

LSI INDUSTRIES INC  
Form 10-Q  
November 02, 2015

UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

FORM 10-Q

X QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934 FOR THE QUARTERLY PERIOD ENDED SEPTEMBER 30, 2015.

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT  
OF 1934 FOR THE TRANSITION PERIOD FROM \_\_\_\_\_ TO \_\_\_\_\_.

Commission File No. 0-13375

LSI Industries Inc.

State of Incorporation - Ohio    IRS Employer I.D. No. 31-0888951

10000 Alliance Road

Cincinnati, Ohio 45242

(513) 793-3200

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Indicate by checkmark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports) and (2) has been subject to such filing requirements for the past 90 days. YES X NO \_\_\_\_\_

Indicate by checkmark whether the registrant has submitted electronically and posted on its corporate web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files).

YES X NO \_\_\_\_\_

Indicate by checkmark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer [ ☐ ]    Accelerated filer [ ☒ ]  
Non-accelerated filer [ ☐ ]    Smaller reporting company [ ☐ ]

Indicate by checkmark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes \_\_\_\_\_ NO X

As of October 29, 2015 there were 24,562,726 shares of the Registrant's common stock, no par value per share, outstanding.

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LSI INDUSTRIES INC.

FORM 10-Q

FOR THE QUARTER ENDED SEPTEMBER 30, 2015

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***"Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995***

*This Form 10-Q contains certain forward-looking statements that are subject to numerous assumptions, risks or uncertainties. The Private Securities Litigation Reform Act of 1995 provides a safe harbor for forward-looking statements. Forward-looking statements may be identified by words such as "estimates," "anticipates," "projects," "plans," "expects," "intends," "believes," "seeks," "may," "will," "should" or the negative versions of those words and similar expressions, and by the context in which they are used. Such statements, whether expressed or implied, are based upon current expectations of the Company and speak only as of the date made. Actual results could differ*

*materially from those contained in or implied by such forward-looking statements as a result of a variety of risks and uncertainties over which the Company may have no control. These risks and uncertainties include, but are not limited to, the impact of competitive products and services, product demand and market acceptance risks, potential costs associated with litigation and regulatory compliance, reliance on key customers, financial difficulties experienced by customers, the cyclical and seasonal nature of our business, the adequacy of reserves and allowances for doubtful accounts, fluctuations in operating results or costs whether as a result of uncertainties inherent in tax and accounting matters or otherwise, unexpected difficulties in integrating acquired businesses, the ability to retain key employees of acquired businesses, unfavorable economic and market conditions, the results of asset impairment assessments and the other risk factors that are identified herein. You are cautioned to not place undue reliance on these forward-looking statements. In addition to the factors described in this paragraph, the risk factors identified in our Form 10-K and other filings the Company may make with the SEC constitute risks and uncertainties that may affect the financial performance of the Company and are incorporated herein by reference. The Company does not undertake and hereby disclaims any duty to update any forward-looking statements to reflect subsequent events or circumstances.*

**PART I. FINANCIAL INFORMATION**

**ITEM 1. FINANCIAL STATEMENTS**

LSI INDUSTRIES INC.

CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS

(Unaudited)

| <i>(In thousands, except per share data)</i> | Three Months<br>Ended<br>September 30 |          |
|--|---------------------------------------|----------|
|  | 2015                                  | 2014     |
| Net sales                                    | \$85,925                              | \$78,466 |
| Cost of products and services sold           | 62,576                                | 59,858   |
| Gross profit                                 | 23,349                                | 18,608   |
| Loss on sale of subsidiary (see Note 13)     | --                                    | 565      |
| Gain on sale of building                     | --                                    | (343 )   |
| Selling and administrative expenses          | 17,586                                | 15,852   |
| Operating income                             | 5,763                                 | 2,534    |
| Interest (income)                            | (8 )                                  | (3 )     |
| Interest expense                             | 8                                     | 11       |
| Income before income taxes                   | 5,763                                 | 2,526    |
| Income tax expense                           | 2,013                                 | 999      |
| Net income                                   | \$3,750                               | \$1,527  |

Earnings per common share (see Note 4)

|         |        |        |
|---------|--------|--------|
| Basic   | \$0.15 | \$0.06 |
| Diluted | \$0.15 | \$0.06 |

Weighted average common shares outstanding

|         |        |        |
|---------|--------|--------|
| Basic   | 24,764 | 24,436 |
| Diluted | 25,194 | 24,508 |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.

## LSI INDUSTRIES INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

*(In thousands, except shares)*

|  | September 30,<br>2015 | June 30,<br>2015 |
|--|-----------------------|------------------|
| <b>ASSETS</b>  |                       |                  |
| Current Assets   |                       |                  |
| Cash and cash equivalents  | \$ 28,385             | \$26,409         |
| Accounts receivable, less allowance for doubtful accounts of \$405 and \$317, respectively | 46,267                | 43,661           |
| Inventories  | 44,934                | 43,083           |
| Refundable income taxes  | --                    | 99               |
| Other current assets   | 7,001                 | 7,562            |
| Total current assets   | 126,587               | 120,814          |
| Property, Plant and Equipment, at cost   |                       |                  |
| Land   | 6,980                 | 6,952            |
| Buildings  | 37,746                | 37,706           |
| Machinery and equipment  | 76,628                | 76,383           |
| Construction in progress   | 1,369                 | 588              |
|  | 122,723               | 121,629          |
| Less accumulated depreciation  | (79,149 )             | (78,441 )        |
| Net property, plant and equipment  | 43,574                | 43,188           |
| Goodwill   | 10,508                | 10,508           |
| Other Intangible Assets, net   | 5,966                 | 6,092            |
| Other Long-Term Assets, net  | 1,773                 | 1,777            |
| Total assets   | \$ 188,408            | \$182,379        |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.



## LSI INDUSTRIES INC.

## CONDENSED CONSOLIDATED BALANCE SHEETS

(Unaudited)

|  | September<br>30,<br>2015 | June 30,<br>2015 |
|--|--------------------------|------------------|
| <i>(In thousands, except shares)</i>   |                          |                  |
| <b>LIABILITIES &amp; SHAREHOLDERS' EQUITY</b>  |                          |                  |
| Current Liabilities  |                          |                  |
| Accounts payable   | \$ 15,420                | \$ 14,721        |
| Accrued expenses   | 21,738                   | 22,126           |
| Total current liabilities  | 37,158                   | 36,847           |
| Other Long-Term Liabilities  | 2,166                    | 2,580            |
| Commitments and Contingencies (Note 12)  |                          |                  |
| Shareholders' Equity   |                          |                  |
| Preferred shares, without par value; Authorized 1,000,000 shares, none issued  |                          |                  |
| Common shares, without par value; Authorized 40,000,000 shares; Outstanding 24,556,896 and 24,392,938 shares, respectively | 109,472                  | 106,353          |
| Retained earnings  | 39,612                   | 36,599           |
| Total shareholders' equity   | 149,084                  | 142,952          |
| Total liabilities & shareholders' equity   | \$ 188,408               | \$ 182,379       |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.



## LSI INDUSTRIES INC.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Unaudited)

| <i>(In thousands)</i>  | Three Months<br>Ended<br>September 30 |          |
|--|---------------------------------------|----------|
|  | 2015                                  | 2014     |
| Cash Flows from Operating Activities                                     |                                       |          |
| Net income   | \$3,750                               | \$1,527  |
| Non-cash items included in net income:                                   |                                       |          |
| Depreciation and amortization  | 1,576                                 | 1,586    |
| Deferred income taxes  | (396 )                                | (7 )     |
| Deferred compensation plan   | 175                                   | 56       |
| Stock compensation expense   | 1,775                                 | 86       |
| Issuance of common shares as compensation                                | 49                                    | 47       |
| (Gain) on disposition of building  | --                                    | (343 )   |
| Loss on disposition of fixed assets                                      | 1                                     | 1        |
| Loss on sale of subsidiary   | --                                    | 565      |
| Allowance for doubtful accounts  | 94                                    | 102      |
| Inventory obsolescence reserve   | 367                                   | 146      |
| Changes in certain assets and liabilities – excluding sale of subsidiary |                                       |          |
| Accounts receivable  | (2,853 )                              | (2,637 ) |
| Inventories  | (2,065 )                              | (875 )   |
| Refundable income taxes  | 99                                    | 1,028    |
| Accounts payable   | 224                                   | (187 )   |
| Accrued expenses and other   | (275 )                                | (820 )   |
| Customer prepayments   | 431                                   | (458 )   |
| Net cash flows provided by (used in) operating activities                | 2,952                                 | (183 )   |
| Cash Flows from Investing Activities                                     |                                       |          |
| Purchases of property, plant and equipment                               | (1,362 )                              | (970 )   |
| Proceeds from sale of subsidiary, net of cash sold                       | --                                    | 1,494    |
| Proceeds from sale of fixed assets                                       | --                                    | 950      |
| Net cash flows provided by (used in) investing activities                | (1,362 )                              | 1,474    |
| Cash Flows from Financing Activities                                     |                                       |          |
| Cash dividends paid  | (735 )                                | (1,447)  |
| Proceeds and tax benefits from exercises of stock options                | 1,335                                 | --       |

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|   |          |         |
|---|----------|---------|
| Purchase of treasury shares                               | (228 )   | (110 )  |
| Issuance of treasury shares                               | 14       | --      |
| Net cash flows provided by (used in) financing activities | 386      | (1,557) |
|   |          |         |
| Increase (decrease) in cash and cash equivalents          | 1,976    | (266 )  |
|   |          |         |
| Cash and cash equivalents at beginning of period          | 26,409   | 9,013   |
|   |          |         |
| Cash and cash equivalents at end of period                | \$28,385 | \$8,747 |

The accompanying Notes to Condensed Consolidated Financial Statements are an integral part of these financial statements.

LSI INDUSTRIES INC.

NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

**NOTE 1 - INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

The interim condensed consolidated financial statements are unaudited and are prepared in accordance with accounting principles generally accepted in the United States of America for interim financial information, and rules and regulations of the Securities and Exchange Commission. Certain information and footnote disclosures normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted pursuant to such rules and regulations. In the opinion of management, the interim financial statements include all normal adjustments and disclosures necessary to present fairly the Company's financial position as of September 30, 2015, the results of its operations for the three month periods ended September 30, 2015 and 2014, and its cash flows for the three month periods ended September 30, 2015 and 2014. These statements should be read in conjunction with the financial statements and footnotes included in the fiscal 2015 Annual Report on Form 10-K. Financial information as of June 30, 2015 has been derived from the Company's audited consolidated financial statements.

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

**Consolidation:**

The condensed consolidated financial statements include the accounts of LSI Industries Inc. (an Ohio corporation) and its subsidiaries (collectively, the "Company"), all of which are wholly owned. All intercompany transactions and balances have been eliminated in consolidation.

**Revenue Recognition:**

Revenue is recognized when title to goods and risk of loss have passed to the customer, there is persuasive evidence of a purchase arrangement, delivery has occurred or services have been rendered, and collectability is reasonably

assured. Revenue is typically recognized at time of shipment. In certain arrangements with customers, as is the case with the sale of some of our solid-state LED video screens, revenue is recognized upon customer acceptance of the video screen at the job site. Sales are recorded net of estimated returns, rebates and discounts. Amounts received from customers prior to the recognition of revenue are accounted for as customer pre-payments and are included in accrued expenses.

The Company has five sources of revenue: revenue from product sales; revenue from installation of products; service revenue generated from providing integrated design, project and construction management, site engineering and site permitting; revenue from the management of media content and digital hardware related to active digital signage; and revenue from shipping and handling.

