

Addus HomeCare Corp  
Form 10-Q  
November 01, 2012  
[Table of Contents](#)

**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

**FORM 10-Q**

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended September 30, 2012

OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission file number 001-34504

**ADDUS HOMECARE CORPORATION**

Edgar Filing: Addus HomeCare Corp - Form 10-Q

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**20-5340172**  
(I.R.S. Employer  
Identification No.)

**2401 South Plum Grove Road**

**Palatine, Illinois**  
(Address of principal executive offices)

**60067**  
(Zip code)

**(847) 303-5300**  
(Registrant's telephone number, including area code)

**Not Applicable**

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No .

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No .

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act (check one):

Large accelerated filer  Accelerated filer   
Non-accelerated filer  (Do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No .

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

**Common Stock \$0.001 par value**

**Shares outstanding at October 31, 2012: 10,818,383**



**Table of Contents**

**ADDUS HOMECARE CORPORATION**

**FORM 10-Q**

**INDEX**

**PART I. FINANCIAL INFORMATION**

Item 1. Financial Statements

Condensed Consolidated Balance Sheets as of September 30, 2012 (Unaudited) and December 31, 2011 3

Condensed Consolidated Statements of Income (Unaudited) For the Three and Nine Months Ended September 30, 2012 and 2011 4

Condensed Consolidated Statement of Stockholders' Equity (Unaudited) For the Nine Months Ended September 30, 2012 5

Condensed Consolidated Statements of Cash Flows (Unaudited) For the Nine Months Ended September 30, 2012 and 2011 6

Notes to Condensed Consolidated Financial Statements (Unaudited) 7

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations 19

Item 4. Controls and Procedures 38

**PART II. OTHER INFORMATION** 39

Item 1. Legal Proceedings 39

Item 1A. Risk Factors 39

Item 6. Exhibits 40

**Table of Contents****PART I FINANCIAL INFORMATION****Item 1. Financial Statements****ADDUS HOMECARE CORPORATION****AND SUBSIDIARIES****CONDENSED CONSOLIDATED BALANCE SHEETS****As of September 30, 2012 and December 31, 2011****(amounts and shares in thousands, except per share data)****(Unaudited)**

	<b>September 30, 2012</b>	<b>December 31, 2011</b>
<b>Assets</b>		
Current assets		
Cash	\$ 1,713	\$ 2,020
Accounts receivable, net of allowances of \$5,535 and \$7,189 as of September 30, 2012 and December 31, 2011, respectively	71,400	72,368
Prepaid expenses and other current assets	8,602	8,137
Deferred tax assets	6,336	6,336
<b>Total current assets</b>	<b>88,051</b>	<b>88,861</b>
Property and equipment, net of accumulated depreciation and amortization	2,852	2,490
Other assets		
Goodwill	50,576	50,695
Intangibles, net of accumulated amortization	6,787	8,044
Deferred tax assets	4,089	4,089
Other assets	347	513
<b>Total other assets</b>	<b>61,799</b>	<b>63,341</b>
<b>Total assets</b>	<b>\$ 152,702</b>	<b>\$ 154,692</b>
<b>Liabilities and stockholders equity</b>		
Current liabilities		
Accounts payable	\$ 4,589	\$ 5,266
Accrued expenses	33,081	29,313
Current maturities of long-term debt	1,902	6,569
Deferred revenue	2,020	2,145
<b>Total current liabilities</b>	<b>41,592</b>	<b>43,293</b>
Long-term debt, less current maturities	20,500	24,958

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

Deferred tax liabilities		
Other long-term liabilities		
<b>Total liabilities</b>	<b>62,092</b>	<b>68,251</b>
<b>Commitments, contingencies and other matters</b>		
<b>Stockholders' equity</b>		
Preferred stock \$.001 par value; 10,000 authorized and 0 shares issued and outstanding		
Common stock \$.001 par value; 40,000 authorized; 10,818 and 10,775 shares issued and outstanding as of September 30, 2012 and December 31, 2011, respectively	12	11
Additional paid-in capital	82,715	82,437
Retained earnings	7,883	3,993
<b>Total stockholders' equity</b>	<b>90,610</b>	<b>86,441</b>
<b>Total liabilities and stockholders' equity</b>	<b>\$ 152,702</b>	<b>\$ 154,692</b>

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

**Table of Contents****ADDUS HOMECARE CORPORATION****AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF INCOME****For the Three and Nine Months Ended September 30, 2012 and 2011****(amounts and shares in thousands, except per share data)****(Unaudited)**

	For the Three Months Ended September 30, 2012		For the Nine Months Ended September 30, 2011	
	2012	2011	2012	2011
Net service revenues	\$ 71,006	\$ 69,384	\$ 209,211	\$ 204,478
Cost of service revenues	50,687	48,373	149,832	144,303
Gross profit	20,319	21,011	59,379	60,175
General and administrative expenses	16,486	16,955	50,697	49,567
Goodwill and intangible asset impairment charge		15,989		15,989
Gain on sale of agency			(495)	
Depreciation and amortization	639	927	1,908	2,783
Total operating expenses	17,125	33,871	52,110	68,339
Operating income (loss)	3,194	(12,860)	7,269	(8,164)
Interest income			(128)	
Interest expense	407	548	1,365	1,929
Total interest expense, net	407	548	1,237	1,929
Income (loss) before income taxes	2,787	(13,408)	6,032	(10,093)
Income tax expense (benefit)	990	(6,745)	2,142	(5,616)
Net income (loss)	\$ 1,797	\$ (6,663)	\$ 3,890	\$ (4,477)
Income (loss) per common share:				
Basic	\$ 0.17	\$ (0.62)	\$ 0.36	\$ (0.42)
Diluted	\$ 0.17	\$ (0.62)	\$ 0.36	\$ (0.42)
Weighted average number of common shares and potential common shares outstanding:				
Basic	10,761	10,746	10,761	10,746
Diluted	10,773	10,746	10,764	10,746

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements.

**Table of Contents**

**ADDUS HOMECARE CORPORATION**

**AND SUBSIDIARIES**

**CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS EQUITY**

**For the Nine Months Ended September 30, 2012**

**(amounts and shares in thousands)**

**(Unaudited)**

	Common Stock		Additional	Retained	Total
	Shares	Amount	Paid-In Capital	Earnings	Stockholders Equity
Balance at December 31, 2011	10,775	\$ 11	\$ 82,437	\$ 3,993	\$ 86,441
Issuance of shares of common stock under restricted stock award agreements	43	1	(1)		
Stock-based compensation			279		279
Net income				3,890	3,890
Balance at September 30, 2012	10,818	\$ 12	\$ 82,715	\$ 7,883	\$ 90,610

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements

**Table of Contents****ADDUS HOMECARE CORPORATION****AND SUBSIDIARIES****CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS****For the Nine Months Ended September 30, 2012 and 2011****(amounts in thousands)****(Unaudited)**

	<b>For the Nine Months Ended September 30,</b>	
	<b>2012</b>	<b>2011</b>
Cash flows from operating activities		
Net income (loss)	\$ 3,890	\$ (4,477)
Adjustments to reconcile net income (loss) to net cash provided by operating activities		
Depreciation and amortization	1,908	2,783
Deferred income taxes		(8,628)
Stock-based compensation	279	241
Amortization of debt issuance costs	166	167
Provision for doubtful accounts	2,191	3,154
Gain on sale of agency	(495)	
Goodwill and intangible assets impairment charge		15,989
Changes in operating assets and liabilities:		
Accounts receivable	(1,223)	(2,118)
Prepaid expenses and other current assets	(465)	(1,183)
Accounts payable	(677)	1,357
Accrued expenses	3,887	4,353
Deferred revenue	(125)	177
<b>Net cash provided by operating activities</b>	<b>9,336</b>	<b>11,815</b>
Cash flows from investing activities		
Acquisitions of businesses, net of cash received		(500)
Net proceeds from sale of agency	495	
Purchases of property and equipment	(1,013)	(277)
<b>Net cash used in investing activities</b>	<b>(518)</b>	<b>(777)</b>
Cash flows from financing activities		
Net payments on term loan	(1,875)	(1,667)
Net payments on credit facility	(4,250)	(6,750)
Payments on subordinated dividend notes	(3,000)	(1,750)
Net payments on other notes		(366)
Debt issuance costs		(24)
<b>Net cash used in financing activities</b>	<b>(9,125)</b>	<b>(10,557)</b>
Net change in cash	(307)	481
Cash, at beginning of period	2,020	816
Cash, at end of period	\$ 1,713	\$ 1,297

Edgar Filing: Addus HomeCare Corp - Form 10-Q

Supplemental disclosures of cash flow information			
Cash paid for interest	\$	1,233	\$ 1,811
Cash paid for income taxes		1,443	1,347
Supplemental disclosures of non-cash investing and financing activities			
Tax benefit related to the amortization of tax goodwill in excess of book basis		119	119

See accompanying Notes to Unaudited Condensed Consolidated Financial Statements

**Table of Contents**

**ADDUS HOMECARE CORPORATION**

**AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements**

**(amounts and shares in thousands)**

**(Unaudited)**

**1. Summary of Significant Accounting Policies**

***Basis of Presentation and Description of Business***

The consolidated financial statements include the accounts of Addus HomeCare Corporation ( Holdings ) and its subsidiaries (together with Holdings, the Company or we ). The Company provides home & community and home health services through a network of locations throughout the United States. These services are primarily performed in the homes of individuals. The Company s home & community services include assistance to the elderly, chronically ill and disabled with bathing, grooming, dressing, personal hygiene and medication reminders, and other activities of daily living. Home & community services are primarily performed under agreements with state and local governmental agencies. The Company s home health services are operated through licensed and Medicare certified offices that provide physical, occupational and speech therapy, as well as skilled nursing services to pediatric, adult infirm and elderly patients. Home health services are reimbursed from Medicare, Medicaid programs, commercial insurance and private payors.

***Principles of Consolidation***

All intercompany balances and transactions have been eliminated in consolidation.

***Revenue Recognition***

The Company generates net service revenues by providing home & community services and home health services directly to individuals. The Company receives payments for providing such services from federal, state and local governmental agencies, commercial insurers and private individuals.

***Home & Community***

The home & community segment net service revenues are principally provided based on authorized hours, determined by the relevant agency, at an hourly rate specified in agreements or fixed by legislation and recognized as revenues at the time services are rendered. Home & community net service revenues are reimbursed by state, local and other governmental programs which are partially funded by Medicaid programs, with the remainder reimbursed through private duty and insurance programs.

**Table of Contents**

**ADDUS HOMECARE CORPORATION**

**AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements (Continued)**

**(amounts and shares in thousands)**

**(Unaudited)**

*Home Health*

The home health segment net service revenues are primarily generated on a per episode or per visit basis. More than half of the home health segment net service revenues consist of Medicare services with the balance being derived from Medicaid, commercial insurers and private duty. Home health net service revenues reimbursed by Medicare are based on episodes of care. Under the Medicare Prospective Payment System ( PPS ), an episode of care is defined as a length of care up to 60 days with multiple continuous episodes allowed per patient. Medicare billings under PPS vary based on the severity of the patient's condition and are subject to adjustment, both positive and negative, for changes in the patient's medical condition and certain other reasons. At the inception of each episode of care, a request for anticipated payment ( RAP ) is submitted to Medicare for 50% to 60% of the estimated PPS reimbursement. The Company estimates the net PPS revenues to be earned during an episode of care based on the initial RAP billing, historical trends and other known factors. The net PPS revenues are initially recognized as deferred revenues and subsequently amortized as net service revenues ratably over the 60-day episodic period. At the end of each episode of care, a final billing is submitted to Medicare and any changes between the initial RAP and final billings are recorded as an adjustment to net service revenues. Other non-Medicare services are primarily provided on a per visit basis determinable and recognized as revenues at the time services are rendered.

Laws and regulations governing the Medicare and Medicaid programs are complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates may change in the near term. The Company believes that it is in compliance in all material respects with all applicable laws and regulations.

*Allowance for Doubtful Accounts*

The Company establishes its allowance for doubtful accounts to the extent it is probable that a portion or all of a particular account will not be collected. The Company estimates its provision for doubtful accounts primarily by aging receivables utilizing eight aging categories, and applying its historical collection rates to each aging category, taking into consideration factors that might impact the use of historical collection rates or payor groups, with certain large payors analyzed separately from other payor groups. In the Company's evaluation of these estimates, it also considers delays in payment trends in individual states due to budget or funding issues, billing conversions related to acquisitions or internal systems, resubmission of bills with required documentation and disputes with specific payors. An allowance for doubtful accounts is maintained at a level management believes is sufficient to cover potential losses. However, actual collections could differ from our estimates.

*Goodwill*

The Company's carrying value of goodwill is the residual of the purchase price over the fair value of the net assets acquired from various acquisitions including the acquisition of Addus HealthCare, Inc. ( Addus HealthCare ). In accordance with Accounting Standards Codification ( ASC ) Topic 350, Goodwill and Other Intangible Assets, goodwill and intangible assets with indefinite useful lives are not amortized. The Company tests goodwill for impairment at the reporting unit level on an annual basis, as of October 1, or whenever potential impairment triggers occur, such as a significant change in business climate or regulatory changes that would indicate that an impairment may have occurred. Goodwill is required to be tested for impairment at least annually using a two-step method. The first step in the evaluation of goodwill impairment involves comparing the current fair value of each reporting unit to the recorded value, including goodwill. The Company uses the combination of a discounted cash flow model ( DCF model ) and the market multiple analysis method to determine the current fair value of each reporting unit. The DCF model was prepared using revenue and expense projections based on the Company's current operating plan. As such, a number of significant assumptions and estimates are involved in the application of the DCF model to forecast revenue growth, price changes, gross profits, operating expenses and operating cash flows. The cash flows were discounted using a weighted average cost of capital of 14.5%, which was management's best estimate based on the capital structure of the Company and external industry data. As part of the second step of this evaluation, if the carrying value of goodwill exceeds its fair value, an impairment loss would be recognized. No impairment charges were

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

recorded in the three and nine months ended September 30, 2012. The Company recorded a \$13,076 goodwill impairment charge during the third quarter of 2011 for its home health reporting unit (see Note 3).

