

TransDigm Group INC  
Form 10-Q  
May 11, 2010  
Table of Contents

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
WASHINGTON, D. C. 20549

**FORM 10-Q**

x **Quarterly Report Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
for the quarterly period ended April 3, 2010.

.. **Transition Report pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934**  
For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 001-32833

**TransDigm Group Incorporated**

(Exact name of registrant as specified in its charter)

Edgar Filing: TransDigm Group INC - Form 10-Q

Delaware

(State or other Jurisdiction of incorporation or organization)

41-2101738

(I.R.S. Employer Identification No.)

1301 East 9<sup>th</sup> Street, Suite 3710, Cleveland, Ohio  
(Address of principal executive offices)

44114  
(Zip Code)

(216) 706-2960

(Registrants telephone number, including area code)

(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. YES  NO

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). YES  NO

Indicate by check mark whether the registrant is a large accelerated filer, accelerated filer, non-accelerated filer, or smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one).

LARGE ACCELERATED FILER  ACCELERATED FILER

NON-ACCELERATED FILER  SMALLER REPORTING COMPANY

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). YES  NO

The number of shares outstanding of TransDigm Group Incorporated's common stock, par value \$.01 per share, was 49,243,221 as of April 30, 2010.

**Table of Contents**

INDEX

	<b>Page</b>
Part I	FINANCIAL INFORMATION
Item 1	Financial Statements
	<u>Condensed Consolidated Balance Sheets – April 3, 2010 and September 30, 2009</u>
	1
	<u>Condensed Consolidated Statements of Income – Thirteen and Twenty-Six Week Periods Ended April 3, 2010 and March 28, 2009</u>
	2
	<u>Condensed Consolidated Statement of Changes in Stockholders' Equity – Twenty-Six Week Period Ended April 3, 2010</u>
	3
	<u>Condensed Consolidated Statements of Cash Flows – Twenty-Six Week Periods Ended April 3, 2010 and March 28, 2009</u>
	4
	<u>Notes to Condensed Consolidated Financial Statements</u>
	5
Item 2	<u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u>
	18
Item 3	<u>Quantitative and Qualitative Disclosure About Market Risk</u>
	28
Item 4	<u>Controls and Procedures</u>
	29
Part II	OTHER INFORMATION
Item 1A	<u>Risk Factors</u>
	29
Item 2	<u>Unregistered Sales of Equity Securities and Use of Proceeds</u>
	29
Item 6	<u>Exhibits</u>
	30
	<u>SIGNATURES</u>
	31

**Table of Contents****TRANSDIGM GROUP INCORPORATED****CONDENSED CONSOLIDATED BALANCE SHEETS**

(Amounts in thousands, except share amounts)

(Unaudited)

	April 3, 2010	September 30, 2009
<b>ASSETS</b>		
CURRENT ASSETS:		
Cash and cash equivalents	\$ 187,349	\$ 190,167
Trade accounts receivable - Net	112,348	106,446
Inventories	174,230	167,766
Deferred income taxes	14,200	18,700
Prepaid expenses and other	17,760	11,675
Total current assets	505,887	494,754
PROPERTY, PLANT AND EQUIPMENT - Net	99,305	96,751
GOODWILL	1,526,105	1,462,310
TRADEMARKS AND TRADE NAMES	182,556	176,156
OTHER INTANGIBLE ASSETS - Net	206,397	196,765
DEBT ISSUE COSTS - Net	21,191	24,089
OTHER	3,831	3,615
<b>TOTAL ASSETS</b>	<b>\$ 2,545,272</b>	<b>\$ 2,454,440</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>		
CURRENT LIABILITIES:		
Accounts payable	\$ 28,297	\$ 44,680
Accrued liabilities	63,650	55,072
Total current liabilities	91,947	99,752
LONG-TERM DEBT	1,770,594	1,356,761
DEFERRED INCOME TAXES	160,785	162,745
OTHER NON-CURRENT LIABILITIES	35,730	16,020
Total liabilities	2,059,056	1,635,278
STOCKHOLDERS EQUITY:		
Common stock \$.01 par value; authorized 224,400,000 shares; issued 49,716,420 and 49,448,028 at April 3, 2010 and September 30, 2009, respectively	497	494
Additional paid-in capital	408,701	388,772
Retained earnings	96,773	450,647
Accumulated other comprehensive loss	(4,513)	(5,509)

## Edgar Filing: TransDigm Group INC - Form 10-Q

Treasury stock, at cost- 494,100 shares at April 3, 2010 and September 30, 2009	(15,242)	(15,242)
Total stockholders' equity	486,216	819,162
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	\$ 2,545,272	\$ 2,454,440

See notes to condensed consolidated financial statements.

**Table of Contents****TRANSDIGM GROUP INCORPORATED****CONDENSED CONSOLIDATED STATEMENTS OF INCOME****FOR THE THIRTEEN AND TWENTY-SIX WEEK PERIODS ENDED****APRIL 3, 2010 AND MARCH 28, 2009****(Amounts in thousands, except per share amounts)****(Unaudited)**

	<b>Thirteen Week Periods Ended</b>		<b>Twenty-Six Week Periods Ended</b>	
	<b>April 3, 2010</b>	<b>March 28, 2009</b>	<b>April 3, 2010</b>	<b>March 28, 2009</b>
NET SALES	\$ 206,077	\$ 193,047	\$ 390,355	\$ 374,323
COST OF SALES	90,874	84,236	172,093	161,224
GROSS PROFIT	115,203	108,811	218,262	213,099
OPERATING EXPENSES:				
Selling and administrative	23,594	20,412	46,060	38,588
Amortization of intangibles	3,550	3,625	7,690	6,849
Total operating expenses	27,144	24,037	53,750	45,437
INCOME FROM OPERATIONS	88,059	84,774	164,512	167,662
INTEREST EXPENSE - Net	28,414	21,640	56,928	43,622
INCOME BEFORE INCOME TAXES	59,645	63,134	107,584	124,040
INCOME TAX PROVISION	21,600	22,830	38,780	44,137
NET INCOME	\$ 38,045	\$ 40,304	\$ 68,804	\$ 79,903
NET INCOME APPLICABLE TO COMMON STOCK	\$ 38,045	\$ 40,304	\$ 38,491	\$ 79,903
Net earnings per share - see Note 5:				
Basic and diluted	\$ 0.72	\$ 0.77	\$ 0.73	\$ 1.52
Cash dividends paid per common share	\$	\$	\$ 7.65	\$
Weighted-average shares outstanding:				
Basic and diluted	52,922	52,389	52,923	52,596

See notes to condensed consolidated financial statements.



**Table of Contents****TRANSDIGM GROUP INCORPORATED****CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS' EQUITY****FOR THE TWENTY-SIX WEEK PERIOD ENDED APRIL 3, 2010**

(Amounts in thousands, except share amounts)

(Unaudited)

	Common Stock Number of Shares	Par Value	Additional Paid-In Capital	Retained Earnings	Accumulated Other Comprehensive Income/(Loss)	Treasury Stock Number of Shares	Value	Total
BALANCE, OCTOBER 1, 2009	49,448,028	\$ 494	\$ 388,772	\$ 450,647	\$ (5,509)	(494,100)	\$ (15,242)	\$ 819,162
Dividends paid				(404,868)				(404,868)
Unvested dividend equivalent payments				(17,810)				(17,810)
Compensation expense recognized for stock options			3,270					3,270
Excess tax benefits related to share-based payment arrangements			14,671					14,671
Common stock issued	858		45					45
Exercise of stock options	267,534	3	1,929					1,932
Restricted stock compensation			14					14
Comprehensive income:								
Net income				68,804				68,804
Interest rate swap					836			836
Other comprehensive income					160			160
Comprehensive income								69,800
BALANCE, APRIL 3, 2010	49,716,420	\$ 497	\$ 408,701	\$ 96,773	\$ (4,513)	(494,100)	\$ (15,242)	\$ 486,216

See notes to condensed consolidated financial statements.



**Table of Contents****TRANSDIGM GROUP INCORPORATED****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS**

(Amounts in thousands)

(Unaudited)

	Twenty-Six Week Periods Ended	
	April 3, 2010	March 28, 2009
<b>OPERATING ACTIVITIES:</b>		
Net income	\$ 68,804	\$ 79,903
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation	7,259	6,752
Amortization of intangibles	7,690	6,849
Amortization of debt issue costs, note premium and discount	3,771	1,626
Non-cash equity compensation	3,284	2,509
Excess tax benefits related to share-based payment arrangements	(14,671)	(1,761)
Deferred income taxes	1,000	2,096
Changes in assets/liabilities, net of effects from acquisitions of businesses:		
Trade accounts receivable	(666)	233
Inventories	5,204	(9,018)
Income taxes receivable/payable	10,015	(3,115)
Other assets	(1,261)	(404)
Accounts payable	(9,142)	2,430
Accrued and other liabilities	2,544	(8,585)
Net cash provided by operating activities	83,831	79,515
<b>INVESTING ACTIVITIES:</b>		
Capital expenditures	(6,930)	(5,817)
Acquisition of businesses	(95,914)	(66,487)
Net cash used in investing activities	(102,844)	(72,304)
<b>FINANCING ACTIVITIES:</b>		
Excess tax benefits related to share-based payment arrangements	14,671	1,761
Proceeds from exercise of stock options	1,932	1,818
Dividends paid	(404,868)	
Proceeds from senior subordinated notes-net of discount and financing fees	404,460	
Treasury stock purchased		(15,242)
Net cash provided by (used in) financing activities	16,195	(11,663)
<b>NET DECREASE IN CASH AND CASH EQUIVALENTS</b>	<b>(2,818)</b>	<b>(4,452)</b>
<b>CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD</b>	<b>190,167</b>	<b>159,062</b>

## Edgar Filing: TransDigm Group INC - Form 10-Q

CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 187,349	\$ 154,610
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:		
Cash paid during the period for interest	\$ 44,810	\$ 43,199
Cash paid during the period for income taxes	\$ 28,045	\$ 44,758

See notes to condensed consolidated financial statements.

