

Gannett Co., Inc.  
Form 10-Q  
November 08, 2018

UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2018

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 1-36874

GANNETT CO., INC.  
(Exact name of registrant as specified in its charter)

Delaware 47-2390983  
(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

7950 Jones Branch Drive, McLean, Virginia 22107-0910  
(Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (703) 854-6000.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large Accelerated Filer  Accelerated Filer

Non-Accelerated Filer  Smaller Reporting Company

Emerging Growth Company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes  No

As of November 2, 2018, the total number of shares of the registrant's Common Stock, \$0.01 par value, outstanding was 113,109,441.



INDEX TO GANNETT CO., INC.  
Q3 2018 FORM 10-Q

| Item No. |  | Page      |
|----------|--|-----------|
|          | <u>Part I</u>  |           |
| 1        | <u>Financial Statements</u>  | <u>2</u>  |
| 2        | <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>20</u> |
| 3        | <u>Quantitative and Qualitative Disclosures About Market Risk</u>                            | <u>36</u> |
| 4        | <u>Controls and Procedures</u>   | <u>37</u> |
|          | <u>Part II</u>   |           |
| 1        | <u>Legal Proceedings</u>   | <u>37</u> |
| 1A       | <u>Risk Factors</u>  | <u>37</u> |
| 2        | <u>Unregistered Sales of Equity Securities and Use of Proceeds</u>                           | <u>37</u> |
| 3        | <u>Defaults Upon Senior Securities</u>   | <u>37</u> |
| 4        | <u>Mine Safety Disclosures</u>   | <u>37</u> |
| 5        | <u>Other Information</u>   | <u>37</u> |
| 6        | <u>Exhibits</u>  | <u>37</u> |

---

## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

## CONDENSED CONSOLIDATED BALANCE SHEETS

Gannett Co., Inc. and Subsidiaries

Unaudited; in thousands, except share data

|   | September 30,<br>2018<br>(Unaudited) | December 31,<br>2017 |
|---|--------------------------------------|----------------------|
| <b>ASSETS</b>   |                                      |                      |
| Current assets  |                                      |                      |
| Cash and cash equivalents   | \$ 108,563                           | \$ 120,589           |
| Accounts receivable, net of allowance for doubtful accounts of \$11,377 and \$11,588  | 319,300                              | 352,546              |
| Other current assets  | 148,095                              | 116,713              |
| Total current assets  | 575,958                              | 589,848              |
| Property, plant and equipment, at cost, net of accumulated depreciation of \$1,409,385 and \$1,429,515  | 837,869                              | 933,334              |
| Goodwill  | 798,721                              | 737,716              |
| Intangible assets, net  | 197,780                              | 139,654              |
| Deferred income taxes   | 42,054                               | 102,492              |
| Pension assets  | 74,734                               | 2,103                |
| Investments and other assets  | 53,817                               | 64,830               |
| Total assets  | \$ 2,580,933                         | \$ 2,569,977         |
| <b>LIABILITIES AND EQUITY</b>   |                                      |                      |
| Current liabilities   |                                      |                      |
| Accounts payable and accrued liabilities  | \$ 389,153                           | \$ 387,406           |
| Deferred revenue  | 125,504                              | 122,791              |
| Other current liabilities   | 51,050                               | —                    |
| Total current liabilities   | 565,707                              | 510,197              |
| Postretirement medical and life insurance liabilities   | 81,242                               | 83,344               |
| Pension liabilities   | 267,038                              | 421,876              |
| Long-term portion of revolving credit facility  | 170,000                              | 355,000              |
| Convertible debt  | 168,011                              | —                    |
| Other noncurrent liabilities  | 187,146                              | 182,165              |
| Total liabilities   | 1,439,144                            | 1,552,582            |
| Equity  |                                      |                      |
| Preferred stock of \$0.01 par value per share, 5,000,000 shares authorized, none issued   | —                                    | —                    |
| Common stock of \$0.01 par value per share, 500,000,000 shares authorized, 118,789,317 shares issued at September 30, 2018 and 117,547,116 shares issued at December 31, 2017 | 1,188                                | 1,175                |
| Treasury stock at cost, 5,750,000 shares at September 30, 2018 and December 31, 2017  | (50,046                              | ) (50,046            |
| Additional paid-in capital  | 1,816,354                            | 1,786,941            |
| Accumulated deficit   | (89,094                              | ) (64,158            |
| Accumulated other comprehensive loss  | (536,613                             | ) (656,517           |
| Total equity  | 1,141,789                            | 1,017,395            |
| Total liabilities and equity  | \$ 2,580,933                         | \$ 2,569,977         |

The accompanying notes are an integral part of these condensed consolidated financial statements.



## CONDENSED CONSOLIDATED STATEMENTS OF INCOME

Gannett Co., Inc. and Subsidiaries

Unaudited; in thousands, except per share data

|  | Three months ended    |                       | Nine months ended     |                       |
|--|-----------------------|-----------------------|-----------------------|-----------------------|
|  | September 30,<br>2018 | September 24,<br>2017 | September 30,<br>2018 | September 24,<br>2017 |
| Operating revenues:                          |                       |                       |                       |                       |
| Advertising and marketing services           | \$403,374             | \$ 429,911            | \$1,233,849           | \$ 1,326,499          |
| Circulation                                  | 258,873               | 264,413               | 789,265               | 821,375               |
| Other  | 49,467                | 49,950                | 142,319               | 144,364               |
| Total operating revenues                     | 711,714               | 744,274               | 2,165,433             | 2,292,238             |
| Operating expenses:                          |                       |                       |                       |                       |
| Cost of sales and operating expenses         | 446,423               | 471,986               | 1,355,460             | 1,452,630             |
| Selling, general and administrative expenses | 200,093               | 203,418               | 612,235               | 619,659               |
| Depreciation and amortization                | 38,427                | 49,786                | 117,057               | 148,453               |
| Restructuring costs                          | 11,535                | 5,789                 | 33,445                | 28,167                |
| Asset impairment charges                     | 1,701                 | 1,517                 | 15,940                | 20,014                |
| Total operating expenses                     | 698,179               | 732,496               | 2,134,137             | 2,268,923             |
| Operating income                             | 13,535                | 11,778                | 31,296                | 23,315                |
| Non-operating income (expenses):             |                       |                       |                       |                       |
| Interest expense                             | (7,135 )              | (4,613 )              | (17,548 )             | (12,322 )             |
| Other non-operating items, net               | 9,800                 | (922 )                | 18,153                | (10,110 )             |
| Total non-operating income (expenses)        | 2,665                 | (5,535 )              | 605                   | (22,432 )             |
| Income before income taxes                   | 16,200                | 6,243                 | 31,901                | 883                   |
| Provision (benefit) for income taxes         | 2,848                 | (16,801 )             | 2,620                 | (19,595 )             |
| Net income                                   | \$13,352              | \$ 23,044             | \$29,281              | \$ 20,478             |
| Earnings per share – basic                   | \$0.12                | \$ 0.20               | \$0.26                | \$ 0.18               |
| Earnings per share – diluted                 | \$0.11                | \$ 0.20               | \$0.25                | \$ 0.18               |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

Gannett Co., Inc. and Subsidiaries

Unaudited; in thousands

|   | Three months ended |               | Nine months ended |               |
|---|--------------------|---------------|-------------------|---------------|
|   | September 30,      | September 24, | September 30,     | September 24, |
|   | 2018               | 2017          | 2018              | 2017          |
| Net income  | \$13,352           | \$ 23,044     | \$29,281          | \$ 20,478     |
| Other comprehensive income, before tax:                               |                    |               |                   |               |
| Foreign currency translation adjustments                              | (4,016 )           | 30,718        | (17,952 )         | 44,675        |
| Pension and other postretirement benefit items:                       |                    |               |                   |               |
| Prior service cost:   |                    |               |                   |               |
| Change in prior service cost  | —                  | —             | 103,416           | —             |
| Amortization of prior service cost                                    | (1,308 )           | 756           | (2,113 )          | 2,267         |
| Actuarial gain (loss):  |                    |               |                   |               |
| Actuarial gain (loss) arising during the period                       | —                  | —             | 13,240            | (500 )        |
| Amortization of actuarial loss  | 15,756             | 18,222        | 48,109            | 54,445        |
| Other   | 1,819              | (27,582 )     | 8,598             | (42,807 )     |
| Pension and other postretirement benefit items                        | 16,267             | (8,604 )      | 171,250           | 13,405        |
| Other comprehensive income, before tax                                | 12,251             | 22,114        | 153,298           | 58,080        |
| Income tax effect related to components of other comprehensive income | (3,945 )           | (1,514 )      | (33,394 )         | (11,894 )     |
| Other comprehensive income, net of tax                                | 8,306              | 20,600        | 119,904           | 46,186        |
| Comprehensive income  | \$21,658           | \$ 43,644     | \$149,185         | \$ 66,664     |

The accompanying notes are an integral part of these condensed consolidated financial statements.

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

Gannett Co., Inc. and Subsidiaries

Unaudited; in thousands

|   | Nine months ended     |                       |
|---|-----------------------|-----------------------|
|   | September 30,<br>2018 | September 24,<br>2017 |
| Operating activities:   |                       |                       |
| Net income  | \$29,281              | \$ 20,478             |
| Adjustments to reconcile net income to net cash flow from operating activities:                   |                       |                       |
| Depreciation and amortization   | 117,057               | 148,453               |
| Facility consolidation and asset impairment charges   | 29,805                | 22,799                |
| Pension and other postretirement expenses, net of contributions                                   | (66,508 )             | (36,360 )             |
| Stock-based compensation  | 13,498                | 14,897                |
| Change in other assets and liabilities, net   | 18,313                | (6,172 )              |
| Net cash provided by operating activities   | 141,446               | 164,095               |
| Investing activities:   |                       |                       |
| Capital expenditures  | (43,863 )             | (46,884 )             |
| Payments for acquisitions, net of cash acquired   | (131,150 )            | (36,540 )             |
| Payments for investments  | (2,882 )              | (2,709 )              |
| Proceeds from sale of certain assets  | 28,422                | 17,293                |
| Changes in other investing activities   | —                     | 1,277                 |
| Net cash used for investing activities  | (149,473 )            | (67,563 )             |
| Financing activities:   |                       |                       |
| Dividends paid  | (54,217 )             | (54,427 )             |
| Cost of common shares repurchased   | —                     | (17,379 )             |
| Payments for employee taxes withheld from stock awards  | (3,295 )              | (3,903 )              |
| Proceeds from borrowings under revolving credit agreement   | 170,000               | 35,000                |
| Repayments of borrowings under revolving credit agreement   | (355,000 )            | (60,000 )             |
| Proceeds from convertible debt  | 195,321               | —                     |
| Proceeds from sale and leaseback transactions   | 41,791                | —                     |
| Changes in other financing activities   | (90 )                 | 101                   |
| Net cash used for financing activities  | (5,490 )              | (100,608 )            |
| Effect of currency exchange rate change on cash   | 1,868                 | 117                   |
| Decrease in cash, cash equivalents and restricted cash  | (11,649 )             | (3,959 )              |
| Balance of cash, cash equivalents, and restricted cash at beginning of period                     | 144,032               | 138,212               |
| Balance of cash, cash equivalents, and restricted cash at end of period                           | \$ 132,383            | \$ 134,253            |
| Supplemental cash flow information:   |                       |                       |
| Cash paid for taxes, net of refunds   | \$5,720               | \$ (15,554 )          |
| Cash paid for interest  | \$5,437               | \$ 12,056             |
| Non-cash investing and financing activities:  |                       |                       |
| Accrued capital expenditures  | \$255                 | \$ 307                |
| The accompanying notes are an integral part of these condensed consolidated financial statements. |                       |                       |



## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

### NOTE 1 — Basis of presentation and summary of significant accounting policies

Description of business: Gannett Co., Inc. (Gannett, we, us, our, or the company) is an innovative, digitally focused media and marketing solutions company committed to strengthening communities across our network. Gannett owns ReachLocal, Inc. (ReachLocal), a digital marketing solutions company, the USA TODAY NETWORK (made up of USA TODAY and 109 local media organizations in 34 states in the U.S. and Guam, including digital sites and affiliates), and Newsquest (a wholly owned subsidiary operating in the United Kingdom (U.K.) with 160 local media brands). Through the USA TODAY NETWORK and Newsquest, Gannett delivers high-quality, trusted content where and when consumers want to engage with it on virtually any device or platform.

Basis of presentation: Our condensed consolidated financial statements are unaudited; however, in the opinion of management, they contain all of the adjustments (consisting of those of a normal recurring nature) considered necessary to present fairly the financial position, results of operations, and cash flows for the periods presented in conformity with U.S. generally accepted accounting principles (U.S. GAAP) applicable to interim periods. All intercompany accounts have been eliminated in consolidation. The unaudited condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2017.

Beginning in the second quarter of 2018, we have realigned the presentation of web presence and software-as-a-service revenues from other revenues to advertising and marketing services revenues on the Condensed consolidated statements of income. As a result of this updated presentation, advertising and marketing services revenues increased and other revenues decreased \$11.3 million and \$35.0 million for the three and nine months ended September 30, 2018, respectively. Additionally, advertising and marketing services revenues increased and other revenues decreased \$9.1 million and \$25.0 million for the three and nine months ended September 24, 2017, respectively. Operating revenues, net income, retained earnings, and earnings per share remained unchanged.

Use of estimates: The preparation of the financial statements in conformity with U.S. GAAP requires management to make estimates, judgments, and assumptions that affect the amounts reported in the unaudited condensed consolidated financial statements and footnotes thereto. Actual results could differ from those estimates. Significant estimates and judgments inherent in the preparation of financial statements include accounting for income taxes, pension and other post-employment benefits, allowances for doubtful accounts, stock-based compensation, depreciation and amortization, business combinations, litigation matters, contingencies, and the valuation of long-lived and intangible assets.

New accounting pronouncements adopted: The following are new accounting pronouncements that we adopted in the first nine months of 2018:

Revenue from Contracts with Customers: We adopted Financial Accounting Standards Board (FASB) guidance which prescribes a single comprehensive model for entities to use in the accounting of revenue arising from contracts with customers. The new guidance is centered around the core principle that an entity should recognize revenue to depict the transfer of promised goods or services to customers in an amount reflecting the consideration to which the entity expects to be entitled in exchange for those goods or services. We adopted the new revenue recognition standard using the modified retrospective approach; however, we did not record any one-time adjustments to beginning retained earnings as a result of adopting the new guidance. Refer to Note 2 — Revenues for further details regarding the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with our customers.

Cash and Cash Equivalents, including Statement of Cash Flows and Restricted Cash: We adopted FASB guidance requiring entities to disclose, in their statements of cash flows, the change during the period in the total of cash, cash equivalents, and amounts generally described as restricted cash or restricted cash equivalents. As a result, restricted cash and restricted cash equivalents must now be included within the total of cash and cash equivalents when reconciling the beginning and end of period totals shown on the statement of cash flows. The guidance was adopted retrospectively, and the impact was not material to our consolidated financial results.

Restricted cash primarily consists of cash held in an irrevocable grantor trust for our deferred compensation plans and cash held with banking institutions for insurance plans. The restrictions will lapse when benefits are paid to plan participants and their beneficiaries as specified in the plans. The following table presents a reconciliation of cash, cash equivalents, and restricted cash:

| in thousands   | September 30,<br>2018 | December 31,<br>2017 | September 24,<br>2017 |
|--|-----------------------|----------------------|-----------------------|
| Cash and cash equivalents                                | \$ 108,563            | \$ 120,589           | \$ 109,961            |
| Restricted cash included in other current assets         | 4,615                 | 2,942                | 3,726                 |
| Restricted cash included in investments and other assets | 19,205                | 20,501               | 20,566                |
| Total cash, cash equivalents, and restricted cash        | \$ 132,383            | \$ 144,032           | \$ 134,253            |

**Financial Assets and Financial Liabilities:** We adopted FASB guidance revising the classification and measurement of investments in equity securities and the presentation of certain fair value changes in financial liabilities measured at fair value. The impact of adopting this guidance was not material to our consolidated financial results.

**Business Combinations—Definition of a Business:** We adopted FASB guidance which amends the definition of a business. This new guidance now requires an entity to evaluate if substantially all of the fair value of gross assets acquired is concentrated in a single identifiable asset or a group of similar identifiable assets; if so, the set of transferred assets and activities is not a business. The impact of adopting this guidance was not material to our consolidated financial results.