Product revenue is recognized on product-only orders upon passing of title and risk of loss, generally at time of shipment. However, product revenue related to orders where the customer requires the Company to install the product is recognized when the product is installed. The company provides product warranties and certain post-shipment service, support and maintenance of certain solid state LED video screens and billboards.

Installation revenue is recognized when the products have been fully installed. The Company is not always responsible for installation of products it sells and has no post-installation responsibilities, other than normal warranties.

Service revenue from integrated design, project and construction management, and site permitting is recognized when all products at each customer site have been installed.

Revenue from the management of media content and digital hardware related to active digital signage is recognized evenly over the service period with the customer. Media content service periods with most customers range from 1 month to 1 year.

Shipping and handling revenue coincides with the recognition of revenue from the sale of the product.

The Company evaluates the appropriateness of revenue recognition in accordance with Accounting Standards Codification (“ASC”) Subtopic 605-25, “Revenue Recognition: Multiple-Element Arrangements.” In situations where the Company is responsible for re-imaging programs with multiple sites, each site is viewed as a separate unit of accounting and has stand-alone value to the customer. Revenue is recognized upon the Company’s complete performance at the location, which may include a site survey, graphics products, lighting products, and installation of products. The selling price assigned to each site is based upon an agreed upon price between the Company and its customer and reflects the estimated selling price for that site relative to the selling price for sites with similar image requirements.

The Company also evaluates the appropriateness of revenue recognition in accordance with ASC Subtopic 985-605, “Software: Revenue Recognition.” Our solid-state LED video screens, billboards and active digital signage contain software elements which the Company has determined are incidental and excluded from the scope of ASC Subtopic 985-605.

#### **Credit and Collections:**

The Company maintains allowances for doubtful accounts receivable for probable estimated losses resulting from either customer disputes or the inability of its customers to make required payments. If the financial condition of the Company’s customers were to deteriorate, resulting in their inability to make the required payments, the Company may be required to record additional allowances or charges against income. The Company determines its allowance for doubtful accounts by first considering all known collectability problems of customers’ accounts, and then applying certain percentages against the various aging categories based on the due date of the remaining receivables. The resulting allowance for doubtful accounts receivable is an estimate based upon the Company’s knowledge of its business and customer base, and historical trends. The Company also establishes allowances, at the time revenue is recognized, for returns, discounts, pricing and other possible customer deductions. These allowances are based upon historical trends.

The following table presents the Company’s net accounts receivable at the dates indicated.

| <i>(In thousands)</i>                 | September<br>30,<br>2015 | June 30,<br>2015 |
|---------------------------------------|--------------------------|------------------|
| Accounts receivable                   | \$ 46,672                | \$43,978         |
| Less: Allowance for doubtful accounts | (405 )                   | (317 )           |
| Accounts receivable, net              | \$ 46,267                | \$43,661         |

**Cash and Cash Equivalents:**

The cash balance includes cash and cash equivalents which have original maturities of less than three months. The Company maintains balances at financial institutions in the United States. The FDIC limit for insurance coverage on non-interest bearing accounts is \$250,000. As of September 30, 2015 and June 30, 2015, the Company had bank balances of \$30,014,000 and \$28,494,000, respectively, without insurance coverage.

**Inventories:**

Inventories are stated at the lower of cost or market. Cost of inventories includes the cost of purchased raw materials and components, direct labor, as well as manufacturing overhead which is generally applied to inventory based on direct labor and material content. Cost is determined on the first-in, first-out basis.

**Property, Plant and Equipment and Related Depreciation:**

Property, plant and equipment are stated at cost. Major additions and betterments are capitalized while maintenance and repairs are expensed. For financial reporting purposes, depreciation is computed on the straight-line method over the estimated useful lives of the assets as follows:

|                                    |       |
|------------------------------------|-------|
| Buildings (in years)               | 28-40 |
| Machinery and equipment (in years) | 3 -10 |
| Computer software (in years)       | 3 -8  |

Costs related to the purchase, internal development, and implementation of the Company's fully integrated enterprise resource planning/business operating software system are either capitalized or expensed in accordance with ASC Subtopic 350-40, "Intangibles – Goodwill and Other: Internal-Use Software." Leasehold improvements are amortized over the shorter of fifteen years or the remaining term of the lease.



The Company recorded \$1,450,000 and \$1,438,000 of depreciation expense in the first quarter of fiscal 2016 and 2015, respectively.

**Intangible Assets:**

Intangible assets consisting of customer relationships, trade names and trademarks, patents, technology and software, and non-compete agreements are recorded on the Company's balance sheet. The definite-lived intangible assets are being amortized to expense over periods ranging between five and twenty years. The Company evaluates definite-lived intangible assets for permanent impairment when triggering events are identified. Neither indefinite-lived intangible assets nor the excess of cost over fair value of assets acquired ("goodwill") are amortized, however they are subject to review for impairment. See additional information about goodwill and intangibles in Note 7.

**Fair Value:**

The Company has financial instruments consisting primarily of cash and cash equivalents, revolving lines of credit, and on occasion, long-term debt. The fair value of these financial instruments approximates carrying value because of their short-term maturity and/or variable, market-driven interest rates. The Company has no financial instruments with off-balance sheet risk.

Fair value measurements of nonfinancial assets and nonfinancial liabilities are primarily used in goodwill and other intangible asset impairment analyses, in the purchase price of acquired companies (if any), and in the valuation of the contingent earn-out. The fair value measurement of these nonfinancial assets and nonfinancial liabilities is based on significant inputs not observable in the market and thus represent Level 3 measurements as defined in ASC 820, "Fair Value Measurement."

**Product Warranties:**

The Company offers a limited warranty that its products are free from defects in workmanship and materials. The specific terms and conditions vary somewhat by product line, but generally cover defective products returned within one to five years, with some exceptions where the terms extend to 10 years, from the date of shipment. The Company records warranty liabilities to cover the estimated future costs for repair or replacement of defective returned products as well as products that need to be repaired or replaced in the field after installation. The Company calculates its liability for warranty claims by applying estimates to cover unknown claims, as well as estimating the total amount to

be incurred for known warranty issues. The Company periodically assesses the adequacy of its recorded warranty liabilities and adjusts the amounts as necessary.

Changes in the Company's warranty liabilities, which are included in accrued expenses in the accompanying consolidated balance sheets, during the periods indicated below were as follows:

|   | Three<br>Months<br>Ended<br>September<br>30,<br>2015 | Three<br>Months<br>Ended<br>September<br>30,<br>2014 | Fiscal<br>Year<br>Ended<br>June<br>30,<br>2015 |
|---|--|--|--|
| <i>(In thousands)</i>                   |  |  |  |
| Balance at beginning of the period      | \$ 3,408   | \$ 2,662   | \$2,662  |
| Additions charged to expense            | 877  | 881  | 3,185  |
| Deductions for repairs and replacements | (615 )   | (552 )   | (2,439)  |
| Balance at end of the period            | \$ 3,670   | \$ 2,991   | \$3,408  |

### **Research and Development Costs:**

Research and development expenses are costs directly attributable to new product development, including the development of new technology for both existing and new products, and consist of salaries, payroll taxes, employee benefits, materials, outside legal costs and filing fees related to obtaining patents, supplies, depreciation and other administrative costs. The Company follows the requirements of ASC Subtopic 985-20, "Software: Costs of Software to be Sold, Leased, or Marketed," and expenses as research and development all costs associated with development of software used in solid-state LED products. All costs are expensed as incurred and are included in selling and administrative expenses. Research and development costs related to both product and software development totaled \$1,311,000 and \$1,851,000 for the three months ended September 30, 2015 and 2014, respectively.

### **Cost of Products and Services Sold:**

Cost of products sold is primarily comprised of direct materials and supplies consumed in the manufacture of products, as well as manufacturing labor, depreciation expense and direct overhead expense necessary to acquire and convert the purchased materials and supplies into finished product. Cost of products sold also includes the cost to distribute products to customers, inbound freight costs, internal transfer costs, warehousing costs and other shipping and handling activity. Cost of services sold is primarily comprised of the internal and external labor costs required to support the Company's service revenue along with the management of media content.

### **Earnings Per Common Share:**

The computation of basic earnings per common share is based on the weighted average common shares outstanding for the period net of treasury shares held in the Company's non-qualified deferred compensation plan. The computation of diluted earnings per share is based on the weighted average of common shares outstanding for the period and includes common share equivalents. Common share equivalents include the dilutive effect of stock options, restricted stock units, contingently issuable shares and common shares to be issued under a deferred compensation plan, all of which totaled 693,000 shares and 386,000 shares for the three months ended September 30, 2015 and 2014, respectively. See further discussion of earnings per share in Note 4.

### **New Accounting Pronouncements:**

In June 2014, the Financial Accounting Standards Board issued ASU 2014-09, "Revenue from Contracts with Customers." This amended guidance supersedes and replaces all existing U.S. GAAP revenue recognition guidance.

The guidance established a new revenue recognition model, changes the basis for deciding when revenue is recognized over a point in time, provides new and more detailed guidance on specific revenue topics, and expands and improves disclosures about revenue. The amended guidance is effective for fiscal years and interim periods within those years, beginning after December 15, 2017, or the Company's fiscal year 2019. The Company has not yet determined the impact the amended guidance will have on its financial statements.

**Comprehensive Income:**

The Company does not have any comprehensive income items other than net income. The functional currency of the Company's former Canadian operation was the U.S. dollar.

**Subsequent Events:**

The Company has evaluated subsequent events for potential recognition and disclosure through the date the condensed consolidated financial statements were filed. No items were identified during this evaluation that required adjustment to or disclosure in the accompanying financial statements.

**Use of Estimates:**

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires the Company to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

### NOTE 3 - SEGMENT REPORTING INFORMATION

ASC Topic 280, "Segment Reporting," establishes standards for reporting information regarding operating segments in annual financial statements and requires selected information of those segments to be presented in financial statements. Operating segments are identified as components of an enterprise for which separate discrete financial information is available for evaluation by the chief operating decision maker (the Company's Chief Executive Officer or "CODM") in making decisions on how to allocate resources and assess performance. With a new Chief Executive Officer and a new view on how the Company will be managed, the Company has realigned its operating segments to be in alignment with the financial information now received by the CODM. The Company's three operating segments are Lighting, Graphics, and Technology, each of which has a president who is responsible for that business and reports to the CODM. An All Other Category as well as Corporate and Eliminations will also be reported in the segment information. As a result of the realignment of the Company's operating segments in the third quarter of fiscal 2015, all prior period segment information has been revised so as to be comparable with the new segment reporting structure.

The changes made and realignment of the Company's operating segments involved the following:

- 1) The segment formerly known as the Electronic Components Segment was renamed as the Technology Segment.
- 2) The LED Video Screen product line was moved out of the Lighting Segment and into the Technology Segment.
- 3) The Company's installation management business (LSI Adapt) and the menu board business (LSI Images) were moved out of the All Other Category and into the Graphics Segment.

The Lighting Segment includes outdoor, indoor, and landscape lighting utilizing both traditional and LED light sources, that have been fabricated and assembled for the commercial, industrial and multi-site retail lighting markets, the Company's primary niche markets (petroleum / convenience store market, automotive dealership market, and quick service restaurant market).

The Graphics Segment designs, manufactures and installs exterior and interior visual image elements related to traditional graphics, active digital signage along with the management of media content related to digital signage, and menu board systems that are either digital or traditional by design. These products are used in visual image programs in several markets, including the petroleum / convenience store market, multi-site retail operations, banking, and restaurants. The Graphics Segment implements, installs and provides program management services related to products sold by the Graphics Segment and by the Lighting Segment.

