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Pebblebrook Hotel Trust
Form 10-Q
October 22, 2015

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2015

OR

.. TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____ .
Commission File Number 001-34571

PEBBLEBROOK HOTEL TRUST
(Exact Name of Registrant as Specified in Its Charter)

Maryland 27-1055421
(State of Incorporation (I.R.S. Employer
or Organization) Identification No.)

7315 Wisconsin Avenue, 1100 West 20814
Bethesda, Maryland (Zip Code)
(Address of Principal Executive Offices)
(240) 507-1300
(Registrant’s telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definition of “large accelerated filer,” “accelerated filer” and “smaller reporting company” in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer

Non-accelerated filer (do not check if a smaller reporting company) Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes No

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Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

| Class | Outstanding at October 19, 2015 |
|---|---------------------------------|
| Common shares of beneficial interest (\$0.01 par value per share) | 71,859,746 |

Pebblebrook Hotel Trust
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PART I. FINANCIAL INFORMATION

Item 1. Financial Statements.

Pebblebrook Hotel Trust

Consolidated Balance Sheets

(In thousands, except share data)

| | September 30, 2015 (Unaudited) | December 31, 2014 |
|---|--------------------------------------|----------------------|
| ASSETS | | |
| Investment in hotel properties, net | \$2,668,149 | \$2,343,690 |
| Investment in joint venture | 249,609 | 258,828 |
| Ground lease asset, net | 30,365 | 30,891 |
| Cash and cash equivalents | 38,561 | 52,883 |
| Restricted cash | 14,454 | 16,383 |
| Hotel receivables (net of allowance for doubtful accounts of \$208 and \$139, respectively) | 37,739 | 21,320 |
| Deferred financing costs, net | 7,043 | 6,246 |
| Prepaid expenses and other assets | 45,044 | 40,243 |
| Total assets | \$3,090,964 | \$2,770,484 |
| LIABILITIES AND EQUITY | | |
| Senior unsecured revolving credit facility | \$175,000 | \$50,000 |
| Term loans | 525,000 | 300,000 |
| Mortgage debt (including mortgage loan premium of \$2,119 and \$4,026, respectively) | 434,305 | 493,987 |
| Accounts payable and accrued expenses | 148,841 | 106,828 |
| Advance deposits | 16,676 | 11,583 |
| Accrued interest | 2,620 | 2,382 |
| Distribution payable | 29,836 | 23,293 |
| Total liabilities | 1,332,278 | 988,073 |
| Commitments and contingencies (Note 11) | | |
| Shareholders' equity: | | |
| Preferred shares of beneficial interest, \$.01 par value (liquidation preference \$350,000 at September 30, 2015 and \$350,000 at December 31, 2014), 100,000,000 shares authorized; 14,000,000 shares issued and outstanding at September 30, 2015 and 14,000,000 shares issued and outstanding at December 31, 2014 | 140 | 140 |
| Common shares of beneficial interest, \$.01 par value, 500,000,000 shares authorized; 71,735,129 issued and outstanding at September 30, 2015 and 71,553,481 issued and outstanding at December 31, 2014 | 717 | 716 |
| Additional paid-in capital | 1,866,605 | 1,864,739 |
| Accumulated other comprehensive income (loss) | (11,064 |) (341 |
| Distributions in excess of retained earnings | (99,883 |) (84,163 |
| Total shareholders' equity | 1,756,515 | 1,781,091 |
| Non-controlling interests | 2,171 | 1,320 |
| Total equity | 1,758,686 | 1,782,411 |
| Total liabilities and equity | \$3,090,964 | \$2,770,484 |

The accompanying notes are an integral part of these financial statements.

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Pebblebrook Hotel Trust
Consolidated Statements of Operations and Comprehensive Income
(In thousands, except share and per-share data)
(Unaudited)

| | For the three months ended September 30, | | For the nine months ended September 30, | |
|--|---|------------|--|------------|
| | 2015 | 2014 | 2015 | 2014 |
| Revenues: | | | | |
| Room | \$154,120 | \$120,934 | \$400,397 | \$306,887 |
| Food and beverage | 47,421 | 38,577 | 137,482 | 106,442 |
| Other operating | 14,780 | 10,165 | 39,560 | 29,513 |
| Total revenues | 216,321 | 169,676 | 577,439 | 442,842 |
| Expenses: | | | | |
| Hotel operating expenses: | | | | |
| Room | 33,706 | 27,807 | 92,671 | 75,561 |
| Food and beverage | 32,834 | 27,596 | 93,611 | 76,562 |
| Other direct and indirect | 56,750 | 43,879 | 160,213 | 121,763 |
| Total hotel operating expenses | 123,290 | 99,282 | 346,495 | 273,886 |
| Depreciation and amortization | 24,645 | 17,396 | 70,855 | 49,514 |
| Real estate taxes, personal property taxes, property insurance, and ground rent | 12,700 | 9,539 | 34,865 | 26,847 |
| General and administrative | 7,907 | 7,208 | 21,648 | 18,946 |
| Hotel acquisition costs | 16 | 475 | 4,481 | 996 |
| Total operating expenses | 168,558 | 133,900 | 478,344 | 370,189 |
| Operating income (loss) | 47,763 | 35,776 | 99,095 | 72,653 |
| Interest income | 630 | 645 | 1,886 | 1,880 |
| Interest expense | (11,107) | (7,278) | (28,684) | (19,609) |
| Equity in earnings (loss) of joint venture | 2,899 | 3,450 | 1,771 | 4,470 |
| Income (loss) before income taxes | 40,185 | 32,593 | 74,068 | 59,394 |
| Income tax (expense) benefit | (1,937) | (2,154) | (2,067) | (1,941) |
| Net income (loss) | 38,248 | 30,439 | 72,001 | 57,453 |
| Net income (loss) attributable to non-controlling interests | 129 | 274 | 248 | 537 |
| Net income (loss) attributable to the Company | 38,119 | 30,165 | 71,753 | 56,916 |
| Distributions to preferred shareholders | (6,488) | (6,428) | (19,463) | (18,591) |
| Net income (loss) attributable to common shareholders | \$31,631 | \$23,737 | \$52,290 | \$38,325 |
| Net income (loss) per share available to common shareholders, basic | \$0.44 | \$0.36 | \$0.72 | \$0.59 |
| Net income (loss) per share available to common shareholders, diluted | \$0.43 | \$0.36 | \$0.72 | \$0.59 |
| Weighted-average number of common shares, basic | 71,735,129 | 64,859,494 | 71,709,380 | 64,133,134 |
| Weighted-average number of common shares, diluted | 72,451,310 | 65,346,188 | 72,492,913 | 64,613,449 |

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Pebblebrook Hotel Trust

Consolidated Statements of Operations and Comprehensive Income - Continued

(In thousands, except share and per-share data)

(Unaudited)

| | For the three months ended September 30, | | For the nine months ended September 30, | |
|--|---|----------|--|----------|
| | 2015 | 2014 | 2015 | 2014 |
| Comprehensive Income: | | | | |
| Net income (loss) | \$38,248 | \$30,439 | \$72,001 | \$57,453 |
| Other comprehensive income (loss): | | | | |
| Unrealized gain (loss) on derivative instruments | (10,631 |) 446 | (10,723 |) (132 |
| Comprehensive income (loss) | 27,617 | 30,885 | 61,278 | 57,321 |
| Comprehensive income (loss) attributable to non-controlling interests | 94 | 278 | 213 | 536 |
| Comprehensive income (loss) attributable to the Company | \$27,523 | \$30,607 | \$61,065 | \$56,785 |

The accompanying notes are an integral part of these financial statements.

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Pebblebrook Hotel Trust
Consolidated Statements of Equity
(In thousands, except share data)
(Unaudited)

| | Preferred Shares | Common Shares | Additional | Accumulated | Distributions | Total | Non-Controlling | Total | | |
|--|------------------|---------------|------------|-------------|-----------------|-----------------------------------|--------------------------------|----------------------|-----------|--------------|
| | Shares | Amount | Shares | Amount | Paid-In Capital | Other Comprehensive Income (Loss) | in Excess of Retained Earnings | Shareholders' Equity | Interests | Equity |
| Balance at December 31, 2013 | 13,000,000 | \$ 130 | 63,709,628 | \$ 637 | \$ 1,541,138 | \$ 1,086 | \$(69,652) | \$ 1,473,339 | \$ 1,745 | \$ 1,475,084 |
| Issuance of shares, net of offering costs | 1,000,000 | 10 | 3,850,000 | 39 | 170,701 | — | — | 170,750 | — | 170,750 |
| Issuance of common shares for Board of Trustees compensation | — | — | 13,793 | — | 421 | — | — | 421 | — | 421 |
| Repurchase of common shares | — | — | (20,539) | — | (632) | — | — | (632) | — | (632) |
| Share-based compensation | — | — | 62,047 | — | 6,225 | — | — | 6,225 | 2,012 | 8,237 |
| Distributions on common shares/units | — | — | — | — | — | — | (45,583) | (45,583) | (420) | (46,003) |
| Distributions on preferred shares | — | — | — | — | — | — | (18,591) | (18,591) | (7) | (18,598) |
| Other comprehensive income (loss): | | | | | | | | | | |
| Unrealized gain (loss) on derivative instruments | — | — | — | — | — | (132) | — | (132) | — | (132) |
| Net income (loss) | — | — | — | — | — | — | 56,916 | 56,916 | 537 | 57,453 |
| Balance at September 30, 2014 | 14,000,000 | \$ 140 | 67,614,929 | \$ 676 | \$ 1,717,853 | \$ 954 | \$(76,910) | \$ 1,642,713 | \$ 3,867 | \$ 1,646,580 |
| Balance at December 31, 2014 | 14,000,000 | \$ 140 | 71,553,481 | \$ 716 | \$ 1,864,739 | \$(341) | \$(84,163) | \$ 1,781,091 | \$ 1,320 | \$ 1,782,411 |
| Issuance of shares, net of | — | — | — | — | (195) | — | — | (195) | — | (195) |

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| | | | | | | | | | | |
|--|------------|-------|------------|-------|-------------|------------|------------|-------------|---------|-------------|
| offering costs | | | | | | | | | | |
| Issuance of common shares for Board of Trustees compensation | — | — | 8,084 | — | 372 | — | — | 372 | — | 372 |
| Repurchase of common shares | — | — | (84,835) |) | (4,094) |) | — | (4,094) |) | (4,094) |
| Share-based compensation | — | — | 258,399 | 1 | 5,783 | — | — | 5,784 | 830 | 6,614 |
| Distributions on common shares/units | — | — | — | — | — | — | (68,010) | (68,010) | (220) | (68,230) |
| Distributions on preferred shares | — | — | — | — | — | — | (19,463) | (19,463) | (7) | (19,470) |
| Other comprehensive income (loss): | | | | | | | | | | |
| Unrealized gain (loss) on derivative instruments | — | — | — | — | — | (10,723) |) | (10,723) |) | (10,723) |
| Net income (loss) | — | — | — | — | — | — | 71,753 | 71,753 | 248 | 72,001 |
| Balance at September 30, 2015 | 14,000,000 | \$140 | 71,735,129 | \$717 | \$1,866,605 | \$(11,064) | \$(99,883) | \$1,756,515 | \$2,171 | \$1,758,686 |

The accompanying notes are an integral part of these financial statements.

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Pebblebrook Hotel Trust
Consolidated Statements of Cash Flows
(In thousands)
(Unaudited)

| | For the nine months ended September 30, | |
|--|--|-----------|
| | 2015 | 2014 |
| Operating activities: | | |
| Net income (loss) | \$72,001 | \$57,453 |
| Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities: | | |
| Depreciation and amortization | 70,855 | 49,514 |
| Share-based compensation | 6,614 | 8,237 |
| Amortization of deferred financing costs and mortgage loan premiums | (118) | (455) |
| Non-cash ground rent | 1,785 | 1,645 |
| Equity in (earnings) loss from joint venture | 16 | (2,683) |
| Other | 1,451 | 311 |
| Changes in assets and liabilities: | | |
| Restricted cash, net | (909) | (743) |
| Hotel receivables | (15,749) | (12,769) |
| Prepaid expenses and other assets | (2,572) | (2,590) |
| Distributions from joint venture | 9,203 | 6,713 |
| Accounts payable and accrued expenses | 12,182 | 12,359 |
| Advance deposits | 3,572 | 1,945 |
| Net cash provided by (used in) operating activities | 158,331 | 118,937 |
| Investing activities: | | |
| Acquisition of hotel properties | (305,146) | (125,531) |
| Improvements and additions to hotel properties | (74,296) | (30,989) |
| Deposit on hotel properties | (3,000) | — |
| Receipt from (acquisition of) note receivable | 3,020 | (3,020) |
| Purchase of corporate office equipment, software, and furniture | (266) | (336) |
| Restricted cash, net | 2,837 | (690) |
| Property insurance proceeds | — | 1,113 |
| Net cash provided by (used in) investing activities | (376,851) | (159,453) |
| Financing activities: | | |
| Gross proceeds from issuance of common shares | — | 146,854 |
| Gross proceeds from issuance of preferred shares | — | 25,000 |
| Payment of offering costs — common and preferred shares | (195) | (1,104) |
| Payment of deferred financing costs | (2,587) | (440) |
| Borrowings under senior revolving credit facility | 380,000 | 130,000 |
| Repayments under senior revolving credit facility | (255,000) | (130,000) |
| Proceeds from term loan | 225,000 | — |
| Repayments of mortgage debt | (57,776) | (6,761) |
| Repurchase of common shares | (4,094) | (632) |
| Distributions — common shares/units | (61,687) | (39,986) |
| Distributions — preferred shares | (19,463) | (18,244) |
| Net cash provided by (used in) financing activities | 204,198 | 104,687 |
| Net change in cash and cash equivalents | (14,322) | 64,171 |
| Cash and cash equivalents, beginning of year | 52,883 | 55,136 |

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| | | |
|--|----------|-----------|
| Cash and cash equivalents, end of period | \$38,561 | \$119,307 |
|--|----------|-----------|

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The accompanying notes are an integral part of these financial statements.