**New accounting pronouncements not yet adopted:** The following are new accounting pronouncements that we are evaluating for future impacts on our financial position:

**Leases:** In February 2016, the FASB issued updated guidance modifying lease accounting for both lessees and lessors to increase transparency and comparability by recognizing lease assets and lease liabilities by lessees for those leases classified as operating leases under previous accounting standards and disclosing key information about leasing arrangements. This guidance is effective for fiscal years beginning after December 15, 2018, with early adoption permitted. We currently anticipate adopting the new leasing standard on January 1, 2019 using the modified retrospective approach and expect to elect certain available transitional practical expedients.

To date, we have made progress in our assessment of the impact of adopting this new guidance, and steps towards implementation have been taken. Specifically, we have selected a software solution to be compatible with our enterprise software system. While development of our selected solution is ongoing, it is not yet fully compliant with the requirements of the standard. If the solution is not remediated in the near term, in order to implement the new standard in a timely manner, we may be required to take alternative actions, which might not be as efficient as an integrated software solution.

Based on our progress to date, we anticipate adopting the standard will have a material impact on our consolidated balance sheets in the form of the recognition of additional right of use assets and lease liabilities for existing operating leases with a lease term greater than twelve months. However, we do not believe adoption will have a material impact on our consolidated statements of income or cash flows. Our preliminary evaluation and conclusions are subject to change as our assessment continues to progress or in the event additional updates to the standard are approved. Our full evaluation is expected to be completed and finalized during the fourth quarter of 2018.

**Intangibles—Goodwill and Other:** In January 2017, the FASB issued new guidance which simplifies the subsequent measurement of goodwill. The guidance permits an entity to perform its goodwill impairment test by comparing the fair value of a reporting unit with its carrying amount and recognizing an impairment charge for the amount by which the carrying amount exceeds the reporting unit's fair value, with such losses not exceeding the total amount of

goodwill allocated to that reporting unit. This guidance is effective for fiscal years beginning after December 15, 2019, with early adoption permitted. We are evaluating the provisions of the updated guidance and assessing the impact on our consolidated financial statements.

Reclassification of Certain Tax Effects from Accumulated Other Comprehensive Income: In February 2018, the FASB issued new guidance that allows a reclassification from accumulated other comprehensive income to retained earnings for the tax effects of items within accumulated other comprehensive income, generally described as stranded tax effects, resulting from the Tax Cuts and Jobs Act. This guidance is effective for fiscal years beginning after December 15, 2018, with early adoption permitted. We are evaluating the provisions of the updated guidance, assessing the impact on our consolidated financial statements, and currently plan to implement this guidance during the fourth quarter of 2018.

**Compensation—Stock Compensation:** In June 2018, the FASB issued new guidance which expands the scope of share-based compensation accounting by applying, with limited exceptions, the specific requirements of employee stock compensation to the accounting for non-employee awards granted in exchange for goods and services. This guidance is effective for fiscal years beginning after December 15, 2018, with early adoption permitted. We are evaluating the provisions of the updated guidance and assessing the impact on our consolidated financial statements.

**Incremental Codification Improvements:** In July 2018, the FASB issued new guidance intended to clarify, correct errors in, and improve several unrelated sections of the overall Accounting Standard Codification. Portions of this guidance are effective immediately, with other portions effective for fiscal years beginning after December 15, 2018. Our adoption of the portions of the guidance which were effective immediately did not have a material impact on our consolidated financial results. We are evaluating the provisions of the remaining guidance and assessing the impact on our consolidated financial statements.

**Intangibles—Internal-Use Software:** In August 2018, the FASB issued new guidance which aligns the requirements for capitalizing implementation costs incurred in a hosting arrangement that is a service contract with the requirements for capitalizing implementation costs incurred to develop or obtain internal-use software and hosting arrangements that include an internal-use software license. This guidance is effective for fiscal years beginning after December 15, 2019. Early adoption is not permitted. We are evaluating the provisions of the updated guidance and assessing the impact on our consolidated financial statements.

**Fair Value Measurement—Disclosure Framework:** In August 2018, the FASB issued new guidance that changes disclosure requirements related to fair value measurements as part of the disclosure framework project. The disclosure framework project aims to improve the effectiveness of disclosures in the notes to the financial statements by focusing on requirements that clearly communicate the most important information to users of the financial statements. This guidance is effective for fiscal years beginning after December 15, 2019, with early adoption permitted. We are evaluating the provisions of the updated guidance and assessing the impact on our consolidated financial statements.

**Compensation—Retirement Plans:** In August 2018, the FASB issued new guidance that changes disclosures related to defined benefit pension and other postretirement benefit plans as part of the disclosure framework project. This guidance is effective for fiscal years beginning after December 15, 2020, with early adoption permitted. We are evaluating the provisions of the updated guidance and assessing the impact on our consolidated financial statements.

#### NOTE 2 — Revenues

In January 2018, we adopted the new revenue recognition accounting pronouncement, Accounting Standards Codification (ASC) 606 – Revenue from Contracts with Customers, using the modified retrospective method applied to those contracts which were not completed as of the adoption date. Results for reporting periods beginning after January 1, 2018 are presented under ASC 606 while prior period amounts are not adjusted and continue to be reported in accordance with legacy accounting under ASC 605 – Revenue recognition. We did not record any one-time adjustments to beginning retained earnings as a result of adopting the new guidance.

The following table presents our revenues disaggregated by source:

| in thousands                               | Three months ended |                                   | Nine months ended  |                                   |
|--|--------------------|-----------------------------------|--------------------|-----------------------------------|
|  | September 30, 2018 | September 30, 2017 <sup>(1)</sup> | September 30, 2018 | September 30, 2017 <sup>(1)</sup> |
| Print advertising                          | \$204,023          | \$244,843                         | \$657,744          | \$788,745                         |
| Digital advertising and marketing services | 199,351            | 185,068                           | 576,105            | 537,754                           |

Edgar Filing: Gannett Co., Inc. - Form 10-Q

|  |           |           |             |             |
|--|-----------|-----------|-------------|-------------|
| Total advertising and marketing services | 403,374   | 429,911   | 1,233,849   | 1,326,499   |
| Circulation                              | 258,873   | 264,413   | 789,265     | 821,375     |
| Other                                    | 49,467    | 49,950    | 142,319     | 144,364     |
| Total revenues                           | \$711,714 | \$744,274 | \$2,165,433 | \$2,292,238 |

(1) Prior period amounts have not been adjusted under the modified retrospective method.

Additionally, approximately 13% of our third quarter 2018 revenues and 14% of our year to date 2018 revenues are generated from international locations.

Recognition principles: Our revenues are recognized when control of the promised goods or services is transferred to our customers, in an amount that reflects the consideration we expect to be entitled to in exchange for those goods or services. Additionally, sales and usage-based taxes are excluded from revenues.

Advertising and marketing services revenues: Our advertising and marketing services revenues include amounts charged to advertisers for space purchased in our newspapers, ads placed on our digital platforms, other advertising products and services such as preprints and direct mail, the provision and sale of online marketing, web presence, and software-as-a-service products through our ReachLocal segment, and revenues from other miscellaneous products and services. Print advertising is recognized in the period when advertising is printed. Digital advertising is recognized when placed on digital platforms either by cost per impression or cost per day. Web presence and software-as-a-service solutions are recognized when the products or services are delivered to the customer. Other advertising product and service revenues are recognized when advertisements or services are delivered.

For online marketing products provided by our ReachLocal segment, we enter into agreements for products in which our clients typically pay in advance and on a monthly basis. These prepayments include all charges for the included technology and any media services, management, third-party content, and other costs and fees. Revenue is then recognized as we purchase media on behalf of the customer and perform other marketing-related services.

For our advertising and marketing services revenues, we evaluate whether we are the principal (i.e., report revenues on a gross basis) or agent (i.e., report revenues on a net basis) by performing analyses regarding whether we control the provision of specified goods or services before they are transferred to our customers. We report advertising and marketing services revenues gross when we control advertising inventory before it is transferred to the customer. Our control is evidenced by us being primarily responsible or sharing responsibility for the fulfillment of services and maintaining control over transaction pricing.

Certain customers may receive credits, which are accounted for as a separate performance obligation. We estimate these amounts based on the expected amount to be provided to customers and reduce revenues recognized. We recognize revenue when the performance obligation is satisfied.

Circulation revenues: Our circulation revenues include revenues for content delivered to consumers via print and digital products purchased by readers or distributors. Single copy circulation revenues are recognized on a daily basis as purchased newspapers are distributed, net of provisions for related returns. Circulation revenues from digital and home delivery subscriptions are recognized over the subscription period as the performance obligations are delivered.

Other revenues: Our other revenues consist primarily of amounts received from commercial printing and distribution arrangements. Commercial printing and distribution revenues are recognized when the product is delivered to the customer.

Arrangements with multiple performance obligations: We have various advertising and circulation agreements which have both print and digital performance obligations. Revenues from sales agreements that contain multiple performance obligations are allocated to each obligation based on the relative standalone selling price. We generally determine standalone selling prices based on the prices charged to customers or using expected cost plus a margin that is appropriate for that good or service.

Deferred revenue: Amounts received from customers in advance of revenue recognition are deferred as liabilities. The following table presents changes in the deferred revenue balance for the nine months ended September 30, 2018 by type of revenue:

in thousands

Edgar Filing: Gannett Co., Inc. - Form 10-Q

Nine months ended September  
30, 2018  
Advertising,  
Marketing  
Services, Circulation Total  
and  
Other

|                           |           |            |            |
|---------------------------|-----------|------------|------------|
| Beginning balance         | \$33,986  | \$ 88,805  | \$122,791  |
| Acquired deferred revenue | 2,676     | —          | 2,676      |
| Cash receipts             | 218,602   | 620,965    | 839,567    |
| Revenue recognized        | (216,782) | (622,748 ) | (839,530 ) |
| Ending balance            | \$38,482  | \$ 87,022  | \$125,504  |



The Company's primary source of deferred revenue is from circulation subscriptions paid in advance of the service provided. The majority of our subscription customers are billed and pay on monthly terms, but subscription periods range between one and twelve months. The remaining deferred revenue balance relates to advertising and other revenue. The \$2.7 million increase in deferred revenue as compared to the year ended December 31, 2017 is the result of the acquisition of WordStream as the difference between collections of cash and revenue recognized were negligible.

Practical expedients and exemptions: We generally expense sales commissions when incurred because the amortization period would have been one year or less. These costs are recorded within cost of sales. Additionally, we do not disclose the value of unsatisfied performance obligations because the vast majority of our contracts have original expected lengths of one year or less and our payment terms are generally short-term in nature unless a customer is in bankruptcy.

#### NOTE 3 — Acquisitions

WordStream: In July 2018, our ReachLocal segment completed the acquisition of WordStream, a provider of cloud-based software-as-a-service solutions for local and regional businesses and agencies, for approximately \$132.5 million, net of cash acquired. In addition, up to \$20.0 million of additional consideration is payable quarterly beginning in the fourth quarter of 2018 through the first quarter of 2020 based upon the achievement of certain revenue targets. Based on WordStream's revenue results, the fair value of the remaining contingent obligation as of September 30, 2018 was estimated at \$9.5 million. We financed the transaction through borrowings under our Credit Facility and cash on hand.

The allocation of the purchase price is preliminary pending the finalization of the fair value of the acquired net assets and liabilities assumed, deferred income taxes, and assumed income and non-income based tax liabilities. As of the acquisition date, the purchase price was assigned to the acquired assets and assumed liabilities as follows:

In thousands

|                                   |           |
|-----------------------------------|-----------|
| Cash and restricted cash acquired | \$20,954  |
| Other current assets              | 9,159     |
| Property, plant and equipment     | 1,072     |
| Developed technology              | 63,030    |
| Customer relationships            | 21,420    |
| Trade names                       | 1,105     |
| Goodwill                          | 67,483    |
| Total assets acquired             | 184,223   |
| Current liabilities               | 3,987     |
| Noncurrent liabilities            | 17,303    |
| Total liabilities assumed         | 21,290    |
| Net assets acquired               | \$162,933 |

Acquired property, plant, and equipment is depreciated on a straight-line basis over the assets' respective estimated remaining useful lives. Goodwill is calculated as the excess of the consideration transferred over the fair value of the identifiable net assets acquired and represents the future economic benefits expected to arise from other intangible assets acquired that do not qualify for separate recognition, including assembled workforce and non-contractual relationships as well as expected future synergies. Goodwill associated with the acquisition of WordStream is allocated to the ReachLocal segment. We do not expect the purchase price allocated to goodwill and intangibles to be deductible for tax purposes.

SweetIQ: In April 2017, our ReachLocal segment completed the acquisition of SweetIQ, a location and customer engagement software provider, for approximately \$31.8 million, net of cash acquired. SweetIQ's customers include businesses with multi-location brands and agencies that target local marketing.

The allocation of the purchase price was based upon estimated fair values. The determination of the fair value of assets acquired and liabilities assumed has been completed and the final allocation is as follows: goodwill of \$18.8 million, intangible assets of \$15.2 million (comprised of trade names, customer relationships, and developed technology), noncurrent assets of \$0.6 million, noncurrent liabilities of \$1.8 million, and positive net working capital of \$0.3 million. Goodwill is calculated as the excess of the consideration transferred over the fair value of the identifiable net assets acquired and represents the future economic benefits expected to arise from other intangible assets acquired that do not qualify for separate recognition, including assembled workforce and non-contractual relationships as well as expected future synergies. Goodwill associated with the

acquisition of SweetIQ is allocated to the ReachLocal segment. We do not expect the purchase price allocated to goodwill and intangibles to be deductible for tax purposes.

Other: During 2018 and 2017, we completed other immaterial acquisitions.

NOTE 4 — Restructuring activities and asset impairment charges

Over the past several years, we have engaged in a series of individual restructuring programs designed to right size our employee base, consolidate facilities, and improve operations. Facility consolidation and other cost savings plans led us to recognize restructuring expenses, which consist of severance-related expenses and facility consolidation charges, accelerated depreciation, and asset impairment charges. As part of our plans, we are selling certain assets which we have classified as held-for-sale and for which we have reduced the carrying values to equal the fair values less costs to dispose.

Severance-related expenses: We recorded severance-related expenses of \$4.6 million and \$5.1 million for the three months ended September 30, 2018 and September 24, 2017, respectively. Of the expenses incurred for the three months ended September 30, 2018, \$3.9 million related to the publishing segment, \$0.4 million related to the ReachLocal segment, and \$0.3 million related to the corporate and other category. Of the expenses incurred for the three months ended September 24, 2017, the majority were related to the publishing segment.

We recorded severance-related expenses of \$19.6 million and \$25.4 million for the nine months ended September 30, 2018 and September 24, 2017, respectively. Of the expenses incurred for the nine months ended September 30, 2018, \$16.5 million related to the publishing segment, \$2.2 million related to the ReachLocal segment, and \$0.9 million related to the corporate and other category. Of the expenses incurred for the nine months ended September 24, 2017, \$21.2 million related to the publishing segment, \$0.5 million related to the ReachLocal segment, and \$3.7 million related to the corporate and other category.

The activity and balance of the severance-related liabilities are as follows:

| In thousands                  | Severance<br>Activities |
|-------------------------------|-------------------------|
| Balance at December 31, 2017  | \$ 10,562               |
| Expense                       | 19,580                  |
| Payments                      | (24,055 )               |
| Balance at September 30, 2018 | \$ 6,087                |

Facility consolidation charges and accelerated depreciation: We recorded facility consolidation charges of \$7.0 million and \$0.7 million for the three months ended September 30, 2018 and September 24, 2017, respectively. Of the charges incurred for the three months ended September 30, 2018, \$5.2 million related to the Corporate segment, \$1.0 million related to the publishing segment, and the remainder related to the ReachLocal segment. For the three months ended September 24, 2017, all of the charges related to the publishing segment. In addition, we incurred accelerated depreciation of \$2.7 million and \$14.1 million for the three months ended September 30, 2018 and September 24, 2017, respectively, which is included in depreciation expense. All of these charges related to the publishing segment.

