             | (7.6)                         | (2)                          |
| Energy                 | 165.8                          | 107.0             | 58.8                          | 55                           |
| Automotive             | 162.7                          | 167.4             | (4.7)                         | (3)                          |
| Consumer               | 133.8                          | 140.8             | (7.0)                         | (5)                          |
| Medical                | 94.2                           | 89.1              | 5.1                           | 6                            |
| <b>Total net sales</b> | <b>\$ 1,407.4</b>              | <b>\$ 1,316.8</b> | <b>\$ 90.6</b>                | <b>7%</b>                    |

The following table includes comparative information for our estimated sales by end-use markets excluding surcharge revenues:

| (\$ in millions)                                    | Nine Months Ended<br>March 31, |                 | \$<br>Increase/<br>(decrease) | %<br>Increase/<br>(decrease) |
|---|--------------------------------|-----------------|-------------------------------|------------------------------|
|   | 2008                           | 2007            |                               |                              |
| Aerospace   | \$ 383.6                       | \$ 387.6        | \$ (4.0)                      | (1)%                         |
| Industrial  | 197.2                          | 217.3           | (20.1)                        | (9)                          |
| Energy  | 125.8                          | 76.2            | 49.6                          | 65                           |
| Automotive  | 111.9                          | 119.3           | (7.4)                         | (6)                          |
| Consumer  | 89.5                           | 95.2            | (5.7)                         | (6)                          |
| Medical   | 79.3                           | 82.1            | (2.8)                         | (3)                          |
| <b>Total net sales excluding surcharge revenues</b> | <b>\$ 987.3</b>                | <b>\$ 977.7</b> | <b>\$ 9.6</b>                 | <b>1%</b>                    |

Sales to the aerospace market increased 9 percent as compared with the same period a year ago to \$545.3 million. Excluding surcharge revenue, sales declined approximately 1 percent from a year ago. Reduced sales of material used in the manufacture of fasteners and a decline in shipments to a customer that is now procuring some of its aerospace needs internally from a recently acquired subsidiary contributed to the decline.

Industrial market sales decreased 2 percent as compared with the same period a year ago to \$305.6 million. Adjusted for surcharge revenue, sales decreased approximately 9 percent. During the nine months ended March 31, 2008, the decrease reflected lower demand for material used in the manufacture of valves and fittings as well as reduced shipments of lower value materials sold through distributors.

Sales to the energy market of \$165.8 million reflected a 55 percent increase as compared with the same period of fiscal 2007. Excluding surcharge revenue, sales increased 65 percent from a year ago. The Company's broad product portfolio of high-strength corrosion-resistant materials continues to gain strong acceptance among customers. Strong international demand helped drive the increase in energy sales.

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Automotive and truck market sales decreased 3 percent as compared with the same period a year ago to \$162.7 million. Excluding surcharge revenue, sales decreased 6 percent as compared with the same period a year ago. This decrease was due to lower automotive production levels as a result of the general slowdown in the domestic automotive industry and decisions not to participate in certain marginally profitable business.

Sales to the consumer market decreased 5 percent to \$133.8 million as compared with the same period a year ago. Adjusted for surcharge revenue, sales decreased 6 percent. The decrease reflected the weakening domestic economy and recent reductions in demand for materials used in the housing sector.

Sales to the medical market increased 6 percent to \$94.2 million as compared with the same period a year ago. Adjusted for surcharge revenue, sales decreased 3 percent. The decrease reflects an unfavorable shift in product mix and lower selling prices for titanium products.

**Sales by Product Class**

The table below includes comparative information for the Company's sales by major product class:

| (\$ in millions)       | Nine Months Ended<br>March 31, |            | \$                       | %                        |
|------------------------|--------------------------------|------------|--------------------------|--------------------------|
|                        | 2008                           | 2007       | Increase /<br>(Decrease) | Increase /<br>(Decrease) |
| Special alloys         | \$ 734.5                       | \$ 624.3   | \$ 110.2                 | 18%                      |
| Stainless steels       | 481.8                          | 487.9      | (6.1)                    | (1)                      |
| Titanium products      | 129.3                          | 142.3      | (13.0)                   | (9)                      |
| Tools and other steels | 47.4                           | 44.6       | 2.8                      | 6                        |
| Other materials        | 14.4                           | 17.7       | (3.3)                    | (19)                     |
| Total net sales        | \$ 1,407.4                     | \$ 1,316.8 | \$ 90.6                  | 7%                       |