### *Intangible Assets*

The Company's identifiable intangible assets consist of customer and referral relationships, trade names, trademarks, state licenses and non-compete agreements. Amortization is computed using straight-line and accelerated methods based upon the estimated useful lives of the respective assets, which range from two to 25 years.

**Table of Contents**

**ADDUS HOMECARE CORPORATION**

**AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements (Continued)**

**(amounts and shares in thousands)**

**(Unaudited)**

ASC Topic 350 requires that the fair value of intangible assets with indefinite lives be estimated and compared to the carrying value. The Company estimates the fair value of these intangible assets using the income approach. The Company recognizes an impairment loss when the estimated fair value of the intangible asset is less than the carrying value. Intangible assets with finite lives are amortized using the estimated economic benefit method over the useful life and assessed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable.

The income approach, which the Company uses to estimate the fair value of its reporting units and intangible assets, is dependent on a number of factors including estimates of future market growth and trends, forecasted revenue and costs, expected periods the assets will be utilized, appropriate discount rates and other variables. The Company bases its fair value estimates on assumptions the Company believes to be reasonable but are unpredictable and inherently uncertain. Actual future results may differ from those estimates. In addition, the Company makes certain judgments about the selection of comparable companies used in the market approach in valuing its reporting units, as well as certain assumptions to allocate shared assets and liabilities to calculate the carrying values for each of the Company's reporting units. No impairment charges were recorded for the three and nine months ended September 30, 2012. The Company recorded a \$2,913 intangible asset impairment charge during the third quarter of 2011 for its home health reporting unit (see Note 3).

**Table of Contents**

**ADDUS HOMECARE CORPORATION**

**AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements (Continued)**

**(amounts and shares in thousands)**

**(Unaudited)**

***Long-Lived Assets***

The Company reviews its long-lived assets and finite lived intangibles (except goodwill and indefinite lived intangible assets, as described above) for impairment whenever changes in circumstances indicate that the carrying amount of an asset may not be recoverable. To determine if impairment exists, the Company compares the estimated future undiscounted cash flows from the related long-lived assets to the net carrying amount of such assets. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized for the amount by which the carrying amount of the asset exceeds the estimated fair value of the asset, generally determined by discounting the estimated future cash flows. No impairment charges were recorded in the three and nine months ended September 30, 2012.

***Income Taxes***

The Company accounts for income taxes under the provisions of ASC Topic 740, *Income Taxes*. The objective of accounting for income taxes is to recognize the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in its financial statements or tax returns. Deferred taxes, resulting from differences between the financial and tax basis of the Company's assets and liabilities, are also adjusted for changes in tax rates and tax laws when changes are enacted. ASC Topic 740 also requires that deferred tax assets be reduced by a valuation allowance if it is more likely than not that some portion or all of the deferred tax asset will not be realized. ASC Topic 740, also prescribes a recognition threshold and measurement process for recording in the financial statements uncertain tax positions taken or expected to be taken in a tax return. In addition, ASC Topic 740 provides guidance on derecognition, classification, accounting in interim periods and disclosure requirements for uncertain tax positions.

The Company determined that its tax benefit of \$(4,359) and \$(3,230) as previously reported for the three and nine months ended September 30, 2011, respectively, should have been recorded as a tax benefit of \$(6,745) and \$(5,616) for the three and nine months ended September 30, 2011, respectively. The current year presentation for the three and nine months ended September 30, 2012 reflects this updated 2011 information. The Company's diluted loss per common share of \$(0.84) and \$(0.64) as previously reported for the three and nine months ended September 30, 2011, respectively, has been updated and adjusted to \$(0.62) and \$(0.42) in the current year presentation, respectively.

***Stock-based Compensation***

The Company has two stock incentive plans, the 2006 Stock Incentive Plan (the 2006 Plan) and the 2009 Stock Incentive Plan (the 2009 Plan) that provide for stock-based employee compensation. The Company accounts for stock-based compensation in accordance with ASC Topic 718, *Stock Compensation*. Compensation expense is recognized on a graded method under the 2006 Plan and on a straight-line basis under the 2009 Plan over the vesting period of the awards based on the fair value of the options and restricted stock awards. Under the 2006 Plan, the Company historically used the Black-Scholes option pricing model to estimate the fair value of its stock based payment awards, but beginning October 28, 2009 under its 2009 Plan it began using an enhanced Hull-White Trinomial model. The determination of the fair value of stock-based payments utilizing the Black-Scholes model and the Enhanced Hull-White Trinomial model is affected by Holdings' stock price and a number of assumptions, including expected volatility, risk-free interest rate, expected term, expected dividends yield, expected forfeiture rate, expected turn-over rate, and the expected exercise multiple.

**Table of Contents**

**ADDUS HOMECARE CORPORATION**

**AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements (Continued)**

**(amounts and shares in thousands)**

**(Unaudited)**

***Net Income Per Common Share***

Net income per common share, calculated on the treasury stock method, is based on the weighted average number of shares outstanding during the period. The Company's outstanding securities that may potentially dilute the common stock are stock options and restricted stock awards.

Included in the Company's calculation for the three and nine months ended September 30, 2012 were 741 stock options of which 530 and 666 stock options were out-of-the money for the three and nine months ended September 30, 2012, respectively, and therefore anti-dilutive. Included in the Company's calculation for the three and nine months ended September 30, 2011 were 762 stock options of which 571 and 597 stock options were out-of-the money for the three and nine months ended September 30, 2011, respectively, and therefore anti-dilutive.

***Estimates***

The financial statements are prepared by management in conformity with GAAP and include estimated amounts and certain disclosures based on assumptions about future events. Accordingly, actual results could differ from those estimates.

***Recent Accounting Pronouncements***

In September 2011, the FASB issued Accounting Standards Update, Intangibles—Goodwill and Other (Topic 350): Testing Goodwill for Impairment (the revised standard). The revised standard is intended to reduce the cost and complexity of the annual goodwill impairment test by providing entities an option to perform a qualitative assessment to determine whether further impairment testing is necessary. If an entity believes, as a result of its qualitative assessment, that it is more-likely-than-not that the fair value of a reporting unit is less than its carrying amount, the quantitative impairment test is required. Otherwise, no further testing is required. The revised standard is effective for annual and interim goodwill impairment tests performed for fiscal years beginning after December 15, 2011. The Company will implement the new standard in its 2012 annual goodwill impairment testing. This guidance is not expected to have a material effect on the Company's financial condition or results of operations.

**2. Sale of Agency**

During February 2012, the Company completed its sale of a home health agency located in Portland, OR for approximately \$525 with net proceeds of approximately \$495 after the payment of closing related expenses. The Company recorded a \$495 pre-tax gain on the sale of the agency.

**Table of Contents****ADDUS HOMECARE CORPORATION****AND SUBSIDIARIES****Notes to Condensed Consolidated Financial Statements (Continued)****(amounts and shares in thousands)****(Unaudited)****3. Goodwill and Intangible Assets**

The Company's carrying value of goodwill is the residual of the purchase price over the fair value of the net assets acquired from various acquisitions including the acquisition of Addus HealthCare, Inc. (Addus HealthCare). In accordance with Accounting Standards Codification (ASC) Topic 350, Goodwill and Other Intangible Assets, goodwill and intangible assets with indefinite useful lives are not amortized. The Company tests goodwill for impairment at the reporting unit level on an annual basis, as of October 1, or whenever potential impairment triggers occur, such as a significant change in business climate or regulatory changes that would indicate that an impairment may have occurred.

Goodwill is required to be tested for impairment at least annually using a two-step method. The first step in the evaluation of goodwill impairment involves comparing the current fair value of each reporting unit to the recorded value, including goodwill. The Company uses the combination of a discounted cash flow model (DCF model) and the market multiple analysis method to determine the current fair value of each reporting unit.

The Company completed a preliminary assessment of the fair value of its two reporting units, home & community and home health and the potential for goodwill impairment as of June 30, 2011. The Company's total stockholders' equity as of September 30, 2011 was significantly greater than the Company's market capitalization which was approximately \$43,638 based on 10,774 shares of common stock outstanding as of September 30, 2011. While the market capitalization of approximately \$43,638 is below the Company's stockholders' equity, the market capitalization metric is only one indicator of fair value. In the Company's opinion, the market capitalization approach, by itself, is not a reliable indicator of the value for the Company.

Based on the above and updates to the Company's business projections and forecasts, and other factors, the Company determined that the estimated fair value of its home health reporting unit was less than the net book value indicating that its allocated goodwill was impaired. The preliminary assessment for the home & community reportable unit indicated that its fair value was greater than its net book value with no initial indication of goodwill impairment.

As permitted by ASC Topic 350, when an impairment indicator arises toward the end of an interim reporting period, the Company may recognize its best estimate of that impairment loss. Based on the Company's preliminary analysis prepared as of June 30, 2011, the Company determined that all of the \$13,076 allocated to goodwill for the home health reportable unit as of September 30, 2011 was impaired and recorded a goodwill impairment loss in the third quarter of 2011. The analysis prepared as of June 30, 2011 was preliminary and subject to the completion of the Company's annual impairment test as of October 1, 2011. The Company completed its annual impairment test of goodwill as of October 1, 2011 and determined that no additional impairment charges or adjustments were required. The goodwill for the Company's two reporting units, home & community and home health was \$50,735 and \$0, respectively. Home & community had fair values in excess of carrying amounts of approximately \$9,105, or 8.9% as of October 1, 2011.

The following is a summary of the goodwill activity by segment for the nine months ended September 30, 2012:

	<b>Home &amp; Community</b>	<b>Home Health</b>	<b>Total</b>
Goodwill, at December 31, 2010	\$ 50,820	\$ 13,110	\$ 63,930
Adjustments to previously recorded goodwill	(125)	(34)	(159)
Impairment charge		(13,076)	(13,076)

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

Goodwill, at December 31, 2011	50,695		50,695
Adjustments to previously recorded goodwill	(119)		(119)
Goodwill, at September 30, 2012	\$ 50,576	\$	\$ 50,576

The Company's identifiable intangible assets consist of customer and referral relationships, trade names, trademarks, state licenses and non-compete agreements. Amortization is computed using straight-line and accelerated methods based upon the estimated useful lives of the respective assets, which range from two to 25 years.

In connection with the Company's assessment of its fair value discussed above, it determined that all of its \$2,273 allocated to identifiable intangible assets for the home health reportable unit as of September 30, 2011 was impaired and recorded an impairment loss for the three and nine months ended September 30, 2011.

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

The Company also has indefinite-lived assets that are not subject to amortization expense such as certificates of need and licenses to conduct specific operations within geographic markets. The Company has concluded that certificates of need and licenses have indefinite lives, as management has determined that there are no legal, regulatory, contractual, economic or other factors that would limit the useful life of these intangible assets and the Company intends to renew and operate the certificates of need and licenses indefinitely. The certificates of need and licenses are tested annually for impairment using the cost approach. Under this method assumptions are made about the cost to replace the certificates of need. In connection with the Company's assessment of its fair value discussed above, it determined that all of the \$640 allocated to home health certificates of need and licenses were impaired and recorded an impairment loss for the three and nine months ended September 30, 2011. No impairment charges were recorded in the three and nine months ended September 30, 2012.

The Company will perform its annual impairment test for fiscal 2012 during the fourth quarter of 2012.

**Table of Contents****ADDUS HOMECARE CORPORATION****AND SUBSIDIARIES****Notes to Condensed Consolidated Financial Statements (Continued)**

(amounts and shares in thousands)

(Unaudited)

The following is a summary of the intangible assets and indefinite-lived asset activity as of September 30, 2012:

	Gross Carrying Amount	Accumulated Amortization	Impairment Charge	Net Carrying Amount
Customer and referral relationships	\$ 26,675	\$ 19,701	\$ 1,754	\$ 5,220
Trade names and trademarks	4,587	2,716	506	1,365
State Licenses	790		640	150
Non-competition agreements	408	343	13	52
	\$ 32,460	\$ 22,760	\$ 2,913	\$ 6,787

**4. Details of Certain Balance Sheet Accounts**

Prepaid expenses and other current assets consisted of the following:

	September 30, 2012	December 31, 2011
Prepaid health insurance	\$ 4,136	\$ 3,672
Prepaid workers' compensation and liability insurance	1,304	1,354
Prepaid rent	275	192
Workers' compensation insurance receivable	1,815	1,866
Other	1,072	1,053
	\$ 8,602	\$ 8,137

Accrued expenses consisted of the following:

	September 30, 2012	December 31, 2011
Accrued payroll	\$ 11,170	\$ 11,547
Accrued workers' compensation insurance	12,300	10,173
Accrued payroll taxes	3,149	1,811
Accrued health insurance	3,477	3,039
Accrued interest	58	100
Current portion of contingent earn-out obligation	683	683

Edgar Filing: Addus HomeCare Corp - Form 10-Q

Other	2,244	1,960
	\$ 33,081	\$ 29,313

**Table of Contents****ADDUS HOMECARE CORPORATION****AND SUBSIDIARIES****Notes to Condensed Consolidated Financial Statements (Continued)****(amounts and shares in thousands)****(Unaudited)****5. Long-Term Debt**

Long-term debt consisted of the following:

	September 30, 2012	December 31, 2011
Revolving credit loan	\$ 20,500	\$ 24,750
Term loan	833	2,708
Subordinated dividend notes bearing interest at 10.0%	1,069	4,069
Total	22,402	31,527
Less current maturities	(1,902)	(6,569)
Long-term debt	\$ 20,500	\$ 24,958

**Senior Secured Credit Facility**

On March 18, 2010, the Company entered into an amendment (the *First Amendment*) to its credit facility. The *First Amendment* (i) increased the maximum aggregate amount of revolving loans available to the Company by \$5,000 to \$55,000, (ii) modified the Company's maximum senior leverage ratio from 2.75 to 1.0 to 3.00 to 1.0 for each twelve month period ending on the last of day of each fiscal quarter thereafter and (iii) increased the advance multiple used to determine the amount of the borrowing base from 2.75 to 1.0 to 3.0 to 1.0.