---

**Table of Contents**

**TRANSDIGM GROUP INCORPORATED**

**NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

**TWENTY-SIX WEEK PERIODS ENDED APRIL 3, 2010 AND MARCH 28, 2009**

**(UNAUDITED)**

**1. DESCRIPTION OF THE BUSINESS**

**Description of the Business** TransDigm Group Incorporated ( TD Group ), through its wholly-owned subsidiary, TransDigm Inc., is a leading global designer, producer and supplier of highly engineered aircraft components for use on nearly all commercial and military aircraft in service today. TransDigm Inc. (which includes the Adel Wiggins Group), along with TransDigm Inc.'s direct and indirect wholly-owned operating subsidiaries, AeroControlex Group, Inc., MarathonNorco Aerospace, Inc., Adams Rite Aerospace, Inc., Champion Aerospace LLC, Avionic Instruments LLC, Skurka Aerospace Inc., CDA InterCorp LLC, Avtech Corporation, Transicoil LLC, Transicoil (Malaysia) Sendirian Berhad, Bruce Aerospace, Inc., CEF Industries, LLC, Acme Aerospace, Inc. and Dukes Aerospace, Inc. (collectively, with TD Group, the Company or TransDigm ), offers a broad range of proprietary aerospace components. Major product offerings, substantially all of which are ultimately provided to end-users in the aerospace industry, include mechanical/electromechanical actuators and controls, ignition systems and components, gear pumps, specialized valves, engineered connectors, power conditioning devices, specialized fluorescent lighting, specialized AC/DC electric motors, aircraft audio systems, engineered latches and cockpit security devices, lavatory hardware and components, hold open rods and locking devices, specialized cockpit displays, elastomers, NiCad batteries/chargers, and starter generators and related components.

**Separate Financial Statements** Separate financial statements of TransDigm Inc. are not presented since TransDigm Inc.'s 7/4% senior subordinated notes are fully and unconditionally guaranteed on a senior subordinated basis by TD Group and all existing domestic subsidiaries of TransDigm Inc. and since TD Group has no significant operations or assets separate from its investment in TransDigm Inc.

**2. UNAUDITED INTERIM FINANCIAL INFORMATION**

The financial information included herein is unaudited; however, the information reflects all adjustments (consisting solely of normal recurring adjustments) that are, in the opinion of management, necessary for a fair presentation of the Company's financial position and results of operations and cash flows for the interim periods presented. These financial statements and notes should be read in conjunction with the financial statements and related notes for the year ended September 30, 2009 included in TD Group's Form 10-K dated November 24, 2009 and Form 10-K/A dated February 10, 2010. As disclosed therein, the Company's annual consolidated financial statements were prepared in conformity with generally accepted accounting principles in the United States ( GAAP ). The September 30, 2009 condensed consolidated balance sheet was derived from TD Group's audited financial statements. The results of operations for the twenty-six week period ended April 3, 2010 are not necessarily indicative of the results to be expected for the full year.

In prior fiscal years, we performed our annual impairment test of goodwill and indefinite-lived intangible assets as of the last day of our fourth quarter. For fiscal 2010, we have changed the measurement date to the first day of our fourth fiscal quarter. As a result of our growth and increase in the number of reporting units, we believe the change in our measurement date is preferable in order to provide additional time to quantify the fair value of our reporting units and to evaluate the results of the impairment testing.

**3. NEW ACCOUNTING STANDARDS**

In December 2007, the FASB issued authoritative guidance requiring assets and liabilities acquired in a business combination, contingent consideration, and certain acquired contingencies to be measured at their fair values as of the date of acquisition. This guidance also requires that acquisition-related costs and restructuring costs be recognized separately from the business combination. This authoritative guidance was adopted as of October 1, 2009.

## Edgar Filing: TransDigm Group INC - Form 10-Q

In connection with the acquisition of Dukes Aerospace (discussed further below), TD Group recorded approximately \$1.5 million of acquisition-related costs, which are included in selling and administrative expenses for the twenty-six week period ended April 3, 2010.

**Table of Contents****4. ACQUISITIONS**

**Dukes Aerospace** On December 2, 2009, TransDigm Inc. acquired substantially all the assets of Dukes, Inc. and GST Industries, Inc. (collectively *Dukes Aerospace*) for approximately \$96 million in cash, subject to adjustment based on the level of working capital as of the closing date of the acquisition. In addition, the agreement provides for potential earn-out payments up to a total of \$60 million over four years based on the achievement of certain growth targets. Dukes Aerospace is a supplier of proprietary, highly engineered components primarily to the business jet, regional jet, and military aerospace markets, along with commercial and military helicopter markets. The products are comprised primarily of highly engineered valves and certain pumps, solenoids and related components. These products fit well with TransDigm's overall business direction. The Company is in the process of obtaining information to value certain tangible and intangible assets of Dukes Aerospace, and therefore the condensed consolidated balance sheet at April 3, 2010 reflects a preliminary purchase price allocation for the business. The preliminary purchase price allocation includes a fair value liability of \$8 million recorded for the potential earn-out payments. The Company expects that the approximately \$62 million of goodwill recognized for the acquisition will be deductible for tax purposes.

**Woodward HRT Product Line** On August 10, 2009, TransDigm Inc., through its AeroControlex Group Inc. subsidiary, acquired certain product line assets of Woodward HRT, Inc., a subsidiary of Woodward Governor Company (*Woodward HRT product line*) for approximately \$48.7 million in cash, which includes a purchase price adjustment of \$0.7 million paid in February 2010. The product line comprises a range of highly engineered fuel and pneumatic valves and surge suppressors, the majority of which are used on military rotary and fixed wing aircraft, all of which fit well with TransDigm's overall business direction. Woodward Governor had recently acquired the Woodward HRT product line as part of its acquisition of HR Textron, Inc. The Company expects that the \$27 million of goodwill recognized for the acquisition will be deductible for tax purposes.

**Acme Aerospace** On July 24, 2009, TransDigm Inc. acquired all of the outstanding capital stock of Acme Aerospace, Inc. (*Acme*) for approximately \$40.9 million in cash, which includes a purchase price adjustment of \$0.2 million paid in October 2009. Acme is a designer and manufacturer of proprietary, highly engineered components to the commercial aerospace industry, comprising primarily fibrous nickel cadmium main ship batteries, battery chargers, battery back-up systems and power conversion equipment. These products fit well with TransDigm's overall business direction. The Company expects that the \$32 million of goodwill recognized for the acquisition will not be deductible for tax purposes.

**Aircraft Parts Corporation** On December 16, 2008, TransDigm Inc. acquired all of the outstanding capital stock of Aircraft Parts Corporation (*APC*) for approximately \$66.9 million in cash, net of a purchase price adjustment of \$0.7 million received in November 2009. APC is a designer and manufacturer of starter generators, generator control units and related components for turbine engines, all of which fit well with TransDigm's overall business direction. The Company expects that the \$49 million of goodwill recognized for the acquisition will not be deductible for tax purposes.

The Company accounted for the acquisitions of Dukes Aerospace, the Woodward HRT product line, Acme Aerospace and APC (collectively, the *Acquisitions*) using the acquisition method and included the results of operations of the Acquisitions in its consolidated financial statements from the effective date of each acquisition. The Company is in the process of obtaining third-party valuations of certain tangible and intangible assets of Acme, Woodward HRT product line and Dukes Aerospace; thus, the values attributed to acquired assets in the consolidated financial statements are subject to adjustment. Pro forma net sales and results of operations for the Acquisitions, had they occurred at the beginning of the twenty-six week periods ended April 3, 2010 and March 28, 2009, respectively, are not significant and, accordingly, are not provided.

The Acquisitions strengthen and expand our position to design, produce and supply highly-engineered proprietary aerospace components in niche markets with significant aftermarket content and provide opportunities to create value through the application of our three core value-driven operating strategies. The purchase price paid for each Acquisition reflects the current earnings before interest, taxes, depreciation and amortization (EBITDA) and cash flows, as well as, the future EBITDA and cash flows expected to be generated by the business, which is driven in most cases by the recurring aftermarket consumption over the life of a particular aircraft, which is estimated to be approximately 30 years.

**Table of Contents****5. EARNINGS PER SHARE (TWO-CLASS METHOD)**

The following table sets forth the computation of basic and diluted earnings per share (in thousands, except per share data):

	Thirteen Week Periods Ended		Twenty-Six Week Periods Ended	
	April 3, 2010	March 28, 2009	April 3, 2010	March 28, 2009
<b>Numerator for earnings per share:</b>				
Net Income	\$ 38,045	\$ 40,304	\$ 68,804	\$ 79,903
Less dividends paid on participating securities			(30,313)	
Net income applicable to common stock - basic and diluted	\$ 38,045	\$ 40,304	\$ 38,491	\$ 79,903
<b>Denominator for basic and diluted earnings per share under the two-class method:</b>				
Weighted average common shares outstanding	49,074	48,261	49,028	48,429
Vested options deemed participating securities	3,848	4,128	3,895	4,167
Total shares for basic and diluted earnings per share	52,922	52,389	52,923	52,596
<b>Basic and diluted earnings per share</b>	<b>\$ 0.72</b>	<b>\$ 0.77</b>	<b>\$ 0.73</b>	<b>\$ 1.52</b>

**6. INVENTORIES**

Inventories are stated at the lower of cost or market. Cost of inventories is determined by the average cost and the first-in, first-out (FIFO) methods for all locations except CEF, which determines the cost of inventories using the last-in, first-out (LIFO) method. Approximately 8% of the inventory was valued under the LIFO method at April 3, 2010.

Inventories consist of the following (in thousands):

	April 3, 2010	September 30, 2009
Raw materials and purchased component parts	\$ 104,532	\$ 103,112
Work-in-progress	63,903	58,338
Finished goods	22,830	21,702
Total	191,265	183,152
Reserve for excess and obsolete inventory	(18,517)	(17,018)
LIFO reserve	1,482	1,632
<b>Inventories - net</b>	<b>\$ 174,230</b>	<b>\$ 167,766</b>

**Table of Contents**

**7. INTANGIBLE ASSETS**

Intangible assets subject to amortization consist of the following (in thousands):

	April 3, 2010			September 30, 2009		
	Gross Carrying Amount	Accumulated Amortization	Net	Gross Carrying Amount	Accumulated Amortization	Net
Technology	\$ 245,891	\$ 47,004	\$ 198,887	\$ 228,884	\$ 41,276	\$ 187,608
Order backlog	21,813	20,656	1,157	21,340	18,914	2,426
License agreement	9,373	3,538	5,835	9,373	3,272	6,101
Other	1,600	1,082	518	1,600	970	630
<b>Total</b>	<b>\$ 278,677</b>	<b>\$ 72,280</b>	<b>\$ 206,397</b>	<b>\$ 261,197</b>	<b>\$ 64,432</b>	<b>\$ 196,765</b>

The total carrying amount of identifiable intangible assets not subject to amortization consisted of trademarks and trade names in the amount of \$182.6 million and \$176.2 million at April 3, 2010 and September 30, 2009, respectively.