We recorded facility consolidation charges of \$13.9 million and \$2.8 million for the nine months ended September 30, 2018 and September 24, 2017, respectively. Of the charges incurred for the nine months ended September 30, 2018, \$6.1 million related to the publishing segment, \$5.3 million related to the Corporate segment, and the remainder related to the ReachLocal segment. For the nine months ended September 24, 2017, all of the charges related to the publishing segment. In addition, we incurred accelerated depreciation of \$12.1 million and \$37.6 million for the nine months ended September 30, 2018 and September 24, 2017, respectively, which is included in depreciation expense.

All of these charges related to the publishing segment.

Asset impairment charges: We recorded charges for asset impairments of \$1.7 million and \$1.5 million for the three months ended September 30, 2018 and September 24, 2017, respectively, which consisted entirely of impairment charges for property, plant, and equipment. Of the charges incurred for the three months ended September 30, 2018, \$1.4 million related to the publishing segment, and the remainder related to the ReachLocal segment. The charges incurred for the three months ended September 24, 2017 all related to the publishing segment.

We recorded charges for asset impairments of \$15.9 million and \$20.0 million for the nine months ended September 30, 2018 and September 24, 2017, respectively, which consisted entirely of impairment charges for property, plant, and equipment.

Of the charges incurred for the nine months ended September 30, 2018, \$15.7 million related to the publishing segment, and the remainder related to the ReachLocal segment. The charges incurred for the nine months ended September 24, 2017 all related to the publishing segment.

**Sale of property:** In February 2018, we sold property in Nashville, Tennessee and entered into a 15-month rent-free leaseback agreement. The sale generated proceeds of approximately \$41.8 million and is accounted for under the financing method. The property, which has a net book value of approximately \$11.8 million as of September 30, 2018, remains on the balance sheet and will continue to be depreciated until the lease terminates. We recorded the financing liability within Other current liabilities in the Condensed consolidated balance sheets. The sale, along with any related gain, will be recognized when the lease terminates.

#### NOTE 5 — Debt

**Revolving credit facility:** We maintain a secured revolving credit facility pursuant to which we may borrow from time to time up to an aggregate principal amount of \$500.0 million (Credit Facility). Under the Credit Facility, we may borrow at an applicable margin above the Eurodollar base rate (LIBOR loan) or the higher of the Prime Rate, the Federal Funds Effective Rate plus 0.50%, or the one month LIBOR rate plus 1.00% (ABR loan). The applicable margin is determined based on our total leverage ratio but differs between LIBOR loans and ABR loans. For LIBOR-based borrowing, the margin varies from 2.00% to 2.50%. For ABR-based borrowing, the margin varies from 1.00% to 1.50%. Up to \$50.0 million of the Credit Facility is available for issuance of letters of credit. The Credit Facility matures on June 29, 2020.

Customary fees are payable related to the Credit Facility, including commitment fees on the undrawn commitments of between 0.30% and 0.40% per annum, payable quarterly in arrears, based on our total leverage ratio. Borrowings under the Credit Facility are guaranteed by our wholly-owned material domestic subsidiaries. All obligations of Gannett and each subsidiary guarantor under the Credit Facility are or will be secured by first priority security interests in our equipment, inventory, accounts receivable, fixtures, general intangibles and other personal property, mortgages on certain material real property, and pledges of the capital stock of each subsidiary guarantor.

Under the Credit Facility, our consolidated interest coverage ratio cannot be less than 3:1, and our total leverage ratio cannot exceed 3:1, in each case as of the last day of the test period consisting of the last four consecutive fiscal quarters. We were in compliance with all financial covenants under the Credit Facility as of September 30, 2018.

The Credit Facility also contains a number of covenants that, among other things, limit or restrict our ability, subject to certain exceptions, to: (i) permit certain liens on current or future assets, (ii) enter into certain corporate transactions, (iii) incur additional indebtedness, (iv) make certain payments or declare certain dividends or distributions, (v) dispose of certain property, (vi) make certain investments, (vii) prepay or amend the terms of other indebtedness, or (viii) enter into certain transactions with our affiliates. We were in compliance with these covenants as of September 30, 2018.

As of September 30, 2018, we had \$170.0 million in outstanding borrowings under the Credit Facility and \$16.6 million of letters of credit outstanding, leaving \$313.4 million of availability remaining.

**Convertible debt:** On April 9, 2018, we completed an offering of 4.75% convertible senior notes, with an initial offering size of \$175.0 million aggregate principal amount. As part of the offering, the initial purchaser of the notes exercised its option to purchase an additional \$26.3 million aggregate principal amount of notes, resulting in total aggregate principal of \$201.3 million and net proceeds of approximately \$195.3 million. Interest on the notes is payable semi-annually in arrears. The notes mature on April 15, 2024 with our earliest redemption date being April 15, 2022. The stated conversion rate of the notes is 82.4572 shares per \$1,000 in principal or approximately

\$12.13 per share.

Upon conversion, we have the option to settle in cash, shares of our common stock, or a combination of the two. Additionally, holders may convert the notes at their option prior to January 15, 2024 only if one or more of the following conditions are present: (1) if, during any 20 of the 30 trading days immediately preceding a quarter end, our common stock trading price is 130% of the stated conversion price, (2) if, during the five business day period after any ten consecutive trading day period, the trading price per \$1,000 principal amount of notes is less than 98% of the product of (a) the last reported sale price of the Company's common stock and (b) the conversion rate on each such trading day, or (3) a qualified change in control event occurs. Depending on the nature of the triggering event, the conversion rate may also be subject to adjustment.

The \$201.3 million principal value of the notes was bifurcated into debt and equity components. The \$171.1 million liability component is measured at fair value using the present value of its cash flows at a discount rate of 7.91% and is reported

12

---

as convertible debt in the Condensed consolidated balance sheets. The residual amount of \$30.2 million is recorded within additional paid-in capital in the equity section of the Condensed consolidated balance sheets. \$6.3 million of debt issuance costs were allocated between liabilities and equity in proportion to the allocation of the principal value of the notes, with \$5.4 million allocated to liabilities and \$0.9 million allocated to equity. These debt issuance costs will be amortized over the 6-year contractual life of the notes. The unamortized discount totaled \$28.3 million as of September 30, 2018, which will be amortized over the remaining contractual life of the notes. For the three and nine months ended September 30, 2018, interest expense on the notes totaled \$2.4 million and \$4.5 million, respectively. Amortization of debt issuance costs was \$0.2 million and \$0.4 million for the three and nine months ended September 30, 2018, respectively. Amortization of the discount was \$1.0 million and \$1.9 million for the three and nine months ended September 30, 2018, respectively. The effective interest rate on the liability component of the notes was 7.91% as of September 30, 2018.

For the three and nine months ended September 30, 2018, no shares were issued upon conversion, exercise, or satisfaction of the required conditions because no conversion triggers were met during the period. Refer to Note 11 — Earnings per share for details on the convertible debt's impact to diluted earnings per share under the treasury stock method.

#### NOTE 6 — Pensions and other postretirement benefit plans

We, along with our subsidiaries, have various defined benefit retirement plans, including plans established under collective bargaining agreements. Our retirement plans include the Gannett Retirement Plan (GRP), the Newsquest and Romanes Pension Schemes in the U.K. (U.K. Pension Plans), and other defined benefit retirement plans. We also provide health care and life insurance benefits to certain retired employees who meet age and service requirements.

Retirement plan costs include the following components:

| In thousands                                     | Three months ended |                |                    |                |
|--|--------------------|----------------|--------------------|----------------|
|  | September 30, 2018 |                | September 24, 2017 |                |
|  | Pension            | Postretirement | Pension            | Postretirement |
| Operating expenses:                              |                    |                |                    |                |
| Service cost - benefits earned during the period | \$589              | \$ 42          | \$610              | \$ 83          |
| Non-operating expenses:                          |                    |                |                    |                |
| Interest cost on benefit obligation              | 24,669             | 742            | 27,935             | 902            |
| Expected return on plan assets                   | (42,073)           | —              | (42,657)           | —              |
| Amortization of prior service cost               | (424)              | (884)          | 1,668              | (912)          |
| Amortization of actuarial loss (gain)            | 15,846             | (90)           | 18,197             | 25             |
| Total non-operating expenses (credit)            | (1,982)            | (232)          | 5,143              | 15             |
| Total expense (benefit) for retirement plans     | \$(1,393)          | \$ (190)       | \$5,753            | \$ 98          |

| In thousands                                     | Nine months ended  |                |                    |                |
|--|--------------------|----------------|--------------------|----------------|
|  | September 30, 2018 |                | September 24, 2017 |                |
|  | Pension            | Postretirement | Pension            | Postretirement |
| Operating expenses:                              |                    |                |                    |                |
| Service cost - benefits earned during the period | \$1,767            | \$ 130         | \$1,830            | \$ 161         |
| Non-operating expenses:                          |                    |                |                    |                |
| Interest cost on benefit obligation              | 76,688             | 2,224          | 83,309             | 2,706          |
| Expected return on plan assets                   | (131,098)          | —              | (127,035)          | —              |
| Amortization of prior service cost               | 538                | (2,651)        | 5,003              | (2,736)        |
| Amortization of actuarial loss (gain)            | 48,379             | (270)          | 54,368             | 77             |
| Total non-operating expenses (credit)            | (5,493)            | (697)          | 15,645             | 47             |

Edgar Filing: Gannett Co., Inc. - Form 10-Q

Total expense (benefit) for retirement plans      \$(3,726) \$ (567      ) \$17,475 \$ 208

During the nine months ended September 30, 2018, we contributed \$55.5 million and \$6.7 million to our pension and other postretirement plans, respectively. We expect to contribute approximately \$25.0 million to the GRP in 2019 and 2020 as well as \$15.0 million in 2021. We also expect to contribute £10.1 million to the U.K. Pension Plans during the remainder of 2018, £24.0 million in 2019, £19.8 million in 2020, and £18.0 million in 2021.

13

---



In June 2018, the inflation index used to determine payments to beneficiaries of the Newsquest pension plan was changed from the Retail Prices Index (RPI) to the Consumer Prices Index (CPI). As a result of this change, we remeasured the plan at June 30, 2018 and recognized actuarial gains of \$33.1 million during the nine months ended September 30, 2018 and a net prior service credit of \$103.4 million within Accumulated other comprehensive loss in the Condensed consolidated balance sheets. The fair value of the funded status at September 30, 2018 was \$54.4 million and is presented within Pension assets in the Condensed consolidated balance sheets. This value represents the fair value of the plan assets of \$785.2 million net of benefit obligations of \$730.8 million.

Pursuant to the aforementioned change in index, we also reassessed the Newsquest plan's actuarial assumptions. As a result of this review, we lowered the rate of return on plan assets from 5.7% to 4.6% and raised the discount rate for the plan from 2.65% to 2.8%.

Retirement plan assets as of September 30, 2018 do not include any shares of our common stock. Retirement plan assets as of December 31, 2017 included approximately 0.6 million shares of our common stock valued at approximately \$7.2 million.

#### NOTE 7 — Income taxes

The following table outlines our pre-tax net income and income tax expense amounts:

| In thousands                 | Three months ended |                    | Nine months ended  |                    |
|------------------------------|--------------------|--------------------|--------------------|--------------------|
|                              | September 30, 2018 | September 24, 2017 | September 30, 2018 | September 24, 2017 |
| Pre-tax net income           | 16,200             | 6,243              | 31,901             | 883                |
| Income tax expense (benefit) | 2,848              | (16,801)           | 2,620              | (19,595)           |
| Effective tax rate           | 17.6               | % ***              | 8.2                | % ***              |

\*\*\* Indicates a percentage that is not meaningful

The Company benefited from favorable permanent differences such as a tax rate change adjustment due to tax reform of \$0.5 million and the release of certain valuation allowances of \$1.3 million during the three months ended September 30, 2018, resulting in an effective tax rate that is lower than the statutory rate. Tax expense for the three months ended September 24, 2017 is negative because the Company recorded a tax benefit of \$20.1 million relating to worthless stock and debt deductions. Tax expense for the nine months ended September 30, 2018 was higher than the comparable period in 2017 due to the one-time permanent benefit of worthless stock and debt deductions recorded in the third quarter of 2017.

In December 2017, the Tax Cuts and Jobs Act (the Tax Act) was signed into law. The Tax Act contains significant changes to corporate taxation, including a reduction of the corporate tax rate from 35% to 21%, limitation of the tax deduction for interest expense to 30% of earnings, limitation of the deduction for net operating losses (generated after 2017) to 80% of current year taxable income, elimination of net operating loss carrybacks, one time taxation of offshore earnings at reduced rates (Transition Tax) regardless of whether offshore earnings are repatriated, a new U.S. tax regime on foreign earnings known as Global Intangible Low-Taxed Income (GILTI), immediate deductions for certain new investments instead of deductions for depreciation expense over time, and modifying or repealing many business deductions and credits. The Tax Act also includes certain provisions that will offset the benefits of the rate reduction such as repeal of the domestic production deduction and disallowance of the deduction of performance-based officers' compensation in excess of \$1 million.

In December 2017, Staff Accounting Bulletin No. 118 (SAB 118) was issued to address the application of U.S. GAAP in situations when a registrant does not have the necessary information available, prepared, or analyzed (including computations) in reasonable detail to complete the accounting for certain income tax effects of the Tax Act. As of September 30, 2018, we have finalized our calculation of historical foreign earnings and have concluded that we are not subject to the Transition Tax, resulting in no adjustment to provisional amounts recorded in 2017. In 2017, we remeasured our deferred tax assets and liabilities based on the rates at which they are expected to reverse in the future, which is generally 21% for U.S. federal tax purposes. During the nine months ended September 30, 2018, upon further analysis and refinement of our calculation, we have recognized a favorable adjustment of \$2.6 million to the provisional amounts recorded at December 31, 2017, which is included as a component of income tax expense from continuing operations. We consider the enactment date remeasurement of deferred tax assets and liabilities with respect to the rate change as it pertains to the federal effective tax rate to be complete. We will continue to analyze and refine our enactment date changes with respect to state effective tax rates. The Company has elected to account for the tax liability from GILTI tax in the year the tax is incurred.

The total amount of unrecognized tax benefits that, if recognized, would impact the effective tax rate was approximately \$23.9 million as of September 30, 2018 and \$30.1 million as of December 31, 2017. The amount of accrued interest and penalties payable related to unrecognized tax benefits was \$1.3 million as of September 30, 2018 and \$0.9 million as of December 31, 2017.

It is reasonably possible that the amount of unrecognized benefits with respect to certain of our unrecognized tax positions will increase or decrease within the next 12 months. These changes may be the result of settlement of ongoing audits, lapses of statutes of limitations, or other regulatory developments. At this time, we estimate the amount of gross unrecognized tax positions may be reduced by up to \$2.2 million within the next 12 months primarily due to lapses of statutes of limitations and settlements of ongoing audits in various jurisdictions.

#### NOTE 8 — Supplemental equity information

The following tables summarize equity activity for the nine months ended September 30, 2018 and September 24, 2017:

| In thousands                        | Nine months ended  |                    |
|-------------------------------------|--------------------|--------------------|
|                                     | September 30, 2018 | September 24, 2017 |
| Balance at beginning of period      | \$1,017,395        | \$ 856,761         |
| Comprehensive income:               |                    |                    |
| Net income                          | 29,281             | 20,478             |
| Other comprehensive income          | 119,904            | 46,186             |
| Total comprehensive income          | 149,185            | 66,664             |
| Dividends declared                  | (54,217 )          | (54,427 )          |
| Convertible debt conversion feature | 21,534             | —                  |
| Stock-based compensation            | 13,498             | 14,897             |
| Other activity                      | (5,606 )           | (20,226 )          |
| Balance at end of period            | \$1,141,789        | \$ 863,669         |

Changes in our common stock balance consist entirely of new shares issued for the settlement of employee stock awards. Approximately 1.2 million and 0.9 million new shares were issued for the nine months ended September 30, 2018 and September 24, 2017, respectively.

