# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

Washington, D.C. 20549

FORM 10-Q/A
(Amendment No. 1)
x QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 23, 2012.
OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

## SPARTAN STORES, INC.

## Edgar Filing: SPARTAN STORES INC - Form 10-Q/A

Michigan
(State or Other Jurisdiction of

Incorporation or Organization)

## P.O. Box 8700

Grand Rapids, Michigan
(Address of Principal Executive Offices)

# 850 76 $^{\text {th }}$ Street, S.W. 

(d)

38-0593940
(I.R.S. Employer

Identification No.)
49518
(Zip Code)
(616) 878-2000
(Registrant s Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No *

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T ( $\$ 232.405$ of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes x No *

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule $12 b-2$ of the Exchange Act.

Large accelerated filer
Accelerated filer
Non-accelerated filer
Smaller Reporting Company Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Securities Exchange Act) Yes " No x

As of July 31, 2012 the registrant had 21,744,517 outstanding shares of common stock, no par value.

## EXPLANATORY NOTE

This Form $10-\mathrm{Q} / \mathrm{A}$ is being filed for the purpose of including the conformed signatures of the Registrant s officers on the signature page to this report and the Certifications appearing immediately thereafter, which signatures were inadvertently omitted from the original electronic filing. The content of the Registrant s Form 10-Q as filed on August 2, 2012 is otherwise unchanged.

## FORWARD-LOOKING STATEMENTS

The matters discussed in this Quarterly Report on Form 10-Q, in our press releases and in our website-accessible conference calls with analysts and investor presentations include forward-looking statements about the plans, strategies, objectives, goals or expectations of Spartan Stores, Inc. (together with its subsidiaries, Spartan Stores ). These forward-looking statements are identifiable by words such as expects, anticipates, plans, believes, or estimates, is confident that a particular occurrence or event began, will, may, could, should or will likely re appears to have occurred, or will continue in the future, that a development is an opportunity, a priority, a strategy, or initiative or similar stated expectations. Accounting estimates, such as those described under the heading Critical Accounting Policies in Part I, Item 2 of this Form $10-\mathrm{Q}$, are inherently forward-looking. Our asset impairment, restructuring cost provisions and fair value measurements are estimates and actual costs may be more or less than these estimates and differences may be material. You should not place undue reliance on these forward-looking statements, which speak only as of the date of the Quarterly Report, release, presentation, or statement.

In addition to other risks and uncertainties described in connection with the forward-looking statements contained in this Quarterly Report on Form 10-Q, Spartan Stores Annual Report on Form 10-K for the year ended March 31, 2012 (in particular, you should refer to the discussion of Risk Factors in Item 1A of our Annual Report on Form 10-K) and other periodic reports filed with the Securities and Exchange Commission, there are many important factors that could cause actual results to differ materially. Our ability to maintain and improve our retail-store performance; assimilate acquired stores; maintain or grow sales; respond successfully to competitors or changing consumer behavior; maintain or increase gross margin; anticipate and successfully respond to openings of competitors; maintain and improve customer and supplier relationships; realize expected benefits of new relationships; realize growth opportunities; expand our customer base; reduce operating costs; generate cash; continue to meet the terms of our debt covenants; continue to pay dividends and repurchase shares; and implement the other programs, initiatives, plans, priorities, strategies, objectives, goals or expectations described in this Quarterly Report, our other reports or presentations, our press releases and our public comments is not certain and will be affected by changes in economic conditions generally or in the markets and geographic areas that we serve, adverse effects of the changing food and distribution industries and other factors including, but not limited to, those discussed below.

Anticipated future sales are subject to competitive pressures from many sources. Our Distribution and Retail businesses compete with many distributors, supercenters, warehouse discount stores, supermarkets and other retail stores selling food and related products, pharmacies and product manufacturers. Future sales will be dependent on the number of retail stores that we own and operate, our ability to retain and add to the retail stores to whom we distribute, competitive pressures in the retail industry generally and our geographic markets specifically, our ability to implement effective new marketing and merchandising programs and unseasonable weather conditions. Competitive pressures in these and other business segments may result in unexpected reductions in sales volumes, product prices or service fees.

Our operating and administrative expenses, and as a result, our net earnings and cash flows, may be adversely affected by changes in costs associated with, among other factors: difficulties in the operation of our business segments; future business acquisitions; adverse effects on business relationships with independent retail grocery store customers; difficulties in the retention or hiring of employees; labor stoppages or disputes; business and asset divestitures; increased transportation or fuel costs; current or future lawsuits and administrative proceedings; and losses or financial difficulties of customers or suppliers. Our future costs for pension and postretirement benefit costs may be adversely affected by changes in actuarial assumptions and methods, investment return and the composition of the group of employees and retirees covered, changes in our business that result in a withdrawal liability under multi-employer plans, and the actions, contributions and financial condition of other employers who participate in multi-employer plans to which we contribute. Our future income tax expense, and as a result, our net earnings and cash flows, could be adversely affected by changes in tax laws and related interpretations. Our accounting estimates could change and the actual effects of changes in accounting principles could deviate from our estimates due to changes in facts, assumptions, or acceptable methods and actual results
may vary materially from our estimates. Our operating and administrative expenses, net earnings and cash flow could also be adversely affected by changes in our sales mix. Our ongoing cost reduction initiatives and changes in our marketing and merchandising programs may not be as successful as anticipated. Acts of terrorism, war, natural disaster, fire, accident, and severe weather may adverse affect the availability of and our ability to operate our warehouses and other facilities, and may adversely affect consumer buying behavior, fuel costs, shipping and transportation costs, product cost inflation or deflation and its impact on LIFO expense. General economic conditions and unemployment, particularly in Michigan, government assistance programs, health care reform, or other circumstances beyond our control, may adversely consumer buying behavior. A combination of the aforementioned factors, coupled with a prolonged general economic recession, could result in goodwill and other long-lived asset impairment charges.

Our future interest expense and income also may differ from current expectations, depending upon, among other factors: the amount of additional borrowings; changes in our borrowing agreements; changes in the interest rate environment; changes in accounting pronouncements; and changes in the amount of fees received or paid. The availability of our secured loan agreement depends on compliance with the terms of the loan agreement and financial stability of the banking community.

This section is intended to provide meaningful cautionary statements. This should not be construed as a complete list of all economic, competitive, governmental, technological and other factors that could adversely affect our expected consolidated financial position, results of operations or liquidity. Additional risks and uncertainties not currently known to Spartan Stores or that Spartan Stores currently believes are immaterial also may impair its business, operations, liquidity, financial condition and prospects. We undertake no obligation to update or revise our forward-looking statements to reflect developments that occur or information obtained after the date of this Quarterly Report.