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PEBBLEBROOK HOTEL TRUST

NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS

(Unaudited)

Note 1. Organization

Pebblebrook Hotel Trust (the "Company") was formed as a Maryland real estate investment trust in October 2009 to opportunistically acquire and invest in hotel properties located primarily in major United States cities, with an emphasis on major gateway coastal markets.

As of September 30, 2015, the Company owned interests in 37 hotels, including 31 wholly owned hotels with a total of 7,408 guest rooms, and a 49% joint venture interest in six hotels with a total of 1,787 guest rooms. The hotels are located in the following markets: Atlanta (Buckhead), Georgia; Bethesda, Maryland; Boston, Massachusetts; Hollywood, California; Los Angeles, California; Miami, Florida; Minneapolis, Minnesota; Naples, Florida; Nashville, Tennessee; New York, New York; Philadelphia, Pennsylvania; Portland, Oregon; San Diego, California; San Francisco, California; Santa Monica, California; Seattle, Washington; Stevenson, Washington; Washington, D.C.; West Hollywood, California; and Los Angeles (Beverly Hills), California.

Substantially all of the Company's assets are held by, and all of the operations are conducted through, Pebblebrook Hotel, L.P. (the "Operating Partnership"). The Company is the sole general partner of the Operating Partnership. At September 30, 2015, the Company owned 99.7% of the common limited partnership units issued by the Operating Partnership ("common units"). The remaining 0.3% of the common units are owned by the other limited partners of the Operating Partnership. For the Company to qualify as a real estate investment trust ("REIT") under the Internal Revenue Code of 1986, as amended (the "Code"), it cannot operate the hotels it owns. Therefore, the Operating Partnership and its subsidiaries lease the hotel properties to subsidiaries of Pebblebrook Hotel Lessee, Inc.

(collectively with its subsidiaries, "PHL"), the Company's taxable REIT subsidiary ("TRS"), which in turn engages third-party eligible independent contractors to manage the hotels. PHL is consolidated into the Company's financial statements.

Note 2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying unaudited interim consolidated financial statements and related notes have been prepared in accordance with U.S. generally accepted accounting principles ("U.S. GAAP") and in conformity with the rules and regulations of the Securities and Exchange Commission ("SEC") applicable to interim financial information. As such, certain information and footnote disclosures normally included in financial statements prepared in accordance with U.S. GAAP have been omitted in accordance with the rules and regulations of the SEC. These unaudited consolidated financial statements include all adjustments considered necessary for a fair presentation of the consolidated balance sheets, consolidated statements of operations and comprehensive income and consolidated statements of cash flows for the periods presented. Interim results are not necessarily indicative of full-year performance, as a result of the impact of seasonal and other short-term variations and the acquisitions of hotel properties. These consolidated financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes included in the Company's Annual Report on Form 10-K for the year ended December 31, 2014. The Company and its subsidiaries are separate legal entities and maintain records and books of account separate and apart from each other. The consolidated financial statements include all of the accounts of the Company and its subsidiaries and are presented in accordance with U.S. GAAP. All significant intercompany balances and transactions have been eliminated in consolidation. Investments in entities in which the Company does not control, but has the ability to exercise significant influence over operating and financial policies, are accounted for under the equity method.

Use of Estimates

The preparation of the financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosure of contingent assets and liabilities, and revenues and expenses. These estimates are prepared using management's best judgment, after considering past, current and expected events and economic conditions. Actual results could differ from these estimates.

Fair Value Measurements

A fair value measurement is based on the assumptions that market participants would use in pricing an asset or liability in an orderly transaction. The hierarchy for inputs used in measuring fair value are as follows:

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1. Level 1 – Inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities.
2. Level 2 – Inputs include quoted prices in active markets for similar assets and liabilities, quoted prices for identical or similar assets or liabilities in markets that are not active, and model-derived valuations whose inputs are observable.
3. Level 3 – Model-derived valuations with unobservable inputs.

In certain cases, the inputs used to measure fair value may fall into different levels of the fair value hierarchy. In such cases, for disclosure purposes, the level within which the fair value measurement is categorized is based on the lowest level input that is significant to the fair value measurement.

The Company's financial instruments include cash and cash equivalents, restricted cash, accounts payable and accrued expenses. Due to their short maturities, the carrying amounts of these assets and liabilities approximate fair value. See Note 6 for disclosures on the fair value of debt and derivative instruments.

Investment in Hotel Properties

Upon acquisition of hotel properties, the Company allocates the purchase price based on the fair value of the acquired land, land improvements, building, furniture, fixtures and equipment, identifiable intangible assets or liabilities, other assets and assumed liabilities. Identifiable intangible assets or liabilities typically arise from contractual arrangements in connection with the transaction, including terms that are above or below market compared to an estimated market agreement at the acquisition date. Acquisition-date fair values of assets and assumed liabilities are determined based on replacement costs, appraised values, and estimated fair values using methods similar to those used by independent appraisers and that use appropriate discount and/or capitalization rates and available market information.

Acquisition costs are expensed as incurred.

Hotel renovations and replacements of assets that improve or extend the life of the asset are recorded at cost and depreciated over their estimated useful lives. Furniture, fixtures and equipment under capital leases are recorded at the present value of the minimum lease payments. Repair and maintenance costs are expensed as incurred.

Hotel properties are recorded at cost and depreciated using the straight-line method over an estimated useful life of 10 to 40 years for buildings, land improvements, and building improvements and 1 to 10 years for furniture, fixtures and equipment. Leasehold improvements are amortized over the shorter of the lease term or the useful lives of the related assets. Intangible assets arising from contractual arrangements are typically amortized over the life of the contract.

The Company is required to make subjective assessments as to the useful lives and classification of properties for purposes of determining the amount of depreciation expense to reflect each year with respect to the assets. These assessments may impact the Company's results of operations.

The Company reviews its investments in hotel properties for impairment whenever events or changes in circumstances indicate that the carrying value of the hotel properties may not be recoverable. Events or circumstances that may cause a review include, but are not limited to, when a hotel property experiences a current or projected loss from operations, when it becomes more likely than not that a hotel property will be sold before the end of its useful life, adverse changes in the demand for lodging at the properties due to declining national or local economic conditions and/or new hotel construction in markets where the hotels are located. When such conditions exist, the Company performs an analysis to determine if the estimated undiscounted future cash flows from operations and the proceeds from the ultimate disposition of a hotel exceed its carrying value. If the estimated undiscounted future cash flows are less than the carrying value of the asset, an adjustment to reduce the carrying value to the related hotel's estimated fair market value is recorded and an impairment loss is recognized. In the evaluation of impairment of its hotel properties, the Company makes many assumptions and estimates including projected cash flows both from operations and eventual disposition, expected useful life and holding period, future required capital expenditures, and fair values, including consideration of capitalization rates, discount rates, and comparable selling prices. The Company will adjust its assumptions with respect to the remaining useful life of the hotel property when circumstances change or it is more likely than not that the hotel property will be sold prior to its previously expected useful life.

The Company will classify a hotel as held for sale and will cease recording depreciation expense when a binding agreement to sell the property has been signed under which the buyer has committed a significant amount of nonrefundable cash, no significant financing contingencies exist, and the sale is expected to close within one year. If

the fair value less costs to sell is lower than the carrying value of the hotel, the Company will record an impairment loss. The Company will generally classify the loss, together with the related operating results, as continuing operations on the statements of operations and classify the assets and related liabilities as held for sale on the balance sheet.

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Revenue Recognition

Revenue consists of amounts derived from hotel operations, including the sales of rooms, food and beverage, and other ancillary amenities. Revenue is recognized when rooms are occupied and services have been rendered. For retail operations, revenue is recognized on a straight-line basis over the lives of the retail leases. The Company collects sales, use, occupancy and similar taxes at its hotels which are presented on a net basis on the statement of operations. Accounts receivable primarily represents receivables from hotel guests who occupy hotel rooms and utilize hotel services. The Company maintains an allowance for doubtful accounts sufficient to cover estimated potential credit losses.

Income Taxes

To qualify as a REIT for federal income tax purposes, the Company must meet a number of organizational and operational requirements, including a requirement that it currently distributes at least 90 percent of its adjusted taxable income to its shareholders. As a REIT, the Company generally is not subject to federal corporate income tax on that portion of its taxable income that is currently distributed to shareholders. The Company is subject to certain state and local taxes on its income and property, and to federal income and excise taxes on its undistributed taxable income. In addition, PHL, which leases the Company's hotels from the Operating Partnership, is subject to federal and state income taxes. The Company accounts for income taxes using the asset and liability method under which deferred tax assets and liabilities are recognized for the future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Valuation allowances are provided if, based upon the weight of the available evidence, it is more likely than not that some or all of the deferred tax assets will not be realized.

Share-based Compensation

The Company has adopted an equity incentive plan that provides for the grant of common share options, share awards, share appreciation rights, performance units and other equity-based awards. Equity-based compensation is measured at the fair value of the award on the date of grant and recognized as an expense on a straight-line basis over the vesting period. Share-based compensation awards that contain a performance condition are reviewed at least quarterly to assess the achievement of the performance condition. Compensation expense will be adjusted when a change in the assessment of achievement of the specific performance condition level is determined to be probable. The determination of fair value of these awards is subjective and involves significant estimates and assumptions including expected volatility of the Company's shares, expected dividend yield, expected term and assumptions of whether these awards will achieve parity with other operating partnership units or achieve performance thresholds.

Earnings Per Share

Basic earnings per share ("EPS") is computed by dividing the net income (loss) available to common shareholders by the weighted-average number of common shares outstanding for the period. Diluted EPS is computed by dividing net income (loss) available to common shareholders, as adjusted for dilutive securities, by the weighted-average number of common shares outstanding plus dilutive securities. Any anti-dilutive securities are excluded from the diluted per-share calculation.

Recent Accounting Standards

On May 28, 2014, the FASB issued ASU No. 2014-09, Revenue from Contracts with Customers, which requires an entity to recognize the amount of revenue to which it expects to be entitled for the transfer of promised goods or services to customers. The ASU will replace most existing revenue recognition guidance in U.S. GAAP when it becomes effective. The standard permits the use of either the retrospective or cumulative effect transition method. In July 2015, the FASB voted to defer the effective date to January 1, 2018 with early adoption beginning January 1, 2017. The Company is evaluating the effect that ASU 2014-09 will have on its consolidated financial statements and related disclosures.

On February 18, 2015, the FASB issued ASU No. 2015-02, Consolidation - Amendments to the Consolidation Analysis, which amends the current consolidation guidance affecting both the variable interest entity (VIE) and voting interest entity (VOE) consolidation models. The standard does not add or remove any of the characteristics in determining if an entity is a VIE or VOE, but rather enhances the way the Company assesses some of these characteristics. The new standard is effective for the Company on January 1, 2016. The Company does not expect

ASU No. 2015-02 to have a significant impact on its consolidated financial statements and related disclosures. On April 7, 2015, the FASB issued ASU No. 2015-03, Simplifying the Presentation of Debt Issuance Costs, which requires debt issuance costs to be presented in the balance sheet as a direct deduction from the carrying value of the debt liability. This standard is effective for periods beginning after December 15, 2015 with early adoption permitted and will be applied on a retrospective basis. The new standard will be effective for the Company on January 1, 2016 and will not have an impact on the Company's financial position, results of operations or cash flows.

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Note 3. Acquisition of Hotel Properties

The Company finalized the purchase price allocation for the Union Station Hotel, Autograph Collection, which was acquired on December 10, 2014. The final purchase price was allocated as follows: \$39.3 million to building and improvements, \$5.4 million to furniture and fixtures, and \$7.5 million to below (above) market rate contracts and other intangibles.

On May 21, 2015, the Company acquired the 189-room LaPlaya Beach Resort and LaPlaya Beach Club located in Naples, Florida for \$185.5 million. The acquisition was funded with available cash and borrowings under the Company's senior unsecured revolving credit facility. The hotel will continue to be managed by Noble House Hotels and Resorts. The final purchase price was allocated as follows: \$112.6 million to land, \$82.1 million to building and improvements, \$6.7 million to furniture and fixtures, and \$(16.8) million to below (above) market rate contracts and other intangibles.

On June 11, 2015, the Company acquired the 221-room The Tuscan Fisherman's Wharf, a Best Western Plus Hotel located in San Francisco, California for \$122.0 million. The acquisition was funded with available cash and borrowings under the Company's senior unsecured revolving credit facility. The final purchase price was allocated as follows: \$29.1 million to land, \$90.3 million to building and improvements, and \$2.5 million to furniture and fixtures.