The table below includes comparative information for the Company's sales by major product class excluding surcharge revenues:

| (\$ in millions)                             | Nine Months Ended<br>March 31, |          | \$                       | %                        |
|--|--------------------------------|----------|--------------------------|--------------------------|
|  | 2008                           | 2007     | Increase /<br>(Decrease) | Increase /<br>(Decrease) |
| Special alloys                               | \$ 465.0                       | \$ 414.7 | \$ 50.3                  | 12%                      |
| Stainless steels                             | 333.2                          | 360.1    | (26.9)                   | (7)                      |
| Titanium products                            | 129.3                          | 142.3    | (13.0)                   | (9)                      |
| Tools and other steels                       | 45.4                           | 42.9     | 2.5                      | 6                        |
| Other materials                              | 14.4                           | 17.7     | (3.3)                    | (19)                     |
| Total net sales excluding surcharge revenues | \$ 987.3                       | \$ 977.7 | \$ 9.6                   | 1%                       |

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Sales of special alloys products increased 18 percent as compared with the same period a year ago to \$734.5 million. Adjusted for surcharge revenues, sales increased 12 percent. The increase principally reflected the growth that we have experienced in our energy end-use market as a result of increased oil exploration activity, coupled with more demanding material requirements that has fueled strong growth for our portfolio of special alloy products, particularly in Europe and Asia.

Sales of stainless steels decreased 1 percent as compared with the same period a year ago to \$481.8 million. Excluding surcharge revenues, sales decreased 7 percent. The decrease resulted primarily from reduced shipments of lower value materials sold through distributors.

Sales of titanium products decreased 9 percent as compared with the same period a year ago to \$129.3 million. The decrease is primarily a result of reduced shipments of titanium coil used to make fasteners for the aerospace industry compared to the same period a year ago.

**Gross Profit**

Our gross profit for the nine months ended March 31, 2008 increased 10 percent to \$343.1 million, or 24.4 percent of net sales, from \$310.7 million, or 23.6 percent of net sales, in the same period a year ago. The higher gross profit reflected the increased sales of higher value materials and the lag effect in our surcharge mechanism.

In addition to the impact of the surcharge mechanism that is discussed below, fluctuations in raw material prices combined with fluctuations in inventory levels may impact our gross profit. We estimated that the effect of the raw material fluctuations combined with changes in inventory levels during the period negatively impacted gross profit by \$2.4 million dollars when comparing gross profit for the nine months ended March 31, 2008 to the same period in the prior year.

Our surcharge mechanism is structured to recover increases in raw material costs, although generally with a one month lag effect. While the surcharge protects the absolute gross profit dollars, it has a dilutive effect on gross margin as a percent of sales. The following represents a summary of the dilutive impact of the surcharges on gross margin for the nine months ended March 31:

| (in millions)  | Nine Months Ended<br>March 31, |            |
|--|--------------------------------|------------|
|  | 2008                           | 2007       |
| Net sales  | \$ 1,407.4                     | \$ 1,316.8 |
| Less: surcharge revenues                             | 420.1                          | 339.1      |
| Net sales excluding surcharges                       | \$ 987.3                       | \$ 977.7   |
| Gross profit   | \$ 343.1                       | \$ 310.7   |
| Gross margin   | 24.4%                          | 23.6%      |
| Gross margin excluding dilutive effect of surcharges | 34.8%                          | 31.8%      |

We estimate that the lag effect of the surcharge mechanism, which results from calculating the surcharge amount for each month using the previous month's raw material prices, positively impacted gross margin by approximately 70 basis points during the nine months ended March 31, 2008, and negatively impacted gross margin by approximately 215 basis points during the same period in the prior year.

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Gross profit in the nine months ended March 31, 2008 was negatively impacted as a result of the \$5.1 million in charges we recorded with respect to the duty drawback claims discussed below.

After considering the dilutive effect of surcharges, the duty drawback charges and other inventory effects, the underlying improvement in gross profit and gross margin was largely driven by a richer product mix and higher base selling prices which were offset by production inefficiencies.

