

COCA COLA CO
Form 10-Q
October 28, 2015

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended October 2, 2015

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____
Commission File No. 001-02217

(Exact name of Registrant as specified in its Charter)

Delaware

(State or other jurisdiction of
incorporation or organization)

One Coca-Cola Plaza

Atlanta, Georgia

(Address of principal executive offices)

Registrant's telephone number, including area code: (404) 676-2121

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Indicate by check mark whether the Registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit and post such files). Yes No

Indicate by check mark whether the Registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer

Accelerated filer

Non-accelerated filer

Smaller reporting company

(Do not check if a smaller reporting company)

Indicate by check mark if the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

Indicate the number of shares outstanding of each of the issuer's classes of common stock as of the latest practicable date.

Class of Common Stock
\$0.25 Par Value

Outstanding at October 26, 2015
4,348,985,156 Shares

THE COCA-COLA COMPANY AND SUBSIDIARIES

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FORWARD-LOOKING STATEMENTS

This report contains information that may constitute "forward-looking statements." Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will" and similar expressions identify forward-looking statements, which generally are not historical in nature. However, the absence of these words or similar expressions does not mean that a statement is not forward-looking. All statements that address operating performance, events or developments that we expect or anticipate will occur in the future — including statements relating to volume growth, share of sales and earnings per share growth, and statements expressing general views about future operating results — are forward-looking statements. Management believes that these forward-looking statements are reasonable as and when made. However, caution should be taken not to place undue reliance on any such forward-looking statements because such statements speak only as of the date when made. Our Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law. In addition, forward-looking statements are subject to certain risks and uncertainties that could cause actual results to differ materially from our Company's historical experience and our present expectations or projections. These risks and uncertainties include, but are not limited to, those described in Part II, "Item 1A. Risk Factors" and elsewhere in this report and in our Annual Report on Form 10-K for the year ended December 31, 2014, and those described from time to time in our future reports filed with the Securities and Exchange Commission.

Part I. Financial Information

Item 1. Financial Statements (Unaudited)

THE COCA-COLA COMPANY AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF INCOME
(UNAUDITED)

(In millions except per share data)

| | Three Months Ended | | Nine Months Ended | | |
|---|--------------------|-----------------------|--------------------|-----------------------|---|
| | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 | |
| NET OPERATING REVENUES | \$11,427 | \$ 11,976 | \$34,294 | \$ 35,126 | |
| Cost of goods sold | 4,577 | 4,630 | 13,428 | 13,532 | |
| GROSS PROFIT | 6,850 | 7,346 | 20,866 | 21,594 | |
| Selling, general and administrative expenses | 4,207 | 4,507 | 12,490 | 12,880 | |
| Other operating charges | 264 | 128 | 1,166 | 457 | |
| OPERATING INCOME | 2,379 | 2,711 | 7,210 | 8,257 | |
| Interest income | 155 | 169 | 459 | 436 | |
| Interest expense | 138 | 113 | 713 | 344 | |
| Equity income (loss) — net | 200 | 205 | 402 | 530 | |
| Other income (loss) — net | (871 |)(312 |) 709 | (630 |) |
| INCOME BEFORE INCOME TAXES | 1,725 | 2,660 | 8,067 | 8,249 | |
| Income taxes | 272 | 538 | 1,937 | 1,896 | |
| CONSOLIDATED NET INCOME | 1,453 | 2,122 | 6,130 | 6,353 | |
| Less: Net income attributable to noncontrolling interests | 4 | 8 | 16 | 25 | |
| NET INCOME ATTRIBUTABLE TO SHAREOWNERS OF THE COCA-COLA COMPANY | \$1,449 | \$ 2,114 | \$6,114 | \$ 6,328 | |
| BASIC NET INCOME PER SHARE ¹ | \$0.33 | \$ 0.48 | \$1.40 | \$ 1.44 | |
| DILUTED NET INCOME PER SHARE ¹ | \$0.33 | \$ 0.48 | \$1.39 | \$ 1.42 | |
| DIVIDENDS PER SHARE | \$0.33 | \$ 0.305 | \$0.99 | \$ 0.915 | |
| AVERAGE SHARES OUTSTANDING | 4,349 | 4,383 | 4,357 | 4,392 | |
| Effect of dilutive securities | 50 | 62 | 53 | 62 | |
| AVERAGE SHARES OUTSTANDING ASSUMING DILUTION | 4,399 | 4,445 | 4,410 | 4,454 | |

¹ Calculated based on net income attributable to shareowners of The Coca-Cola Company.

Refer to Notes to Condensed Consolidated Financial Statements.

THE COCA-COLA COMPANY AND SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME
 (UNAUDITED)
 (In millions)

| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|---------------|-------------------|---------------|
| | October 2, | September 26, | October 2, | September 26, |
| | 2015 | 2014 | 2015 | 2014 |
| CONSOLIDATED NET INCOME | \$1,453 | \$ 2,122 | \$6,130 | \$ 6,353 |
| Other comprehensive income: | | | | |
| Net foreign currency translation adjustment | (1,266 |)(1,232 |)(3,544 |)(1,284 |
| Net gain (loss) on derivatives | (236 |)278 | 65 | 98 |
| Net unrealized gain (loss) on available-for-sale securities | (608 |)74 | (1,701 |)723 |
| Net change in pension and other benefit liabilities | 24 | 24 | 129 | 48 |
| TOTAL COMPREHENSIVE INCOME (LOSS) | (633 |)1,266 | 1,079 | 5,938 |
| Less: Comprehensive income (loss) attributable to noncontrolling interests | (5 |)9 | 1 | 21 |
| TOTAL COMPREHENSIVE INCOME (LOSS) ATTRIBUTABLE TO SHAREOWNERS OF THE COCA-COLA COMPANY | \$(628 |)\$ 1,257 | \$1,078 | \$ 5,917 |

Refer to Notes to Condensed Consolidated Financial Statements.

THE COCA-COLA COMPANY AND SUBSIDIARIES
 CONDENSED CONSOLIDATED BALANCE SHEETS
 (UNAUDITED)

(In millions except par value)

| | October 2, 2015 | December 31, 2014 |
|--|--------------------|----------------------|
| ASSETS | | |
| CURRENT ASSETS | | |
| Cash and cash equivalents | \$9,983 | \$ 8,958 |
| Short-term investments | 9,177 | 9,052 |
| TOTAL CASH, CASH EQUIVALENTS AND SHORT-TERM INVESTMENTS | 19,160 | 18,010 |
| Marketable securities | 3,614 | 3,665 |
| Trade accounts receivable, less allowances of \$361 and \$331, respectively | 4,028 | 4,466 |
| Inventories | 2,910 | 3,100 |
| Prepaid expenses and other assets | 3,029 | 3,066 |
| Assets held for sale | 3,853 | 679 |
| TOTAL CURRENT ASSETS | 36,594 | 32,986 |
| EQUITY METHOD INVESTMENTS | 12,504 | 9,947 |
| OTHER INVESTMENTS | 2,430 | 3,678 |
| OTHER ASSETS | 4,446 | 4,407 |
| PROPERTY, PLANT AND EQUIPMENT, less accumulated depreciation of \$10,020 and \$10,625, respectively | 12,615 | 14,633 |
| TRADEMARKS WITH INDEFINITE LIVES | 6,032 | 6,533 |
| BOTTLERS' FRANCHISE RIGHTS WITH INDEFINITE LIVES | 6,133 | 6,689 |
| GOODWILL | 11,357 | 12,100 |
| OTHER INTANGIBLE ASSETS | 897 | 1,050 |
| TOTAL ASSETS | \$93,008 | \$ 92,023 |
| LIABILITIES AND EQUITY | | |
| CURRENT LIABILITIES | | |
| Accounts payable and accrued expenses | \$9,877 | \$ 9,234 |
| Loans and notes payable | 17,545 | 19,130 |
| Current maturities of long-term debt | 2,692 | 3,552 |
| Accrued income taxes | 383 | 400 |
| Liabilities held for sale | 1,048 | 58 |
| TOTAL CURRENT LIABILITIES | 31,545 | 32,374 |
| LONG-TERM DEBT | 25,949 | 19,063 |
| OTHER LIABILITIES | 4,194 | 4,389 |
| DEFERRED INCOME TAXES | 5,053 | 5,636 |
| THE COCA-COLA COMPANY SHAREOWNERS' EQUITY | | |
| Common stock, \$0.25 par value; Authorized — 11,200 shares; Issued — 7,040 and 7,040 shares, respectively | 1,760 | 1,760 |
| Capital surplus | 13,715 | 13,154 |
| Reinvested earnings | 65,209 | 63,408 |
| Accumulated other comprehensive income (loss) | (10,813) | (5,777) |
| Treasury stock, at cost — 2,698 and 2,674 shares, respectively | (43,822) | (42,225) |
| EQUITY ATTRIBUTABLE TO SHAREOWNERS OF THE COCA-COLA COMPANY | 26,049 | 30,320 |
| EQUITY ATTRIBUTABLE TO NONCONTROLLING INTERESTS | 218 | 241 |
| TOTAL EQUITY | 26,267 | 30,561 |
| TOTAL LIABILITIES AND EQUITY | \$93,008 | \$ 92,023 |

Refer to Notes to Condensed Consolidated Financial Statements.

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THE COCA-COLA COMPANY AND SUBSIDIARIES
 CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
 (UNAUDITED)
 (In millions)

| | Nine Months Ended | |
|---|--------------------|-----------------------|
| | October 2, 2015 | September 26, 2014 |
| OPERATING ACTIVITIES | | |
| Consolidated net income | \$6,130 | \$ 6,353 |
| Depreciation and amortization | 1,443 | 1,477 |
| Stock-based compensation expense | 171 | 143 |
| Deferred income taxes | 212 | (179) |
| Equity (income) loss — net of dividends | (150) | (259) |
| Foreign currency adjustments | (76) |)305 |
| Significant (gains) losses on sales of assets — net | (550) |)410 |
| Other operating charges | 697 | 192 |
| Other items | 859 | 38 |
| Net change in operating assets and liabilities | (346) | (501) |
| Net cash provided by operating activities | 8,390 | 7,979 |
| INVESTING ACTIVITIES | | |
| Purchases of investments | (12,006) | (14,098) |
| Proceeds from disposals of investments | 10,403 | 9,558 |
| Acquisitions of businesses, equity method investments and nonmarketable securities | (2,489) | (343) |
| Proceeds from disposals of businesses, equity method investments and nonmarketable securities | 416 | 73 |
| Purchases of property, plant and equipment | (1,670) | (1,618) |
| Proceeds from disposals of property, plant and equipment | 50 | 150 |
| Other investing activities | (117) | (280) |
| Net cash provided by (used in) investing activities | (5,413) | (6,558) |
| FINANCING ACTIVITIES | | |
| Issuances of debt | 34,298 | 33,292 |
| Payments of debt | (30,159) | (28,494) |
| Issuances of stock | 732 | 1,058 |
| Purchases of stock for treasury | (1,966) | (2,963) |
| Dividends | (4,313) | (2,680) |
| Other financing activities | 230 | (409) |
| Net cash provided by (used in) financing activities | (1,178) | (196) |
| EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS | (774) | (555) |
| CASH AND CASH EQUIVALENTS | | |
| Net increase (decrease) during the period | 1,025 | 670 |
| Balance at beginning of period | 8,958 | 10,414 |
| Balance at end of period | \$9,983 | \$ 11,084 |

Refer to Notes to Condensed Consolidated Financial Statements.

THE COCA-COLA COMPANY AND SUBSIDIARIES
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS
(UNAUDITED)

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The accompanying unaudited Condensed Consolidated Financial Statements have been prepared in accordance with accounting principles generally accepted in the United States ("U.S. GAAP") for interim financial information and with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. They do not include all information and notes required by generally accepted accounting principles for complete financial statements. However, except as disclosed herein, there has been no material change in the information disclosed in the Notes to Consolidated Financial Statements included in the Annual Report on Form 10-K of The Coca-Cola Company for the year ended December 31, 2014.

When used in these notes, the terms "The Coca-Cola Company," "Company," "we," "us" or "our" mean The Coca-Cola Company and all entities included in our condensed consolidated financial statements. In the opinion of management, all adjustments (including normal recurring accruals) considered necessary for a fair presentation have been included. Operating results for the three and nine months ended October 2, 2015, are not necessarily indicative of the results that may be expected for the year ending December 31, 2015. Sales of our nonalcoholic ready-to-drink beverages are somewhat seasonal, with the second and third calendar quarters accounting for the highest sales volumes. The volume of sales in the beverage business may be affected by weather conditions.

Each of our interim reporting periods, other than the fourth interim reporting period, ends on the Friday closest to the last day of the corresponding quarterly calendar period. The third quarter of 2015 and 2014 ended on October 2, 2015 and September 26, 2014, respectively. Our fourth interim reporting period and our fiscal year end on December 31 regardless of the day of the week on which December 31 falls.

Advertising Costs

The Company's accounting policy related to advertising costs for annual reporting purposes, as disclosed in Note 1 of our 2014 Annual Report on Form 10-K, is to expense production costs of print, radio, television and other advertisements as of the first date the advertisements take place. All other marketing expenditures are expensed in the annual period in which the expenditure is incurred.

For interim reporting purposes, we allocate our estimated full year marketing expenditures that benefit multiple interim periods to each of our interim reporting periods. We use the proportion of each interim period's actual unit case volume to the estimated full year unit case volume as the basis for the allocation. This methodology results in our marketing expenditures being recognized at a standard rate per unit case. At the end of each interim reporting period, we review our estimated full year unit case volume and our estimated full year marketing expenditures in order to evaluate if a change in estimate is necessary. The impact of any changes in these full year estimates is recognized in the interim period in which the change in estimate occurs. Our full year marketing expenditures are not impacted by this interim accounting policy.

Hyperinflationary Economies

A hyperinflationary economy is one that has cumulative inflation of 100 percent or more over a three-year period. In accordance with U.S. GAAP, local subsidiaries in hyperinflationary economies are required to use the U.S. dollar as their functional currency and remeasure the monetary assets and liabilities not denominated in U.S. dollars using the rate applicable to conversion of a currency for purposes of dividend remittances. All exchange gains and losses resulting from remeasurement are recognized currently in income.

Venezuela has been designated as a hyperinflationary economy. Beginning in the first quarter of 2014, the Venezuelan government recognized three legal exchange rates to convert bolivars to the U.S. dollar: (1) the official rate of 6.3 bolivars per U.S. dollar; (2) SICAD 1, which was available to foreign investments and designated industry sectors to exchange a limited volume of bolivars for U.S. dollars using a bid rate established at weekly auctions; and (3) SICAD 2, which applied to transactions that did not qualify for either the official rate or SICAD 1. As of March 28, 2014, the three legal exchange rates were 6.3 (official rate), 10.8 (SICAD 1) and 50.9 (SICAD 2). We determined that the SICAD 1 rate was the most appropriate rate to use for remeasurement given our circumstances and estimates of the

applicable rate at which future transactions could be settled, including the payment of dividends. Therefore, as of March 28, 2014, we remeasured the net monetary assets of our Venezuelan subsidiary using an exchange rate of 10.8 bolivars per U.S. dollar, resulting in a charge of \$226 million recorded in the line item other income (loss) — net in our condensed consolidated statement of income.

In December 2014, due to the continued lack of liquidity and increasing economic uncertainty, the Company reevaluated the rate that should be used to remeasure the monetary assets and liabilities of our Venezuelan subsidiary. As of December 31, 2014, we determined that the SICAD 2 rate of 50 bolivars per U.S. dollar was the most appropriate legally available rate to remeasure the net monetary assets of our Venezuelan subsidiary.

In February 2015, the Venezuelan government merged SICAD 1 and SICAD 2 into a single mechanism called SICAD and introduced a new open market exchange system, SIMADI. During the three months ended April 3, 2015, management determined that the SIMADI rate as of April 3, 2015 of 193 bolivars per U.S. dollar was the most appropriate legally available rate and remeasured the net monetary assets of our Venezuelan subsidiary, resulting in a charge of \$27 million recorded in the line item other income (loss) — net in our condensed consolidated statement of income.

In addition to the foreign currency exchange exposure related to our Venezuelan subsidiary's net monetary assets, we also sell concentrate to our bottling partner in Venezuela from outside the country. These sales are denominated in U.S. dollars. During the three months ended April 3, 2015, as a result of the continued lack of liquidity and our revised assessment of our bottling partner's ability to convert Venezuelan bolivars into U.S. dollars to pay our concentrate and other receivables at exchange rates applicable at the time of the underlying transactions, we recorded a write-down of \$56 million in the line item other operating charges in our condensed consolidated statement of income.

We also have certain U.S. dollar denominated intangible assets associated with products sold in Venezuela. As a result of the Company's revised expectations regarding the convertibility of the local currency, we recognized impairment charges of \$3 million and \$55 million during the three and nine months ended October 2, 2015, respectively, recorded in the line item other operating charges in our condensed consolidated statements of income.