## SPARTAN STORES, INC. AND SUBSIDIARIES

## CONDENSED CONSOLIDATED BALANCE SHEETS

(In thousands)
(Unaudited)

|  | June 23, 2012 | March 31, 2012 |
| :---: | :---: | :---: |
| Assets |  |  |
| Current assets |  |  |
| Cash and cash equivalents | \$ 6,093 | \$ 26,476 |
| Accounts receivable, net | 61,253 | 58,637 |
| Inventories, net | 132,435 | 99,778 |
| Prepaid expenses | 10,011 | 9,478 |
| Other current assets | 13,880 | 13,686 |
| Deferred taxes on income | 725 | 1,582 |
| Property held for sale | 1,708 |  |
| Total current assets | 226,105 | 209,637 |
| Goodwill | 240,037 | 240,194 |
| Property and equipment, net | 256,894 | 256,776 |
| Other, net | 61,310 | 56,866 |
| Total assets | \$ 784,346 | \$ 763,473 |
| Liabilities and Shareholders Equity |  |  |
| Current liabilities |  |  |
| Accounts payable | \$ 127,873 | \$ 107,703 |
| Accrued payroll and benefits | 32,146 | 39,366 |
| Accrued Income Taxes |  | 12,352 |
| Other accrued expenses | 19,350 | 17,611 |
| Current portion of restructuring costs | 3,340 | 3,472 |
| Current maturities of long-term debt and capital lease obligations | 4,328 | 4,449 |
| Total current liabilities | 187,037 | 184,953 |
| Long-term liabilities |  |  |
| Deferred taxes on income | 86,813 | 83,807 |
| Postretirement benefits | 13,590 | 13,618 |
| Other long-term liabilities | 15,627 | 16,292 |
| Restructuring costs | 7,315 | 7,630 |
| Long-term debt and capital lease obligations | 156,397 | 133,565 |
| Total long-term liabilities | 279,742 | 254,912 |
| Commitments and contingencies (Note 5) |  |  |
| Shareholders equity |  |  |
| Common stock, voting, no par value; 50,000 shares authorized; 21,774 and 22,215 shares outstanding | 144,770 | 155,134 |
| Preferred stock, no par value, 10,000 shares authorized; no shares outstanding |  |  |
| Accumulated other comprehensive loss | $(13,793)$ | $(13,793)$ |
| Retained earnings | 186,590 | 182,267 |


| Total shareholders equity | 317,567 | 323,608 |
| :--- | ---: | ---: |
| Total liabilities and shareholders equity | $\$ 784,346$ | $\$ 763,473$ |

See accompanying notes to condensed consolidated financial statements.

## SPARTAN STORES, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF EARNINGS

(In thousands, except per share data)
(Unaudited)

|  | 12 Weeks Ended |  |
| :---: | :---: | :---: |
|  | June 23, 2012 | June 18, 2011 |
| Net sales | \$ 603,912 | \$ 602,564 |
| Cost of sales | 482,192 | 477,227 |
| Gross margin | 121,720 | 125,337 |
| Operating expenses |  |  |
| Selling, general and administrative | 110,007 | 111,341 |
| Total operating expenses | 110,007 | 111,341 |
| Operating earnings | 11,713 | 13,996 |
| Other income and expenses |  |  |
| Interest expense | 3,156 | 3,242 |
| Other, net | (48) | (70) |
| Total other income and expenses | 3,108 | 3,172 |
| Earnings before income taxes and discontinued operations | 8,605 | 10,824 |
| Income taxes | 2,529 | 4,689 |
| Earnings from continuing operations | 6,076 | 6,135 |
| Loss from discontinued operations, net of taxes | (73) | (106) |
| Net earnings | \$ 6,003 | \$ 6,029 |
| Basic earnings per share: |  |  |
| Earnings from continuing operations | \$ 0.28 | \$ 0.27 |
| Loss from discontinued operations | (0.01)* |  |
| Net earnings | \$ 0.27 | \$ 0.27 |
| Diluted earnings per share: |  |  |
| Earnings from continuing operations | \$ 0.28 | \$ 0.27 |
| Loss from discontinued operations | (0.01)* | (0.01) |
| Net earnings | \$ 0.27 | \$ 0.26 |
| Weighted average shares outstanding: |  |  |
| Basic | 21,853 | 22,691 |
| Diluted | 21,939 | 22,777 |
| See accompanying notes to condensed consolidated financial state |  |  |

## SPARTAN STORES, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(In thousands)
(Unaudited)

|  | 12 Weeks Ended <br> June 23, <br> June 18, <br> $\mathbf{2 0 1 2}$ |  |
| :--- | :---: | :---: |
| Net earnings | $\$ 6,003$ | $\$ 6,029$ |
| Other comprehensive income $/($ loss $)$, before tax |  |  |
| Change in fair value of interest rate swap |  |  |
| Total other comprehensive income $/$ (loss), before tax | $(111)$ |  |
| Income tax related to items of other comprehensive income | $(111)$ |  |
| Comprehensive Income | $\$ 6,003$ | $\$ 5,961$ |

See accompanying notes to condensed consolidated financial statements.

SPARTAN STORES, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENT OF SHAREHOLDERS EQUITY
(In thousands)
(Unaudited)

|  | Shares Outstanding | Common Stock | Accumulated Other Comprehensive Loss |  | Retained Earnings | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balance March 31, 2012 | 22,215 | \$ 155,134 | \$ | $(13,793)$ | \$ 182,267 | \$ 323,608 |
| Comprehensive income/loss, net of tax: |  |  |  |  |  |  |
| Net earnings |  |  |  |  | 6,003 | 6,003 |
| Dividends \$.08 per share |  |  |  |  | $(1,680)$ | $(1,680)$ |
| Share repurchase | (604) | $(10,855)$ |  |  |  | $(10,855)$ |
| Stock-based employee compensation |  | 1,366 |  |  |  | 1,366 |
| Issuances of common stock and related tax benefit on stock option exercises | 6 | 85 |  |  |  | 85 |
| Issuances of restricted stock and related income tax benefits | 225 | 35 |  |  |  | 35 |
| Cancellations of restricted stock | (68) | (995) |  |  |  | (995) |
| Balance June 23, 2012 | 21,774 | \$ 144,770 | \$ | $(13,793)$ | \$ 186,590 | \$ 317,567 |

See accompanying notes to condensed consolidated financial statements.