The Technology Segment designs and manufactures electronic circuit boards, assemblies and sub-assemblies, various control system products used in other applications (including the control of solid-state LED lighting and metal halide lighting), and solid state LED video screens, scoreboards and advertising ribbon boards. This operating segment sells its products directly to customers (primarily in the transportation, original equipment manufacturers and medical markets) and also has significant inter-segment sales to the Lighting Segment.

The All Other Category includes only the Company's former subsidiary that designed and produced high-performance light engines, large format video screens using solid-state LED technology, and certain specialty LED lighting. This subsidiary was sold on September 30, 2014 (See Note 13).

The Company's corporate administration activities are reported in a line item titled Corporate and Eliminations. This primarily includes intercompany profit in inventory eliminations, expense related to certain corporate officers and support staff, the Company's internal audit staff, expense related to the Company's Board of Directors, stock option expense for options granted to corporate administration employees, certain consulting expenses, investor relations activities, and a portion of the Company's legal, auditing and professional fee expenses. Corporate identifiable assets primarily consist of cash, invested cash (if any), refundable income taxes, and deferred income tax assets.

The Company's Lighting Segment and Graphics Segment net sales to a petroleum-convenience store customer represented approximately \$9,660,000 or 11% of consolidated net sales in the three months ended September 30, 2015. There was no concentration of consolidated net sales in the three months ended September 30, 2014. The Company's Graphics Segment accounts receivable balance related to this customer at September 30, 2015 was \$5,202,000 or 11% of consolidated net accounts receivable. There was no concentration of accounts receivable at June 30, 2015.

Summarized financial information for the Company's operating segments is provided for the indicated periods and as of September 30, 2015 and September 30, 2014:

| <i>(In thousands)</i>                 | Three Months<br>Ended<br>September 30 |          |
|---------------------------------------|---------------------------------------|----------|
|                                       | 2015                                  | 2014     |
| <b>Net Sales:</b>                     |                                       |          |
| Lighting Segment                      | \$59,075                              | \$55,721 |
| Graphics Segment                      | 21,753                                | 16,024   |
| Technology Segment                    | 5,097                                 | 6,680    |
| All Other Category                    | --                                    | 41       |
|                                       | \$85,925                              | \$78,466 |
| <b>Operating Income (Loss):</b>       |                                       |          |
| Lighting Segment                      | \$5,682                               | \$4,227  |
| Graphics Segment                      | 2,161                                 | 53       |
| Technology Segment                    | 1,340                                 | 632      |
| All Other Category                    | --                                    | (183 )   |
| Corporate and Eliminations            | (3,420 )                              | (2,195 ) |
|                                       | \$5,763                               | \$2,534  |
| <b>Capital Expenditures:</b>          |                                       |          |
| Lighting Segment                      | \$689                                 | \$582    |
| Graphics Segment                      | 505                                   | 334      |
| Technology Segment                    | 116                                   | 44       |
| All Other Category                    | --                                    | 4        |
| Corporate and Eliminations            | 52                                    | 6        |
|                                       | \$1,362                               | \$970    |
| <b>Depreciation and Amortization:</b> |                                       |          |
| Lighting Segment                      | \$705                                 | \$722    |
| Graphics Segment                      | 215                                   | 250      |
| Technology Segment                    | 355                                   | 338      |
| All Other Category                    | --                                    | 31       |
| Corporate and Eliminations            | 301                                   | 245      |
|                                       | \$1,576                               | \$1,586  |

September  
30,  
  
2015

June 30,  
  
2015

**Identifiable Assets:**

|                            |            |            |
|----------------------------|------------|------------|
| Lighting Segment           | \$ 90,570  | \$ 90,713  |
| Graphics Segment           | 35,920     | 29,477     |
| Technology Segment         | 29,568     | 28,423     |
| All Other Category         | --         | --         |
| Corporate and Eliminations | 32,350     | 33,766     |
|                            | \$ 188,408 | \$ 182,379 |

The segment net sales reported above represent sales to external customers. Segment operating income, which is used in management's evaluation of segment performance, represents net sales less all operating expenses including impairment of goodwill, but excluding interest expense and interest income. Identifiable assets are those assets used by each segment in its operations. Corporate identifiable assets primarily consist of cash, invested cash (if any), refundable income taxes, and deferred income tax assets.



The Company records a 10% mark-up on intersegment revenues. Any intersegment profit in inventory is eliminated in consolidation. Intersegment revenues were eliminated in consolidation as follows:

| <i>(In thousands)</i>                      | Three Months<br>Ended<br>September 30 |         |
|--|---------------------------------------|---------|
|  | 2015                                  | 2014    |
| Lighting Segment inter-segment net sales   | \$614                                 | \$1,052 |
| Graphics Segment inter-segment net sales   | \$444                                 | \$131   |
| Technology inter-segment net sales         | \$9,384                               | \$7,272 |
| All other Category inter-segment net sales | \$--                                  | \$308   |

The Company considers its geographic areas to be: 1) the United States, and 2) Canada. The Company's operations are in the United States, with one operation previously in Canada. As a result of the sale of a subsidiary on September 30, 2014, the Company no longer has a presence in Canada (See Note 13). The geographic distribution of the Company's net sales and long-lived assets are as follows:

| <i>(In thousands)</i> | Three Months<br>Ended<br>September 30 |          |
|-----------------------|---------------------------------------|----------|
|                       | 2015                                  | 2014     |
| <b>Net Sales (a):</b> |                                       |          |
| United States         | \$85,925                              | \$78,425 |
| Canada                | --                                    | 41       |
|                       | \$85,925                              | \$78,466 |

|                               | September<br>30,<br>2015 | June 30,<br>2015 |
|-------------------------------|--------------------------|------------------|
| <b>Long-lived Assets (b):</b> |                          |                  |
| United States                 | \$ 45,347                | \$44,965         |
| Canada                        | --                       | --               |
|                               | \$ 45,347                | \$44,965         |

a. Net sales are attributed to geographic areas based upon the location of the operation making the sale.

b. Long-lived assets include property, plant and equipment, and other long-term assets. Goodwill and intangible assets are not included in long-lived assets.

**NOTE 4 - EARNINGS PER COMMON SHARE**

The following table presents the amounts used to compute basic and diluted earnings per common share, as well as the effect of dilutive potential common shares on weighted average shares outstanding (in thousands, except per share data):

|   | Three Months<br>Ended<br>September 30 |         |
|---|---------------------------------------|---------|
|   | 2015                                  | 2014    |
| <b><u>BASIC EARNINGS PER SHARE</u></b>  |                                       |         |
| Net income  | \$3,750                               | \$1,527 |
| Weighted average shares outstanding, net of treasury shares (a)   | 24,501                                | 24,122  |
| Weighted average vested restricted stock units outstanding  | 27                                    | --      |
| Weighted average shares outstanding in the Deferred Compensation Plan                                   | 236                                   | 314     |
| Weighted average shares outstanding   | 24,764                                | 24,436  |
| Basic earnings per share  | \$0.15                                | \$0.06  |
| <b><u>DILUTED EARNINGS PER SHARE</u></b>  |                                       |         |
| Net income  | \$3,750                               | \$1,527 |
| Weighted average shares outstanding   |                                       |         |
| Basic   | 24,764                                | 24,436  |
| Effect of dilutive securities (b):  |                                       |         |
| Impact of common shares to be issued under stock option plans, and contingently issuable shares, if any | 430                                   | 72      |
| Weighted average shares outstanding (c)   | 25,194                                | 24,508  |
| Diluted earnings per share  | \$0.15                                | \$0.06  |

(a) Includes shares accounted for like treasury stock in accordance with Accounting Standards Codification Topic 710, Compensation - General.

- (b) Calculated using the "Treasury Stock" method as if dilutive securities were exercised and the funds were used to purchase common shares at the average market price during the period.

Options to purchase 1,683,500 common shares and 2,168,025 common shares at September 30, 2015 and 2014, respectively, were not included in the computation of the three month period for diluted earnings per share, respectively, because the exercise price was greater than the average fair market value of the common shares.

**NOTE 5 - INVENTORIES**

The following information is provided as of the dates indicated:

|                       | September<br>30,<br>2015 | June 30,<br>2015 |
|-----------------------|--------------------------|------------------|
| <i>(In thousands)</i> |                          |                  |

## Inventories:

|                   |           |           |
|-------------------|-----------|-----------|
| Raw materials     | \$ 28,558 | \$ 27,920 |
| Work-in-process   | 4,521     | 4,658     |
| Finished goods    | 11,855    | 10,505    |
| Total Inventories | \$ 44,934 | \$ 43,083 |

**NOTE 6 - ACCRUED EXPENSES**

The following information is provided as of the dates indicated:

|                       | September<br>30,<br>2015 | June 30,<br>2015 |
|-----------------------|--------------------------|------------------|
| <i>(In thousands)</i> |                          |                  |

## Accrued Expenses:

|                           |           |           |
|---------------------------|-----------|-----------|
| Compensation and benefits | \$ 8,174  | \$ 11,614 |
| Customer prepayments      | 1,755     | 1,324     |
| Accrued sales commissions | 1,961     | 1,982     |
| Accrued warranty          | 3,670     | 3,408     |
| Accrued income taxes      | 2,245     | --        |
| Other accrued expenses    | 3,933     | 3,798     |
| Total Accrued Expenses    | \$ 21,738 | \$ 22,126 |

**NOTE 7 - GOODWILL AND OTHER INTANGIBLE ASSETS**

Carrying values of goodwill and other intangible assets with indefinite lives are reviewed at least annually for possible impairment in accordance with ASC Topic 350, "Intangibles – Goodwill and Other." The Company may first assess qualitative factors in order to determine if goodwill and indefinite-lived intangible assets are impaired. If through the qualitative assessment it is determined that it is more likely than not that goodwill and indefinite-lived assets are not impaired, no further testing is required. If it is determined more likely than not that goodwill and indefinite-lived

assets are impaired, or if the Company elects not to first assess qualitative factors, the Company's impairment testing continues with the estimation of the fair value of goodwill and indefinite-lived intangible assets using a combination of a market approach and an income (discounted cash flow) approach, at the reporting unit level, that requires significant management judgment with respect to revenue and expense growth rates, changes in working capital and the selection and use of an appropriate discount rate. The estimates of fair value of reporting units are based on the best information available as of the date of the assessment. The use of different assumptions would increase or decrease estimated discounted future operating cash flows and could increase or decrease an impairment charge. Company management uses its judgment in assessing whether assets may have become impaired between annual impairment tests. Indicators such as adverse business conditions, economic factors and technological change or competitive activities may signal that an asset has become impaired.

The Company identified its reporting units in conjunction with its annual goodwill impairment testing. The Company relies upon a number of factors, judgments and estimates when conducting its impairment testing. These include operating results, forecasts, anticipated future cash flows and marketplace data, to name a few. There are inherent uncertainties related to these factors and judgments in applying them to the analysis of goodwill impairment.

The following table presents information about the Company's goodwill on the dates or for the periods indicated:

| Goodwill<br>(In thousands)             | Lighting<br>Segment | Graphics<br>Segment | Technology<br>Segment | All<br>Other<br>Category | Total    |
|--|---------------------|---------------------|-----------------------|--------------------------|----------|
| Balance as of June 30, 2015            |                     |                     |                       |                          |          |
| Goodwill                               | \$34,913            | \$28,690            | \$11,621              | \$ --                    | \$75,224 |
| Accumulated impairment losses          | (34,778)            | (27,525)            | (2,413)               | --                       | (64,716) |
| Goodwill, net as of June 30, 2015      | \$135               | \$1,165             | \$9,208               | \$ --                    | \$10,508 |
| Balance as of September 30, 2015       |                     |                     |                       |                          |          |
| Goodwill                               | \$34,913            | 28,690              | 11,621                | --                       | 75,224   |
| Accumulated impairment losses          | (34,778)            | (27,525)            | (2,413)               | --                       | (64,716) |
| Goodwill, net as of September 30, 2015 | \$135               | \$1,165             | \$9,208               | \$ --                    | \$10,508 |

In the first quarter of fiscal 2015, the Company sold LSI Saco Technologies Inc. A customer relationship intangible asset with a gross carrying amount of \$1,036,000 and accumulated amortization of \$428,000 was sold as a result of the sale of LSI Saco Technologies (See Note 13).