On July 26, 2010, the Company entered into the *Second Amendment* to its credit facility. The *Second Amendment* provided for a new term loan component of the credit facility in the aggregate principal amount of \$5,000 with a maturity date of January 5, 2013. The requisite lenders also consented to the acquisition, effective July 25, 2010, of certain assets of Advantage Health Systems, Inc. (*Advantage*) by the Company, pursuant to an Asset Purchase Agreement entered into on July 26, 2010. The term loan will be repaid in 24 equal monthly installments which commenced February 2011. Interest on the term loan under the credit facility is payable either at a floating rate equal to the 30-day LIBOR, plus an applicable margin of 4.6% or the LIBOR rate for term periods of one, two, three or six months plus a margin of 4.6%. Interest will be paid monthly or at the end of the relevant interest period. The credit facility contains customary affirmative, negative and financial covenants with which the Company was in compliance at September 30, 2012.

On May 24, 2011, the Company entered into a Joinder, Consent and Amendment No. 3 to its credit facility to include Addus HealthCare (Delaware) Inc., a newly-formed, wholly-owned subsidiary of Addus HealthCare, as an additional borrower under the credit facility.

On July 26, 2011, the Company entered into a fourth amendment (the *Fourth Amendment*) to its credit facility. The *Fourth Amendment* modified the Company's maximum senior leverage ratio from 3.00 to 1.00 to 3.25 to 1.00 for each twelve month period ending on the last of day of each fiscal quarter beginning with the twelve month period ended June 30, 2011 and increased the advance multiple used to determine the amount of the borrowing base from 3.0 to 1.0 to 3.25 to 1.0. The *Fourth Amendment* resulted in an increase in the Company's available borrowings under the credit facility.

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

On March 2, 2012, the Company entered into a fifth amendment (the Fifth Amendment ) to its credit facility. The Fifth Amendment includes technical changes that are intended to comply with rules promulgated by the Centers for Medicare and Medicaid Services ( CMS ) that restrict lenders from exercising any rights of set-off of funds on deposit in any lockboxes established for receiving payments from governmental authorities.

During the fourth quarter of 2011, the lenders under the Company s credit facility permitted the Company to add back approximately \$1,800 to adjusted EBITDA for the purpose of determining availability under the credit facility. The effect of the add back was to increase availability by approximately \$5,800 until March 1, 2012. On March 1, 2012, the add back allowance was reduced by \$200 and will continue to be reduced by \$200 on the first day of each month thereafter until the add back is eliminated, which will result in a reduction in availability of \$650 on the first day of each month thereafter until the add back is eliminated.

During the second quarter of 2012, the lenders under the Company s credit facility agreed to a modified interpretation of the credit facility as it relates to the calculation of the fixed charge ratio, which provides the Company with increased flexibility in meeting this covenant.

The availability of funds under the revolving credit portion of the credit facility, as amended, is based on the lesser of (i) the product of adjusted EBITDA, as defined in the credit facility agreement, for the most recent 12-month period for which financial statements have been delivered under the credit facility agreement multiplied by the specified advance multiple, up to 3.25, less the outstanding senior indebtedness and letters of credit, and (ii) \$55,000 less the outstanding revolving loans and letters of credit. Interest on the amounts outstanding under the revolving credit portion of the credit facility is payable either at a floating rate equal to the 30-day LIBOR, plus an applicable margin of 4.6% or the LIBOR rate for term periods of one, two, three or six months plus a margin of 4.6%. Interest will be paid monthly or at the end of the relevant interest period, as determined in accordance with the credit facility agreement. The borrowers will pay a fee equal to 0.5% per annum of the unused portion of the revolving portion of the credit facility. Issued stand-by letters of credit will be charged at a rate of 2.0% per annum payable monthly. On September 30, 2012 the interest rate on the revolving credit loan facility was 4.8% (30 day LIBOR rate was 0.2%). The total availability under the revolving credit loan facility was \$15,812 at September 30, 2012 compared to \$21,810 at December 31, 2011.

**Table of Contents**

**ADDUS HOMECARE CORPORATION**

**AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements (Continued)**

**(amounts and shares in thousands)**

**(Unaudited)**

***Subordinated Dividend Notes***

The dividend notes are subordinated and junior to all obligations under the Company's credit facility. Interest on the outstanding dividend notes accrues at a rate of 10% per annum, compounded annually. Interest on the unpaid principal balance of the dividend notes is due and payable quarterly in arrears together with each payment of principal.

On March 18, 2010, the Company amended its subordinated dividend notes. Pursuant to the amendments, the dividend notes were amended to (i) extend the maturity date of the dividend notes from September 30, 2011 to December 31, 2012, (ii) modify the amortization schedule of the dividend notes to reduce the annual principal payment amounts from \$4,468 to \$1,250 in 2010; from \$3,351 to \$2,500 in 2011; and amended total payments in 2012 to \$4,069, and (iii) permit, based on the Company's leverage ratio, the prepayment of all or a portion of the principal amount of the dividend notes, together with interest on the principal amount.

**Table of Contents****ADDUS HOMECARE CORPORATION****AND SUBSIDIARIES****Notes to Condensed Consolidated Financial Statements (Continued)****(amounts and shares in thousands)****(Unaudited)****6. Segment Data**

The Company provides home & community and home health services primarily in the home of the consumer. The Company's locations and operations are organized principally along these lines of service. The home & community and home health services lines have been identified as reportable segments applying the criteria in ASC Topic 280, *Disclosure about Segments of an Enterprise and Related Information*. The accounting policies of the segments are the same as those described in the Summary of Significant Accounting Policies. Intersegment net service revenues are not significant. All services are provided in the United States.

The Company evaluates the performance of its segments through operating income which excludes corporate depreciation and general corporate expenses. General corporate expenses consist principally of accounting and finance, information systems, billing and collections, human resources and national sales and marketing administration.

The following is a summary of segment information for the three and nine months ended September 30, 2012 and 2011:

	<b>Three Months Ended September 30,</b>		<b>Nine Months Ended September 30,</b>	
	<b>2012</b>	<b>2011</b>	<b>2012</b>	<b>2011</b>
Net service revenue				
Home & Community	\$ 59,581	\$ 56,157	\$ 175,160	\$ 165,309
Home Health	11,425	13,227	34,051	39,169
	\$ 71,006	\$ 69,384	\$ 209,211	\$ 204,478
Operating income (loss)				
Home & Community	\$ 7,524	\$ 6,798	\$ 21,022	\$ 18,143
Home Health	(110)	(15,809)	(1,320)	(14,271)
General corporate expenses & corporate depreciation	(4,220)	(3,849)	(12,433)	(12,036)
	\$ 3,194	\$ (12,860)	\$ 7,269	\$ (8,164)
Depreciation and amortization				
Home & Community	\$ 458	\$ 609	\$ 1,385	\$ 1,828
Home Health	4	128	11	385
Corporate	177	190	512	570
	\$ 639	\$ 927	\$ 1,908	\$ 2,783

**Table of Contents**

**ADDUS HOMECARE CORPORATION**

**AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements (Continued)**

**(amounts and shares in thousands)**

**(Unaudited)**

**7. Commitments and Contingencies**

***Legal Proceedings***

The Company is a party to legal and/or administrative proceedings arising in the ordinary course of its business. It is the opinion of management that the outcome of such proceedings will not have a material effect on the Company's financial position and results of operations.

**Table of Contents**

**ADDUS HOMECARE CORPORATION**

**AND SUBSIDIARIES**

**Notes to Condensed Consolidated Financial Statements (Continued)**

**(amounts and shares in thousands)**

**(Unaudited)**

***Employment Agreements***

The Company has entered into employment agreements with certain members of senior management. The terms of these agreements are up to four years and include non-compete and nondisclosure provisions, as well as provide for defined severance payments in the event of termination.

**8. Significant Payors**

A substantial portion of the Company's net service revenues and accounts receivables are derived from services performed for federal, state and local governmental agencies. Medicare and one state governmental agency accounted for 10.8% and 49.4% of the Company's net service revenues for the three months ended September 30, 2012, respectively, and 12.4% and 43.5% of the Company's net service revenues for the three months ended September 30, 2011, respectively. Medicare and one state governmental agency accounted for 10.6% and 48.7% of the Company's net service revenues for the nine months ended September 30, 2012, respectively, and 12.6% and 42.2% of the Company's net service revenues for the nine months ended September 30, 2011, respectively.

The related receivables due from Medicare and the state agency represented 8% and 68%, respectively, of the Company's accounts receivable at September 30, 2012, and 11% and 58%, respectively, of the Company's accounts receivable at December 31, 2011.

**9. Subsequent Events**

***Exploration of Strategic Alternatives***

On November 1, 2012, the Company announced that it has decided to explore strategic alternatives relative to its home health services business and has retained a financial advisor to assist in the process. There can be no assurance that this review process will result in a transaction or strategic alternative of any kind or of the potential timing or terms of any such transaction or strategic alternative. The Company does not intend to disclose developments or provide updates on the progress or status of this process unless it deems further disclosure is appropriate or required.

***Departure of Chief Operating Officer***

On November 1, 2012, the Company announced that its Chief Operating Officer has accepted a senior position at another business not in competition with the Company and thus, has submitted his resignation effective November 16, 2012.

---

**Table of Contents**

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

*You should read the following discussion together with our unaudited condensed consolidated financial statements and the related notes. This discussion contains forward-looking statements about our business and operations. Our actual results may differ materially from those we currently anticipate.*

***Overview***

We are a provider of home-based social and medical services focused on the elderly who are enrolled in both Medicare and Medicaid, also known as dual eligibles. Our services include personal care and assistance with activities of daily living, skilled nursing and rehabilitative therapies, and adult day care. The individuals who receive our services may be at risk of hospitalization or institutionalization, such as the elderly, chronically ill and disabled. Our payor clients include federal, state and local governmental agencies, commercial insurers, and private individuals. We provide our services through 117 locations across 19 states to over 26,000 individuals.

We operate our business through two segments, home & community services and home health services. Our home & community services are social, or non-medical, in nature and include assistance with bathing, grooming, dressing, personal hygiene and medication reminders, and other activities of daily living. We provide home & community services on a long-term and continuous basis. Our home health services are primarily medical in nature and include physical, occupational and speech therapy, as well as skilled nursing. We generally provide home health services on a short-term, intermittent or episodic basis to individuals recovering from an acute medical condition.

We utilize a coordinated care model that is designed to enhance individual outcomes and satisfaction as well as reduce service duplication and lower the cost of and/or prevent acute care treatment. Through our coordinated care model, we utilize our social services to observe and report changes in the condition of individuals for the purpose of early intervention in the disease process, thereby preventing or reducing the cost of medical services, and/or institutionalization.

We also utilize an integrated service delivery model, in markets where we operate both home & community services and home health services, which maximizes the long-term relationship we have with individuals in our home & community segment through on-going monitoring and possible provision of our home health services to this same population as their needs warrant. Our care and service coordinators work with our caregivers, consumers and their medical providers to review our consumers' current and anticipated service needs and, based on this continuous review, identify coordination and/or integration opportunities including the possible provision of home & community services to our home health individuals and the referral sources in that segment. This provides us with an additional source of revenue, enables individuals to access both social and medical services from one homecare provider and appeals to referral sources who are seeking a single provider with a breadth of services.

Our ability to grow our net service revenues is directly related to the number of individuals to whom we provide our services. Our continued growth depends on our ability to maintain our existing payor client relationships, establish relationships with new payors, enter into new contracts and increase our referral sources. Our continued growth is also dependent upon the authorization by state agencies of new individuals to receive our services.

Finally, we believe the provision of home & community services is more effective and cost-efficient than the provision of similar services in an institutional setting for long-term care. We also believe payors and governmental agencies are increasingly recognizing the benefits of providing care in a sub-acute setting in the home where we also believe the overwhelming majority of individuals prefer to receive care especially as an alternative to an institutional long-term care setting.

On November 1, 2012, we announced that we have decided to explore strategic alternatives relative to our home health services business and have retained a financial advisor to assist us in the process. There can be no assurance that this review process will result in a transaction or strategic alternative of any kind or of the potential timing or terms of any such transaction or strategic alternative. We do not intend to disclose developments or provide updates on the progress or status of this process unless it deems further disclosure is appropriate or required.

With the passage of the Health Reform Act, discussed below, the states and the federal government are proposing to combine the administrative activities for benefits provided to dual eligibles. Several states in which we are doing business are currently in the process of requesting proposals from various managed care insurance providers for the administration of these programs. We are in active discussions with several of these managed care providers to be a core provider of services to more effectively manage this population.

---

## **Table of Contents**

In March 2010, the President signed into law the Patient Protection and Affordable Care Act and the Healthcare and Education Reconciliation Act of 2010 (collectively, both laws are referred to herein as the Health Reform Act). The Health Reform Act includes several provisions that may affect reimbursement for home health agencies. The Health Reform Act is broad, sweeping reform, and is subject to change, including through the adoption of related regulations, the way in which its provisions are interpreted and the manner in which it is enforced. We cannot assure you that the provisions of the Health Reform Act will not adversely impact our business, results of operations or financial position. We may be unable to mitigate any adverse effects resulting from the Health Reform Act.

On July 14, 2010, the Office for Civil Rights of the U.S. Department of Health and Human Services (OCR) published proposed regulations to implement the Health Information Technology for Economic and Clinical Health Act (the HITECH Act). The HITECH Act imposed additional privacy and security requirements on health care providers and on their business associates. Failure to comply with the Health Insurance Portability and Accountability Act, or HIPAA, could result in fines and penalties that could have a material adverse effect on our company. Recently, the OCR has imposed substantial financial and other penalties on covered entities that improperly disclosed individuals' health information.