Intangible assets acquired during the twenty-six week period ended April 3, 2010 were as follows (in thousands):

	Cost	Amortization Period
<b>Intangible assets not subject to amortization:</b>		
Goodwill	\$ 62,187	
Trademarks and trade names	6,400	
	68,587	
<b>Intangible assets subject to amortization:</b>		
Unpatented technology	16,897	20 years
Order backlog	473	1 year
	17,370	19.5 years
<b>Total</b>	<b>\$ 85,957</b>	

The aggregate amortization expense on identifiable intangible assets for the twenty-six week periods ended April 3, 2010 and March 28, 2009 was approximately \$7.7 million and \$6.8 million, respectively. The estimated amortization expense for fiscal 2010 is \$15.5 million and for each of the five succeeding years 2011 through 2015 is \$14.1 million, \$13.8 million, \$13.8 million, \$13.8 million and \$13.8 million, respectively.

The following is a summary of changes in the carrying value of goodwill from September 30, 2009 through April 3, 2010 (in thousands):

Balance, September 30, 2009	\$ 1,462,310
Goodwill acquired during the year	62,187
Other	1,608
<b>Balance, April 3, 2010</b>	<b>\$ 1,526,105</b>

**8. PRODUCT WARRANTY**

The Company provides limited warranties in connection with the sale of its products. The warranty period for products sold varies among the Company's operations, ranging generally from 90 days to six years. A provision for the estimated cost to repair or replace the products is recorded at the time of sale and periodically adjusted to reflect actual experience.



**Table of Contents**

The following table presents a reconciliation of changes in the product warranty liability for the periods indicated below (in thousands):

	<b>Twenty-Six Week Periods Ended</b>	
	<b>April 3, 2010</b>	<b>March 28, 2009</b>
Liability balance at beginning of period	\$ 9,419	\$ 6,255
Accruals for warranties issued	960	1,523
Warranty costs incurred	(1,894)	(1,113)
Acquisitions	386	681
Liability balance at end of period	\$ 8,871	\$ 7,346

**9. SENIOR SUBORDINATED NOTES AND SPECIAL CASH DIVIDEND PAYMENTS**

In October 2009 TD Group's wholly owned subsidiary, TransDigm Inc., completed the offering of \$425 million of 7 3/4% senior subordinated notes due 2014 at a discount, receiving net proceeds of \$412.8 million. After the payment of debt issue fees and expenses, the net proceeds amounted to approximately \$404.5 million. TransDigm Inc. used the net proceeds from the offering of the notes to make a cash distribution to TD Group which, in turn, made a special cash dividend to its stockholders of \$7.65 per share and cash dividend equivalent payments ( Dividend Equivalent Payments ) to holders of options to purchase its common stock. The special cash dividend amounting to \$374.6 million was paid on October 26, 2009 and the Dividend Equivalent Payments amounting to approximately \$30.3 million were paid in October and November 2009.

**10. INCOME TAXES**

At the end of each reporting period, TD Group makes an estimate of its annual effective income tax rate. The estimate used in the year-to-date period may change in subsequent periods.

During the thirteen week periods ended April 3, 2010 and March 28, 2009, the effective income tax rate was 36.2%. During the twenty-six week periods ended April 3, 2010 and March 28, 2009, the effective income tax rate was 36.0% and 35.6%, respectively. The lower effective tax rate for the prior period was primarily due to the retroactive reinstatement of the research and development tax credit. The retroactive benefit for the previously expired period from January 1, 2008 to September 30, 2008 is reflected as a discrete item in the twenty-six week period ended March 28, 2009.

TD Group and its subsidiaries file income tax returns in the U.S. federal jurisdiction as well as in various state and local jurisdictions. The Internal Revenue Service is conducting an examination of the Company's fiscal years 2007 and 2008. In addition, the Company is subject to state and local income tax examinations for fiscal years 2005 through 2009.

At April 3, 2010 and September 30, 2009, TD Group had \$3.2 million in unrecognized tax benefits, the recognition of which would have an effect of approximately \$2.0 million on the effective tax rate. The Company does not believe that the tax positions that comprise the unrecognized tax benefit amount will change significantly over the next 12 months. The Company recognizes accrued interest and penalties related to unrecognized tax benefits in income tax expense.

**11. FAIR VALUE MEASUREMENTS**

The following tables present our assets and liabilities that are measured at fair value on a recurring basis and are categorized using the fair value hierarchy. The fair value hierarchy has three levels based on the reliability of the inputs used to determine fair value. Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities. Level 2 inputs are quoted prices for similar assets and liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, and inputs (other than quoted prices) that are observable for the asset or liability, either directly or indirectly. Level 3 inputs are unobservable inputs for the asset or liability. A financial asset or liability's classification within the hierarchy is determined based on the lowest level input that is significant to the fair value measurement.



**Table of Contents**

The following summarizes the carrying amounts and fair values of financial instruments (in thousands):

	Level	April 3, 2010		September 30, 2009	
		Carrying Amount	Fair Value	Carrying Amount	Fair Value
<b>Assets:</b>					
Cash and cash equivalents	1	\$ 187,349	\$ 187,349	\$ 190,167	\$ 190,167
<b>Liabilities:</b>					
Long-term debt:					
Term loans	2	780,000	764,000	780,000	749,000
7 <sup>3</sup> / <sub>4</sub> % Senior Subordinated Notes	2	990,594	1,023,000	576,761	571,000
Interest rate swap <sup>(1)</sup>	2	6,467	6,467	7,787	7,787

(1) Included in Other non-current liabilities on the Condensed Consolidated Balance Sheets.

Interest rate swaps are measured at fair value using quoted market prices for the swap interest rate indexes over the term of the swap discounted to present value versus the fixed rate of the contract. The estimated fair value of the Company's term loans was based on information provided by the agent under the Company's senior secured credit facility. The estimated fair value of the Company's 7<sup>3</sup>/<sub>4</sub>% senior subordinated notes was based upon quoted market prices.

**12. DERIVATIVES AND HEDGING ACTIVITIES**

The Company is exposed to, among other things, the impact of changes in interest rates in the normal course of business. The Company's risk management program is designed to manage the exposure and volatility arising from these risks, and utilizes derivative financial instruments to offset a portion of these risks. The Company uses derivative financial instruments only to the extent necessary to hedge identified business risks, and does not enter into such transactions for trading purposes. The Company generally does not require collateral or other security with counterparties to these financial instruments and is therefore subject to credit risk in the event of nonperformance; however, the Company monitors credit risk and currently does not anticipate nonperformance by other parties.

Interest rate swap agreements are used to manage interest rate risk associated with floating-rate borrowings under our senior secured credit facility of \$780 million. The interest rate swap agreements utilized by the Company effectively modify the Company's exposure to interest rate risk by converting a portion of the Company's floating-rate debt to a fixed rate basis through the expiration dates of the agreements, thereby reducing the impact of interest rate changes on future interest expense. These agreements involve the receipt of floating rate amounts in exchange for fixed rate interest payments over the life of the agreements without an exchange of the underlying principal amounts. These derivative instruments qualify as effective cash flow hedges under GAAP. For these hedges, the effective portion of the gain or loss from the financial instrument is initially reported as a component of accumulated other comprehensive income (loss) in stockholders' equity and subsequently reclassified into earnings in the same line as the hedged item in the same period or periods during which the hedged item affects earnings.

At April 3, 2010, one agreement was in place to swap variable interest rates on our senior secured credit facility for a fixed interest rate for the notional amount of \$300 million through March 23, 2011. This interest rate swap agreement effectively converts the variable rate interest on the notional amount of our senior secured credit facility to a fixed rate of 3.04% plus the 2% margin percentage, over the term of the agreement.

An additional interest rate swap agreement on a notional amount of \$150 million expired on June 23, 2009. This interest rate swap agreement effectively converted the variable rate interest on the notional amount of our senior secured credit facility to a fixed rate of 5.63% plus the 2% margin percentage, over the term of the agreement.

**13. COMPREHENSIVE INCOME**

Comprehensive income, which primarily includes adjustments for changes in the fair values of the interest rate swap agreements on a net of tax basis, was approximately \$69.8 million and \$73.0 million for the twenty-six week periods ended April 3, 2010 and March 28, 2009, respectively.



**Table of Contents**

**14. SUPPLEMENTAL GUARANTOR INFORMATION**

TransDigm's 7 1/4% senior subordinated notes are jointly and severally guaranteed, on a senior subordinated basis, by TD Group and TransDigm Inc.'s Domestic Restricted Subsidiaries, as defined in the applicable indentures. The following supplemental condensed consolidating financial information presents, in separate columns, the balance sheets of the Company as of April 3, 2010 and September 30, 2009 and its statements of income and cash flows for the twenty-six week periods ended April 3, 2010 and March 28, 2009 for (i) TransDigm Group on a parent only basis with its investment in subsidiaries recorded under the equity method, (ii) TransDigm Inc. including its directly owned operations and non-operating entities, (iii) the Subsidiary Guarantors on a combined basis, and (iv) the Company on a consolidated basis.