### **Selling, General and Administrative Expenses**

Selling, general and administrative expenses of \$104.4 million were 7.4 percent of net sales as compared with \$90.6 million or 6.9 percent of net sales in the same period a year ago. The nine months ended March 31, 2007 included \$3.6 million of executive separation obligations, \$1.6 million of costs associated with the review of an acquisition and \$0.8 from executive recruitment fees. The increase in the nine months ended March 31, 2008 is primarily attributable to investments in systems and resources needed to drive our future growth initiatives.

### **Interest Expense**

Interest expense for the nine months ended March 31, 2008 was \$15.9 million, compared with \$17.1 million in the same period in the prior year.

### **Other income**

Other income for the recent nine months ended March 31, 2008 was \$22.1 million as compared with \$23.8 million in the same period a year ago. The decrease is primarily due to increased distributions received by the Company in fiscal 2008 under the Continued Dumping and Subsidy Offset Act (the Act) which was offset by reductions in interest income as a result of lower returns on invested cash as well as increases in foreign exchange transaction losses.

### **Income taxes**

Our tax provision in the nine months ended March 31, 2008 was \$80.5 million, or 32.9 percent of pre-tax income, versus \$68.6 million, or 30.2 percent, in the same period a year ago. The tax provision for the nine months ended March 31, 2007 was favorably impacted by a \$4.0 million benefit related to the reversal of certain deferred tax valuation allowances as well as a \$3.6 million benefit related to favorable adjustments related to state tax audits and a benefit of \$1.0 million due to U.S. Congress' retroactive extension of the Federal research and development tax credits.

### **Discontinued Operations**

Income from discontinued operations for the nine months ended March 31, 2008 was \$69.3 million as compared with \$7.7 million in the same period a year ago. On March 31, 2008, we completed the sale of our ceramics operations to Morgan Crucible Company plc, discussed above. As a result of the sale, we recorded a pre-tax gain on sale in the nine months ended March 31, 2008 of \$102.7 million.

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### **Business Segment Results:**

#### **Advanced Metals Operations Segment**

Net sales for the nine months ended March 31, 2008 for the AMO segment were \$997.6 million, as compared with \$980.2 million in the same period a year ago. Excluding surcharge revenues, net sales decreased 3 percent from a year ago. The decrease reflected decreases in pounds shipped as a result of the slowdown in the automotive, consumer and industrial markets as well as a reduction in sales of materials used in the manufacture of fasteners by the aerospace end-use market. These decreases were offset in part by price increases and improvements to the overall product mix as the largest volume decreases related to lower value material.

Operating income for the AMO segment was \$138.3 million or 14 percent of net sales (19 percent of net sales excluding surcharge revenues) in the nine months ended March 31, 2008, as compared with \$147.6 million or 15 percent of net sales (20 percent of net sales excluding surcharge revenues) in the same period a year ago. The decrease in operating income reflected investments in future growth initiatives.

#### **Premium Alloys Operations Segment**

Net sales for the nine months ended March 31, 2008 for the PAO segment were \$408.7 million as compared with \$326.9 million in the same period a year ago. Excluding surcharge revenues, net sales increased 16 percent from a year ago. The increase was largely driven by the growth with key customers and strong international demand in the energy market.

Operating income for the PAO segment was \$110.4 million or 27 percent of net sales (40 percent of net sales excluding surcharge revenues) in the nine months ended March 31, 2008 as compared with \$83.5 million or 26 percent of net sales (35 percent of net sales excluding surcharge revenues) in the same period a year ago. The increase in operating income reflected strong growth achieved in the energy market.

### **Liquidity and Financial Condition:**

We believe that our cash, cash equivalents and marketable securities of approximately \$600.6 million as of March 31, 2008, together with cash generated from operations and available borrowing capacity under our credit facilities, will be sufficient to fund our operating activities, planned capital expenditures, and other obligations for the foreseeable future.

During the nine months ended March 31, 2008, our free cash flow, as defined under Non-GAAP Financial Measures below, was \$186.5 million as compared to \$101.2 million for the same period a year ago. The increase reflects the impact of the net proceeds associated with the divestiture of our ceramics operations which were offset by increases in capital expenditures during the nine months ended March 31, 2008 associated with expansion of our premium melt capacity.

Cash provided from operating activities was \$143.5 million for the nine months ended March 31, 2008. For the same period last year, cash provided from operating activities was \$146.7 million. This overall decrease reflected a reduction in earnings for the period, excluding the impact of the gain on sale of the ceramics operations was partially offset by the lower changes experienced in net working capital as compared to the prior year.