## SPARTAN STORES, INC. AND SUBSIDIARIES

## CONSOLIDATED STATEMENTS OF CASH FLOWS

(In thousands)
(Unaudited)

|  | $\begin{aligned} & 12 \mathrm{We} \\ & \text { June } 23, \\ & 2012 \end{aligned}$ | Ended June 18, 2011 |
| :---: | :---: | :---: |
| Cash flows from operating activities |  |  |
| Net earnings | \$ 6,003 | \$ 6,029 |
| Loss from discontinued operations | 73 | 106 |
| Earnings from continuing operations | 6,076 | 6,135 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |
| Non-cash convertible debt interest | 890 | 823 |
| Depreciation and amortization | 9,015 | 8,359 |
| LIFO expense | 790 | 658 |
| Postretirement benefits (income)/expense | (52) | 301 |
| Deferred taxes on income | 3,862 | 4,576 |
| Stock-based compensation expense | 1,366 | 1,721 |
| Excess tax benefit on stock compensation | (199) | (84) |
| Other | 24 | 18 |
| Change in operating assets and liabilities: |  |  |
| Accounts receivable | $(2,663)$ | $(5,953)$ |
| Inventories | $(33,447)$ | $(29,320)$ |
| Prepaid expenses and other assets | $(4,792)$ | $(2,792)$ |
| Accounts payable | 20,009 | 31,377 |
| Accrued payroll and benefits | $(8,069)$ | $(8,248)$ |
| Postretirement benefits payments | (122) | (79) |
| Other accrued expenses and other liabilities | $(11,876)$ | (770) |
| Net cash (used in) / provided by operating activities | $(19,188)$ | 6,722 |
| Cash flows from investing activities |  |  |
| Purchases of property and equipment | $(6,544)$ | $(9,668)$ |
| Net proceeds from the sale of assets |  | 23 |
| Other | (52) | (739) |
| Net cash (used in) investing activities | $(6,596)$ | $(10,384)$ |
| Cash flows from financing activities |  |  |
| Proceeds from revolving credit facility | 63,283 | 333 |
| Payments on revolving credit facility | $(43,393)$ | (333) |
| Share Repurchase | $(10,855)$ |  |
| Repayment of other long-term borrowings | (893) | $(1,015)$ |
| Financing Fees Paid | $(1,260)$ |  |
| Excess tax benefit on stock compensation | 199 | 84 |
| Proceeds from exercise of stock options | 64 | 164 |
| Dividends paid | $(1,680)$ | $(1,484)$ |
| Net cash provided by / (used in) in financing activities | 5,465 | $(2,251)$ |
| Cash flows from discontinued operations |  |  |
| Net cash (used in) operating activities | (64) | (198) |

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Net cash (used in) discontinued operations

| Net decrease in cash and cash equivalents | $(20,383)$ | $(6,111)$ |
| :--- | :---: | :---: |
| Cash and cash equivalents at beginning of period | 26,476 | 43,824 |
| Cash and cash equivalents at end of period | $\$ 6,093$ | $\$ 37,713$ |

See accompanying notes to condensed consolidated financial statements.

## SPARTAN STORES, INC. AND SUBSIDIARIES

## NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

## Basis of Presentation and Significant Accounting Policies

## Note 1

## Basis of Presentation and Significant Accounting Policies

The accompanying unaudited Condensed Consolidated Financial Statements include the accounts of Spartan Stores, Inc. and its subsidiaries ( Spartan Stores ). All significant intercompany accounts and transactions have been eliminated.

In the opinion of management, the accompanying condensed consolidated financial statements, taken as a whole, contain all adjustments, which are of a normal recurring nature, necessary to present fairly the financial position of Spartan Stores as of June 23, 2012, and the results of its operations and cash flows for the interim periods presented. Interim results are not necessarily indicative of results for a full year.

## Restructuring, Asset Impairment and Other

## Note 2

## Restructuring, Asset Impairment and Other

The following table provides the activity of restructuring costs for the 12 weeks ended June 23, 2012. Restructuring costs recorded in the Consolidated Balance Sheets are included in Current portion of restructuring costs in Current liabilities and Restructuring costs in Long-term liabilities based on when the obligations are expected to be paid.
(In thousands)

| Balance at March 31, 2012 | $\$ 11,102$ |
| :--- | ---: |
| Changes in estimates | $(158)$ |
| Payments, net of interest accretion | $(289)$ |
| Balance at June 23, 2012 | $\$ 10,655$ |

Included in the liability are lease obligations recorded at the present value of future minimum lease payments, calculated using a risk-free interest rate, and related ancillary costs from the date of closure to the end of the remaining lease term, net of estimated sublease income.

## Fair Value Measurements

## Note 3

## Fair Value Measurements

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Financial instruments include cash and cash equivalents, accounts and notes receivable, accounts payable and long-term debt. The carrying amounts of cash and cash equivalents, accounts and notes receivable, and accounts payable approximate fair value because of the short-term nature of these financial instruments. At June 23, 2012 and March 31, 2012 the estimated fair value and the book value of our debt instruments were as follows:

| (In thousands) | June 23, <br> $\mathbf{2 0 1 2}$ | March 31, <br> $\mathbf{2 0 1 2}$ |  |
| :--- | ---: | ---: | ---: |
| Book value of debt instruments: | $\$ 4,328$ | $\$ 4,449$ |  |
| Current maturities of long-term debt and capital lease obligations | 156,397 | 133,565 |  |
| Long-term debt and capital lease obligations | 7,994 | 8,884 |  |
| Equity component of convertible debt | 168,719 | 146,898 |  |
|  | 167,810 | 144,374 |  |
| Total book value of debt instruments | $\$$ | 909 | $\$ 2,524$ |

The estimated fair value of debt is based on market quotes for instruments with similar terms and remaining maturities (level 2 valuation techniques).

ASC 820 prioritizes the inputs to valuation techniques used to measure fair value into the following hierarchy:
Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities.
Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
Level 3: Unobservable inputs for the asset or liability, reflecting the reporting entity s own assumptions about the assumptions that market participants would use in pricing.

## Derivative Instruments

## Note 4

## Derivative Instruments

Spartan Stores has limited involvement with derivative financial instruments and uses them only to manage well-defined interest rate risk exposure when appropriate, based on market conditions. Spartan Stores objective in managing exposure to changes in interest rates is to reduce fluctuations in earnings and cash flows, and consequently, from time to time Spartan Stores uses interest rate swap agreements to manage this risk. Spartan Stores does not use financial instruments or derivatives for any trading or other speculative purposes.

On January 2, 2009, Spartan Stores entered into an interest rate swap agreement. The interest rate swap was considered to be a cash flow hedge of interest payments on $\$ 45.0$ million of borrowings under Spartan Stores senior secured revolving credit facility by effectively converting a portion of the variable rate debt to a fixed rate basis. Under the terms of the agreement, Spartan Stores has agreed to pay the counterparty a fixed interest rate of $3.33 \%$ and the counterparty has agreed to pay Spartan Stores a floating interest rate based upon the 1-month LIBOR plus 1.25\% on a notional amount of $\$ 45$ million. The interest rate swap agreement was to expire concurrently with its senior secured revolving credit facility on December 24, 2012. However, the swap agreement was terminated in the third quarter of fiscal 2012.

For derivative instruments that are designated and qualify as cash flow hedges, the effective portion of the gain or loss on the derivative is reported as a component of other comprehensive income and reclassified into earnings in the same period during which the hedged transaction affects earnings. Gains and losses on the derivative representing hedge ineffectiveness are recognized in current earnings.

The following table provides a summary of the financial statement effect of the derivative financial instrument designated as an interest rate cash flow hedge for the first quarter ended June 23, 2012 and June 18, 2011:
(In thousands)

|  | Location in Consolidated <br> Financial Statements | 12 Weeks Ended <br> June 23, <br> 2012 | 12 Weeks Ended <br> June 18, <br> 2011 |  |
| :--- | :--- | :---: | :---: | :---: |
| Loss, net of taxes, recognized in other <br> comprehensive income | Accumulated Other <br> Comprehensive Loss | $\$$ | $\$$ | 68 |
| Pre-tax loss reclassified from accumulated <br> other comprehensive loss | Interest expense |  | 141 |  |

## Commitments and Contingencies

## Note 5

## Commitments and Contingencies

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Various lawsuits and claims, arising in the ordinary course of business, are pending or have been asserted against Spartan Stores. While the ultimate effect of such actions cannot be predicted with certainty, management believes that their outcome will not result in a material adverse effect on the consolidated financial position, operating results or liquidity of Spartan Stores.