**Table of Contents**

**TRANSDIGM GROUP INCORPORATED**  
**CONDENSED CONSOLIDATING BALANCE SHEET**

**AS OF APRIL 3, 2010**

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
<b>ASSETS</b>					
<b>CURRENT ASSETS:</b>					
Cash and cash equivalents	\$ 8,413	\$ 182,161	\$ (3,225)	\$	\$ 187,349
Trade accounts receivable - Net		8,718	104,467	(837)	112,348
Inventories		18,121	156,354	(245)	174,230
Deferred income taxes		14,200			14,200
Prepaid expenses and other		9,702	8,058		17,760
<b>Total current assets</b>	<b>8,413</b>	<b>232,902</b>	<b>265,654</b>	<b>(1,082)</b>	<b>505,887</b>
<b>INVESTMENT IN SUBSIDIARIES AND INTERCOMPANY BALANCES</b>	<b>477,803</b>	<b>2,218,154</b>	<b>777,459</b>	<b>(3,473,416)</b>	
<b>PROPERTY, PLANT AND EQUIPMENT - Net</b>		<b>15,237</b>	<b>84,068</b>		<b>99,305</b>
<b>GOODWILL</b>		<b>68,593</b>	<b>1,457,512</b>		<b>1,526,105</b>
<b>TRADEMARKS AND TRADE NAMES</b>		<b>19,376</b>	<b>163,180</b>		<b>182,556</b>
<b>OTHER INTANGIBLE ASSETS - Net</b>		<b>9,673</b>	<b>196,724</b>		<b>206,397</b>
<b>DEBT ISSUE COSTS - Net</b>		<b>21,191</b>			<b>21,191</b>
<b>OTHER</b>		<b>2,329</b>	<b>1,502</b>		<b>3,831</b>
<b>TOTAL ASSETS</b>	<b>\$ 486,216</b>	<b>\$ 2,587,455</b>	<b>\$ 2,946,099</b>	<b>\$ (3,474,498)</b>	<b>\$ 2,545,272</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>					
<b>CURRENT LIABILITIES:</b>					
Accounts payable	\$	\$ 5,586	\$ 23,548	\$ (837)	\$ 28,297
Accrued liabilities		30,484	33,166		63,650
<b>Total current liabilities</b>		<b>36,070</b>	<b>56,714</b>	<b>(837)</b>	<b>91,947</b>
<b>LONG-TERM DEBT</b>		<b>1,770,594</b>			<b>1,770,594</b>
<b>DEFERRED INCOME TAXES</b>		<b>160,785</b>			<b>160,785</b>
<b>OTHER NON-CURRENT LIABILITIES</b>		<b>24,201</b>	<b>11,529</b>		<b>35,730</b>
<b>Total liabilities</b>		<b>1,991,650</b>	<b>68,243</b>	<b>(837)</b>	<b>2,059,056</b>
<b>STOCKHOLDERS EQUITY</b>	<b>486,216</b>	<b>595,805</b>	<b>2,877,856</b>	<b>(3,473,661)</b>	<b>486,216</b>

Edgar Filing: TransDigm Group INC - Form 10-Q

TOTAL LIABILITIES AND STOCKHOLDERS EQUITY	\$ 486,216	\$ 2,587,455	\$ 2,946,099	\$ (3,474,498)	\$ 2,545,272
---	------------	--------------	--------------	----------------	--------------

-12-

**Table of Contents**

**TRANSDIGM GROUP INCORPORATED**  
**CONDENSED CONSOLIDATING BALANCE SHEET**

**AS OF SEPTEMBER 30, 2009**

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
<b>ASSETS</b>					
<b>CURRENT ASSETS:</b>					
Cash and cash equivalents	\$ 15,388	\$ 173,630	\$ 1,149	\$	\$ 190,167
Trade accounts receivable - Net		10,519	96,498	(571)	106,446
Inventories		19,727	148,264	(225)	167,766
Deferred income taxes		18,700			18,700
Prepaid expenses and other		5,097	6,578		11,675
<b>Total current assets</b>	<b>15,388</b>	<b>227,673</b>	<b>252,489</b>	<b>(796)</b>	<b>494,754</b>
<b>INVESTMENTS IN SUBSIDIARIES AND INTERCOMPANY BALANCES</b>					
	803,774	2,124,389	668,574	(3,596,737)	
<b>PROPERTY, PLANT AND EQUIPMENT - Net</b>		15,176	81,575		96,751
<b>GOODWILL</b>		68,201	1,394,109		1,462,310
<b>TRADEMARKS AND TRADE NAMES</b>		19,376	156,780		176,156
<b>OTHER INTANGIBLE ASSETS - Net</b>		9,980	186,785		196,765
<b>DEBT ISSUE COSTS - Net</b>		24,089			24,089
<b>OTHER</b>		2,134	1,481		3,615
<b>TOTAL ASSETS</b>	<b>\$ 819,162</b>	<b>\$ 2,491,018</b>	<b>\$ 2,741,793</b>	<b>\$ (3,597,533)</b>	<b>\$ 2,454,440</b>
<b>LIABILITIES AND STOCKHOLDERS EQUITY</b>					
<b>CURRENT LIABILITIES:</b>					
Accounts payable	\$	\$ 17,595	\$ 27,655	\$ (570)	\$ 44,680
Accrued liabilities		19,860	35,212		55,072
<b>Total current liabilities</b>		<b>37,455</b>	<b>62,867</b>	<b>(570)</b>	<b>99,752</b>
<b>LONG-TERM DEBT</b>		<b>1,356,761</b>			<b>1,356,761</b>
<b>DEFERRED INCOME TAXES</b>		<b>162,745</b>			<b>162,745</b>
<b>OTHER NON-CURRENT LIABILITIES</b>		<b>12,281</b>	<b>3,739</b>		<b>16,020</b>
<b>Total liabilities</b>		<b>1,569,242</b>	<b>66,606</b>	<b>(570)</b>	<b>1,635,278</b>
<b>STOCKHOLDERS EQUITY</b>	<b>819,162</b>	<b>921,776</b>	<b>2,675,187</b>	<b>(3,596,963)</b>	<b>819,162</b>



Edgar Filing: TransDigm Group INC - Form 10-Q

TOTAL LIABILITIES AND STOCKHOLDERS EQUITY	\$ 819,162	\$ 2,491,018	\$ 2,741,793	\$ (3,597,533)	\$ 2,454,440
---	------------	--------------	--------------	----------------	--------------

-13-

**Table of Contents**

**TRANSDIGM GROUP INCORPORATED**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
**FOR THE TWENTY-SIX WEEK PERIOD ENDED APRIL 3, 2010**

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
NET SALES	\$	\$ 28,656	\$ 363,442	\$ (1,743)	\$ 390,355
COST OF SALES		16,983	156,136	(1,026)	172,093
GROSS PROFIT		11,673	207,306	(717)	218,262
OPERATING EXPENSES:					
Selling and administrative		14,606	32,152	(698)	46,060
Amortization of intangibles		312	7,378		7,690
Total operating expenses		14,918	39,530	(698)	53,750
INCOME FROM OPERATIONS		(3,245)	167,776	(19)	164,512
OTHER INCOME (EXPENSES):					
Interest expense - net		(55,870)	(1,058)		(56,928)
Equity in income of subsidiaries	68,804	106,615		(175,419)	
INCOME BEFORE INCOME TAXES	68,804	47,500	166,718	(175,438)	107,584
INCOME TAX PROVISION (BENEFIT)		(21,304)	60,084		38,780
NET INCOME	\$ 68,804	\$ 68,804	\$ 106,634	\$ (175,438)	\$ 68,804

**Table of Contents**

**TRANSDIGM GROUP INCORPORATED**  
**CONDENSED CONSOLIDATING STATEMENT OF INCOME**  
**FOR THE TWENTY-SIX WEEK PERIOD ENDED MARCH 28, 2009**

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
NET SALES	\$	\$ 33,571	\$ 341,475	\$ (723)	\$ 374,323
COST OF SALES		19,581	142,379	(736)	161,224
GROSS PROFIT		13,990	199,096	13	213,099
OPERATING EXPENSES:					
Selling and administrative		13,499	25,089		38,588
Amortization of intangibles		312	6,537		6,849
Total operating expenses		13,811	31,626		45,437
INCOME FROM OPERATIONS		179	167,470	13	167,662
OTHER INCOME (EXPENSES):					
Interest expense - net		(41,361)	(2,261)		(43,622)
Equity in income of subsidiaries	79,903	106,441		(186,344)	
INCOME BEFORE INCOME TAXES	79,903	65,259	165,209	(186,331)	124,040
INCOME TAX PROVISION (BENEFIT)		(14,644)	58,781		44,137
NET INCOME	\$ 79,903	\$ 79,903	\$ 106,428	\$ (186,331)	\$ 79,903

**Table of Contents**

**TRANSDIGM GROUP INCORPORATED**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**FOR THE TWENTY-SIX WEEK PERIOD ENDED APRIL 3, 2010**

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	\$ 895	\$ (25,532)	\$ 108,468	\$	\$ 83,831
INVESTING ACTIVITIES:					
Capital expenditures		(1,063)	(5,867)		(6,930)
Acquisition of businesses		(95,914)			(95,914)
Net cash used in investing activities		(96,977)	(5,867)		(102,844)
FINANCING ACTIVITIES:					
Intercompany activities	380,395	(273,420)	(106,975)		
Excess tax benefits related to share-based payment arrangements	14,671				14,671
Proceeds from exercise of stock options	1,932				1,932
Dividends paid	(404,868)				(404,868)
Proceeds from senior subordinated notes - net of discount and financing fees		404,460			404,460
Net cash provided by (used in) financing activities	(7,870)	131,040	(106,975)		16,195
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(6,975)	8,531	(4,374)		(2,818)
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	15,388	173,630	1,149		190,167
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 8,413	\$ 182,161	\$ (3,225)	\$	\$ 187,349

**Table of Contents**

**TRANSDIGM GROUP INCORPORATED**  
**CONDENSED CONSOLIDATING STATEMENT OF CASH FLOWS**  
**FOR THE TWENTY-SIX WEEK PERIOD ENDED MARCH 28, 2009**

(Amounts in thousands)