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Capital expenditures for plant, equipment and software were \$72.7 million for the nine months ended March 31, 2008 as compared with \$27.8 million for the same period a year ago. We plan to invest approximately \$125 million in capital expenditures in fiscal 2008. The significant projects comprising the capital expenditures incurred during the nine months ended March 31, 2008 are the costs associated with the expansion of our premium melt facilities and the costs associated with upgrades to our hot rolling facilities.

Dividends during the nine months ended March 31, 2008 were \$22.1 million as compared with \$17.9 million in the same period last year last year. We paid quarterly cash dividends of \$0.15 per share of common stock on September 7, 2007, December 6, 2007 and March 6, 2008 to stockholders of record on September 4, 2007, October 30, 2007 and February 5, 2008, respectively. On April 22, 2008, we announced a 20 percent increase in the quarterly dividend on its common shares to \$0.18 per share from \$0.15 per share.

During the nine months ended March 31, 2008, we used \$250.8 million to purchase 4,045,203 shares of our common stock pursuant to the terms of a share repurchase program authorized by the our Board of Directors. In December 2007, our Board of Directors authorized a new share repurchase program as a result of the completion of the purchases of the previously authorized \$250.0 million share repurchase program. The new share repurchase program authorizes the purchase, under certain conditions, of up to \$250 million of the our common stock. As of March 31, 2008, \$220.4 million remains available for future purchases pursuant to the terms of the share repurchase program.

As of March 31, 2008, the Company's marketable securities included auction rate securities with a par value of \$15.8 million. As of April 30, 2008, this amount was reduced to \$11.3 million as a result of a specific security being refinanced by the issuer. The auction rate securities have historically traded at par and are callable at par at the option of the issuer. Until February 2008, the auction rate securities market was highly liquid. During February 2008, a number of auctions failed for these types of securities. As a result of the unsuccessful auctions, the interest rates on the securities have been reset at a premium rate. In addition, as a result of the failed auctions, in the event we need access to the funds invested in these securities we would not be able to liquidate these securities until: a future auction of these securities is successful, the securities are refinanced or redeemed by the issuers, or a buyer is found in a secondary market. The Company has the intent and ability to hold these securities until the anticipated recovery period which we believe will be less than twelve months. The auction rate securities are of high credit quality and maintain credit enhancements. We have no reason to believe that any of the underlying issuers of our auction rate securities are currently at risk of default.

For the nine months ended March 31, 2008 and 2007, proceeds from sales of marketable securities were \$713.2 million and \$336.7 million, respectively. For the nine months ended March 31, 2008 and 2007, purchases of marketable securities were \$366.2 and \$544.2, respectively. The net reduction in marketable securities during the nine months ended March 31, 2008 reflects a shift from short-term liquid investments to cash equivalents.

**Table of Contents****Non-GAAP Financial Measures:**

The following provides additional information regarding certain non-GAAP financial measures. Our definitions and calculations of these items may not necessarily be the same as those used by other companies.

***Net Sales Excluding Surcharges***

This quarterly report includes discussions of net sales as adjusted to exclude the impact of raw material surcharges, which represents a financial measure that has not been determined in accordance with U.S. GAAP. We provided this additional financial measure because management believes removing the impact of raw material surcharges from net sales provides a more consistent basis for comparing results of operations from period to period. See discussion of Gross Profit above for a reconciliation of net sales excluding surcharges to net sales as determined in accordance with U.S. GAAP.

***Free Cash Flow***

The following provides a reconciliation of free cash flow, as used in this quarterly report, to its most directly comparable U.S. GAAP financial measures:

| (in millions)                                     | Nine Months Ended<br>March 31, |          |
|---|--------------------------------|----------|
|   | 2008                           | 2007     |
| Net cash provided from operating activities       | \$ 143.5                       | \$ 146.7 |
| Net proceeds from sale of businesses              | 143.0                          |          |
| Purchases of property, equipment and software     | (72.7)                         | (27.8)   |
| Acquisition of business                           | (6.6)                          |          |
| Proceeds from disposals of property and equipment | 1.4                            | 0.2      |
| Dividends paid                                    | (22.1)                         | (17.9)   |
| Free cash flow                                    | \$ 186.5                       | \$ 101.2 |

Management believes that the presentation of free cash flow provides useful information to investors regarding our financial condition because it is a measure of cash generated which management evaluates for alternative uses. It is management's current intention to use excess cash to fund investments in capital equipment, acquisition opportunities, treasury stock purchases, dividend growth, the repayment of long-term debt if economically feasible, or for other general corporate purposes.