The following table summarizes the components of, and the changes in, Accumulated other comprehensive loss (net of tax):

| In thousands   | Retirement Plans | Foreign Currency Translation | Total       |
|--|------------------|------------------------------|-------------|
| Balance at December 31, 2017                                   | \$(1,000,790)    | \$ 344,273                   | \$(656,517) |
| Other comprehensive income (loss) before reclassifications     | 103,227          | (17,952 )                    | 85,275      |
| Amounts reclassified from accumulated other comprehensive loss | 34,629           | —                            | 34,629      |
| Other comprehensive income                                     | 137,856          | (17,952 )                    | 119,904     |
| Balance at September 30, 2018                                  | \$(862,934 )     | \$ 326,321                   | \$(536,613) |
| Balance at December 25, 2016                                   | \$(1,183,196)    | \$ 300,284                   | \$(882,912) |
| Other comprehensive income (loss) before reclassifications     | (34,980 )        | 44,675                       | 9,695       |
| Amounts reclassified from accumulated other comprehensive loss | 36,491           | —                            | 36,491      |

Edgar Filing: Gannett Co., Inc. - Form 10-Q

|                               |               |            |             |
|-------------------------------|---------------|------------|-------------|
| Other comprehensive income    | 1,511         | 44,675     | 46,186      |
| Balance at September 24, 2017 | \$(1,181,685) | \$ 344,959 | \$(836,726) |

15

---

Accumulated other comprehensive loss components are included in computing net periodic postretirement costs as outlined in Note 6 — Pensions and other postretirement benefit plans. Reclassifications out of accumulated other comprehensive loss related to these postretirement plans include the following:

| In thousands                              | Three months ended |                    | Nine months ended  |                    |
|---|--------------------|--------------------|--------------------|--------------------|
|   | September 30, 2018 | September 24, 2017 | September 30, 2018 | September 24, 2017 |
| Amortization of prior service credit, net | \$(1,308 )         | \$ 756             | \$(2,113 )         | \$ 2,267           |
| Amortization of actuarial loss            | 15,756             | 18,222             | 48,109             | 54,445             |
| Total reclassifications, before tax       | 14,448             | 18,978             | 45,996             | 56,712             |
| Income tax effect                         | (3,600 )           | (6,755 )           | (11,367 )          | (20,221 )          |
| Total reclassifications, net of tax       | \$10,848           | \$ 12,223          | \$34,629           | \$ 36,491          |

#### NOTE 9 — Fair value measurement

We measure and record certain assets and liabilities at fair value. A fair value measurement is determined based on market assumptions that a market participant would use in pricing an asset or liability. A three-tiered hierarchy draws distinctions between market participant assumptions based on (i) observable inputs such as quoted prices in active markets (Level 1), (ii) inputs other than quoted active markets that are observable either directly or indirectly (Level 2) and (iii) unobservable inputs that require use of our own estimates and assumptions through present value and other valuation techniques in determination of fair value (Level 3).

As of September 30, 2018 and December 31, 2017, assets and liabilities recorded at fair value and measured on a recurring basis primarily consist of pension plan assets. As permitted by U.S. GAAP, we use net asset values as a practical expedient to determine the fair value of certain investments. These investments measured at net asset value have not been classified in the fair value hierarchy.

Contingent earn-out liabilities resulting from business combinations are also recorded at fair value on a recurring basis. The Company's fair value estimate of the earn-out liability related to the Company's acquisition of WordStream in July 2018 was \$9.5 million as of the date of acquisition. The WordStream earnout liability is affected by the expected amount and timing of future revenues, which are Level 3 inputs as they have no observable market. The fair value of the remaining contingent obligation for WordStream as of September 30, 2018 was estimated at \$9.5 million.

The Credit Facility is recorded at carrying value, which approximates fair value, in the Condensed consolidated balance sheets and is classified as Level 3. The liability component of the convertible debt is classified as Level 2 because it is measured at fair value using commonly accepted valuation methodologies and indirectly observable, market-based risk measurements.

We also have certain assets requiring fair value measurement on a non-recurring basis. Our assets measured on a nonrecurring basis are assets held for sale, which are classified as Level 3 assets and evaluated using executed purchase agreements, letters of intent, or third-party valuation analyses when certain circumstances arise. Assets held for sale totaled \$24.1 million as of September 30, 2018 and \$18.9 million as of December 31, 2017.

## NOTE 10 — Commitments, contingencies and other matters

Telephone Consumer Protection Act (TCPA) litigation: In January 2014, a class action lawsuit was filed against Gannett in the U.S. District Court for the District of New Jersey (Casagrand et al v. Gannett Co., Inc., et al). The suit claims various violations of the Telephone Consumer Protection Act (TCPA) arising from allegedly improper telemarketing calls made to consumers by one of our vendors. The plaintiffs sought to certify a class that would include all recipients of telemarketing calls made by the vendor or us. The TCPA provides for statutory damages of \$500 per violation (\$1,500 for willful violations). In April 2016, we agreed to settle all claims raised. The estimated settlements are reflected in our financial statements as of September 30, 2018 and were not material to our results of operations, financial position, or cash flows.

Environmental contingency: In March 2011, the Advertiser Company (Advertiser), a subsidiary that publishes the Montgomery Advertiser, was notified by the U.S. Environmental Protection Agency (EPA) that it had been identified as a potentially responsible party (PRP) for the investigation and remediation of groundwater contamination in downtown Montgomery, Alabama. The Advertiser is a member of the Downtown Environmental Alliance, which has agreed to jointly fund and conduct all required investigation and remediation. In 2015, the Advertiser and other members of the Downtown Environmental Alliance reached a settlement with the U.S. EPA regarding the costs the U.S. EPA spent to investigate the site. The U.S. EPA has transferred responsibility for oversight of the site to the Alabama Department of Environmental Management, which has approved the work plan for the additional site investigation that is currently underway. The Advertiser's final costs cannot be determined until the investigation is complete, a determination is made on whether any remediation is necessary, and contributions from other PRPs are finalized.

Other litigation: We are defendants in judicial and administrative proceedings involving matters incidental to our business. While the ultimate results of these proceedings cannot be predicted with certainty, we expect the ultimate resolution of all pending or threatened claims and litigation will not have a material effect on our consolidated results of operations, financial position, or cash flows.

## NOTE 11 — Earnings per share

The following table is a reconciliation of the weighted average number of shares outstanding used to compute basic and diluted earnings per share (EPS):

| In thousands, except per share data                     | Three months ended |                    | Nine months ended  |                    |
|---|--------------------|--------------------|--------------------|--------------------|
|   | September 30, 2018 | September 24, 2017 | September 30, 2018 | September 24, 2017 |
| Net income  | \$13,352           | \$ 23,044          | \$29,281           | \$ 20,478          |
| Weighted average number of shares outstanding - basic   | 113,047            | 113,253            | 112,916            | 113,467            |
| Effect of dilutive securities                           |                    |                    |                    |                    |
| Restricted stock units                                  | 2,354              | 1,657              | 2,282              | 1,418              |
| Performance share units                                 | 802                | 757                | 837                | 643                |
| Stock options   | 68                 | 107                | 78                 | 127                |
| Weighted average number of shares outstanding - diluted | 116,271            | 115,774            | 116,113            | 115,655            |
| Earnings per share - basic                              | \$0.12             | \$ 0.20            | \$0.26             | \$ 0.18            |
| Earnings per share - diluted                            | \$0.11             | \$ 0.20            | \$0.25             | \$ 0.18            |

For the three and nine months ended September 30, 2018, approximately 180,000 and 900,000 outstanding common stock equivalents, respectively, were excluded from the computation of diluted EPS because their effect would have been anti-dilutive. For the three and nine months ended September 24, 2017, approximately 428,000 and 862,000 outstanding common stock equivalents, respectively, were excluded from the computation of diluted EPS because their effect would have been anti-dilutive.

In accordance with accounting for dilutive securities under the treasury stock method, no shares related to our convertible notes were included in our calculation of diluted EPS for the three and nine months ended September 30, 2018 because no conversion triggers were met during the period.

On July 25, 2018, we declared a dividend of \$0.16 per share of common stock, which was paid on September 24, 2018, to shareholders of record as of the close of business on September 10, 2018. Furthermore, on October 17, 2018, we declared a dividend of \$0.16 per share of common stock, payable on December 24, 2018, to shareholders of record as of the close of business on December 10, 2018.

NOTE 12 — Segment reporting

We define our reportable segments based on the way the chief operating decision maker (CODM), currently the Chief Executive Officer, manages the operations for purposes of allocating resources and assessing performance. Our reportable segments include the following:

Publishing, which consists of our portfolio of local, regional, national, and international newspaper publishers. The results of this segment include local, classified, and national advertising revenues consisting of both print and digital advertising, circulation revenues from the distribution of our publications on our digital platforms, home delivery of our publications, single copy sales, and other revenues from commercial printing and distribution arrangements. The publishing reportable segment is an aggregation of two operating segments: domestic publishing and the U.K.

ReachLocal, which consists of our digital marketing solutions subsidiaries ReachLocal, SweetIQ, and WordStream. The results of this segment include advertising and marketing services revenues from our search and display services and web presence and software solutions provided by ReachLocal.

In addition to the above operating segments, we have a corporate and other category that includes activities not directly attributable to a specific segment. This category primarily consists of broad corporate functions and includes legal, human resources, accounting, finance, and marketing as well as activities such as tax settlements and other general business costs.

In the ordinary course of business, our reportable segments enter into transactions with one another. While intersegment transactions are treated like third-party transactions to determine segment performance, the revenues and expenses recognized by the segment that is the counterparty to the transaction are eliminated in consolidation and do not affect consolidated results.

The CODM uses adjusted EBITDA to evaluate the performance of the segments and allocate resources. Adjusted EBITDA is a non-GAAP financial performance measure we believe offers a useful view of the overall operation of our businesses and may be different than similarly-titled non-GAAP financial measures used by other companies. Adjusted EBITDA is defined as net income before (1) income taxes, (2) interest expense, (3) equity income, (4) other non-operating items, (5) restructuring costs, (6) acquisition-related expenses (including integration expenses), (7) asset impairment charges, (8) other items (including certain business transformation costs, litigation expenses, multi-employer pension withdrawals, and gains or losses on certain investments), (9) depreciation, and (10) amortization. When adjusted EBITDA is discussed in this report, the most directly comparable GAAP financial measure is net income.

Management considers adjusted EBITDA to be the appropriate metric to evaluate and compare the ongoing operating performance of our segments on a consistent basis across reporting periods as it eliminates the effect of items which we do not believe are indicative of each segment's core operating performance.



The following tables present our segment information:

| in thousands  | Publishing   | ReachLocal | Corporate and Other | Intersegment Eliminations | Consolidated |
|---|--------------|------------|---------------------|---------------------------|--------------|
| Three months ended September 30, 2018                   |              |            |                     |                           |              |
| Advertising and marketing services - external sales     | \$ 293,808   | \$ 109,566 | \$—                 | \$ —                      | \$ 403,374   |
| Advertising and marketing services - intersegment sales | 15,967       | —          | —                   | (15,967 )                 | —            |
| Circulation   | 258,873      | —          | —                   | —                         | 258,873      |
| Other   | 47,736       | —          | 1,731               | —                         | 49,467       |
| Total revenues  | \$ 616,384   | \$ 109,566 | \$ 1,731            | \$ (15,967 )              | \$ 711,714   |
| Adjusted EBITDA   | \$ 72,739    | \$ 17,340  | \$ (19,987)         | \$ —                      | \$ 70,092    |
| Three months ended September 24, 2017                   |              |            |                     |                           |              |
| Advertising and marketing services - external sales     | \$ 336,094   | \$ 93,817  | \$—                 | \$ —                      | \$ 429,911   |
| Advertising and marketing services - intersegment sales | 11,219       | —          | —                   | (11,219 )                 | —            |
| Circulation   | 264,413      | —          | —                   | —                         | 264,413      |
| Other   | 48,612       | —          | 1,338               | —                         | 49,950       |
| Total revenues  | \$ 660,338   | \$ 93,817  | \$ 1,338            | \$ (11,219 )              | \$ 744,274   |
| Adjusted EBITDA   | \$ 87,451    | \$ 5,229   | \$ (18,827)         | \$ —                      | \$ 73,853    |
| in thousands  |              |            |                     |                           |              |
| Nine months ended September 30, 2018                    |              |            |                     |                           |              |
| Advertising and marketing services - external sales     | \$927,360    | \$ 306,489 | \$—                 | \$ —                      | \$ 1,233,849 |
| Advertising and marketing services - intersegment sales | 46,167       | —          | —                   | (46,167 )                 | —            |
| Circulation   | 789,265      | —          | —                   | —                         | 789,265      |
| Other   | 136,803      | —          | 5,516               | —                         | 142,319      |
| Total revenues  | \$ 1,899,595 | \$ 306,489 | \$ 5,516            | \$ (46,167 )              | \$ 2,165,433 |
| Adjusted EBITDA   | \$ 244,855   | \$ 33,820  | \$ (67,916)         | \$ —                      | \$ 210,759   |
| Nine months ended September 24, 2017                    |              |            |                     |                           |              |
| Advertising and marketing services - external sales     | \$ 1,069,244 | \$ 257,308 | \$ (53 )            | \$ —                      | \$ 1,326,499 |
| Advertising and marketing services - intersegment sales | 15,859       | —          | —                   | (15,859 )                 | —            |
| Circulation   | 821,375      | —          | —                   | —                         | 821,375      |
| Other   | 140,964      | —          | 3,400               | —                         | 144,364      |
| Total revenues  | \$ 2,047,442 | \$ 257,308 | \$ 3,347            | \$ (15,859 )              | \$ 2,292,238 |
| Adjusted EBITDA   | \$ 283,235   | \$ 9,592   | \$ (65,639)         | \$ —                      | \$ 227,188   |



The following table presents our reconciliation of adjusted EBITDA to net income:

| In thousands                         | Three months ended |                    | Nine months ended  |                    |
|--------------------------------------|--------------------|--------------------|--------------------|--------------------|
|                                      | September 30, 2018 | September 24, 2017 | September 30, 2018 | September 24, 2017 |
| Net income (GAAP basis)              | \$ 13,352          | \$ 23,044          | \$ 29,281          | \$ 20,478          |
| Provision (benefit) for income taxes | 2,848              | (16,801)           | 2,620              | (19,595)           |
| Interest expense                     | 7,135              | 4,613              | 17,548             | 12,322             |
| Other non-operating items, net       | (9,800)            | 922                | (18,153)           | 10,110             |
| Operating income (GAAP basis)        | 13,535             | 11,778             | 31,296             | 23,315             |
| Depreciation and amortization        | 38,427             | 49,786             | 117,057            | 148,453            |
| Restructuring costs                  | 11,535             | 5,789              | 33,445             | 28,167             |
| Asset impairment charges             | 1,701              | 1,517              | 15,940             | 20,014             |
| Acquisition-related items            | 3,185              | 2,059              | 7,131              | 4,652              |
| Other items                          | 1,709              | 2,924              | 5,890              | 2,587              |
| Adjusted EBITDA (non-GAAP basis)     | \$ 70,092          | \$ 73,853          | \$ 210,759         | \$ 227,188         |

Asset information by segment is not a key measure of performance used by the CODM. Accordingly, we have not disclosed asset information by segment. Additionally, equity income in unconsolidated investees, net, interest expense, other non-operating items, net, and provision for income taxes, as reported in the condensed consolidated financial statements, are not part of operating income and are primarily recorded at the corporate level.

#### NOTE 13 — Subsequent events

During October and November 2018, we repaid an aggregate of \$35.0 million on our revolving credit facility.

#### Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion and analysis of our financial condition and results of operations and quantitative and qualitative disclosures should be read in conjunction with our unaudited condensed consolidated financial statements and related notes. Management's Discussion and Analysis of Financial Condition and Results of Operations contains a number of forward-looking statements, all of which are based on our current expectations and could be affected by the uncertainties and other factors described under Cautionary Statement Regarding Forward-Looking Statements and throughout this Quarterly Report, as well as the factors described in our 2017 Annual Report on Form 10-K and subsequent periodic reports filed with the Securities and Exchange Commission, particularly under "Risk Factors."

#### Overview

Gannett Co., Inc. (Gannett, we, us, our, or the company) is an innovative, digitally focused media and marketing solutions company committed to strengthening communities across our network. Gannett owns ReachLocal, Inc. (ReachLocal), a digital marketing solutions company, the USA TODAY NETWORK (made up of USA TODAY and 109 local media organizations in 34 states in the U.S. and Guam, including digital sites and affiliates), and Newsquest (a wholly owned subsidiary operating in the United Kingdom (U.K.) with 160 local media brands). Through the USA TODAY NETWORK and Newsquest, Gannett delivers high-quality, trusted content where and when consumers want to engage with it on virtually any device or platform. Additionally, the company has strong relationships with thousands of marketers in both our U.S. and U.K. markets due to our large local and national sales forces and robust advertising and marketing solutions product suite. The company reports in two operating segments: publishing and ReachLocal.