	TransDigm Group	TransDigm Inc.	Subsidiary Guarantors	Eliminations	Total Consolidated
NET CASH PROVIDED BY (USED IN) OPERATING ACTIVITIES	\$ (6,221)	\$ (24,438)	\$ 110,174	\$	\$ 79,515
INVESTING ACTIVITIES:					
Capital expenditures		(837)	(4,980)		(5,817)
Acquisitions of businesses		(66,487)			(66,487)
Net cash used in investing activities		(67,324)	(4,980)		(72,304)
FINANCING ACTIVITIES:					
Changes in intercompany activities	18,967	87,655	(106,622)		
Excess tax benefits related to share-based payment arrangements	1,761				1,761
Proceeds from exercise of stock options	1,818				1,818
Purchase of treasury stock	(15,242)				(15,242)
Net cash provided by (used in) financing activities	7,304	87,655	(106,622)		(11,663)
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	1,083	(4,107)	(1,428)		(4,452)
CASH AND CASH EQUIVALENTS, BEGINNING OF PERIOD	1,552	160,680	(3,170)		159,062
CASH AND CASH EQUIVALENTS, END OF PERIOD	\$ 2,635	\$ 156,573	\$ (4,598)	\$	\$ 154,610

\* \* \* \* \*

---

**Table of Contents**

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*The following discussion of the Company's financial condition and results of operations should be read together with TD Group's consolidated financial statements and the related notes included elsewhere in this Quarterly Report on Form 10-Q. References in this section to*

*TransDigm, the Company, we, us, our, and similar references refer to TD Group, TransDigm Inc. and TransDigm Inc.'s subsidiaries, unless the context otherwise indicates. The following discussion may contain predictions, estimates and other forward-looking statements that involve a number of risks and uncertainties, including those discussed in this report. These risks could cause our actual results to differ materially from any future performance suggested below.*

This Quarterly Report on Form 10-Q includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, including, in particular, the statements about the Company's plans, strategies and prospects under this section entitled Management's Discussion and Analysis of Financial Condition and Results of Operations. Although the Company believes that its plans, intentions and expectations reflected in or suggested by such forward-looking statements are reasonable, the Company can give no assurance that such plans, intentions or expectations will be achieved. Many of the factors affecting these forward-looking statements are outside the control of the Company. Consequently, such forward-looking statements should be regarded solely as the Company's current plans, estimates and beliefs. The Company does not undertake, and specifically declines, any obligation to publicly release the results of any revisions to these forward-looking statements that may be made to reflect any future events or circumstances after the date of such statements or to reflect the occurrence of anticipated or unanticipated events, except as required by applicable law. All forward-looking statements attributable to the Company or persons acting on its behalf are expressly qualified in their entirety by the foregoing cautionary statements.

Important factors that could cause actual results to differ materially from the forward-looking statements made in this Quarterly Report on Form 10-Q include but are not limited to: a decrease in flight hours and our customers' profitability, both of which are affected by general economic conditions; future terrorist attacks; our reliance on certain customers; the U.S. defense budget and risks associated with being a government supplier; failure to maintain government or industry approvals; the pricing review by the Department of Defense Office of Inspector General to which certain of our divisions and subsidiaries have been subject; failure to complete or successfully integrate acquisitions; our substantial indebtedness; and other factors. Please refer to the other information included in this Quarterly Report on Form 10-Q and to the Annual Report on Form 10-K and Form 10-K/A for additional information regarding the foregoing factors that may affect our business.

**Overview**

We believe we are a leading global designer, producer, and supplier of highly engineered aircraft components for use on nearly all commercial and military aircraft in service today. Our business is well diversified due to the broad range of products we offer to our customers. Some of our more significant product offerings, substantially all of which are ultimately provided to end-users in the aerospace industry, include mechanical/electromechanical actuators and controls, ignition systems and components, gear pumps, specialized valves, engineered connectors, power conditioning devices, specialized fluorescent lighting, specialized AC/DC electric motors, aircraft audio systems, engineered latches and cockpit security devices, lavatory hardware and components, hold open rods and locking devices, specialized cockpit displays, elastomers, NiCad batteries/chargers, and starter generators and related components. Each of these product offerings consists of many individual products that are typically customized to meet the needs of a particular aircraft platform or customer.

For the second quarter of fiscal 2010, we generated net sales of \$206.1 million and net income of \$38.0 million. EBITDA As Defined was \$99.8 million, or 48.4% of net sales. See below for certain information regarding EBITDA and EBITDA As Defined, including reconciliations of EBITDA and EBITDA As Defined to net income and net cash provided by operating activities.

---

## **Table of Contents**

### **Certain Acquisitions**

#### **Dukes Aerospace Acquisition**

On December 2, 2009, TransDigm Inc. acquired substantially all the assets of Dukes, Inc. and GST Industries, Inc. (collectively "Dukes Aerospace") for approximately \$96 million in cash, subject to adjustment based on the level of working capital as of the closing date of the acquisition. In addition, the agreement provides for potential earn-out payments up to a total of \$60 million over four years based on the achievement of certain growth targets. The preliminary purchase price allocation recorded in the balance sheet includes a fair value liability of \$8 million recorded for the potential earn-out payments. Dukes Aerospace is a supplier of proprietary, highly engineered components primarily to the business jet, regional jet, and military aerospace markets, along with commercial and military helicopter markets. The products are comprised primarily of highly engineered valves and certain pumps, solenoids and related components. These products fit well with TransDigm's overall business direction.

#### **Woodward HRT Product Line Acquisition**

On August 10, 2009, TransDigm Inc., through its AeroControlex Group Inc. subsidiary, acquired certain product line assets of Woodward HRT, Inc., a subsidiary of Woodward Governor Company ("Woodward HRT product line") for approximately \$48.7 million in cash, which includes a purchase price adjustment of \$0.7 million paid in February 2010. The product line comprises a range of highly engineered fuel and pneumatic valves and surge suppressors, the majority of which are used on military rotary and fixed wing aircraft, all of which fit well with TransDigm's overall business direction. Woodward Governor had recently acquired the Woodward HRT product line as part of its acquisition of HR Textron, Inc.

#### **Acme Aerospace Acquisition**

On July 24, 2009, TransDigm Inc. acquired all of the outstanding capital stock of Acme Aerospace, Inc. ("Acme") for approximately \$40.9 million in cash, which includes a purchase price adjustment of \$0.2 million paid in October 2009. Acme is a designer and manufacturer of proprietary, highly engineered components to the commercial aerospace industry, comprising primarily fibrous nickel cadmium main ship batteries, battery chargers, battery back-up systems and power conversion equipment. These products fit well with TransDigm's overall business direction.

#### **Aircraft Parts Corporation Acquisition**

On December 16, 2008, TransDigm Inc. acquired all of the outstanding capital stock of Aircraft Parts Corporation ("APC") for approximately \$66.9 million in cash, net of a purchase price adjustment of \$0.7 million received in November 2009. APC is a designer and manufacturer of starter generators, generator control units and related components for turbine engines, all of which fit well with TransDigm's overall business direction. APC has since been liquidated and its assets transferred to other business units within the Company.

### **Non-GAAP Financial Measures**

We present below certain financial information based on our EBITDA and EBITDA As Defined. References to "EBITDA" mean earnings before interest, taxes, depreciation and amortization, and references to "EBITDA As Defined" mean EBITDA plus, as applicable for each relevant period, certain adjustments as set forth in the reconciliations of net income to EBITDA and EBITDA As Defined and the reconciliations of net cash provided by operating activities to EBITDA and EBITDA As Defined presented below.

Neither EBITDA nor EBITDA As Defined is a measurement of financial performance under accounting principles generally accepted in the United States of America ("GAAP"). We present EBITDA and EBITDA As Defined because we believe they are useful indicators for evaluating operating performance and liquidity.

Our management believes that EBITDA and EBITDA As Defined are useful as indicators of liquidity because securities analysts, investors, rating agencies and others use EBITDA to evaluate a company's ability to incur and service debt. In addition, EBITDA As Defined is useful to investors because our revolving credit facility under our senior secured credit facility requires compliance, on a pro forma basis, with a financial covenant that measures the ratio of the amount of our secured indebtedness to the amount of our Consolidated EBITDA defined in the same manner as we define EBITDA As





**Table of Contents**

Defined herein. This financial covenant is a material term of our senior secured credit facility as the failure to comply with such financial covenant could result in an event of default in respect of the revolving credit facility (and such an event of default could, in turn, result in an event of default under the indentures governing our 7<sup>3/4</sup>% senior subordinated notes).

In addition to the above, our management uses EBITDA As Defined to review and assess the performance of the management team in connection with employee incentive programs and to prepare its annual budget and financial projections. Moreover, our management uses EBITDA As Defined to evaluate acquisitions.

Although we use EBITDA and EBITDA As Defined as measures to assess the performance of our business and for the other purposes set forth above, the use of these non-GAAP financial measures as analytical tools has limitations, and you should not consider any of them in isolation, or as a substitute for analysis of our results of operations as reported in accordance with GAAP. Some of these limitations are:

neither EBITDA nor EBITDA As Defined reflects the significant interest expense, or the cash requirements necessary to service interest payments, on our indebtedness;

although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and neither EBITDA nor EBITDA As Defined reflects any cash requirements for such replacements;

the omission of the substantial amortization expense associated with our intangible assets further limits the usefulness of EBITDA and EBITDA As Defined;

neither EBITDA nor EBITDA As Defined includes the payment of taxes, which is a necessary element of our operations; and

EBITDA As Defined excludes the cash expense we have incurred to integrate acquired businesses into our operations and transaction-related costs required to be expensed as incurred, which are necessary elements of certain of our acquisitions. Because of these limitations, EBITDA and EBITDA As Defined should not be considered as measures of discretionary cash available to us to invest in the growth of our business. Management compensates for these limitations by not viewing EBITDA or EBITDA As Defined in isolation and specifically by using other GAAP measures, such as net income, net sales and income from operations, to measure our operating performance. Neither EBITDA nor EBITDA As Defined is a measurement of financial performance under GAAP, and neither should be considered as an alternative to net income or cash flow from operations determined in accordance with GAAP. Our calculation of EBITDA and EBITDA As Defined may not be comparable to the calculation of similarly titled measures reported by other companies.