The following unaudited pro forma financial information presents the results of the Company for the three and nine months ended September 30, 2015 and 2014 as if the hotels acquired in 2015 and 2014 were acquired on January 1, 2014 and 2013, respectively. The following hotels' pro forma results are included in the pro forma table below: The Prescott Hotel San Francisco; The Nines, a Luxury Collection Hotel, Portland; The Westin Colonnade Coral Gables; Hotel Palomar Los Angeles - Beverly Hills; Union Station Hotel, Autograph Collection; Revere Hotel Boston Common; LaPlaya Beach Resort and LaPlaya Beach Club; and The Tuscan Fisherman's Wharf, a Best Western Plus Hotel. The pro forma results below exclude acquisition costs of \$16,000 and \$0.5 million for the three months ended September 30, 2015 and 2014, respectively, and \$4.5 million and \$1.0 million for the nine months ended September 30, 2015 and 2014, respectively. The unaudited pro forma results have been prepared for comparative purposes only and do not purport to be indicative of either the results of operations that would have actually occurred had these transactions occurred or the future results of operations (in thousands, except per-share data).

| | For the three months ended September 30, | | For the nine months ended September 30, | |
|--|---|-----------|--|-----------|
| | 2015 | 2014 | 2015 | 2014 |
| Total revenues | \$216,321 | \$207,495 | \$608,741 | \$582,497 |
| Operating income (loss) | 47,763 | 42,488 | 112,763 | 98,162 |
| Net income (loss) attributable to common shareholders | 31,631 | 29,359 | 63,584 | 60,213 |
| Net income (loss) per share available to common shareholders — basic | \$0.44 | \$0.41 | \$0.88 | \$0.83 |
| Net income (loss) per share available to common shareholders — diluted | \$0.43 | \$0.40 | \$0.87 | \$0.83 |

Note 4. Investment in Hotel Properties

Investment in hotel properties as of September 30, 2015 and December 31, 2014 consisted of the following (in thousands):

| | September 30, 2015 | December 31, 2014 |
|----------------------------|-----------------------|----------------------|
| Land | \$499,381 | \$357,680 |
| Buildings and improvements | 2,214,220 | 1,987,050 |

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| | | |
|-------------------------------------|-------------|--------------|
| Furniture, fixtures and equipment | 201,299 | 183,016 |
| Construction in progress | 14,202 | 10,524 |
| Investment in hotel properties | \$2,929,102 | \$2,538,270 |
| Less: Accumulated depreciation | (260,953 |) (194,580) |
| Investment in hotel properties, net | \$2,668,149 | \$2,343,690 |
| Note 5. Investment in Joint Venture | | |

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On July 29, 2011, the Company acquired a 49% interest in a joint venture (the “Manhattan Collection joint venture”), which owns six properties in New York, New York. The transaction valued the six hotels at approximately \$908.0 million (subject to working capital and similar adjustments). The Company accounts for this investment using the equity method.

In conjunction with the joint venture's refinancing in 2012, the Company provided the joint venture a \$50.0 million unsecured special loan which matures at the earlier of July 4, 2018, the closing of any refinancing of the secured loan or the closing date of a portfolio sale (as defined in the loan agreement). The unsecured special loan bears interest at an annual fixed rate of 9.75% and requires interest-only payments through maturity. The unsecured special loan is pre-payable by the joint venture at any time. The unsecured special loan to the joint venture is included in the investment in joint venture on the consolidated balance sheets. Interest income is recorded on the accrual basis and the Company's 49% pro-rata portion of the special loan and related interest income is eliminated.

As of September 30, 2015, the joint venture reported \$456.3 million in total assets, which represents the basis of the hotels prior to the Company's investment. The joint venture's total liabilities and members' deficit include \$460.0 million in existing first mortgage debt and a \$50.0 million unsecured special loan. The Company is not a guarantor of any existing debt of the joint venture except for limited customary carve-outs related to fraud or misapplication of funds.

At the time of the Company's investment, the estimated fair value of the hotel properties owned by the Manhattan Collection joint venture exceeded the carrying value. This basis difference between the Company's investment in the joint venture and the Company's proportionate 49% interest in these depreciable assets held by the joint venture is amortized over the estimated life of the underlying assets and recognized as a component of equity in earnings (loss) of joint venture (referred to as the basis adjustment in the table below).

The summarized results of operations of the Company's investment in the Manhattan Collection joint venture for the three and nine months ended September 30, 2015 and 2014 are presented below (in thousands):

| | For the three months ended | | For the nine months ended | |
|---|----------------------------|----------|---------------------------|-----------|
| | September 30, | | September 30, | |
| | 2015 | 2014 | 2015 | 2014 |
| Revenues | \$47,950 | \$47,726 | \$126,509 | \$131,699 |
| Total expenses | 43,546 | 41,771 | 127,396 | 126,107 |
| Net income (loss) | \$4,404 | \$5,955 | \$(887) |) \$5,592 |
| Company's 49% interest of net income (loss) | 2,158 | 2,918 | (435) |) 2,740 |
| Basis adjustment | 139 | (70) |) 419 | (57) |
| Special loan interest income elimination | 602 | 602 | 1,787 | 1,787 |
| Equity in earnings (loss) in joint venture | \$2,899 | \$3,450 | \$1,771 | \$4,470 |

The Company classifies the distributions from its joint venture in the statements of cash flows based upon an evaluation of the specific facts and circumstances of each distribution. For example, distributions from cash generated by property operations are classified as cash flows from operating activities. However, distributions received as a result of property sales are classified as cash flows from investing activities.

Note 6. Debt

Senior Unsecured Revolving Credit Facility

On May 19, 2015, the Company exercised the accordion feature under its amended and restated credit agreement that governs the Company's senior unsecured revolving credit facility and the Company's unsecured term loan facility to increase the aggregate borrowing capacity by \$150.0 million to \$750.0 million. The Company's \$750.0 million credit facility provides for a \$450.0 million unsecured revolving credit facility and a \$300.0 million unsecured term loan ("First Term Loan"). The revolving credit facility matures in January 2019 with options to extend the maturity date to January 2020. The First Term Loan matures in January 2020. The Company has the ability to increase the aggregate borrowing capacity under the credit agreement to up to \$1.0 billion, subject to lender approval. Borrowings on the revolving credit facility bear interest at LIBOR plus 1.55% to 2.30%, depending on the Company's leverage ratio. Additionally, the Company is required to pay an unused commitment fee at an annual rate of 0.20% or 0.30% of the

unused portion of the revolving credit facility, depending on the amount of borrowings outstanding. The credit agreement contains certain financial covenants, including a maximum leverage ratio, a minimum fixed charge coverage ratio, and a maximum percentage of secured debt to total asset value. As of September 30, 2015 and December 31, 2014, the Company had \$175.0 million and \$50.0 million, respectively, in outstanding borrowings under the revolving credit facility. As of September 30, 2015, the Company had \$275.0 million borrowing capacity remaining under its unsecured revolving credit facility. As of September 30, 2015, the Company was in compliance with the

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credit agreement debt covenants. For the three and nine months ended September 30, 2015, the Company incurred unused commitment fees of \$0.2 million and \$0.5 million, respectively. For the three and nine months ended September 30, 2014, the Company incurred unused commitment fees of \$0.1 million and \$0.4 million, respectively.

Unsecured Term Loan Facilities

As of December 31, 2014, the Company had \$300.0 million outstanding under the First Term Loan which matures in January 2020. This term loan facility bears interest at a variable rate of LIBOR plus 1.50% to 2.25%, depending on the Company's leverage ratio.

On April 13, 2015, the Company entered into a second unsecured term loan facility ("Second Term Loan"). The Second Term Loan has a \$100.0 million capacity and matures in April 2022. The Company drew the full \$100.0 million under this facility. The Second Term Loan bears interest at a variable rate of LIBOR plus 1.70% to 2.55%, depending on the Company's leverage ratio.

On June 10, 2015, the Company entered into a third unsecured term loan facility ("Third Term Loan"). The Third Term Loan has a \$125.0 million capacity, which may be increased up to \$250.0 million, subject to lender approval, and matures in January 2021. This term loan bears interest at a variable rate of LIBOR plus 1.45% to 2.20%, depending on the Company's leverage ratio. On July 10, 2015, the Company borrowed \$125.0 million under the Third Term Loan.

As of September 30, 2015 and December 31, 2014, the Company had \$525.0 million and \$300.0 million, respectively, in outstanding borrowings under the unsecured term loan facilities. Each of the term loan facilities is subject to debt covenants substantially similar to the covenants under the amended and restated credit agreement. As of September 30, 2015, the Company was in compliance with all debt covenants. The Company has entered into interest rate swaps to effectively fix the LIBOR rates for all of its unsecured term loan facilities (see "Derivative and Hedging Activities" below).

Derivative and Hedging Activities

The Company enters into interest rate swap agreements to hedge against interest rate fluctuations. Unrealized gains and losses on the effective portion of hedging instruments are reported in other comprehensive income (loss) and are subsequently reclassified into earnings in the period that the hedged forecasted transaction affects earnings. Ineffective portions of changes in the fair value of a cash flow hedge are recognized as interest expense.

Prior to amending and restating the credit facility agreement in October 2014, the Company had entered into interest rate swap agreements with an aggregate notional amount of \$100.0 million to hedge the LIBOR rate on its borrowing under the term loan facility through July 13, 2017. Upon amending and restating the credit agreement and drawing down the additional \$200.0 million under the term loan facility, the Company entered into additional swap agreements to hedge the full \$300.0 million, and, as a result, the First Term Loan had a weighted-average effective interest rate of 2.93% through July 13, 2017 and a weighted-average effective interest rate of 3.51% from July 13, 2017 through January 15, 2020, based on the Company's leverage ratio at September 30, 2015.

The Company entered into interest rate swap agreements to effectively fix the LIBOR rate for the entire duration of the Second Term Loan, and as a result, the Second Term Loan had a weighted-average effective interest rate of 3.46%, based on the Company's leverage ratio at September 30, 2015.

The Company entered into interest rate swap agreements to effectively fix the LIBOR rate for the entire duration of the Third Term Loan, and as a result, the Third Term Loan had a weighted-average effective interest rate of 3.29%, based on the Company's leverage ratio at September 30, 2015.

The Company records all derivative instruments at fair value in the consolidated balance sheets. Fair values of interest rate swaps are determined using the standard market methodology of netting the discounted future fixed cash receipts/payments and the discounted expected variable cash payments/receipts. Variable interest rates used in the calculation of projected receipts and payments on the swaps are based on an expectation of future interest rates derived from observable market interest rate curves (Overnight Index Swap curves) and volatilities (level 2 inputs). Derivatives expose the Company to credit risk in the event of non-performance by the counterparties under the terms of the interest rate hedge agreements. The Company incorporates these counterparty credit risks in its fair value measurements. The Company believes it minimizes the credit risk by transacting with major creditworthy financial institutions.

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As of September 30, 2015, the Company's derivative instruments were in liability positions, with fair values of \$11.1 million, in the accompanying consolidated balance sheets. For the three and nine months ended September 30, 2015, there was \$10.6 million and \$10.7 million in unrealized loss, respectively, recorded in accumulated other comprehensive income. During the three and nine months ended September 30, 2015, the Company reclassified \$1.6 million and \$3.7 million, respectively, from accumulated other comprehensive income (loss) to interest expense. During the three and nine months ended September 30, 2014, the Company reclassified \$0.1 million and \$0.4 million, respectively, from accumulated other

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comprehensive income (loss) to interest expense. The Company expects approximately \$5.8 million will be reclassified from accumulated other comprehensive income (loss) to interest expense in the next 12 months.

Mortgage Debt

Each of the Company's mortgage loans is secured by a first mortgage lien or by leasehold interests under the ground lease on the underlying property. The mortgages are non-recourse to the Company except for customary carve-outs such as fraud or misapplication of funds.

On March 5, 2015, the Company repaid the mortgage loans totaling \$50.7 million on The Nines, a Luxury Collection Hotel, Portland.

On October 6, 2015, the Company repaid the mortgage loan totaling \$48.6 million on the InterContinental Buckhead Atlanta.

The Company intends to repay the mortgages on the Skamania Lodge and DoubleTree by Hilton Hotel Bethesda -Washington DC at or prior to their maturity dates with borrowings under its senior unsecured revolving credit facility.

Debt Summary

Debt as of September 30, 2015 and December 31, 2014 consisted of the following (dollars in thousands):

| | Interest Rate | Maturity Date | Balance Outstanding as of September 30, 2015 | December 31, 2014 |
|---|-------------------------|----------------|--|----------------------|
| Senior unsecured revolving credit facility | Floating ⁽¹⁾ | January 2019 | \$ 175,000 | \$ 50,000 |
| Term loans | | | | |
| First Term Loan | Floating ⁽²⁾ | January 2020 | 300,000 | 300,000 |
| Second Term Loan | Floating ⁽²⁾ | April 2022 | 100,000 | — |
| Third Term Loan | Floating ⁽²⁾ | January 2021 | 125,000 | — |
| Total term loans | | | 525,000 | 300,000 |
| Mortgage loans | | | | |
| The Nines, a Luxury Collection Hotel, Portland ⁽³⁾ | 7.39% | March 2015 | — | 50,725 |
| InterContinental Buckhead Atlanta | 4.88% | January 2016 | 48,639 | 49,320 |
| Skamania Lodge | 5.44% | February 2016 | 28,980 | 29,308 |
| DoubleTree by Hilton Hotel Bethesda -Washington DC | 5.28% | February 2016 | 34,161 | 34,575 |
| Embassy Suites San Diego Bay - Downtown | 6.28% | June 2016 | 63,463 | 64,462 |
| Hotel Modera | 5.26% | July 2016 | 22,933 | 23,225 |
| Hotel Monaco Washington DC | 4.36% | February 2017 | 43,114 | 43,756 |
| Argonaut Hotel | 4.25% | March 2017 | 43,125 | 44,006 |
| Sofitel Philadelphia | 3.90% | June 2017 | 45,999 | 46,968 |
| Hotel Zelos (formerly Hotel Palomar San Francisco) | 5.94% | September 2017 | 26,192 | 26,461 |
| The Westin San Diego Gaslamp Quarter | 3.69% | January 2020 | 75,580 | 77,155 |
| Mortgage loans at stated value | | | 432,186 | 489,961 |
| Mortgage loan premiums ⁽⁴⁾ | | | 2,119 | 4,026 |
| Total mortgage loans | | | \$ 434,305 | \$ 493,987 |
| Total debt | | | \$ 1,134,305 | \$ 843,987 |

⁽¹⁾ Borrowings bear interest at floating rates equal to, at the Company's option, either (i) LIBOR plus an applicable margin or (ii) an Adjusted Base Rate (as defined in the senior unsecured credit agreement) plus an applicable margin. The Company has two six-month extension options.