Certain matters affecting current and future operating results

The following items affect period-over-period comparisons from 2017 and will continue to affect period-over-period comparisons for future results:

Advertising and marketing services revenues

Beginning in the second quarter of 2018, we have realigned the presentation of web presence and software-as-a-service revenues from other revenues to advertising and marketing services revenues on the Condensed consolidated statements of

20

---

income. As a result of this updated presentation, advertising and marketing services revenues increased and other revenues decreased \$11.3 million and \$35.0 million for the three and nine months ended September 30, 2018, respectively. Additionally, advertising and marketing services revenues increased and other revenues decreased \$9.1 million and \$25.0 million for the three and nine months ended September 24, 2017, respectively. Operating revenues, net income, retained earnings, and earnings per share remained unchanged.

#### Acquisitions

**WordStream** – In July 2018, our ReachLocal segment completed the acquisition of WordStream, a provider of cloud-based software-as-a-service solutions for local and regional businesses and agencies, for \$132.5 million, net of cash acquired. In addition, up to \$20.0 million of additional consideration is payable in 2019 and 2020 based upon the achievement of certain revenue targets.

**SweetIQ** – In April 2017, our ReachLocal segment completed the acquisition of SweetIQ, a location and customer engagement software provider, for approximately \$31.8 million, net of cash acquired. SweetIQ's customers include businesses with multi-location brands and agencies that target local marketing.

#### Restructuring and asset impairment costs

Over the past several years, we have engaged in a series of individual restructuring programs designed to right size our employee base, consolidate facilities, and improve operations. Facility consolidation initiatives include the disposition of older, under-utilized buildings, relocations to more efficient, flexible, digitally-oriented office spaces, efforts to reconfigure spaces to take advantage of leasing and subleasing opportunities, and the combination of production and distribution operations where possible. These restructuring programs led us to recognize severance charges, asset impairment charges, shutdown costs, and charges associated with reducing the useful lives of certain assets. As part of our plans, we are selling certain assets which we have classified as held-for-sale and for which we have reduced carrying values to equal fair value less costs to dispose.

In conjunction with these programs, we incurred restructuring costs of \$11.5 million and \$5.8 million in the third quarter of 2018 and 2017, respectively, and \$33.4 million and \$28.2 million in the first nine months of 2018 and 2017, respectively. Included in these restructuring costs are severance costs of \$4.6 million and \$5.1 million for the third quarter of 2018 and 2017, respectively, and \$19.6 million and \$25.4 million for the first nine months of 2018 and 2017, respectively.

We recorded accelerated depreciation of \$2.7 million and \$14.1 million in the third quarter of 2018 and 2017, respectively, and \$12.1 million and \$37.6 million in the first nine months of 2018 and 2017, respectively.

We recorded asset impairment charges of \$1.7 million and \$1.5 million in the third quarter of 2018 and 2017, respectively, and \$15.9 million and \$20.0 million in the first nine months of 2018 and 2017, respectively.

#### Foreign currency

Earnings from operations in foreign regions are translated into U.S. dollars at average exchange rates prevailing during the period. With respect to Newsquest, results for the third quarter of 2018 were translated from the British pound sterling to U.S. dollars at an average rate of 1.30 compared to 1.31 for the comparable period last year. This change in the exchange rate immaterially impacted third quarter of 2018 revenue comparisons. Newsquest results for the first nine months of 2018 were translated from the British pound sterling to U.S. dollars at an average rate of 1.35 compared to 1.27 for the same period in 2017. This 6% increase in the exchange rate favorably impacted revenue comparisons for the first nine months of 2018 by approximately \$13.0 million. Impacts stemming from foreign

currency translation gains and losses at our ReachLocal subsidiary unfavorably impacted revenues by \$2.2 million for the third quarter of 2018 and by \$1.3 million for the first nine months of 2018.

#### Newsprint supply

The newsprint supply available to U.S. publishers has tightened. In 2017, North American newsprint producers permanently removed production capacity approaching one million metric tonnes per year, and similar production capacity reductions were witnessed outside of North America. In addition, in the first six months of 2018, many Canadian producers were subjected to significant anti-dumping and countervailing duties upon importation of newsprint into the U.S. Those duties were ultimately eliminated by the International Trade Commission in September 2018, but their imposition in the first half of

2018 disrupted the newsprint market by driving prices higher and incentivizing Canadian producers to reduce their shipments of newsprint into the United States.

As a result of the above, newsprint supply continued to be tight, and prices remained elevated in the third quarter of 2018. Newsprint expense at our publishing segment increased 13% in the third quarter of 2018 but remained flat in the first nine months of 2018 as rising prices were offset by declines in circulation volumes and usage.

#### Outlook for the remainder of 2018

In 2018, we remain focused on executing against our strategic vision of becoming essential for consumers and marketers seeking meaningful community connections across print, digital, and other channels. To further capitalize on this vision, during 2018 we have implemented our previously-announced management organizational realignment to more clearly align our company with our two core customers: marketing clients and consumers. For our marketing solutions offerings, we are focused on enhancing the way we serve local and national marketers by developing a more comprehensive suite of marketing products and services. While print advertising will remain challenged due to market pressures, we anticipate some of that decline will be offset by growth in digital advertising and marketing services revenues. For our consumers, we are focused on growing our audiences and deepening engagement, in part by expanding our spectrum of content beyond traditional news. We will continue to focus on operational excellence by working to maximize the efficiency of our print, sales, administrative, and distribution functions to reduce costs. We also intend to continue to pursue our strategy of growing our business through opportunistic acquisitions and investments in new technology initiatives.

#### Results of Operations

##### Consolidated Summary

A summary of our segment results is presented below:

| In thousands, except per share data  | Three months ended |                    |        | Nine months ended  |                    |        |
|--------------------------------------|--------------------|--------------------|--------|--------------------|--------------------|--------|
|                                      | September 30, 2018 | September 24, 2017 | Change | September 30, 2018 | September 24, 2017 | Change |
| <b>Operating revenues:</b>           |                    |                    |        |                    |                    |        |
| Publishing                           | \$616,384          | \$ 660,338         | (7 %)  | \$1,899,595        | \$ 2,047,442       | (7 %)  |
| ReachLocal                           | 109,566            | 93,817             | 17 %   | 306,489            | 257,308            | 19 %   |
| Corporate and other                  | 1,731              | 1,338              | 29 %   | 5,516              | 3,347              | 65 %   |
| Intersegment eliminations            | (15,967 )          | (11,219 )          | 42 %   | (46,167 )          | (15,859 )          | ***    |
| Total operating revenues             | 711,714            | 744,274            | (4 %)  | 2,165,433          | 2,292,238          | (6 %)  |
| <b>Operating expenses:</b>           |                    |                    |        |                    |                    |        |
| Publishing                           | \$571,375          | \$ 616,699         | (7 %)  | \$1,766,383        | \$ 1,908,078       | (7 %)  |
| ReachLocal                           | 107,083            | 98,024             | 9 %    | 308,668            | 274,176            | 13 %   |
| Corporate and other                  | 35,688             | 28,992             | 23 %   | \$105,253          | \$ 102,528         | 3 %    |
| Intersegment eliminations            | (15,967 )          | (11,219 )          | 42 %   | (46,167 )          | (15,859 )          | ***    |
| Total operating expenses             | 698,179            | 732,496            | (5 %)  | 2,134,137          | 2,268,923          | (6 %)  |
| Operating income                     | 13,535             | 11,778             | 15 %   | 31,296             | 23,315             | 34 %   |
| Non-operating income (expense)       | 2,665              | (5,535 )           | ***    | 605                | (22,432 )          | ***    |
| Income before income taxes           | 16,200             | 6,243              | ***    | 31,901             | 883                | ***    |
| Provision (benefit) for income taxes | 2,848              | (16,801 )          | ***    | 2,620              | (19,595 )          | ***    |
| Net income                           | \$13,352           | \$ 23,044          | (42 %) | \$29,281           | \$ 20,478          | 43 %   |
| Diluted earnings per share           | \$0.11             | \$ 0.20            | (45 %) | \$0.25             | \$ 0.18            | 39 %   |

\*\*\* Indicates an absolute value percentage change greater than 100.

Operating revenues:

Our publishing segment generates revenue primarily through advertising and subscriptions to our print and digital publications. Our advertising teams sell local, national, and classified print advertising products, digital advertising offerings such as digital classified advertisements, digital media such as display advertisements run on our platforms as well as third-

22

---



party sites, and digital marketing services such as search advertising offered through and delivered by our ReachLocal segment. Circulation revenues are derived principally from home delivery and single copy sales of our publications and distributing our publications on our digital platforms. Other revenues are derived mainly from commercial printing and distribution arrangements.

Our ReachLocal segment generates advertising and marketing services revenues through multiple services including search advertising, display advertising, search optimization, social media, website development, web presence products, and software-as-a-service solutions.

Quarter ended September 30, 2018 versus quarter ended September 24, 2017

Total operating revenues were \$711.7 million for the third quarter of 2018, a decrease of 4% from the same period in 2017. This decrease was primarily attributable to continued softness in publishing segment advertising and marketing services revenues of \$37.5 million reflecting decreased demand for print advertising, as well as declines in circulation revenues of \$5.5 million due to lower circulation volumes, partially offset by increases from our strategic pricing programs. These declines in operating revenues were partially offset by the increase in revenues of \$15.7 million from ReachLocal, primarily attributable to the acquisition of WordStream and increases in average revenue per customer. Operating revenues also increased by \$11.2 million due to one extra Sunday in the third quarter of 2018 compared to the same period in 2017. Foreign currency rate fluctuations negatively affected operating revenues by \$2.4 million.

Nine months ended September 30, 2018 versus nine months ended September 24, 2017

Total operating revenues were \$2.2 billion for the first nine months of 2018, a decrease of 6% from the same period in 2017. This decrease was primarily attributable to continued softness in publishing segment advertising and marketing services revenues of \$111.6 million reflecting decreased demand for print advertising, as well as declines in circulation revenues of \$32.1 million due to lower circulation volumes, partially offset by increases from our strategic pricing programs. These declines in operating revenues were partially offset by the increase in revenues of \$49.2 million from ReachLocal, primarily attributable to the acquisition of WordStream, the migration of publishing segment customers onto the ReachLocal platform, and increases in average revenue per customer. Foreign currency rate fluctuations positively affected operating revenues by \$11.5 million.

Operating expenses:

Payroll and benefits are the largest components of our operating expenses. Other significant operating expenses include production and distribution costs.

Quarter ended September 30, 2018 versus quarter ended September 24, 2017

Total operating expenses were \$698.2 million for the third quarter of 2018, a decrease of 5% from the same period in 2017. Publishing segment expenses decreased by \$45.3 million, primarily attributable to continued cost efficiency efforts and reductions in cost of sales due to lower print advertising and circulation revenues. This decrease was partially offset by an increase in operating expenses from ReachLocal of \$9.1 million, primarily attributable to the acquisition of WordStream and higher cost of sales associated with digital marketing services revenue growth. Corporate expenses increased 23% from the same period in 2017 primarily due to \$5.2 million of facility consolidation charges. Foreign currency rate fluctuations also decreased expenses by \$2.3 million.

Impacting operating expenses for the third quarter of 2018, and included in the numbers above, were restructuring charges of \$11.5 million, asset impairment charges of \$1.7 million, accelerated depreciation of \$2.7 million, and acquisition costs of \$3.2 million. Impacting the third quarter of 2017 were asset impairment charges of \$1.5 million,

accelerated depreciation of \$14.1 million, restructuring charges of \$5.8 million, and acquisition costs of \$2.1 million.

Nine months ended September 30, 2018 versus nine months ended September 24, 2017

Total operating expenses were \$2.1 billion for the first nine months of 2018, a decrease of 6% from the same period in 2017. Publishing segment expenses decreased by \$141.7 million, primarily attributable to continued cost efficiency efforts and reductions in cost of sales due to lower print advertising and circulation revenues. This decrease was partially offset by an increase in operating expenses from ReachLocal of \$34.5 million, primarily attributable to the acquisition of WordStream and the migration of publishing segment customers onto the ReachLocal platform. Corporate expenses increased 3% from the same period in 2017 primarily due to \$5.3 million of facility consolidation charges. Foreign currency rate fluctuations also increased expenses by \$10.5 million.

Impacting operating expenses for the first nine months of 2018, and included in the numbers above, were restructuring charges of \$33.4 million, asset impairment charges of \$15.9 million, accelerated depreciation of \$12.1 million, and acquisition costs of \$7.1 million. Impacting the first nine months of 2017 were accelerated depreciation of \$37.6 million, restructuring charges of \$28.2 million, asset impairment charges of \$20.0 million, and acquisition costs of \$4.7 million.

#### Publishing segment

A summary of our publishing segment results is presented below:

| In thousands                                  | Three months ended |                    |        | Nine months ended |                    |        |
|---|--------------------|--------------------|--------|-------------------|--------------------|--------|
|   | September 2018     | September 24, 2017 | Change | September 2018    | September 24, 2017 | Change |
| Operating revenues:                           |                    |                    |        |                   |                    |        |
| Advertising and marketing services            | \$309,775          | \$347,313          | (11 %) | \$973,527         | \$1,085,103        | (10 %) |
| Circulation                                   | 258,873            | 264,413            | (2 %)  | 789,265           | 821,375            | (4 %)  |
| Other   | 47,736             | 48,612             | (2 %)  | 136,803           | 140,964            | (3 %)  |
| Total operating revenues                      | 616,384            | 660,338            | (7 %)  | 1,899,595         | 2,047,442          | (7 %)  |
| Operating expenses:                           |                    |                    |        |                   |                    |        |
| Cost of sales                                 | 402,292            | 424,833            | (5 %)  | 1,220,997         | 1,308,032          | (7 %)  |
| Selling, general, and administrative expenses | 141,352            | 149,203            | (5 %)  | 435,286           | 449,950            | (3 %)  |
| Depreciation and amortization                 | 21,382             | 35,053             | (39 %) | 71,828            | 106,116            | (32 %) |
| Restructuring costs                           | 4,919              | 6,093              | (19 %) | 22,603            | 23,966             | (6 %)  |
| Asset impairment charges                      | 1,430              | 1,517              | (6 %)  | 15,669            | 20,014             | (22 %) |
| Total operating expenses                      | 571,375            | 616,699            | (7 %)  | 1,766,383         | 1,908,078          | (7 %)  |
| Operating income                              | \$45,009           | \$43,639           | 3 %    | \$133,212         | \$139,364          | (4 %)  |

#### Operating revenues:

Quarter ended September 30, 2018 versus quarter ended September 24, 2017

Advertising and marketing services revenues were \$309.8 million for the third quarter of 2018, a decrease of 11% compared to the same period in 2017, which is primarily attributable to a \$40.8 million decline in print advertising revenues as a result of reduced demand consistent with general trends adversely impacting the publishing industry. Partially offsetting this decline was an increase in digital advertising and marketing services revenues of \$3.3 million. Advertising and marketing services revenues also increased by \$6.3 million due to one extra Sunday in the third quarter of 2018.

Print advertising revenues were \$204.0 million for the third quarter of 2018, a decrease of 17% compared to the same period in 2017. Local and national print advertising revenues were \$90.7 million and \$45.3 million, respectively, for the third quarter of 2018, a decrease of 17% and 20%, respectively, compared to the same period in 2017. These declines are attributable to reduced demand consistent with general trends adversely impacting the publishing industry. Classified print advertising revenues of \$68.0 million for the third quarter of 2018 decreased 14% compared to the same period in 2017, primarily attributable to declines in the automotive, employment, and real estate categories of \$4.3 million, \$2.7 million, and \$2.5 million, respectively. Overall, print advertising revenues increased by \$5.2 million due to one extra Sunday in the third quarter of 2018.