**Contingencies:*****Environmental***

We are subject to various federal, state, local and foreign environmental laws and regulations relating to pollution, protection of public health and the environment, natural resource damages and occupational safety and health. Although compliance with these laws and regulations may affect our costs of operations, compliance costs to date have not been material on an annual or periodic basis. We have environmental remediation liabilities at some of our owned operating facilities and have been designated as a potentially responsible party ( PRP ) with respect to certain third-party Superfund waste disposal sites and other third-party owned sites. Additionally, we have been notified that we may be a PRP with respect to other Superfund sites as to which no proceedings have been instituted against us. Neither the exact amount of remediation costs nor the final method of their allocation among all designated PRPs at these Superfund sites has been determined. The liability for future environmental remediation costs is evaluated by management on a quarterly basis. We accrue amounts for environmental remediation costs that represent our best estimate of the

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probable and reasonably estimable costs related to environmental remediation. There were no additional amounts accrued during the three and nine months ended March 31, 2008 or 2007. The liability recorded for environmental remediation costs at Superfund sites, at other third party-owned sites and at Carpenter-owned current or former operating facilities remaining at March 31, 2008 was \$5.1 million. The estimated range at March 31, 2008 of the reasonably possible future costs of remediation at Superfund sites, at other third party-owned sites and at Carpenter-owned current or former operating facilities is between \$5.1 million and \$8.4 million.

Estimates of the amount and timing of future costs of environmental remediation requirements are inherently imprecise because of the continuing evolution of environmental laws and regulatory requirements, the availability and application of technology, the identification of currently unknown remediation sites and the allocation of costs among the PRPs. Based upon information currently available, such future costs are not expected to have a material effect on our financial position, results of operations or cash flows over the long-term. However, such costs could be material to our financial position, results of operations or cash flows in a particular future quarter or year.

### ***Duty Drawback***

Historically, the Company has participated in a program offered by U.S. Customs and Border Protection ( U.S. Customs ) known as duty drawback. Under the program, the Company claimed a refund of import duties on items manufactured and exported to customers in foreign countries. Certain vendors of the Company prepared certificates authorizing the Company to claim duty drawback refunds against imported goods purportedly shipped by the vendor to the Company. Because of the complexity of the program, the Company engaged a licensed U.S. customs broker specializing in duty drawback claims. The customs broker was responsible for performing the administration of the process which included maintaining and collecting various forms of supporting evidence for each claim including collecting appropriate certificates from vendors, as well as preparing and submitting the refund claims.

The Company received notice from U.S. Customs that the Company was under investigation related to claims previously filed by the customs broker on the Company's behalf. The investigation alleged certain discrepancies and a lack of supporting documentation for the claims that had been filed by the broker. The Company initiated an internal review of the claims filed with U.S. Customs to determine the extent of claims that may have inadequate supporting documentation. The Company has also engaged a new licensed U.S. customs broker and suspended the filing of any new duty drawback claims until the investigation can be concluded. The Company intends to cooperate fully with U.S. Customs investigation of this matter.

As of the date of this filing, the Company's internal review is not complete due to the extensive amount of documentation which must be compiled and reviewed. Based on the initial results of the review to date, the Company recorded a charge of \$4.6 million to Cost of Sales during the first quarter of fiscal 2008 and \$0.5 million during the third quarter of fiscal 2008. These charges were determined in accordance with Statements of Financial Accounting Standards No. 5, Accounting for Contingencies, and represented the Company's best estimate of probable loss. No charges were recorded in the second quarter of fiscal 2008. As a result of the Company's internal review, the Company made payments of \$1.4 million to U.S. Customs through March 31, 2008 related to the above contingency.

During the period the Company's customs broker was filing claims on the Company's behalf, July 2003 through December 2006, the Company applied for and received refund claims totaling \$6.9 million. While the ultimate outcome of the U.S. Customs investigation and the Company's internal review is not yet known, based on current facts we believe that the net remaining reserve recorded of \$4.0 million appears adequate.