Spartan Stores contributes to the Central States multi-employer pension plan based on obligations arising from its collective bargaining agreement covering its warehouse union associates. This plan provides retirement benefits to participants based on their service to contributing employers. The benefits are paid from assets held in trust for that purpose. Trustees are appointed by employers and unions; however, Spartan Stores is not a trustee. The trustees typically are responsible for determining the level of benefits to be provided to participants as well as for such matters as the investment of the assets and the administration of the plan

Based on the most recent information available to Spartan Stores, we believe that the present value of actuarial accrued liabilities in this multi-employer plan significantly exceeds the value of the assets held in trust to pay benefits. Because we are one of a number of employers contributing to this plan, it is difficult to ascertain what the exact amount of the underfunding would be, although we anticipate that our contributions to this plan will increase each year. Spartan believes that funding levels have not changed significantly since year-end. To reduce this under funding we expect meaningful increases in expense as a result of required incremental multi-employer pension plan contributions over the years. Any adjustment for withdrawal liability will be recorded when it is probable that a liability exists and can be reasonably determined.

On September 15, 2011 Spartan Stores agreed to extend the terms of its existing contract with General Teamsters Union Local 406 until October 8, 2012 and to continue contributions to the Central States Fund under the terms outlined in the Primary Schedule of Central States Rehabilitation Plan. This schedule requires an increase in employer contributions of $6 \%$ over the previous year $s$ contribution.

## Associate Retirement Plans

## Note 6

## Associate Retirement Plans

The following table provides the components of net periodic pension and postretirement benefit costs for the first quarter ended June 23, 2012 and June 18, 2011:


As of June 23, 2012, no contributions have been made. Spartan Stores will assess the prudence of making voluntary contributions to the plan during the third quarter of fiscal 2013. Contribution payments of approximately $\$ 1.0$ million are required to be made in fiscal 2013 to meet the minimum pension funding requirements.

Effective January 1, 2011, the Cash Balance Pension Plan was frozen and, as a result, additional service credits are no longer added to each Associate s account, however, interest credits will continue to accrue. Effective the same date, Company matching contributions to the Savings Plus 401 k Plan were reinstated at a rate of $50 \%$ of pay deferral contributions up to $6 \%$ of each Associate s qualified compensation. Additionally, a provision allowing for a discretionary annual profit sharing contribution was added to the Company s 401k Plan.

As previously stated in Note 5, Spartan Stores contributes to the Central States, Southeast and Southwest Areas Pension Fund ( Fund ) (EIN 7456500) at a pro rata fraction of $1 \%$ of total contributions. Spartan Store semployer contributions during the last plan year totaled $\$ 8.2$ million, which Fund administrators represent as less than $5 \%$ of total employer contributions to the Fund.

## Taxes on Income

## Note 7

## Taxes on Income

The effective tax rate is $29.4 \%$ and $43.3 \%$ for the first quarter and prior year first quarter, respectively. The difference from the statutory rate is the result of changes to the state of Michigan tax laws. The first quarter of fiscal 2013 includes a $\$ 0.6$ million net after-tax benefit and the first quarter of fiscal 2012 includes a net after-tax charge of $\$ 0.5$ million. Excluding these items the effective tax rate was $37.5 \%$ and $38.5 \%$ for fiscal 2013 and fiscal 2012 respectively.

## Stock-Based Compensation

## Note 8

## Stock-Based Compensation

Spartan Stores has two shareholder-approved stock incentive plans that provide for the granting of incentive stock options, non-qualified stock options, stock appreciation rights, restricted stock, restricted stock units, stock awards, and other stock-based awards to directors, officers and other key associates.

Spartan Stores accounts for stock-based compensation awards in accordance with the provisions of ASC Topic 718 which requires that share-based payment transactions be accounted for using a fair value method and the related compensation cost recognized in the consolidated financial statements over the period that an employee is required to provide services in exchange for the award. Spartan Stores recognized stock-based compensation expense (net of tax) of $\$ 0.8$ million ( $\$ 0.04$ per diluted share) and $\$ 0.7$ million ( $\$ 0.03$ per diluted share) in the first quarter of fiscal 2013 and 2012, respectively, as a component of Operating expenses and Income taxes in the Consolidated Statements of Earnings.

The following table summarizes activity in the share-based compensation plans for the first quarter ended June 23, 2012:

|  | Shares <br> Under <br> Options | Weighted <br> Average <br> Exercise Price | Restricted <br> Stock <br> Awards | Weighted <br> Average <br> Grant-Date <br> Fair Value |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Outstanding at March 31, 2012 | 703,129 | $\$$ | 18.43 | 580,893 | $\$$ | 16.48 |
| Granted |  |  |  | 213,900 | 17.79 |  |
| Exercised/Vested | $(5,500)$ |  | 8.07 | $(216,610)$ | 17.48 |  |
| Cancelled/Forfeited | $(7,425)$ |  | 9.18 | $(11,817)$ | 16.56 |  |
| Outstanding at June 23, 2012 | 690,204 | $\$$ | 18.62 | 566,366 | $\$$ | 16.59 |

There were no stock options granted during the first quarter ended June 23, 2012 and June 18, 2011.

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Due to certain events that are considered unusual and/or infrequent in nature, and that resulted in significant business changes during the limited historical exercise period, management does not believe that Spartan Stores historical
exercise data will provide a reasonable basis upon which to estimate the expected term of stock options. Therefore, the expected term of stock options granted is determined using the simplified method as described in SEC Staff Accounting Bulletins that uses the following formula: ((vesting term + original contract term)/2).

As of June 23, 2012, total unrecognized compensation cost related to nonvested share-based awards granted under our stock incentive plans was $\$ 0.1$ million for stock options and $\$ 8.5$ million for restricted stock. The remaining compensation costs not yet recognized are expected to be recognized over a weighted average period of 0.8 years for stock options and 2.8 years for restricted stock.

## Discontinued Operations

## Note 9

## Discontinued Operations

Results of the discontinued operations are excluded from the accompanying notes to the consolidated financial statements for all periods presented, unless otherwise noted.

## Supplemental Cash Flow Information

## Note 10

## Supplemental Cash Flow Information

Non-cash financing activities include the issuance of restricted stock to employees and directors of $\$ 3.8$ million and $\$ 3.6$ million for the first quarters ended June 23, 2012 and June 18, 2011, respectively. Non-cash investing activities include capital expenditures recorded in current liabilities of $\$ 4.0$ million and $\$ 2.4$ million for the first quarters ended June 23, 2012 and June 18, 2011, respectively.