The gross carrying amount and accumulated amortization by major other intangible asset class is as follows:

| Other Intangible Assets<br>(In thousands) | September 30, 2015          |                             |               |
|---|-----------------------------|-----------------------------|---------------|
|   | Gross<br>Carrying<br>Amount | Accumulated<br>Amortization | Net<br>Amount |
| Amortized Intangible Assets               |                             |                             |               |
| Customer relationships                    | \$9,316                     | \$7,363                     | \$1,953       |
| Patents                                   | 338                         | 128                         | 210           |
| LED technology firmware, software         | 11,228                      | 10,930                      | 298           |
| Trade name                                | 460                         | 460                         | --            |
| Non-compete agreements                    | 710                         | 627                         | 83            |
| Total Amortized Intangible Assets         | 22,052                      | 19,508                      | 2,544         |
| Indefinite-lived Intangible Assets        |                             |                             |               |
| Trademarks and trade names                | 3,422                       | --                          | 3,422         |
| Total Indefinite-lived Intangible Assets  | 3,422                       | --                          | 3,422         |
| Total Other Intangible Assets             | \$25,474                    | \$19,508                    | \$5,966       |





| Other Intangible Assets                  | June 30, 2015         |                          |            |
|--|-----------------------|--------------------------|------------|
|  | Gross Carrying Amount | Accumulated Amortization | Net Amount |
| <i>(In thousands)</i>                    |                       |                          |            |
| Amortized Intangible Assets              |                       |                          |            |
| Customer relationships                   | \$9,316               | \$ 7,290                 | \$ 2,026   |
| Patents                                  | 338                   | 120                      | 218        |
| LED technology firmware, software        | 11,228                | 10,910                   | 318        |
| Trade name                               | 460                   | 460                      | --         |
| Non-compete agreements                   | 710                   | 602                      | 108        |
| Total Amortized Intangible Assets        | 22,052                | 19,382                   | 2,670      |
| Indefinite-lived Intangible Assets       |                       |                          |            |
| Trademarks and trade names               | 3,422                 | --                       | 3,422      |
| Total Indefinite-lived Intangible Assets | 3,422                 | --                       | 3,422      |
| Total Other Intangible Assets            | \$25,474              | \$ 19,382                | \$ 6,092   |

| <i>(In thousands)</i> | Amortization Expense of |                    |
|-----------------------|-------------------------|--------------------|
|                       | Other Intangible Assets | September 30, 2015 |
|                       | September 30, 2014      |                    |

Three Months Ended \$ 126 \$ 148

The Company expects to record annual amortization expense as follows:

*(In thousands)*

|            |        |
|------------|--------|
| 2016       | \$ 505 |
| 2017       | \$ 409 |
| 2018       | \$ 400 |
| 2019       | \$ 400 |
| 2020       | \$ 327 |
| After 2020 | \$ 629 |

**NOTE 8 - REVOLVING LINE OF CREDIT**

In March 2015, the Company renewed its \$30 million unsecured revolving credit line. The line of credit expires in the third quarter of fiscal 2018. Interest on the revolving line of credit is charged based upon an increment over the LIBOR rate as periodically determined, or at the bank's base lending rate, at the Company's option. The increment over the LIBOR borrowing rate, as periodically determined, fluctuates between 150 and 190 basis points depending upon the ratio of indebtedness to earnings before interest, taxes, depreciation and amortization ("EBITDA"), as defined in the credit facility. The fee on the unused balance of the \$30 million committed line of credit is 12.5 basis points. Under the terms of this credit facility, the Company has agreed to a negative pledge of assets and is required to comply with financial covenants that limit the amount of debt obligations, require a minimum amount of tangible net worth, and limit the ratio of indebtedness to EBITDA. There are no borrowings against the line of credit as of September 30, 2015.

The Company is in compliance with all of its loan covenants as of September 30, 2015.

## NOTE 9 - CASH DIVIDENDS

The Company paid cash dividends of \$735,000 and \$1,447,000 in the three months ended September 30, 2015 and 2014, respectively. Dividends on restricted stock units in the amount of \$2,160 were accrued in the three months ended September 30, 2015. These dividends will be paid upon the vesting of the restricted stock units when shares are issued to the LSI executives. In October 2015, the Board of Directors declared a regular quarterly cash dividend of \$0.04 per share payable November 10, 2015 to shareholders of record as of November 2, 2015. The new indicated annual cash dividend rate is \$0.16 per share.

## NOTE 10 - EQUITY COMPENSATION

### Stock Based Compensation

The Company has an equity compensation plan that was approved by shareholders in November 2012 and that covers all of its full-time employees, outside directors and certain advisors. This 2012 Stock Incentive Plan replaced all previous equity compensation plans. The options granted or stock awards made pursuant to this plan are granted at fair market value at the date of grant or award. Service-based options granted to non-employee directors become exercisable 25% each ninety days (cumulative) from the date of grant and options granted to employees generally become exercisable 25% per year (cumulative) beginning one year after the date of grant. Performance-based options granted to employees become exercisable 33.3% per year (cumulative) beginning one year after the date of grant. The maximum contractual term of the Company's stock options is ten years. If a stock option holder's employment with the Company terminates by reason of death, disability or retirement, as defined in the Plan, the Plan generally provides for acceleration of vesting. The number of shares reserved for issuance is 369,673 shares, all of which were available for future grant or award as of September 30, 2015. This plan allows for the grant of incentive stock options, non-qualified stock options, stock appreciation rights, restricted and unrestricted stock awards, performance stock awards, and other stock awards. Service based and performance based stock options were granted and restricted stock units ("RSU's") were awarded during the three months ended September 30, 2015. As of September 30, 2015, a total of 3,417,537 options for common shares were outstanding from this plan as well as one previous stock option plan (which has also been approved by shareholders), and of these, a total of 1,537,151 options for common shares were vested and exercisable. As of September 30, 2015, the approximate unvested stock option expense that will be recorded as expense in future periods is \$3,273,832. The weighted average time over which this expense will be recorded is approximately 35 months. Additionally, as of September 30, 2015 a total of 72,000 restricted stock units were outstanding. The approximate unvested stock compensation expense that will be recorded as expense in future periods for the RSU's is \$362,417. The weighted average time over which this expense will be recorded is approximately 39 months.

### *Stock Options*

The fair value of each option on the date of grant was estimated using the Black-Scholes option pricing model. The below listed weighted average assumptions were used for grants in the periods indicated.

|                          |   |   |
|--------------------------|---|---|
|                          | Three<br>Months<br>Ended<br>September<br>30<br>2015 |   |
| Dividend yield           | 1.3   | % |
| Expected volatility      | 44  | % |
| Risk-free interest rate  | 1.69  | % |
| Expected life (in years) | 6.0   |   |

At September 30, 2015, the 942,800 options granted during the first three months of fiscal 2016 to employees had exercise prices ranging from \$8.84 to \$9.99 per share, fair values ranging from of \$3.28 to \$3.88 per share, and remaining contractual lives of between nine years, nine months and nine years, eleven months.

The Company calculates stock option expense using the Black-Scholes model. Stock option expense is recorded on a straight line basis, or sooner if the grantee is retirement eligible as defined in the 2012 Stock Incentive Plan, with an estimated 3.3% forfeiture rate effective July 1, 2015. Previous estimated forfeiture rates were between 2.0% and 3.3% between the period January 1, 2013 through June 30, 2015. The expected volatility of the Company's stock was calculated based upon the historic monthly fluctuation in stock price for a period approximating the expected life of option grants. The risk-free interest rate is the rate of a five year Treasury security at constant, fixed maturity on the approximate date of the stock option grant. The expected life of outstanding options is determined to be less than the contractual term for a period equal to the aggregate group of option holders' estimated weighted average time within which options will be exercised. It is the Company's policy that when stock options are exercised, new common shares shall be issued. The Company recorded \$1,488,573 and \$85,633 of expense related to stock options in the three months ended September 30, 2015 and 2014, respectively. As of September 30, 2015, the Company had 3,359,040 stock options that were vested and that were expected to vest, with a weighted average exercise price of \$9.05 per share, an aggregate intrinsic value of \$2,726,778 and weighted average remaining contractual terms of 6.9 years.

Information related to all stock options for the three months ended September 30, 2015 and 2014 is shown in the following tables:

| Three Months Ended September 30, 2015 |            |  |   |                                 |
|---------------------------------------|------------|--|---|---------------------------------|
|                                       | Shares     | Weighted<br>Average<br>Exercise<br>Price | Weighted<br>Average<br>Remaining<br>Contractual<br>Term<br>(in years) | Aggregate<br>Intrinsic<br>Value |
| Outstanding at 6/30/15                | 2,677,436  | \$ 8.85                                  | 6.1   | \$4,914,601                     |
| Granted                               | 942,800    | \$ 9.39                                  |   |                                 |
| Forfeitures                           | (20,800 )  | \$ 15.36                                 |   |                                 |
| Exercised                             | (181,899 ) | \$ 7.31                                  |   |                                 |
| Outstanding at 9/30/15                | 3,417,537  | \$ 9.04                                  | 7.0   | \$2,759,444                     |
| Exercisable at 9/30/15                | 1,537,151  | \$ 10.15                                 | 4.1   | \$1,270,934                     |

| Three Months Ended September 30, 2014 |           |  |   |                                 |
|---------------------------------------|-----------|--|---|---------------------------------|
|                                       | Shares    | Weighted<br>Average<br>Exercise<br>Price | Weighted<br>Average<br>Remaining<br>Contractual<br>Term<br>(in years) | Aggregate<br>Intrinsic<br>Value |
| Outstanding at 6/30/14                | 2,677,464 | \$ 9.57                                  | 5.4   | \$1,674,010                     |
| Granted                               | --        | \$ --                                    |   |                                 |
| Forfeitures                           | (15,000 ) | \$ 7.09                                  |   |                                 |
| Exercised                             | --        | \$ --                                    |   |                                 |
| Outstanding at 9/30/14                | 2,662,464 | \$ 9.59                                  | 5.1   | \$217,885                       |
| Exercisable at 9/30/14                | 2,141,339 | \$ 10.21                                 | 4.3   | \$217,885                       |

The following table presents information related to unvested stock options:

|                                  | Shares     | Weighted-Average<br>Grant Date<br>Fair Value |
|----------------------------------|------------|--|
| Non-vested at June 30, 2015      | 1,080,198  | \$ 2.99                                      |
| Granted                          | 942,800    | \$ 3.65                                      |
| Vested                           | (140,812 ) | \$ 2.39                                      |
| Forfeited                        | (1,800 )   | \$ 3.56                                      |
| Non-vested at September 30, 2015 | 1,880,386  | \$ 3.36                                      |

The weighted average grant date fair value of options granted during the three months ended September 30, 2015 was \$3.65. There were no options granted in the first quarter of fiscal year 2015. The aggregate intrinsic value of options exercised during the three months ended September 30, 2015 was \$429,294. The aggregate grant date fair value of options that vested during the three months ended September 30, 2015 and 2014 was \$336,634 and \$598,316, respectively. The Company received \$1,328,907 of cash from employees who exercised options in the three month period ended September 30, 2015. No options were exercised in the three month period ended September 30, 2014. In the first three months of fiscal 2016 the Company recorded \$150,253 as a reduction of federal income taxes payable, \$6,640 as an increase in common stock, \$20,464 as a reduction of income tax expense, and \$123,149 as a reduction of the deferred tax asset related to the exercises of stock options in which the employees sold the common shares prior to the passage of twelve months from the date of exercise.