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(2) Borrowings under the term loan facilities bear interest at floating rates equal to, at the Company's option, either (i) LIBOR plus an applicable margin or (ii) a Base Rate plus an applicable margin. The Company entered into interest rate swaps to effectively fix the interest rate for the First Term Loan, Second Term Loan and Third Term Loan. At September 30, 2015 and December 31, 2014, the Company had interest rate swaps on the full amounts outstanding. See "Derivative and Hedging Activities" above.

(3) The interest rate of 7.39% represents a weighted-average interest rate of the three non-recourse mortgage loans assumed in conjunction with the acquisition of The Nines, a Luxury Collection Hotel, Portland.

(4) Loan premiums on assumed mortgages recorded in purchase accounting for the Hotel Zelos (formerly Hotel Palomar San Francisco); Embassy Suites San Diego Bay - Downtown; Hotel Modera; and The Nines, a Luxury Collection Hotel, Portland.

The Company estimates the fair value of its fixed rate debt by discounting the future cash flows of each instrument at estimated market rates, taking into consideration general market conditions and maturity of the debt with similar credit terms and is classified within level 2 of the fair value hierarchy. The estimated fair value of the Company's mortgage debt as of September 30, 2015 and December 31, 2014 was \$441.2 million and \$503.9 million, respectively.

The Company was in compliance with all debt covenants as of September 30, 2015.

Note 7. Equity

Common Shares

The Company is authorized to issue up to 500,000,000 common shares of beneficial interest, \$.01 par value per share ("common shares"). Each outstanding common share entitles the holder to one vote on each matter submitted to a vote of shareholders. Holders of the Company's common shares are entitled to receive dividends when authorized by the Company's board of trustees.

On March 5, 2014, the Company filed a prospectus supplement with the SEC to sell up to \$175.0 million in common shares under a new "at the market" offering program (an "ATM program"). At the same time, the Company terminated its prior \$170.0 million ATM program. As of September 30, 2015, \$159.8 million in common shares remained available for issuance under the \$175.0 million ATM program.

Common Dividends

The Company declared the following dividends on common shares/units for the nine months ended September 30, 2015:

| Dividend per Share/Unit | For the quarter ended | Record Date | Payable Date |
|-------------------------|-----------------------|--------------------|------------------|
| \$0.31 | March 31, 2015 | March 31, 2015 | April 15, 2015 |
| \$0.31 | June 30, 2015 | June 30, 2015 | July 15, 2015 |
| \$0.31 | September 30, 2015 | September 30, 2015 | October 15, 2015 |

Preferred Shares

The Company is authorized to issue up to 100,000,000 preferred shares of beneficial interest, \$.01 par value per share ("preferred shares").

As of September 30, 2015 and December 31, 2014, the Company had 5,600,000 of its 7.875% Series A Cumulative Redeemable Preferred Shares ("Series A Preferred Shares"), 3,400,000 of its 8.00% Series B Cumulative Redeemable Preferred Shares ("Series B Preferred Shares") and 5,000,000 of its 6.50% Series C Preferred Shares ("Series C Preferred Shares") outstanding.

The Series A Preferred Shares, Series B Preferred Shares and Series C Preferred Shares (collectively, the "Preferred Shares") rank senior to the common shares of beneficial interest and on parity with each other with respect to payment of distributions. The Preferred Shares are cumulative redeemable preferred shares, do not have any maturity date and are not subject to mandatory redemption. The Company may not redeem the Series A Preferred Shares, Series B Preferred Shares or Series C Preferred Shares prior to March 11, 2016, September 21, 2016, and March 18, 2018, respectively, except in limited circumstances relating to the Company's continuing qualification as a REIT or as discussed below. After those dates, the Company may, at its option, redeem the applicable Preferred Shares, in whole or from time to time in part, by payment of \$25.00 per share, plus any accumulated, accrued and unpaid distributions through the date of redemption. Upon the occurrence of a change of control, as defined in the Company's declaration

of trust, the result of which the Company's common shares and the common securities of the acquiring or surviving entity are not listed on the New York Stock Exchange, the NYSE MKT or

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NASDAQ, or any successor exchanges, the Company may, at its option, redeem the Preferred Shares in whole or in part within 120 days following the change of control by paying \$25.00 per share, plus any accrued and unpaid distributions through the date of redemption. If the Company does not exercise its right to redeem the Preferred Shares upon a change of control, the holders of the Preferred Shares have the right to convert some or all of their shares into a number of the Company's common shares based on a defined formula subject to a share cap. The share cap on each Series A Preferred Share is 2.3234 common shares, each Series B Preferred Share is 3.4483 common shares, and each Series C Preferred Share is 2.0325 common shares.

Preferred Dividends

The Company declared the following dividends on preferred shares for the nine months ended September 30, 2015:

| Security Type | Dividend per Share/Unit | For the quarter ended | Record Date | Payable Date |
|-----------------|-------------------------|-----------------------|--------------------|------------------|
| 7.875% Series A | \$0.49 | March 31, 2015 | March 31, 2015 | April 15, 2015 |
| 7.875% Series A | \$0.49 | June 30, 2015 | June 30, 2015 | July 15, 2015 |
| 7.875% Series A | \$0.49 | September 30, 2015 | September 30, 2015 | October 15, 2015 |
| 8.00% Series B | \$0.50 | March 31, 2015 | March 31, 2015 | April 15, 2015 |
| 8.00% Series B | \$0.50 | June 30, 2015 | June 30, 2015 | July 15, 2015 |
| 8.00% Series B | \$0.50 | September 30, 2015 | September 30, 2015 | October 15, 2015 |
| 6.50% Series C | \$0.41 | March 31, 2015 | March 31, 2015 | April 15, 2015 |
| 6.50% Series C | \$0.41 | June 30, 2015 | June 30, 2015 | July 15, 2015 |
| 6.50% Series C | \$0.41 | September 30, 2015 | September 30, 2015 | October 15, 2015 |

Non-controlling Interest of Common Units in Operating Partnership

Holders of Operating Partnership units have certain redemption rights that enable the unit holders to cause the Operating Partnership to redeem their units in exchange for, at the Company's option, cash per unit equal to the market price of the Company's common shares at the time of redemption or for the Company's common shares on a one-for-one basis. The number of shares issuable upon exercise of the redemption rights will be adjusted upon the occurrence of share splits, mergers, consolidations or similar pro-rata share transactions, which otherwise would have the effect of diluting the ownership interests of the Operating Partnership's limited partners or the Company's shareholders.

As of September 30, 2015 and December 31, 2014, the Operating Partnership had 236,351 long-term incentive partnership units ("LTIP units") outstanding. Of the 236,351 LTIP units outstanding at September 30, 2015, 9,469 units have vested. Only vested LTIP units may be converted to common units of the Operating Partnership, which in turn can be tendered for redemption as described above.

Note 8. Share-Based Compensation Plan

The Company maintains the 2009 Equity Incentive Plan, as amended and restated (the "Plan"), to attract and retain independent trustees, executive officers and other key employees and service providers. The Plan provides for the grant of options to purchase common shares, share awards, share appreciation rights, performance units and other equity-based awards. Share awards under the Plan vest over a period determined by the Board of Trustees, generally over three to five years, with certain awards vesting over periods of up to six years. The Company pays or accrues for dividends on share-based awards. All share awards are subject to full or partial accelerated vesting upon a change in control and upon death or disability or certain other employment termination events as set forth in the award agreements. As of September 30, 2015, there were 762,013 common shares available for issuance under the Plan.

Service Condition Share Awards

From time to time, the Company awards restricted shares under the Plan to members of the Board of Trustees, officers and employees. These shares generally vest over three to five years based on continued service or employment.

The following table provides a summary of service condition restricted share activity as of September 30, 2015:

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| | Shares | Weighted-Average Grant Date Fair Value |
|--------------------------------|---------|--|
| Unvested at January 1, 2015 | 129,988 | \$ 27.17 |
| Granted | 46,446 | \$ 48.00 |
| Vested | (50,827 |) \$ 25.70 |
| Forfeited | (990 |) \$ 36.45 |
| Unvested at September 30, 2015 | 124,617 | \$ 35.46 |

The fair value of each of these service condition restricted share awards is determined based on the closing price of the Company's common shares on the grant date and compensation expense is recognized on a straight-line basis over the vesting period. For the three and nine months ended September 30, 2015, the Company recognized approximately \$0.4 million and \$1.2 million, respectively, of share-based compensation expense related to these service condition restricted shares in the consolidated statements of operations. For the three and nine months ended September 30, 2014, the Company recognized approximately \$0.4 million and \$1.1 million, respectively, of share-based compensation expense related to these service condition restricted shares in the consolidated statements of operations. As of September 30, 2015, there was \$3.1 million of total unrecognized share-based compensation expense related to unvested restricted shares. The unrecognized share-based compensation expense is expected to be recognized over the weighted-average remaining vesting period of 2.6 years.

Performance-Based Equity Awards

On February 8, 2012, the Board of Trustees approved a target award of 72,056 performance-based equity awards to officers and employees of the Company. In February 2015, these awards vested and the Company issued 120,016 and 87,556 common shares to officers and non-executive management employees, respectively. The actual number of common shares that ultimately vested were based on three performance criteria as defined in the agreements for the period of performance from January 1, 2012 through December 31, 2014.

On January 30, 2013, the Board of Trustees approved a target award of 72,118 performance-based equity awards to officers and employees of the Company. These awards vest on January 1, 2016. The actual number of common shares that ultimately vest will range from 0% to 200% of the target award (except for 11,753 target awards to non-executive management employees which have no maximum) and will be determined in 2016 based on three performance criteria as defined in the agreements for the period of performance from January 1, 2013 through December 31, 2015.

On December 13, 2013, the Board of Trustees approved a target award of 252,088 performance-based equity awards to officers and employees of the Company. The awards vest ratably on January 1, 2016, 2017, 2018, 2019 and 2020. The actual number of common shares that ultimately vest will range from 0% to 200% of the target award and will be determined on each vesting date based upon the two performance criteria as defined in the agreements for the period of performance beginning on the grant date and ending on the applicable vesting date.

On February 4, 2014, the Board of Trustees approved a target award of 66,483 performance-based equity awards to officers and employees of the Company. These awards vest on January 1, 2017. The actual number of common shares that ultimately vest will range from 0% to 200% of the target award (except for 12,261 target awards to non-executive management employees which have no maximum) and will be determined in 2017 based on three performance criteria as defined in the agreements for the period of performance from January 1, 2014 through December 31, 2016.

On February 11, 2015, the Board of Trustees approved a target award of 44,962 performance-based equity awards to officers and employees of the Company. These awards vest on January 1, 2018. The actual number of common shares that ultimately vest will range from 0% to 200% of the target award (except for 8,559 target awards to non-executive management employees which have no maximum) and will be determined in 2018 based on three performance criteria as defined in the agreements for the period of performance from January 1, 2015 through December 31, 2017.

On July 27, 2015, a target award of 771 performance-based equity awards was granted to an employee of the Company. These awards vest on January 1, 2018. The actual number of common shares that ultimately vest will be determined in 2018 based on three performance criteria as defined in the agreements for the period of performance

from January 1, 2016 through December 31, 2017.

The grant date fair value of the performance awards were determined using a Monte Carlo simulation method with the following assumptions:

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| Performance Award Grant Date | Percentage of Total Award | Grant Date Fair Value by Component (\$ in millions) | Volatility | Interest Rate | Dividend Yield |
|-----------------------------------|---------------------------|---|------------|---------------|----------------|
| February 8, 2012 | | | | | |
| Relative Total Shareholder Return | 30.00% | \$0.7 | 33.00% | 0.34% | 2.20% |
| Absolute Total Shareholder Return | 30.00% | \$0.6 | 33.00% | 0.34% | 2.20% |
| EBITDA Comparison | 40.00% | \$0.7 | 33.00% | 0.34% | 2.20% |
| January 30, 2013 | | | | | |
| Relative Total Shareholder Return | 30.00% | \$0.7 | 31.00% | 0.41% | 2.20% |
| Absolute Total Shareholder Return | 30.00% | \$0.5 | 31.00% | 0.41% | 2.20% |
| EBITDA Comparison | 40.00% | \$0.7 | 31.00% | 0.41% | 2.20% |
| December 13, 2013 | | | | | |
| Relative Total Shareholder Return | 50.00% | \$4.7 | 29.00% | 0.34% - 2.25% | 2.40% |
| Absolute Total Shareholder Return | 50.00% | \$2.9 | 29.00% | 0.34% - 2.25% | 2.40% |
| February 4, 2014 | | | | | |
| Relative Total Shareholder Return | 30.00% | \$0.7 | 29.00% | 0.62% | 2.40% |
| Absolute Total Shareholder Return | 30.00% | \$0.5 | 29.00% | 0.62% | 2.40% |
| EBITDA Comparison | 40.00% | \$0.8 | 29.00% | 0.62% | 2.40% |
| February 11, 2015 | | | | | |
| Relative Total Shareholder Return | 30.00% | \$0.9 | 22.00% | 1.02% | 2.50% |
| Absolute Total Shareholder Return | 40.00% | \$0.7 | 22.00% | 1.02% | 2.50% |
| EBITDA Comparison | 30.00% | \$0.7 | 22.00% | 1.02% | 2.50% |
| July 27, 2015 | | | | | |
| Relative Total Shareholder Return | 30.00% | — | (1) 22.00% | 0.68% | 2.50% |
| Absolute Total Shareholder Return | 40.00% | — | (1) 22.00% | 0.68% | 2.50% |
| EBITDA Comparison | 30.00% | — | (1) 22.00% | 0.68% | 2.50% |

(1) Amounts round to zero.