## Operating Segment Information

## Note 11

## Operating Segment Information

The following tables set forth information about Spartan Stores by operating segment:

| (In thousands) |  |  | Distribution |
| :--- | ---: | ---: | ---: |
| 12 Weeks Ended June 23, 2012 | Retail | Total |  |
| Net sales | $\$ 258,348$ | $\$ 345,564$ | $\$ 603,912$ |
| Inter-segment sales | 149,624 |  | 149,624 |
| Depreciation and amortization | 1,959 | 6,711 | 8,670 |
| Operating earnings | 7,822 | 3,891 | 11,713 |
| Capital expenditures | 1,430 | 5,114 | 6,544 |
| $\mathbf{1 2 ~ W e e k s ~ E n d e d ~ J u n e ~ 1 8 , ~ 2 0 1 1 ~}$ |  |  |  |
| Net sales | $\$ 257,129$ | $\$ 345,435$ | $\$ 602,564$ |
| Inter-segment sales | 150,437 |  | 150,437 |
| Depreciation and amortization | 1,913 | 6,454 | 8,367 |

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| Operating earnings | 7,402 | 6,594 | 13,996 |
| :--- | :--- | ---: | ---: |
| Capital expenditures | 1,906 | 7,762 | 9,668 |

-12-

|  | June 23, 2012 | March 31, 2012 |
| :---: | :---: | :---: |
| Total assets |  |  |
| Distribution | \$ 273,877 | \$ 216,873 |
| Retail | 505,027 | 541,110 |
| Discontinued operations | 5,442 | 5,490 |
| Total | \$ 784,346 | \$ 763,473 |

The following table presents sales by type of similar product and services:

|  | 12 Weeks Ended |  |  |  |
| :--- | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | June 23, 2012 | June 18, 2011 |  |  |
| Non-perishables ${ }^{(1)}$ | $\$ 292,697$ | $49 \%$ | $\$ 292,977$ | $49 \%$ |
| Perishables ${ }^{(2)}$ | 219,656 | 36 | 218,205 | 36 |
| Pharmacy | 49,761 | 8 | 49,710 | 8 |
| Fuel | 41,799 | 7 | 41,672 | 7 |
|  |  |  |  |  |
| Consolidated net sales | $\$ 603,912$ | $100 \%$ | $\$ 602,564$ | $100 \%$ |

${ }^{(1)}$ Consists primarily of general merchandise, grocery, beverages, snacks and frozen foods.
(2) Consists primarily of produce, dairy, meat, bakery, deli, floral and seafood.

## Company-Owned Life Insurance

## Note 12

## Company-Owned Life Insurance

During the first quarter of fiscal 2011 the Company purchased variable universal life insurance policies on certain key associates. The company-owned policies have annual premium payments of $\$ 0.8$ million which were recorded in the first and fourth quarter of fiscal 2012. The net cash surrender value of approximately $\$ 2.4$ million at June 23, 2012, is recorded on the balance sheet in Other Assets. These policies have an aggregate amount of life insurance coverage of approximately $\$ 15$ million.

## ITEM 2. Management s Discussion and Analysis of Financial Condition and Results of Operations

## Executive Overview

Spartan Stores is a leading regional grocery distributor and grocery retailer, operating principally in Michigan and Indiana.
We operate two reportable business segments: Distribution and Retail. Our Distribution segment provides a full line of grocery, general merchandise, health and beauty care, frozen and perishable items to approximately 375 independently owned grocery locations and our 97 corporate owned stores. Our Retail segment operates 97 retail supermarkets in Michigan under the banners D\&W Fresh Markets, Family Fare Supermarkets, Glen s Markets, VG s Food and Pharmacy and Valu Land. In addition our retail segment operates 29 fuel centers/convenience stores, generally adjacent to our supermarket locations. Our retail supermarkets have a neighborhood market focus to distinguish them from supercenters and limited assortment stores.

Our sales and operating performance vary with seasonality. Our first and fourth quarters are typically our lowest sales quarters and therefore operating results are generally lower during these two quarters. Additionally, these two quarters can be affected by the timing of the Easter holiday, which results in a strong sales period. Many northern Michigan stores are dependent on tourism, which is affected by the economic environment and seasonal weather patterns, including, but not limited to, the amount and timing of snowfall during the winter months and the range of temperature during the summer months. Typically all quarters are 12 weeks, except for our third quarter, which is 16 weeks and includes the Thanksgiving and Christmas holidays. However, fiscal year 2012 included a $53^{\text {rd }}$ week in the fourth quarter.

## Results of Operations

The following table sets forth items from our Consolidated Statements of Earnings as a percentage of net sales and the year-to-year percentage change in dollar amounts:

| (Unaudited) | Percentage of Net Sales |  | Percentage Change <br> Fiscal 2013 / Fiscal 2012 |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
|  | June 23, 2012 | June 18, 2011 |  |
| Net sales | 100.0 | 100.0 | 0.2 |
| Gross margin | 20.2 | 20.8 | (2.9) |
| Selling, general and administrative expenses | 18.2 | 18.5 | (1.6) |
| Operating earnings | 1.9 | 2.3 | (16.3) |
| Other income and expenses | 0.5 | 0.5 | (2.0) |
| Earnings before income taxes and discontinued operations | 1.4 | 1.8 | (20.5) |
| Income taxes | 0.4 | 0.8 | (46.1) |
| Earnings from continuing operations | 1.0 | 1.0 | (1.0) |
| Earnings from discontinued operations, net of taxes | 0.0 | 0.0 | * |
| Net earnings | 1.0 | 1.0 | (0.4) |

* Percentage change is not meaningful

Net Sales Net sales for the quarter ended June 23, 2012 ( first quarter ) increased $\$ 1.3$ million, or $0.2 \%$, from $\$ 602.6$ million in the quarter ended June 18, 2011 ( prior year first quarter ) to $\$ 603.9$ million.

Net sales for the first quarter in our Retail segment increased $\$ 0.2$ million, or $0.04 \%$, from $\$ 345.4$ million in the prior year first quarter to $\$ 345.6$ million. The first quarter increase was primarily due to an increase in fuel center sales of $\$ 0.7$ million and comparable store sales, excluding fuel, increase of $0.1 \%$ partially offset by non-comparable store sales.

The comparable store sales increase of $0.1 \%$ was due to the company s capital plan and the YES Rewards promotional campaign, as well as, a favorable calendar shift as an additional week of stronger summer season sales replaces a weaker spring sales week. We define a retail store as comparable when it is in operation for 14 periods (a period equals four weeks), and we include remodeled, expanded and relocated stores in comparable stores.

Net sales for the first quarter in our Distribution segment increased $\$ 1.2$ million, or $0.5 \%$, from $\$ 257.1$ million in the prior year first quarter to $\$ 258.3$ million. The first quarter increase was primarily due to new distribution customer business and pharmacy sales growth partially offset by lower sales to existing independent customers.