### *Restricted Stock Units*

A total of 72,000 restricted stock units with a fair value of \$9.39 per share were awarded to employees during the three months ended September 30, 2015. The Company determined the fair value of the awards based on the closing price of the Company stock on the date the restricted stock units were awarded. The RSU's have a four year ratable vesting period. The restricted stock units are non-voting, but accrue cash dividends at the same per share rate as those cash dividends declared and paid on LSI's common stock. Dividends on RSU's in the amount of \$2,160 were accrued in the three months ended September 30, 2015. Accrued dividends are paid to the holder upon vesting of the RSU's and issuance of shares. As of September 30, 2015, the 72,000 restricted stock units had a remaining contractual life of 9 years, 9 months. Of the 72,000 RSU's awarded, 69,081 are expected to vest as of September 30, 2015. An estimated forfeiture rate of 3.3% was used in the calculation of expense related to the restricted stock units. The Company recorded \$286,257 of expense related to restricted stock units in the three months ended September 30, 2015. There were no restricted stock units awarded prior to July 1, 2015.

### **Director and Employee Stock Compensation Awards**

The Company awarded a total of 5,260 and 5,680 common shares in the three months ended September 30, 2015 and 2014, respectively, as stock compensation awards. These common shares were valued at their approximate \$49,300 and \$47,500 fair market values based on their stock price at dates of issuance multiplied by the number of common shares awarded, respectively, pursuant to the compensation programs for non-employee directors who receive a portion of their compensation as an award of Company stock and for employees who received a nominal recognition award in the form of company stock. Stock compensation awards are made in the form of newly issued common shares of the Company.

### **Deferred Compensation Plan**

The Company has a non-qualified deferred compensation plan providing for both Company contributions and participant deferrals of compensation. This plan is fully funded in a Rabbi Trust. All plan investments are in common shares of the Company. As of September 30, 2015 there were 29 participants, all with fully vested account balances. A total of 249,801 common shares with a cost of \$2,359,300, and 226,600 common shares with a cost of \$2,145,100 were held in the plan as of September 30, 2015 and June 30, 2015, respectively, and, accordingly, have been recorded as treasury shares. The change in the number of shares held by this plan is the net result of share purchases and sales on the open stock market for compensation deferred into the plan and for distributions to terminated employees. The Company does not issue new common shares for purposes of the non-qualified deferred compensation plan. The Company accounts for assets held in the non-qualified deferred compensation plan in accordance with Accounting Standards Codification Topic 710, Compensation — General. The Company used approximately \$228,200 and \$110,200 to purchase 24,914 and 15,983 common shares of the Company in the open stock market during the three months ended September 30, 2015 and 2014, respectively, for either employee salary deferrals or Company contributions into the non-qualified deferred compensation plan. For fiscal year 2016, the Company estimates the Rabbi Trust for the Nonqualified Deferred Compensation Plan will make net repurchases in the range of 37,000 to 41,000 common shares of the Company. The Company does not currently repurchase its own common shares for any other purpose.

#### NOTE 11 - SUPPLEMENTAL CASH FLOW INFORMATION

|                | Three<br>Months<br>Ended |       |
|----------------|--------------------------|-------|
| (In thousands) | September<br>30          |       |
|                | 2015                     | 2014  |
| Cash payments: |                          |       |
| Interest       | \$ 13                    | \$ 13 |
| Income taxes   | \$ 74                    | \$ 4  |



## **NOTE 12 - COMMITMENTS AND CONTINGENCIES**

As part of the acquisition of Virticus Corporation on March 19, 2012, a contingent Earn-Out liability program was established. This discounted liability was to be paid over a five year period, contingent upon reaching certain sales in each year over the five year period (fiscal year 2013 through fiscal year 2017). In fiscal 2013, as a result of modified sales forecasts for LSI Controls (fka, LSI Virticus), the fair value of the Earn-Out liability was adjusted to zero. As of September 30, 2015, the maximum potential undiscounted liability related to the Earn-Out is \$2 million. This would be based upon the achievement of a defined level of sales of lighting control systems in fiscal years 2016 through 2017. The likelihood of this occurring is not considered probable.

The Company is party to various negotiations, customer bankruptcies, and legal proceedings arising in the normal course of business. The Company provides reserves for these matters when a loss is probable and reasonably estimable. The Company does not disclose a range of potential loss because the likelihood of such a loss is remote. In the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the Company's financial position, results of operations, cash flows or liquidity.

The Company may occasionally issue a standby letter of credit in favor of third parties. As of September 30, 2015, there were no standby letter of credit agreements.

## **NOTE 13 – SALE OF SUBSIDIARY**

On September 30, 2014, the Company sold the stock of its wholly owned subsidiary LSI Saco Technologies Inc., located in Montreal, Canada, for \$1.9 million cash. The sale resulted in a pre-tax loss of \$565,000. As a result of the sale, the Company terminated the \$5 million unsecured revolving line of credit for this Canadian operation. LSI Saco reported \$41,000 of net customer sales and a \$(183,000) operating loss in the first quarter of fiscal 2015 prior to the sale. LSI Saco was reported in the All Other Category. The sale of LSI Saco was not considered the sale of a discontinued operation because the Company migrated most of its manufacturing, research and development, and selling activities from LSI Saco to the Company's Cincinnati, Ohio location.

## **NOTE 14 – SEVERANCE COSTS**

Pursuant to a management succession agreement entered into in fiscal 2004 as subsequently amended, the Company's former Chief Executive Officer, Robert J. Ready, relinquished this title and related management responsibilities when the Company hired and appointed a new Chief Executive Officer in October 2014. Mr. Ready remained on the

Company's Board of Directors until his death in March 2015, but was no longer Chairman of the Board following the November 2014 Annual Meeting of Shareholders. The management succession agreement provided for 18 months of compensation to be paid to Mr. Ready, which resulted in a severance charge in the second quarter of fiscal 2015 of \$800,000. Severance payments totaling \$224,000 were made in the second and third quarters of fiscal 2015. The remaining \$576,000 severance liability was recognized as income when Mr. Ready died in March 2015. Pursuant to the management succession agreement a \$1 million self-insured death benefit was paid to Mr. Ready's beneficiary in the fourth quarter of fiscal 2015.

In January 2015, the Company initiated a reduction in force and recorded severance charges of \$340,000 and facility exit charges of \$21,200 in the third quarter of fiscal 2015. This reduction in force and employee retirements that occurred early in the third quarter of fiscal 2015 represented approximately 8.3% of the Company's total salaried workforce and approximately \$3.7 million of annual total compensation and benefit reductions.

The activity in the Company's Accrued Severance Liability is as follows for the periods indicated:

|                                    | Three<br>Months<br>Ended<br>September<br>30,<br>2015 | Three<br>Months<br>Ended<br>September<br>30,<br>2014 | Fiscal<br>Year<br>Ended<br>June<br>30,<br>2015 |
|------------------------------------|--|--|--|
| <i>(In thousands)</i>              |  |  |  |
| Balance at beginning of the period | \$ 379   | \$ --  | \$--   |
| Accrual of expense                 | 13   | 144  | 1,718  |
| Payments                           | (200 )   | (24 )  | (704 )   |
| Adjustments                        | (58 )  | --   | (635 )   |
| Balance at end of the period       | \$ 134   | \$ 120   | \$379  |

**NOTE 15 – INCOME TAXES**

The Company's effective income tax rate is based on expected income, statutory rates and tax planning opportunities available in the various jurisdictions in which it operates. For interim financial reporting, the Company estimates the annual income tax rate based on projected taxable income for the full year and records a quarterly income tax provision or benefit in accordance with the anticipated annual rate. The Company refines the estimates of the year's taxable income as new information becomes available, including actual year-to-date financial results. This continual estimation process often results in a change to the expected effective income tax rate for the year. When this occurs, the Company adjusts the income tax provision during the quarter in which the change in estimate occurs so that the year-to-date provision reflects the expected income tax rate. Significant judgment is required in determining the effective tax rate and in evaluating tax positions.

Three  
Months  
Ended  
September 30  
2015    2014

**Reconciliation to effective tax rate:**

|   |               |               |
|---|---------------|---------------|
| Provision for income taxes at the anticipated annual tax rate | 35.6 %        | 45.2 %        |
| Impact of foreign operations                                  | --            | (0.5 )        |
| Uncertain tax positions                                       | (0.3 )        | (1.2 )%       |
| Other   | (0.4 )        | (4.0 )%       |
| <b>Effective tax rate</b>                                     | <b>34.9 %</b> | <b>39.5 %</b> |

**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS**

The Company's condensed consolidated financial statements, accompanying notes and the "Safe Harbor" Statement, each as appearing earlier in this report, should be referred to in conjunction with this Management's Discussion and Analysis of Financial Condition and Results of Operations.

**Net Sales by Business Segment**

| <i>(In thousands)</i> | Three Months |          |
|-----------------------|--------------|----------|
|                       | Ended        |          |
|                       | September 30 |          |
|                       | 2015         | 2014     |
| Lighting Segment      | 59,075       | 55,721   |
| Graphics Segment      | 21,753       | 16,024   |
| Technology Segment    | 5,097        | 6,680    |
| All Other Category    | --           | 41       |
|                       | \$85,925     | \$78,466 |

### **Operating Income (Loss) by Business Segment**

| <i>(In thousands)</i>      | Three Months |         |
|----------------------------|--------------|---------|
|                            | Ended        |         |
|                            | September 30 |         |
|                            | 2015         | 2014    |
| Lighting Segment           | \$5,682      | \$4,227 |
| Graphics Segment           | 2,161        | 53      |
| Technology Segment         | 1,340        | 632     |
| All Other Category         | --           | (183 )  |
| Corporate and Eliminations | (3,420)      | (2,195) |
|                            | \$5,763      | \$2,534 |

### **Summary Comments**

Fiscal 2016 first quarter net sales of \$85,925,000 increased \$7.5 million or 9.5% as compared to first quarter fiscal 2015. Net sales were favorably influenced by increased net sales of the Lighting Segment (up \$3.4 million or 6.0%) and increased net sales of the Graphics Segment (up \$5.7 million or 35.8%). Net sales were unfavorably influenced by decreased net sales of the Technology Segment (down \$1.6 million or 23.7%).

Fiscal 2016 first quarter operating income of \$5,763,000 increased \$3.2 million from operating income of \$2,534,000 in the first quarter of fiscal 2015. The \$3.2 million increase was the net result of increased net sales, increased gross profit, an increase in gross profit as a percentage of sales from 23.7% in the first quarter of fiscal 2015 to 27.2% in the first quarter of fiscal 2016, an increase in selling and administrative expenses, and the net effect of the gain on the sale of a facility more than offset by the loss on the sale of a subsidiary in fiscal 2015 with no comparable events in fiscal 2016.

The Company's total net sales of products and services related to solid-state LED technology in light fixtures and video screens for sports, advertising and entertainment markets have been recorded as indicated in the table below.

| (In thousands) | LED Net Sales |           | % Change |
|----------------|---------------|-----------|----------|
|                | FY 2016       | FY 2015   |          |
| First Quarter  | \$36,585      | \$30,922  | 18.3 %   |
| Second Quarter |               | 36,956    |          |
| First Half     |               | 67,878    |          |
| Third Quarter  |               | 29,524    |          |
| Nine Months    |               | 97,402    |          |
| Fourth Quarter |               | 33,304    |          |
| Full Year      |               | \$130,706 |          |

First quarter fiscal 2016 LED net sales of \$36,585,000 were up \$5.7 million or 18.3% from the same period of the prior year. The \$36,585,000 total LED net sales and the \$5.7 million increase is the net result of Lighting Segment LED net sales of \$35.1 million (up \$5.5 million or 18.5%), Graphics Segment LED net sales of \$1.0 million (up \$0.5 million or 110.7%), and Technology Segment LED net sales of LED video screens of \$0.5 million (down \$0.3 million or 41.4%).