In November 2010, CMS released its Home Health Prospective Payment System Update for Calendar Year 2011. It included a 1.1% market basket increase for 2011 (after application of the mandated 1% reduction) and a mandated 3.79% rate reduction. The rate reduction resulted from the CMS determination that there had been a general increase in case mix that CMS believed was unwarranted. CMS believed that this case-mix creep was due to improved coding, coding practice changes, and other behavioral responses to the change in reimbursement that went in to effect in 2009, including greater use of high therapy treatment plans above what CMS believed was related to an increase in patient acuity. CMS warned that it would continue to monitor changes in case-mix. If new data identifies additional increases in case-mix, CMS would immediately impose further reductions. The final 2011 payment base rate reflected a 0.3% decrease from the proposed market basket rate in July 2010. CMS announced that it was postponing its proposed 3.79% reduction in home health rates for calendar year 2012 pending its further monitoring of case-mix changes. Home health agencies that did not submit required quality data would be subject to a 2% reduction in the market basket update.

On August 2, 2011 the President signed into law the Budget Control Act of 2011, which raised the debt ceiling and put into effect a series of actions for deficit reduction. The Budget Control Act created a Congressional Joint Select Committee on Deficit Reduction that was tasked with proposing additional deficit reduction of at least \$1.5 trillion. The committee was unsuccessful which triggered automatic across the board reductions in spending of \$1.2 trillion. Medicare is subject to these reductions but Medicare reductions are capped at 2%.

As mandated by the Health Reform Act, on October 20, 2011, CMS released final regulations for the Medicare Shared Savings Program. Although the Health Reform Act mandates that the program be established no later than January 1, 2012, CMS set start dates of April 1, 2011 and July 1, 2011. The Medicare Shared Savings Program is designed to give financial incentives to healthcare providers and suppliers that meet criteria established by the U.S. Department of Health and Human Services (DHHS) that work together to manage and coordinate care through Accountable Care Organizations (ACOs) for fee-for-service Medicare beneficiaries assigned to the ACO by CMS to increase quality of care and reduce costs. On December 19, 2011, CMS announced 32 pilot pioneer ACOs. In proposed regulations published April 7, 2011, CMS requested comments on a number of issues including the range of providers and suppliers that could participate in an ACO. Reaction to the proposed regulations issued on April 7, 2011 was generally negative especially with regard to start up costs, retroactive assignment of beneficiaries, antitrust issues, the proposed quality measures (both the number and complexity), and the lack of a model that only includes shared savings. The final regulations addressed several but not all of these concerns. The final regulations set a savings-only model where providers share any savings over a threshold amount but do not share any losses, as well as a two sided model where the ACO shares in the savings but is also at risk for losses. The number of quality measures is reduced by almost one half, and beneficiaries are assigned prospectively. The first performance period began on January 1, 2012. On April 10, 2012, CMS announced the selection of the first 27 ACOs to participate in the Medicare Shared Savings Program. On July 9, 2012, CMS announced 88 additional ACOs bringing the total to 147 ACOs.

In connection with the ACO rules, also on October 20, 2011, the Federal Trade Commission (FTC) and the Department of Justice (DOJ) released a joint antitrust policy statement, the Internal Revenue Service released a fact sheet, and the Office of Inspector General (OIG) released an interim final rule with five fraud waivers (waiving prosecution under the federal anti-kickback statute applicable to federal and state healthcare programs, the federal Ethics in Patient Referral Act or physician referral law and the Civil Monetary Penalty Law and laws regarding gain sharing arrangements). The FTC and the DOJ antitrust policy statement addressed some but not all antitrust concerns. The OIG waivers set forth who would be protected by the waivers and under what circumstances. A home health agency cannot qualify for a waiver for activities during ACO pre-participation, which would include activities in the start-up period until an application is accepted but which CMS states could also occur during the participation period. Post-acute care facilities, such as skilled nursing facilities (SNFs) and inpatient rehabilitation facilities (IRFs), can qualify for pre-participation waivers. Without a pre-participation waiver, it may be difficult for home health agencies, such as ours, to participate in the planning process for formation of an ACO and this may put us at a disadvantage in negotiating sharing of savings if we were to participate in an ACO. In addition, because other post-acute care providers, such as SNFs and IRFs, can participate in the planning process they may more readily participate in ACOs and may attract referrals that otherwise would have been made to us. Although provider and supplier

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

participation in an ACO is voluntary, participation by our competitors in some markets may force us to participate as well, or if we do not participate, result in loss of business. Also, where we do not participate we will need to be mindful of quality measure criteria and if we are unable to meet those criteria we could be at risk for losing Medicare referrals. In addition, other savings programs similar to ACOs may be adopted by government and commercial payors to control costs and reduce hospital readmissions in which we could be financially at risk. We cannot predict what effect, if any, ACOs will have on our company.

**Table of Contents**

On July 15, 2011, DHHS published two sets of proposed regulations relating to health insurance exchanges established under the Health Reform Act providing guidance and options to states on how to structure their exchanges. On September 30, 2011, DHHS extended the date for public comment from September 28 to October 31, 2011. CMS published final regulations on March 27, 2012. On December 16, 2011, CMS issued an Essential Benefits Bulletin, which provided a broad outline of benefit categories, including habilitative and rehabilitative services, but left the definition of essential benefits to the states, to be defined in a benchmark plan selected by each state. The benchmark plan is supposed to reflect the scope of services and limits in a plan offered by a typical employer in the state. At this point it is uncertain what services will be mandated for coverage by exchanges or at what level services will be paid or what impact the exchanges will have on other payors.

In the Final Home Health Prospective Payment System Update for Calendar Year 2012 CMS imposed a 5.1% reduction to the national standardized 60-day episode rates that is being phased in over 2 years. The reduction in calendar year 2012 is 3.8% and the remaining 1.3% will be applied for calendar year 2013. After offset of the reduction for calendar year 2012, the market basket update is 1.4%, which results in a 2012 rate that is less than the 2011 rate. Home health agencies that do not meet quality data reporting requirements have a market basket update of 0.6%. CMS also implemented several other changes. It removed two codes for hypertension from the home health PPS case-mix model's hypertension group. In addition, CMS revised payment weights, lowering the relative weights, and thus payments, for home health episodes with a high number of therapy visits and increasing the weights, and payments, for episodes with little or no therapy.

CMS also reported that it plans to do further analysis of the costs for providing therapy visits and the use of therapy assistants for future rulemaking and plans to make further rate adjustments in accordance with its findings. In its March 2012 Report to Congress, the Medicare Payment Advisory Commission, or MedPAC, an independent congressional agency that advises Congress on issues involving the Medicare program, reiterated its belief that home health agency margins are too high and its recommendation that payments for 2013 should be rebased.

On July 13, 2012, CMS published the proposed Medicare 2013 Home Health update. CMS proposes a 1.5% payment update reduced by 1.32% to offset what it views as case mix creep. CMS also proposes additional methods to enforce compliance with home health conditions of participation and the imposition of alternative sanctions for home health agencies with deficiencies, including civil monetary penalties.

Reductions in Medicare home health agency payments, whether through rebasing or otherwise, would decrease our revenue, which would have a negative effect on our profits and liquidity.

**Table of Contents**

*Segments*

We operate our business through two segments, home & community services and home health services. We have organized our internal management reports to align with these segment designations. As such, we have identified two reportable segments, home & community and home health, applying the criteria in ASC 280, *Disclosure about Segments of an Enterprise and Related Information* . The following table presents our locations by segment, setting forth acquisitions, start-ups and closures for the period January 1, 2012 to September 30, 2012:

	<b>Home &amp; Community</b>	<b>Home Health</b>	<b>Total</b>
Total at December 31, 2011	89	29	118
Merged/Sold	(1)	(1)	(2)
Start-up	1		1
 Total at September 30, 2012	 89	 28	 117

Our payor clients are principally federal, state and local governmental agencies. The federal, state and local programs under which they operate are subject to legislative, budgetary and other risks that can influence reimbursement rates. Our commercial insurance carrier payor clients are typically for profit companies and are continuously seeking opportunities to control costs. We are seeking to grow our private duty business in both of our segments.

**Table of Contents**

For the three and nine months ended September 30, 2012 and 2011, our payor revenue mix by segment was as follows:

	<b>Home &amp; Community</b>			
	<b>For the Three</b>		<b>For the Nine</b>	
	<b>Months Ended</b>		<b>Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2012</b>	<b>2011</b>	<b>2012</b>	<b>2011</b>
State, local and other governmental programs	95.0%	94.4%	95.3%	94.4%
Commercial	1.0	1.4	1.0	1.0
Private duty	4.0	4.2	3.7	4.6
	100.0%	100.0%	100.0%	100.0%

  

	<b>Home Health</b>			
	<b>For the Three</b>		<b>For the Nine</b>	
	<b>Months Ended</b>		<b>Months Ended</b>	
	<b>September 30,</b>		<b>September 30,</b>	
	<b>2012</b>	<b>2011</b>	<b>2012</b>	<b>2011</b>
Medicare	68.0%	64.8%	64.8%	65.5%
State, local and other governmental programs	16.4	18.6	18.1	18.5
Commercial	10.9	11.7	12.4	10.6
Private duty	4.7	4.9	4.7	5.4
	100.0%	100.0%	100.0%	100.0%

We also measure the performance of each segment using a number of different metrics. For our home & community segment, we consider billable hours, billable hours per business day, revenues per billable hour and the number of consumers, or census. For our home health segment, we consider Medicare admissions, non-Medicare admissions, and Medicare revenues per episode completed.

We derive a significant amount of our net service revenues from our operations in Illinois and California, which represented 61.5% and 9.2%; and 56.7% and 10.0%, of our total net service revenues for the three months ended September 30, 2012 and 2011, respectively. Net service revenues from our operations in Illinois and California represented 62.4% and 8.5%; and 55.5% and 10.4%, of our total net service revenues for the nine months ended September 30, 2012 and 2011, respectively.

A significant amount of our net service revenues are derived from two specific payor clients. The Illinois Department on Aging, in the home & community segment, and Medicare, in the home health segment, which accounted for 49.4% and 10.8%; and 43.5% and 12.4%; of our total net service revenues for the three months ended September 30, 2012 and 2011, respectively. The Illinois Department on Aging and Medicare accounted for 48.7% and 10.6%; and 42.2% and 12.6%; of our total net service revenues for the nine months ended September 30, 2012 and 2011, respectively.

*Components of our Statements of Income***Net Service Revenues**

We generate net service revenues by providing our home & community services and home health services directly to individuals. We receive payment for providing such services from our payor clients, including federal, state and local governmental agencies, commercial insurers and private individuals.

Home & community segment revenues are typically generated on an hourly basis. Our home & community segment revenues were generated principally through reimbursements by state, local and other governmental programs which are partially funded by Medicaid programs, and to a lesser extent from private duty and insurance programs. Net service revenues for our home & community segment are principally provided based on authorized hours, determined by the relevant agency, at an hourly rate, which is either contractual or fixed by legislation, and

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

recognized as net service revenues at the time services are rendered.

Home health segment revenues are primarily generated on a per episode or visit basis rather than on a flat fee or an hourly basis. Our home health segment revenues are generated principally through reimbursements by the Medicare program, and to a lesser extent from Medicaid programs, commercial insurers and private duty. Net service revenues from home health payors, other than Medicare, are readily determinable and recognized as net service revenues at the time the services are rendered. Medicare reimbursements are based on 60-day episodes of care. The anticipated net service revenues from an episode are initially recognized as accounts receivable and deferred revenues and subsequently amortized as net service revenues ratably over the 60-day episodic period. At the end of each episode of care, a final billing is submitted to Medicare and any changes between the initial anticipated net service revenues and final billings are recorded as an adjustment to net service revenues. For open episodes, we estimate net service revenues based on historical data and adjust for the difference between the initial anticipated net service revenues and the ultimate final claim amount.

### ***Cost of Service Revenues***

We incur direct care wages, payroll taxes and benefit-related costs in connection with our employees providing our home & community and home health services. We also provide workers' compensation and general liability coverage for these employees.

Employees are also reimbursed for their travel time and related travel costs. For home health services, we provide medical supplies and occasionally hire contract labor services to supplement existing staffing in order to meet our consumers' needs.

### ***General and Administrative Expenses***

Our general and administrative expenses consist of expenses incurred in connection with our segments' activities and as part of our central administrative functions.

## **Table of Contents**

Our general and administrative expenses for home & community and home health services consist principally of supervisory personnel, care coordination and office administration costs. Our general and administrative expenses for home health also include additional staffing for clinical and admissions processing. These expenses consist principally of wages, payroll taxes and benefit-related costs; facility rent; operating costs such as utilities, postage, telephone and office expenses; and bad debt expense. Our company has initiated efforts to centralize administrative tasks currently conducted at the branch locations. The costs related to these initiatives are included in the general and administrative expenses for each division.

Our corporate general and administrative expenses cover the centralized administrative departments of accounting, information systems, human resources, billing and collections and contract administration, as well as national program coordination efforts for marketing and private duty. These expenses primarily consist of compensation, including stock-based compensation, payroll taxes, and related benefits; legal, accounting and other professional fees; rents and related facility costs; and other operating costs such as software application costs, software implementation costs, travel, general insurance and bank account maintenance fees.

### ***Depreciation and Amortization Expenses***

We amortize our intangible assets with finite lives, consisting of customer and referral relationships, trade names, trademarks and non-compete agreements, principally on accelerated methods based upon their estimated useful lives. Depreciable assets at the segment level consist principally of furniture and equipment, and for the home & community segment, also include vehicles for our adult day centers.

A substantial portion of our capital expenditures is infrastructure-related or for our corporate office. Corporate asset purchases consist primarily of network administration and telephone equipment, operating system software, furniture and equipment. Depreciable and leasehold assets are depreciated or amortized on a straight-line method over their useful lives or, if less and if applicable, their lease terms.