During the three months ended October 2, 2015, the Company continued to use the SIMADI rate to remeasure the net monetary assets of our Venezuelan subsidiary. As of October 2, 2015, the combined value of the net monetary assets of our Venezuelan subsidiary, the receivables from our bottling partner in Venezuela and the intangible assets associated with products sold in Venezuela was \$97 million. Included in this combined value is \$14 million of cash and cash equivalents. Despite the additional currency conversion mechanisms, the Company's ability to pay dividends from Venezuela is still restricted due to the low volume of U.S. dollars available for conversion. If the bolivar devalues further, it would likely result in our Company recognizing additional foreign currency exchange losses, write-downs of receivables or impairment charges, and our proportionate share of any charges recorded by our equity method investee that has operations in Venezuela.

Recently Issued Accounting Guidance

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update ("ASU") 2014-09, Revenue from Contracts with Customers, which will replace most existing revenue recognition guidance in U.S. GAAP and is intended to improve and converge with international standards the financial reporting requirements for revenue from contracts with customers. The core principle of ASU 2014-09 is that an entity should recognize revenue for the transfer of goods or services equal to the amount that it expects to be entitled to receive for those goods or services. ASU 2014-09 also requires additional disclosures about the nature, timing and uncertainty of revenue and cash flows arising from customer contracts, including significant judgments and changes in judgments. ASU 2014-09 allows for both retrospective and prospective methods of adoption and is effective for periods beginning after December 15, 2017. The Company is currently evaluating the impact that the adoption of ASU 2014-09 will have on our consolidated financial statements.

In February 2015, the FASB issued ASU 2015-02, Amendments to the Consolidation Analysis, which changes the guidance for evaluating whether to consolidate certain legal entities. Specifically, the amendments modify the evaluation of whether limited partnerships and similar legal entities are variable interest entities ("VIEs") or voting interest entities. Additionally, the amendments eliminate the presumption that a general partner should consolidate a limited partnership, and affect the consolidation analysis of reporting entities that are involved with VIEs, particularly those that have fee arrangements and related party relationships. ASU 2015-02 is effective for periods beginning after December 15, 2015 and early adoption is permitted, including adoption during an interim period. Companies have an option of using either a full retrospective or modified retrospective adoption approach. The Company does not believe

that the adoption of ASU 2015-02 will have a material impact on the Company's financial position, results of operations or cash flows.

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NOTE 2: ACQUISITIONS AND DIVESTITURES

Acquisitions

During the nine months ended October 2, 2015, our Company's acquisitions of businesses, equity method investments and nonmarketable securities totaled \$2,489 million, which primarily related to our strategic partnership with Monster Beverage Corporation ("Monster") and an investment in a bottling partner in Indonesia that is accounted for under the equity method of accounting. The bottling partner in Indonesia is a subsidiary of Coca-Cola Amatil Limited, an equity method investee. We also acquired the remaining outstanding shares of a bottling partner in South Africa ("South African bottler"), which was previously accounted for as an equity method investment. We remeasured our previously held equity interest in the South African bottler to fair value upon the close of the transaction and recorded a loss on the remeasurement of \$19 million during the nine months ended October 2, 2015. This bottler will be included in the Coca-Cola Beverages Africa Limited transaction discussed further below.

During the nine months ended September 26, 2014, our Company's acquisitions of businesses, equity method investments and nonmarketable securities totaled \$343 million, which primarily included a joint investment with one of our bottling partners in a dairy company in Ecuador, which is accounted for under the equity method of accounting. Monster Beverage Corporation

On August 14, 2014, the Company and Monster entered into definitive agreements for a long-term strategic relationship in the global energy drink category. The transaction contemplated under these agreements (the "Monster Transaction") closed on June 12, 2015. As a result of the Monster Transaction, (1) the Company purchased newly issued shares of Monster common stock representing approximately 16.7 percent of the outstanding shares of Monster common stock (after giving effect to the new issuance); (2) the Company sold its global energy drink business (including NOS, Full Throttle, Burn, Mother, Play and Power Play, and Relentless) to Monster, and the Company acquired Monster's non-energy drink business (including Hansen's Natural Sodas, Peace Tea, Hubert's Lemonade and Hansen's Juice Products); and (3) the parties amended their distribution coordination agreements to expand distribution of Monster products into additional territories pursuant to long-term agreements with the Company's existing network of Company-owned or -controlled bottling operations and distribution partners. The Coca-Cola system also became Monster's preferred global distribution partner. The Company made a net cash payment of \$2,150 million to Monster, of which \$125 million is being held in escrow, subject to release upon achievement of milestones relating to the transfer of Monster's domestic distribution rights to our distribution network.

The Monster Transaction consisted of multiple elements including the purchase of common stock, the acquisition and divestiture of businesses and the expansion of distribution territories. When consideration transferred is not solely in the form of cash, measurement is based on either the cost to the acquiring entity (the fair value of the assets given) or the fair value of the assets acquired, whichever is more clearly evident and, thus, more reliably measurable. As the majority of the consideration transferred was cash, we believe the fair value of the consideration transferred is more reliably measurable. The consideration transferred consists of \$2,150 million of cash (including \$125 million in escrow) and the fair value of our global energy business of \$2,046 million, which we determined using discounted cash flow analyses, resulting in total consideration transferred of \$4,196 million. As such, we have allocated the total consideration transferred to the individual assets and business acquired based on a relative fair value basis, using the closing date fair values of each element, as follows (in millions):

| | |
|---------------------------------------|------------------|
| | June 12, 2015 |
| Equity investment in Monster | \$3,066 |
| Expansion of distribution territories | 1,035 |
| Monster non-energy drink business | 95 |
| Total assets and business acquired | \$4,196 |

In addition to our ownership interest in Monster's outstanding common stock, the Company is represented by two directors on Monster's 10 member Board of Directors. Based on our equity ownership percentage, the significance that our expanded distribution and coordination agreements have on Monster's operations, and our representation on Monster's Board of Directors, the Company is accounting for its interest in Monster as an equity method investment.

As a result of the Monster Transaction, the North America Coca-Cola system obtained the right to distribute Monster products in territories for which it was not previously the authorized distributor ("expanded territories"). These distribution rights are governed by an agreement with an initial term of 20 years, after which it will continue to remain in effect unless otherwise terminated by either party and there are no future costs of renewal. As such, these rights were determined to be indefinite-lived intangible assets and are classified in the line item bottlers' franchise rights with indefinite lives in our condensed consolidated balance sheet. Our consolidated organization responsible for our North America bottling operations and product supply chain functions for the North America market, called Coca-Cola Refreshments ("CCR"), is the distributor in the majority of the

expanded territories. The remainder of the territories are serviced by independent bottling partners. Of the \$1,035 million allocated to the expanded distribution rights, the Company derecognized \$341 million related to the expanded territories serviced by the independent bottling partners. As consideration for these rights, the Company received an up-front payment of \$28 million and we will receive a payment per case on all future sales made by these independent bottlers for the duration of the distribution agreements. As these payments are dependent on future sales, they are a form of contingent consideration. We elected to account for this consideration in the same manner as the contingent consideration to be received in the North America refranchising, discussed below. This resulted in a net loss of \$313 million recorded in the line item other income (loss) — net in our condensed consolidated statement of income during the nine months ended October 2, 2015.

During the nine months ended October 2, 2015, the Company recognized a gain of \$1,715 million on the sale of our global energy drink business, primarily due to the difference in the recorded carrying value of the assets transferred, including an allocated portion of goodwill, compared to the value of the total assets and business acquired. After considering the loss resulting from the derecognition of the expanded territory rights serviced by the independent bottling partners, the net gain recognized on the Monster Transaction was \$1,402 million, which was recorded in the line item other income (loss) — net in our condensed consolidated statement of income. Additionally, under the terms of the Monster Transaction, we are required to discontinue selling energy products under certain trademarks, including one trademark in the glacéau portfolio. The Company recognized an impairment charge of \$380 million upon closing, primarily related to the discontinuation of the energy products in the glacéau portfolio, which was recorded in the line item other operating charges in our condensed consolidated statement of income.

During the nine months ended October 2, 2015, based on the relative fair values of the total assets and business acquired, \$1,620 million of the \$2,150 million cash payment made was classified in the line item acquisitions of businesses, equity method investments and nonmarketable securities in our condensed consolidated statement of cash flows. The remaining \$530 million was classified in the line item other investing activities in our condensed consolidated statement of cash flows.

Keurig Green Mountain, Inc.

In February 2014, the Company and Green Mountain Coffee Roasters, Inc., now known as Keurig Green Mountain, Inc. ("Keurig"), entered into a 10-year global strategic agreement to collaborate on the development and introduction of the Company's global brand portfolio for use in the Keurig® KOLD™ at-home beverage system. Under the agreement, the companies will cooperate to bring the Keurig® KOLD™ beverage system to consumers around the world, and Keurig will be the Company's exclusive partner for the production and sale of our branded single-serve, pod-based cold beverages. Together we will also explore other future opportunities to collaborate on the Keurig® platform. In an effort to align long-term interests, we also entered into an agreement to purchase a 10 percent equity position in Keurig, and on February 27, 2014, the Company purchased the newly issued shares in Keurig for approximately \$1,265 million, including transaction costs of \$14 million. In May 2014, the Company purchased additional shares of Keurig in the market for \$302 million, which represented an additional 2 percent equity position in Keurig.

Subsequent to these purchases, the Company entered into an agreement with Credit Suisse Capital LLC ("CS") to purchase additional shares of Keurig which would increase the Company's equity position to a 16 percent interest based on the total number of issued and outstanding shares of Keurig as of May 1, 2014. Under the agreement, the Company was to purchase from CS, on a date selected by CS no later than February 2015, the lesser of (1) 6.5 million shares of Keurig or (2) the number of shares that shall cause our ownership to equal 16 percent. The purchase price per share was the average of the daily volume-weighted average price per share from May 15, 2014, to the date selected by CS, as adjusted in certain circumstances specified in the agreement. CS had exclusive ownership and control over any such shares until delivered to the Company. In February 2015, the Company purchased 6.4 million shares from CS under this agreement for a total purchase price of \$830 million. As this agreement qualified as a derivative, we recognized a loss of \$58 million in the line item other income (loss) — net in the condensed consolidated statement of income during the nine months ended October 2, 2015. The Company recognized a cumulative loss of \$47 million in the line item other income (loss) — net in the condensed consolidated statement of income over the term of the agreement.

We account for the investment in Keurig as an available-for-sale security, which is included in the line item other investments in our condensed consolidated balance sheet. The purchases of the shares were included in the line item purchases of investments in our condensed consolidated statement of cash flows, net of any related derivative impact. Refer to Note 3 for further discussion.

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Coca-Cola Erfrischungsgetränke AG

In conjunction with the Company's acquisition of 18 German bottling operations in 2007, the former owners received put options to sell their respective shares in Coca-Cola Erfrischungsgetränke AG back to the Company. During the nine months ended September 26, 2014, the Company paid \$503 million to purchase these shares, which was included in the line item other financing activities in our condensed consolidated statement of cash flows, and now owns 100 percent of the bottling operations in Germany.

Divestitures

During the nine months ended October 2, 2015, proceeds from disposals of businesses, equity method investments and nonmarketable securities totaled \$416 million, which included proceeds from the refranchising of certain of our territories in North America and proceeds from the sale of a 10 percent interest in a Brazilian bottling partner as a result of the majority owners exercising their right to acquire additional shares from us.

During the nine months ended September 26, 2014, proceeds from disposals of businesses, equity method investments and nonmarketable securities totaled \$73 million, which represented the proceeds from the refranchising of certain of our territories in North America.

North America Refranchising

In conjunction with implementing a new beverage partnership model in North America, the Company refranchised territories that were previously managed by CCR to certain of our unconsolidated bottling partners. These territories generally border these bottlers' existing territories, allowing each bottler to better service local customers and provide more efficient execution. Through the execution of comprehensive beverage agreements ("CBAs") with each of the bottlers, we granted certain exclusive territory rights for the distribution, promotion, marketing and sale of Company-owned and licensed beverage products as defined by the CBA. Under the arrangement for these territories, CCR retains the rights to produce these beverage products and the bottlers will purchase from CCR substantially all of the related finished products needed in order to service the customers in these territories. Each CBA generally has a term of 10 years and is renewable by the bottler indefinitely for successive additional terms of 10 years each. Under the CBA, the bottlers will make ongoing quarterly payments to CCR based on their future gross profit in these territories throughout the term of the CBA, including renewals, in exchange for the grant of the exclusive territory rights.

Contemporaneously with the grant of these rights, the Company sold the distribution assets, certain working capital items, and the exclusive rights to distribute certain beverage brands not owned by the Company, but distributed by CCR, in each of these territories to the respective bottlers in exchange for cash. During the nine months ended October 2, 2015 and September 26, 2014, cash proceeds from these sales totaled \$217 million and \$68 million, respectively. Included in the cash proceeds for the nine months ended October 2, 2015 and September 26, 2014 was \$51 million and \$12 million, respectively, from Coca-Cola Bottling Co. Consolidated ("CCBCC"), an equity method investee. Under the applicable accounting guidance, we were required to derecognize all of the tangible assets sold as well as the intangible assets transferred, including distribution rights, customer relationships and an allocated portion of goodwill related to these territories. We recognized losses of \$794 million and \$827 million during the three and nine months ended October 2, 2015, respectively. During the three and nine months ended September 26, 2014, the Company recognized losses of \$270 million and \$410 million, respectively. These losses primarily related to the derecognition of the intangible assets transferred or reclassified as held for sale, and were included in the line item other income (loss) — net in our condensed consolidated statements of income. See further discussion of assets and liabilities held for sale below. We expect to recover the value of the intangible assets transferred to the bottlers under the CBAs through the future quarterly payments; however, as the payments for the territory rights are dependent on the bottlers' future gross profit in these territories, they are considered a form of contingent consideration.

There is diversity in practice as it relates to the accounting for contingent consideration by the seller. The seller can account for the future contingent payments received as a gain contingency, recognizing the amounts in the income statement only after the related contingencies are resolved and the gain is realized, which in this arrangement will be quarterly as the bottlers earn gross profit in the transferred territories. Alternatively, the seller can record a receivable for the contingent consideration at fair value on the date of sale and record any future differences between the payments received and this receivable in the income statement as they occur. We elected the gain contingency

treatment since the quarterly payments will be received throughout the terms of the CBAs, including all subsequent renewals, regardless of the cumulative amount received as compared to the value of the intangible assets transferred.

Brazilian Bottling Operations

In 2013, the Company deconsolidated its Brazilian bottling operations and combined them with an independent bottler in Brazil in exchange for cash and a 44 percent minority ownership interest in the newly combined entity. The owners of the majority interest have the option to acquire from us up to 24 percent of the new entity's outstanding shares at any time for a period of six years beginning December 31, 2013, based on an agreed-upon formula. In December 2014, the Company received notification that the owners of the majority interest had exercised their option to acquire from us a 10 percent interest in the entity's outstanding shares. During the year ended December 31, 2014, we recorded an estimated loss of \$32 million as a result of the exercise price being lower than our carrying value. The transaction closed in January 2015, and the Company recorded an additional loss of \$6 million during the nine months ended October 2, 2015, calculated based on the final option price. As a result of the transaction, the Company's ownership was reduced to 34 percent of the entity's outstanding shares. The owners of the majority interest have a remaining option to acquire from us an additional 14 percent interest of the entity's outstanding shares at any time through December 31, 2019, based on an agreed-upon formula.

Assets and Liabilities Held for Sale

North America Refranchising

As of October 2, 2015, the Company had entered into agreements to refranchise additional territories in North America. These territories met the criteria to be classified as held for sale, and we were required to record their assets and liabilities at the lower of carrying value or fair value less any costs to sell based on the agreed-upon sale price. The Company expects these transactions to close at various times between the fourth quarter of 2015 and the third quarter of 2016.

Coca-Cola European Partners

In August 2015, the Company entered into an agreement to merge our German bottling operations with Coca-Cola Enterprises, Inc. ("CCE") and Coca-Cola Iberian Partners SA ("CCIP") to create Coca-Cola European Partners ("CCEP"), the world's largest independent Coca-Cola bottler based on net revenues. At closing, the Company will own 18 percent of CCEP, which we anticipate accounting for as an equity method investment based on our equity ownership percentage, our representation on CCEP's Board of Directors and other governance rights. The Boards of Directors of the Company, CCE and CCIP have approved the transaction. The proposed merger is subject to approval by CCE's shareowners, receipt of regulatory clearances and other customary conditions. The merger is expected to close in the second quarter of 2016. As a result of this agreement, our German bottling operations met the criteria to be classified as held for sale as of October 2, 2015, and therefore we were required to present the related assets and liabilities as separate line items in our consolidated balance sheet. As we anticipate recognizing a gain upon the close of this transaction, no write-down to fair value was required.

Coca-Cola Beverages Africa Limited

In November 2014, the Company, SAB Miller plc, and Gutsche Family Investments announced an agreement to combine the bottling operations of their nonalcoholic ready-to-drink beverage businesses in Southern and East Africa. Upon completion of the proposed merger, the Company will have an ownership of 11 percent in the bottler, which will be called Coca-Cola Beverages Africa Limited. The Company will also acquire or license several brands in exchange for cash as a result of the transaction. As of October 2, 2015, our South African bottling operations, including the newly acquired South African bottler, and a related equity method investment met the criteria to be classified as held for sale, but we were not required to record these assets and liabilities at fair value less any costs to sell because their fair value exceeded our carrying value. The Company expects the transaction to close in the first quarter of 2016, subject to regulatory approval. Based on the proposed governance structure, the Company expects to account for its resulting interest in the new entity as an equity method investment.