Digital advertising and marketing services revenues were \$105.8 million for the third quarter of 2018, an increase of 3% compared to the same period in 2017. Digital media revenues were \$67.5 million for the third quarter of 2018, an

increase of 1% compared to the same period in 2017, primarily due to growth in national premium and programmatic sales. Digital classified revenues were \$18.2 million for the third quarter of 2018, a decrease of 17% compared to the same period in 2017, due to decreases in the digital classified employment and automotive categories of \$2.1 million and \$0.9 million, respectively. Digital marketing services revenues were \$20.1 million for the third quarter of 2018, an increase of \$6.1 million compared to the same period in 2017. This increase is attributable to growth in the number of clients and an increase in the average spend per client due to the transition of our local markets to the ReachLocal technology and product platform. Overall, digital advertising and marketing services revenues increased by \$1.1 million due to one extra day in the third quarter of 2018 compared to the third quarter of 2017.

Circulation revenues were \$258.9 million for the third quarter of 2018, a decrease of 2% compared to the same period in 2017. Print circulation revenues were \$199.3 million for the third quarter of 2018, a decrease of 6% from the same period in 2017 due to a reduction in volume of our single copy and home delivery sales, reflecting general industry trends, offset by increases from our strategic pricing programs. Digital circulation revenues, which include allocated digital revenues from full access subscriptions and digital only circulation revenues, were \$59.6 million for the third quarter of 2018, a 12% increase from the same period in 2017 primarily due to the refinement of the allocation to digital revenues based on frequency of delivery. Overall, circulation revenues increased by \$3.9 million due to one extra Sunday in the third quarter of 2018.

Commercial printing and other revenues of \$47.7 million in the third quarter of 2018 decreased 2% compared to the same period in 2017 due to reduced demand consistent with general industry trends. Other revenues accounted for approximately 8% of total revenues for the quarter.

Nine months ended September 30, 2018 versus nine months ended September 24, 2017

Advertising and marketing services revenues were \$973.5 million for the first nine months of 2018, a decrease of 10% compared to the same period in 2017, which is primarily attributable to a \$131.0 million decline in print advertising revenues as a result of reduced demand consistent with general trends adversely impacting the publishing industry. Partially offsetting this decline was an increase in digital advertising and marketing services revenues of \$19.4 million. Foreign currency exchange rates positively affected advertising and marketing services revenues by \$8.2 million.

Print advertising revenues were \$657.7 million for the first nine months of 2018, a decrease of 17% compared to the same period in 2017. Local and national print advertising revenues were \$293.7 million and \$142.7 million, respectively, for the first nine months of 2018, a decrease of 17% and 20%, respectively, compared to the same period in 2017. These declines are attributable to reduced demand consistent with general trends adversely impacting the publishing industry. Classified print advertising revenues of \$221.3 million for the first nine months of 2018 decreased 14% compared to the same period in 2017, primarily attributable to declines in the automotive, employment, and real estate categories of \$13.9 million, \$8.7 million, and \$7.0 million, respectively. Foreign currency exchange rates positively affected print advertising revenues by \$5.9 million.

Digital advertising and marketing services revenues were \$315.8 million for the first nine months of 2018, an increase of 7% compared to the same period in 2017. Digital media revenues were \$200.8 million for the first nine months of 2018, an increase of 6% compared to the same period in 2017, primarily due to growth in national premium and programmatic sales. Digital classified revenues were \$57.5 million for the first nine months of 2018, a decrease of 16% compared to the same period in 2017 due to decreases in the digital classified employment and automotive categories of \$6.5 million and \$3.0 million, respectively. Digital marketing services revenues were \$57.5 million for the first nine months of 2018, an increase of \$19.6 million compared to the same period in 2017. This increase is attributable to growth in the number of clients and an increase in the average spend per client due to the transition of our local markets to the ReachLocal technology and product platform. Foreign currency exchange rates positively affected total digital advertising and marketing services revenues by \$2.2 million.

Circulation revenues were \$789.3 million for the first nine months of 2018, a decrease of 4% compared to the same period in 2017. Print circulation revenues were \$602.4 million for first nine months of 2018, a decrease of 8% from the same period in 2017, due to a reduction in volume of our single copy and home delivery sales, reflecting general industry trends, offset by increases from our strategic pricing programs. Digital circulation revenues were \$186.9 million for the first nine months of 2018, a 13% increase from the same period in 2017 primarily due to the refinement of the allocation to digital revenues based on frequency of delivery. Foreign currency exchange rates positively affected circulation revenues by \$3.7 million.

Commercial printing and other revenues of \$136.8 million in the first nine months of 2018 decreased 3% compared to the same period in 2017 due to reduced demand consistent with general industry trends. Other revenues accounted for approximately 7% of total revenues for the year.

Operating expenses:

Quarter ended September 30, 2018 versus quarter ended September 24, 2017

Cost of sales were \$402.3 million for the third quarter of 2018, a decrease of 5% from the same period in 2017. This decrease is primarily driven by continued cost efficiency efforts and an overall decline in circulation volumes that reduced production and distribution costs.

Total selling, general, and administrative expenses were \$141.4 million for the third quarter of 2018, a decrease of 5% from the same period in 2017, primarily attributable to continued company-wide cost efficiency efforts.

Depreciation and amortization expense was \$21.4 million for the third quarter of 2018, a 39% decrease from the same period in 2017, primarily attributable to an \$11.4 million decrease in accelerated depreciation associated with our facility consolidation efforts in the third quarter of 2018 compared to the prior year period.

Impacting operating expenses for the third quarter of 2018 and 2017 were asset impairment charges of \$1.4 million and \$1.5 million, respectively, and restructuring charges of \$4.9 million and \$6.1 million, respectively.

Nine months ended September 30, 2018 versus nine months ended September 24, 2017

Cost of sales were \$1.2 billion for the first nine months of 2018, a decrease of 7% from the same period in 2017. This decrease is primarily driven by continued cost efficiency efforts and an overall decline in circulation volumes that reduced production and distribution costs. Foreign currency exchange rate fluctuations increased cost of sales by \$6.8 million.

Total selling, general, and administrative expenses were \$435.3 million for the first nine months of 2018, a decrease of 3% from the same period in 2017, primarily attributable to continued company-wide cost efficiency efforts. Foreign currency exchange rate fluctuations increased selling, general, and administrative expenses by \$4.1 million.

Depreciation and amortization expense was \$71.8 million for the first nine months of 2018, a 32% decrease from the same period in 2017, primarily attributable to a \$25.5 million decrease in accelerated depreciation associated with our facility consolidation efforts in the first nine months of 2018 compared to the prior year period.

Impacting operating expenses for the first nine months of 2018 and 2017 were asset impairment charges of \$15.7 million and \$20.0 million, respectively, and restructuring charges of \$22.6 million and \$24.0 million, respectively.

**Publishing segment Adjusted EBITDA:**

| In thousands                     | Three months ended |                    |        | Nine months ended  |                    |        |
|----------------------------------|--------------------|--------------------|--------|--------------------|--------------------|--------|
|                                  | September 30, 2018 | September 24, 2017 | Change | September 30, 2018 | September 24, 2017 | Change |
| Operating income (GAAP basis)    | \$45,009           | \$ 43,639          | 3 %    | \$133,212          | \$ 139,364         | (4 %)  |
| Depreciation and amortization    | 21,382             | 35,053             | (39 %) | 71,828             | 106,116            | (32 %) |
| Restructuring costs              | 4,919              | 6,093              | (19 %) | 22,603             | 23,966             | (6 %)  |
| Asset impairment charges         | 1,430              | 1,517              | (6 %)  | 15,669             | 20,014             | (22 %) |
| Other items                      | (1 )               | 1,149              | ***    | 1,543              | (6,225 )           | ***    |
| Adjusted EBITDA (non-GAAP basis) | \$72,739           | \$ 87,451          | (17 %) | \$244,855          | \$ 283,235         | (14 %) |

\*\*\* Indicates an absolute value percentage change greater than 100.

Adjusted EBITDA for our publishing segment was \$72.7 million for the third quarter of 2018, a decrease of 17% compared to the same period in 2017. This decline was primarily attributable to declines in print advertising and circulation revenues partially offset by modest growth in digital advertising and marketing services revenues as well as ongoing operating efficiencies.

Adjusted EBITDA for our publishing segment was \$244.9 million for the first nine months of 2018, a decrease of 14% compared to the same period in 2017. This decline was primarily attributable to declines in print advertising and circulation revenues partially offset by growth in digital advertising and marketing services revenues as well as ongoing operating efficiencies. Adjusted EBITDA was favorably impacted by \$0.8 million attributable to foreign

exchange rate changes.

26

---



## ReachLocal

A summary of our ReachLocal segment results is presented below:

| In thousands                                  | Three months ended |                    |        | Nine months ended |                    |        |
|---|--------------------|--------------------|--------|-------------------|--------------------|--------|
|   | September 2018     | September 24, 2017 | Change | September 2018    | September 24, 2017 | Change |
| Advertising and marketing services            | \$109,566          | \$93,817           | 17 %   | \$306,489         | \$257,308          | 19 %   |
| Operating expenses:                           |                    |                    |        |                   |                    |        |
| Cost of sales                                 | 56,019             | 54,939             | 2 %    | 168,624           | 149,834            | 13 %   |
| Selling, general, and administrative expenses | 37,538             | 34,048             | 10 %   | 105,564           | 98,324             | 7 %    |
| Depreciation and amortization                 | 12,096             | 8,846              | 37 %   | 29,505            | 25,504             | 16 %   |
| Restructuring costs                           | 1,159              | 191                | ***    | 4,704             | 514                | ***    |
| Asset impairment charges                      | 271                | —                  | ***    | 271               | —                  | ***    |
| Total operating expenses                      | 107,083            | 98,024             | 9 %    | 308,668           | 274,176            | 13 %   |
| Operating income (loss)                       | \$2,483            | \$(4,207)          | ***    | \$(2,179)         | \$(16,868)         | (87) % |

\*\*\* Indicates an absolute value percentage change greater than 100.

| As of date                          | September 30, 2018 | December 31, 2017 |
|-------------------------------------|--------------------|-------------------|
| Active Clients <sup>(a)</sup>       | 21,600             | 18,800            |
| Active Product Units <sup>(b)</sup> | 42,300             | 37,500            |

(a) Active Clients is a number calculated to approximate the number of clients served. Active Clients is calculated by adjusting the number of Active Product Units to combine clients with more than one Active Product Unit as a single Active Client. Clients with more than one location are generally reflected as multiple Active Clients with the exception of SweetIQ and WordStream clients. SweetIQ and WordStream clients are generally reflected as single clients regardless of the number of locations served. Because this number includes clients served through ReachLocal's reseller channel, Active Clients includes entities with which ReachLocal does not have a direct contractual relationship. Numbers are rounded to the nearest hundred and do not include (1) clients at Newsquest using the ReachLocal platform (as ReachLocal does not recognize the revenues associated with these services) and (2) clients from operations which were exited or sold as of the end of the period.

(b) Active Product Units is a number we calculate to approximate the number of individual products, licenses, or services we are providing under contract for Active Clients. For example, if we were performing both ReachSearch and ReachDisplay campaigns for a client that also licenses ReachEdge, we would consider each service separately, resulting in three Active Product Units. Similarly, if a client purchases ReachSearch campaigns for two different products or purposes, we consider each product or purpose as separate Active Product Units. Numbers are rounded to the nearest hundred.

## Operating revenues:

Quarter ended September 30, 2018 versus quarter ended September 24, 2017

Advertising and marketing services revenues were \$109.6 million for the third quarter of 2018, an increase of 17% compared to the same period in 2017, which included revenues from international entities of \$23.1 million for the third quarter of 2018 as compared to \$24.8 million in the same period of 2017. The increase was primarily attributable to revenues from WordStream of \$14.0 million and continued growth in sales to the existing publishing segment customer base, which resulted in \$16.0 million of revenues recognized for the third quarter of 2018 compared to \$11.2 million in the same period of 2017.

Nine months ended September 30, 2018 versus nine months ended September 24, 2017

Advertising and marketing services revenues were \$306.5 million for the first nine months of 2018, an increase of 19% compared to the same period in 2017, which included revenues from international entities of \$75.5 million for the first nine months of 2018 as compared to \$71.8 million in the same period of 2017. The increase was primarily attributable to the migration of publishing segment customers onto the ReachLocal platform beginning in the second quarter of 2017 and continued growth in sales to the existing publishing segment customer base which resulted in \$46.2 million of revenues recognized for the first nine months of 2018 compared to \$15.9 million in the same period of 2017. In addition, WordStream contributed revenues of \$14.0 million for the first nine months of 2018.

The increase in Active Clients as of September 30, 2018 as compared to December 31, 2017 is primarily attributable to the addition of WordStream clients, partially offset by reductions in smaller and lower spending clients, mostly from our international customer base, and the impact of the sale of ReachLocal's German affiliate in the year. The increase in Active

27

---

Product Units as of September 30, 2018 as compared to December 31, 2017 is primarily attributable to the addition of WordStream and continued cross selling of other ReachLocal products to new and existing bases, partially offset by attrition in Active Clients.

Operating expenses:

Quarter ended September 30, 2018 versus quarter ended September 24, 2017

Cost of sales were \$56.0 million for the third quarter of 2018, an increase of 2% compared to the same period in 2017, which included cost of online media acquired from third-party publishers of \$43.2 million compared to \$43.0 million in the same period in 2017. The increase was attributable to cost of sales from the acquisition of WordStream and additional costs associated with the migration of publishing segment customers onto the ReachLocal platform.

ReachLocal selling, general, and administrative expenses were \$37.5 million for the third quarter of 2018, an increase of 10% compared to the same period in 2017. This was primarily attributable to an increase of \$8.2 million due to selling, general, and administrative expenses from the addition of WordStream, partially offset by a decrease in selling expenses from the shutdown of operations in Europe and other cost reduction efforts.

Depreciation and amortization were \$12.1 million for the third quarter of 2018, an increase of 37% compared to the same period in 2017. This increase was primarily attributable to amortization related to the WordStream acquisition.

Nine months ended September 30, 2018 versus nine months ended September 24, 2017

Cost of sales were \$168.6 million for the first nine months of 2018, an increase of 13% compared to the same period in 2017, which included cost of online media acquired from third-party publishers of \$131.9 million compared to \$117.3 million in the same period in 2017. The increase was attributable to the additional costs associated with a 19% growth in revenue primarily stemming from the migration of publishing segment customers onto the ReachLocal platform as well as cost of sales from the addition of WordStream.

ReachLocal selling, general and administrative expenses were \$105.6 million for the first nine months of 2018, an increase of 7% compared to the same period in 2017. This was primarily attributable to an increase of \$8.2 million due to selling, general, and administrative expenses from the addition of WordStream, partially offset by a decrease in selling expenses from the shutdown of operations in Europe and other cost reduction efforts.

Depreciation and amortization were \$29.5 million for the first nine months of 2018 as compared to \$25.5 million in the same period in 2017. The increase was primarily attributable to increased amortization of intangible assets of \$3.9 million resulting from the acquisitions of SweetIQ and WordStream.

ReachLocal segment Adjusted EBITDA:

| In thousands                         | Three months ended |                    |        | Nine months ended  |                    |        |
|--------------------------------------|--------------------|--------------------|--------|--------------------|--------------------|--------|
|                                      | September 30, 2018 | September 24, 2017 | Change | September 30, 2018 | September 24, 2017 | Change |
| Operating income (loss) (GAAP basis) | \$2,483            | \$ (4,207 )        | ***    | \$(2,179 )         | \$(16,868 )        | (87 )% |
| Depreciation and amortization        | 12,096             | 8,846              | 37 %   | 29,505             | 25,504             | 16 %   |
| Restructuring costs                  | 1,159              | 191                | ***    | 4,704              | 514                | ***    |
| Asset impairment charges             | 271                | —                  | ***    | 271                | —                  | ***    |
| Other items                          | 1,331              | 399                | ***    | 1,519              | 442                | ***    |
| Adjusted EBITDA (non-GAAP basis)     | \$17,340           | \$ 5,229           | ***    | \$33,820           | \$ 9,592           | ***    |

\*\*\* Indicates an absolute value percentage change greater than 100.

Adjusted EBITDA for our ReachLocal segment was \$17.3 million for the third quarter of 2018 compared to adjusted EBITDA of \$5.2 million in the same period in 2017. In addition, adjusted EBITDA was \$33.8 million for the first nine months of 2018 compared to adjusted EBITDA of \$9.6 million in the same period in 2017. Profitability improved in 2018 due to the addition of the higher margin WordStream business, the scaling of revenues on the ReachLocal platform, and growth in average revenue per customer.