**Table of Contents**

The following table sets forth a reconciliation of net income to EBITDA and EBITDA As Defined (in thousands):

	Thirteen Week Periods Ended		Twenty-Six Week Periods Ended	
	April 3, 2010	March 28, 2009	April 3, 2010	March 28, 2009
Net Income	\$ 38,045	\$ 40,304	\$ 68,804	\$ 79,903
Adjustments:				
Depreciation and amortization expense	7,333	6,888	14,949	13,601
Interest expense, net	28,414	21,640	56,928	43,622
Income tax provision	21,600	22,830	38,780	44,137
EBITDA	95,392	91,662	179,461	181,263
Adjustments:				
Stock option expense <sup>(1)</sup>	1,649	1,697	3,270	2,492
Integration and purchase accounting adjustments <sup>(2)</sup>	2,723	1,022	5,944	1,839
Acquisition transaction-related expenses <sup>(3)</sup>	24		1,474	
Deferred compensation costs <sup>(4)</sup>		(2)		297
EBITDA As Defined	\$ 99,788	\$ 94,379	\$ 190,149	\$ 185,891

- (1) Represents the compensation expense recognized by TD Group under our stock option plans.
- (2) Represents costs incurred to integrate acquired businesses into TD Group's operations and purchase accounting adjustments to inventory that were charged to cost of sales.
- (3) Represents, for periods after October 1, 2009, transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses; and valuation costs that are now required to be expensed as incurred.
- (4) Represents the compensation expense recognized by TD Group under our deferred compensation plans.

**Table of Contents**

The following table sets forth a reconciliation of net cash provided by operating activities to EBITDA and EBITDA As Defined (in thousands):

	<b>Twenty-Six Week Periods Ended</b>	
	<b>April 3, 2010</b>	<b>March 28, 2009</b>
Net Cash Provided by Operating Activities	\$ 83,831	\$ 79,515
Adjustments:		
Changes in assets and liabilities, net of effects from acquisitions of businesses	(6,694)	18,459
Interest expense, net <sup>(1)</sup>	53,157	41,996
Income tax provision - current	37,780	42,041
Non-cash equity compensation <sup>(2)</sup>	(3,284)	(2,509)
Excess tax benefit from exercise of stock options	14,671	1,761
 EBITDA	 179,461	 181,263
Adjustments:		
Stock option expense <sup>(3)</sup>	3,270	2,492
Integration and purchase accounting adjustments <sup>(4)</sup>	5,944	1,839
Acquisition transaction-related expenses <sup>(5)</sup>	1,474	
Deferred compensation costs <sup>(6)</sup>		297
 EBITDA As Defined	 \$ 190,149	 \$ 185,891

(1) Represents interest expense excluding the amortization of debt issue costs and note premium and discount.

(2) Represents the compensation expense recognized by TD Group under our stock plans.

(3) Represents the compensation expense recognized by TD Group under our stock option plans.

(4) Represents costs incurred to integrate acquired businesses into TD Group's operations and purchase accounting adjustments to inventory that were charged to cost of sales.

(5) Represents, for periods after October 1, 2009, transaction-related costs comprising deal fees; legal, financial and tax due diligence expenses; and valuation costs that are now required to be expensed as incurred.

(6) Represents the compensation expense recognized by TD Group under our deferred compensation plans.

**Critical Accounting Policies**

Our consolidated financial statements have been prepared in accordance with GAAP, which often requires the judgment of management in the selection and application of certain accounting principles and methods. Management believes that the quality and reasonableness of our most critical policies enable the fair presentation of our financial position and results of operations. However, investors are cautioned that the sensitivity of financial statements to these methods, assumptions and estimates could create materially different results under different conditions or using different assumptions.

In prior fiscal years, we performed our annual impairment test of goodwill and indefinite-lived intangible assets as of the last day of our fourth quarter. For fiscal 2010, we have changed the measurement date to the first day of our fourth fiscal quarter. As a result of our growth and increase in the number of reporting units, we believe the change in our measurement date is preferable in order to provide additional time to quantify the fair value of our reporting units and to evaluate the results of the impairment testing.

**Table of Contents**

A summary of our significant accounting policies and estimates is included in the Annual Report on Form 10-K and Form 10-K/A for the year ended September 30, 2009. There has been no other significant changes to our critical accounting policies during the twenty-six week period ended April 3, 2010.

**Results of Operations**

The following table sets forth, for the periods indicated, certain operating data of the Company as a percentage of net sales:

	Thirteen Week Periods Ended		Twenty-Six Week Periods Ended	
	April 3, 2010	March 28, 2009	April 3, 2010	March 28, 2009
Net sales	100.0%	100.0%	100.0%	100.0%
Cost of sales	44.1	43.6	44.1	43.1
Gross profit	55.9	56.4	55.9	56.9
Selling and administrative expenses	11.4	10.6	11.8	10.3
Amortization of intangibles	1.7	1.9	2.0	1.8
Income from operations	42.8	43.9	42.1	44.8
Interest expense - net	13.8	11.2	14.6	11.7
Income tax provision	10.5	11.8	9.9	11.8
Net income	18.5%	20.9%	17.6%	21.3%

**Changes in Results of Operations****Thirteen week period ended April 3, 2010 compared with the thirteen week period ended March 28, 2009.**

**Net Sales.** Net sales increased by \$13.0 million, or 6.7%, to \$206.1 million for the quarter ended April 3, 2010, from \$193.0 million for the comparable quarter last year. Sales of \$19.6 million, or 10.1%, resulted from the acquisitions of Acme and the Woodward HRT product line in fiscal 2009 and Dukes Aerospace in fiscal 2010. Organic sales declined by \$6.6 million or 3.4% from the prior year. This decline was primarily due to: (i) a decrease of \$9.6 million of commercial OEM sales resulting primarily from the impact of the significant decline in production rates in the business jet market resulting from the continued impact of global economic conditions negatively impacting the business jet market, and (ii) a modest decrease of \$2.5 million in commercial aftermarket sales due to the continuing impact of the global economic downturn despite the slight improvement in worldwide airline traffic and business jet activity from the prior year. Partially offsetting the decline in organic commercial sales was an increase of \$4.5 million in defense sales primarily due to increased demand for OEM and aftermarket spare parts and repairs for certain of our product lines.

**Cost of Sales and Gross Profit.** Cost of sales increased by \$6.6 million, or 7.9%, to \$90.9 million for the quarter ended April 3, 2010 from \$84.2 million for the comparable quarter last year. The increase in the dollar amount of cost of sales was primarily due to increased volume associated with the higher net sales discussed above. In addition, the increase was partially attributable to higher costs incurred to integrate acquired businesses into TD Group's operations and purchase accounting adjustments to inventory that were charged to cost of sales of \$1.7 million.

Gross profit as a percentage of sales decreased to 55.9% for the thirteen week period ended April 3, 2010 from 56.4% for the thirteen week period ended March 28, 2009. The dollar amount of gross profit increased by \$6.4 million, or 5.9%, to \$115.2 million for the thirteen week period ended April 3, 2010 from \$108.8 for the thirteen week period ended March 28, 2009. The increase in the amount of gross profit was primarily due to the following items:

Sales of \$19.6 million from the acquisitions indicated above contributed gross profit of approximately \$7 million for the quarter ended April 3, 2010, which includes the acquisition-related costs incurred in connection with those acquisitions. These acquisitions diluted gross profit as a percentage of sales for the quarter ended April 3, 2010 by approximately 2 percentage points.

---

**Table of Contents**

Favorable product mix, favorable product pricing on our proprietary products and cost reduction efforts partially offset by the negative impact of fixed overhead costs spread over lower production volume (excluding acquisitions). This resulted in decreased gross profit of approximately \$1 million for the quarter ended April 3, 2010 despite the decline in organic sales of \$6.6 million discussed above.

**Selling and Administrative Expenses.** Selling and administrative expenses increased by \$3.2 million to \$23.6 million, or 11.4% of sales, for the quarter ended April 3, 2010 from \$20.4 million, or 10.6% of sales, for the comparable quarter last year. The increase in selling and administrative expenses is primarily due to higher selling and administrative expenses relating to recent acquisitions and higher professional fees.

**Amortization of Intangibles.** Amortization of intangibles was \$3.6 million for the thirteen week periods ended April 3, 2010 and March 28, 2009.

**Interest Expense-net.** Interest expense-net increased \$6.8 million, or 31.3%, to \$28.4 million for the quarter ended April 3, 2010 from \$21.6 million for the comparable quarter last year. Interest expense increased primarily due to interest expense of approximately \$9.4 million attributable to the \$425 million of 7 3/4% senior subordinated notes due 2014 issued in October 2009. Partially offsetting the increase was lower interest rates on the Company's existing floating-rate borrowings under its senior secured credit facility. The Company's weighted average level of outstanding borrowings was approximately \$1.78 billion for the quarter ended April 3, 2010 and approximately \$1.36 billion for the comparable quarter last year. The average interest rate was approximately 6.0% for the quarter ended April 3, 2010 and approximately 6.1% for the comparable quarter last year.

**Income Taxes.** Income tax expense as a percentage of income before income taxes was approximately 36.2% for the quarters ended April 3, 2010 and March 28, 2009.

**Net Income.** Net income decreased \$2.3 million, or 5.6%, to \$38.0 million for the quarter ended April 3, 2010 compared to net income of \$40.3 million for the quarter ended March 28, 2009, primarily as a result of the factors referred to above.

**Earnings per Share.** The basic and diluted earnings per share was \$0.72 for the quarter ended April 3, 2010 and \$0.77 per share for the quarter ended March 28, 2009.

**Twenty-six week period ended April 3, 2010 compared with the twenty-six week period ended March 28, 2009.**

**Net Sales.** Net sales increased by \$16.0 million, or 4.3%, to \$390.4 million for the twenty-six week period ended April 3, 2010, from \$374.3 million for the comparable period last year. Sales of \$36.0 million, or 9.6%, resulted from the acquisitions of APC, Acme and the Woodward HRT product line in fiscal 2009 and Dukes Aerospace in fiscal 2010. Organic sales declined by \$20.0 million or 5.3% from the prior year. This decline was primarily due to: (i) a decrease of \$17.1 million of commercial OEM sales resulting primarily from the impact of the significant decline in production rates in the business jet market resulting from the continued impact of global economic conditions negatively impacting the business jet market, and (ii) a decrease of \$11.8 million in commercial aftermarket sales due to the continuing impact of the global economic downturn despite the slight improvement in worldwide airline traffic and business jet activity from the prior year. Partially offsetting the decline in organic commercial sales was an increase of \$8.8 million in defense sales primarily due to increased demand for OEM and aftermarket spare parts and repairs for certain of our product lines.