The following table presents information related to the major classes of assets and liabilities that were classified as held for sale in our condensed consolidated balance sheets (in millions):

| | October 2, 2015 | December 31, 2014 |
|---|--------------------|----------------------|
| Cash, cash equivalents and short-term investments | \$157 | \$30 |
| Trade accounts receivable, less allowances | 445 | 100 |
| Inventories | 298 | 54 |
| Prepaid expenses and other assets | 82 | 7 |
| Equity method investments | 96 | 141 |
| Other assets | 29 | 3 |
| Property, plant and equipment — net | 1,871 | 303 |
| Trademarks with indefinite lives | — | 43 |
| Bottlers' franchise rights with indefinite lives | 1,177 | 410 |
| Goodwill | 373 | 46 |
| Other intangible assets | 124 | 36 |
| Allowance for reduction of assets held for sale | (799) | (494) |
| Total assets | \$3,853 | \$679 |
| Accounts payable and accrued expenses | \$670 | \$48 |
| Accrued income taxes | 1 | — |
| Long-term debt | 40 | — |
| Other liabilities | 101 | 6 |
| Deferred income taxes | 236 | 4 |
| Total liabilities | \$1,048 | \$58 |

¹ Consists of total assets relating to CCEP of \$2,932 million, North America refranchising of \$471 million, Coca-Cola Beverages Africa Limited of \$408 million and other assets held for sale of \$42 million, which are included in the Europe, North America, Eurasia and Africa, Bottling Investments and Corporate operating segments.

Consists of total liabilities relating to CCEP of \$869 million, North America refranchising of \$97 million and

² Coca-Cola Beverages Africa Limited of \$82 million, which are included in the Europe, North America, Eurasia and Africa, and Bottling Investments operating segments.

³ Consists of total assets relating to North America refranchising of \$223 million, Coca-Cola Beverages Africa Limited of \$333 million, the Monster Transaction of \$43 million, and other assets held for sale of \$80 million, which are included in the North America, Eurasia and Africa, Bottling Investments and Corporate operating segments.

Consists of total liabilities relating to North America refranchising of \$22 million and Coca-Cola Beverages Africa

⁴ Limited of \$36 million, which are included in the North America, Eurasia and Africa, and Bottling Investments operating segments.

We determined that the operations included in the table above did not meet the criteria to be classified as discontinued operations under the applicable guidance.

NOTE 3: INVESTMENTS

Investments in debt and marketable securities, other than investments accounted for under the equity method, are classified as trading, available-for-sale or held-to-maturity. Our marketable equity investments are classified as either trading or available-for-sale with their cost basis determined by the specific identification method. Our investments in debt securities are carried at either amortized cost or fair value. Investments in debt securities that the Company has the positive intent and ability to hold to maturity are carried at amortized cost and classified as held-to-maturity. Investments in debt securities that are not classified as held-to-maturity are carried at fair value and classified as either trading or available-for-sale. Realized and unrealized gains and losses on trading securities and realized gains and losses on available-for-sale securities are included in net income. Unrealized gains and losses, net of deferred taxes, on available-for-sale securities are included in our consolidated balance sheets as a component of accumulated other comprehensive income (loss) ("AOCI"), except for the change in fair value attributable to the currency risk being hedged. Refer to Note 5 for additional information related to the Company's fair value hedges of available-for-sale securities.

Trading Securities

As of October 2, 2015 and December 31, 2014, our trading securities had a fair value of \$319 million and \$409 million, respectively, and consisted primarily of equity securities. The Company had net unrealized gains on trading securities of \$14 million and \$40 million as of October 2, 2015 and December 31, 2014, respectively.

The Company's trading securities were included in the following line items in our condensed consolidated balance sheets (in millions):

| | October 2, 2015 | December 31, 2014 |
|--------------------------|--------------------|----------------------|
| Marketable securities | \$227 | \$ 315 |
| Other assets | 92 | 94 |
| Total trading securities | \$319 | \$ 409 |

Available-for-Sale and Held-to-Maturity Securities

As of October 2, 2015 and December 31, 2014, the Company did not have any held-to-maturity securities. As of October 2, 2015, available-for-sale securities consisted of the following (in millions):

| | Cost | Gross Unrealized | | Fair Value |
|---|---------|------------------|-----------|------------|
| | | Gains | Losses | |
| Available-for-sale securities: ¹ | | | | |
| Equity securities | \$3,586 | \$363 | \$(1,028) |) \$2,921 |
| Debt securities | 3,615 | 70 | (20) |) 3,665 |
| Total available-for-sale securities | \$7,201 | \$433 | \$(1,048) |) \$6,586 |

¹ Refer to Note 14 for additional information related to the estimated fair value.

As of December 31, 2014, available-for-sale securities consisted of the following (in millions):

| | Cost | Gross Unrealized | | Fair Value |
|---|---------|------------------|---------|----------------------|
| | | Gains | Losses | |
| Available-for-sale securities: ¹ | | | | |
| Equity securities | \$2,687 | \$1,463 | \$(29) |) \$4,121 |
| Debt securities | 3,796 | 68 | (106) |) ² 3,758 |
| Total available-for-sale securities | \$6,483 | \$1,531 | \$(135) |) \$7,879 |

¹ Refer to Note 14 for additional information related to the estimated fair value.

² Includes \$101 million recognized in the condensed consolidated income statement line item other income (loss) — net during the year ended December 31, 2014. The amount was primarily offset by changes in the fair value of foreign currency contracts designated as fair value hedges. Refer to Note 5 for additional information.

Management assessed each of the available-for-sale securities that were in a gross unrealized loss position on an individual basis to determine if the decline in fair value was other than temporary. Management's assessment as to the nature of a decline in fair value is based on, among other things, the length of time and the extent to which the market value has been less than our cost basis; the financial condition and near-term prospects of the issuer; and our intent and ability to retain the investment for a period of time sufficient to allow for any anticipated recovery in market value. As a result of these assessments, management determined that the decline in fair value of these investments was not other than temporary and did not record any impairment charges.

Included in the gross unrealized losses on available-for-sale securities as of October 2, 2015 is \$966 million related to our investment in Keurig. Our investment in Keurig has been in a continuous unrealized loss position since July 3, 2015.

In February 2014, we entered into a 10-year global strategic agreement with Keurig to collaborate on the development and introduction of our global brand portfolio for use in the Keurig® KOLD™ at-home beverage system. Under the terms of the agreement, the companies will cooperate to bring the Keurig® KOLD™ beverage system to consumers around the world, and Keurig will be the Company's exclusive partner for the production and sale of our branded single-serve, pod-based cold beverages. Together we will also explore future opportunities to collaborate on the Keurig® platform. In an effort to align our long-term interests, we acquired a 16 percent equity position in Keurig. Under our agreement with Keurig, we are not permitted to dispose of our Keurig shares before the end of February 2017. As of October 2, 2015, the cost basis of our equity position in Keurig was \$2,354 million.

In reaching our conclusion that the decline in fair value of our investment in Keurig was not other than temporary, we considered several factors. Our investment in Keurig has only been in a continuous unrealized loss position since July 3, 2015, a relatively short period of time. Keurig's stock price over the last several years has been volatile and Keurig's brewer sales are seasonal, with sales heavily weighted to the holiday season. Keurig has significant growth potential in new markets, including the launch of the new Keurig® KOLD™ home beverage system. We also considered Keurig's recently announced \$300 million multi-year productivity initiative and incremental \$1 billion share repurchase authorization and noted that Keurig's current valuation is at the low end of comparable company multiples.

Keurig has stated that a primary factor impacting its 2015 operating results was lower than expected brewer sales during the 2014 holiday season, and the impact of that on subsequent pod sales. The lower than expected 2014 holiday brewer sales resulted in part from consumer confusion over the pod compatibility with the new 2.0 brewing system and from the recall of Keurig® MINI Plus brewers. The holiday season historically represents about half of full year Keurig brewer unit sales at retail. Pod sales during the year following each holiday season are highly correlated to the household penetration of brewers. In Keurig's business model, substantially all of the profit is derived from the sale of pods rather than the sale of brewers. Therefore, the weaker than expected 2014 holiday season brewer sales resulted in lower than expected pod sales volume throughout 2015. Keurig has disclosed that it is addressing the issues that caused the weaker than expected 2014 holiday season brewer unit sales and anticipates better 2015 brewer unit sales. Assuming the historical correlation between pod sales and household penetration continues into future periods, higher unit sales of brewers at retail in the 2015 holiday season should result in increased pod sales in 2016. Considering the short duration of the continuous unrealized loss, we believe results of the 2015 holiday season will provide additional insight to determine if the impairment is other than temporary.

We also considered the views of the industry analysts who cover Keurig. While the current average 12-month price targets of these analysts do not project a stock price appreciation sufficient to recover our unrealized loss, several of these analysts note that the results of the next several quarters will provide insight into whether or not the prior year Keurig hot system issues are systemic as well as an early view of consumer adoption of Keurig® KOLD™.

As noted above, we are contractually obligated to hold our shares at least through February 2017. We entered into a 10-year global strategic agreement with Keurig, and we believe owning a significant equity interest in Keurig assists in keeping our long-term interests aligned.

We will continue to monitor our investments and evaluate whether any impairments are other than temporary.

The sale and/or maturity of available-for-sale securities resulted in the following realized activity (in millions):

| Three Months Ended | Nine Months Ended |
|--------------------|-------------------|
|--------------------|-------------------|

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| | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 |
|--------------|--------------------|-----------------------|--------------------|-----------------------|
| Gross gains | \$44 | \$ 9 | \$85 | \$ 25 |
| Gross losses | (15 |)(3 |) (27 |)(16 |
| Proceeds | 1,016 | 1,260 | 3,320 | 3,442 |

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The Company uses two of its insurance captives to reinsure group annuity insurance contracts that cover the pension obligations of certain of our European and Canadian pension plans. In accordance with local insurance regulations, our insurance captive is required to meet and maintain minimum solvency capital requirements. The Company elected to invest its solvency capital in a portfolio of available-for-sale securities, which are classified in the line item other assets in our condensed consolidated balance sheets because the assets are not available to satisfy our current obligations. As of October 2, 2015 and December 31, 2014, the Company's available-for-sale securities included solvency capital funds of \$795 million and \$836 million, respectively.

The Company's available-for-sale securities were included in the following line items in our condensed consolidated balance sheets (in millions):

| | October 2, 2015 | December 31, 2014 |
|-------------------------------------|--------------------|----------------------|
| Cash and cash equivalents | \$45 | \$ 43 |
| Marketable securities | 3,387 | 3,350 |
| Other investments | 2,239 | 3,512 |
| Other assets | 915 | 974 |
| Total available-for-sale securities | \$6,586 | \$ 7,879 |

The contractual maturities of these available-for-sale securities as of October 2, 2015 were as follows (in millions):

| | Cost | Fair Value |
|-------------------------------------|---------|------------|
| Within 1 year | \$1,516 | \$1,516 |
| After 1 year through 5 years | 1,694 | 1,721 |
| After 5 years through 10 years | 117 | 129 |
| After 10 years | 288 | 299 |
| Equity securities | 3,586 | 2,921 |
| Total available-for-sale securities | \$7,201 | \$6,586 |

The Company expects that actual maturities may differ from the contractual maturities above because borrowers have the right to call or prepay certain obligations.

Cost Method Investments

Cost method investments are initially recorded at cost, and we record dividend income when applicable dividends are declared. Cost method investments are reported as other investments in our condensed consolidated balance sheets, and dividend income from cost method investments is reported in other income (loss) — net in our condensed consolidated statements of income. We review all of our cost method investments quarterly to determine if impairment indicators are present; however, we are not required to determine the fair value of these investments unless impairment indicators exist. When impairment indicators exist, we generally use discounted cash flow analyses to determine the fair value. We estimate that the fair values of our cost method investments approximated or exceeded their carrying values as of October 2, 2015 and December 31, 2014. Our cost method investments had a carrying value of \$191 million and \$166 million as of October 2, 2015 and December 31, 2014, respectively.

NOTE 4: INVENTORIES

Inventories consist primarily of raw materials and packaging (which include ingredients and supplies) and finished goods (which include concentrates and syrups in our concentrate operations and finished beverages in our finished product operations). Inventories are valued at the lower of cost or market. We determine cost on the basis of the average cost or first-in, first-out methods. Inventories consisted of the following (in millions):

| | October 2, 2015 | December 31, 2014 |
|-----------------------------|--------------------|----------------------|
| Raw materials and packaging | \$1,505 | \$ 1,615 |
| Finished goods | 1,095 | 1,134 |
| Other | 310 | 351 |
| Total inventories | \$2,910 | \$ 3,100 |

NOTE 5: HEDGING TRANSACTIONS AND DERIVATIVE FINANCIAL INSTRUMENTS

The Company is directly and indirectly affected by changes in certain market conditions. These changes in market conditions may adversely impact the Company's financial performance and are referred to as "market risks." When deemed appropriate, our Company uses derivatives as a risk management tool to mitigate the potential impact of certain market risks. The primary market risks managed by the Company through the use of derivative and non-derivative financial instruments are foreign currency exchange rate risk, commodity price risk and interest rate risk.

The Company uses various types of derivative instruments including, but not limited to, forward contracts, commodity futures contracts, option contracts, collars and swaps. Forward contracts and commodity futures contracts are agreements to buy or sell a quantity of a currency or commodity at a predetermined future date, and at a predetermined rate or price. An option contract is an agreement that conveys the purchaser the right, but not the obligation, to buy or sell a quantity of a currency or commodity at a predetermined rate or price during a period or at a time in the future. A collar is a strategy that uses a combination of options to limit the range of possible positive or negative returns on an underlying asset or liability to a specific range, or to protect expected future cash flows. To do this, an investor simultaneously buys a put option and sells (writes) a call option, or alternatively buys a call option and sells (writes) a put option. A swap agreement is a contract between two parties to exchange cash flows based on specified underlying notional amounts, assets and/or indices. We do not enter into derivative financial instruments for trading purposes. The Company may also designate certain non-derivative instruments, such as our foreign-denominated debt, in hedging relationships.

All derivative instruments are carried at fair value in our condensed consolidated balance sheets in the following line items, as applicable: prepaid expenses and other assets; other assets; accounts payable and accrued expenses; and other liabilities. The carrying values of the derivative instruments reflect the impact of legally enforceable master netting agreements and cash collateral held or placed with the same counterparties, as applicable. These master netting agreements allow the Company to net settle positive and negative positions (assets and liabilities) arising from different transactions with the same counterparty.

The accounting for gains and losses that result from changes in the fair values of derivative instruments depends on whether the derivatives have been designated and qualify as hedging instruments and the type of hedging relationships. Derivatives can be designated as fair value hedges, cash flow hedges or hedges of net investments in foreign operations. The changes in the fair values of derivatives that have been designated and qualify for fair value hedge accounting are recorded in the same line item in our condensed consolidated statements of income as the changes in the fair values of the hedged items attributable to the risk being hedged. The changes in the fair values of derivatives that have been designated and qualify as cash flow hedges or hedges of net investments in foreign operations are recorded in AOCI and are reclassified into the line item in our condensed consolidated statement of income in which the hedged items are recorded in the same period the hedged items affect earnings. Due to the high degree of effectiveness between the hedging instruments and the underlying exposures being hedged, fluctuations in the values of the derivative instruments are generally offset by changes in the fair values or cash flows of the underlying exposures being hedged. The changes in fair values of derivatives that were not designated and/or did not qualify as hedging instruments are immediately recognized into earnings.

For derivatives that will be accounted for as hedging instruments, the Company formally designates and documents, at inception, the financial instrument as a hedge of a specific underlying exposure, the risk management objective and the strategy for undertaking the hedge transaction. In addition, the Company formally assesses, both at inception and at least quarterly thereafter, whether the financial instruments used in hedging transactions are effective at offsetting changes in either the fair values or cash flows of the related underlying exposures. Any ineffective portion of a financial instrument's change in fair value is immediately recognized into earnings.

The Company determines the fair values of its derivatives based on quoted market prices or pricing models using current market rates. Refer to Note 14. The notional amounts of the derivative financial instruments do not necessarily represent amounts exchanged by the parties and, therefore, are not a direct measure of our exposure to the financial risks described above. The amounts exchanged are calculated by reference to the notional amounts and by other terms of the derivatives, such as interest rates, foreign currency exchange rates or other financial indices. The Company does

not view the fair values of its derivatives in isolation, but rather in relation to the fair values or cash flows of the underlying hedged transactions or other exposures. Virtually all of our derivatives are straightforward over-the-counter instruments with liquid markets.