In the table above, the Relative Total Shareholder Return and Absolute Total Shareholder Return components are market conditions as defined by ASC 718. The EBITDA Comparison component is a performance condition as defined by ASC 718, and, therefore, compensation expense related to this component will be reassessed at each reporting date based on the Company's estimate of the probable level of achievement, and the accrual of compensation expense will be adjusted as appropriate.

Dividends on unvested performance-based equity awards accrue over the vesting period and will be paid on the actual number of shares that vest at the end of the applicable period. The Company recognizes compensation expense on a straight-line basis through the vesting date. As of September 30, 2015, there was approximately \$12.2 million of unrecognized compensation expense related to these performance-based equity awards which will be recognized over the weighted-average remaining vesting period of 2.0 years. For the three and nine months ended September 30, 2015, the Company recognized \$1.6 million and \$4.6 million, respectively, in expense related to these awards. For the three and nine months ended September 30, 2014, the Company recognized \$2.4 million and \$5.2 million, respectively, in expense related to these awards.

Long-Term Incentive Partnership Units

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LTIP units, which are also referred to as profits interest units, may be issued to eligible participants for the performance of services to or for the benefit of the Operating Partnership. LTIP units are a class of partnership unit in the Operating Partnership and receive, whether vested or not, the same per-unit profit distributions as the other outstanding units in the Operating Partnership, which equal per-share distributions on common shares. LTIP units are allocated their pro-rata share of the Company's net income (loss). Vested LTIP units may be converted by the holder, at any time, into an equal number of common Operating Partnership units and thereafter will possess all of the rights and interests of a common Operating Partnership unit, including the right to redeem the common Operating Partnership unit for a common share in the Company or cash, at the option of the Operating Partnership.

As of September 30, 2015, the Operating Partnership had two classes of LTIP units, LTIP Class A and LTIP Class B units, all of which are held by officers of the Company.

LTIP Class A units were granted to executives of the Company concurrent with completion of the Company's initial public offering in December 2009. These LTIP units vest ratably on each of the first five anniversaries of their dates of grant and were valued at \$8.50 per LTIP unit at the date of grant using a Monte Carlo simulation method model. On December 13, 2013, the Board of Trustees approved a grant of 226,882 LTIP Class B units to executive officers of the Company. The LTIP units are subject to time-based vesting in five equal installments beginning January 1, 2016 and ending on January 1, 2020. The fair value of each award was determined based on the closing price of the Company's common shares on the grant date of \$29.19 per unit. The aggregate grant date fair value of the LTIP Class B units was \$6.6 million.

As of September 30, 2015, the Company had 236,351 LTIP units outstanding. All LTIP units will vest upon a change in control. As of September 30, 2015, of the 236,351 units outstanding, 9,469 LTIP units have vested, all of which were LTIP Class A units.

For the three and nine months ended September 30, 2015, the Company recognized \$0.3 million and \$0.8 million, respectively, in expense related to these units. For the three and nine months ended September 30, 2014, the Company recognized \$0.7 million and \$2.0 million, respectively, in expense related to these units. As of September 30, 2015, there was \$4.6 million of total unrecognized share-based compensation expense related to LTIP units. This unrecognized share-based compensation expense is expected to be recognized over the weighted-average remaining vesting period of 2.2 years. The aggregate expense related to the LTIP unit grants is presented as non-controlling interest in the Company's consolidated balance sheets.

Note 9. Income Taxes

The Company's TRS, PHL, is subject to federal and state corporate income taxes at statutory tax rates. The Company has estimated PHL's income tax expense (benefit) for the nine months ended September 30, 2015 using an estimated combined federal and state statutory tax rate of 38.0%.

The Company files tax returns as prescribed by the tax laws of the jurisdictions in which it operates. In the normal course of business, the Company is subject to examination by federal, state, and local jurisdictions, where applicable. As of September 30, 2015 and December 31, 2014, the statute of limitations remains open for all major jurisdictions for tax years dating back to 2012 and 2011, respectively.

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Note 10. Earnings Per Share

The following is a reconciliation of basic and diluted earnings per common share (in thousands, except share and per-share data):

| | For the three months ended September 30, | | For the nine months ended September 30, | |
|--|---|------------|--|------------|
| | 2015 | 2014 | 2015 | 2014 |
| Numerator: | | | | |
| Net income (loss) attributable to common shareholders | \$31,631 | \$23,737 | \$52,290 | \$38,325 |
| Less: dividends paid on unvested share-based compensation | (109) | (125) | (323) | (375) |
| Undistributed earnings attributable to share-based compensation | (45) | (63) | — | — |
| Net income (loss) available to common shareholders | \$31,477 | \$23,549 | \$51,967 | \$37,950 |
| Denominator: | | | | |
| Weighted-average number of common shares — basic | 71,735,129 | 64,859,494 | 71,709,380 | 64,133,134 |
| Effect of dilutive share-based compensation | 716,181 | 486,694 | 783,533 | 480,315 |
| Weighted-average number of common shares — diluted | 72,451,310 | 65,346,188 | 72,492,913 | 64,613,449 |
| Net income (loss) per share available to common shareholders — basic | \$0.44 | \$0.36 | \$0.72 | \$0.59 |
| Net income (loss) per share available to common shareholders — diluted | \$0.43 | \$0.36 | \$0.72 | \$0.59 |

For the three months ended September 30, 2015, 10,533 unvested service condition restricted shares and performance based equity awards were excluded from diluted weighted-average common shares, as their effect would have been anti-dilutive. The LTIP units held by the non-controlling interest holders have been excluded from the denominator of the diluted earnings per share as there would be no effect on the amounts since the limited partners' share of income (loss) would also be added or subtracted to derive net income (loss) available to common shareholders.

Note 11. Commitments and Contingencies

Management Agreements

The Company's hotel properties are operated pursuant to management agreements with various management companies. The terms of these management agreements range from five years to 20 years, not including renewals, and five years to 52 years, including renewals. Many of the Company's management agreements are terminable at will by the Company upon paying a termination fee and some are terminable by the Company upon sale of the property, with, in some cases, the payment of termination fees. Most of the agreements also provide the Company the ability to terminate based on failure to achieve defined operating performance thresholds. Termination fees range from zero to up to six times the annual base management and incentive management fees, depending on the agreement and the reason for termination. Certain of the Company's management agreements are non-terminable except upon the manager's breach of a material representation or the manager's failure to meet performance thresholds as defined in the management agreement.

The management agreements require the payment of a base management fee generally between 2% and 4% of hotel revenues. Under certain management agreements, the management companies are also eligible to receive an incentive management fee if hotel operating income, cash flows or other performance measures, as defined in the agreements, exceed certain performance thresholds. The incentive management fee is generally calculated as a percentage of hotel operating income after the Company has received a priority return on its investment in the hotel. Combined base and incentive management fees were \$6.5 million and \$17.4 million for the three and nine months ended September 30, 2015, respectively, and \$5.3 million and \$13.7 million for the three and nine months ended September 30, 2014, respectively. Base and incentive management fees are included in other direct and indirect expenses in the Company's

consolidated statements of operations and comprehensive income.
Reserve Funds

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Certain of the Company's agreements with its hotel managers, franchisors and lenders have provisions for the Company to provide funds, typically 4.0% of hotel revenues, sufficient to cover the cost of (a) certain non-routine repairs and maintenance to the hotels and (b) replacements and renewals to the hotels' furniture, fixtures and equipment.

Restricted Cash

At September 30, 2015 and December 31, 2014, the Company had \$14.5 million and \$16.4 million, respectively, in restricted cash, which consisted of reserves for replacement of furniture and fixtures or reserves to pay for real estate taxes or property insurance under certain hotel management agreements or loan agreements. For purposes of the statement of cash flows, changes in restricted cash caused by changes in required reserves for real estate taxes or property insurance are shown as operating activities. Changes in restricted cash caused by changes in required reserves for furniture and fixtures replacement are shown as investing activities.

Ground and Hotel Leases

The Hotel Monaco Washington DC is subject to a long-term ground lease agreement on the land underlying the hotel. The ground lease expires in 2059. The hotel is required to pay the greater of an annual base rent of \$0.2 million or a percentage of gross hotel revenues and gross food and beverage revenues in excess of certain thresholds, as defined in the agreement. The lease contains certain restrictions on modifications that can be made to the hotel structure due to its status as a national historic landmark.

The Argonaut Hotel is subject to a long-term ground lease agreement on the land underlying the hotel. The ground lease expires in 2059. The hotel is required to pay the greater of an annual base rent of \$1.3 million or a percentage of rooms revenues, food and beverage revenues and other department revenues in excess of certain thresholds, as defined in the agreement. The lease contains certain restrictions on modifications that can be made to the structure due to its status as a national historic landmark.

The Hotel Zelos (formerly Hotel Palomar San Francisco) is subject to a long-term hotel lease for the right to use the ground floor lobby area and floors five through nine of the building and underlying land. The hotel lease expires in 2097. The hotel is required to pay annual base rent and a percentage rent, which is based on gross hotel and gross food and beverage revenues in excess of certain thresholds, as defined in the lease agreement.

The Hotel Zephyr Fisherman's Wharf (formerly Radisson Hotel Fisherman's Wharf) is subject to both a long-term primary ground lease and a secondary sublease. The primary ground lease requires the hotel to make annual base rental payments of \$0.1 million and percentage rental payments based on 5% of hotel revenues and 7.5% of retail revenues attributed to guest rooms and retail space added to the hotel property in 1998. Beginning in 2017, the primary ground lease requires the hotel to pay percentage rent based on 6% of total hotel revenues and 7.5% of total retail and parking revenues. The primary ground lease expires in 2062. The secondary sublease requires the hotel to make rental payments based on hotel net income, as defined in the agreement, related to the rooms and retail space in existence prior to the 1998 renovation. The secondary sublease expires in April 2016 at which time the hotel will only be subject to the primary ground lease through its maturity in 2062.

The Prescott Hotel San Francisco is subject to a long-term hotel lease for the right to use floors three through seven, the basement and the roof of an adjacent, attached building containing 64 of the 160 guest rooms at the property. The hotel lease expires in 2059, with a one time extension option of 30 years. The Company is required to pay annual base rent of approximately \$0.5 million, beginning in October 2017. The annual base rent is subject to a fixed increase every year during the remaining lease term. The building portion of the long-term hotel lease assumed was determined to be a capital lease.

The Hotel Palomar Los Angeles - Beverly Hills is subject to a long-term ground lease agreement on the land underlying the hotel. The ground lease expires in 2107, including 19 five-year extension options. The hotel is required to pay annual base rent of approximately \$3.5 million through January 2017 and the base rent will be adjusted for consumer price index ("CPI") increases at each five-year extension.

The Union Station Hotel, Autograph Collection is subject to a long-term ground lease agreement on the land underlying the hotel. The ground lease expires in 2105. The hotel is required to pay the greater of annual base rent of \$0.1 million or annual real property taxes.

The ground leases and Hotel Zelos (formerly Hotel Palomar San Francisco) hotel lease are considered operating leases. The Company records expense on a straight-line basis for leases that provide for minimum rental payments that increase in pre-established amounts over the remaining terms of the leases. Ground rent expense was \$3.5 million and \$9.0 million for the three and nine months ended September 30, 2015, respectively, and \$2.5 million and \$6.2 million for the three and nine months

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ended September 30, 2014, respectively. Ground rent expense is included in real estate taxes, personal property taxes, property insurance and ground rent in the Company's consolidated statements of operations and comprehensive income.

Litigation

The nature of the operations of hotels exposes the Company's hotels, the Company and the Operating Partnership to the risk of claims and litigation in the normal course of their business. The Company has insurance to cover certain potential material losses. The Company is not presently subject to any material litigation nor, to the Company's knowledge, is any material litigation threatened against the Company.

Note 12. Supplemental Information to Statements of Cash Flows

| | For the nine months ended September 30, | |
|--|--|-----------|
| | 2015 | 2014 |
| | (in thousands) | |
| Interest paid, net of capitalized interest | \$28,011 | \$ 19,792 |
| Interest capitalized | \$ 193 | \$— |
| Income taxes paid | \$2,444 | \$2,008 |
| Non-Cash Investing and Financing Activities: | | |
| Distributions payable on common shares/units | \$24,286 | \$ 16,609 |
| Distributions payable on preferred shares | \$5,550 | \$5,550 |
| Issuance of common shares for Board of Trustees compensation | \$372 | \$421 |
| Mortgage loans assumed in connection with acquisition | \$— | \$50,725 |
| Below (above) market rate contracts assumed in connection with acquisition | \$20,110 | \$ 1,826 |
| Capital lease obligation assumed in connection with acquisition | \$— | \$10,758 |
| Accrued additions and improvements to hotel properties | \$3,370 | \$2,086 |
| Write-off of fully depreciated furniture, fixtures and equipment | \$3,550 | \$— |
| Write-off of deferred financing costs | \$321 | \$— |

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Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion and analysis should be read in conjunction with the consolidated financial statements and related notes included elsewhere in this report. Pebblebrook Hotel Trust is a Maryland real estate investment trust that conducts its operations so as to qualify as a REIT under the Code. Substantially all of the operations are conducted through Pebblebrook Hotel, L.P. (our "Operating Partnership"), a Delaware limited partnership of which Pebblebrook Hotel Trust is the sole general partner. In this report, we use the terms "the Company", "we" or "our", to refer to Pebblebrook Hotel Trust and its subsidiaries, unless the context indicates otherwise.