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### ***Export Regulations Violations***

In the third quarter of this year, we became aware of potential violations of federal export regulations at a business unit that was recently divested. Upon investigation, we discovered that approximately 40 foreign nationals employed over time at the business unit's facility may have been exposed to protected technical data related to the production of various products for military applications. An export license from the Department of State and the Department of Commerce is required prior to the exporting of technical data for military applications. We have applied for and received similar applications for other business units, but did not have such a license for the divested business unit. Violations of Federal export regulations can be subject to civil penalties depending upon the severity of the violation. We filed voluntary disclosures with the Department of State and the Department of Commerce prior to the divestiture of the business unit on March 31, 2008. The Department of State responded to the voluntary disclosure without assessing civil penalties. The Department of Commerce has not responded to the voluntary disclosure as of this date. It is not possible to determine the amount, if any, of civil penalties that may be assessed by the Department of Commerce, as a result we have not recorded any liability for potential penalties as of March 31, 2008.

### ***Other***

We are also defending various routine claims and legal actions that are incidental to our business and we are subject to contingencies that are common to our operations including those pertaining to product claims, commercial disputes, employment actions, employee benefits, compliance with domestic and foreign laws, personal injury claims and tax issues. We provide for costs relating to these matters when a loss is probable and the amount is reasonably estimable. The effect of the outcome of these matters on our future results of operations and liquidity cannot be predicted because any such effect depends on future results of operations and the amount and timing (both as to recording future charges to operations and cash expenditures) of the resolution of such matters. While it is not feasible to determine the outcome of these matters, management believes that any total ultimate liability will not have a material effect on our financial position, results of operations or cash flows. However, such costs could be material to our financial position, results of operations or cash flows in a particular future quarter or year.

### **Critical Accounting Policies and Estimates:**

Inventories are stated at the lower of cost or market. The cost of inventories is primarily determined using the Last-In, First-Out ( LIFO ) method. Costs include direct materials, direct labor and applicable manufacturing overhead, and other direct costs. Under the LIFO inventory valuation method, changes in the cost of raw materials and production activities are recognized in cost of sales in the current period even though these materials and other costs may have been incurred at significantly different values due to the length of time of our production cycle. The prices for many of the raw materials we use have been volatile. Since we value most of our inventory utilizing the LIFO inventory costing methodology, rapid changes in raw material costs have an impact on our operating results. In a period of rising prices, cost of sales expense recognized under LIFO is generally higher than the cash costs incurred to acquire the inventory sold. Conversely, in a period of declining raw material prices, cost of sales recognized under LIFO is generally lower than cash costs incurred to acquire the inventory sold. For example, during the third quarter of the current fiscal year, the effect of the decrease in raw material costs on our LIFO inventory valuation method resulted in a decrease of cost of sales of \$8.6 million.

Since the LIFO inventory valuation methodology is designed for annual determination, interim estimates of the annual LIFO valuation are required. We recognize the effects of the LIFO inventory valuation method on an interim basis by estimating the expected annual LIFO cost based on cost increases to date. These projections of annual LIFO inventory valuation reserve changes are updated quarterly and are evaluated based upon material, labor and overhead costs.

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### **Other Critical Accounting Policies and Estimates**

A summary of other significant accounting policies is discussed in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations and in Note 1, Summary of Significant Accounting Policies, of Notes to Consolidated Financial Statements included in Part II, Item 8 of our Annual Report on Form 10-K for the year ended June 30, 2007.

### **Recent Accounting Pronouncements:**

During the quarter ended March 31, 2008, as required, the Company adopted FASB Interpretation No. 48, Accounting for Uncertainty in Income Taxes (FIN 48). FIN 48 prescribes recognition and measurement standards for a tax position taken or expected to be taken in a tax return. The evaluation of a tax position in accordance with FIN 48 is a two step process. The first step is the determination of whether a tax position should be recognized in the financial statements. Under FIN 48, a tax position taken or expected to be taken in a tax return is to be recognized only if the Company determines that it is more-likely-than-not that the tax position will be sustained upon examination by the tax authorities based upon the technical merits of the position. In step two, for those tax positions which should be recognized, the measurement of a tax position is determined as being the largest amount of benefit that is greater than 50% likely of being realized upon ultimate settlement. FIN 48 was effective as of the beginning of the Company's 2008 fiscal year, with adoption treated as a cumulative-effect type reduction to beginning retained earnings of \$1.8 million. Upon adoption of FIN 48, the Company made an accounting policy election to classify interest and penalties on estimated liabilities for uncertain tax positions as components of the provision for income taxes.