### Non-GAAP Financial Measures

The Company believes it is appropriate to evaluate its performance after making adjustments to the as-reported U.S. GAAP operating income, net income, and earnings per share. Adjusted operating income, net income and earnings per share, which exclude the impact of the gain on the sale of the manufacturing facility, the loss on the sale of the subsidiary, and the income tax effect of the utilization of a long-term capital loss are non-GAAP financial measures. We believe that these adjusted supplemental measures are useful in assessing the operating performance of our business. These supplemental measures are used by our management, including our chief operating decision maker, to evaluate business results. We exclude these items because they are not representative of the ongoing results of operations of our business. Below is a reconciliation of these non-GAAP measures to operating income, net income, and earnings per share for the periods indicated.

(in thousands, unaudited)

First Quarter  
FY FY  
2016 2015

Reconciliation of operating income to adjusted operating income:

|   |         |         |
|---|---------|---------|
| Operating Income as reported                                    | \$5,763 | \$2,534 |
| Adjustment for the gain on the sale of a manufacturing facility | --      | (343 )  |
| Adjustment for the loss on sale of a Subsidiary                 | --      | 565     |
| Adjusted Operating Income                                       | \$5,763 | \$2,756 |

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(in thousands, except per share data; unaudited)

|   | First Quarter |         |                       |         |
|---|---------------|---------|-----------------------|---------|
|   | FY            | Diluted | FY                    | Diluted |
|   | 2016          | EPS     | 2015                  | EPS     |
| Reconciliation of net income to adjusted net income:  |               |         |                       |         |
| Net income and earnings per share as reported   | \$3,750       | \$ 0.15 | \$1,527               | \$ 0.06 |
| Adjustment for the gain on the sale of a manufacturing facility, inclusive of the income tax effect | --            | --      | (224 ) <sup>(1)</sup> | (0.01 ) |
| Adjustment for the loss on sale of a Subsidiary   | --            | --      | 565 <sup>(2)</sup>    | 0.02    |
| Income tax effect of utilization of a long-term capital loss  | --            | --      | (101 )                | 0.00    |
| Adjusted net income and earnings per share  | \$3,750       | \$ 0.15 | \$1,767               | \$0.07  |

The income tax effects of the adjustments in the tables above were calculated using the estimated U.S. effective income tax rates for the periods indicated. The income tax effects were as follows (in thousands):

<sup>(1)</sup> 119

<sup>(2)</sup> 0

## **Results of Operations**

### **THREE MONTHS ENDED SEPTEMBER 30, 2015 COMPARED TO THREE MONTHS ENDED SEPTEMBER 30, 2014**

#### **Lighting Segment**

(In thousands)

|              |      |
|--------------|------|
| Three Months |      |
| Ended        |      |
| September 30 |      |
| 2015         | 2014 |

|                  |          |          |
|------------------|----------|----------|
| Net Sales        | \$59,075 | \$55,721 |
| Gross Profit     | \$15,672 | \$14,027 |
| Operating Income | \$5,682  | \$4,227  |

Lighting Segment net sales of \$59,075,000 in the first quarter of fiscal 2016 increased 6.0% from fiscal 2015 same period net sales of \$55,721,000. The Lighting Segment's net sales of light fixtures having solid-state LED technology totaled \$35.1 million in the first quarter of fiscal 2016, representing a \$5.5 million or 18.5% increase from fiscal 2015 first quarter net sales of solid-state LED light fixtures of \$29.6 million. Light fixtures having solid-state LED technology represents 59.4% of total Lighting Segment net sales. There was a reduction in the Company's traditional lighting sales (metal halide and fluorescent light sources) from fiscal 2015 to fiscal 2016 as customers converted from traditional lighting to light fixtures having solid-state LED technology.

Gross profit of \$15,672,000 in the first quarter of fiscal 2016 increased \$1.6 million or 11.7% from the same period of fiscal 2015, and increased from 24.7% to 26.3% as a percentage of Lighting Segment net sales (customer plus inter-segment net sales). The \$1.6 million increase in amount of gross profit at a higher gross margin percentage is due to the net effect of increased net product sales, effective management of material and labor costs, competitive pricing pressures, improved manufacturing efficiencies, and decreased freight costs as a percentage of net sales. Also contributing to the change in gross profit is increased employee compensation and wage expense (\$0.7 million), increased repairs and maintenance (\$0.1 million), and decreased outside service expense (\$0.1 million).



Selling and administrative expenses of \$9,990,000 in the first quarter of fiscal year 2016 increased \$0.2 million or 1.9% from the same period of fiscal 2015 primarily as the net result of increased employee compensation and benefits expense (\$0.1 million), decreased research and development expense (\$0.8 million), decreased convention and show expense (\$0.1 million), increased commission expense (\$0.4 million), and a net increase in various other expenses (\$0.6 million). Commission expense increased as a direct result of the increase in customer net sales.

The Lighting Segment first quarter fiscal 2016 operating income of \$5,682,000 increased \$1.5 million or 34.4% from operating income of \$4,227,000 in the same period of fiscal 2015. This increase of \$1.5 million was primarily the net result of increased net sales, a higher gross profit and a higher gross margin as a percentage of net sales, and increased selling and administrative expenses.

### Graphics Segment

| <i>(In thousands)</i> | Three Months<br>Ended<br>September 30, |          |
|-----------------------|--|----------|
|                       | 2015                                   | 2014     |
| Net Sales             | \$21,753                               | \$16,024 |
| Gross Profit          | \$5,349                                | \$2,627  |
| Operating Income      | \$2,161                                | \$53     |

Graphics Segment net sales of \$21,753,000 in the first quarter of fiscal 2016 increased 35.8% from fiscal 2015 same period net sales of \$16,024,000. The \$5.7 million increase in Graphics Segment net sales is primarily the net result of image conversion programs and sales to several petroleum / convenience store customers (\$6.9 million increase), two grocery retailers (\$0.2 million increase), several quick-service restaurant chains (\$1.5 million decrease), and one national drug store retailer (\$0.2 million increase). Graphics Segment net sales of graphic identification products that contain solid-state LED light sources and LED lighting for signage totaled \$1.0 million in the first quarter of fiscal 2016 compared to \$0.5 million in fiscal 2015.

Gross profit of \$5,349,000 in the first quarter of fiscal 2015 increased \$2.7 million or 104% from the same period of fiscal 2015. Gross profit as a percentage of segment net sales (customer plus inter-segment net sales) increased from 16.3% in the first quarter of fiscal 2015 to 24.1% in the first quarter of fiscal 2016. The change in amount of gross profit is due to the net effect of increased net sales and a corresponding leveraged growth in gross profit, lower gross margin on installation sales, increased shipping and handling cost as a percentage of shipping and handling sales, increased employee compensation and benefits expense (\$0.1 million), increased warranty expense (\$0.1 million), and increased supplies expense (\$ 0.2 million).

Selling and administrative expenses of \$3,188,000 in the first quarter of fiscal 2016 increased \$0.3 million or 9.3% from the same period of fiscal 2015 primarily as a result of increased employee and compensation expense (\$0.4 million) partially offset by decreased outside service expense (\$0.1 million). In fiscal 2015, the Graphics Segment recorded a gain on the sale of one of its facilities in Woonsocket, Rhode Island of \$343,000 with no comparable event in fiscal 2016.

The Graphics Segment first quarter fiscal 2016 operating income of \$2,161,000 increased \$2.1 million from operating income of \$53,000 in the same period of fiscal 2015. The increase of \$2.1 million was primarily the net result of increased net sales, increased gross profit and increased gross margin as a percentage of sales, increased selling and administrative expenses, and a gain on the sale of a facility in the first quarter of fiscal 2015 with no corresponding event in the first quarter of fiscal 2016.

### Technology Segment

| <i>(In thousands)</i> | Three Months |         |
|-----------------------|--------------|---------|
|                       | Ended        |         |
|                       | September 30 |         |
|                       | 2015         | 2014    |
| Net Sales             | \$5,097      | \$6,680 |
| Gross Profit          | \$2,386      | \$2,004 |
| Operating Income      | \$1,340      | \$632   |

Technology Segment net sales of \$5,097,000 in the first quarter of fiscal 2016 decreased 23.7% from fiscal 2015 same period net sales of \$6,680,000. The \$1.6 million decrease in Technology Segment net sales is primarily the result of a \$1.1 million decrease in sales to the transportation market, a \$0.2 million decrease in sales to the medical market, a \$0.3 million increase in sales to original equipment manufacturers, a \$0.3 million decrease in sales to the sports market, and a \$0.3 million decrease in sales to various other markets. While the net customer sales decreased, the Technology inter-segment sales increased \$2.1 million or 29.0%. The increase in inter-segment sales is the direct result of the increase in net sales of light fixtures having solid-state LED technology.

Gross profit of \$2,386,000 in the first quarter of fiscal 2016 increased \$0.4 million or 19.1% from the same period in fiscal 2015, and increased from 14.4% to 16.5% as a percentage of net sales (customer plus inter-segment net sales). The \$0.4 million increase in amount of gross profit is due to the net effect of decreased customer net sales, increased inter-segment net sales, decreased supplies expense (\$0.1 million), decreased employee compensation and wage expense (\$0.3 million), and increased outside service expense (\$0.1 million).

Selling and administrative expenses of \$1,046,000 in the first quarter of fiscal 2016 decreased \$0.3 million or 23.7% from \$1,372,000 in the same period in fiscal 2015. The \$0.3 million decrease in selling and administrative expenses is the net result of decreased research and development expenses (\$0.1 million) and several decreases in various other expenses (\$0.2 million). The net decrease in operating expenses reflects the concerted efforts to control costs as initiated the latter half of fiscal 2015.

The Technology Segment first quarter fiscal 2016 operating income of \$1,340,000 increased \$0.7 million from operating income of \$632,000 in the same period of fiscal 2015. The \$0.7 million increase in operating income was the net result of decreased net customer sales, increased inter-segment net sales, increased gross profit, and decreased selling and administrative expense.

#### All Other Category

|                       |   |
|-----------------------|---|
| <i>(In thousands)</i> | Three<br>Months<br>Ended<br>September<br>30<br>2015 |
| Net Sales             | -- \$41   |
| Gross Profit          | -- \$21   |
| Operating Income      | -- \$(183)  |

Due to the sale of Saco on September 30, 2014, there is no longer comparable data for the All Other Category.

#### Corporate and Eliminations

|                       |                                       |
|-----------------------|---------------------------------------|
| <i>(In thousands)</i> | Three Months<br>Ended<br>September 30 |
|-----------------------|---------------------------------------|

|  | 2015 | 2014 |
|--|------|------|
|--|------|------|

|              |         |         |
|--------------|---------|---------|
| Gross (Loss) | \$(58 ) | \$(71 ) |
|--------------|---------|---------|

|                  |           |           |
|------------------|-----------|-----------|
| Operating (Loss) | \$(3,420) | \$(2,195) |
|------------------|-----------|-----------|

The gross loss relates to the intercompany profit in inventory elimination.