The following table presents the fair values of the Company's derivative instruments that were designated and qualified as part of a hedging relationship (in millions):

| Derivatives Designated as Hedging Instruments | Balance Sheet Location ¹ | Fair Value ^{1,2} | |
|---|---------------------------------------|---------------------------|-------------------|
| | | October 2, 2015 | December 31, 2014 |
| Assets: | | | |
| Foreign currency contracts | Prepaid expenses and other assets | \$644 | \$923 |
| Foreign currency contracts | Other assets | 443 | 346 |
| Interest rate contracts | Prepaid expenses and other assets | 24 | 14 |
| Interest rate contracts | Other assets | 88 | 146 |
| Total assets | | \$1,199 | \$1,429 |
| Liabilities: | | | |
| Foreign currency contracts | Accounts payable and accrued expenses | \$29 | \$24 |
| Foreign currency contracts | Other liabilities | 44 | 249 |
| Commodity contracts | Accounts payable and accrued expenses | 1 | 1 |
| Interest rate contracts | Accounts payable and accrued expenses | 14 | 11 |
| Interest rate contracts | Other liabilities | 263 | 35 |
| Total liabilities | | \$351 | \$320 |

¹ All of the Company's derivative instruments are carried at fair value in our condensed consolidated balance sheets after considering the impact of legally enforceable master netting agreements and cash collateral held or placed with the same counterparties, as applicable. Current disclosure requirements mandate that derivatives must also be disclosed without reflecting the impact of master netting agreements and cash collateral. Refer to Note 14 for the net presentation of the Company's derivative instruments.

² Refer to Note 14 for additional information related to the estimated fair value.

The following table presents the fair values of the Company's derivative instruments that were not designated as hedging instruments (in millions):

| Derivatives Not Designated as Hedging Instruments | Balance Sheet Location ¹ | Fair Value ^{1,2} | |
|---|---------------------------------------|---------------------------|-------------------|
| | | October 2, 2015 | December 31, 2014 |
| Assets: | | | |
| Foreign currency contracts | Prepaid expenses and other assets | \$59 | \$44 |
| Foreign currency contracts | Other assets | 239 | 231 |
| Commodity contracts | Prepaid expenses and other assets | 7 | 9 |
| Commodity contracts | Other assets | 1 | 1 |
| Other derivative instruments | Prepaid expenses and other assets | 2 | 14 |
| Other derivative instruments | Other assets | — | 2 |
| Total assets | | \$308 | \$301 |
| Liabilities: | | | |
| Foreign currency contracts | Accounts payable and accrued expenses | \$20 | \$33 |
| Foreign currency contracts | Other liabilities | 2 | 21 |
| Commodity contracts | Accounts payable and accrued expenses | 153 | 156 |
| Commodity contracts | Other liabilities | 31 | 17 |
| Interest rate contracts | Other liabilities | 2 | 2 |
| Other derivative instruments | Accounts payable and accrued expenses | 27 | 11 |
| Other derivative instruments | Other liabilities | 20 | — |
| Total liabilities | | \$255 | \$240 |

¹ All of the Company's derivative instruments are carried at fair value in our condensed consolidated balance sheets after considering the impact of legally enforceable master netting agreements and cash collateral held or placed with the same counterparties, as applicable. Current disclosure requirements mandate that derivatives must also be

disclosed without reflecting the impact of master netting agreements and cash collateral. Refer to Note 14 for the net presentation of the Company's derivative instruments.

² Refer to Note 14 for additional information related to the estimated fair value.

Credit Risk Associated with Derivatives

We have established strict counterparty credit guidelines and enter into transactions only with financial institutions of investment grade or better. We monitor counterparty exposures regularly and review any downgrade in credit rating immediately. If a downgrade in the credit rating of a counterparty were to occur, we have provisions requiring cash collateral in for substantially all of our transactions. To mitigate presettlement risk, minimum credit standards become more stringent as the duration of the derivative financial instrument increases. In addition, the Company's master netting agreements reduce credit risk by permitting the Company to net settle for transactions with the same counterparty. To minimize the concentration of credit risk, we enter into derivative transactions with a portfolio of financial institutions. Based on these factors, we consider the risk of counterparty default to be minimal.

Cash Flow Hedging Strategy

The Company uses cash flow hedges to minimize the variability in cash flows of assets or liabilities or forecasted transactions caused by fluctuations in foreign currency exchange rates, commodity prices or interest rates. The changes in the fair values of derivatives designated as cash flow hedges are recorded in AOCI and are reclassified into the line item in our condensed consolidated statement of income in which the hedged items are recorded in the same period the hedged items affect earnings. The changes in fair values of hedges that are determined to be ineffective are immediately reclassified from AOCI into earnings. The maximum length of time for which the Company hedges its exposure to future cash flows is typically three years.

The Company maintains a foreign currency cash flow hedging program to reduce the risk that our eventual U.S. dollar net cash inflows from sales outside the United States and U.S. dollar net cash outflows from procurement activities will be adversely affected by fluctuations in foreign currency exchange rates. We enter into forward contracts and purchase foreign currency options (principally euros and Japanese yen) and collars to hedge certain portions of forecasted cash flows denominated in foreign currencies. When the U.S. dollar strengthens against the foreign currencies, the decline in the present value of future foreign currency cash flows is partially offset by gains in the fair value of the derivative instruments. Conversely, when the U.S. dollar weakens, the increase in the present value of future foreign currency cash flows is partially offset by losses in the fair value of the derivative instruments. The total notional values of derivatives that were designated and qualified for the Company's foreign currency cash flow hedging program were \$11,715 million and \$13,224 million as of October 2, 2015 and December 31, 2014, respectively.

The Company uses cross-currency swaps to hedge the changes in cash flows of certain of its foreign currency denominated debt due to changes in foreign currency exchange rates. For this hedging program, the Company records the change in carrying value of the foreign currency denominated debt due to changes in exchange rates into earnings each period. The changes in fair value of the cross-currency swap derivatives are recorded in AOCI with an immediate reclassification into earnings for the change in fair value attributable to fluctuations in foreign currency exchange rates. These swaps had a notional amount of \$2,590 million as of December 31, 2014. During the nine months ended October 2, 2015, the Company discontinued the cash flow hedge relationships related to these swaps. Upon discontinuance, the Company recognized a loss of \$92 million in other comprehensive income, which will be reclassified from AOCI into interest expense over the remaining life of the debt, a weighted-average period of approximately 10 years. The Company did not discontinue any cash flow hedging relationships during the nine months ended September 26, 2014. During the nine months ended October 2, 2015, the Company entered into new cross-currency swaps, which had a notional value of \$566 million as of October 2, 2015.

The Company has entered into commodity futures contracts and other derivative instruments on various commodities to mitigate the price risk associated with forecasted purchases of materials used in our manufacturing process. These derivative instruments have been designated and qualify as part of the Company's commodity cash flow hedging program. The objective of this hedging program is to reduce the variability of cash flows associated with future purchases of certain commodities. The total notional values of derivatives that were designated and qualified for the Company's commodity cash flow hedging program were \$6 million and \$9 million as of October 2, 2015 and December 31, 2014, respectively.

Our Company monitors our mix of short-term debt and long-term debt regularly. From time to time, we manage our risk to interest rate fluctuations through the use of derivative financial instruments. The Company has entered into

interest rate swap agreements and has designated these instruments as part of the Company's interest rate cash flow hedging program. The objective of this hedging program is to mitigate the risk of adverse changes in benchmark interest rates on the Company's future interest payments. The total notional values of these interest rate swap agreements that were designated and qualified for the Company's interest rate cash flow hedging program were \$4,829 million and \$4,328 million as of October 2, 2015 and December 31, 2014, respectively.

The following table presents the pretax impact that changes in the fair values of derivatives designated as cash flow hedges had on AOCI and earnings during the three months ended October 2, 2015 (in millions):

| | Gain (Loss) Recognized in Other Comprehensive Income ("OCI") | Location of Gain (Loss) Recognized in Income ¹ | Gain (Loss) Reclassified from AOCI into Income (Effective Portion) | Gain (Loss) Recognized in Income (Ineffective Portion and Amount Excluded from Effectiveness Testing) | |
|----------------------------|--|--|---|--|---|
| Foreign currency contracts | \$1 | Net operating revenues | \$170 | \$— | 2 |
| Foreign currency contracts | 22 | Cost of goods sold | 16 | — | 2 |
| Foreign currency contracts | — | Interest expense | (3 |)— | |
| Interest rate contracts | (223 |) Interest expense | 1 | (3 |) |
| Commodity contracts | (1 |) Cost of goods sold | (1 |)— | |
| Total | \$(201 |) | \$183 | \$(3 |) |

¹ The Company records gains and losses reclassified from AOCI into income for the effective portion and the ineffective portion, if any, to the same line items in our condensed consolidated statements of income.

² Includes a de minimis amount of ineffectiveness in the hedging relationship.

The following table presents the pretax impact that changes in the fair values of derivatives designated as cash flow hedges had on AOCI and earnings during the nine months ended October 2, 2015 (in millions):

| | Gain (Loss) Recognized in OCI | Location of Gain (Loss) Recognized in Income ¹ | Gain (Loss) Reclassified from AOCI into Income (Effective Portion) | Gain (Loss) Recognized in Income (Ineffective Portion and Amount Excluded from Effectiveness Testing) | |
|----------------------------|-------------------------------------|--|---|--|---|
| Foreign currency contracts | \$727 | Net operating revenues | \$468 | \$— | 2 |
| Foreign currency contracts | 52 | Cost of goods sold | 44 | — | 2 |
| Foreign currency contracts | 18 | Interest expense | (7 |)— | |
| Interest rate contracts | (187 |) Interest expense | (2 |) (3 |) |
| Commodity contracts | (2 |) Cost of goods sold | (2 |)— | |
| Total | \$608 | | \$501 | \$(3 |) |

¹ The Company records gains and losses reclassified from AOCI into income for the effective portion and the ineffective portion, if any, to the same line items in our condensed consolidated statements of income.

² Includes a de minimis amount of ineffectiveness in the hedging relationship.

The following table presents the pretax impact that changes in the fair values of derivatives designated as cash flow hedges had on AOCI and earnings during the three months ended September 26, 2014 (in millions):

| | Gain (Loss) Recognized in OCI | Location of Gain (Loss) Recognized in Income ¹ | Gain (Loss) Reclassified from AOCI into Income (Effective Portion) | Gain (Loss) Recognized in Income (Ineffective Portion and Amount Excluded from Effectiveness Testing) |
|--|-------------------------------------|--|---|---|
|--|-------------------------------------|--|---|---|

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| | | | | |
|----------------------------|-------|-----------------------------|-------|------|
| Foreign currency contracts | \$490 | Net operating revenues | \$19 | \$— |
| Foreign currency contracts | 36 | Cost of goods sold | 5 | — |
| Foreign currency contracts | (93 |) Other income (loss) — net | (52 |)— |
| Interest rate contracts | (9 |) Interest expense | — | — |
| Commodity contracts | — | Cost of goods sold | 1 | — |
| Total | \$424 | | \$(27 |)\$— |

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¹ The Company records gains and losses reclassified from AOCI into income for the effective portion and the ineffective portion, if any, to the same line items in our condensed consolidated statements of income.

² Includes a de minimis amount of ineffectiveness in the hedging relationship.

The following table presents the pretax impact that changes in the fair values of derivatives designated as cash flow hedges had on AOCI and earnings during the nine months ended September 26, 2014 (in millions):

| | Gain (Loss) Recognized in OCI | Location of Gain (Loss) Recognized in Income ¹ | Gain (Loss) Reclassified from AOCI into Income (Effective Portion) | Gain (Loss) Recognized in Income (Ineffective Portion and Amount Excluded from Effectiveness Testing) | |
|----------------------------|-------------------------------------|--|---|---|---|
| Foreign currency contracts | \$378 | Net operating revenues | \$62 | \$— | 2 |
| Foreign currency contracts | 15 | Cost of goods sold | 25 | — | 2 |
| Foreign currency contracts | (93 |) Other income (loss) — net | (52 |) — | |
| Interest rate contracts | (100 |) Interest expense | — | — | |
| Commodity contracts | 1 | Cost of goods sold | 2 | — | |
| Total | \$201 | | \$37 | \$— | |

¹ The Company records gains and losses reclassified from AOCI into income for the effective portion and the ineffective portion, if any, to the same line items in our condensed consolidated statements of income.

² Includes a de minimis amount of ineffectiveness in the hedging relationship.

As of October 2, 2015, the Company estimates that it will reclassify into earnings during the next 12 months \$618 million of gains from the pretax amount recorded in AOCI as the anticipated cash flows occur.

Fair Value Hedging Strategy

The Company uses interest rate swap agreements designated as fair value hedges to minimize exposure to changes in the fair value of fixed-rate debt that results from fluctuations in benchmark interest rates. The Company also uses cross-currency interest rate swaps to hedge the changes in the fair value of foreign currency denominated debt relating to changes in foreign currency exchange rates and benchmark interest rates. The changes in fair values of derivatives designated as fair value hedges and the offsetting changes in fair values of the hedged items are recognized in earnings. The ineffective portions of these hedges are immediately recognized in earnings. As of October 2, 2015, such adjustments had cumulatively increased the carrying value of our long-term debt by \$20 million. When a derivative is no longer designated as a fair value hedge for any reason, including termination and maturity, the remaining unamortized difference between the carrying value of the hedged item at that time and the par value of the hedged item is amortized to earnings over the remaining life of the hedged item, or immediately if the hedged item has matured. The total notional values of derivatives that related to our fair value hedges of this type were \$9,147 million and \$6,600 million as of October 2, 2015 and December 31, 2014, respectively.

The Company also uses fair value hedges to minimize exposure to changes in the fair value of certain available-for-sale securities from fluctuations in foreign currency exchange rates. The changes in fair values of derivatives designated as fair value hedges and the offsetting changes in fair values of the hedged items are recognized in earnings. As a result, any difference is reflected in earnings as ineffectiveness. The total notional values of derivatives that related to our fair value hedges of this type were \$1,479 million and \$1,358 million as of October 2, 2015 and December 31, 2014, respectively.

The following table summarizes the pretax impact that changes in the fair values of derivatives designated as fair value hedges had on earnings during the three months ended October 2, 2015 and September 26, 2014 (in millions):

| Hedging Instruments and Hedged Items | Location of Gain (Loss) Recognized in Income | Gain (Loss) Recognized in Income ¹ Three Months Ended | |
|--------------------------------------|---|--|-----------------------|
| | | October 2, 2015 | September 26, 2014 |
| Interest rate contracts | Interest expense | \$151 | \$(36) |

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|--|---------------------------|------|-------|---|
| Fixed-rate debt | Interest expense | (152 |)44 | |
| Net impact to interest expense | | \$(1 |)\$8 | |
| Foreign currency contracts | Other income (loss) — net | \$82 | \$12 | |
| Available-for-sale securities | Other income (loss) — net | (87 |)(18 |) |
| Net impact to other income (loss) — net | | \$(5 |)\$(6 |) |
| Net impact of fair value hedging instruments | | \$(6 |)\$2 | |

¹ The net impacts represent the ineffective portions of the hedge relationships and the amounts excluded from the assessment of hedge effectiveness.

The following table summarizes the pretax impact that changes in the fair values of derivatives designated as fair value hedges had on earnings during the nine months ended October 2, 2015 and September 26, 2014 (in millions):

| Hedging Instruments and Hedged Items | Location of Gain (Loss) Recognized in Income | Gain (Loss) Recognized in Income ¹ | |
|--|--|---|--|
| | | Recognized in Income Nine Months Ended October 2, 2015 | Recognized in Income Nine Months Ended September 26, 2014 |
| Interest rate contracts | Interest expense | \$(71) | \$(10) |
| Fixed-rate debt | Interest expense | 79 | 29 |
| Net impact to interest expense | | \$8 | \$19 |
| Foreign currency contracts | Other income (loss) — net | \$217 | \$(7) |
| Available-for-sale securities | Other income (loss) — net | (231) | (10) |
| Net impact to other income (loss) — net | | \$(14) | \$(17) |
| Net impact of fair value hedging instruments | | \$(6) | \$2 |

¹ The net impacts represent the ineffective portions of the hedge relationships and the amounts excluded from the assessment of hedge effectiveness.

Hedges of Net Investments in Foreign Operations Strategy

The Company uses forward contracts and non-derivative financial instruments to protect the value of our investments in a number of foreign subsidiaries. During the nine months ended October 2, 2015, the Company designated a portion of its euro-denominated debt as a hedge of a net investment in our European operations. The change in the carrying value of the designated portion of the euro-denominated debt due to changes in exchange rates is recorded in net foreign currency translation adjustment, a component of AOCI. For derivative instruments that are designated and qualify as hedges of net investments in foreign operations, the changes in fair values of the derivative instruments are recognized in net foreign currency translation adjustment, to offset the changes in the values of the net investments being hedged. Any ineffective portions of net investment hedges are reclassified from AOCI into earnings during the period of change.