### **Outlook:**

Based on current conditions, fourth quarter sales and earnings should be at or above this quarter's performance. We expect our full year financial results to be at record levels for the fourth consecutive year.

We expect that free cash flow will be approximately \$100 million in fiscal 2008.

### **Forward-Looking Statements**

This Form 10-Q contains various forward-looking statements within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. These statements, which represent our current expectations concerning various future events, include statements concerning future revenues and continued growth in various market segments. These forward-looking statements are subject to known and unknown risks and uncertainties that could cause actual results to differ from those projected, anticipated or implied. These unknown risks and uncertainties include but are not limited to: (1) the cyclical nature of the specialty materials business and certain end-use markets, including aerospace, industrial, automotive, consumer, medical and energy, or other influences on our business such as new competitors, the consolidation of customers and suppliers or the transfer of manufacturing capacity from the United States to foreign countries; (2) our ability to achieve cost savings, productivity improvements or process changes; (3) our ability to recoup increases in the costs of energy and raw materials or other factors; (4) domestic and foreign excess manufacturing capacity for certain products; (5) fluctuations in currency exchange rates; (6) the degree of success of government trade actions; (7) the valuation of the assets and liabilities in our pension trusts and changes to regulations related to pension plan funding requirements; (8) possible labor disputes or work stoppages; (9) the potential that our customers may substitute alternate materials or adopt different manufacturing practices that replace or limit the suitability of our products; (10) the ability to successfully acquire and integrate acquisitions; and (11) the ability to implement and manage material capital expansion projects in a timely manner; and other factors described in our other filings with the Securities and Exchange Commission. Any of these factors could have an adverse and/or fluctuating effect on our results of operations. The forward-looking statements in this document are

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intended to be subject to the safe harbor protection provided by Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. We undertake no obligation to update or revise any forward-looking statements.

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**Item 3. Quantitative and Qualitative Disclosures About Market Risk**

Our marketable securities currently include auction rate securities and variable rate demand notes. Until February 2008, the auction rate securities market was highly liquid. During February 2008, a number of auctions failed for these types of securities. As a result of the unsuccessful auctions, the interest rates on the securities have been reset at a premium rate every 35 days or less. In addition, as a result of the failed auctions, in the event we need access to the funds invested in these securities we would not be able to liquidate these securities until: a future auction of these securities is successful, the securities are refinanced or redeemed by the issuers, or a buyer is found in a secondary market. The auction rate securities are of high credit quality and are collateralized by various municipal obligations and we have no reason to believe that any of the underlying issuers of our auction rate securities are currently at risk of default. If the fair value of the securities deteriorates, we would be required to adjust the carrying value of the securities.

We use derivative instruments to reduce certain types of financial risks. Raw material cost fluctuations are normally offset by selling price adjustments, primarily through the use of surcharge mechanisms and base price adjustments. Firm price sales contracts involve a risk of profit margin decline in the event of raw material cost increases. We reduce this risk on certain raw materials by entering into commodity forward contracts, which are effective hedges of the risk, on these firm sales contracts.

We use forwards and options to fix the price of a portion of the anticipated future purchases of certain energy to offset the effects of changes in the costs of these commodities. We also use surcharge mechanisms to offset a portion of these charges where appropriate.

Fluctuations in foreign currency exchange rates could subject us to risk of losses on anticipated future cash flows from our international operations or customers. Foreign currency forward contracts are used to hedge certain foreign exchange risk.

Historically, we have considered the use of interest rate swaps to achieve an appropriate level of floating rate debt relative to fixed rate debt.

All hedging strategies are reviewed and approved by senior financial management before being implemented. Our senior financial management has established policies regarding the use of derivative instruments that prohibit the use of speculative or leveraged derivatives. Market valuations are performed at least quarterly to monitor the effectiveness of our risk management programs.

Our accounting treatment for our various derivatives is discussed in detail in Note 10 of our fiscal year 2007 annual report on Form 10-K. There have been no significant changes to our policies or procedures related to derivative instruments. Assuming on March 31, 2008, (1) an instantaneous 10 percent decrease in the price of raw materials and energy for which we have commodity forward contracts, our results of operations would not have been materially affected, (2) a 10 percent strengthening of the U.S. dollar versus foreign currencies for which foreign exchange forward contracts existed, our results of operations would not have been materially affected, and (3) a 10 percent decrease in the market value of investments in corporate-owned life insurance, our results of operations would not have been materially affected.