## Corporate and other

Corporate operating expenses were \$35.7 million for the third quarter of 2018 compared to \$29.0 million in the same period in 2017. Included in corporate operating expenses were \$5.2 million of facility consolidation charges and \$0.3 million of severance-related charges for the third quarter of 2018.

Corporate operating expenses were \$105.3 million for the first nine months of 2018 compared to \$102.5 million in the same period in 2017. Included in corporate operating expenses were \$5.3 million of facility consolidation charges and severance-related charges of \$0.9 million and \$3.7 million for the first nine months of 2018 and 2017, respectively.

## Non-operating expense

Interest expense: Interest expense for the third quarter of 2018 was \$7.1 million compared to \$4.6 million in the same period in 2017. Interest expense for the first nine months of 2018 was \$17.5 million compared to \$12.3 million in the same period in 2017. The increase in interest expense is due to a higher effective interest rate incurred on our convertible debt, partially offset by a reduced balance on our Credit Facility.

Other non-operating items, net: Our other non-operating income, net, for the third quarter of 2018 was \$9.8 million compared to other non-operating expense, net, of \$0.9 million in the same period in 2017. The increase in other non-operating income was due primarily to a decrease of \$7.4 million in non-operating pension expense and \$0.5 million in non-operating gains on the sale of property, plant, and equipment.

Our other non-operating income, net, for the first nine months of 2018 was \$18.2 million compared to other non-operating expense, net, of \$10.1 million in the same period in 2017. The increase in other non-operating income was due primarily to a decrease of \$21.9 million in non-operating pension expense and an increase of \$3.8 million in non-operating gains on the sale of property, plant, and equipment.

## Income tax expense (benefit)

The following table outlines our pre-tax net income and income tax expense amounts:

| In thousands                 | Three months ended |                    | Nine months ended  |                    |
|------------------------------|--------------------|--------------------|--------------------|--------------------|
|                              | September 30, 2018 | September 24, 2017 | September 30, 2018 | September 24, 2017 |
| Pre-tax net income           | \$16,200           | \$ 6,243           | \$31,901           | \$ 883             |
| Income tax expense (benefit) | 2,848              | (16,801)           | 2,620              | (19,595)           |
| Effective tax rate           | 17.6               | % ***              | 8.2                | % ***              |

\*\*\* Indicates a percentage that is not meaningful

The Company benefited from favorable permanent differences such as a tax rate change adjustment due to tax reform of \$0.5 million and the release of certain valuation allowances of \$1.3 million during the three months ended September 30, 2018, resulting in an effective tax rate that is lower than the statutory rate. Tax expense for the three months ended September 24, 2017 is negative because the Company recorded a tax benefit of \$20.1 million relating to worthless stock and debt deductions. Tax expense for the nine months ended September 30, 2018 was higher than the comparable period in 2017 due to the one-time permanent benefit of worthless stock and debt deductions recorded in the third quarter of 2017.

In December 2017, the Tax Cuts and Jobs Act (the Tax Act) was signed into law. The Tax Act contains significant changes to corporate taxation, including a reduction of the corporate tax rate from 35% to 21%, limitation of the tax

deduction for interest expense to 30% of earnings, limitation of the deduction for net operating losses (generated after 2017) to 80% of current year taxable income, elimination of net operating loss carrybacks, one time taxation of offshore earnings at reduced rates (Transition Tax) regardless of whether offshore earnings are repatriated, a new U.S. tax regime on foreign earnings known as Global Intangible Low-Taxed Income (GILTI), immediate deductions for certain new investments instead of deductions for depreciation expense over time, and modifying or repealing many business deductions and credits. The Tax Act also includes certain provisions that will offset the benefits of the rate reduction such as repeal of the domestic production deduction and disallowance of the deduction of performance-based officers' compensation in excess of \$1 million.

In December 2017, Staff Accounting Bulletin No. 118 (SAB 118) was issued to address the application of U.S. GAAP in situations when a registrant does not have the necessary information available, prepared, or analyzed (including computations) in reasonable detail to complete the accounting for certain income tax effects of the Tax Act. As of September 30, 2018, we have finalized our calculation of historical foreign earnings and have concluded that we are not subject to the Transition Tax, resulting in no adjustment to provisional amounts recorded in 2017. In 2017, we remeasured our deferred tax assets and liabilities based on the rates at which they are expected to reverse in the future, which is generally 21% for U.S. federal tax purposes. During the nine months ended September 30, 2018, we recognized favorable adjustments of \$2.6 million to the provisional amounts recorded at December 31, 2017. We consider the enactment date remeasurement of deferred tax assets and liabilities with respect to the rate change as it pertains to the federal effective tax rate to be complete. We will continue to analyze and refine our enactment date changes with respect to state effective tax rates. The Company has elected to account for the tax liability from GILTI tax in the year the tax is incurred.

#### Net income and diluted earnings per share

Net income was \$13.4 million and diluted earnings per share were \$0.11 for the third quarter of 2018 compared to net income of \$23.0 million and \$0.20 diluted earnings per share for the same period in 2017. Net income was \$29.3 million and diluted earnings per share were \$0.25 for the first nine months of 2018 compared to net income of \$20.5 million and diluted income per share of \$0.18 for the same period in 2017. The change reflects the various items discussed above.

#### Liquidity and capital resources

Our operations, which have historically generated strong positive cash flow, along with our Credit Facility, are expected to provide sufficient liquidity to allow us to pursue strategic acquisitions and simultaneously meet our requirements, including those for investments, expected dividends, and expected share repurchases.

Details of our cash flows are included in the table below:

| In thousands                                    | Year-to-date |            |
|---|--------------|------------|
|   | 2018         | 2017       |
| Net cash provided by operating activities       | \$141,446    | \$164,095  |
| Net cash used for investing activities          | (149,473 )   | (67,563 )  |
| Net cash used for financing activities          | (5,490 )     | (100,608 ) |
| Effect of currency exchange rate change on cash | 1,868        | 117        |
| Net decrease in cash                            | \$(11,649 )  | \$(3,959 ) |

#### Operating cash flows

Our net cash flow from operating activities was \$141.4 million for the first nine months of 2018, a decrease of \$22.6 million compared to the same period in 2017, which is primarily attributable to additional pension and postretirement contributions of \$8.2 million. In addition, for the first nine months of 2018, we made tax payments of \$5.7 million, compared to tax refunds, net of payments, of \$15.6 million for the same period in 2017. The remainder of the change in operating activities is due to the overall timing of payments and receipts.

#### Investing cash flows

Cash flows used for investing activities totaled \$149.5 million for the first nine months of 2018, primarily consisting of payments for acquisitions, net of cash acquired, of \$131.2 million, primarily related to the WordStream acquisition, capital expenditures of \$43.9 million and payments for investments of \$2.9 million, partially offset by proceeds from

the sale of certain assets of \$28.4 million.

Cash flows used for investing activities totaled \$67.6 million for the first nine months of 2017, primarily consisting of capital expenditures of \$46.9 million, payments for acquisitions, net of cash acquired, of \$36.5 million, primarily related to the SweetIQ acquisition, partially offset by proceeds from the sale of certain assets of \$17.3 million.

30

---



### Financing cash flows

Cash flows used for financing activities totaled \$5.5 million for the first nine months of 2018, primarily consisting of the net repayments of borrowings under our Credit Facility of \$185.0 million, payment of dividends to our shareholders of \$54.2 million, and payments for employee taxes withheld from stock awards of \$3.3 million, partially offset by net proceeds from our convertible debt of \$195.3 million and proceeds from the sale and leaseback of properties accounted for under the financing method of \$41.8 million.

Cash flows used for financing activities totaled \$100.6 million for the first nine months of 2017, primarily due to the payment of dividends to our shareholders of \$54.4 million, net repayments of borrowings under our Credit Facility of \$25.0 million, share repurchases of \$17.4 million, and payments for employee taxes withheld from stock awards of \$3.9 million.

### Revolving credit facility

We maintain a secured revolving credit facility pursuant to which we may borrow from time to time up to an aggregate principal amount of \$500.0 million. Under the Credit Facility, we may borrow at an applicable margin above the Eurodollar base rate (LIBOR loan) or the higher of the Prime Rate, the Federal Funds Effective Rate plus 0.50% or the one month LIBOR rate plus 1.00% (ABR loan). The applicable margin is determined based on our total leverage ratio but differs between LIBOR loans and ABR loans. For LIBOR-based borrowing, the margin varies from 2.00% to 2.50%. For ABR-based borrowing, the margin varies from 1.00% to 1.50%. Up to \$50.0 million of the Credit Facility is available for issuance of letters of credit. The Credit Facility matures on June 29, 2020.

Customary fees are payable related to the Credit Facility, including commitment fees on the undrawn commitments of between 0.30% and 0.40% per annum, payable quarterly in arrears and based on our total leverage ratio. Borrowings under the Credit Facility are guaranteed by our wholly-owned material domestic subsidiaries. All obligations of Gannett and each subsidiary guarantor under the Credit Facility are or will be secured by first priority security interests in our equipment, inventory, accounts receivable, fixtures, general intangibles and other personal property, mortgages on certain material real property, and pledges of the capital stock of each subsidiary guarantor.

Under the Credit Facility, our consolidated interest coverage ratio cannot be less than 3:1, and our total leverage ratio cannot exceed 3:1, in each case as of the last day of the test period consisting of the last four consecutive fiscal quarters. We were in compliance with all financial covenants under the Credit Facility as of September 30, 2018.

The Credit Facility also contains a number of covenants that, among other things, limit or restrict our ability, subject to certain exceptions, to: (i) permit certain liens on current or future assets, (ii) enter into certain corporate transactions, (iii) incur additional indebtedness, (iv) make certain payments or declare certain dividends or distributions, (v) dispose of certain property, (vi) make certain investments, (vii) prepay or amend the terms of other indebtedness, or (viii) enter into certain transactions with our affiliates. We were in compliance with these covenants as of September 30, 2018.

As of September 30, 2018, we had \$170.0 million in outstanding borrowings under the Credit Facility and \$16.6 million of letters of credit outstanding, leaving \$313.4 million of availability remaining.

### Convertible debt

On April 9, 2018, we completed an offering of 4.75% convertible senior notes, with an initial offering size of \$175.0 million aggregate principal amount. As part of the offering, the initial purchaser of the notes exercised its option to purchase an additional \$26.3 million aggregate principal amount of notes, resulting in total aggregate principal of

\$201.3 million and net proceeds of approximately \$195.3 million. Interest on the notes is payable semi-annually in arrears. The notes mature on April 15, 2024 with our earliest redemption date being April 15, 2022. The stated conversion rate of the notes is 82.4572 shares per \$1,000 in principal or approximately \$12.13 per share.

Upon conversion, we have the option to settle in cash, shares of our common stock, or a combination of the two. Additionally, holders may convert the notes at their option prior to January 15, 2024 only if one or more of the following conditions are present: (1) if, during any 20 of the 30 trading days immediately preceding a quarter end, our common stock trading price is 130% of the stated conversion price, (2) if, during the five business day period after any ten consecutive trading day period, the trading price per \$1,000 principal amount of notes is less than 98% of the product of (a) the last reported sale price of the Company's common stock and (b) the conversion rate on each such trading day, or (3) a qualified change in control event occurs. Depending on the nature of the triggering event, the conversion rate may also be subject to adjustment.

For the three and nine months ended September 30, 2018, no shares were issued upon conversion, exercise, or satisfaction of the required conditions because no conversion triggers were considered met during the period.

#### Additional information

At June 30, 2018, we remeasured the Newsquest pension plan utilizing the Consumer Prices Index (CPI) rather than the Retail Prices Index (RPI) for inflation. The change in inflation rate along with the increase in the discount rate over the period, the contributions paid, membership experience, and the updating of the demographic assumptions following the completion of the 2018 funding valuation resulted in the recognition of actuarial gains of \$33.1 million and a net prior service credit of \$103.4 million. During the second half of 2018, the impact of this remeasurement will decrease the Newsquest retirement benefit credit by \$1.4 million within the consolidated statements of income.

#### Results of operations - non-GAAP information

Presentation of non-GAAP information: We use non-GAAP financial performance and liquidity measures to supplement the financial information presented on a GAAP basis. These non-GAAP financial measures should not be considered in isolation from or as a substitute for the related GAAP measures and should be read together with financial information presented on a GAAP basis.

In this report, we present adjusted EBITDA, adjusted net income, and adjusted diluted earnings per share (EPS), which are non-GAAP financial performance measures that exclude from our reported GAAP results the impact of certain items consisting of workforce restructuring charges, facility consolidation costs, and non-cash asset impairment charges. We believe such expenses, charges, and gains or losses are not indicative of normal, ongoing operations, and their inclusion in results makes for more difficult comparisons between years and with peer group companies. In the future, however, we are likely to incur expenses, charges, and gains or losses similar to the items for which the applicable GAAP financial measures have been adjusted and to report non-GAAP financial measures excluding such items. Accordingly, exclusion of those or similar items in our non-GAAP presentations should not be interpreted as implying the items are non-recurring, infrequent, or unusual.

We use non-GAAP financial measures for purposes of evaluating our performance and liquidity. Therefore, we believe each of the non-GAAP measures presented provides useful information to investors by allowing them to view our businesses through the eyes of our management and Board of Directors, facilitating comparison of results across historical periods, and providing a focus on the underlying ongoing operating performance of our business. Many of our peer group companies present similar non-GAAP measures to better facilitate industry comparisons.

We define our non-GAAP measures, which may not be comparable to similarly titled measures reported by other companies, as follows:

Adjusted EBITDA is a non-GAAP financial performance measure we believe offers a useful view of the overall operation of our businesses. Adjusted EBITDA is defined as net income before (1) income taxes, (2) interest expense, (3) equity income, (4) other non-operating items, (5) restructuring costs, (6) acquisition-related expenses (including certain integration expenses), (7) asset impairment charges, (8) other items (including certain business transformation costs, litigation expenses, multi-employer pension withdrawals, and gains or losses on certain investments), (9) depreciation, and (10) amortization. When adjusted EBITDA is discussed in this report, the most directly comparable GAAP financial measure is net income.

Adjusted net income is a non-GAAP financial performance measure we use for the purpose of calculating adjusted EPS. Adjusted net income is defined as net income before the adjustments we apply in calculating adjusted EPS as

described below. We believe presenting adjusted net income is useful to enable investors to understand how we calculate adjusted EPS, which provides a useful view of the overall operation of our business. When adjusted net income is described in this report, the most directly comparable GAAP financial measure is net income.

Adjusted EPS is a non-GAAP financial performance measure we believe offers a useful view of the overall operation of our business. We define adjusted EPS as EPS before tax-effected (1) restructuring costs, (2) asset impairment charges, (3) acquisition-related expenses (including certain integration expenses), (4) non-operating gains and losses, and (5) other items (including certain business transformation expenses, litigation expenses, multi-employer pension withdrawals, and gains or losses on certain investments). The tax impact on these non-GAAP tax deductible adjustments is based on the estimated statutory tax rates for the U.K. of 19% and the U.S. of 25.5%. In addition, tax is adjusted for the impact of non-deductible

acquisition costs. When adjusted EPS is discussed in this report, the most directly comparable GAAP financial measure is diluted EPS.

Free cash flow is a non-GAAP liquidity measure that adjusts our reported GAAP results for items we believe are critical to the ongoing success of our business. We define free cash flow as cash flow from operating activities less capital expenditures, which results in a figure representing free cash flow available for use in operations, additional investments, debt obligations, and returns to shareholders. When free cash flow is discussed in this report, the most directly comparable GAAP financial measure is net cash from operating activities.

Discussion of non-GAAP financial results: The following is a discussion of our as adjusted non-GAAP financial results.