### ***Interest Income***

Legislation enacted in Illinois entitles designated service program providers to receive a prompt payment interest penalty based on qualifying services approved for payment that remain unpaid after a designated period of time. As the amount and timing of the receipt of these payments are not certain, the interest income is recognized when received and reported in the income statement caption, interest income. While we may be owed additional prompt payment interest, the amount and timing of receipt of such payments remains uncertain and we have determined that we will continue to recognize prompt payment interest income when received. The state amended its prompt payment interest terms, effective July 1, 2011, which changed the measurement period for outstanding invoices from a 60-day to a 90-day outstanding period. We believe this change in terms will reduce future amounts paid for prompt payment interest.

### ***Interest Expense***

Interest expense consists of interest costs on our credit facility and other debt instruments.

### ***Income Tax Expense***

All of our income is from domestic sources. We incur state and local taxes in states in which we operate. The differences from the federal statutory rate of 34% are principally due to state taxes and the use of federal employment tax credits.

**Table of Contents****Results of Operations**

Three Months Ended September 30, 2012 Compared to Three Months Ended September 30, 2011

The following table sets forth, for the periods indicated, our unaudited consolidated results of operations.

	Three Months Ended September 30, 2012		Three Months Ended September 30, 2011		Change	
	Amount	% of Net Service Revenues	Amount	% of Net Service Revenues	Amount	%
(in thousands, except percentages)						
Net service revenues:						
Home & Community	\$ 59,581	83.9%	\$ 56,157	80.9%	\$ 3,424	6.1%
Home Health	11,425	16.1	13,227	19.1	(1,802)	(13.6)
Total	71,006	100.0	69,384	100.0	1,622	2.3
Operating income (loss) before corporate expenses:						
Home & Community	7,524	12.6	6,798	12.1	726	10.7
Home Health	(110)	(1.0)	(15,809)	(119.5)	15,699	*
Total	7,414	10.4	(9,011)	(13.0)	16,425	*
Corporate general and administrative expenses	4,043	5.7	3,659	5.3	384	10.5
Corporate depreciation and amortization	177	0.2	190	0.3	(13)	6.8
Total operating income (loss)	3,194	4.5	(12,860)	(18.5)	16,054	*
Interest expense, net	407	0.6	548	0.8	(141)	(25.7)
Income (loss) from operations before taxes	2,787	3.9	(13,408)	(19.3)	16,195	*
Income tax expense (benefit)	990	1.4	(6,745)	(9.7)	7,735	*
Net income (loss)	\$ 1,797	2.5%	\$ (6,663)	(9.6)%	\$ 8,460	*%

\* Percentage information not meaningful

Our net service revenues increased by \$1.6 million, or 2.3%, to \$71.0 million for the three months ended September 30, 2012 compared to \$69.4 million for the three months ended September 30, 2011. This net increase consists of an increase of 6.1% in home & community net service revenues partially offset by a 13.6% decrease in home health net service revenues. Home & community revenue growth was driven by an increase in average census and related increase in billable hours. Our home health revenue decline in the third quarter of 2012 was primarily due to a decrease in Medicare and non-Medicare admissions from on-going operations and a loss of revenues from agencies that were closed or sold.

Total operating income, expressed as a percentage of net service revenues, for the three months ended September 30, 2012 and 2011, was 4.5% and (18.5)%, respectively. Corporate general and administrative expenses increased by \$0.4 million to 5.7% of net service revenues for the three months ended September 30, 2012, as compared to 5.3% for the same period in 2011.

During the third quarter of 2011, we completed a preliminary assessment of the fair value of our two reporting units, home & community and home health due to the potential for goodwill impairment. Our preliminary assessment for our home & community reportable segment indicated that its fair value was greater than its net book value with no initial indication of goodwill impairment. We determined that the estimated fair value of our home health reporting unit was less than the net book value indicating that its allocated goodwill and intangible assets were impaired.

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

Based on our preliminary analysis, we determined that all of the \$16.0 million allocated to goodwill and intangible assets for our home health reportable unit as of September 30, 2011 was impaired and recorded an impairment loss for the three months ended September 30, 2011. Excluding the impairment charge discussed above, total operating income, expressed as a percentage of net service revenues, for the three months ended September 30, 2011 was 4.5%.

**Table of Contents****Home & Community Segment**

The following table sets forth, for the periods indicated, a summary of our home & community segment's unaudited results of operations through operating income, before corporate expenses:

	Three Months Ended September 30, 2012		Three Months Ended September 30, 2011		Change	
	Amount	% of Net Service Revenues	Amount	% of Net Service Revenues	Amount	%
	(in thousands, except percentages)					
Net service revenues	\$ 59,581	100.0%	\$ 56,157	100.0%	\$ 3,424	6.1%
Cost of service revenues	44,520	74.7	41,368	73.7	3,152	7.6
Gross profit	15,061	25.3	14,789	26.3	272	1.8
General and administrative expenses	7,079	11.9	7,382	13.1	(303)	(4.1)
Depreciation and amortization	458	0.8	609	1.1	(151)	(24.8)
Operating income	\$ 7,524	12.6%	\$ 6,798	12.1%	\$ 726	10.7%
<b>Segment Data:</b>						
Billable hours (in thousands)	3,521		3,323		198	6.0%
Billable hours per business day	54,169		51,127		3,042	5.9%
Revenues per billable hour	\$ 16.93		\$ 16.90		\$ 0.03	0.2%
Average census	24,138		23,026		1,112	4.8%

Net service revenues from state, local and other governmental programs accounted for 95.0% and 94.4% of home & community net service revenues for the three months ended September 30, 2012 and 2011, respectively. Private duty and, to a lesser extent, commercial payors accounted for the remainder of net service revenues.

Net service revenues increased \$3.4 million, or 6.1%, to \$59.6 million for the third quarter of 2012 compared to \$56.2 million for the same period in 2011. The increase was primarily due to a 4.8% increase in average census and a related 6.0% increase in billable hours.

Gross profit, expressed as a percentage of net service revenues, decreased to 25.3% for the third quarter of 2012, from 26.3% for the same period in 2011. This decrease as a percent of revenue of 1.0% is primarily due to an increase in workers' compensation costs due to an increase in average claim costs during 2012.

General and administrative expenses, expressed as a percentage of net service revenues decreased to 11.9% for the three months ended September 30, 2012, from 13.1% for the three months ended September 30, 2011. General and administrative expenses decreased by \$0.3 million to \$7.1 million in the third quarter of 2012 as compared to \$7.4 million for the same period in 2011. This decrease of \$0.3 million is primarily due to a decrease in bad debt expense due to our continued focus on collections and due to a significant decrease in legal related costs, partially offset by an increase in administrative wages and telecom related costs.

Depreciation and amortization, expressed as a percentage of net service revenues, decreased to 0.8% for the third quarter of 2012, from 1.1% for the same period in 2011. Amortization of intangibles, which are principally amortized using accelerated methods, totaled \$0.4 million and \$0.6 million for the three months ended September 30, 2012 and 2011, respectively.

**Table of Contents****Home Health Segment**

The following table sets forth, for the periods indicated, a summary of our home health segment's unaudited results of operations through operating income, before corporate expenses:

	Three Months Ended September 30, 2012		Three Months Ended September 30, 2011		Change	
	Amount	% of Net Service Revenues	Amount	% of Net Service Revenues	Amount	%
	(in thousands, except percentages)					
Net service revenues	\$ 11,425	100.0%	\$ 13,227	100.0%	\$ (1,802)	(13.6)%
Cost of service revenues	6,167	54.0	7,005	53.0	(838)	(12.0)
Gross profit	5,258	46.0	6,222	47.0	(964)	(15.5)
General and administrative expenses	5,364	46.9	5,914	44.7	(550)	(9.3)
Goodwill and intangible asset impairment charge			15,989	120.9	15,989	*
Depreciation and amortization	4	0.1	128	1.0	(124)	(96.9)
Operating income (loss)	\$ (110)	(1.0)%	\$ (15,809)	(119.5)%	\$ 15,699	*%
Segment Data:						
Medicare admissions	2,008		2,233		(225)	(10.1)%
Non-Medicare admissions	1,213		1,558		(345)	(22.1)%
Medicare revenues per episode completed	\$ 2,571		\$ 2,426		\$ 145	6.0%

\* Percentage information not meaningful

Net service revenues from Medicare accounted for 68.0% and 64.8% of home health net service revenues for the three months ended September 30, 2012 and 2011, respectively. Non-Medicare net service revenues, in order of significance, include Medicaid and other governmental programs, commercial insurers and private duty payors.

Net service revenues decreased \$1.8 million, or 13.6%, to \$11.4 million for the third quarter of 2012, compared to \$13.2 million in the same period of 2011. Our home health revenue decline in the third quarter of 2012 was primarily due to a 15.0% decrease in admissions and a loss of revenues from agencies that were closed or sold.

Gross profit, expressed as a percentage of net service revenues, decreased to 46.0% for the three months ended September 30, 2012, from 47.0% in the same period of 2011. This decrease of 1.0% in gross margin percentage is primarily due to an increase in workers' compensation costs due to an increase in average claim costs during 2012.

General and administrative expenses, expressed as a percentage of net service revenues, increased to 46.9% for the third quarter of 2012, from 44.7% for the same period in 2011. General and administrative expenses decreased by \$0.5 million to \$5.4 million in the third quarter of 2012 as compared to \$5.9 million for the three months ended September 30, 2011. This decrease was primarily due to a reduction in management and administrative staffing costs, a decrease in bad debt expense, and a reduction in consulting services, partially offset by severance costs.

Total operating loss expressed as a percentage of net service revenues, for the three months ended September 30, 2012 and 2011, was (1.0)% and (119.5)%, respectively.

During the third quarter of 2011, we determined that all of the \$16.0 million allocated to goodwill and intangible assets for our home health reportable unit as of September 30, 2011 was impaired and recorded an impairment loss for the three months ended September 30, 2011. Excluding the impairment charge, total operating income, expressed as a percentage of net service revenues, for the three months ended September 30, 2011 was 1.4%.

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

Depreciation and amortization, expressed as a percentage of net service revenues, decreased by 96.9% for the three months ended September 30, 2012. This decrease is due to the write-off of all intangible assets in the third quarter of 2011 as a result of an impairment analysis completed.

**Table of Contents****Corporate General and Administrative Expense**

Corporate general and administrative expenses increased \$0.4 million, or 10.5%, to \$4.0 million for the three months ended September 30, 2012, from \$3.7 million for the three months ended September 30, 2011. This increase was primarily due to an increase in wage related costs as a result of additions to our corporate infrastructure, an increase in telecom and data related expenses due to technology upgrades, and an increase in consulting expenses for business development initiatives, partially offset by a decrease in management bonus expense. These expenses, expressed as a percentage of net service revenues, were 5.7% and 5.3% for the three months ended September 30, 2012 and 2011, respectively.

**Interest Income**

Legislation enacted in Illinois entitles designated service program providers to receive a prompt payment interest penalty based on qualifying services approved for payment that remain unpaid after a designated period of time. As the amount and timing of the receipt of these payments are not certain, the interest income is recognized when received and reported in the income statement caption, interest income. We did not receive any prompt payment interest in the three months ended September 30, 2012 and 2011. While we may be owed additional prompt payment interest, the amount and timing of receipt of such payments remains uncertain and we have determined that we will continue to recognize prompt payment interest income when received. The state amended its prompt payment interest terms, effective July 1, 2011, which changed the measurement period for outstanding invoices from a 60-day to a 90-day outstanding period. We believe this change in terms will reduce future amounts paid for prompt payment interest.

**Interest Expense**

Interest expense was \$0.4 million and \$0.5 million for the three months ended September 30, 2012 and 2011, respectively. Interest expense decreased \$0.1 million primarily due to a reduction in outstanding debt.

**Income Tax Expense**

Our effective tax rates for the three months ended September 30, 2012 and 2011 were 35.5% and 50.3%, respectively. The principal difference between the Federal and state statutory rates and our effective tax rate is the use of Federal employment opportunity tax credits. The decrease of 14.8% in our effective tax rate during the third quarter of 2012 is a direct result of the impact that the \$16.0 million goodwill and intangible asset impairment charge had on the effective tax rate for the third quarter of 2011. Our effective tax rate for 2012 does not include any earned 2012 Federal employment opportunity tax credits and will not be recognized until such time that the Federal employment opportunity tax credits are reinstated.

**Nine Months Ended September 30, 2012 Compared to Nine Months Ended September 30, 2011**

The following table sets forth, for the periods indicated, our unaudited consolidated results of operations.

	Nine Months Ended September 30, 2012		Nine Months Ended September 30, 2011		Change	
	Amount	% of Net Service Revenues	Amount	% of Net Service Revenues	Amount	%
(in thousands, except percentages)						
Net service revenues:						
Home & Community	\$ 175,160	83.7%	\$ 165,309	80.8%	\$ 9,851	6.0%
Home Health	34,051	16.3	39,169	19.2	(5,118)	(13.1)
Total	209,211	100.0	204,478	100.0	4,733	2.3
Operating income (loss) before corporate expenses:						
Home & Community	21,022	12.0	18,143	11.0	2,879	15.9
Home Health	(1,320)	(3.9)	(14,271)	(36.4)	12,951	*

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

Total	19,702	9.4	3,872	1.9	15,830	*
Corporate general and administrative expenses	12,416	5.9	11,466	5.6	950	8.3
Gain on sale of agency	(495)	(0.2)			(495)	*
Corporate depreciation and amortization	512	0.2	570	0.3	58	(10.2)
Total operating income (loss)	7,269	3.5	(8,164)	(4.0)	15,433	*
Interest expense, net	1,237	0.6	1,929	0.9	(692)	(35.9)
Income (loss) from operations before taxes	6,032	2.9	(10,093)	(4.9)	16,125	*
Income tax expense (benefit)	2,142	1.0	(5,616)	(2.7)	7,758	*
Net income (loss)	\$ 3,890	1.9%	\$ (4,477)	(2.2)%	\$ 8,367	**%

\* Percentage information not meaningful

Our net service revenues increased by \$4.7 million, or 2.3%, to \$209.2 million for the nine months ended September 30, 2012

compared to \$204.5 million for the nine months ended September 30, 2011. This net increase consists of an increase of 6.0% in home & community net service revenues partially offset by a 13.1% decrease in home health net service revenues. Home & community revenue growth was driven by an increase in average census and related increase in billable hours. Our home health revenue decline for the nine months ended September 30, 2012 was primarily due to a decrease in Medicare and non-Medicare admissions from on-going operations and a loss of revenues from agencies that were closed or sold.