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**Item 4. Controls and Procedures**

(a) Evaluation of Disclosure Controls and Procedures

The Company's management, with the participation of the Company's Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of the Company's disclosure controls and procedures as defined in Rule 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934 as of March 31, 2008. Based on that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that the Company's disclosure controls and procedures as of March 31, 2008 were effective at the reasonable assurance level.

(b) Changes in Internal Control Over Financial Reporting

There have been no changes in the Company's internal control over financial reporting that occurred during the quarter ended March 31, 2008 that have materially affected, or are likely to materially affect, our internal control over financial reporting.

**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

Pending legal proceedings involve ordinary routine litigation incidental to our business. We are not aware of any material proceedings to which any of our Directors, Officers, or affiliates, or any owners of more than five percent of any class of voting securities, or any associate of any of our Directors, Officers, affiliates, or security holders, is a party adverse to us or has a material interest adverse to our interests or those of our subsidiaries. There is no administrative or judicial proceeding arising under any Federal, State or local provisions regulating the discharge of materials into the environment or primarily for the purpose of protecting the environment that (1) is material to our business or financial condition, (2) involves a claim for damages, potential monetary sanctions or capital expenditures exceeding ten percent of our current assets, (3) includes a governmental authority as a party and (4) involves potential monetary sanctions in excess of \$100,000.

**Item 1A. Risk Factors**

The Company has evaluated its risk factors and determined that there have been no material changes to the Company's risk factors from those included in Part 1, Item 1A of our annual report on Form 10-K.

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The following table contains information about purchases by us of our common stock during the quarter ended March 31, 2008:

| Period                       | Total<br>Number of<br>Shares<br>Purchased | Average<br>Price Paid<br>per Share<br>(1) | Total<br>Number of<br>Shares<br>Purchased as<br>Part of<br>Publicly<br>Announced<br>Plans or<br>Programs | Approximate<br>Value of<br>Shares that<br>May Yet Be<br>Purchased<br>Under the<br>Plans or<br>Programs<br>(in millions) |
|------------------------------|---|---|--|---|
| January 1-31, 2008           | 361,300                                   | \$ 69.19                                  | 361,300  | \$ 220.4  |
| February 1-29, 2008          | 19,440 <sup>(2)</sup>                     |   |  | \$ 220.4  |
| March 1-31, 2008             |   |   |  | \$ 220.4  |
| Quarter ended March 31, 2008 | 380,740                                   | \$ 69.19                                  | 361,300  | \$ 220.4  |

(1) The average price paid per share and the total number of shares purchased as part of publicly announced plans or programs reflects only the per share prices and the number of shares purchased on the open market under the terms of the share repurchase programs.

(2) In addition to purchases under the share repurchase program, we purchased 19,440 shares in February 2008 in connection with the forfeitures of certain restricted stock awards.

In December 2007, our Board of Directors authorized a new share repurchase program as a result of the completion of the purchase of the previously authorized \$250.0 million share repurchase program. The new program authorizes the purchase of up to \$250.0 million of our outstanding common stock. As of March 31, 2008, approximately \$220.4 million of the \$250.0 million remained available for future purchases. According to the terms of the new share repurchase program, purchases will be funded with available cash and made from time to time in either the open market or through private transactions. The purchases under the programs were made on the open market under the provisions of a Rule 10b5-1 Plan under the Securities and Exchange Act of 1934, as amended. On April 23, 2008, we terminated that Rule 10b5-1 Plan and will make any future purchases pursuant to our share repurchase program by other permitted means.

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**Item 6. Exhibits**

- 31.1** Certification of Chief Executive Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended.
- 31.2** Certification of Chief Financial Officer pursuant to Rule 13a-14(a) and Rule 15d-14(a) of the Securities Exchange Act, as amended.
- 32.** Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

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**SIGNATURE**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed by the undersigned duly authorized officer, on its behalf and in the capacity indicated.

**Carpenter Technology Corporation**  
(Registrant)

Date: May 2, 2008

/s/ K. Douglas Ralph  
K. Douglas Ralph  
Senior Vice President Finance and Chief Financial Officer