The following table summarizes the notional values and pretax impact of changes in the fair values of instruments designated as net investment hedges (in millions):

| | Notional Amount | | Gain (Loss) Recognized in OCI | | | |
|-----------------------------------|-----------------------------|-------------------------------|-------------------------------|-----------------------|--------------------|-----------------------|
| | as of October 2, 2015 | as of December 31, 2014 | Three Months Ended | | Nine Months Ended | |
| | October 2, 2015 | December 31, 2014 | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 |
| Foreign currency contracts | \$1,657 | \$ 2,047 | \$274 | \$ 134 | \$680 | \$(8) |
| Foreign currency denominated debt | 11,420 | — | (104) | — | (386) | — |
| Total | \$13,077 | \$ 2,047 | \$170 | \$ 134 | \$294 | \$(8) |

The Company did not reclassify any deferred gains or losses related to net investment hedges from AOCI into earnings during the three and nine months ended October 2, 2015 and September 26, 2014. In addition, the Company did not have any ineffectiveness related to net investment hedges during the three and nine months ended October 2, 2015 and September 26, 2014. The cash inflows and outflows associated with the Company's derivative contracts designated as net investment hedges are classified in the line item other investing activities in our condensed consolidated statements of cash flows.

Economic (Nondesignated) Hedging Strategy

In addition to derivative instruments that are designated and qualify for hedge accounting, the Company also uses certain derivatives as economic hedges to primarily manage foreign currency, interest rate and commodity exposure. Although these derivatives were not designated and/or did not qualify for hedge accounting, they are effective economic hedges. The changes in fair values of economic hedges are immediately recognized into earnings.

The Company uses foreign currency economic hedges to offset the earnings impact that fluctuations in foreign currency exchange rates have on certain monetary assets and liabilities denominated in nonfunctional currencies. The changes in fair values of economic hedges used to offset those monetary assets and liabilities are immediately recognized into earnings in the line item other income (loss) — net in our condensed consolidated statements of income. In addition, we use foreign currency economic hedges to minimize the variability in cash flows associated with fluctuations in foreign currency exchange rates. The changes in fair values of economic hedges used to offset the variability in U.S. dollar net cash flows are recognized into earnings in the line items net operating revenues or cost of goods sold in our condensed consolidated statements of income, as applicable. The total notional values of derivatives related to our foreign currency economic hedges were \$4,228 million and \$4,334 million as of October 2, 2015 and December 31, 2014, respectively.

The Company also uses certain derivatives as economic hedges to mitigate the price risk associated with the purchase of materials used in the manufacturing process and for vehicle fuel. The changes in fair values of these economic hedges are immediately recognized into earnings in the line items net operating revenues, cost of goods sold, and selling, general and administrative expenses in our condensed consolidated statements of income, as applicable. The total notional values of derivatives related to our economic hedges of this type were \$1,212 million and \$816 million as of October 2, 2015 and December 31, 2014, respectively.

The following tables present the pretax impact that changes in the fair values of derivatives not designated as hedging instruments had on earnings (in millions):

| Derivatives Not Designated as Hedging Instruments | Location of Gain (Loss) Recognized in Income | Three Months Ended | |
|--|---|--------------------|-----------------------|
| | | October 2, 2015 | September 26, 2014 |
| Foreign currency contracts | Net operating revenues | \$34 | \$6 |
| Foreign currency contracts | Other income (loss) — net | (26 |)(70 |
| Foreign currency contracts | Cost of goods sold | 2 | — |
| Commodity contracts | Net operating revenues | (9 |)(9 |
| Commodity contracts | Cost of goods sold | (133 |)25 |
| Commodity contracts | Selling, general and administrative expenses | (14 |)(15 |
| Other derivative instruments | Selling, general and administrative expenses | (12 |)3 |
| Other derivative instruments | Other income (loss) — net | (24 |)18 |
| Total | | \$(182 |)\$42 |
| | | Nine Months Ended | |
| Derivatives Not Designated as Hedging Instruments | Location of Gain (Loss) Recognized in Income | October 2, 2015 | September 26, 2014 |
| Foreign currency contracts | Net operating revenues | \$43 | \$(12 |
| Foreign currency contracts | Other income (loss) — net | (75 |)(47 |
| Foreign currency contracts | Cost of goods sold | 3 | — |
| Commodity contracts | Net operating revenues | (8 |)(9 |
| Commodity contracts | Cost of goods sold | (152 |)60 |
| Commodity contracts | Selling, general and administrative expenses | (13 |)(14 |
| Other derivative instruments | Selling, general and administrative expenses | (11 |)17 |
| Other derivative instruments | Other income (loss) — net | (86 |)26 |
| Total | | \$(299 |)\$21 |

NOTE 6: DEBT AND BORROWING ARRANGEMENTS

During the nine months ended October 2, 2015, the Company issued SFr1,325 million and €8,500 million of long-term debt. The carrying value of this debt as of October 2, 2015 was \$10,887 million. The general terms of the notes issued are as follows:

- SFr200 million total principal amount of notes due October 2, 2017, at a fixed interest rate of 0.00 percent;
- SFr550 million total principal amount of notes due December 22, 2022, at a fixed interest rate of 0.25 percent;
- SFr575 million total principal amount of notes due October 2, 2028, at a fixed interest rate of 1.00 percent;
- €2,000 million total principal amount of notes due March 9, 2017, at a variable interest rate equal to the three-month Euro Interbank Offered Rate ("EURIBOR") plus 0.15 percent;
- €2,000 million total principal amount of notes due September 9, 2019, at a variable interest rate equal to the three-month EURIBOR plus 0.23 percent;
- €1,500 million total principal amount of notes due March 9, 2023, at a fixed interest rate of 0.75 percent;
- €1,500 million total principal amount of notes due March 9, 2027, at a fixed interest rate of 1.125 percent; and
- €1,500 million total principal amount of notes due March 9, 2035, at a fixed interest rate of 1.625 percent.

During the nine months ended October 2, 2015, the Company retired \$2,500 million of long-term debt upon maturity. The Company also extinguished \$2,039 million of long-term debt prior to maturity, incurring associated charges of \$320 million recorded in the line item interest expense in our condensed consolidated statement of income. These charges included the difference between the reacquisition price and the net carrying amount of the debt extinguished, including the impact of the related fair value hedging relationship. The general terms of the notes that were extinguished are as follows:

- \$1,148 million total principal amount of notes due November 15, 2017, at a fixed interest rate of 5.35 percent; and
- \$891 million total principal amount of notes due March 15, 2019, at a fixed interest rate of 4.875 percent.

NOTE 7: COMMITMENTS AND CONTINGENCIES

Guarantees

As of October 2, 2015, we were contingently liable for guarantees of indebtedness owed by third parties of \$502 million, of which \$240 million related to variable interest entities. These guarantees are primarily related to third-party customers, bottlers, vendors and container manufacturing operations and have arisen through the normal course of business. These guarantees have various terms, and none of these guarantees was individually significant. The amount represents the maximum potential future payments that we could be required to make under the guarantees; however, we do not consider it probable that we will be required to satisfy these guarantees.

We believe our exposure to concentrations of credit risk is limited due to the diverse geographic areas covered by our operations.

Legal Contingencies

The Company is involved in various legal proceedings. We establish reserves for specific legal proceedings when we determine that the likelihood of an unfavorable outcome is probable and the amount of loss can be reasonably estimated. Management has also identified certain other legal matters where we believe an unfavorable outcome is reasonably possible and/or for which no estimate of possible losses can be made. Management believes that the total liabilities to the Company that may arise as a result of currently pending legal proceedings will not have a material adverse effect on the Company taken as a whole.

Tax Audits

The Company is involved in various tax matters, with respect to some of which the outcome is uncertain. We establish reserves to remove some or all of the tax benefit of any of our tax positions at the time we determine that it becomes uncertain based upon one of the following conditions: (1) the tax position is not "more likely than not" to be sustained, (2) the tax position is "more likely than not" to be sustained, but for a lesser amount, or (3) the tax position is "more likely than not" to be sustained, but not in the financial period in which the tax position was originally taken. For purposes of evaluating whether or not a tax position is uncertain, (1) we presume the tax position will be examined by the relevant taxing authority that has full knowledge of all relevant information; (2) the technical merits of a tax position are derived from authorities such as legislation and statutes, legislative intent, regulations, rulings and case law and their applicability to the facts and circumstances of the tax position; and (3) each tax position is evaluated

without consideration of the possibility of offset or aggregation with other tax positions taken. A number of years may elapse before a particular uncertain tax position is audited and finally resolved or when a tax assessment is raised. The number of years subject to tax assessments varies depending on the tax jurisdiction. The tax benefit that has been previously reserved because of a failure to meet the "more likely than not" recognition threshold would be

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recognized in our income tax expense in the first interim period when the uncertainty disappears under any one of the following conditions: (1) the tax position is "more likely than not" to be sustained, (2) the tax position, amount, and/or timing is ultimately settled through negotiation or litigation, or (3) the statute of limitations for the tax position has expired. Refer to Note 13.

On September 17, 2015, the Company received a Statutory Notice of Deficiency ("Notice") from the Internal Revenue Service ("IRS") for the tax years 2007 through 2009, after a five-year audit. In the Notice, the IRS claims that the Company's United States taxable income should be increased by an amount that creates a potential additional federal income tax liability of approximately \$3.3 billion for the period, plus interest. No penalties were asserted. The disputed amounts largely relate to a transfer pricing matter involving the appropriate amount of taxable income the Company should report in the United States in connection with its licensing of intangible property to certain related foreign licensees regarding the manufacturing, distribution, sale, marketing and promotion of products in overseas markets.

The Company has followed the same transfer pricing methodology for these licenses since the methodology was agreed with the IRS in a 1996 closing agreement that applied back to 1987. The closing agreement provides prospective penalty protection as long as the Company follows the prescribed methodology, and the Company has continued to abide by its terms for all subsequent years. The Company's compliance with the closing agreement was audited and confirmed by the IRS in five successive audit cycles covering the subsequent 11 years through 2006, with the last audit concluding as recently as 2009.

The IRS provided the Company no economist's report or other detailed explanation for the asserted adjustments until approximately two weeks before the issuance of the Notice. The Company has also been notified by the IRS that this matter has been designated for litigation. Therefore, the Company will be prevented from pursuing any administrative settlement at IRS Appeals or under the IRS Advanced Pricing and Mutual Agreement Program.

The Company firmly believes that the assessments are without merit and plans to pursue all available administrative and judicial remedies necessary to resolve this matter. Initially, the Company expects to file a petition in the United States Tax Court challenging the Notice. The Company intends to vigorously defend its position and is confident in its ability to prevail on the merits. The Company regularly assesses the likelihood of adverse outcomes resulting from examinations such as this to determine the adequacy of its tax reserves. The Company believes that the final adjudication of this matter will not have a material impact on its consolidated financial position, results of operations or cash flows and that it has adequate tax reserves for all tax matters. However, the ultimate outcome of disputes of this nature is uncertain, and if the IRS were to prevail on its assertions, the assessed tax and deficiency interest could have a material adverse impact on the Company's financial position, results of operations or cash flows.

Risk Management Programs

The Company has numerous global insurance programs in place to help protect the Company from the risk of loss. In general, we are self-insured for large portions of many different types of claims; however, we do use commercial insurance above our self-insured retentions to reduce the Company's risk of catastrophic loss. Our reserves for the Company's self-insured losses are estimated using actuarial methods and assumptions of the insurance industry, adjusted for our specific expectations based on our claim history. Our self-insurance reserves totaled \$549 million and \$530 million as of October 2, 2015 and December 31, 2014, respectively.

NOTE 8: COMPREHENSIVE INCOME

The following table summarizes the allocation of total comprehensive income between shareowners of The Coca-Cola Company and noncontrolling interests (in millions):

| | Nine Months Ended October 2, 2015 | | |
|---|--|-----------------------------|---------|
| | Shareowners of The Coca-Cola Company | Noncontrolling Interests | Total |
| Consolidated net income | \$6,114 | \$16 | \$6,130 |
| Other comprehensive income: | | | |
| Net foreign currency translation adjustment | (3,529) | (15) | (3,544) |
| Net gain (loss) on derivatives ¹ | 65 | — | 65 |

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| | | | | |
|--|---------|-----|---------|---|
| Net unrealized gain (loss) on available-for-sale securities ² | (1,701 |)— | (1,701 |) |
| Net change in pension and other benefit liabilities | 129 | — | 129 | |
| Total comprehensive income | \$1,078 | \$1 | \$1,079 | |

¹ Refer to Note 5 for additional information related to the net gain or loss on derivative instruments designated and qualifying as cash flow hedging instruments.

² Refer to Note 3 for additional information related to the net unrealized gain or loss on available-for-sale securities.

The following tables present OCI attributable to shareowners of The Coca-Cola Company, including our proportionate share of equity method investees' OCI (in millions):

| Three Months Ended October 2, 2015 | Before-Tax Amount | Income Tax | After-Tax Amount |
|--|-------------------|------------|------------------|
| Foreign currency translation adjustments: | | | |
| Translation adjustment arising during the period | \$(1,279) | \$22 | \$(1,257) |
| Reclassification adjustments recognized in net income | — | — | — |
| Net foreign currency translation adjustments | (1,279) | 22 | (1,257) |
| Derivatives: | | | |
| Unrealized gains (losses) arising during the period | (200) | 79 | (121) |
| Reclassification adjustments recognized in net income | (183) | 68 | (115) |
| Net gain (loss) on derivatives ¹ | (383) | 147 | (236) |
| Available-for-sale securities: | | | |
| Unrealized gains (losses) arising during the period | (606) | 13 | (593) |
| Reclassification adjustments recognized in net income | (29) | 14 | (15) |
| Net change in unrealized gain (loss) on available-for-sale securities ² | (635) | 27 | (608) |
| Pension and other benefit liabilities: | | | |
| Net pension and other benefits arising during the period | (7) | 1 | (6) |
| Reclassification adjustments recognized in net income | 47 | (17) | 30 |
| Net change in pension and other benefit liabilities ³ | 40 | (16) | 24 |
| Other comprehensive income (loss) attributable to The Coca-Cola Company | \$(2,257) | \$180 | \$(2,077) |

¹ Refer to Note 5 for additional information related to the net gain or loss on derivative instruments designated and qualifying as cash flow hedging instruments.

² Includes reclassification adjustments related to divestitures of certain available-for-sale securities. Refer to Note 3 for additional information related to these divestitures.

³ Refer to Note 12 for additional information related to the Company's pension and other postretirement benefit liabilities.

| Nine Months Ended October 2, 2015 | Before-Tax Amount | Income Tax | After-Tax Amount |
|--|-------------------|------------|------------------|
| Foreign currency translation adjustments: | | | |
| Translation adjustment arising during the period | \$(3,664) | \$86 | \$(3,578) |
| Reclassification adjustments recognized in net income | 63 | (14) | 49 |
| Net foreign currency translation adjustments | (3,601) | 72 | (3,529) |
| Derivatives: | | | |
| Unrealized gains (losses) arising during the period | 606 | (229) | 377 |
| Reclassification adjustments recognized in net income | (501) | 189 | (312) |
| Net gain (loss) on derivatives ¹ | 105 | (40) | 65 |
| Available-for-sale securities: | | | |
| Unrealized gains (losses) arising during the period | (2,034) | 369 | (1,665) |
| Reclassification adjustments recognized in net income | (58) | 22 | (36) |
| Net change in unrealized gain (loss) on available-for-sale securities ² | (2,092) | 391 | (1,701) |
| Pension and other benefit liabilities: | | | |
| Net pension and other benefits arising during the period | 53 | (15) | 38 |
| Reclassification adjustments recognized in net income | 142 | (51) | 91 |
| Net change in pension and other benefit liabilities ³ | 195 | (66) | 129 |
| Other comprehensive income (loss) attributable to The Coca-Cola Company | \$(5,393) | \$357 | \$(5,036) |

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Refer to Note 5 for additional information related to the net gain or loss on derivative instruments designated and qualifying as cash flow hedging instruments.

² Includes reclassification adjustments related to divestitures of certain available-for-sale securities. Refer to Note 3 for additional information related to these divestitures.

³ Refer to Note 12 for additional information related to the Company's pension and other postretirement benefit liabilities.

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| Three Months Ended September 26, 2014 | Before-Tax Amount | Income Tax | After-Tax Amount |
|--|----------------------|------------|---------------------|
| Foreign currency translation adjustments: | | | |
| Translation adjustment arising during the period | \$(1,166) | \$(67) | \$(1,233) |
| Reclassification adjustments recognized in net income | — | — | — |
| Net foreign currency translation adjustments | (1,166) | (67) | (1,233) |
| Derivatives: | | | |
| Unrealized gains (losses) arising during the period | 419 | (157) | 262 |
| Reclassification adjustments recognized in net income | 27 | (11) | 16 |
| Net gain (loss) on derivatives ¹ | 446 | (168) | 278 |
| Available-for-sale securities: | | | |
| Unrealized gains (losses) arising during the period | 177 | (99) | 78 |
| Reclassification adjustments recognized in net income | (6) | 2) | (4) |
| Net change in unrealized gain (loss) on available-for-sale securities ² | 171 | (97) | 74 |
| Pension and other benefit liabilities: | | | |
| Net pension and other benefits arising during the period | 19 | (4) | 15 |
| Reclassification adjustments recognized in net income | 14 | (5) | 9 |
| Net change in pension and other benefit liabilities ³ | 33 | (9) | 24 |
| Other comprehensive income (loss) attributable to The Coca-Cola Company | \$(516) | \$(341) | \$(857) |

¹ Refer to Note 5 for additional information related to the net gain or loss on derivative instruments designated and qualifying as cash flow hedging instruments.