Forward-Looking Statements

This report, together with other statements and information publicly disseminated by us, contains certain "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). We intend such forward-looking statements to be covered by the safe harbor provisions for forward-looking statements contained in the Private Securities Litigation Reform Act of 1995 and include this statement for purposes of complying with these safe harbor provisions. Forward-looking statements, which are based on certain assumptions and describe our future plans, strategies and expectations, are generally identifiable by use of the words "may", "will", "should", "potential", "could", "seek", "assume", "forecast", "believe", "expect", "intend", "anticipate", "estimate", "project" or similar expressions. Forward-looking statements in this report include, among others, statements about our business strategy, including acquisition and development strategies, industry trends, estimated revenues and expenses, our ability to realize deferred tax assets and expected liquidity needs and sources (including capital expenditures and our ability to obtain financing or raise capital). You should not rely on forward-looking statements since they involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond our control and which could materially affect actual results, performance or achievements. Factors that may cause actual results to differ materially from current expectations include, but are not limited to:

- risks associated with the hotel industry, including competition, increases in employment costs, energy costs and other operating costs, or decreases in demand caused by events beyond our control including, without limitation, actual or threatened terrorist attacks, cyber attacks, any type of flu or disease-related pandemic, or downturns in general and local economic conditions;
- the availability and terms of financing and capital and the general volatility of securities markets;
- our dependence on third-party managers of our hotels, including our inability to implement strategic business decisions directly;
- risks associated with the real estate industry, including environmental contamination and costs of complying with the Americans with Disabilities Act and similar laws;
- interest rate increases;
- our possible failure to qualify as a REIT under the Code, as amended, and the risk of changes in laws affecting REITs;
- the timing and availability of potential hotel acquisitions and our ability to identify and complete hotel acquisitions in accordance with our business strategy;
- the possibility of uninsured losses;
- risks associated with redevelopment and repositioning projects, including delays and cost overruns; and
- the other factors discussed under the heading "Risk Factors" in the Company's Annual Report on Form 10-K for the year ended December 31, 2014, as may be updated elsewhere in this report.

Accordingly, there is no assurance that our expectations will be realized. Except as otherwise required by the federal securities laws, we disclaim any obligations or undertaking to publicly release any updates or revisions to any forward-looking statement contained herein (or elsewhere) to reflect any change in our expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

Overview

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Pebblebrook Hotel Trust is an internally managed hotel investment company, organized in October 2009, to opportunistically acquire and invest in hotel properties located primarily in major U.S. cities, with an emphasis on the major gateway coastal markets. As of September 30, 2015, the Company owned interests in 37 hotels, including 31 wholly owned hotels with a total of 7,408 guest rooms, and a 49% joint venture interest in six hotels with a total of 1,787 guest rooms.

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During the nine months ended September 30, 2015, we acquired two hotel properties, the 189-room LaPlaya Beach Resort and LaPlaya Beach Club, in Naples, Florida, for \$185.5 million and the 221-room The Tuscan Fisherman's Wharf, a Best Western Plus Hotel, in San Francisco, California for \$122.0 million. We also successfully increased the borrowing capacity of our senior unsecured revolving credit facility by \$150.0 million to \$750.0 million and executed two new unsecured term loans for an aggregate of \$225.0 million.

While we do not operate our hotel properties, both our asset management team and our executive management team monitor and work cooperatively with our hotel managers by advising and making recommendations in all aspects of our hotels' operations, including property positioning and repositioning, revenue and expense management, operations analysis, physical design, renovation and capital improvements, guest experience and overall strategic direction. Through these efforts, we seek to improve property efficiencies, lower costs, maximize revenues, and enhance property operating margins which we expect will enhance returns to our shareholders. We expect to invest a total of approximately \$15.0 million to \$25.0 million for the remainder of 2015 on renovation and repositioning projects and other capital improvements.

The U.S. lodging industry is expected to exhibit positive fundamentals for the remainder of 2015, though at more moderate levels than what was experienced year-to-date. The slowing global economy, weaker job gains, the strength of the U.S. dollar relative to other foreign currencies and softer international inbound travel demand is likely to produce more modest hotel demand growth for the remainder of the year. However, we believe that our properties have opportunities to continue to achieve significant growth in their operating cash flows and long-term economic values.

Key Indicators of Financial Condition and Operating Performance

We measure hotel results of operations and the operating performance of our business by evaluating financial and non-financial metrics such as room revenue per available room ("RevPAR"); average daily rate ("ADR"); occupancy rate ("occupancy"); funds from operations ("FFO"); and earnings before interest, income taxes, depreciation and amortization ("EBITDA"). We evaluate individual hotel and company-wide performance with comparisons to budgets, prior periods and competing properties. ADR, occupancy and RevPAR may be impacted by macroeconomic factors as well as regional and local economies and events. See "Non-GAAP Financial Matters" for further discussion of FFO and EBITDA.

Hotel Operating Statistics

The following table represents the key same-property hotel operating statistics for our wholly owned hotels for the three and nine months ended September 30, 2015 and 2014.

| | For the three months ended September 30, | | For the nine months ended September 30, | | |
|------------------------------|---|----------|--|----------|---|
| | 2015 | 2014 | 2015 | 2014 | |
| Total Wholly Owned Portfolio | | | | | |
| Same-Property Occupancy | 87.7 | % 89.2 | % 84.2 | % 85.7 | % |
| Same-Property ADR | \$257.75 | \$242.62 | \$244.09 | \$228.31 | |
| Same-Property RevPAR | \$226.14 | \$216.31 | \$205.62 | \$195.61 | |

This schedule of hotel results for the three months ended September 30, 2015 and 2014 includes information from all of the hotels we owned as of September 30, 2015. This schedule of hotel results for the nine months ended September 30, 2015 and 2014 includes information from all of the hotels we owned as of September 30, 2015, except for the LaPlaya Beach Resort and LaPlaya Beach Club and The Tuscan Fisherman's Wharf, a Best Western Plus Hotel for Q1 and Q2 in both 2015 and 2014 and Hotel Vintage Portland for Q1 in both 2015 and 2014 because it was closed for renovation for most of the first quarter of 2015. The schedule above does not include the hotel results of the

Manhattan Collection joint venture. These hotel results for the respective periods include information reflecting operational performance for some hotels prior to our ownership of those hotels.

Results of Operations

At September 30, 2015 and 2014, we had 31 and 25 wholly owned properties and leasehold interests, respectively. All properties owned during these periods have been included in our results of operations during the respective periods since their dates of acquisition. Based on when a property was acquired, operating results for certain properties are not comparable for the three and nine months ended September 30, 2015 and 2014. The properties listed in the table below are hereinafter referred to

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as "non-comparable properties" for the periods indicated and all other properties are considered and referred to as "comparable properties":

| Property | Location | Acquisition Date | Non-comparable property for the | |
|---|-------------------|-------------------|--|---|
| | | | Three Months ended September 30, 2015 and 2014 | Nine Months ended September 30, 2015 and 2014 |
| The Prescott Hotel San Francisco | San Francisco, CA | May 22, 2014 | | X |
| The Nines, a Luxury Collection Hotel, Portland | Portland, OR | July 17, 2014 | X | X |
| The Westin Colonnade Coral Gables | Miami, FL | November 12, 2014 | X | X |
| Hotel Palomar Los Angeles - Beverly Hills | Los Angeles, CA | November 20, 2014 | X | X |
| Union Station Hotel, Autograph Collection | Nashville, TN | December 10, 2014 | X | X |
| Revere Hotel Boston Common | Boston, MA | December 18, 2014 | X | X |
| LaPlaya Beach Resort and LaPlaya Beach Club | Naples, FL | May 21, 2015 | X | X |
| The Tuscan Fisherman's Wharf, a Best Western Plus Hotel | San Francisco, CA | June 11, 2015 | X | X |

Comparison of the three months ended September 30, 2015 to the three months ended September 30, 2014 Revenues — Total hotel revenues increased by \$46.6 million, of which \$4.8 million was contributed by our comparable properties and \$41.8 million was contributed by the non-comparable properties. The increase from our comparable properties is primarily a result of increases in ADR at the LeMeridien Delfina Santa Monica, Hotel Zephyr Fisherman's Wharf (formerly Radisson Hotel Fisherman's Wharf), W Boston, and Hotel Modera, offset by a reduction in revenues due to the closing of the restaurant at the W Los Angeles - West Beverly Hills.

Hotel operating expenses — Total hotel operating expenses increased by \$24.0 million. The comparable properties had a net decrease in operating expenses, primarily from a reduction of \$0.9 million in expenses due to the closing of the restaurant at the W Los Angeles - West Beverly Hills. The non-comparable properties contributed \$24.1 million to the increase.

Depreciation and amortization — Depreciation and amortization expense increased by \$7.2 million primarily due to the additional depreciation for the non-comparable properties.

Real estate taxes, personal property taxes, property insurance and ground rent — Real estate taxes, personal property taxes, insurance and ground rent increased by \$3.2 million primarily due to the non-comparable properties.

Corporate general and administrative — Corporate general and administrative expenses increased by \$0.7 million primarily as a result of increases in management and franchise transition costs offset by reduction in non-cash share-based compensation costs. In July 2015, we replaced the hotel management company at the Hotel Zelos (formerly Hotel Palomar San Francisco), Argonaut Hotel, The Prescott Hotel San Francisco and The Tuscan Fisherman's Wharf, a Best Western Plus Hotel and incurred approximately \$0.8 million in costs related to this transition. Corporate general and administrative expenses consist of employee compensation costs, legal and professional fees, insurance, state franchise taxes and other expenses.

Hotel acquisition costs — Hotel acquisition costs decreased by \$0.5 million due to no acquisitions during this period compared to the prior year period. Typically, hotel property acquisition costs consist of legal fees, other professional fees, transfer taxes and other direct costs associated with our pursuit of hotel investments. As a result, these costs are generally higher when more properties are acquired or when we have significant ongoing acquisition activity.

Interest expense — Interest expense increased by \$3.8 million, a result of higher debt balances from mortgage assumptions, additional Term Loans and credit facility borrowings in connection with non-comparable properties.

Equity in earnings (losses) of joint venture — Equity in earnings of joint venture decreased \$0.6 million due to a decrease in the net income at the Manhattan Collection joint venture.

Income tax (expense) benefit — Income tax expense decreased \$0.2 million due to lower net income at our TRS compared to the prior period.

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Non-controlling interests — Non-controlling interests represent the allocation of income or loss of our Operating Partnership to the common units held by the LTIP unit holders.

Distributions to preferred shareholders — Distributions to preferred shareholders increased \$0.1 million as a result of the additional issuances of the Series C Preferred Shares in September 2014.

Other comprehensive income (loss) — Other comprehensive loss increased as a result of the change in the fair values of our interest rate swaps.

Comparison of the nine months ended September 30, 2015 to the nine months ended September 30, 2014

Revenues — Total hotel revenues increased by \$134.6 million, of which \$14.8 million was contributed by our comparable properties and \$119.8 million was contributed by the non-comparable properties. The increase from our comparable properties is primarily a result of increases in ADR at the LeMeridien Delfina Santa Monica and Hotel Modera, offset by a reduction in revenues due to the closing of the restaurant at the W Los Angeles - West Beverly Hills and the temporary closing of the Hotel Vintage Portland for renovations during the first quarter of 2015.

Hotel operating expenses — Total hotel operating expenses increased by \$72.6 million. The comparable properties contributed \$1.1 million of the increase, which is a result of increases in expenses at our properties offset by a reduction in expenses due to the closing of the restaurant at the W Los Angeles - West Beverly Hills and the renovation at the Hotel Vintage Portland. The remaining \$71.5 million of the increase was from the non-comparable properties.

Depreciation and amortization — Depreciation and amortization expense increased by \$21.3 million primarily due to the additional depreciation for the non-comparable properties.

Real estate taxes, personal property taxes, property insurance and ground rent — Real estate taxes, personal property taxes, insurance and ground rent increased by \$8.0 million primarily due to the non-comparable properties.

Corporate general and administrative — Corporate general and administrative expenses increased by \$2.7 million primarily as a result of increases in management and franchise transition costs offset by reduction in non-cash share-based compensation costs. In July 2015, we replaced the hotel management company at the Hotel Zelos (formerly Hotel Palomar San Francisco), Argonaut Hotel, The Prescott Hotel San Francisco and The Tuscan Fisherman's Wharf, a Best Western Plus Hotel and incurred approximately \$0.8 million in costs related to this transition. Corporate general and administrative expenses consist of employee compensation costs, legal and professional fees, insurance, state franchise taxes and other expenses.

Hotel acquisition costs — Hotel acquisition costs increased by \$3.5 million due to transfer taxes and other acquisition related costs incurred on the acquisition of the two properties acquired during this period compared to the prior year. Typically, hotel property acquisition costs consist of legal fees, other professional fees, transfer taxes and other direct costs associated with our pursuit of hotel investments. As a result, these costs are generally higher when more properties are acquired or when we have significant ongoing acquisition activity.

Interest expense — Interest expense increased by \$9.1 million, a result of higher debt balances from mortgage assumptions, additional Term Loans and senior unsecured credit facility borrowings in connection with the acquisition of properties in 2014 and 2015.

Equity in earnings (losses) of joint venture — Equity in earnings of joint venture decreased \$2.7 million due to a lower net income at the Manhattan Collection joint venture.

Non-controlling interests — Non-controlling interests represent the allocation of income or loss of our Operating Partnership to the common units held by the LTIP unit holders.

Distributions to preferred shareholders — Distributions to preferred shareholders increased \$0.9 million as a result of the additional issuances of the Series C Preferred Shares in September 2014.

Other comprehensive income (loss) — Other comprehensive loss increased as a result of the change in the fair values of our interest rate swaps.

Non-GAAP Financial Measures

Non-GAAP financial measures are measures of our historical or future financial performance that are different from measures calculated and presented in accordance with U.S. GAAP. We report FFO and EBITDA, which are non-GAAP financial measures that we believe are useful to investors as key measures of our operating performance.