Gross Margin Gross margin represents sales less cost of sales, which include purchase costs and promotional allowances. Vendor allowances that relate to our buying and merchandising activities consist primarily of promotional allowances, which are generally allowances on purchased quantities and, to a lesser extent, slotting allowances, which are billed to vendors for our merchandising costs, such as setting up warehouse infrastructure. Vendor allowances associated with product cost are recognized as a reduction in cost of sales when the product is sold. Lump sum payments received for multi-year contracts are amortized over the life of the contracts based on contractual terms.

Gross margin for the first quarter decreased $\$ 3.6$ million, or $2.9 \%$, from $\$ 125.3$ million in the prior year first quarter to $\$ 121.7$ million. As a percent of net sales, gross margin for the first quarter decreased to $20.2 \%$ from $20.8 \%$. The decrease in gross margin rate was due to a lower margin in both business segments due to reduced inflation-driven inventory gains, the launch of the Company s Yes Is More promotional campaign in the retail segment and market conditions in certain fresh departments, as well as, grand opening promotional expenses.

Selling, General and Administrative Expenses Selling, general and administrative ( SG\&A ) expenses consist primarily of salaries and wages, employee benefits, warehousing costs, store occupancy costs, shipping and handling, utilities, equipment rental, depreciation and other administrative costs.

SG\&A expenses for the first quarter decreased $\$ 1.3$ million, or $1.2 \%$, from $\$ 111.3$ million in the prior year first quarter to $\$ 110.0$ million. As a percent of net sales, SG\&A expenses were $18.2 \%$ for the first quarter compared to $18.5 \%$ in the prior year first quarter.

The net decrease in first quarter SG\&A expenses was primarily due to the following:

Decreased incentive compensation expense of $\$ 1.0$ million.

Decreases in store labor of $\$ 0.3$ million.

Decreases in occupancy costs of $\$ 0.3$ million.

Decreases in warehousing costs of 0.4 million

Increased depreciation and amortization of $\$ 0.3$ million.

Increase in supplies and marketing expenses of 0.7 million.

Decreases in various other expenses due to continuing focus on containing costs.
Restructuring, Asset Impairment and Other There were no first quarter charges in either year relating to Restructuring, Asset Impairment and Other.

Interest Expense Interest expense was comparable to the prior year first quarter at $\$ 3.2$ million.
Income Taxes The effective tax rate is $29.4 \%$ and $43.3 \%$ for the first quarter and prior year first quarter, respectively. The difference from the statutory rate is the result of changes to the State of Michigan s tax laws. The first quarter of fiscal 2013 includes a $\$ 0.6$ million net after-tax benefit and the first quarter of fiscal 2012 includes a net after-tax charge of $\$ 0.5$ million. Excluding these items the effective tax rate was $37.5 \%$ and $38.5 \%$ for fiscal 2013 and fiscal 2012 respectively.

## Adjusted EBITDA

Consolidated Adjusted EBITDA is a non-GAAP operating financial measure that we define as net earnings from continuing operations plus depreciation and amortization, and other non-cash items including imputed interest, deferred (stock) compensation, the LIFO provision, as well as adjustments for unusual items that do not reflect the ongoing operating activities of the Company and costs associated with the closing of operational locations, interest expense and the provision for income taxes.

We believe that Adjusted EBITDA provides a meaningful representation of our operating performance for the Company as a whole and for our operating segments. We consider Adjusted EBITDA as an additional way to measure operating performance on an ongoing basis. Adjusted EBITDA is meant to reflect the ongoing operating performance of all of our retail stores and wholesale operations; consequently, it excludes the impact of items that could be considered non-operating or non-core in nature, and also excludes the contributions of activities classified as discontinued operations. Because Adjusted EBITDA is a performance measure that management uses to allocate resources, assess performance against its peers and evaluate overall performance, we believe it provides useful information for our investors. In addition, securities analysts, fund managers and other shareholders and stakeholders that communicate with us request our operating financial results in Adjusted EBITDA format.

Adjusted EBITDA is not a measure of performance under accounting principles generally accepted in the United States of America, and should not be considered as a substitute for net earnings, cash flows from operating activities and other income or cash flow statement data. Our definition of Adjusted EBITDA may not be identical to similarly titled measures reported by other companies.

Following is a reconciliation of net earnings to Adjusted EBITDA for quarters ended June 23, 2012 and June 18, 2011.

|  | Year-to-Date |  |
| :--- | :---: | ---: |
|  | June 23, | June 18, |
| (In thousands) | 2012 | 2011 |
| Net earnings | 6,003 | $\$, 029$ |
| Add: |  |  |
| Discontinued operations | 73 | 106 |
| Income taxes | 2,529 | 4,689 |
| Interest expense | $(48)$ | 3,242 |
| Non-operating expense |  |  |
|  | 11,713 | 13,996 |
| Operating earnings | 8,670 | 8,367 |
| Add (Subtract): | 790 | 658 |
| Depreciation and amortization | 1,469 | 1,550 |
| LIFO (income) expense | $\$ 22,642$ | $\$ 24,571$ |

## Reconciliation of operating earnings to adjusted EBITDA by segment:

Retail:

| Operating earnings | $\$ 3,891$ | $\$ 6,594$ |
| :--- | ---: | ---: |
| Add (Subtract): | 6,711 | 6,454 |
| Depreciation and amortization | 424 | 438 |
| LIFO expense | 770 | 772 |
| Non-cash stock compensation and other | $\$ 11,796$ | $\$ 14,258$ |
| Adjusted EBITDA | $\$ 7,822$ | $\$ 7,402$ |
|  |  |  |
| Distribution: | 1,959 | 1,913 |


| LIFO (income) expense | 366 | 220 |
| :--- | :--- | :--- |
| Non-cash stock compensation and other | 699 | 778 |

## Discontinued Operations

Certain of our retail and grocery distribution operations have been recorded as discontinued operations. Results of the discontinued operations are excluded from the accompanying notes to the condensed consolidated financial statements for all periods presented, unless otherwise noted.

## Liquidity and Capital Resources

The following table summarizes our consolidated statements of cash flows for the first quarter and prior year first quarter:

| (In thousands) | June 23, 2012 | June 18, 2011 |  |
| :--- | :---: | :---: | ---: |
| Net cash (used in) / provided by operating activities | $\$$ | $(19,188)$ | $\$ 0,722$ |
| Net cash (used in) investing activities | $(6,596)$ | $(10,384)$ |  |
| Net cash provided by / (used in) financing activities | 5,465 | $(2,251)$ |  |
| Net cash (used in) discontinued operations | $(64)$ | $(198)$ |  |
|  |  | $(20,383)$ | $(6,111)$ |
| Net decrease in cash and cash equivalents | 26,476 | 43,824 |  |
| Cash and cash equivalents at beginning of year |  |  |  |
| Cash and cash equivalents at end of period | $\$$ | 6,093 | $\$$ |
|  |  |  | 37,713 |

Net cash used in/provided by operating activities decreased from the prior year first quarter period primarily due to the timing of seasonal working capital requirements given the current fiscal years quarter end is one week closer to the $4^{\text {th }}$ of July holiday, $\$ 9.8$ million tax payment related to the previously mentioned tax law change and $\$ 5.0$ million in advanced payments to customers under new supply agreements in the quarter. The $\$ 9.8$ million in tax payments is related to the timing of tax basis income recognition and will reverse over the reminder of fiscal 2013.