Total operating income (loss), expressed as a percentage of net service revenues, for the nine months ended September 30, 2012 and 2011, was 3.5% and (4.0)%, respectively. Corporate general and administrative expenses increased by \$0.9 million to 5.9% of net service revenues for the nine months ended September 30, 2012, as compared to 5.6% for the same period in 2011.

During the third quarter of 2011, we determined that all of the \$16.0 million allocated to goodwill and intangible assets for our home health reportable unit as of September 30, 2011 was impaired and recorded an impairment loss of \$16.0 million in the third quarter of 2011. Excluding the impairment charge, total operating income, expressed as a percentage of net service revenues, for the nine months ended September 30, 2011 was 3.8%.

**Table of Contents****Home & Community Segment**

The following table sets forth, for the periods indicated, a summary of our home & community segment's unaudited results of operations through operating income, before corporate expenses:

	Nine Months Ended September 30, 2012		Nine Months Ended September 30, 2011		Change	
	Amount	% of Net Service Revenues (in thousands, except percentages)	Amount	% of Net Service Revenues (in thousands, except percentages)	Amount	%
Net service revenues	\$ 175,160	100.0%	\$ 165,309	100.0%	\$ 9,851	6.0%
Cost of service revenues	130,681	74.6	123,221	74.5	7,460	6.1
Gross profit	44,479	25.4	42,088	25.5	2,391	5.7
General and administrative expenses	22,072	12.6	22,117	13.4	(45)	(0.2)
Depreciation and amortization	1,385	0.8	1,828	1.1	(443)	(24.2)
Operating income	\$ 21,022	12.0%	\$ 18,143	11.0%	\$ 2,879	15.9%
<b>Segment Data:</b>						
Billable hours (in thousands)	10,377		9,736		641	6.6%
Billable hours per business day	54,298		50,716		3,582	7.1%
Revenues per billable hour	\$ 16.88		\$ 16.98		\$ (0.10)	(0.6)%
Average census	23,677		22,761		916	4.0%

Net service revenues from state, local and other governmental programs accounted for 95.3% and 94.4% of home & community net service revenues for the nine months ended September 30, 2012 and 2011, respectively. Private duty and, to a lesser extent, commercial payors accounted for the remainder of net service revenues.

Net service revenues increased \$9.9 million, or 6.0%, to \$175.2 million for the nine months ended September 30, 2012 compared to \$165.3 million for the same period in 2011. The increase was primarily due to a 4.0% increase in average census and a related 6.6% increase in billable hours.

Gross profit, expressed as a percentage of net service revenues, decreased to 25.4% for the nine months ended September 30, 2012, from 25.5% for the same period in 2011. This decrease as a percent of revenue of 0.1% is primarily due to an increase in workers' compensation costs as a result of an increase in average claim costs during 2012, partially offset by a decrease in field wage costs.

General and administrative expenses, expressed as a percentage of net service revenues decreased to 12.6% for the nine months ended September 30, 2012, from 13.4% for the nine months ended September 30, 2011. General and administrative expenses were comparable at \$22.1 million for the nine months ended September 30, 2012 and 2011. During the nine months ended September 30, 2012, we had cost increases in administrative wages, telecom and technology related costs, and an increase in management bonuses, which were completely offset by a decrease in bad debt expense due to improved collections and a decrease in legal related expenses.

Depreciation and amortization, expressed as a percentage of net service revenues, decreased to 0.8% for the nine months ended September 30, 2012, from 1.1% for the same period in 2011. Amortization of intangibles, which are principally amortized using accelerated methods, totaled \$1.3 million and \$1.7 million for the nine months ended September 30, 2012 and 2011, respectively.

**Table of Contents****Home Health Segment**

The following table sets forth, for the periods indicated, a summary of our home health segment's unaudited results of operations through operating income, before corporate expenses:

	Nine Months Ended September 30, 2012		Nine Months Ended September 30, 2011		Change	
	Amount	% of Net Service Revenues	Amount	% of Net Service Revenues	Amount	%
	(in thousands, except percentages)					
Net service revenues	\$ 34,051	100.0%	\$ 39,169	100.0%	\$ (5,118)	(13.1)%
Cost of service revenues	19,151	56.2	21,082	53.8	(1,931)	(9.2)
Gross profit	14,900	43.8	18,087	46.2	(3,187)	(17.6)
General and administrative expenses	16,209	47.6	15,984	40.8	225	1.4
Goodwill and intangible asset impairment charge			15,989	40.8	15,989	*
Depreciation and amortization	11	0.1	385	1.0	(374)	(97.1)
Operating income (loss)	\$ (1,320)	(3.9)%	\$ (14,271)	(36.4)%	\$ 12,951	*%
Segment Data:						
Medicare admissions	6,168		6,826		(658)	(9.6)%
Non-Medicare admissions	3,777		4,909		(1,132)	(23.1)%
Medicare revenues per episode completed	\$ 2,571		\$ 2,494		\$ 77	3.1%

\* Percentage information not meaningful

Net service revenues from Medicare accounted for 64.8% and 65.5% of home health net service revenues for the nine months ended September 30, 2012 and 2011, respectively. Non-Medicare net service revenues, in order of significance, include Medicaid and other governmental programs, commercial insurers and private duty payors.

Net service revenues decreased \$5.1 million, or 13.1%, to \$34.1 million for the nine months ended September 30, 2012, compared to \$39.2 million in the same period of 2011. Our home health revenue decline for the nine months ended September 30, 2012 was primarily due to a 15.3% decrease in admissions and a loss of revenues from agencies that were closed or sold.

Gross profit, expressed as a percentage of net service revenues, decreased to 43.8% for the nine months ended September 30, 2012, from 46.2% in the same period of 2011. This decrease of 2.4% in gross margin percentage is primarily due to decrease in field staff productivity, an increase in workers' compensation costs due to an increase in average claim costs during 2012, and due to an increase in insurance related costs.

General and administrative expenses, expressed as a percentage of net service revenues, increased to 47.6% for the nine months ended September 30, 2012, from 40.8% for the same period in 2011. General and administrative expenses increased by \$0.2 million to \$16.2 million for the nine months ended September 30, 2012, as compared to \$16.0 million for the same period in 2011. This increase was primarily due to an increase in administrative wages, an increase in telecom and technology related costs, and severance expense recorded in the third quarter of 2012, partially offset by reduction in bad debt expense and a decrease in management bonuses.

Total operating loss expressed as a percentage of net service revenues, for the nine months ended September 30, 2012 and 2011, was (3.9)% and (36.4)%, respectively.

During the third quarter of 2011, we determined that all of the \$16.0 million allocated to goodwill and intangible assets for our home health reportable unit as of September 30, 2011 was impaired and recorded an impairment loss for the three months ended September 30, 2011. Excluding the impairment charge, total operating income, expressed as a percentage of net service revenues, for the nine months ended September 30, 2011 was 4.4%.

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

Depreciation and amortization, expressed as a percentage of net service revenues, decreased by 97.1% for the nine months ended September 30, 2012. This decrease is due to the write-off of all intangible assets in the third quarter of 2011 as a result of an impairment analysis completed.

## **Table of Contents**

### ***Corporate General and Administrative Expense***

Corporate general and administrative expenses increased \$0.9 million, or 8.3%, to \$12.4 million for the nine months ended September 30, 2012, from \$11.5 million for the nine months ended September 30, 2011. This increase was primarily due to an increase in wage related costs as a result of additions to our corporate infrastructure, an increase in telecom and data related expenses due to technology upgrades, and an increase in consulting expenses for business development initiatives, partially offset by a decrease in legal expenses and management bonus expense. These expenses, expressed as a percentage of net service revenues, were 5.9% and 5.6% for the nine months ended September 30, 2012 and 2011, respectively.

### ***Interest Income***

Legislation enacted in Illinois entitles designated service program providers to receive a prompt payment interest penalty based on qualifying services approved for payment that remain unpaid after a designated period of time. As the amount and timing of the receipt of these payments are not certain, the interest income is recognized when received and reported in the income statement caption, interest income. We received \$0.1 million in prompt payment interest in the nine months ended September 30, 2012. We did not receive any prompt payment interest for the nine months ended September 30, 2011. While we may be owed additional prompt payment interest, the amount and timing of receipt of such payments remains uncertain and we have determined that we will continue to recognize prompt payment interest income when received. The state amended its prompt payment interest terms, effective July 1, 2011, which changed the measurement period for outstanding invoices from a 60-day to a 90-day outstanding period. We believe this change in terms will reduce future amounts paid for prompt payment interest.

### ***Interest Expense***

Interest expense was \$1.4 million and \$1.9 million for the nine months ended September 30, 2012 and 2011, respectively. Interest expense decreased \$0.5 million primarily due to a reduction in outstanding debt.

### ***Income Tax Expense***

Our effective tax rates for the nine months ended September 30, 2012 and 2011 were 35.5% and 55.6%, respectively. The principal difference between the Federal and state statutory rates and our effective tax rate is the use of Federal employment opportunity tax credits. The decrease of 20.1% in our effective tax rate for the nine months ended September 30, 2012 is a direct result of the impact that the \$16.0 million goodwill and intangible asset impairment charge had on the effective tax rate. Our effective tax rate for 2012 does not include any earned 2012 Federal employment opportunity tax credits and will not be recognized until such time that the Federal employment opportunity tax credits are reinstated.

### ***Liquidity and Capital Resources***

#### ***Overview***

Our primary sources of liquidity are cash from operations and borrowings under our credit facility. At September 30, 2012 and December 31, 2011, we had cash balances of \$1.7 million and \$2.0 million, respectively.

Cash flows from operating activities represent the inflow of cash from our payor clients and the outflow of cash for payroll and payroll taxes, operating expenses, interest and taxes. Due to its revenue deficiencies and financing issues, the State of Illinois has reimbursed us on a delayed basis with respect to our various agreements including with our largest payor, the Illinois Department on Aging. The open receivable balance from the State of Illinois increased by \$5.6 million, from \$47.4 million as of December 31, 2011 to \$53.0 million as of September 30, 2012.

The State of Illinois continues to reimburse us on a delayed basis. These payment delays have adversely impacted, and may further adversely impact, our liquidity, and may result in the need to increase borrowings under our credit facility. Delayed reimbursements from our other state payors have also contributed to the increase in our receivable balances.

Our credit facility provides (i) maximum aggregate amount of revolving loans available to us of \$55.0 million, (ii) maximum senior debt leverage ratio of 3.00 to 1.0 for the twelve (12) month period ending March 31, 2010 and each twelve (12) month period ending on the last day of each fiscal quarter thereafter and (iii) advance multiple of 3.25 used to determine the amount of the borrowing base.

## Edgar Filing: Addus HomeCare Corp - Form 10-Q

On March 18, 2010, we entered into the first amendment (the First Amendment ) to our credit facility. The First Amendment (i) increased the maximum aggregate amount of revolving loans available to us by \$5.0 million to \$55.0 million, (ii) modified our maximum senior debt leverage ratio from 2.75 to 1.0 to 3.00 to 1.0 for the twelve (12) month period ending March 31, 2010 and each twelve (12) month period ending on the last day of each fiscal quarter thereafter and (iii) increased the advance multiple used to determine the amount of the borrowing base from 2.75 to 3.00.

On March 18, 2010, we also amended our subordinated dividend notes that we issued on November 2, 2009 in the aggregate original principal amount of \$12.9 million. Pursuant to the amendments, the dividend notes were amended to (i) extend the maturity date of the notes from September 30, 2011 to December 31, 2012, (ii) modify the amortization schedule of the notes to reduce the annual principal payment amounts from \$4.5 million to \$1.3 million in 2010; from \$3.3 million to \$2.5 million in 2011; and provide for total payments in 2012 of \$4.0 million and (iii) permit, based on our leverage ratio, the prepayment of all or a portion of the principal amount of the notes, together with interest on the principal amount.

---

**Table of Contents**

On July 26, 2010, we entered into a second amendment (the **Second Amendment** ) to our credit facility. The Second Amendment provided for a \$5.0 million term loan component of the credit facility, the proceeds of which were used to finance a portion of the purchase price payable in connection with our acquisition of certain assets of Advantage effective July 25, 2010. The term loan will be repaid in 24 equal monthly installments, which commenced February 2011. Interest on the new term loan under the credit facility is payable either at a floating rate equal to the 30-day LIBOR, plus an applicable margin of 4.6% or the LIBOR rate for term periods of one, two, three or six months plus a margin of 4.6%. Interest will be paid monthly or at the end of the relevant interest period. The term loan has a maturity date of January 5, 2013. The total consideration payable pursuant to the Purchase Agreement was \$8.3 million, comprised of \$5.1 million in cash, common stock consideration with a deemed value of \$1.2 million resulting in the issuance of 248,000 common shares, a maximum of \$2.0 million in future cash consideration subject to the achievement of certain performance targets set forth in an earn-out agreement and the assumption of certain specified liabilities. In April 2011, we paid the first earn-out payment of \$0.5 million to the sellers of Advantage. The second earn-out payment obligation was reviewed during the fourth quarter of 2011 and it was revalued at approximately \$0.7 million. The final payment is expected to be made during the fourth quarter of 2012.

On May 24, 2011, we entered into a Joinder, Consent and Amendment No. 3 to our credit facility to include Addus HealthCare (Delaware) Inc., a wholly-owned subsidiary of Addus HealthCare, as an additional borrower under our credit facility.