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We calculate FFO in accordance with standards established by the National Association of Real Estate Investment Trusts (NAREIT), which defines FFO as net income (calculated in accordance with U.S. GAAP), excluding real estate related depreciation and amortization, gains (losses) from sales of real estate, impairments of real estate assets, the cumulative effect of changes in accounting principles and adjustments for unconsolidated partnerships and joint ventures. Historical cost accounting for real estate assets implicitly assumes that the value of real estate assets diminishes predictably over time. Since real estate values instead have historically risen or fallen with market conditions, most industry investors consider presentations of operating results for real estate companies that use historical cost accounting to be insufficient by themselves. By excluding the effect of real estate related depreciation and amortization including our share of the joint venture depreciation and amortization and gains (losses) from sales of real estate, both of which are based on historical cost accounting and which may be of lesser significance in evaluating current performance, we believe that FFO provides investors a useful financial measure to evaluate our operating performance.

The following table reconciles net income (loss) to FFO and FFO available to common share and unit holders for the three and nine months ended September 30, 2015 and 2014 (in thousands):

| | For the three months ended September 30, | | For the nine months ended September 30, | |
|--|---|----------|--|-----------|
| | 2015 | 2014 | 2015 | 2014 |
| Net income (loss) | \$38,248 | \$30,439 | \$72,001 | \$57,453 |
| Adjustments: | | | | |
| Depreciation and amortization | 24,587 | 17,353 | 70,677 | 49,383 |
| Depreciation and amortization from joint venture | 2,137 | 2,269 | 6,395 | 6,720 |
| FFO | \$64,972 | \$50,061 | \$149,073 | \$113,556 |
| Distribution to preferred shareholders | (6,488) | (6,428) | (19,463) | (18,591) |
| FFO available to common share and unit holders | \$58,484 | \$43,633 | \$129,610 | \$94,965 |

EBITDA is defined as earnings before interest, income taxes, depreciation and amortization. We believe that EBITDA provides investors a useful financial measure to evaluate our operating performance, excluding the impact of our capital structure (primarily interest expense) and our asset base (primarily depreciation and amortization).

The following table reconciles net income (loss) to EBITDA for the three and nine months ended September 30, 2015 and 2014 (in thousands):

| | For the three months ended September 30, | | For the nine months ended September 30, | |
|--|---|----------|--|-----------|
| | 2015 | 2014 | 2015 | 2014 |
| Net income (loss) | \$38,248 | \$30,439 | \$72,001 | \$57,453 |
| Adjustments: | | | | |
| Interest expense | 11,107 | 7,278 | 28,684 | 19,609 |
| Interest expense from joint venture | 2,302 | 2,302 | 6,836 | 6,836 |
| Income tax expense (benefit) | 1,937 | 2,154 | 2,067 | 1,941 |
| Depreciation and amortization | 24,645 | 17,396 | 70,855 | 49,514 |
| Depreciation and amortization from joint venture | 2,137 | 2,269 | 6,395 | 6,720 |
| EBITDA | \$80,376 | \$61,838 | \$186,838 | \$142,073 |

Neither FFO nor EBITDA represent cash generated from operating activities as determined by U.S. GAAP and neither should be considered as an alternative to U.S. GAAP net income (loss), as an indication of our financial performance, or to U.S. GAAP cash flow from operating activities, as a measure of liquidity. In addition, FFO and EBITDA are not indicative of funds available to fund cash needs, including the ability to make cash distributions.

Critical Accounting Policies

Our consolidated financial statements have been prepared in conformity with U.S. GAAP, which requires management to make estimates and assumptions that affect the reported amount of assets and liabilities at the date of our financial statements and the reported amounts of revenues and expenses during the reporting period. While we do

not believe the reported amounts would be materially different, application of these policies involves the exercise of judgment and the use of assumptions as to future uncertainties and, as a result, actual results could differ from these estimates. We evaluate our estimates and judgments

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on an ongoing basis. We base our estimates on experience and on various other assumptions that are believed to be reasonable under the circumstances. All of our significant accounting policies, including certain critical accounting policies, are disclosed in our Annual Report on Form 10-K for the year ended December 31, 2014.

Recent Accounting Standards

See Note 2, "Summary of Significant Accounting Policies," to our consolidated interim financial statements for additional information relating to recently issued accounting pronouncements.

Liquidity and Capital Resources

We expect to meet our short-term liquidity requirements through net cash provided by operations, existing cash balances and, if necessary, short-term borrowings under our senior unsecured revolving credit facility. We expect our existing cash balances and cash provided by operations will be adequate to fund operating requirements, service debt and fund dividends in accordance with the REIT requirements of the federal income tax laws.

We expect to meet our long-term liquidity requirements, such as hotel property acquisitions, property redevelopment, investments in existing or new joint ventures, and debt principal payments and debt maturities, through the net proceeds from additional issuances of common shares, additional issuances of preferred shares, issuances of units of limited partnership interest in our Operating Partnership, secured and unsecured borrowings, and cash provided by operations. The success of our business strategy may depend in part on our ability to access additional capital through issuances of debt and equity securities, which is dependent on favorable market conditions.

We strive to maintain prudent debt leverage and intend to opportunistically enhance our capital position.

Senior Unsecured Credit Facility and Unsecured Term Loan Facilities

On October 16, 2014, we amended and restated the credit agreement governing our unsecured revolving credit facility and unsecured term loan facility. On May 19, 2015, we exercised the agreement's accordion feature to increase the aggregate borrowing capacity by \$150.0 million to \$750.0 million. Our \$750.0 million credit facility provides for a \$450.0 million unsecured revolving credit facility and a \$300.0 million unsecured term loan ("First Term Loan"). The unsecured revolving credit facility matures in January 2019 with options to extend the maturity date to January 2020 and the First Term Loan matures in January 2020.

As of September 30, 2015, we had \$175.0 million outstanding under the revolving credit facility and \$300.0 million outstanding under the First Term Loan. As of September 30, 2015, we had \$275.0 million borrowing capacity remaining under our unsecured revolving credit facility. We have the ability to further increase the aggregate borrowing capacity under the credit agreement to up to \$1.0 billion, subject to lender approval. We intend to repay indebtedness incurred under our senior unsecured revolving credit facility from time to time out of cash flows from operations and from the net proceeds of issuances of additional equity and debt securities, as market conditions permit.

Interest is paid on the periodic advances under the senior unsecured revolving credit facility at varying rates, based upon either LIBOR or the alternate base rate, plus an additional margin amount. The interest rate depends upon our leverage ratio pursuant to the provisions of the credit facility agreement. We entered into interest rate swaps to effectively fix the interest rates of the First Term Loan. At September 30, 2015, we had interest rate swaps with an aggregate notional amount of \$300.0 million, and as a result, the First Term Loan had a weighted-average effective interest rate of 2.93% through July 13, 2017 and a weighted-average effective interest rate of 3.51% from July 13, 2017 through January 15, 2020, based on the Company's leverage ratio at September 30, 2015.

On April 13, 2015, we entered into a second unsecured term loan facility ("Second Term Loan"). The Second Term Loan has a \$100.0 million capacity and matures in April 2022. We borrowed \$100.0 million under this new facility. The Second Term Loan bears interest at a variable rate of LIBOR plus 1.70% to 2.55%, depending on our leverage ratio. We entered into interest rate swaps to effectively fix the LIBOR rate for the entire duration of the term loan, resulting in a weighted-average effective interest rate of 3.46%.

On June 10, 2015, we entered into a third unsecured term loan facility ("Third Term Loan"). The Third Term Loan has a \$125.0 million capacity, which may be increased up to \$250.0 million, subject to lender approval, and matures in January 2021. The Third Term Loan bears interest at a variable rate of LIBOR plus 1.45% to 2.20%, depending on the Company's leverage ratio. In July 2015, we borrowed \$125.0 million under this facility and entered into interest rate swaps to effectively fix the LIBOR rate for the entire duration of the term loan resulting, in a weighted-average

effective interest rate of 3.29%.

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Debt Summary

Debt as of September 30, 2015 and December 31, 2014 consisted of the following (dollars in thousands):

| | Interest Rate | Maturity Date | Balance Outstanding as of | |
|---|-------------------------|----------------|---------------------------|----------------------|
| | | | September 30, 2015 | December 31, 2014 |
| Senior unsecured revolving credit facility | Floating ⁽¹⁾ | January 2019 | \$175,000 | \$50,000 |
| Term loans | | | | |
| First Term Loan | Floating ⁽²⁾ | January 2020 | 300,000 | 300,000 |
| Second Term Loan | Floating ⁽²⁾ | April 2022 | 100,000 | — |
| Third Term Loan | Floating ⁽²⁾ | January 2021 | 125,000 | — |
| Total term loans | | | 525,000 | 300,000 |
| Mortgage loans | | | | |
| The Nines, a Luxury Collection Hotel, Portland ⁽³⁾ | 7.39% | March 2015 | — | 50,725 |
| InterContinental Buckhead Atlanta | 4.88% | January 2016 | 48,639 | 49,320 |
| Skamania Lodge | 5.44% | February 2016 | 28,980 | 29,308 |
| DoubleTree by Hilton Hotel Bethesda -Washington DC | 5.28% | February 2016 | 34,161 | 34,575 |
| Embassy Suites San Diego Bay - Downtown | 6.28% | June 2016 | 63,463 | 64,462 |
| Hotel Modera | 5.26% | July 2016 | 22,933 | 23,225 |
| Hotel Monaco Washington DC | 4.36% | February 2017 | 43,114 | 43,756 |
| Argonaut Hotel | 4.25% | March 2017 | 43,125 | 44,006 |
| Sofitel Philadelphia | 3.90% | June 2017 | 45,999 | 46,968 |
| Hotel Zelos (formerly Hotel Palomar San Francisco) | 5.94% | September 2017 | 26,192 | 26,461 |
| The Westin San Diego Gaslamp Quarter | 3.69% | January 2020 | 75,580 | 77,155 |
| Mortgage loans at stated value | | | 432,186 | 489,961 |
| Mortgage loan premiums ⁽⁴⁾ | | | 2,119 | 4,026 |
| Total mortgage loans | | | \$434,305 | \$493,987 |
| Total debt | | | \$1,134,305 | \$843,987 |

(1) Borrowings bear interest at floating rates equal to, at our option, either (i) LIBOR plus an applicable margin or (ii) an Adjusted Base Rate (as defined in the senior unsecured credit agreement) plus an applicable margin. The Company has two six-month extension options.

(2) Borrowings under our term loan facilities bear interest at floating rates equal to, at our option, either (i) LIBOR plus an applicable margin or (ii) a Base Rate plus an applicable margin. We entered into interest rate swaps to effectively fix the interest rate for the First Term Loan, Second Term Loan and Third Term Loan. At September 30, 2015 and December 31, 2014, the Company had interest rate swaps on the full amounts outstanding.

(3) The interest rate of 7.39% represents a weighted-average interest rate of the three non-recourse mortgage loans assumed in conjunction with the acquisition of The Nines, a Luxury Collection Hotel, Portland. On March 5, 2015, we repaid these mortgage loans.

(4) Loan premiums on assumed mortgages recorded in purchase accounting for the Hotel Zelos (formerly Hotel Palomar San Francisco), Embassy Suites San Diego Bay - Downtown, Hotel Modera, and The Nines, a Luxury Collection Hotel, Portland.

On October 6, 2015, we repaid the mortgage loan totaling \$48.6 million on the InterContinental Buckhead Atlanta. We intend to repay the mortgages on the Skamania Lodge and DoubleTree by Hilton Hotel Bethesda -Washington DC

at or prior to their maturity dates with borrowings under our senior unsecured revolving credit facility.
Issuance of Shares of Beneficial Interest

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On March 5, 2014, we entered into equity distribution agreements (collectively, the “Equity Distribution Agreements”) with each of Wells Fargo Securities, LLC, Merrill Lynch, Pierce, Fenner & Smith Incorporated and Raymond James & Associates, Inc. (collectively, the “Sales Agents”), providing for our sale of our common shares having an aggregate offering price of up to \$175.0 million from time to time, pursuant to a prospectus supplement we filed with the SEC, through any of the Sales Agents, acting as sales agent and/or principal (our “ATM program”). At the same time, we terminated our prior \$170.0 million ATM program. No common shares were issued or sold under our ATM program during the nine months ended September 30, 2015. As of September 30, 2015, \$159.8 million in common shares remained available for issuance under the \$175.0 million ATM program.

Sources and Uses of Cash

Our principal sources of cash are cash from operations, borrowings under mortgage financings, draws on our credit facility and the proceeds from offerings of our equity securities. Our principal uses of cash are asset acquisitions, debt service, capital investments, operating costs, corporate expenses and dividends.

Cash Provided by Operations. Our cash provided by operating activities was \$158.3 million for the nine months ended September 30, 2015. Our cash from operations includes the operating activities of our 31 wholly owned hotels and cash distributions of \$9.2 million from the Manhattan Collection joint venture. Our cash provided by operating activities for the nine months ended September 30, 2014 was \$118.9 million and relates principally to the 25 wholly owned hotels and operating cash flow distributions received from the Manhattan Collection joint venture at September 30, 2014.

Cash Used in Investing Activities. Our cash used in investing activities was \$376.9 million for the nine months ended September 30, 2015. During the nine months ended September 30, 2015, we purchased two hotels using cash of \$305.1 million, invested \$74.3 million in improvements to our hotel properties, placed deposit of \$3.0 million for property under contract for purchase, received \$3.0 million from a note receivable and had a decrease in restricted cash of \$2.8 million. During the nine months ended September 30, 2014, we used \$159.5 million of cash, of which we used \$125.5 million to purchase two hotels, invested \$31.0 million in improvements to our hotel properties, had an increase in restricted cash of \$0.7 million and received \$1.1 million in property insurance proceeds.