### Adjusted EBITDA

Reconciliations of adjusted EBITDA from net income presented in accordance with GAAP on our unaudited Condensed consolidated statements of income are presented below:

| In thousands                         | Three months ended |                    |        | Nine months ended  |                    |        |
|--------------------------------------|--------------------|--------------------|--------|--------------------|--------------------|--------|
|                                      | September 30, 2018 | September 24, 2017 | Change | September 30, 2018 | September 24, 2017 | Change |
| Net income (GAAP basis)              | \$ 13,352          | \$ 23,044          | (42 %) | \$ 29,281          | \$ 20,478          | 43 %   |
| Provision (benefit) for income taxes | 2,848              | (16,801)           | ***    | 2,620              | (19,595)           | ***    |
| Interest expense                     | 7,135              | 4,613              | 55 %   | 17,548             | 12,322             | 42 %   |
| Other non-operating items, net       | (9,800)            | 922                | ***    | (18,153)           | 10,110             | ***    |
| Operating income (loss) (GAAP basis) | 13,535             | 11,778             | 15 %   | 31,296             | 23,315             | 34 %   |
| Depreciation and amortization        | 38,427             | 49,786             | (23 %) | 117,057            | 148,453            | (21 %) |
| Restructuring costs                  | 11,535             | 5,789              | 99 %   | 33,445             | 28,167             | 19 %   |
| Asset impairment charges             | 1,701              | 1,517              | 12 %   | 15,940             | 20,014             | (20 %) |
| Acquisition-related items            | 3,185              | 2,059              | 55 %   | 7,131              | 4,652              | 53 %   |
| Other items                          | 1,709              | 2,924              | (42 %) | 5,890              | 2,587              | ***    |
| Adjusted EBITDA (non-GAAP basis)     | \$ 70,092          | \$ 73,853          | (5 %)  | \$ 210,759         | \$ 227,188         | (7 %)  |

\*\*\* Indicates an absolute value percentage change greater than 100.

Adjusted EBITDA was \$70.1 million in the third quarter of 2018, a 5% decrease compared to the same period in 2017. This decline was primarily attributable to declines in print advertising and circulation revenues, partially offset by growth in digital advertising and marketing services revenues as well as ongoing operating efficiencies.

Adjusted EBITDA was \$210.8 million in the first nine months of 2018, a 7% decrease compared to the same period in 2017. This decline was primarily attributable to declines in print advertising and circulation revenues, partially offset by growth in digital advertising and marketing services revenues as well as ongoing operating efficiencies. Adjusted EBITDA was favorably impacted by \$0.8 million due to foreign exchange rate changes.

Consolidated adjusted EPS: Reconciliations of adjusted diluted EPS from net income presented accordance with GAAP on our unaudited Condensed consolidated statements of income are presented below:

| In thousands, except per share data   | Three months ended |                |        | Nine months ended |                |        |
|---|--------------------|----------------|--------|-------------------|----------------|--------|
|   | September 2018     | September 2017 | Change | September 2018    | September 2017 | Change |
| Restructuring costs (including accelerated depreciation)                      | \$ 13,665          | \$ 19,841      | (31 %) | \$ 41,722         | \$ 65,798      | (37 %) |
| Asset impairment charges  | 1,701              | 1,517          | 12 %   | 15,940            | 20,014         | (20 %) |
| Acquisition-related items   | 3,186              | 2,059          | 55 %   | 7,131             | 4,652          | 53 %   |
| (Gains) losses from non-operating activities                                  | (5,510 )           | 857            | ***    | (5,002 )          | 1,015          | ***    |
| Other items   | 1,522              | 19             | ***    | 3,508             | (3,179 )       | ***    |
| Pretax impact   | 14,564             | 24,293         | (40 %) | 63,299            | 88,300         | (28 %) |
| Income tax impact of above items  | (4,062 )           | (8,863 )       | (54 %) | (16,161 )         | (33,295 )      | (51 %) |
| Tax benefit   | (529 )             | (20,086 )      | (97 %) | (2,623 )          | (20,086 )      | (87 %) |
| Impact of items affecting comparability on net income                         | \$ 9,973           | \$ (4,656 )    | ***    | \$ 44,515         | \$ 34,919      | 27 %   |
| Net income (loss) (GAAP basis)  | \$ 13,352          | \$ 23,044      | (42 %) | \$ 29,281         | \$ 20,478      | 43 %   |
| Impact of items affecting comparability on net income (loss)                  | 9,973              | (4,656 )       | ***    | 44,515            | 34,919         | 27 %   |
| Adjusted net income (non-GAAP basis)  | \$ 23,325          | \$ 18,388      | 27 %   | \$ 73,796         | \$ 55,397      | 33 %   |
| Income per share - diluted (GAAP basis)                                       | \$ 0.11            | \$ 0.20        | (45 %) | \$ 0.25           | \$ 0.18        | 39 %   |
| Impact of items affecting comparability on net income (loss)                  | 0.09               | (0.04 )        | ***    | 0.39              | 0.30           | 30 %   |
| Adjusted earnings per share - diluted (non-GAAP basis)                        | \$ 0.20            | \$ 0.16        | 25 %   | \$ 0.64           | \$ 0.48        | 33 %   |
| Diluted weighted average number of common shares outstanding (GAAP basis)     | 116,271            | 115,774        | — %    | 116,113           | 115,655        | — %    |
| Diluted weighted average number of common shares outstanding (non-GAAP basis) | 116,271            | 115,774        | — %    | 116,113           | 115,655        | — %    |

\*\*\* Indicates an absolute value percentage change greater than 100.

Adjusted EPS on a fully diluted basis were \$0.20 for the third quarter of 2018 compared to \$0.16 for the same period in 2017. Adjusted EPS on a fully diluted basis were \$0.64 for the first nine months of 2018 compared to \$0.48 for the same period in 2017. The increase in adjusted diluted EPS was attributable to the same factors discussed above for adjusted EBITDA in addition to a decrease in non-operating pension expenses.

The following table presents a reconciliation of the weighted average number of outstanding basic shares on a GAAP basis to the adjusted, non-GAAP weighted average number of outstanding diluted shares:

| In thousands  | Three months ended |                    | Nine months ended  |                    |
|---|--------------------|--------------------|--------------------|--------------------|
|   | September 30, 2018 | September 24, 2017 | September 30, 2018 | September 24, 2017 |
| Weighted average number of shares outstanding - basic (GAAP basis)                | 113,047            | 113,253            | 112,916            | 113,467            |
| Effect of dilutive securities (GAAP basis)  |                    |                    |                    |                    |
| Restricted stock units  | 2,354              | 1,657              | 2,282              | 1,418              |
| Performance share units   | 802                | 757                | 837                | 643                |
| Stock options   | 68                 | 107                | 78                 | 127                |
| Weighted average number of shares outstanding - diluted (GAAP and non-GAAP basis) | 116,271            | 115,774            | 116,113            | 115,655            |

Free cash flow: Reconciliations of free cash flow from net cash flow provided by operating activities presented in accordance with GAAP on our unaudited Condensed consolidated statements of cash flows are presented below:

| In thousands  | Year-to-Date |            |
|---|--------------|------------|
|   | 2018         | 2017       |
| Net cash flow provided by operating activities (GAAP basis) | \$ 141,446   | \$ 164,095 |
| Capital expenditures  | (43,863 )    | (46,884 )  |
| Free cash flow (non-GAAP basis)                             | \$97,583     | \$117,211  |

Free cash flow decreased by \$19.6 million from 2017 to 2018 due to cash flow from operating activities of \$141.4 million in 2018, down \$22.6 million compared to the same period in 2017. This decrease is primarily attributable to additional pension and postretirement contributions of \$8.2 million. In addition, for the first nine months of 2018, we made tax payments of \$5.7 million, compared to tax refunds, net of payments, of \$15.6 million for the same period in 2017. The remainder of the change in free cash flow from operating activities is due to the overall timing of payments and receipts, partially offset by a decrease in cash outflows for capital expenditures of \$3.0 million during 2018 compared to the same period in 2017.

#### Off-Balance Sheet Arrangements

As of September 30, 2018, we had no material off-balance sheet arrangements as defined in the rules of the Securities and Exchange Commission.

#### Seasonality

Our revenues are subject to moderate seasonality due to fluctuation in advertising volumes. Our advertising revenues for publishing are typically highest in the fourth quarter due to holiday and seasonal advertising. The volume of advertising sales in any period is also impacted by other external factors such as competitors' pricing, advertisers' decisions to increase or decrease their advertising expenditures in response to anticipated consumer demand, and general economic conditions.

#### Cautionary Statement Regarding Forward-Looking Statements

This Quarterly Report on Form 10-Q contains certain forward-looking statements regarding business strategies, market potential, future financial performance, and other matters. Forward-looking statements include all statements that are not historical facts. The words "believe," "expect," "estimate," "could," "should," "intend," "may," "plan," "seek," "anticipate," "project," and similar expressions, among others, generally identify "forward-looking statements" which speak only as of the date the statements were made and are not guarantees of future performance. The matters

discussed in these forward-looking statements are subject to many risks, trends, uncertainties, and other factors that could cause actual results to differ materially from those projected, anticipated, or implied in the forward-looking statements. Where, in any forward-looking statement, an expectation or belief as to future results or events is expressed, such expectation or belief is based on the current plans and expectations of our management, is expressed in good faith, and is believed to have a reasonable basis. However, there can be no assurance the expectation or belief will result, be achieved, or be accomplished. Whether or not any such forward-looking statements are in fact achieved will depend on future events, some of which are beyond our control. Except as may be required by law, we undertake no obligation to modify or revise any forward-looking statements to reflect new information, events, or



circumstances occurring after the date of this report. Factors, risks, trends, and uncertainties that could cause actual results or events to differ materially from those projected, anticipated, or implied include the matters described above under "Management's Discussion and Analysis of Financial Condition and Results of Operations," the statements made under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" contained in this report and in our 2017 Annual Report on Form 10-K, and the following other factors, risks, trends and uncertainties:

- Our ability to achieve our strategic transformation;
- Macroeconomic trends and conditions;
  - An accelerated decline in general print readership and/or advertiser patterns as a result of competitive alternative media or other factors;
  - An inability to adapt to technological changes or grow our digital businesses;
- Risks associated with the operation of an increasingly digital business, such as rapid technological changes, frequent new product introductions, declines in web traffic levels, technical failures and proliferation of ad blocking technologies;
- Competitive pressures in the markets in which we operate;
  - Increases in newsprint costs over the levels anticipated or declines in newsprint supply;
  - Potential disruption or interruption of our IT systems due to accidents, extraordinary weather events, civil unrest, political events, terrorism or cyber security attacks;
  - Variability in the exchange rate relative to the U.S. dollar of currencies in foreign jurisdictions in which we operate;
- Risks and uncertainties related to strategic acquisitions or investments, including distraction of management attention, incurrence of additional debt, integration challenges, and failure to realize expected benefits or synergies or to operate businesses effectively following acquisitions;
- Risks and uncertainties associated with our ReachLocal segment, including its significant reliance on Google for media purchases, its international operations and its ability to develop and gain market acceptance for new products or services;
- Our ability to protect our intellectual property or defend successfully against infringement claims;
- Our ability to attract and retain employees;
  - Labor relations, including, but not limited to, labor disputes which may cause business interruptions, revenue declines or increased labor costs;
  - Risks associated with our underfunded pension plans;
- Adverse outcomes in litigation or proceedings with governmental authorities or administrative agencies, or changes in the regulatory environment, any of which could encumber or impede our efforts to improve operating results or the value of assets;
- Volatility in financial and credit markets which could affect the value of retirement plan assets and our ability to raise funds through debt or equity issuances and otherwise affect our ability to access the credit and capital markets at the times and in the amounts needed and on acceptable terms;
- Risks to our liquidity related to the redemption, conversion, and similar features of our convertible notes; and
- Other uncertainties relating to general economic, political, business, industry, regulatory and market conditions.

### Item 3. Quantitative and Qualitative Disclosures About Market Risk

We believe our market risk from financial instruments, such as accounts receivable and accounts payable, is not material. We are exposed to foreign exchange rate risk due to our operations in the U.K., for which the British pound sterling is the functional currency. Translation gains or losses affecting the Condensed consolidated statements of income have not been significant in the past.

Our cumulative foreign currency translation adjustment reported as part of our equity totaled \$326.3 million at September 30, 2018 compared to \$345.0 million at September 24, 2017. Newsquest's assets and liabilities were

translated from British pounds sterling to U.S. dollars at the September 30, 2018 exchange rate of 1.30 and at the September 24, 2017 exchange rate of 1.35. Newsquest's financial results were translated at an average rate of 1.35 for the first nine months of 2018 and 1.27 for the first nine months of 2017.

If the price of the British pound sterling against the U.S. dollar had been 10% more or less than the actual price, operating income would have increased or decreased approximately \$2.2 million for the first nine months of 2018. In addition, our ReachLocal segment has operating activities denominated in currencies other than the U.S. dollar, including Australian dollar, Canadian dollar, European euro, Japanese yen, Indian rupee, Mexican peso, New Zealand dollar, Singapore dollar, and Brazilian real. A 10% fluctuation in these currencies relative to the U.S. dollar would have increased or decreased operating income by approximately \$1.0 million for the first nine months of 2018.

We are also exposed to fluctuations in interest rates on borrowings outstanding under our Credit Facility. Based on the variable-rate debt outstanding at September 30, 2018, we estimate that a 1% increase or decrease in interest rates would have increased or decreased interest expense by \$1.3 million for first nine months of 2018.

#### Item 4. Controls and Procedures

Based on their evaluation, our principal executive officer and principal financial officer have concluded that our disclosure controls and procedures are effective as of September 30, 2018 to ensure information required to be disclosed in the reports we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized, and reported within the time periods specified in the Securities and Exchange Commission's rules and forms.

There have been no changes in our internal controls over financial reporting or in other factors during the fiscal quarter that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

#### Item 1. Legal Proceedings

There have been no material developments with respect to our potential liability for legal and environmental matters previously reported in our 2017 Annual Report on Form 10-K.

#### Item 1A. Risk Factors

During the quarter ended September 30, 2018, there were no material changes from the risk factors described in the "Risk Factors" section of our 2017 Annual Report on Form 10-K.

#### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

This item is not applicable.

#### Item 3. Defaults Upon Senior Securities

This item is not applicable.

#### Item 4. Mine Safety Disclosures

This item is not applicable.

#### Item 5. Other Information

This item is not applicable.

Item 6. Exhibits

37

---

|  |   |
|--|---|
| <p>10-1 Gannett Co., Inc. 2015 Deferred Compensation Plan Rules for Post-2004 Deferrals, Amendment No. 3, effective as of July 31, 2018</p>  | <p><u>Incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed by the Company with the SEC on August 1, 2018</u></p> |
| <p>10-2 Gannett Co., Inc. 2015 Deferred Compensation Plan Rules for Post-2004 Deferrals, Amendment No. 4, effective as of October 17, 2018</p>   | <p><u>Filed herewith.</u></p>   |
| <p>10-3 Gannett Co., Inc. 2015 Deferred Compensation Plan Rules for Pre-2005 Deferrals, Amendment No. 2, effective as of July 31, 2018</p>   | <p><u>Incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed by the Company with the SEC on August 1, 2018</u></p> |
| <p>10-4 Gannett Co., Inc. 2015 Deferred Compensation Plan Rules for Pre-2005 Deferrals, Amendment No. 3, effective as of October 17, 2018</p>  | <p><u>Filed herewith.</u></p>   |
| <p>31-1 Rule 13a-14(a) Certification of CEO</p>  | <p><u>Attached.</u></p>   |
| <p>31-2 Rule 13a-14(a) Certification of CFO</p>  | <p><u>Attached.</u></p>   |
| <p>32-1 Section 1350 Certification of CEO</p>  | <p><u>Attached.</u></p>   |
| <p>32-2 Section 1350 Certification of CFO</p>  | <p><u>Attached.</u></p>   |
| <p>101 The following financial information from Gannett Co., Inc. Quarterly Report on Form 10-Q for the quarter ended September 30, 2018, formatted in XBRL: (i) Unaudited Condensed Consolidated Balance Sheets at September 30, 2018 and December 31, 2017, (ii) Unaudited Condensed Consolidated Statements of Income (Loss) for the fiscal quarters and nine months ended September 30, 2018 and September 24, 2017, (iii) Unaudited Condensed Consolidated Statements of Comprehensive Income for the fiscal quarters and nine months ended September 30, 2018 and September 24, 2017, (iv) Unaudited Condensed Consolidated Cash Flow Statements for the nine months ended September 30, 2018 and September 24, 2017, and (v) Unaudited Notes to Condensed Consolidated Financial Statements</p> | <p><u>Attached.</u></p>   |

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Date: November 8, 2018 GANNETT CO., INC.

/s/ Alison K. Engel  
Alison K. Engel  
Senior Vice President, Chief Financial Officer and Treasurer  
(on behalf of Registrant and as Principal Financial Officer)