Administrative expenses of \$3,362,000 in the first quarter of fiscal 2016 increased \$1.8 million or 116% from the same period of the prior year. The increase in expense is primarily the net result of an increase in employee compensation and benefit expense (\$1.7 million), an increase in outside service expense (\$0.3 million), an increase in research and development spending (\$0.4 million), and a net decrease in various other expenses. The increase in employee compensation and benefit expense is primarily the result of an increase in salary expense related to a growth in corporate headcount and an increase in stock compensation expense. Service based and performance based stock options, as well as restricted stock awards, were granted and awarded, respectively, in the first quarter of fiscal 2016 with no corresponding grant of stock options or award of restricted stock awards in the first quarter of fiscal 2015. The increase in research and development spending is the result of the creation of a corporate research and development department with its sole purpose to develop leading edge products utilizing: 1) the latest energy saving controls; 2) LED light source technology; 3) the “internet of things” connectivity; and 4) beacons and new display technology to enhance the retail experience. In fiscal 2015, the Company recognized a \$565,000 loss on the sale of a subsidiary, with no corresponding event in fiscal 2016.

## Consolidated Results

The Company reported no net interest expense in the first quarter of fiscal 2016 compared to net interest expense of \$8,000 in the first quarter of fiscal 2015. Commitment fees related to the unused portions of the Company’s lines of credit and interest income on invested cash are included in both fiscal years. In the first quarter of fiscal 2016, the fees paid on the Company’s unused line of credit were equally offset by interest income earned on invested cash.

The \$2,013,000 income tax expense in the first quarter of fiscal 2016 represents a consolidated effective tax rate of 34.9%. This is the net result of an income tax rate of 35.6% influenced by certain permanent book-tax differences and by a benefit related to uncertain income tax positions. The \$999,000 income tax expense in the first quarter of fiscal 2015 represents a consolidated effective tax rate of 39.5%. This is the net result of an income tax rate of 34.9% for the Company's U.S. operations influenced by certain permanent book-tax differences, Canadian income tax credits, by a benefit related to uncertain income tax positions, the utilization of the long-term capital loss related to the sale of LSI Saco Technologies Inc. against the long-term capital gain associated with the sale of the manufacturing facility in Woonsocket, Rhode Island, and by a full valuation reserve on the Company's Canadian tax position. (The valuation reserve against the Company's Canadian tax position, which totaled \$4.5 million, no longer exists as of September 30, 2014 as a result of the sale of LSI Saco.)

The Company reported net income of \$3,750,000 in the first quarter of fiscal 2016 as compared to net income of \$1,527,000 in the same period of the prior year. The \$2,223,000 increase in net income in the first quarter of fiscal 2016 as compared to fiscal 2015 is primarily the net result of increased net sales, increased gross profit, an improved gross margin percentage, increased operating expenses, the gain on the sale of a facility more than offset by the loss on the sale of a subsidiary in fiscal 2015 with no comparable events in fiscal 2016, and higher income tax expense in fiscal 2016 compared to fiscal 2015. Diluted earnings per share of \$0.15 were reported in the first quarter of fiscal 2016 as compared to \$0.06 diluted earnings per share in the same period of fiscal 2015. The weighted average common shares outstanding for purposes of computing diluted earnings per share in the first quarter of fiscal 2016 were 25,194,000 shares as compared to 24,508,000 shares in the same period last year.

### **Liquidity and Capital Resources**

The Company considers its level of cash on hand, borrowing capacity, current ratio and working capital levels to be its most important measures of short-term liquidity. For long-term liquidity indicators, the Company believes its ratio of long-term debt to equity and its historical levels of net cash flows from operating activities to be the most important measures.

At September 30, 2015, the Company had working capital of \$89.4 million, compared to \$84.0 million at June 30, 2015. The ratio of current assets to current liabilities was 3.41 to 1 as compared to a ratio of 3.28 to 1 at June 30, 2015. The \$5.4 million increase in working capital from June 30, 2015 to September 30, 2015 was primarily related to the net effect of increased cash (\$2.0 million), increased net accounts receivable (\$2.6 million), increased net inventory (\$1.9 million), a decrease in accrued expenses (\$0.4 million), partially offset by a decrease in refundable income taxes (\$0.1 million), a decrease in other current assets (\$0.6 million), and an increase in accounts payable (\$0.7 million). The Company has a strategy of aggressively managing working capital, including reduction of the accounts receivable days sales outstanding (DSO) and reduction of inventory levels, without reducing service to its customers.

The Company generated \$3.0 million of cash from operating activities in the first quarter of fiscal 2016 as compared to a use of cash of \$0.2 million in the same period of the prior year. This \$3.2 million increase in net cash flows from operating activities is primarily the net result of a greater increase in accounts receivable (unfavorable change of \$0.2 million), an increase rather than a decrease in accounts payable (favorable change of \$0.4 million), an increase rather than a decrease in customer prepayments (favorable change of \$0.9 million), increased stock compensation expense (favorable change of \$1.7 million), a greater increase in inventory (unfavorable change of \$1.2 million), a loss on the sale of a subsidiary in fiscal 2015 with no comparable event in fiscal 2016 (unfavorable change of \$0.6 million), a smaller decrease in accrued expenses and other (favorable change of \$0.5 million), a decrease in the gain recognized on fixed assets, which includes the sale of a facility in fiscal 2015 (favorable change of \$0.3 million), an increase in inventory obsolescence expense (favorable change of \$0.2 million), a smaller increase in refundable income taxes (unfavorable change of \$0.9 million), a larger decrease in the deferred compensation liability (favorable change of \$0.1 million), a greater increase in net deferred tax assets (unfavorable change of \$0.4 million), and an increase in net income (favorable change of \$2.2 million).

Net accounts receivable were \$46.3 million and \$43.7 million at September 30, 2015 and June 30, 2015, respectively. The increase of \$2.6 million in net receivables is primarily due to the effect of a higher amount of net sales in the latter two months of the first quarter of fiscal 2016 as compared to the latter two months of the fourth quarter of fiscal 2015. The DSO of 49 days was the same for both September 30, 2015 and June 30, 2015. The Company believes that its receivables are ultimately collectible or recoverable, net of certain reserves, and that aggregate allowances for doubtful accounts are adequate.

Net inventories of \$44.9 million at September 30, 2015 increased from \$43.1 million at June 30, 2015. Based on a strategy of balancing inventory reductions with customer service and the timing of shipments, net inventory increases occurred in the first quarter of fiscal 2016 in the Lighting Segment of approximately \$0.9 million and in the Graphics Segment of approximately \$2.0 million and a net inventory decrease occurred in the Technology Segment of approximately \$1.0 million.

Cash generated from operations and borrowing capacity under the Company's line of credit facility is the Company's primary source of liquidity. The Company has an unsecured \$30 million revolving line of credit with its bank, with all of the \$30 million of the credit line available as of October 23, 2015. This line of credit is a \$30 million three year committed credit facility expiring in the third quarter of fiscal 2018. The Company believes that its \$30 million line of credit plus cash flows from operating activities are adequate for the Company's fiscal 2016 operational and capital expenditure needs. The Company is in compliance with all of its loan covenants.

The Company used cash of \$1.4 million related to investing activities in the first quarter of fiscal 2016 as compared to a source of \$1.5 million in the same period of the prior year, resulting in an unfavorable change of \$2.9 million. Capital expenditures for the first quarter of fiscal 2015 increased \$0.4 million to \$1.4 million from the same period in fiscal 2015. The largest components of the first quarter fiscal 2016 capital expenditures are tooling and equipment related to the Company's Lighting and Graphics Segment. The Company recorded proceeds from the sale of one of its Woonsocket, Rhode Island facilities of \$950,000 in the first quarter of fiscal 2015 with no proceeds from the sale of fixed assets in the first quarter of fiscal 2016. The Company also recorded net proceeds from the sale of its subsidiary in Montreal of \$1.5 million in the first quarter of fiscal 2015 with no comparable transaction in the first quarter of fiscal 2016. The combination of these proceeds was greater than the first quarter fiscal 2015 capital expenditures.

The Company generated \$0.4 million of cash related to financing activities in the first quarter of fiscal 2016 compared to a use of cash of \$1.6 million in the first quarter of fiscal 2015. The favorable change in cash flow was the net result of a decrease in dividends paid to shareholders (favorable change of \$0.7 million), the exercise of stock options in the first quarter of fiscal 2016 with no such exercises in fiscal 2015 (favorable change of \$1.3 million), and an increase in the purchase of treasury shares (unfavorable change of \$0.1 million).

The Company has, or could have, on its balance sheet financial instruments consisting primarily of cash and cash equivalents, short-term investments, revolving lines of credit, and long-term debt. The fair value of these financial instruments approximates carrying value because of their short-term maturity and/or variable, market-driven interest rates.

#### **Off-Balance Sheet Arrangements**

The Company has no financial instruments with off-balance sheet risk and has no off-balance sheet arrangements.

### **Cash Dividends**

In October 2015, the Board of Directors declared a regular quarterly cash dividend of \$0.04 per share payable November 10, 2015 to shareholders of record as of November 2, 2015. The indicated annual cash dividend rate for fiscal 2016 is \$0.16 per share. The Board of Directors has adopted a policy regarding dividends which indicates that dividends will be determined by the Board of Directors in its discretion based upon its evaluation of earnings, cash flow requirements, financial condition, debt levels, stock repurchases, future business developments and opportunities, and other factors deemed relevant.

### **Critical Accounting Policies and Estimates**

The Company is required to make estimates and judgments in the preparation of its financial statements that affect the reported amounts of assets, liabilities, revenues and expenses, and related footnote disclosures. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities. The Company continually reviews these estimates and their underlying assumptions to ensure they remain appropriate. The Company believes the items discussed below are among its most significant accounting policies because they utilize estimates about the effect of matters that are inherently uncertain and therefore are based on management's judgment. Significant changes in the estimates or assumptions related to any of the following critical accounting policies could possibly have a material impact on the financial statements.

#### ***Revenue Recognition***

The Company is required to make estimates and judgments in the preparation of its financial statements that affect the reported amounts of assets, liabilities, revenues and expenses, and related footnote disclosures. The Company bases its estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities. The Company continually reviews these estimates and their underlying assumptions to ensure they remain appropriate. The Company believes the items discussed below are among its most significant accounting policies because they utilize estimates about the effect of matters that are inherently uncertain and therefore are based on management's judgment. Significant changes in the estimates or assumptions related to any of the following critical accounting policies could possibly have a material impact on the financial statements.





### ***Revenue Recognition***

Revenue is recognized when title to goods and risk of loss have passed to the customer, there is persuasive evidence of a purchase arrangement, delivery has occurred or services have been rendered, and collectability is reasonably assured. Revenue is typically recognized at time of shipment. In certain arrangements with customers, as is the case with the sale of some of our solid-state LED video screens, revenue is recognized upon customer acceptance of the video screen at the job site. Sales are recorded net of estimated returns, rebates and discounts. Amounts received from customers prior to the recognition of revenue are accounted for as customer pre-payments and are included in accrued expenses.

The Company has five sources of revenue: revenue from product sales; revenue from installation of products; service revenue generated from providing integrated design, project and construction management, site engineering and site permitting; revenue from the management of media content and digital hardware related to active digital signage; and revenue from shipping and handling.

Product revenue is recognized on product-only orders upon passing of title and risk of loss, generally at time of shipment. However, product revenue related to orders where the customer requires the Company to install the product is recognized when the product is installed. The company provides product warranties and certain post-shipment service, support and maintenance of certain solid state LED video screens and billboards.

Installation revenue is recognized when the products have been fully installed. The Company is not always responsible for installation of products it sells and has no post-installation responsibilities, other than normal warranties.

Service revenue from integrated design, project and construction management, and site permitting is recognized when all products at each customer site have been installed.

Revenue from the management of media content and digital hardware related to active digital signage is recognized evenly over the service period with the customer. Media content service periods with most customers range from 1 month to 1 year.

Shipping and handling revenue coincides with the recognition of revenue from the sale of the product.