**Cost of Sales and Gross Profit.** Cost of sales increased by \$10.9 million, or 6.7%, to \$172.1 million for the twenty-six week period ended April 3, 2010 from \$161.2 million for the comparable period last year. The increase in the dollar amount of cost of sales was primarily due to increased volume associated with the higher net sales discussed above. In addition, the increase was partially attributable to higher costs incurred to integrate acquired businesses into TD Group's operations and purchase accounting adjustments to inventory that were charged to cost of sales of \$4.1 million.

## Edgar Filing: TransDigm Group INC - Form 10-Q

Gross profit as a percentage of sales decreased to 55.9% for the twenty-six week period ended April 3, 2010 from 56.9% for the twenty-six week period ended March 28, 2009. The dollar amount of gross profit increased by \$5.2 million, or 2.4%, to \$218.3 million for the twenty-six week period ended April 3, 2010 from \$213.1 for the twenty-six week period ended March 28, 2009. The increase in the amount of gross profit was primarily due to the following items:

Sales of \$36.0 million from the acquisitions indicated above contributed gross profit of approximately \$10 million for the twenty-six week period ended April 3, 2010, which includes the acquisition-related costs incurred in connection with those acquisitions. These acquisitions diluted gross profit as a percentage of sales for the twenty-six week period ended April 3, 2010 by approximately 3 percentage points.

---

**Table of Contents**

Favorable product mix, favorable product pricing on our proprietary products and cost reduction efforts partially offset by the negative impact of fixed overhead costs spread over lower production volume (excluding acquisitions). This resulted in decreased gross profit of approximately \$5 million for the twenty-six week period ended April 3, 2010 despite the decline in organic sales of \$20.0 million discussed above.

**Selling and Administrative Expenses.** Selling and administrative expenses increased by \$7.5 million, or 19.4%, to \$46.1 million, or 11.8% of sales, for the twenty-six week period ended April 3, 2010 from \$38.6 million, or 10.3% of sales, for the comparable period last year. The increase in selling and administrative expenses is primarily due to higher selling and administrative expenses relating to recent acquisitions of approximately \$3.1 million, \$1.5 million of transaction-related expenses incurred in connection with the acquisition of Dukes Aerospace (See Note 3 in Notes to Condensed Consolidated Financial Statements), higher research and development expenses primarily relating to Airbus A350 and A380 platforms more than offsetting declines in expenses on the Boeing 787 and higher professional fees.

**Amortization of Intangibles.** Amortization of intangibles increased to \$7.7 million for the twenty-six week period ended April 3, 2010 from \$6.8 million for the comparable period last year. The net increase of \$0.9 million was primarily due to amortization expense related to the additional identifiable intangible assets recognized in connection with acquisitions during the last twelve months partially offset by the order backlog becoming fully amortized in fiscal 2009 relating to prior acquisitions.

**Interest Expense-net.** Interest expense-net increased \$13.3 million, or 30.5%, to \$56.9 million for the twenty-six week period ended April 3, 2010 from \$43.6 million for the comparable period last year, comprising an increase in interest expense of \$12.4 million and a decrease in interest income of \$0.9 million. Interest expense increased primarily due to interest expense of approximately \$18.6 million attributable to the the \$425 million of 7 3/4% senior subordinated notes due 2014 issued in October 2009. Partially offsetting the increase was lower interest rates on the Company's existing floating-rate borrowings under its senior secured credit facility. The Company's weighted average level of outstanding borrowings was approximately \$1.78 billion for the twenty-six week period ended April 3, 2010 and approximately \$1.36 billion for the comparable period last year. The average interest rate was approximately 6.1% for the twenty-six week period ended April 3, 2010 and approximately 6.2% for the comparable period last year. Interest income was lower primarily due to lower interest rates on our invested cash balances.

**Income Taxes.** Income tax expense as a percentage of income before income taxes was 36.0% for the twenty-six week period ended April 3, 2010 compared to 35.6% for the twenty-six week period ended March 28, 2009. The lower effective tax rate for the prior period was primarily due to the retroactive reinstatement of the research and development tax credit. The retroactive benefit for the previously expired period from January 1, 2008 to September 30, 2008 is reflected as a discrete item in the twenty-six week period ended March 28, 2009.

**Net Income.** Net income decreased \$11.1 million, or 13.9%, to \$68.8 million for the twenty-six week period ended April 3, 2010 compared to net income of \$79.9 million for the twenty-six week period ended March 28, 2009, primarily as a result of the factors referred to above.



---

## **Table of Contents**

**Earnings per Share.** The basic and diluted earnings per share was \$0.73 for the twenty-six week period ended April 3, 2010 and \$1.52 per share for the comparable period last year. Due to the special cash dividend declared and paid during the quarter ended January 2, 2010, the net income for the twenty-six week period ended April 3, 2010 of \$68.8 million was reduced by an allocation of dividends to participating securities of \$30.3 million resulting in a net income applicable to common shareholders of \$38.5 million.

### **Backlog**

As of April 3, 2010, the Company estimated its sales order backlog at \$429.5 million compared to an estimated sales order backlog of \$407.2 million as of March 28, 2009. This increase in backlog is primarily due to the purchase orders acquired in connection with the acquisitions of Acme, the Woodward HRT product line and Dukes Aerospace, discussed above, totaling approximately \$54.1 million as of April 3, 2010. The increase from acquisitions was partially offset by lower commercial OEM and aftermarket demand including the impact of order cancellations and pushouts as well as significant reductions in business jet production rates. The majority of the purchase orders outstanding as of April 3, 2010 are scheduled for delivery within the next twelve months. Purchase orders may be subject to cancellation or deferral by the customer prior to shipment. The level of unfilled purchase orders at any given date during the year will be materially affected by the timing of the Company's receipt of purchase orders and the speed with which those orders are filled. Accordingly, the Company's backlog as of April 3, 2010 may not necessarily represent the actual amount of shipments or sales for any future period.

### **Foreign Operations**

Although we manufacture substantially all of our products in the United States, we manufacture some products in Malaysia through our wholly owned Malaysian subsidiary. We sell our products in the United States, as well as in foreign countries. Substantially all of our foreign sales are transacted in U.S. dollars and, therefore, we have no material exposure to fluctuations in the rate of exchange between foreign currencies and the U.S. dollar as a result of foreign sales. In addition, the amount of components or other raw materials or supplies that we purchase from foreign suppliers, including our Malaysian manufacturing subsidiary, are not material, with substantially all such transactions being made in U.S. dollars. Accordingly, we have no material exposure to currency fluctuations in the rate of exchange between foreign currencies and the U.S. dollar arising from these transactions.

Sales to foreign customers are subject to numerous additional risks, including the impact of foreign government regulations, political uncertainties and differences in business practices. There can be no assurance that foreign governments will not adopt regulations or take other action that would have a direct or indirect adverse impact on the business or market opportunities of the Company within such governments' countries. Furthermore, there can be no assurance that the political, cultural and economic climate outside the United States will be favorable to our operations and growth strategy.

### **Liquidity and Capital Resources**

We have historically maintained a capital structure comprising a mix of equity and debt financing. We vary our leverage both to optimize our equity return and to pursue acquisitions. We expect to meet our current debt obligations as they come due through internally generated funds from current levels of operations and/or through refinancing in the debt or equity markets prior to the maturity dates of our debt.

We continually evaluate our debt facilities to assess whether they most efficiently and effectively meet the current and future needs of our business. The Company evaluates from time to time the appropriateness of its current leverage, taking into consideration the Company's debt holders, equity holders, credit ratings, acquisition opportunities and other factors. The Company's debt leverage ratio, which is computed as total debt divided by EBITDA As Defined for the applicable twelve-month period, has varied widely during the Company's history, ranging from approximately 3.5 to 6.5. Our leverage ratio for the fiscal year ended September 30, 2009 was approximately 3.5 and for the twelve months ended April 3, 2010 was approximately 4.6.

The Company has not, at this time and subsequent to the issuance of 7<sup>3</sup>/<sub>4</sub>% senior subordinated notes in October 2009 (discussed further below), determined to change its debt facilities. However, in the future, the Company may increase its borrowings in connection with acquisitions, if cash flow from operations becomes insufficient to fund current operations or for other short-term cash needs or for stock repurchases or dividends. Our future leverage will also be impacted by the then current conditions of the credit markets.

---

**Table of Contents**

We note that our senior secured credit facility matures in June 2013 and our Senior Secured Notes under our Indentures mature in July 2014. As always, we are evaluating our options with respect to the maturity of such indebtedness. Our current plan is to refinance a significant portion of our long-term debt upon maturity or prior to that time if the conditions of the credit markets become more favorable.

*Operating Activities.* The Company generated \$83.8 million of cash from operating activities during the twenty-six week period ended April 3, 2010 compared to \$79.5 million during the twenty-six week period ended March 28, 2009. The increase of \$4.3 million was primarily due to the decrease in income from operations, which was \$164.5 million during the twenty-six week period ended April 3, 2010 compared to \$167.7 million during the twenty-six week period ended March 28, 2009.

*Investing Activities.* Cash used in investing activities was \$102.8 million during the twenty-six week period ended April 3, 2010 consisting primarily of the acquisition of Dukes Aerospace and capital expenditures of \$6.9 million. Cash used in investing activities was \$72.3 million during the twenty-six week period ended March 28, 2009 consisting primarily of the acquisition of APC and capital expenditures of \$5.8 million.

*Financing Activities.* Cash provided by financing activities during the twenty-six week period ended April 3, 2010 was \$16.2 million, which comprised \$404.5 million of net proceeds from the issuance of the 7<sup>3</sup>/<sub>4</sub>% senior subordinated notes, \$404.9 million of dividends and dividend equivalent payments, and \$16.6 million of cash for tax benefits related to share-based payment arrangements and from the exercise of stock options. Cash used in financing activities during the twenty-six week period ended March 28, 2009 was \$11.7 million, which related to the purchase of treasury stock of \$15.2 million partially offset by the exercise of stock options of \$3.5 million.

*Description of Current Senior Secured Credit Facility and Indenture*

Our senior secured credit facility consists of a \$780 million term loan facility, which is fully drawn, and a \$200 million revolving loan facility. At April 3, 2010, \$198.0 million of the revolving credit facility was available.