² Includes reclassification adjustments related to divestitures of certain available-for-sale securities. Refer to Note 3 for additional information related to these divestitures.

³ Refer to Note 12 for additional information related to the Company's pension and other postretirement benefit liabilities.

| Nine Months Ended September 26, 2014 | Before-Tax Amount | Income Tax | After-Tax Amount |
|--|----------------------|------------|---------------------|
| Foreign currency translation adjustments: | | | |
| Translation adjustment arising during the period | \$(1,286) | \$6 | \$(1,280) |
| Reclassification adjustments recognized in net income | — | — | — |
| Net foreign currency translation adjustments | (1,286) | 6 | (1,280) |
| Derivatives: | | | |
| Unrealized gains (losses) arising during the period | 194 | (73) | 121 |
| Reclassification adjustments recognized in net income | (37) | 14) | (23) |
| Net gain (loss) on derivatives ¹ | 157 | (59) | 98 |
| Available-for-sale securities: | | | |
| Unrealized gains (losses) arising during the period | 1,145 | (415) | 730 |
| Reclassification adjustments recognized in net income | (9) | 2) | (7) |
| Net change in unrealized gain (loss) on available-for-sale securities ² | 1,136 | (413) | 723 |
| Pension and other benefit liabilities: | | | |
| Net pension and other benefits arising during the period | 27 | (6) | 21 |
| Reclassification adjustments recognized in net income | 43 | (16) | 27 |
| Net change in pension and other benefit liabilities ³ | 70 | (22) | 48 |
| Other comprehensive income (loss) attributable to The Coca-Cola Company | \$77 | \$(488) | \$(411) |

¹ Refer to Note 5 for additional information related to the net gain or loss on derivative instruments designated and qualifying as cash flow hedging instruments.

- ² Includes reclassification adjustments related to divestitures of certain available-for-sale securities. Refer to Note 3 for additional information related to these divestitures.
- ³ Refer to Note 12 for additional information related to the Company's pension and other postretirement benefit liabilities.

The following table presents the amounts and line items in our condensed consolidated statement of income where adjustments reclassified from AOCI into income were recorded during the three and nine months ended October 2, 2015 (in millions):

| Description of AOCI Component | Financial Statement Line Item | Amount Reclassified from AOCI into Income | |
|--|-------------------------------|--|--------------------------------------|
| | | Three Months Ended October 2, 2015 | Nine Months Ended October 2, 2015 |
| Foreign currency translation adjustments: | | | |
| Divestitures, deconsolidations and other | Other income (loss) — net | \$— | \$63 |
| | Income before income taxes | — | 63 |
| | Income taxes | — | (14) |
| | Consolidated net income | \$— | \$49 |
| Derivatives: | | | |
| Foreign currency contracts | Net operating revenues | \$(170) | \$(468) |
| Foreign currency and commodity contracts | Cost of goods sold | (15) | (42) |
| Foreign currency contracts | Interest expense | 3 | 7 |
| Interest rate contracts | Interest expense | (1) | 2 |
| | Income before income taxes | (183) | (501) |
| | Income taxes | 68 | 189 |
| | Consolidated net income | \$(115) | \$(312) |
| Available-for-sale securities: | | | |
| Sale of securities | Other income (loss) — net | \$(29) | \$(58) |
| | Income before income taxes | (29) | (58) |
| | Income taxes | 14 | 22 |
| | Consolidated net income | \$(15) | \$(36) |
| Pension and other benefit liabilities: | | | |
| Amortization of net actuarial loss | * | \$53 | \$157 |
| Amortization of prior service cost (credit) | * | (6) | (15) |
| | Income before income taxes | 47 | 142 |
| | Income taxes | (17) | (51) |
| | Consolidated net income | \$30 | \$91 |

This component of AOCI is included in the Company's computation of net periodic benefit cost and is not *reclassified out of AOCI into a single line item in our condensed consolidated statements of income in its entirety.

Refer to Note 12 for additional information.

NOTE 9: CHANGES IN EQUITY

The following table provides a reconciliation of the beginning and ending carrying amounts of total equity, equity attributable to shareowners of The Coca-Cola Company and equity attributable to noncontrolling interests (in millions):

| | Total | Shareowners of The Coca-Cola Company | | | | Treasury Stock | Non- controlling Interests |
|--|----------|--------------------------------------|---|-----------------|--------------------|-------------------|----------------------------------|
| | | Reinvested Earnings | Other Comprehensive Income (Loss) | Common Stock | Capital Surplus | | |
| December 31, 2014 | \$30,561 | \$63,408 | \$ (5,777) | \$ 1,760 | \$13,154 | \$(42,225) | \$ 241 |
| Comprehensive income (loss) | 1,079 | 6,114 | (5,036) | — | — | — | 1 |
| Dividends paid/payable to shareowners of The Coca-Cola Company | (4,313) | (4,313) | — | — | — | — | — |

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| | | | | | | |
|---|----------|----------|--------------|----------|----------|-------------------|
| Dividends paid to noncontrolling interests | (27) | — | — | — | — | (27) |
| Business combinations including purchase accounting adjustments | (3) | — | — | — | — | (3) |
| Purchases of treasury stock | (1,997) | — | — | — | (1,997) | — |
| Impact related to stock compensation plans | 961 | — | — | — | 561 | 400 |
| Other activities | 6 | — | — | — | — | 6 |
| October 2, 2015 | \$26,267 | \$65,209 | \$ (10,813) | \$ 1,760 | \$13,715 | \$(43,822)\$ 218 |

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NOTE 10: SIGNIFICANT OPERATING AND NONOPERATING ITEMS**Other Operating Charges**

During the three months ended October 2, 2015, the Company recorded other operating charges of \$264 million. These charges included \$141 million due to the Company's productivity and reinvestment program and \$75 million due to the integration of our German bottling operations. In addition, the Company recorded an impairment charge of \$38 million on one of the trademarks included in the glacéau portfolio, primarily as a result of foreign currency exchange rate fluctuations that impacted the fair value of the asset. The remaining carrying value of the trademark included in the glacéau portfolio as of October 2, 2015 was \$2.6 billion, which is equal to its fair value. If the future operating results of this trademark do not support the current financial projections or if macroeconomic conditions change causing the cost of capital and/or discount rate to increase without an offsetting increase in the operating results, it is likely that we would be required to recognize an additional impairment charge related to this trademark. In addition, the Company recorded a \$3 million impairment charge on a Venezuelan trademark. Refer to Note 11 for additional information on the Company's productivity, integration and restructuring initiatives. Refer to Note 15 for the impact these charges had on our operating segments.

During the nine months ended October 2, 2015, the Company recorded other operating charges of \$1,166 million. These charges consisted of \$323 million due to the Company's productivity and reinvestment program and \$204 million due to the integration of our German bottling operations. In addition, the Company recorded impairment charges of \$418 million primarily due to the discontinuation of the energy products in the glacéau portfolio as a result of the Monster Transaction and incurred a charge of \$100 million due to a cash contribution we made to The Coca-Cola Foundation. The Company also incurred a charge of \$111 million due to the write-down of receivables from our bottling partner in Venezuela and an impairment of a Venezuelan trademark primarily due to changes in exchange rates as a result of the establishment of the new open market exchange system. Refer to Note 11 for additional information on the Company's productivity, integration and restructuring initiatives. Refer to Note 2 for additional information on the Monster Transaction. Refer to Note 1 for additional information on the Venezuelan currency change. Refer to Note 15 for the impact these charges had on our operating segments.

During the three months ended September 26, 2014, the Company incurred other operating charges of \$128 million. These charges primarily consisted of \$84 million due to the Company's productivity and reinvestment program and \$34 million due to the integration of our German bottling operations. The Company also recorded a loss of \$2 million as a result of the restructuring and transition of the Company's Russian juice operations to an existing joint venture with an unconsolidated bottling partner. Refer to Note 11 for additional information on the Company's productivity, integration and restructuring initiatives. Refer to Note 15 for the impact these charges had on our operating segments.

During the nine months ended September 26, 2014, the Company incurred other operating charges of \$457 million. These charges consisted of \$259 million due to the Company's productivity and reinvestment program and \$142 million due to the integration of our German bottling operations. The Company also recorded a loss of \$27 million as a result of the restructuring and transition of the Company's Russian juice operations to an existing joint venture with an unconsolidated bottling partner. In addition, a charge of \$21 million was incurred due to the write-down of receivables from our bottling partner in Venezuela as a result of limited government-approved exchange rate conversion mechanisms. Refer to Note 11 for additional information on the Company's productivity, integration and restructuring initiatives. Refer to Note 1 for additional information on the Venezuelan currency conversion mechanisms. Refer to Note 15 for the impact these charges had on our operating segments.

Other Nonoperating Items**Interest Expense**

During the nine months ended October 2, 2015, the Company recorded charges of \$320 million due to the early extinguishment of certain long-term debt. These charges included the difference between the reacquisition price and the net carrying amount of the debt extinguished, including the impact of the related fair value hedging relationship. Refer to Note 6 for additional information and Note 15 for the impact this charge had on our operating segments.

Equity Income (Loss) — Net

During the three and nine months ended October 2, 2015, the Company recorded a net gain of \$3 million and a net charge of \$79 million, respectively. During the three and nine months ended September 26, 2014, the Company

recorded net charges of \$8 million and \$41 million, respectively. These amounts represent the Company's proportionate share of unusual or infrequent items recorded by certain of our equity method investees, including charges incurred by an equity method investee due to changes in the Venezuelan bolivar exchange rates. Refer to Note 15 for the impact these items had on our operating segments.

Other Income (Loss) — Net

During the three months ended October 2, 2015, the Company recorded charges of \$815 million primarily due to the refranchising of certain territories in North America. Refer to Note 2 for additional information on the North America refranchising. Refer to Note 15 for the impact these items had on our operating segments.

During the nine months ended October 2, 2015, the Company recorded a net gain of \$1,402 million as a result of the Monster Transaction and charges of \$848 million primarily due to the refranchising of certain territories in North America. In addition, the Company incurred charges of \$19 million as a result of the remeasurement of our previously held equity interest in a South African bottler to fair value upon our acquisition of the bottling operations and \$6 million as a result of a Brazilian bottling entity's majority interest owners exercising their option to acquire from us an additional equity interest at an exercise price less than that of our carrying value. The Company recognized a foreign currency exchange gain of \$277 million associated with our euro-denominated debt partially offset by a charge of \$27 million due to the remeasurement of the net monetary assets of our Venezuelan subsidiary using the SIMADI exchange rate. Refer to Note 2 for additional information related to the Monster Transaction, North America refranchising, the acquisition of the South African bottler and the sale of a portion of our interest in the Brazilian bottling entity. Refer to Note 1 for additional information related to the charge due to the remeasurement in Venezuela. Refer to Note 15 for the impact these items had on our operating segments.

During the three months ended September 26, 2014, the Company recorded a charge of \$270 million primarily related to the refranchising of certain territories in North America. Refer to Note 2 for additional information related to this charge and Note 15 for the impact this charge had on our operating segments.

During the nine months ended September 26, 2014, the Company recorded a charge of \$410 million primarily related to the refranchising of certain territories in North America. The Company also incurred a charge of \$226 million due to the expansion of the Venezuelan government's currency conversion markets. Refer to Note 2 for additional information related to the North America refranchising, Note 1 for additional information related to the change in Venezuelan exchange rates and Note 15 for the impact these charges had on our operating segments.

NOTE 11: PRODUCTIVITY, INTEGRATION AND RESTRUCTURING INITIATIVES**Productivity and Reinvestment**

In February 2012, the Company announced a four-year productivity and reinvestment program designed to further enable our efforts to strengthen our brands and reinvest our resources to drive long-term profitable growth. This program is focused on the following initiatives: global supply chain optimization; global marketing and innovation effectiveness; operating expense leverage and operational excellence; data and information technology systems standardization; and the integration of Coca-Cola Enterprises Inc.'s former North America business.

In February 2014, the Company announced the expansion of our productivity and reinvestment program to drive incremental productivity by 2016 that will primarily be redirected into increased media investments. Our incremental productivity goal consists of two relatively equal components. First, we will expand savings through global supply chain optimization, data and information technology systems standardization, and resource and cost reallocation. Second, we will increase the effectiveness of our marketing investments by transforming our marketing and commercial model to redeploy resources into more consumer-facing marketing investments to accelerate growth.

In October 2014, the Company announced that we are further expanding our productivity and reinvestment program and extending it through 2019. The expansion of the productivity initiatives will focus on four key areas: restructuring the Company's global supply chain, including manufacturing in North America; implementing zero-based work, an evolution of zero-based budget principles, across the organization; streamlining and simplifying the Company's operating model; and further driving increased discipline and efficiency in direct marketing investments.

The Company has incurred total pretax expenses of \$1,688 million related to this program since it commenced. These expenses were recorded in the line item other operating charges in our condensed consolidated statements of income. Refer to Note 15 for the impact these charges had on our operating segments. Outside services reported in the table below are primarily related to expenses in connection with legal, outplacement and consulting activities. Other direct costs reported in the table below include, among other items, internal and external costs associated with the development, communication, administration and implementation of these initiatives; accelerated depreciation on certain fixed assets; losses on disposal of certain assets; contract termination fees; and relocation costs.

The following table summarizes the balance of accrued expenses related to these productivity and reinvestment initiatives and the changes in the accrued amounts as of and for the three months ended October 2, 2015 (in millions):

| | Accrued Balance July 3, 2015 | Costs Incurred Three Months Ended October 2, 2015 | Payments | Noncash and Exchange | Accrued Balance October 2, 2015 |
|----------------------------|------------------------------------|---|----------|----------------------------|--|
| Severance pay and benefits | \$165 | \$28 | \$(29) | \$(30) |)\$134 |
| Outside services | 7 | 15 | (9) | (4) |)9 |
| Other direct costs | 13 | 98 | (93) | 1 | 19 |
| Total | \$185 | \$141 | \$(131) | \$(33) |)\$162 |

The following table summarizes the balance of accrued expenses related to these productivity and reinvestment initiatives and the changes in the accrued amounts as of and for the nine months ended October 2, 2015 (in millions):

| | Accrued Balance December 31, 2014 | Costs Incurred Nine Months Ended October 2, 2015 | Payments | Noncash and Exchange | Accrued Balance October 2, 2015 |
|----------------------------|--|---|----------|----------------------------|--|
| Severance pay and benefits | \$260 | \$62 | \$(159) | \$(29) |)\$134 |
| Outside services | 4 | 43 | (35) | (3) |)9 |
| Other direct costs | 21 | 218 | (183) | (37) |)19 |
| Total | \$285 | \$323 | \$(377) | \$(69) |)\$162 |

Integration of Our German Bottling Operations

In 2008, the Company began an integration initiative related to the 18 German bottling operations acquired in 2007. The Company incurred expenses of \$75 million and \$204 million related to this initiative during the three and nine months ended October 2, 2015, and has incurred total pretax expenses of \$1,039 million related to this initiative since it commenced. These charges were recorded in the line item other operating charges in our condensed consolidated statements of income and impacted the Bottling Investments operating segment. The expenses recorded in connection with these integration activities have been primarily due to involuntary terminations. The Company had \$144 million and \$101 million accrued related to these integration costs as of October 2, 2015 and December 31, 2014, respectively. We are currently reviewing additional restructuring opportunities within the German bottling operations, which if implemented will result in additional charges in future periods. Our German bottling operations are now classified as held for sale. Refer to Note 2.

NOTE 12: PENSION AND OTHER POSTRETIREMENT BENEFIT PLANS

Net periodic benefit cost for our pension and other postretirement benefit plans consisted of the following (in millions):

| | Pension Benefits | | Other Benefits | |
|--|--------------------|-----------------------|--------------------|-----------------------|
| | Three Months Ended | | | |
| | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 |
| Service cost | \$66 | \$ 62 | \$7 | \$7 |
| Interest cost | 95 | 101 | 9 | 11 |
| Expected return on plan assets | (176 |)(179 |)(3 |)(3 |
| Amortization of prior service cost (credit) | (1 |)— | (5 |)(4 |
| Amortization of net actuarial loss | 50 | 18 | 3 | — |
| Net periodic benefit cost (credit) | \$34 | \$ 2 | \$11 | \$11 |
| Special termination benefits | — | — | — | — |
| Settlement charge | — | — | — | — |
| Total cost (credit) recognized in statements of income | \$34 | \$ 2 | \$11 | \$11 |
| | Pension Benefits | | Other Benefits | |
| | Nine Months Ended | | | |
| | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 |
| Service cost | \$199 | \$ 196 | \$21 | \$20 |
| Interest cost | 285 | 304 | 28 | 32 |
| Expected return on plan assets | (529 |)(537 |)(9 |)(9 |
| Amortization of prior service cost (credit) | (1 |)(1 |)(14 |)(12 |
| Amortization of net actuarial loss | 149 | 54 | 8 | 2 |
| Net periodic benefit cost (credit) | \$103 | \$ 16 | \$34 | \$33 |
| Special termination benefits ¹ | 9 | — | — | — |
| Settlement charge | — | 2 | — | — |
| Total cost (credit) recognized in statements of income | \$112 | \$ 18 | \$34 | \$33 |

¹ The special termination benefits were primarily related to the Company's productivity, restructuring and integration initiatives. Refer to Note 11 for additional information related to our productivity, restructuring and integration initiatives.