The Company evaluates the appropriateness of revenue recognition in accordance with Accounting Standards Codification (“ASC”) Subtopic 605-25, “Revenue Recognition: Multiple–Element Arrangements.” In situations where the Company is responsible for re-imaging programs with multiple sites, each site is viewed as a separate unit of accounting and has stand-alone value to the customer. Revenue is recognized upon the Company’s complete performance at the location, which may include a site survey, graphics products, lighting products, and installation of products. The selling price assigned to each site is based upon an agreed upon price between the Company and its customer and reflects the estimated selling price for that site relative to the selling price for sites with similar image requirements.

The Company also evaluates the appropriateness of revenue recognition in accordance with ASC Subtopic 985-605, “Software: Revenue Recognition.” Our solid-state LED video screens, billboards and active digital signage contain software elements which the Company has determined are incidental and excluded from the scope of ASC Subtopic 985-605.

### ***Income Taxes***

The Company accounts for income taxes in accordance with ASC Topic 740, “Income Taxes.” Accordingly, deferred income taxes are provided on items that are reported as either income or expense in different time periods for financial reporting purposes than they are for income tax purposes. Deferred income tax assets and liabilities are reported on the Company’s balance sheet. Significant management judgment is required in developing the Company’s income tax provision, including the estimation of taxable income and the effective income tax rates in the multiple taxing jurisdictions in which the Company operates, the estimation of the liability for uncertain income tax positions, the determination of deferred tax assets and liabilities, and any valuation allowances that might be required against deferred tax assets.

The Company operates in multiple taxing jurisdictions and is subject to audit in these jurisdictions. The Internal Revenue Service and other tax authorities routinely review the Company’s tax returns. These audits can involve complex issues which may require an extended period of time to resolve. In management’s opinion, adequate provision has been made for potential adjustments arising from these examinations.

In September 2013, the Internal Revenue Service issued Treasury Decision 9636, which enacted final tax regulations regarding the capitalization and expensing of amounts paid to acquire, produce, or improve tangible property. The regulations also include guidance regarding the retirement of depreciable property. The regulations were effective in taxable years beginning on or after January 1, 2014, or the Company's fiscal year 2015. The impact to the Company's financial statements was immaterial.

The Company is recording estimated interest and penalties related to potential underpayment of income taxes as a component of tax expense in the Condensed Consolidated Statements of Operations. The reserve for uncertain tax positions is not expected to change significantly in the next twelve months.

### ***Asset Impairment***

Carrying values of goodwill and other intangible assets with indefinite lives are reviewed at least annually for possible impairment in accordance with ASC Topic 350, "Intangibles – Goodwill and Other." The Company may first assess qualitative factors in order to determine if goodwill is impaired in accordance with ASU 2011 – 08, "Intangible – Goodwill and Other (Topic 350)." If through the qualitative assessment it is determined that it is more likely than not that goodwill is not impaired, no further testing is required. If it is determined that it is more likely than not that goodwill is impaired, or if the Company elects not to first assess qualitative factors, the Company's impairment testing continues with the estimation of the fair value of goodwill and indefinite-lived intangible assets using a combination of a market approach and an income (discounted cash flow) approach, at the reporting unit level, that requires significant management judgment with respect to revenue and expense growth rates, changes in working capital and the selection and use of an appropriate discount rate. The estimates of fair value of reporting units are based on the best information available as of the date of the assessment. The use of different assumptions would increase or decrease estimated discounted future operating cash flows and could increase or decrease an impairment charge. Company management uses its judgment in assessing whether assets may have become impaired between annual impairment tests. Indicators such as adverse business conditions, economic factors and technological change or competitive activities may signal that an asset has become impaired.

Carrying values for long-lived tangible assets and definite-lived intangible assets, excluding goodwill and indefinite-lived intangible assets, are reviewed for possible impairment as circumstances warrant as required by ASC Topic 360, "Property, Plant, and Equipment." Impairment reviews are conducted at the judgment of Company management when it believes that a change in circumstances in the business or external factors warrants a review. Circumstances such as the discontinuation of a product or product line, a sudden or consistent decline in the forecast for a product, changes in technology or in the way an asset is being used, a history of negative operating cash flow, or an adverse change in legal factors or in the business climate, among others, may trigger an impairment review. The Company's initial impairment review to determine if a potential impairment charge is required is based on an undiscounted cash flow analysis at the lowest level for which identifiable cash flows exist. The analysis requires judgment with respect to changes in technology, the continued success of product lines and future volume, revenue and expense growth rates, and discount rates.

### ***Credit and Collections***

The Company maintains allowances for doubtful accounts receivable for probable estimated losses resulting from either customer disputes or the inability of its customers to make required payments. If the financial condition of the Company's customers were to deteriorate, resulting in their inability to make the required payments, the Company may be required to record additional allowances or charges against income. The Company determines its allowance for doubtful accounts by first considering all known collectibility problems of customers' accounts, and then applying certain percentages against the various aging categories based on the due date of the remaining receivables. The resulting allowance for doubtful accounts receivable is an estimate based upon the Company's knowledge of its business and customer base, and historical trends. The amount ultimately not collected may differ from the reserve established, particularly in the case where percentages are applied against aging categories. In all cases, it is management's goal to carry a reserve against the Company's accounts receivable which is adequate based upon the information available at that time so that net accounts receivable is properly stated. The Company also establishes allowances, at the time revenue is recognized, for returns and allowances, discounts, pricing and other possible customer deductions. These allowances are based upon historical trends.

### ***Warranty Reserves***

The Company maintains a warranty reserve which is reflective of its limited warranty policy. The warranty reserve covers the estimated future costs to repair or replace defective product or installation services, whether the product is returned, scrapped or repaired in the field. The warranty reserve is first determined based upon known claims or issues, and then by the application of a specific percentage of sales to cover general claims. The percentage applied to sales to calculate general claims is based upon historical claims as a percentage of sales. Management addresses the adequacy of its warranty reserves on a quarterly basis to ensure the reserve is accurate based upon the most current information.

### ***Inventory Reserves***

The Company maintains an inventory reserve for probable obsolescence of its inventory. The Company first determines its obsolete inventory reserve by considering specific known obsolete items, and then by applying certain percentages to specific inventory categories based upon inventory turns. The Company uses various tools, in addition to inventory turns, to identify which inventory items have the potential to become obsolete. Significant judgment is used to establish obsolescence reserves and management adjusts these reserves as more information becomes available about the ultimate disposition of the inventory item. Management values inventory at lower of cost or market.

### **New Accounting Pronouncements**

In June 2014, the Financial Accounting Standards Board issued ASU 2014-09, "Revenue from Contracts with Customers." This amended guidance supersedes and replaces all existing U.S. GAAP revenue recognition guidance. The guidance established a new revenue recognition model, changes the basis for deciding when revenue is recognized over a point in time, provides new and more detailed guidance on specific revenue topics, and expands and improves disclosures about revenue. The amended guidance is effective for fiscal years and interim periods within those years, beginning after December 15, 2017, or the Company's fiscal year 2019. The Company has not yet determined the impact the amended guidance will have on its financial statements.

## **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

There have been no material changes in the Company's exposure to market risk since June 30, 2015. Additional information can be found in Item 7A, Quantitative and Qualitative Disclosures About Market Risk, which appears on page 14 of the Annual Report on Form 10-K for the fiscal year ended June 30, 2015.

## **ITEM 4. CONTROLS AND PROCEDURES**

### **Disclosure Controls and Procedures**

The Company maintains disclosure controls and procedures (as such term is defined Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the “Exchange Act”)), that are designed to ensure that information required to be disclosed by a company in the reports that it files under the Exchange Act is recorded, processed, summarized and reported within required time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed is accumulated and communicated to management, including the Chief Executive Officer and Chief Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

We conducted, under the supervision of our management, including the Chief Executive Officer and Chief Financial Officer, an evaluation of the effectiveness of the design and operation of our disclosure controls and procedures as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934. Based upon our evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of September 30, 2015, our disclosure controls and procedures were effective. Management believes that the condensed consolidated financial statements included in this Quarterly Report on Form 10-Q are fairly presented in all material respects in accordance with GAAP for interim financial statements, and the Company’s Chief Executive Officer and Chief Financial Officer have certified that, based on their knowledge, the condensed consolidated financial statements included in this report fairly present in all material respects the Company’s financial condition, results of operations and cash flows for each of the periods presented in this report.

Control systems, no matter how well designed and operated, can provide only reasonable, not absolute, assurance that control objectives are met. Because of inherent limitations in all control systems, no evaluation of controls can provide assurance that all control issues and instances of fraud, if any, within a company will be detected. Additionally, controls can be circumvented by individuals, by collusion of two or more people, or by management override. Over time, controls can become inadequate because of changes in conditions or the degree of compliance may deteriorate. Further, the design of any system of controls is based in part upon assumptions about the likelihood of future events. There can be no assurance that any design will succeed in achieving its stated goals under all future conditions. Because of the inherent limitations in any cost-effective control system, misstatements due to errors or fraud may occur and not be detected.

**Changes in Internal Control**

There have been no changes in the Company's internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) during the fiscal quarter ended September 30, 2015, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting, except as otherwise described in this Item 4.

**PART II. OTHER INFORMATION****ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

- The Company does not purchase into treasury its own common shares for general purposes. However, the Company does purchase its own common shares, through a Rabbi Trust, in connection with investments of employee/participants of the LSI Industries Inc. Non-Qualified Deferred Compensation Plan. Purchases of Company common shares for this Plan in the first quarter of fiscal 2016 were as follows:

**ISSUER PURCHASES OF EQUITY SECURITIES**

| Period            | (a) Total<br>Number of<br>Shares<br>Purchased | (b) Average<br>Price Paid<br>per Share | (c) Total Number of<br>Shares Purchased as Part of<br>Publicly Announced Plans<br>or Programs | (d) Maximum Number (or<br>Approximate Dollar Value) of<br>Shares that May Yet Be<br>Purchased Under the Plans or<br>Programs |
|-------------------|---|--|---|--|
| 7/1/15 to 7/31/15 | 1,320   | 10.32                                  | 1,320   | (1)  |
| 8/1/15 to 8/31/15 | 22,029  | 9.15                                   | 22,029  | (1)  |
| 9/1/15 to 9/30/15 | 1,565   | 9.14                                   | 1,565   | (1)  |
| Total             | 24,914  | 9.21                                   | 24,914  | (1)  |

(1) All acquisitions of shares reflected above have been made in connection with the Company's Non-Qualified Deferred Compensation Plan, which has been authorized for 575,000 shares of the Company to be held in and



distributed by the Plan. At September 30, 2015, the Plan held 249,801 common shares of the Company and had distributed 247,686 common shares.

**ITEM 6. EXHIBITS**

Exhibits:

31.1 Certification of Principal Executive Officer required by Rule 13a-14(a)

31.2 Certification of Principal Financial Officer required by Rule 13a-14(a)

32.1 Section 1350 Certification of Principal Executive Officer

32.2 Section 1350 Certification of Principal Financial Officer

101.INS XBRL Instance Document

101.SCH XBRL Taxonomy Extension Schema Document

101.CAL XBRL Taxonomy Extension Calculation Linkbase Document

101.DEF XBRL Taxonomy Extension Definition Linkbase Document

101.LAB XBRL Taxonomy Extension Label Linkbase Document

101.PRE XBRL Taxonomy Extension Presentation Linkbase Document



**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

**LSI Industries Inc.**

By: /s/ Dennis W. Wells  
Dennis W. Wells  
Chief Executive Officer and President  
(Principal Executive Officer)

By: /s/ Ronald S. Stowell  
Ronald S. Stowell  
Vice President, Chief Financial Officer and  
Treasurer  
(Principal Financial and Accounting  
Officer)

November 2, 2015