On July 26, 2011, we entered into a fourth amendment (the **Fourth Amendment** ) to our credit facility. The Fourth Amendment (i) modified our maximum senior leverage ratio from 3.00 to 1.00 to 3.25 to 1.00 for each twelve month period ending on the last of day of each fiscal quarter beginning with the twelve month period ended June 30, 2011 and (ii) increased the advance multiple used to determine the amount of the borrowing base from 3.0 to 1.0 to 3.25 to 1.0. The Fourth Amendment resulted in an increase in the available borrowings under our credit facility.

On March 2, 2012, we entered into a fifth amendment (the **Fifth Amendment** ) to our credit facility. The Fifth Amendment includes technical changes that are intended to comply with rules promulgated by CMS that restrict lenders from exercising any rights of set-off of funds on deposit in any lockboxes established for receiving payments from governmental authorities.

During the fourth quarter of 2011, the lenders under our credit facility permitted us to add back approximately \$1.8 million to adjusted EBITDA for the purpose of determining availability under the credit facility. The effect of the add back was to increase availability by approximately \$5.8 million until March 1, 2012. On March 1, 2012, the add back allowance was reduced by \$0.2 million and will continue to be reduced by \$0.2 million on the first day of each month thereafter until the add back is eliminated, which will result in a reduction in availability of \$0.65 million on the first day of each month thereafter until the add back is eliminated.

During the second quarter of 2012, the lenders under our credit facility agreed to a modified interpretation of the credit facility as it relates to the calculation of the fixed charge ratio, which provides us with increased flexibility in meeting this covenant.

As of September 30, 2012 we had \$20.5 million outstanding on our credit facility. After giving effect to the amount drawn on our credit facility, approximately \$7.4 million of outstanding letters of credit, borrowing limits based on an advanced multiple of adjusted EBITDA and the Fourth Amendment, we had \$15.8 million available for borrowing under the credit facility as of September 30, 2012.

While our growth plan is not dependent on the completion of acquisitions, if we do not have sufficient cash resources or availability under our credit facility, or we are otherwise prohibited from making acquisitions, our growth could be limited unless we obtain additional equity or debt financing or unless we obtain the necessary consents from our lenders. We believe the available borrowings under our credit facility which, when taken together with cash from operations, will be sufficient to cover our working capital needs for at least the next 12 months.

**Table of Contents***Cash Flows*

The following table summarizes our cash flows for the nine months ended September 30, 2012 and 2011:

	<b>Nine Months Ended September 30, 2012                      2011 (unaudited)</b>	
Net cash provided by operating activities	\$ 9,336	\$ 11,815
Net cash used in investing activities	(518)	(777)
Net cash used in financing activities	(9,125)	(10,557)

Nine Months Ended September 30, 2012 Compared to Nine Months Ended September 30, 2011

Net cash provided by operating activities was \$9.3 million for the nine months ended September 30, 2012, compared to \$11.8 million for the same period in 2011. This decrease in cash provided by operations was primarily due to a reduction in operating income before depreciation and amortization, and goodwill and intangible asset impairment charge, generated for the nine months ended September 30, 2012 as compared to the same period in 2011.

Net cash used in investing activities was \$0.5 million for the nine months ended September 30, 2012. Our investing activities for the nine months ended September 30, 2012 were \$0.5 million in net proceeds received for the sale of a home health agency and the purchase of \$1.0 million of property and equipment. Our investing activities for the nine months ended September 30, 2011 were \$0.3 million for capital expenditures and a \$0.5 million earn-out payment for Advantage.

Net cash used in financing activities was \$9.1 million for the nine months ended September 30, 2012 as compared to net cash used of \$10.6 million for the nine months ended September 30, 2011. Our financing activities for the nine months ended September 30, 2012 were primarily driven by net payments of \$4.3 million on the revolving credit portion of our credit facility, \$3.0 million in payments on our subordinated dividend notes and \$1.8 million in payments on our term loan. Our financing activities for the nine months ended September 30, 2011 were primarily driven by \$6.8 million in payments on the revolving credit portion of our credit facility, \$1.8 million in payments on subordinated dividend notes, \$1.7 million in payments on our term loan, and \$0.3 million in payments on other notes.

*Outstanding Accounts Receivable*

Outstanding accounts receivable, net of the allowance for doubtful accounts, decreased by \$1.0 million as of September 30, 2012 as compared to December 31, 2011.

We establish our allowance for doubtful accounts to the extent it is probable that a portion or all of a particular account will not be collected. Our provision for doubtful accounts is estimated and recorded primarily by aging receivables utilizing eight aging categories and applying our historical collection rates to each aging category, taking into consideration factors that might impact the use of historical collection rates or payor groups, with certain large payors analyzed separately from other payor groups. In our evaluation of these estimates, we also consider other factors including: delays in payment trends in individual states due to budget or funding issues, billing conversions related to acquisitions or internal systems, regulatory requirements for submitting Medicare billing including face-to-face and physical therapy documentation, resubmission of bills with required documentation and disputes with specific payors.

Our collection procedures include review of account agings and direct contact with our payors. We have historically not used collection agencies. An uncollectible amount, not governed by amount or aging, is written off to the allowance account only after reasonable collection efforts have been exhausted.

**Table of Contents**

The following tables detail our accounts receivable before reserves by payor category, showing Illinois governmental payors separately, and segment and the related allowance amount at September 30, 2012 and December 31, 2011:

	September 30, 2012				Total
	0-90 Days	91-180 Days	181-365 Days	Over 365 Days	
(in thousands, except percentages)					
<b>Home &amp; Community</b>					
Illinois governmental based programs	\$ 37,225	\$ 14,317	\$ 886	\$ 103	\$ 52,531
Other state, local and other governmental programs	9,220	683	617	622	11,142
Private duty and commercial	1,744	354	231	724	3,053
	48,189	15,354	1,734	1,449	66,726
<b>Home Health</b>					
Medicare	4,575	1,343	343		6,261
Other state, local and other governmental programs	1,212	202	120	178	1,712
Private duty and commercial	1,234	219	227	50	1,730
Illinois governmental based programs	156	163	148	39	506
	7,177	1,927	838	267	10,209
Total	\$ 55,366	\$ 17,281	\$ 2,572	\$ 1,716	\$ 76,935
Related aging %	72.0%	22.5%	3.3%	2.2%	
Allowance for doubtful accounts					\$ 5,535
Reserve as % of gross accounts receivable					7.2%

	December 31, 2011				Total
	0-90 Days	91-180 Days	181-365 Days	Over 365 Days	
(in thousands, except percentages)					
<b>Home &amp; Community</b>					
Illinois governmental based programs	\$ 33,233	\$ 11,969	\$ 416	\$ 1,110	\$ 46,728
Other state, local and other governmental programs	10,106	1,077	901	1,720	13,804
Private duty and commercial	1,454	482	569	920	3,425
	44,793	13,528	1,886	3,750	63,957
<b>Home Health</b>					
Medicare	6,109	2,991	991	17	10,108
Other state, local and other governmental programs	1,617	310	259	251	2,437
Private duty and commercial	1,459	412	369	146	2,386
Illinois governmental based programs	241	249	119	60	669
	9,426	3,962	1,738	474	15,600
Total	\$ 54,219	\$ 17,490	\$ 3,624	\$ 4,224	\$ 79,557
Related aging %	68.2%	22.0%	4.6%	5.2%	

Edgar Filing: Addus HomeCare Corp - Form 10-Q

Allowance for doubtful accounts	\$ 7,189
Reserve as % of gross accounts receivable	9.0%

**Table of Contents**

We calculate our days sales outstanding ( DSO ) by taking the accounts receivable outstanding net of the allowance for doubtful accounts and deducting deferred revenues at the end of the period, divided by the total net service revenues for the last quarter, multiplied by the number of days in that quarter. The adjustment for deferred revenues relates to Medicare receivables which are recorded at the inception of each 60 day episode of care at the full requested anticipated payment ( RAP ) amount. Our DSOs at September 30, 2012 and December 31, 2011 were 90 days and 94 days, respectively. The DSO for our largest payor, the Illinois Department on Aging, at September 30, 2012 and December 31, 2011 were 127 days and 125 days, respectively.

Indebtedness

***Credit Facility***

Our credit facility, most recently amended on March 2, 2012, provides a \$55.0 million revolving line of credit expiring November 2, 2014, and a \$5.0 million term loan maturing January 5, 2013, and includes a \$15.0 million sublimit for the issuance of letters of credit. Substantially all of the subsidiaries of Holdings are co-borrowers, and Holdings has guaranteed the borrowers' obligations under the credit facility. The credit facility is secured by a first priority security interest in all of Holdings' and the borrowers' current and future tangible and intangible assets, including the shares of stock of the borrowers.

The availability of funds under the revolving credit portion of the credit facility, as amended, is based on the lesser of (i) the product of adjusted EBITDA, as defined, for the most recent 12-month period for which financial statements have been delivered under the credit facility agreement multiplied by the specified advance multiple, up to 3.25, less the outstanding senior indebtedness and letters of credit, and (ii) \$55.0 million less the outstanding revolving loans and letters of credit. Interest on the revolving line of credit and term loan amounts outstanding under the credit facility is payable either at a floating rate equal to the 30-day LIBOR, plus an applicable margin of 4.6% or the LIBOR rate for term periods of one, two, three or six months plus a margin of 4.6%. Interest on the credit facility will be paid monthly on or at the end of the relevant interest period, as determined in accordance with the credit facility agreement. The borrowers will pay a fee equal to 0.5% per annum of the unused portion of the revolving portion of the credit facility. Issued stand-by letters of credit will be charged at a rate of 2.0% per annum payable monthly. A balance of \$20.5 million was outstanding on our credit facility as of September 30, 2012 and the total availability under the revolving credit loan facility was \$15.8 million at September 30, 2012.

The credit facility contains customary affirmative covenants regarding, among other things, the maintenance of records, compliance with laws, maintenance of permits, maintenance of insurance and property and payment of taxes. The credit facility also contains certain customary financial covenants and negative covenants that, among other things, include a requirement to maintain a minimum fixed charge coverage ratio, a requirement to stay below a maximum senior leverage ratio and a requirement to stay below a maximum permitted amount of capital expenditures, as well as restrictions on guarantees, indebtedness, liens, dividends, distributions, investments and loans, subject to customary carve outs, restrictions on Holdings' and the borrowers' ability to enter into transactions other than in the ordinary course of business, a restriction on the ability to consummate more than three acquisitions in any calendar year, or for the purchase price of any one acquisition to exceed \$0.5 million, in each case without the consent of the lenders, restrictions on mergers, transfers of assets, acquisitions, equipment, subsidiaries and affiliate transactions, subject to customary carve outs, and restrictions on fundamental changes and lines of business. We were in compliance with all of our credit facility covenants at September 30, 2012.

During the fourth quarter of 2011, the lenders under our credit facility permitted us to add back approximately \$1.8 million to adjusted EBITDA for the purpose of determining availability under the credit facility. The effect of the add back was to increase availability by approximately \$5.8 million until March 1, 2012. On March 1, 2012, the add back allowance was reduced by \$0.2 million and will continue to be reduced by \$0.2 million on the first day of each month thereafter until the add back is eliminated, which will result in a reduction in availability of \$0.65 million on the first day of each month thereafter until the add back is eliminated.

During the second quarter of 2012, the lenders under our credit facility agreed to a modified interpretation of the credit facility as it relates to the calculation of the fixed charge ratio, which provides us with increased flexibility in meeting this covenant.

***Dividend Notes***

On March 18, 2010, we amended our subordinated dividend notes. Pursuant to the amendments, the dividend notes were amended to (i) extend the maturity date of the dividend notes from September 30, 2011 to December 31, 2012, (ii) modify the amortization schedule of the dividend notes to reduce the annual principal payment amounts from \$4.5 million to \$1.3 million in 2010; from \$3.4 million to \$2.5 million in 2011; and to provide for total payments in 2012 to \$4.1 million, and (iii) permit, based on our leverage ratio, the prepayment of all or a portion of the principal amount of the dividend notes, together with interest on the principal amount. A balance of \$1.1 million was outstanding on the dividend notes as of September 30, 2012.

*Off-Balance Sheet Arrangements*

As of September 30, 2012, we did not have any off-balance sheet guarantees or arrangements with unconsolidated entities.

*Critical Accounting Policies and Estimates*

The discussion and analysis of our financial condition and results of operations are based on our consolidated financial statements prepared in accordance with accounting principles generally accepted in the United States. The preparation of the financial statements requires us to make estimates and assumptions that affect the reported amounts of assets and liabilities, revenues and expense and related disclosures. We base our estimates and judgments on historical experience and other sources and factors that we believe to be reasonable under the circumstances; however, actual results may differ from these estimates. We consider the items discussed below to be critical because of their impact on operations and their application requires our judgment and estimates.

**Revenue Recognition**

The majority of our home & community segment revenues are derived from Medicaid programs under agreements with various state and local authorities. These agreements provide for a service term from one year to an indefinite term. Services are provided based on authorized hours, determined by the relevant state or local agency, at an hourly rate specified in the agreement or fixed by legislation. Services to other payors, such as private or commercial clients, are provided at negotiated hourly rates and recognized in net service revenues as services are provided. We provide for appropriate allowances for uncollectible amounts at the time the services are rendered.

More than half of our home health segment revenues are derived from Medicare. Home health services are reimbursed by Medicare based on episodes of care. Under the Medicare Prospective Payment System, or PPS, an episode of care is defined as a length of care up to 60 days per patient with multiple continuous episodes allowed. Billings per episode under PPS vary based on the severity of the patient's condition and are subject to adjustment, both higher and lower, for changes in the patient's medical condition and certain other reasons. At the inception of each episode of care, we submit a request for anticipated payment, or RAP, to Medicare for 50% to 60% of the estimated PPS reimbursement. We estimate the net PPS revenues to be earned during an episode of care based on the initial RAP billing, historical trends and other known factors. The net PPS revenues are initially recognized as deferred net service revenues and subsequently amortized as net service revenues ratably over the 60-day episodic period. At the end of each episode of care, a final billing is submitted to Medicare and any changes between the initial RAP and final billings are recorded as an adjustment to net service revenues. For open episodes, we estimate net revenues based on historical data, and adjust net service revenues for the difference, if any, between the initial RAP and ultimate final claim amount.