During the nine months ended October 2, 2015, the Company contributed \$92 million to our pension plans, and we anticipate making additional contributions of approximately \$41 million during the remainder of 2015. The Company contributed \$168 million to our pension plans during the nine months ended September 26, 2014.

NOTE 13: INCOME TAXES

Our effective tax rate reflects the benefits of having significant operations outside the United States, which are generally taxed at rates lower than the U.S. statutory rate of 35 percent. As a result of employment actions and capital investments made by the Company, certain tax jurisdictions provide income tax incentive grants, including Brazil, Costa Rica, Singapore and Swaziland. The terms of these grants expire from 2016 to 2023. We anticipate that we will be able to extend or renew the grants in these locations. In addition, our effective tax rate reflects the benefits of having significant earnings generated in investments accounted for under the equity method of accounting, which are generally taxed at rates lower than the U.S. statutory rate.

At the end of each interim period, we make our best estimate of the effective tax rate expected to be applicable for the full fiscal year. This estimate reflects, among other items, our best estimate of operating results and foreign currency exchange rates. Based on current tax laws, the Company's estimated effective tax rate for 2015 is 22.5 percent.

However, in arriving at this estimate we do not include the estimated impact of unusual and/or infrequent items, which may cause significant variations in the customary relationship between income tax expense and income before income taxes.

On September 17, 2015, the Company received a Statutory Notice of Deficiency from the IRS for the tax years 2007 through 2009, after a five-year audit. Refer to Note 7.

The Company recorded income tax expense of \$272 million (15.8 percent effective tax rate) and \$538 million (20.2 percent effective tax rate) during the three months ended October 2, 2015 and September 26, 2014, respectively. The Company recorded income tax expense of \$1,937 million (24.0 percent effective tax rate) and \$1,896 million (23.0 percent effective tax rate) during the nine months ended October 2, 2015 and September 26, 2014, respectively. The following table illustrates the tax expense (benefit) associated with unusual and/or infrequent items for the interim periods presented (in millions):

| | Three Months Ended | | Nine Months Ended | |
|---|--------------------|------------------------|------------------------|------------------------|
| | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 |
| Productivity and reinvestment program | \$(49) |) ¹ \$ (30) |) ⁹ \$(124) |) ¹ \$ (96) |
| Other productivity, integration and restructuring initiatives | — | 2 | — | 10 |
| Transaction gains and losses | (291) |) ³ (96) |) ¹¹ 173 | 4 (147) |
| Certain tax matters | (6) |) ⁵ (29) |) ¹³ (6) |) ⁶ 2 |
| Other — net | — | 7 (2) |) ¹⁴ (168) |) ⁸ 6 |

¹ Related to charges of \$141 million and \$323 million during the three and nine months ended October 2, 2015, respectively. These charges were due to the Company's productivity and reinvestment program. Refer to Note 10 and Note 11.

² Related to charges of \$75 million and \$204 million during the three and nine months ended October 2, 2015, respectively. These charges were due to the integration of our German bottling operations. Refer to Note 10 and Note 11.

³ Related to a net charge of \$859 million that included \$815 million in charges primarily due to the refranchising of certain territories in North America and a \$38 million charge due to the impairment of one of the trademarks included in the glacéau portfolio. Refer to Note 2 and Note 10.

⁴ Related to a net gain of \$102 million that primarily consisted of a \$1,402 million net gain related to the Monster Transaction, partially offset by \$418 million of charges due to the impairment of one of the trademarks included in the glacéau portfolio, \$848 million of charges primarily due to the refranchising of certain territories in North America, a \$6 million additional charge related to the sale of a portion of our equity investment in a Brazilian bottling entity and a \$19 million charge related to the remeasurement of our equity interest in a South African bottler to fair value. Refer to Note 2 and Note 10.

⁵ Primarily related to amounts required to be recorded for changes to our uncertain tax positions, including interest and penalties. The components of the net change in uncertain tax positions were individually insignificant.

⁶ Primarily related to prior year audit settlements and amounts to be recorded for changes to our uncertain tax positions, including interest and penalties. The components of the net change in the uncertain tax positions were individually insignificant.

⁷ Related to charges of \$1 million that primarily included a \$3 million impairment of a Venezuelan trademark and a \$3 million gain due to our proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 1 and Note 10.

⁸ Related to charges of \$639 million that primarily consisted of a \$100 million cash donation to The Coca-Cola Foundation, \$320 million associated with the early extinguishment of long-term debt, \$27 million due to the remeasurement of the net monetary assets of our Venezuelan subsidiary into U.S. dollars using the SIMADI exchange rate, \$111 million due to the write-down we recorded related to receivables from our bottling partner in Venezuela and an impairment of a Venezuelan trademark, and \$79 million due to our proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 1, Note 6 and Note 10.

⁹ Related to charges of \$84 million and \$259 million during the three and nine months ended September 26, 2014, respectively. These charges were due to the Company's productivity and reinvestment program. Refer to Note 10 and Note 11.

¹⁰ Related to charges of \$34 million and \$142 million during the three and nine months ended September 26, 2014, respectively. These charges were due to the integration of our German bottling operations. Refer to Note 10 and

Note 11.

¹¹ Related to charges of \$277 million including \$270 million due to refranchising certain North America territories. Refer to Note 2.

¹² Related to charges of \$417 million including \$410 million due to refranchising certain North America territories. Refer to Note 2.

¹³ Primarily related to prior year audit settlements and amounts required to be recorded for changes to our uncertain tax positions, including interest and penalties, of which the components of the net change were individually insignificant.

¹⁴ Related to charges of \$14 million that primarily consisted of \$5 million due to the restructuring and transition of the Company's Russian juice operations to an existing joint venture with an unconsolidated bottling partner, and \$8 million due to our proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 1 and Note 10.

¹⁵ Related to charges of \$319 million that primarily consisted of \$268 million due to the expansion of the Venezuelan government's currency conversion markets, including a write-down of receivables from our bottling partner in Venezuela, \$30 million due to the restructuring and transition of the Company's Russian juice operations to an existing joint venture with an unconsolidated bottling partner, and \$20 million due to our proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 1 and Note 10.

The Company evaluates the recoverability of our deferred tax assets in accordance with accounting principles generally accepted in the United States. We perform our recoverability tests on a quarterly basis, or more frequently, to determine whether it is more likely than not that any of our deferred tax assets will not be realized within their life cycle based on the available evidence. The Company's deferred tax valuation allowances are primarily a result of uncertainties regarding the future realization of recorded tax benefits on tax loss carryforwards from operations in various jurisdictions.

During the three months ended October 2, 2015, there was a transfer of a valuation allowance of \$164 million into liabilities held for sale as required by U.S. GAAP upon execution of the agreement to merge our German bottling operations with CCE and CCIP.

NOTE 14: FAIR VALUE MEASUREMENTS

Accounting principles generally accepted in the United States define fair value as the exchange price that would be received for an asset or paid to transfer a liability (an exit price) in the principal or most advantageous market for the asset or liability in an orderly transaction between market participants at the measurement date. Additionally, the inputs used to measure fair value are prioritized based on a three-level hierarchy. This hierarchy requires entities to maximize the use of observable inputs and minimize the use of unobservable inputs. The three levels of inputs used to measure fair value are as follows:

Level 1 — Quoted prices in active markets for identical assets or liabilities.

Level 2 — Observable inputs other than quoted prices included in Level 1. We value assets and liabilities included in this level using dealer and broker quotations, certain pricing models, bid prices, quoted prices for similar assets and liabilities in active markets, or other inputs that are observable or can be corroborated by observable market data.

Level 3 — Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities. This includes certain pricing models, discounted cash flow methodologies and similar techniques that use significant unobservable inputs.

Recurring Fair Value Measurements

In accordance with accounting principles generally accepted in the United States, certain assets and liabilities are required to be recorded at fair value on a recurring basis. For our Company, the only assets and liabilities that are adjusted to fair value on a recurring basis are investments in equity and debt securities classified as trading or available-for-sale and derivative financial instruments. Additionally, the Company adjusts the fair value of certain long-term debt as a result of the Company's fair value hedging strategy.

Investments in Trading and Available-for-Sale Securities

The fair values of our investments in trading and available-for-sale securities using quoted market prices from daily exchange traded markets are based on the closing price as of the balance sheet date and are classified as Level 1. The fair values of our investments in trading and available-for-sale securities classified as Level 2 are priced using quoted market prices for similar instruments or nonbinding market prices that are corroborated by observable market data. Inputs into these valuation techniques include actual trade data, benchmark yields, broker/dealer quotes, and other similar data. These inputs are obtained from quoted market prices, independent pricing vendors or other sources.

Derivative Financial Instruments

The fair values of our futures contracts are primarily determined using quoted contract prices on futures exchange markets. The fair values of these instruments are based on the closing contract price as of the balance sheet date and are classified as Level 1.

The fair values of our derivative instruments other than exchange-traded contracts are determined using standard valuation models. The significant inputs used in these models are readily available in public markets or can be derived from observable market transactions and therefore have been classified as Level 2. Inputs used in these standard valuation models for derivative instruments other than futures include the applicable exchange rates, forward rates, interest rates and discount rates. The standard valuation model for options also uses implied volatility as an additional input. The discount rates are based on the historical U.S. Deposit or U.S. Treasury rates, and the implied volatility specific to options is based on quoted rates from financial institutions.

Included in the fair value of derivative instruments is an adjustment for nonperformance risk. The adjustment is based on the current one-year credit default swap ("CDS") rate applied to each contract, by counterparty. We use our

counterparty's CDS rate when we are in an asset position and our own CDS rate when we are in a liability position. The adjustment for nonperformance risk did not have a significant impact on the estimated fair value of our derivative instruments.

The following table summarizes those assets and liabilities measured at fair value on a recurring basis as of October 2, 2015 (in millions):

| | Level 1 | Level 2 | Level 3 | Netting Adjustment ¹ | Fair Value Measurements |
|--|---------|---------|---------|---------------------------------|-------------------------|
| Assets: | | | | | |
| Trading securities ² | \$ 180 | \$ 136 | \$ 3 | \$ — | \$ 319 |
| Available-for-sale securities ² | 2,859 | 3,610 | 117 | ³ — | 6,586 |
| Derivatives ⁴ | 7 | 1,500 | — | (606) | ⁵ 901 |
| Total assets | \$3,046 | \$5,246 | \$ 120 | \$ (606) | \$ 7,806 |
| Liabilities: | | | | | |
| Derivatives ⁴ | \$ 16 | \$ 590 | \$ — | \$ (434) | \$ 172 |
| Total liabilities | \$ 16 | \$ 590 | \$ — | \$ (434) | \$ 172 |

¹ Amounts represent the impact of legally enforceable master netting agreements that allow the Company to settle positive and negative positions and also cash collateral held or placed with the same counterparties. There are no amounts subject to legally enforceable master netting agreements that management has chosen not to offset or that do not meet the offsetting requirements. Refer to Note 5.

² Refer to Note 3 for additional information related to the composition of our trading securities and available-for-sale securities.

³ Primarily related to long-term debt securities that mature in 2018.

⁴ Refer to Note 5 for additional information related to the composition of our derivative portfolio.

⁵ The Company is obligated to return \$183 million in cash collateral it has netted against its net asset derivative position.

The Company's derivative financial instruments are recorded at fair value in our condensed consolidated balance sheet as follows: \$130 million in the line item prepaid expenses and other assets; \$771 million in the line item other assets; \$11 million in the line item accounts payable and accrued expenses; and \$161 million in the line item other liabilities. Refer to Note 5 for additional information related to the composition of our derivative portfolio.

The following table summarizes those assets and liabilities measured at fair value on a recurring basis as of December 31, 2014 (in millions):

| | Level 1 | Level 2 | Level 3 | Netting Adjustment ¹ | Fair Value Measurements |
|--|---------|---------|---------|---------------------------------|-------------------------|
| Assets: | | | | | |
| Trading securities ² | \$ 228 | \$ 177 | \$ 4 | \$ — | \$ 409 |
| Available-for-sale securities ² | 4,116 | 3,627 | 136 | ³ — | 7,879 |
| Derivatives ⁴ | 9 | 1,721 | — | (437) | 1,293 |
| Total assets | \$4,353 | \$5,525 | \$ 140 | \$ (437) | \$ 9,581 |
| Liabilities: | | | | | |
| Derivatives ⁴ | \$ 2 | \$ 558 | \$ — | \$ (437) | \$ 123 |
| Total liabilities | \$ 2 | \$ 558 | \$ — | \$ (437) | \$ 123 |

¹ Amounts represent the impact of legally enforceable master netting agreements that allow the Company to settle positive and negative positions and also cash collateral held or placed with the same counterparties. There are no amounts subject to legally enforceable master netting agreements that management has chosen not to offset or that do not meet the offsetting requirements. Refer to Note 5.

² Refer to Note 3 for additional information related to the composition of our trading securities and available-for-sale securities.

³ Primarily related to long-term debt securities that mature in 2018.

⁴ Refer to Note 5 for additional information related to the composition of our derivative portfolio.

⁵ The Company's derivative financial instruments are recorded at fair value in our condensed consolidated balance sheet as follows: \$567 million in the line item prepaid expenses and other assets; \$726 million in the line item other assets; \$14 million in the line item accounts payable and accrued expenses; and \$109 million in the line item other

liabilities. Refer to Note 5 for additional information related to the composition of our derivative portfolio.

Gross realized and unrealized gains and losses on Level 3 assets and liabilities were not significant for the three and nine months ended October 2, 2015 and September 26, 2014.

The Company recognizes transfers between levels within the hierarchy as of the beginning of the reporting period.

Gross transfers between levels within the hierarchy were not significant for the three and nine months ended October 2, 2015 and September 26, 2014.

Nonrecurring Fair Value Measurements

In addition to assets and liabilities that are recorded at fair value on a recurring basis, the Company records assets and liabilities at fair value on a nonrecurring basis as required by accounting principles generally accepted in the United States. Generally, assets are recorded at fair value on a nonrecurring basis as a result of impairment charges.

The gains or losses on assets measured at fair value on a nonrecurring basis are summarized in the table below (in millions):

| | Gains (Losses) | | | |
|--|--------------------|-----------------------|---------------------|-----------------------|
| | Three Months Ended | | Nine Months Ended | |
| | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 |
| Assets held for sale ¹ | \$(799) | \$ (236) | \$(822) | \$ (236) |
| Intangible assets | (41) ² | — | (473) ² | — |
| Investment in formerly unconsolidated subsidiary | — | — | (19) ³ | — |
| Valuation of shares in equity method investee | — | — | (6) ⁴ | — |
| Total | \$(840) | \$ (236) | \$(1,320) | \$ (236) |

The Company is required to record assets and liabilities that are held for sale at the lower of carrying value or fair value less any costs to sell based on the agreed-upon sale price. These charges primarily related to refranchising activities in North America. The charges were calculated based on Level 3 inputs. Refer to Note 2.

During the three and nine months ended October 2, 2015, the Company recognized losses of \$41 million and \$473 million, respectively. The charges incurred during the three months ended included a \$38 million impairment charge on one of the trademarks in the glacéau portfolio and a \$3 million impairment charge on a Venezuelan trademark. The charges incurred during the nine months ended October 2, 2015 included \$418 million of impairment charges primarily due to the discontinuation of the energy products in the glacéau portfolio as a result of the Monster Transaction and a \$55 million impairment charge on a Venezuelan trademark. The charges were determined by comparing the fair value of the assets to the current carrying value. The fair value of the assets was derived using discounted cash flow analyses based on Level 3 inputs. Refer to Note 1, Note 2 and Note 10.

The Company recognized a loss of \$19 million on our previously held investment in a South African bottler, which had been accounted for under the equity method of accounting prior to our acquisition of the bottler in February 2015. U.S. GAAP requires the acquirer to remeasure its previously held noncontrolling equity interest in the acquired entity to fair value as of the acquisition date and recognize any gains or losses in earnings. The Company remeasured our equity interest in the South African bottler based on Level 3 inputs. Refer to Note 2 and Note 10.

The Company recognized a loss of \$6 million as a result of the owners of the majority interest in a Brazilian bottling entity exercising their option to acquire from us a 10 percent interest in the entity's outstanding shares. The exercise price was lower than our carrying value. This loss was determined using Level 3 inputs. Refer to Note 2 and Note 10.

Other Fair Value Disclosures

The carrying amounts of cash and cash equivalents; short-term investments; receivables; accounts payable and accrued expenses; and loans and notes payable approximate their fair values because of the relatively short-term maturities of these instruments.