The term loan facility will mature in June 2013 and will not be subject to interim scheduled amortization, but will be subject to certain prepayment requirements. Under the amended terms of the senior secured credit facility, commencing 90 days after the end of fiscal 2008 and each fiscal year thereafter, TransDigm Inc. is required to prepay outstanding term loans in a principal amount equal to 50% of Excess Cash Flow (as defined in the senior secured credit facility) if our Consolidated Leverage Ratio (as hereinafter defined) at the end of the applicable fiscal year exceeds 5.00 to 1.00 and equal to 25% of Excess Cash Flow if our Consolidated Leverage Ratio at the end of the applicable fiscal year is less than 5.00 to 1.00, but greater than 4.50 to 1.00. No payment is required if the Consolidated Leverage Ratio as of the end of the applicable fiscal year is equal to or less than 4.50 to 1.00 or if the term loans achieve certain minimum credit ratings at the end of such fiscal year. Excess Cash Flow is a negotiated definition generally designed to capture the cash that was generated by our business in excess of cash used in the business. Consolidated Leverage Ratio means the ratio of consolidated total indebtedness to the aggregate amount of EBITDA As Defined, calculated on a pro forma basis. TransDigm's Consolidated Leverage Ratio was approximately 3.5 to 1.00 at September 30, 2009, thus the Company was not obligated to make a prepayment of the term loans based upon the Excess Cash Flow provision.

TransDigm Inc. entered into a three year interest rate swap in June 2006 with Credit Suisse for an initial notional amount of \$187 million at a fixed rate of 7.6%. The notional amount decreased to \$150 million on September 23, 2008, and the swap agreement expired on June 23, 2009. TransDigm Inc. entered into an additional three year interest rate swap in January 2008 with Credit Suisse for a notional amount of \$300 million at a fixed rate of 5.0% through March 23, 2011.

Long-term financing arrangements also include \$1.0 billion of aggregate principal amount of 7<sup>3</sup>/<sub>4</sub>% senior subordinated notes, comprising \$575 million of 7<sup>3</sup>/<sub>4</sub>% senior subordinated notes previously issued by TransDigm Inc. and \$425 million of 7<sup>3</sup>/<sub>4</sub>% senior subordinated notes issued by TransDigm Inc. in October 2009 (discussed further below). Such notes do not require principal payments prior to their maturity in July 2014.

---

## **Table of Contents**

### *New 7<sup>3</sup>/<sub>4</sub>% Senior Subordinated Notes*

In October 2009, TransDigm issued \$425 million aggregate principal amount of 7<sup>3</sup>/<sub>4</sub>% senior subordinated notes at an issue price of 97.125% of the principal amount thereof pursuant to an indenture dated October 6, 2009. The terms of the new 7<sup>3</sup>/<sub>4</sub>% senior subordinated notes are substantially identical to the terms of the 7<sup>3</sup>/<sub>4</sub>% senior subordinated notes that were issued and sold by TransDigm in June 2006 and February 2007.

The proceeds from the issuance of the new 7<sup>3</sup>/<sub>4</sub>% senior subordinated notes, after the original issue discount, were used to make a cash distribution to TD Group, which paid a special cash dividend to its stockholders of approximately \$375 million, made dividend equivalent payments to its holders of stock options of approximately \$30 million and paid for transaction-related fees and expenses.

### *Stock Repurchase*

In October 2008, we announced a program permitting us to repurchase a portion of our outstanding shares not to exceed \$50 million in the aggregate. From October 2008 to April 3, 2010, we repurchased a total of 494,100 shares at an aggregate cost of \$15.2 million. The stock repurchases to date were made in the first and second quarters of fiscal 2009. No repurchases were made under the program during the quarter ended April 3, 2010.

### **New Accounting Standards**

In December 2007, the FASB issued authoritative guidance requiring assets and liabilities acquired in a business combination, contingent consideration, and certain acquired contingencies to be measured at their fair values as of the date of acquisition. This guidance also requires that acquisition-related costs and restructuring costs be recognized separately from the business combination. This authoritative guidance was adopted as of October 1, 2009.

In connection with the acquisition of Dukes Aerospace, TD Group recorded approximately \$1.5 million of acquisition-related costs, which are included in selling and administrative expenses for the twenty-six week period ended April 3, 2010.

### **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK**

Our main exposure to market risk relates to interest rates. Our financial instruments that are subject to interest rate risk principally include fixed-rate and floating-rate long-term debt. At April 3, 2010, we had borrowings under our senior secured credit facility of \$780 million that were subject to interest rate risk. Borrowings under our senior secured credit facility bear interest, at our option, at a rate equal to either an alternate base rate or an adjusted LIBO rate for a one-, two-, three- or six-month (or to the extent available to each lender, nine- or twelve-month) interest period chosen by us, in each case, plus an applicable margin percentage. Accordingly, the Company's cash flows and earnings will be exposed to the market risk of interest rate changes resulting from variable rate borrowings under our senior secured credit facility. The effect of a hypothetical one percentage point increase in interest rates would increase the annual interest costs under our senior secured credit facility by approximately \$7.8 million based on the amount of outstanding borrowings at April 3, 2010. The weighted average interest rate on the \$780 million of borrowings under our senior secured credit facility on April 3, 2010 was 2.28%.

At April 3, 2010, we had an agreement in place to swap variable interest rates on our senior secured credit facility for fixed interest rates through March 23, 2011 for the notional amount of \$300 million. The fair value of the interest rate swap agreement is adjusted at each balance sheet date, with a corresponding adjustment to other comprehensive income. At April 3, 2010, the fair value of the interest rate swap agreement was a liability of \$6.5 million.

The fair value of the \$780 million aggregate principal amount of borrowings under the senior secured credit facility is exposed to the market risk of interest rates. The estimated fair value of such term loan approximated \$764 million at April 3, 2010 based upon information provided to the Company from its agent under the credit facility. The fair value of the \$1.0 billion aggregate principal amount of our 7<sup>3</sup>/<sub>4</sub>% senior subordinated notes is exposed to the market risk of interest rate changes. The estimated fair value of such notes approximated \$1.0 billion at April 3, 2010 based upon quoted market rates.

## **Table of Contents**

### **ITEM 4. CONTROLS AND PROCEDURES**

As of April 3, 2010, TD Group carried out an evaluation, under the supervision and with the participation of TD Group's management, including its Chief Executive Officer (Principal Executive Officer) and Chief Financial Officer (Principal Financial and Accounting Officer), of the effectiveness of the design and operation of TD Group's disclosure controls and procedures. Based upon that evaluation, the Chief Executive Officer and Chief Financial Officer concluded that TD Group's disclosure controls and procedures are effective to ensure that information required to be disclosed by TD Group in the reports it files or submits under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported, within the time periods specified by the Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to TD Group's management, including its Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure. In designing and evaluating the disclosure controls and procedures, TD Group's management recognized that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives, and management necessarily was required to apply its judgment in designing and evaluating the controls and procedures. There have been no significant changes in TD Group's internal controls or other factors that could significantly affect the internal controls subsequent to the date of TD Group's evaluations.

#### **Changes in Internal Control over Financial Reporting**

In its evaluation as of September 30, 2009 and January 2, 2010, management had identified a material weakness relating to the application of the two-class method in calculating basic and diluted earnings per share. Solely as a result of this material weakness, management had concluded that TD Group's internal control over financial reporting was not effective as of September 30, 2009 and January 2, 2010. Subsequent to January 2, 2010, and during the thirteen week period ended April 3, 2010, TD Group put in place a review process in order to identify any participating securities and appropriately calculate the effect on basic and diluted earnings per share, and TD Group believes that the material weakness has been remediated.

There have been no other changes in TD Group's internal control over financial reporting that occurred during the thirteen week period ended April 3, 2010 that have materially affected, or are reasonably likely to materially affect, TD Group's internal control over financial reporting.

## **PART II: OTHER INFORMATION**

### **ITEM 1A. Risk Factors**

In addition to the other information set forth in this report, you should carefully consider the risk factors disclosed in Item 1A of our Annual Report on Form 10-K for the fiscal year ended September 30, 2009. There have been no material changes to the risk factors set forth therein.

### **ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds**

On October 23, 2008, the Board of Directors authorized a common share repurchase program, which was announced on October 27, 2008. Under the terms of the program, the Company may purchase up to a maximum aggregate value of \$50 million of its shares of common stock. At April 3, 2010, the Company had repurchased under this program 494,100 shares of its common stock at a gross cost of approximately \$15.2 million at a weighted-average price per share of \$30.85. No repurchases were made under the program during the quarter ended April 3, 2010.

**Table of Contents**

**ITEM 6. Exhibits**

- 31.1 Certification by Principal Executive Officer of TransDigm Group Incorporated pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification by Principal Financial Officer of TransDigm Group Incorporated pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification by Principal Executive Officer of TransDigm Group Incorporated pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
- 32.2 Certification by Principal Financial Officer of TransDigm Group Incorporated pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

**Table of Contents**

**SIGNATURES**

TRANSDIGM GROUP INCORPORATED

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly assigned.

<b>SIGNATURE</b>	<b>TITLE</b>	<b>DATE</b>
/s/ W. Nicholas Howley W. Nicholas Howley	Chairman of the Board of Directors and Chief Executive Officer (Principal Executive Officer)	May 11, 2010
/s/ Gregory Rufus Gregory Rufus	Executive Vice President, Chief Financial Officer and Secretary (Principal Financial and Accounting Officer)	May 11, 2010

**Table of Contents**

**EXHIBIT INDEX**

**TO FORM 10-Q FOR THE PERIOD ENDED APRIL 3, 2010**

<b>EXHIBIT NO.</b>	<b>DESCRIPTION</b>
31.1	Certification by Principal Executive Officer of TransDigm Group Incorporated pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2	Certification by Principal Financial Officer of TransDigm Group Incorporated pursuant to Rule 13a-14(a) or 15d-14(a) of the Securities Exchange Act of 1934, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1	Certification by Principal Executive Officer of TransDigm Group Incorporated pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2	Certification by Principal Financial Officer of TransDigm Group Incorporated pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.