Net cash used in investing activities decreased during the first quarter primarily due to capital expenditures which decreased $\$ 3.1$ million to $\$ 6.5$ million as a result of timing of payments. Of this amount, our Retail and Distribution segments utilized $78.1 \%$ and $21.9 \%$, respectively. Expenditures during the current fiscal year were primarily related to one new store, one store relocation and two store remodels. We expect capital and real estate development expenditures to range from $\$ 42.0$ million to $\$ 44.0$ million for fiscal 2013.

Net cash provided by/used in financing activities includes cash paid and received related to our long-term borrowings, dividends paid, tax benefits of stock compensation, stock repurchases and proceeds from the issuance of common stock. Net payments on long-term borrowings were $\$ 0.9$ million in the first quarter each year. The company repurchased approximately 604,000 shares of its common stock in the first quarter of Fiscal 2013 for a total expenditure of $\$ 10.9$ million. Cash dividends of $\$ 1.7$ million were paid in the first quarter versus $\$ 1.5$ million in the prior year. This increase was due to a $23 \%$ increase in dividends from $\$ 0.065$ per share to $\$ 0.08$ per share that was approved by the Board of Directors and announced on May 15, 2012. Although we expect to continue to pay a quarterly cash dividend, adoption of a dividend policy does not commit the Board of Directors to declare future dividends. Each future dividend will be considered and declared by the Board of Directors at its discretion. Whether the Board of Directors continues to declare dividends and repurchase shares depends on a number of factors, including our future financial condition and profitability and compliance with the terms of our credit facilities. Our current maturities of long-term debt and capital lease obligations at June 23, 2012 are $\$ 4.3$ million. Our ability to borrow additional funds is governed by the terms of our credit facilities.

Net cash used in discontinued operations includes the net cash flows of our discontinued operations and consists primarily of the payment of store asset impairment costs, insurance run-off claims and other liabilities offset by the proceeds from the sale of assets and sublease income.

Our principal sources of liquidity are cash flows generated from operations and our senior secured revolving credit facility. Interest on our convertible senior notes is payable on May 15 and November 15 of each year. The revolving credit facility matures December 2017, and is secured by substantially all of our assets. As of June 23, 2012, our senior secured revolving credit facility had outstanding borrowings of \$19.9 million and additional available borrowings of $\$ 158.3$ million, which exceeds the minimum excess availability levels, as defined in the credit agreement. We believe that cash generated from operating activities and available borrowings under the credit facility will be sufficient to meet anticipated requirements for working capital, capital expenditures, dividend payments, and debt service obligations for the foreseeable future. However, there can be no assurance that Spartan Stores business will continue to generate cash flow at or above current levels or that we will maintain our ability to borrow under our credit facility.

On January 9, 2012 Spartan Stores announced the early termination of its interest rate swap agreement. The Company repaid the balance on its credit facility and swap termination fee from available cash.

Our current ratio increased to 1.20:1.00 at June 23, 2012 from 1.13:1.00 at March 31, 2012 and our investment in working capital increased to $\$ 37.4$ million at June 23, 2012 from $\$ 24.7$ million at March 31, 2012 principally due to seasonality.

Our total net long-term debt (including current maturities and capital lease obligations net of cash and cash equivalents) to total capital ratio at June 23, 2012 was $0.33: 1.00$ versus $0.26: 1.00$ at March 31, 2012 and our debt to capital ratio for the same periods was 0.34:1.00 and 0.30:1.00, respectively. Total net long-term debt is a non-GAAP financial measure that is defined as long-term debt and capital lease obligations plus current maturities of long-term debt and capital lease obligations less cash and cash equivalents. The Company believes investors find the information useful because it reflects the amount of long term debt obligations that are not covered by available cash and temporary investments.

Following is a reconciliation of long-term debt and capital lease obligations to total net long-term debt and capital lease obligations as of June 23, 2012 and March 31, 2012.

| (In thousands) | June 23, <br> 2012 | March 31, <br> 2012 |
| :--- | ---: | ---: |
| Current maturities of long-term debt and capital lease obligations | $\$ 4,328$ | $\$ 4,449$ |
| Long-term debt and capital lease obligations | 156,397 | 133,565 |
|  |  |  |
| Total Debt | 160,725 | 138,014 |
| Cash and cash equivalents | $(6,093)$ | $(26,476)$ |
| Total net long-term debt | $\$ 154,632$ | $\$ 111,538$ |

For information on contractual obligations, see our Annual Report on Form 10-K for the fiscal year ended March 31, 2012. At June 23, 2012, there have been no material changes to our significant contractual obligations outside the ordinary course of business.

## Indebtedness and Liabilities of Subsidiaries

On May 30, 2007, the Company sold $\$ 110$ million aggregate principal amount of $3.375 \%$ Convertible Senior Notes due 2027 (the Notes ). The Notes are general unsecured obligations and rank equally in right of payment with all of the Company sother existing and future obligations that are unsecured and unsubordinated. Because the Notes are unsecured, they are structurally subordinated to our subsidiaries existing and future
indebtedness and other liabilities and any preferred equity issued by our subsidiaries. We rely in part on distributions and advances from our subsidiaries in order to meet our payment obligations under the notes and our other obligations. The Notes are not guaranteed by our subsidiaries. Many of our subsidiaries serve as guarantors with respect to our existing credit facility. Creditors of each of our subsidiaries, including trade creditors, and preferred equity holders, generally have priority with respect to the assets and earnings of the subsidiary over the claims of our creditors, including holders of the Notes. The Notes, therefore, are effectively subordinated to the claims of creditors, including trade creditors, judgment creditors and equity holders of our subsidiaries. In addition, our rights and the rights of our creditors, including the holders of the notes, to participate in the assets of a subsidiary during its liquidation or reorganization are effectively subordinated to all existing and future liabilities and preferred equity of that subsidiary. The Notes are effectively subordinated to our existing and future secured indebtedness to the extent of the assets securing such indebtedness and to existing and future indebtedness and other liabilities of our subsidiaries (including subsidiary guarantees of our senior credit facility).

The following table shows the indebtedness and other liabilities of our subsidiaries as of June 23, 2012:

## Spartan Stores Subsidiaries Only

## (In thousands)

|  | June 23, <br> $\mathbf{2 0 1 2}$ |
| :--- | ---: |
| Current Liabilities | $\$ 127,503$ |
| Accounts payable | 29,657 |
| Accrued payroll and benefits | 18,149 |
| Other accrued expenses | 3,340 |
| Current portion of restructuring costs | 4,328 |
| Current maturities of long-term debt and capital lease obligations | 182,977 |
| Total current liabilities |  |
| Long-term Liabilities | 12,682 |
| Postretirement benefits | 14,007 |
| Other long-term liabilities | 7,315 |
| Restructuring costs | 46,761 |
| Long-term debt and capital lease obligations | 80,765 |
| Total long-term liabilities | 263,742 |
| Total Subsidiary Liabilities | 120,230 |
| Operating Leases | $\$ 383,972$ |

## Ratio of Earnings to Fixed Charges

Our ratio of earnings to fixed charges was 2.49:1.00 and 2.88:1.00 for the first quarter and prior year first quarter, respectively. For purposes of calculating the ratio of earnings to fixed charges, earnings consist of pretax earnings from continuing operations plus fixed charges (excluding capitalized interest). Fixed charges consist of interest costs, whether expensed or capitalized, the interest component of rental expense and amortization of debt issue costs, whether expensed or capitalized.