## **Table of Contents**

The remaining revenues in our home health segment are from state and local governmental agencies, commercial insurers and private individuals. Services are primarily provided to these payors on a per visit basis based on negotiated rates. As such, net service revenues are readily determinable and recognized at the time the services are rendered. We provide for appropriate allowances for uncollectible amounts at the time the services are rendered.

### **Accounts Receivable and Allowance for Doubtful Accounts**

We are paid for our services primarily by state and local agencies under Medicaid programs, Medicare, commercial insurance companies and private individuals. While our accounts receivable are uncollateralized, our credit risk is somewhat limited due to the significance of Medicare and state agency payors to our results of operations. Laws and regulations governing the Medicaid and Medicare programs are complex and subject to interpretation. Amounts collected may be different than amounts billed due to client eligibility issues, insufficient or incomplete documentation, services at levels other than authorized and other reasons unrelated to credit risk.

Legislation enacted in Illinois entitles designated service program providers to receive a prompt payment interest penalty based on qualifying services approved for payment that remain unpaid after a designated period of time. As the amount and timing of the receipt of these payments are not certain, the interest income is recognized when received and reported in the income statement caption, interest income. While we may be owed additional prompt payment interest, the amount and timing of receipt of such payments remains uncertain and we have determined that we will continue to recognize prompt payment interest income when received. The state amended its prompt payment interest terms, effective July 1, 2011, which changed the measurement period for outstanding invoices from a 60-day to a 90-day outstanding period. We believe this change in terms will reduce future amounts paid for prompt payment interest.

We establish our allowance for doubtful accounts to the extent it is probable that a portion or all of a particular account will not be collected. Our allowance for doubtful accounts is estimated and recorded primarily by aging receivables utilizing eight aging categories and applying our historical collection rates to each aging category, taking into consideration factors that might impact the use of historical collection rates or payor groups, with certain large payors analyzed separately from other payor groups. In our evaluation of these estimates, we also consider delays in payment trends in individual states due to budget or funding issues, billing conversions related to acquisitions or internal systems, resubmission of bills with required documentation and disputes with specific payors. Historically, we have not experienced any write-off of accounts as a result of a state operating with budget deficits. While we regularly monitor state budget and funding developments for the states in which we operate, we consider losses due to state credit risk on outstanding balances as remote. We believe that our recorded allowance for doubtful accounts is sufficient to cover potential losses; however, actual collections in subsequent periods may require changes to our estimates.

### **Goodwill and Other Intangible Assets**

Our carrying value of goodwill is the residual of the purchase price over the fair value of the net assets acquired from various acquisitions including the acquisition of Addus HealthCare. In accordance with ASC Topic 350, *Goodwill and Other Intangible Assets*, goodwill and intangible assets with indefinite useful lives are not amortized. We test goodwill for impairment at the reporting unit level on an annual basis, as of October 1, or whenever potential impairment triggers occur, such as a significant change in business climate or regulatory changes that would indicate that impairment may have occurred. Goodwill is required to be tested for

## **Table of Contents**

impairment at least annually using a two-step method. The first step in the evaluation of goodwill impairment involves comparing the current fair value of each reporting unit to the recorded value, including goodwill. We use the combination of a discounted cash flow model ( DCF model ) and the market multiple analysis method to determine the current fair value of each reporting unit. The DCF model was prepared using revenue and expense projections based on our current operating plan. As such, a number of significant assumptions and estimates are involved in the application of the DCF model to forecast revenue growth, price changes, gross profits, operating expenses and operating cash flows. The cash flows were discounted using a weighted average cost of capital of 14.5%, which was management's best estimate based on our capital structure and external industry data. As part of the second step of this evaluation, if the carrying value of goodwill exceeds its fair value, an impairment loss would be recognized.

We completed a preliminary assessment of the fair value of our two reporting units, home & community and home health and the potential for goodwill impairment as of June 30, 2011.

We determined that the estimated fair value of our home health reporting unit was less than the net book value indicating that its allocated goodwill was impaired. The preliminary assessment for the home & community reportable unit indicated that its fair value was greater than its net book value with no initial indication of goodwill impairment.

As permitted by ASC Topic 350, when an impairment indicator arises toward the end of an interim reporting period, we may recognize our best estimate of that impairment loss. Based on our preliminary analysis prepared as of June 30, 2011, we determined that all of the \$13.1 million allocated to goodwill for the home health reportable unit as of September 30, 2011 was impaired and recorded a goodwill impairment loss in the third quarter of 2011. The analysis prepared as of June 30, 2011 was preliminary and subject to the completion of our annual impairment test as of October 1, 2011. We completed our annual impairment test of goodwill as of October 1, 2011 and determined that no additional impairment charges or adjustments were required. The goodwill for our two reporting units, home & community and home health was \$50.1 million and \$0, respectively. Home & community had fair values in excess of carrying amounts of approximately \$9.1million, or 8.9% as of October 1, 2011.

## **Long-Lived Assets**

We review our long-lived assets and finite lived intangibles for impairment whenever changes in circumstances indicate that the carrying amount of an asset may not be recoverable. To determine if impairment exists, we compare the estimated future undiscounted cash flows from the related long-lived assets to the net carrying amount of such assets. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized for the amount by which the carrying amount of the asset exceeds the estimated fair value of the asset, generally determined by discounting the estimated future cash flows. In connection with our assessment of fair value discussed above, we determined that all of the \$2.3 million allocated to home health finite lived intangibles were impaired and recorded an impairment loss of \$2.3 million in the third quarter of 2011.

We also have indefinite-lived assets that are not subject to amortization expense such as certificates of need and licenses to conduct specific operations within geographic markets. Our management has concluded that certificates of need and licenses have indefinite lives, as management has determined that there are no legal, regulatory, contractual, economic or other factors that would limit the useful life of these intangible assets and we intend to renew and operate the certificates of need and licenses indefinitely. The certificates of need and licenses are tested annually for impairment. In connection with our assessment of fair value discussed above, we determined that all of the \$0.6 million allocated to home health certificates of need and licenses were impaired and recorded an impairment loss for 2011.

## **Workers' Compensation Program**

Our workers' compensation insurance program has a \$0.35 million deductible component. We recognize our obligations associated with this program in the period the claim is incurred. The cost of both the claims reported and claims incurred but not reported, up to the deductible, have been accrued based on historical claims experience, industry statistics and an actuarial analysis performed by an independent third party. We monitor our claims quarterly and adjust our reserves accordingly. These costs are recorded primarily in the cost of services caption in the consolidated statement of income. Under the agreement pursuant to which we acquired Addus HealthCare, claims under our workers' compensation insurance program that relate to December 31, 2005 or earlier are the responsibility of the selling shareholders in the acquisition, subject to certain limitations. In August 2010, the FASB issued Accounting Standards Update No 2010-24, Health Care Entities (Topic 954),

*Presentation of Insurance Claims and Related Insurance Recoveries* ( ASU 2010-24 ), which clarifies that companies should not net insurance recoveries against a related claim liability. Additionally, the amount of the claim liability should be determined without consideration of insurance recoveries. As of September 30, 2012 and December 31, 2011, we recorded \$1.8 million in workers' compensation insurance recovery receivables and a corresponding increase in its workers' compensation liability. The workers' compensation insurance recovery receivable is included in our prepaid expenses and other current assets on the balance sheet.



## **Table of Contents**

### **Income Taxes**

We account for income taxes under the provisions of ASC Topic 740, *Accounting for Income Taxes*. The objective of accounting for income taxes is to recognize the amount of taxes payable or refundable for the current year and deferred tax liabilities and assets for the future tax consequences of events that have been recognized in our financial statements or tax returns. Deferred taxes, resulting from differences between the financial and tax basis of our assets and liabilities, are also adjusted for changes in tax rates and tax laws when changes are enacted. ASC 740 also requires that deferred tax assets be reduced by a valuation allowance if it is more likely than not that some portion or all of the deferred tax asset will not be realized.

### **ITEM 4. CONTROLS AND PROCEDURES**

#### ***Evaluation of Disclosure Controls and Procedures***

Our management, with the participation of our Chief Executive Officer and our Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of September 30, 2012. The term disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the Exchange Act), means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of September 30, 2012, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective.

#### ***Changes in Internal Control over Financial Reporting***

There was no change in our internal control over financial reporting identified in connection with the evaluation required by Rule 13a-15(d) and 15d-15(d) of the Exchange Act that occurred during the period covered by this report that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

**Table of Contents**

**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

*Legal Proceedings*

The Company is a party to legal and/or administrative proceedings arising in the ordinary course of its business. It is the opinion of management that the outcome of such proceedings will not have a material effect on the Company's financial position and results of operations.

**Item 1A. Risk Factors**

Investing in our common stock involves a high degree of risk. In addition to the other information set forth in this quarterly report on Form 10-Q, you should carefully consider the risk factors discussed under the caption "Risk Factors" set forth in Part I, Item 1A, of our Annual Report on Form 10-K for the year ended December 31, 2011 and Part II, Item 1A of our Quarterly Report on Form 10-Q for the quarter ended June 30, 2012. There have been no material changes to the risk factors previously disclosed under the caption "Risk Factors" in our Annual Report on Form 10-K and under the caption "Risk Factors" in our Quarterly Report on Form 10-Q for the quarter ended June 30, 2012. All references in the Risk Factors in our Annual Report on Form 10-K and our Quarterly Reports on Form 10-Q to the Health Reform Act should be read to mean both the Patient Protection and Affordable Care Act signed into law on March 23, 2010 and the Health Care Education Reconciliation Act of 2010 signed into law on March 30, 2010. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition or operating results.

**Item 2. Unregistered Sales of Equity Securities and Use of Proceeds**

None

**Item 5. Other Information**

None

**Table of Contents**

**Item 6. Exhibits**

- 3.1 Amended and Restated Certificate of Incorporation of the Company dated as of November 2, 2009 (filed on November 20, 2009 as Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q and incorporated by reference herein)
- 3.2 Amended and Restated Bylaws of the Company (filed on September 21, 2009 as Exhibit 3.5 to Amendment No. 2 to the Company's Registration Statement on Form S-1 and incorporated by reference herein)
- 4.1 Form of Common Stock Certificate (filed on October 2, 2009 as Exhibit 4.1 to Amendment No. 4 to the Company's Registration Statement on Form S-1 and incorporated by reference herein)
- 10.1 Separation Agreement and General Release, effective as of September 12, 2012, between Addus HealthCare, Inc. and Gregory Breemes (filed on September 21, 2012 as Exhibit 99.1 to Addus HomeCare Corporation's Current Report on Form 8-K and incorporated by reference herein)
- 31.1 Certification of Chief Executive Officer Pursuant to Rule 13-14(a) of the Securities Exchange Act of 1934 as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002\*
- 31.2 Certification of Chief Financial Officer Pursuant to Rule 13-14(a) of the Securities Exchange Act of 1934 as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002\*
- 32.1 Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002\*\*
- 32.2 Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002\*\*
- 101 Financial statements from the quarterly report on Form 10-Q of Addus HomeCare Corporation for the quarter ended September 30, 2012, filed on November 1, 2012, formatted in XBRL: (i) Consolidated Balance Sheets, (ii) Consolidated Statements of Income, (iii) Consolidated Statements of Stockholders' Equity, (iv) Consolidated Statements of Cash Flows, and (v) the Notes to Condensed Consolidated Financial Statements, tagged as blocks of text.

\* Filed herewith

\*\* Furnished herewith

**Table of Contents**

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

***ADDUS HOMECARE CORPORATION***

Date: November 1, 2012

By:

/s/ MARK S. HEANEY

**Mark S. Heaney**

**President and Chief Executive Officer**

**(As Principal Executive Officer)**

Date: November 1, 2012

By:

/s/ DENNIS B. MEULEMANS

**Dennis B. Meulemans**

**Chief Financial Officer**

**(As Principal Financial Officer)**

---

**Table of Contents**

**Item 6. Exhibits**

- 3.1 Amended and Restated Certificate of Incorporation of the Company dated as of November 2, 2009 (filed on November 20, 2009 as Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q and incorporated by reference herein)
- 3.2 Amended and Restated Bylaws of the Company (filed on September 21, 2009 as Exhibit 3.5 to Amendment No. 2 to the Company's Registration Statement on Form S-1 and incorporated by reference herein)
- 4.1 Form of Common Stock Certificate (filed on October 2, 2009 as Exhibit 4.1 to Amendment No. 4 to the Company's Registration Statement on Form S-1 and incorporated by reference herein)
- 10.1 Separation Agreement and General Release, effective as of September 12, 2012, between Addus HealthCare, Inc. and Gregory Breemes (filed on September 21, 2012 as Exhibit 99.1 to Addus HomeCare Corporation's Current Report on Form 8-K and incorporated by reference herein)
- 31.1 Certification of Chief Executive Officer Pursuant to Rule 13-14(a) of the Securities Exchange Act of 1934 as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002\*
- 31.2 Certification of Chief Financial Officer Pursuant to Rule 13-14(a) of the Securities Exchange Act of 1934 as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002\*
- 32.1 Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002\*\*
- 32.2 Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002\*\*
- 101 Financial statements from the quarterly report on Form 10-Q of Addus HomeCare Corporation for the quarter ended September 30, 2012, filed on November 1, 2012, formatted in XBRL: (i) Consolidated Balance Sheets, (ii) Consolidated Statements of Income, (iii) Consolidated Statements of Stockholders' Equity, (iv) Consolidated Statements of Cash Flows, and (v) the Notes to Condensed Consolidated Financial Statements, tagged as blocks of text.

\* Filed herewith

\*\* Furnished herewith