Cash Provided by Financing Activities. Our cash provided by financing activities was \$204.2 million for the nine months ended September 30, 2015. During the nine months ended September 30, 2015, we borrowed \$380.0 million under our revolving credit facility, repaid \$255.0 million under the revolving credit facility, borrowed \$225.0 million under our term loan facilities, repaid \$57.8 million of mortgage debt, repurchased \$4.1 million of common shares for tax withholding for vested share-based equity awards, paid \$2.6 million in deferred financing fees and paid \$81.2 million in distributions. For the nine months ended September 30, 2014, cash flows provided by financing activities was \$104.7 million, which consisted of the issuance of 3.9 million common shares and 1.0 million Series C Preferred Shares for net proceeds totaling \$170.8 million, \$130.0 million in borrowings under the revolving credit facility and the repayment of \$130.0 million of that amount, the repayment of \$6.8 million of mortgage debt and payment of \$58.2 million in distributions.

Capital Investments

We maintain and intend to continue maintaining all of our hotels, including each hotel that we acquire in the future, in good repair and condition and in conformity with applicable laws and regulations and when applicable, in accordance with the franchisor’s standards and the agreed-upon requirements in our management agreements. Routine capital investments will be administered by the hotel management companies. However, we maintain approval rights over the capital investments as part of the annual budget process and as otherwise required from time to time.

From time to time, certain of our hotel properties may undergo renovations as a result of our decision to upgrade portions of the hotels, such as guestrooms, meeting space and restaurants, in order to better compete with other hotels in our markets. In addition, after we acquire a hotel property, we are often required by the franchisor or brand manager, if there is one, to complete a property improvement plan (“PIP”) in order to bring the hotel property up to the franchisor’s or brand’s standards. Generally, we expect to fund renovations and improvements with available cash, restricted cash, borrowings under our credit facility, or proceeds from new mortgage debt or equity offerings.

For the nine months ended September 30, 2015, we invested \$74.3 million in capital investments to reposition and improve the properties we own. We expect to invest approximately \$15.0 million to \$25.0 million in capital

investments for our wholly owned hotels through the remainder of 2015. In March 2015, the Hotel Vintage Plaza Portland was re-opened as Hotel Vintage Portland, after being closed in January 2015 to complete a \$10.0 million renovation. The \$23.5 million renovation of the W Los Angeles - West Beverly Hills was substantially completed at March 31, 2015 and the \$32.0 million renovation of the Hotel Zephyr Fisherman's Wharf (formerly Radisson Hotel Fisherman's Wharf) was substantially completed at June 30, 2015. We expect to invest in a \$15.0 million to \$20.0 million renovation of The Westin Colonnade Coral Gables which began in the

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third quarter of 2015 and a \$35.0 million renovation at The Prescott Hotel San Francisco beginning in the fourth quarter of 2015. The renovation of The Prescott Hotel San Francisco will commence in November, at which time the hotel will be closed and then re-opened as Hotel Zeppelin San Francisco upon completion.

Contractual Obligations and Off-Balance Sheet Arrangements

The table below summarizes our contractual obligations as of September 30, 2015 and the effect such obligations are expected to have on our liquidity and cash flow in future periods (in thousands):

| | Payments due by period | | | | |
|---|------------------------|------------------|--------------|--------------|-------------------|
| | Total | Less than 1 year | 1 to 3 years | 3 to 5 years | More than 5 years |
| Mortgage loans ⁽¹⁾ | \$460,879 | \$219,659 | \$169,052 | \$72,168 | \$— |
| Term loans ⁽²⁾ | 613,544 | 16,633 | 35,261 | 329,733 | 231,917 |
| Borrowings under credit facility ⁽³⁾ | 185,754 | 3,230 | 6,424 | 176,100 | — |
| Hotel and ground leases ⁽⁴⁾ | 746,311 | 6,864 | 13,890 | 14,211 | 711,346 |
| Capital lease obligation | 36,543 | — | 292 | 634 | 35,617 |
| Membership initiation deposits ⁽⁵⁾ | 31,033 | 413 | — | — | 30,620 |
| Purchase commitments ⁽⁶⁾ | 14,203 | 14,203 | — | — | — |
| Corporate office lease | 4,021 | 365 | 761 | 803 | 2,092 |
| Total | \$2,092,288 | \$261,367 | \$225,680 | \$593,649 | \$1,011,592 |

⁽¹⁾ Amounts include principal and interest.

Amounts include principal and interest. Borrowings under the term loan facilities bear interest at floating rates equal to, at the Company's option, either (i) LIBOR plus an applicable margin or (ii) a Base Rate plus an applicable

⁽²⁾ margin. The Company entered into interest rate swaps to effectively fix the interest rate for the First Term Loan, Second Term Loan and Third Term Loan. At September 30, 2015 and December 31, 2014, the Company had interest rate swaps on the full amounts outstanding.

⁽³⁾ Amounts include principal and interest. Interest expense is calculated based on the weighted-average interest rate for all outstanding credit facility borrowings as of September 30, 2015. It is assumed that the outstanding borrowings will be repaid upon maturity with fixed interest-only payments until then.

The long-term ground leases on the Hotel Monaco Washington DC and Argonaut Hotel provide for the greater of base or percentage rent, adjusted for CPI increases. The long-term hotel lease on the Hotel Zelos (formerly Hotel Palomar San Francisco) provides for base rent plus percentage rent, adjusted for CPI increases and contains a base rent floor and ceiling. The long-term leases on the Hotel Zephyr Fisherman's Wharf (formerly Radisson Hotel Fisherman's Wharf) provide for base plus percentage rent through 2016 and rent as a percentage of revenues and net income, as adjusted and defined in the agreements, in 2017 and thereafter. The long-term hotel lease on The

⁽⁴⁾ Prescott Hotel San Francisco was determined to be both an operating and capital lease. The lease contains a fixed base rental increase every year during the lease term. The long-term ground lease on the Hotel Palomar Los Angeles - Beverly Hills provides for base rent, adjusted for CPI increases every five years. This lease has 19 five-year renewal options and the table assumes the exercise of all 19 renewal options. The long-term ground lease on the Union Station Hotel, Autograph Collection provides for annual base rent equal to the greater of \$0.1 million or annual real property taxes. The table above reflects only minimum base rent for all periods presented and does not include assumptions for CPI adjustments.

⁽⁵⁾ Represents refundable initiation membership deposits from club members at our LaPlaya Beach Resort and LaPlaya Beach Club.

Amounts represent purchase orders and contracts that have been executed for renovation projects at the properties.

⁽⁶⁾ We are committed to these purchase orders and contracts and anticipate making similar arrangements in the future with the existing properties or any future properties that we may acquire.

Off-Balance Sheet Arrangements – Joint Venture Indebtedness

We have a 49% equity interest in the Manhattan Collection joint venture, which owns six properties in New York City that have mortgage debt secured by these properties. We exercise significant influence over, but do not control, the joint venture and therefore account for our investment in the joint venture using the equity method of accounting.

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As of September 30, 2015, the joint venture had \$460.0 million in first mortgage debt, consisting of a single \$410.0 million loan secured by five of the properties (excluding Dumont NYC) owned by the joint venture, a \$50.0 million loan secured by the Dumont NYC and a \$50.0 million unsecured special loan. The \$410.0 million loan bears interest at an annual fixed rate of 3.67% and requires interest-only payments through maturity on January 5, 2018. The \$50.0 million secured loan bears interest at an annual fixed interest rate of 3.14% and requires interest-only payments through maturity on May 1, 2018. In 2012, we provided the joint venture a \$50.0 million unsecured special loan which matures at the earlier of July 4, 2018, the closing of any refinancing of the secured loan or the closing date of a portfolio sale (as defined in the loan agreement). The unsecured special loan bears interest at an annual fixed rate of 9.75% and requires interest-only payments through maturity. The unsecured special loan is pre-payable by the joint venture at any time.

The joint venture was in compliance with all of its debt covenants as of September 30, 2015. We are not guarantors of the joint venture debt except for limited customary carve-outs related to fraud or misapplication of funds.

Inflation

We rely on the performance of the hotels to increase revenues to keep pace with inflation. Generally, our hotel operators possess the ability to adjust room rates daily, except for group or corporate rates contractually committed to in advance, although competitive pressures may limit the ability of our operators to raise rates faster than inflation or even at the same rate.

Seasonality

Demand in the lodging industry is affected by recurring seasonal patterns which are greatly influenced by overall economic cycles, geographic locations, weather and customer mix at the hotels. Generally, our hotels have lower revenue, operating income and cash flow in the first quarter of each year and higher revenue, operating income and cash flow in the third quarter of each year.

Derivative Instruments

In the normal course of business, we are exposed to the effects of interest rate changes. We may enter into derivative instruments including interest rate swaps, caps and collars to manage or hedge interest rate risk. Derivative instruments are subject to fair value reporting at each reporting date and the increase or decrease in fair value is recorded in net income (loss) or accumulated other comprehensive income (loss), based on the applicable hedge accounting guidance. Derivatives expose the Company to credit risk in the event of non-performance by the counterparties under the terms of the interest rate hedge agreements. The Company believes it minimizes the credit risk by transacting with major creditworthy financial institutions.

Prior to amending and restating the credit facility agreement in October 2014, we had entered into interest rate swap agreements with an aggregate notional amount of \$100.0 million to hedge the LIBOR rate on our borrowings under the term loan facility through July 13, 2017. Upon amending and restating the credit agreement and drawing down the additional \$200.0 million under the term loan facility, we entered into additional swap agreements to hedge the full \$300.0 million First Term Loan through maturity on January 15, 2020. As of September 30, 2015, we had interest rate swaps with an aggregate notional amount of \$300.0 million, and, as a result, the First Term Loan had a weighted-average effective interest rate of 2.93% through July 13, 2017 and a weighted-average effective interest rate of 3.51% from July 13, 2017 through January 15, 2020, based on our leverage ratio at September 30, 2015.

In connection with entering into the Second Term Loan in April 2015, we entered into additional swap agreements to hedge the interest rate on the full amount. In connection with entering into the Third Term Loan in June 2015, we entered into additional swap agreements in July 2015 to hedge the interest rate on the full amount. The Second Term Loan and the Third Term Loan had weighted-average effective interest rates of 3.46% and 3.29%, respectively, based on the Company's leverage ratio at September 30, 2015.

We have designated these pay-fixed, receive-floating interest rate swap derivatives as cash flow hedges. For the nine months ended September 30, 2015, there was \$10.7 million in unrealized loss recorded in accumulated other comprehensive income.

Item 3. Quantitative and Qualitative Disclosures about Market Risk.

Interest Rate Sensitivity

We are exposed to market risk from changes in interest rates. We seek to limit the impact of interest rate changes on earnings and cash flows and to lower our overall borrowing costs by closely monitoring our variable rate debt and converting such debt to fixed rates when we deem such conversion advantageous. From time to time, we may enter into interest rate swap

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agreements or other interest rate hedging contracts. While these agreements are intended to lessen the impact of rising interest rates, they also expose us to the risks that the other parties to the agreements will not perform, we could incur significant costs associated with the settlement of the agreements, the agreements will be unenforceable and the underlying transactions will fail to qualify as highly effective cash flow hedges under guidance included in ASC 815 "Derivatives and Hedging."

As of September 30, 2015, \$175.0 million of the Company's aggregate indebtedness (15% of total indebtedness) was subject to variable interest rates, excluding amounts outstanding under the term loan facilities that have been effectively swapped into fixed rates. If interest rates on our variable rate debt increase or decrease by 0.1 percent, our annual interest expense will increase or decrease by approximately \$0.2 million, respectively.

Item 4. Controls and Procedures.

Disclosure Controls and Procedures

Under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, we have evaluated the effectiveness of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-15(b) as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures are effective.

Changes in Internal Control Over Financial Reporting

There have been no changes to our internal control over financial reporting during our most recent fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal controls over financial reporting.

PART II. OTHER INFORMATION

Item 1. Legal Proceedings.

The nature of the operations of our hotels exposes the hotels and us to the risk of claims and litigation in the normal course of business. We are not presently subject to any material litigation nor, to our knowledge, is any litigation threatened against us, other than routine actions for negligence or other claims and administrative proceedings arising in the ordinary course of business, some of which are expected to be covered by liability insurance and all of which collectively are not expected to have a material adverse effect on our liquidity, results of operations or our financial condition.

Item 1A. Risk Factors.

There have been no material changes from the risk factors disclosed in the "Risk Factors" section of our Annual Report on Form 10-K for the year ended December 31, 2014.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.

None.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

None.

Item 6. Exhibits.

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| Exhibit Number | Description of Exhibit |
|----------------|--|
| 31.1† | Certification of Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
| 31.2† | Certification of Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002. |
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| 101.INS XBRL | Instance Document ⁽¹⁾ |
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| 101.CAL XBRL | Taxonomy Extension Calculation Linkbase Document ⁽¹⁾ |
| 101.LAB XBRL | Taxonomy Extension Label Linkbase Document ⁽¹⁾ |
| 101.DEF XBRL | Taxonomy Extension Definition Linkbase Document ⁽¹⁾ |
| 101.PRE XBRL | Taxonomy Extension Presentation Linkbase Document ⁽¹⁾ |

Filed herewith.

Furnished herewith.

Submitted electronically herewith. Attached as Exhibit 101 to this report are the following documents formatted in (1) XBRL (eXtensible Business Reporting Language): (i) Consolidated Balance Sheets; (ii) Consolidated Statements of Operations and Comprehensive Income; (iii) Consolidated Statements of Equity; (iv) Consolidated Statements of Cash Flows; and (v) Notes to Consolidated Financial Statements.

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SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: October 22, 2015

PEBBLEBROOK HOTEL TRUST

/s/ JON E. BORTZ

Jon E. Bortz

Chairman, President and Chief Executive
Officer

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