## Off-Balance Sheet Arrangements

We had letters of credit totaling $\$ 0.6$ million outstanding and unused at June 23, 2012. The letters of credit are maintained primarily to support payment or deposit obligations. We pay a commission of approximately $2 \%$ on the face amount of the letters of credit.

## Critical Accounting Policies

This discussion and analysis of our financial condition and results of operations is based upon our consolidated financial statements. The preparation of these financial statements requires us to make estimates and assumptions that affect the reported amounts. On an ongoing basis, we evaluate our estimates, including those related to bad debts, inventories, intangible assets, assets held for sale, long-lived assets, income taxes, self-insurance reserves, restructuring and asset impairment costs, retirement benefits, stock-based compensation and contingencies and litigation. We base our estimates on historical experience and on various other assumptions and factors that we believe to be reasonable under the circumstances. Based on our ongoing review, we make adjustments we consider appropriate under the facts and circumstances. We have discussed the development, selection and disclosure of these estimates with the Audit Committee. The accompanying condensed consolidated financial statements are prepared using the same critical accounting policies discussed in our Annual Report on Form 10-K for the fiscal year ended March 31, 2012.

## ITEM 3. Quantitative and Qualitative Disclosure About Market Risk

There have been no material changes in market risk of Spartan Stores from the information provided under Part II, Item 7A, Quantitative and Qualitative Disclosure About Market Risk , of the Company s Annual Report on Form 10-K for the fiscal year ended March 31, 2012.

## ITEM 4. Controls and Procedures

An evaluation of the effectiveness of the design and operation of Spartan Stores disclosure controls and procedures (as currently defined in Rule 13a-15(e) under the Securities Exchange Act of 1934) was performed as of June 23, 2012 (the Evaluation Date ). This evaluation was performed under the supervision and with the participation of Spartan Stores management, including its Chief Executive Officer ( CEO ) and Chief Financial Officer ( CFO ). Spartan Stores management, including the CEO and CFO, concluded that Spartan Stores disclosure controls and procedures were effective as of the Evaluation Date to ensure that material information required to be disclosed in the reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified by the Securities and Exchange Commission s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed in the reports that we file or submit under the Securities and Exchange Act of 1934 is accumulated and communicated to management, including our principal executive and principal financial officers as appropriate to allow for timely decisions regarding required disclosure. During the last fiscal quarter there was no change in Spartan Stores internal control over financial reporting that has materially affected, or is reasonably likely to materially affect, Spartan Stores internal control over financial reporting.

## PART II

## OTHER INFORMATION

ITEM 2. Unregistered Sales of Equity Securities and Use of Proceeds
The following table provides information regarding the Company s purchases of its own common stock during the first quarter. On May 17, 2011, the Board of Directors authorized a five-year share repurchase program for up to $\$ 50$ million of the Company s common stock. The Company repurchased 604,408 shares of common stock under this program during the quarter ended June 23, 2012. All transactions reported below are with associates under stock compensation plans. These may include: (1) shares of Spartan Stores, Inc. common stock delivered in satisfaction of the exercise price and/or tax withholding obligations by holders of employee stock options who exercised options, and (2) shares submitted for cancellation to satisfy tax withholding obligations that occur upon the vesting of the restricted shares. The value of the shares delivered or withheld is determined by the applicable stock compensation plan.

## Spartan Stores, Inc. Purchases of Equity Securities

| Period | Total Number of Shares Purchased | Average Price Paid per Share | Total Number of Shares Purchased as Part of Publicly Announced <br> Programs or Plans |  | oximate <br> Value of that May Purchased Plans or grams usands) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| April 1 April 28, 2012 |  |  |  |  |  |
| Employee Transactions | \$ |  | 412,900 | 30,228 |  |
| Repurchase Program (1) | 412,900 | \$ 17.94 |  |  |  |
| April 29 May 26, 2012 |  |  |  |  |  |
| Employee Transactions | 55,814 | \$ 17.83 |  |  |  |
| Repurchase Program (1) | 141,508 | \$ 18.04 | 141,508 | \$ | 27,675 |
| May 27 June 23, 2012 |  |  |  |  |  |
| Employee Transactions | \$ |  |  | 26.794 |  |
| Repurchase Program (1) | 50,000 | \$ 17.61 | 50,000 |  |  |
| Total for First Quarter ended June 23, 2012 | 660,222 | \$ 17.93 | 604,408 | \$ | 26,794 |

(1) On May 17, 2011 the Board of Directors authorized a stock repurchase plan of up to $\$ 50$ million. The plan expires on May 18, 2016.

ITEM 6. Exhibits
The following documents are filed as exhibits to this Quarterly Report on Form 10-Q:

Exhibit
Number

## Document

3.2 Bylaws of Spartan Stores, Inc., as amended. Previously filed as an exhibit to Spartan Stores Quarterly Report on Form 10-Q for the quarter ended September 10, 2011. Here incorporated by reference.
10.1 Amendment No. 11 to Loan and Security Agreement dated June 8, 2012 between Spartan Stores, Inc. and its subsidiaries and Wells Fargo Capital Finance, LLC, Bank of America, N.A., PNC Bank National Association, Fifth Third Bank and US Bank National Association. Previously filed as an exhibit to Spartan Stores Current Report on Form 8-K filed June 13, 2012. Here incorporated by reference.
10.2 Form of restricted stock award to executive officers.
10.3 Form of restricted stock award to non-executive Directors.
10.4 Form of fiscal 2013 Incentive Award under the Spartan Stores, Inc. Executive Cash Incentive Plan of 2010.
31.1 Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2 Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1 Certification pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS XBRL Instance Document*
101.SCH XBRL Taxonomy Extension Schema Document*
101.CAL XBRL Taxonomy Extension Calculation Linkbase Document*
101.LAB XBRL Taxonomy Extension Label Linkbase Document*
101.PRE XBRL Taxonomy Extension Presentation Linkbase Document*
101.DEF XBRL Taxonomy Extension Definition Linkbase Document*

* Pursuant to Regulation S-T, this interactive data file is deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, is deemed not filed for purposes of Section 18 of the Securities Exchange Act of 1934, and otherwise is not subject to liability under these sections.


## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## SPARTAN STORES, INC.

## (Registrant)

Date: August 2, 2012
By /s/ David M. Staples
David M. Staples
Executive Vice President and Chief Financial Officer (Principal Financial and Accounting Officer and duly authorized to sign for Registrant)

## EXHIBIT INDEX

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