The fair value of our long-term debt is estimated using Level 2 inputs based on quoted prices for those instruments. Where quoted prices are not available, fair value is estimated using discounted cash flows and market-based expectations for interest rates, credit risk and the contractual terms of the debt instruments. As of October 2, 2015, the carrying amount and fair value of our long-term debt, including the current portion, were \$28,641 million and \$28,793 million, respectively. As of December 31, 2014, the carrying amount and fair value of our long-term debt, including the current portion, were \$22,615 million and \$23,411 million, respectively.

NOTE 15: OPERATING SEGMENTS

Information about our Company's operations as of and for the three months ended October 2, 2015 and September 26, 2014, by operating segment is as follows (in millions):

| | Eurasia & Africa | Europe | Latin America | North America | Asia Pacific | Bottling Investments | Corporate | Elimination | Consolidated |
|--------------------------------------|------------------------|----------|------------------|------------------|-----------------|-------------------------|-----------|-------------|--------------|
| 2015 | | | | | | | | | |
| Net operating revenues: | | | | | | | | | |
| Third party | \$ 588 | \$ 1,176 | \$ 993 | \$ 5,635 | \$ 1,247 | \$ 1,733 | \$ 55 | \$ — | \$ 11,427 |
| Intersegment | 15 | 154 | 19 | 4 | 159 | 13 | — | (364) |) — |
| Total net revenues | 603 | 1,330 | 1,012 | 5,639 | 1,406 | 1,746 | 55 | (364) |) 11,427 |
| Operating income (loss) | 208 | 722 | 538 | 681 | 571 | (11) | (330) |) — | 2,379 |
| Income (loss) before income taxes | 212 | 733 | 535 | (116) |) 576 | 150 | (365) |) — | 1,725 |
| Identifiable operating assets | 1,238 | 3,268 | 1,463 | 32,524 | 1,784 | 6,926 | 30,871 | — | 78,074 |
| Noncurrent investments | 1,076 | 85 | 673 | 128 | 166 | 8,134 | 4,672 | — | 14,934 |
| 2014 | | | | | | | | | |
| Net operating revenues: | | | | | | | | | |
| Third party | \$ 709 | \$ 1,242 | \$ 1,161 | \$ 5,596 | \$ 1,421 | \$ 1,804 | \$ 43 | \$ — | \$ 11,976 |
| Intersegment | — | 187 | 16 | 3 | 154 | 19 | — | (379) |) — |
| Total net revenues | 709 | 1,429 | 1,177 | 5,599 | 1,575 | 1,823 | 43 | (379) |) 11,976 |
| Operating income (loss) | 265 | 752 | 653 | 760 | 638 | 14 | (371) |) — | 2,711 |
| Income (loss) before income taxes | 272 | 763 | 654 | 486 | 648 | 205 | (368) |) — | 2,660 |
| Identifiable operating assets | 1,421 | 3,610 | 2,777 | 33,750 | 1,934 | 6,887 | 31,616 | — | 81,995 |
| Noncurrent investments | 1,162 | 98 | 790 | 43 | 158 | 9,381 | 2,687 | — | 14,319 |
| As of December 31, 2014 | | | | | | | | | |
| Identifiable operating assets | \$ 1,298 | \$ 3,358 | \$ 2,426 | \$ 33,066 | \$ 1,793 | \$ 6,975 | \$ 29,482 | \$ — | \$ 78,398 |
| Noncurrent investments | 1,081 | 90 | 757 | 48 | 157 | 8,781 | 2,711 | — | 13,625 |

During the three months ended October 2, 2015, the results of our operating segments were impacted by the following items:

Operating income (loss) and income (loss) before income taxes were reduced by \$1 million for Eurasia and Africa, \$4 million for Latin America, \$85 million for North America, \$2 million for Asia Pacific, \$97 million for Bottling Investments and \$29 million for Corporate due to the Company's productivity and reinvestment program as well as other restructuring initiatives. Operating income (loss) and income (loss) before income taxes were increased by \$2 million for Europe due to the refinement of previously established accruals related to the Company's productivity and reinvestment program. Refer to Note 10 and Note 11 for additional information on each of the Company's productivity, restructuring and integration initiatives.

Operating income (loss) and income (loss) before income taxes were reduced by \$48 million for Corporate primarily due to impairment charges on certain of the Company's intangible assets. Refer to Note 10 and Note 14.

Income (loss) before income taxes was increased by \$3 million for Eurasia and Africa due to the Company's proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 10.

Income (loss) before income taxes was reduced by \$794 million for North America and \$21 million for Corporate primarily due to the refranchising of certain territories in North America. Refer to Note 2 and Note 10.

During the three months ended September 26, 2014, the results of our operating segments were impacted by the following items:

Operating income (loss) and income (loss) before income taxes were reduced by \$1 million for Eurasia and Africa, \$2 million for Europe, \$59 million for North America, \$2 million for Asia Pacific, \$34 million for Bottling Investments and \$20 million for Corporate due to the Company's productivity and reinvestment program as well as other restructuring initiatives. Refer to Note 10 and Note 11.

Operating income (loss) and income (loss) before income taxes were reduced by \$7 million for Bottling Investments as a result of the restructuring and transition of the Company's Russian juice operations to an existing joint venture with an unconsolidated bottling partner. Refer to Note 10.

Income (loss) before income taxes was reduced by \$270 million for North America due to the refranchising of certain territories in North America. Refer to Note 2 and Note 10.

Income (loss) before income taxes was reduced by \$8 million for Bottling Investments due to the Company's proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 10.

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Information about our Company's operations as of and for the nine months ended October 2, 2015 and September 26, 2014, by operating segment is as follows (in millions):

| | Eurasia & Africa | Europe | Latin America | North America | Asia Pacific | Bottling Investments | Corporate | Elimination | Consolidated |
|--------------------------------------|------------------------|----------|------------------|------------------|-----------------|-------------------------|-----------|-------------|--------------|
| 2015 | | | | | | | | | |
| Net operating revenues: | | | | | | | | | |
| Third party | \$ 1,877 | \$ 3,528 | \$ 2,995 | \$ 16,643 | \$ 3,816 | \$ 5,315 | \$ 120 | \$ — | \$ 34,294 |
| Intersegment | 22 | 449 | 56 | 14 | 476 | 39 | — | (1,056) | — |
| Total net revenues | 1,899 | 3,977 | 3,051 | 16,657 | 4,292 | 5,354 | 120 | (1,056) | 34,294 |
| Operating income (loss) | 762 | 2,274 | 1,641 | 2,079 | 1,876 | 34 | (1,456) | — | 7,210 |
| Income (loss) before income taxes | 785 | 2,300 | 1,649 | 1,245 | 1,890 | 380 | (182) | — | 8,067 |
| 2014 | | | | | | | | | |
| Net operating revenues: | | | | | | | | | |
| Third party | \$ 2,099 | \$ 3,761 | \$ 3,360 | \$ 16,096 | \$ 4,181 | \$ 5,503 | \$ 126 | \$ — | \$ 35,126 |
| Intersegment | — | 530 | 46 | 13 | 432 | 53 | — | (1,074) | — |
| Total net revenues | 2,099 | 4,291 | 3,406 | 16,109 | 4,613 | 5,556 | 126 | (1,074) | 35,126 |
| Operating income (loss) | 858 | 2,363 | 1,954 | 2,015 | 2,041 | 26 | (1,000) | — | 8,257 |
| Income (loss) before income taxes | 893 | 2,398 | 1,957 | 1,593 | 2,059 | 481 | (1,132) | — | 8,249 |

During the nine months ended October 2, 2015, the results of our operating segments were impacted by the following items:

Operating income (loss) and income (loss) before income taxes were reduced by \$16 million for Eurasia and Africa, \$7 million for Latin America, \$239 million for North America, \$226 million for Bottling Investments and \$53 million for Corporate due to the Company's productivity and reinvestment program as well as other restructuring initiatives.

Operating income (loss) and income (loss) before income taxes were increased by \$13 million for Europe and \$1 million for Asia Pacific due to the refinement of previously established accruals related to the Company's productivity and reinvestment program. Refer to Note 10 and Note 11 for additional information on each of the Company's productivity, restructuring and integration initiatives.

Operating income (loss) and income (loss) before income taxes were reduced by \$418 million for Corporate primarily due to an impairment charge related to the discontinuation of the energy products in the glacéau portfolio as a result of the Monster Transaction. Refer to Note 2 and Note 10.

Operating income (loss) and income (loss) before income taxes were reduced by \$100 million for Corporate as a result of a cash donation to The Coca-Cola Foundation. Refer to Note 10.

Income (loss) before income taxes was increased by \$1,402 million for Corporate as a result of the Monster Transaction. Refer to Note 2 and Note 10.

Income (loss) before income taxes was reduced by \$827 million for North America and \$21 million for Corporate primarily due to the refranchising of certain territories in North America. Refer to Note 2 and Note 10.

Income (loss) before income taxes was reduced by \$320 million for Corporate due to charges the Company recognized on the early extinguishment of certain long-term debt. Refer to Note 6 and Note 10.

Income (loss) before income taxes was reduced by \$33 million for Latin America and \$105 million for Corporate due to the remeasurement of the net monetary assets of our local Venezuelan subsidiary into U.S. dollars using the SIMADI exchange rate, an impairment of a Venezuelan trademark, and a write-down the Company recorded on receivables from our bottling partner in Venezuela. Refer to Note 1 and Note 10.

Income (loss) before income taxes was reduced by \$19 million for Corporate as a result of the remeasurement of our previously held equity interest in a South African bottler to fair value upon our acquisition of the bottling operations. Refer to Note 2 and Note 10.

Income (loss) before income taxes was reduced by \$6 million for Corporate as a result of a Brazilian bottling entity's majority interest owners exercising their option to acquire from us an additional equity interest at an exercise price less than that of our carrying value. Refer to Note 2 and Note 10.

Income (loss) before income taxes was increased by \$3 million for Eurasia and Africa and reduced by \$6 million for Europe and \$76 million for Bottling Investments due to the Company's proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 10.

During the nine months ended September 26, 2014, the results of our operating segments were impacted by the following items:

Operating income (loss) and income (loss) before income taxes were reduced by \$1 million for Eurasia and Africa, \$2 million for Europe, \$192 million for North America, \$10 million for Asia Pacific, \$142 million for Bottling Investments and \$54 million for Corporate due to the Company's productivity and reinvestment program as well as other restructuring initiatives. Refer to Note 10 and Note 11.

Operating income (loss) and income (loss) before income taxes were reduced by \$32 million for Bottling Investments as a result of the restructuring and transition of the Company's Russian juice operations to an existing joint venture with an unconsolidated bottling partner. Refer to Note 10.

Income (loss) before income taxes was reduced by \$21 million for Bottling Investments and \$247 million for Corporate due to the expansion of the Venezuelan government's currency conversion markets, including a write-down of receivables from our bottling partner in Venezuela as well as our proportionate share of the charge incurred by this bottler, an equity method investee. Refer to Note 1 and Note 10.

Income (loss) before income taxes was reduced by \$410 million for North America due to the refranchising of certain territories in North America. Refer to Note 2 and Note 10.

Income (loss) before income taxes was reduced by \$20 million for Bottling Investments due to the Company's proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 10.

NOTE 16: SUBSEQUENT EVENT

On October 27, 2015, the Company issued \$4,000 million of long-term debt. The general terms of the notes issued are as follows:

\$750 million total principal amount of notes due October 27, 2017, at a fixed interest rate of 0.875 percent;

\$1,500 million total principal amount of notes due October 27, 2020, at a fixed interest rate of 1.875 percent; and

\$1,750 million total principal amount of notes due October 27, 2025, at a fixed interest rate of 2.875 percent.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

When used in this report, the terms "The Coca-Cola Company," "Company," "we," "us" or "our" mean The Coca-Cola Company and all entities included in our condensed consolidated financial statements.

CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Recoverability of Current and Noncurrent Assets

Our Company faces many uncertainties and risks related to various economic, political and regulatory environments in the countries in which we operate, particularly in developing and emerging markets. Refer to the heading "Item 1A. Risk Factors" in Part I and "Our Business — Challenges and Risks" in Part II of our Annual Report on Form 10-K for the year ended December 31, 2014. As a result, management must make numerous assumptions that involve a significant amount of judgment when performing recoverability and impairment tests of noncurrent assets in various regions around the world.

We perform recoverability and impairment tests of noncurrent assets in accordance with accounting principles generally accepted in the United States. For certain assets, recoverability and/or impairment tests are required only when conditions exist that indicate the carrying value may not be recoverable. For other assets, impairment tests are required at least annually, or more frequently if events or circumstances indicate that an asset may be impaired. Our equity method investees also perform such recoverability and/or impairment tests. If an impairment charge is recorded by one of our equity method investees, the Company records its proportionate share of the charge as a reduction of equity income (loss) — net in our condensed consolidated statement of income. However, the actual amount we record with respect to our proportionate share of such charges may be impacted by items such as basis differences, deferred taxes and deferred gains.

Investments in Equity and Debt Securities

Investments classified as trading securities are not assessed for impairment since they are carried at fair value with the change in fair value included in net income. We review our investments in equity and debt securities that are accounted for using the equity method or cost method or that are classified as available-for-sale or held-to-maturity each reporting period to determine whether a significant event or change in circumstances has occurred that may have an adverse effect on the fair value of each investment. When such events or changes occur, we evaluate the fair value compared to our cost basis in the investment. We also perform this evaluation every reporting period for each investment for which our cost basis has exceeded the fair value in the prior period. The fair values of most of our Company's investments in publicly traded companies are often readily available based on quoted market prices. For investments in non-publicly traded companies, management's assessment of fair value is based on valuation methodologies including discounted cash flows, estimates of sales proceeds, and appraisals, as appropriate. We consider the assumptions that we believe hypothetical marketplace participants would use in evaluating estimated future cash flows when employing the discounted cash flow or estimates of sales proceeds valuation methodologies. The ability to accurately predict future cash flows, especially in developing and emerging markets, may impact the determination of fair value.

In the event the fair value of an investment declines below our cost basis, management is required to determine if the decline in fair value is other than temporary. If management determines the decline is other than temporary, an impairment charge is recorded. Management's assessment as to the nature of a decline in fair value is based on, among other things, the length of time and the extent to which the market value has been less than our cost basis; the financial condition and near-term prospects of the issuer; and our intent and ability to retain the investment for a period of time sufficient to allow for any anticipated recovery in market value.

The following table presents the difference between calculated fair values of the Company's equity method investments in publicly traded companies, based on quoted closing prices of publicly traded shares, and the Company's cost basis (in millions):

| October 2, 2015 | Fair Value | Carrying Value | Difference |
|-------------------------------------|------------|----------------|------------|
| Monster Beverage Corporation | \$4,559 | \$3,096 | \$1,463 |
| Coca-Cola FEMSA, S.A.B. de C.V. | 3,961 | 1,882 | 2,079 |
| Coca-Cola HBC AG | 1,820 | 1,260 | 560 |
| Coca-Cola Amatil Limited | 1,461 | 634 | 827 |
| Coca-Cola East Japan Co., Ltd. | 625 | 459 | 166 |
| Coca-Cola İçecek A.Ş. | 605 | 209 | 396 |
| Coca-Cola Bottling Co. Consolidated | 484 | 101 | 383 |
| Embotelladora Andina S.A. | 430 | 269 | 161 |
| Corporación Lindley S.A. | 188 | 95 | 93 |
| Total | \$14,133 | \$8,005 | \$6,128 |

As of October 2, 2015, gross unrealized gains and losses on available-for-sale securities were \$433 million and \$1,048 million, respectively. Management assessed each of the available-for-sale securities that were in a gross unrealized loss position on an individual basis to determine if the decline in fair value was other than temporary. Management's assessment as to the nature of a decline in fair value is based on, among other things, the length of time and the extent to which the market value has been less than our cost basis; the financial condition and near-term prospects of the issuer; and our intent and ability to retain the investment for a period of time sufficient to allow for any anticipated recovery in market value. As a result of these assessments, management determined that the decline in fair value of these investments was not other than temporary and did not record any impairment charges.

Included in the gross unrealized losses on available-for-sale securities as of October 2, 2015 is \$966 million related to our investment in Keurig Green Mountain, Inc. ("Keurig"). Our investment in Keurig has been in a continuous unrealized loss position since July 3, 2015.

In February 2014, we entered into a 10-year global strategic agreement with Keurig to collaborate on the development and introduction of our global brand portfolio for use in the Keurig® KOLD™ at-home beverage system. Under the

terms of the agreement, the companies will cooperate to bring the Keurig® KOLD™ beverage system to consumers around the world, and Keurig will be the Company's exclusive partner for the production and sale of our branded single-serve, pod-based cold beverages. Together we will also explore future opportunities to collaborate on the Keurig® platform. In an effort to align our long-term interests, we acquired a 16 percent equity position in Keurig. Under our agreement with Keurig, we are not permitted

to dispose of our Keurig shares before the end of February 2017. As of October 2, 2015, the cost basis of our equity position in Keurig was \$2,354 million.

In reaching our conclusion that the decline in fair value of our investment in Keurig was not other than temporary, we considered several factors. Our investment in Keurig has only been in a continuous unrealized loss position since July 3, 2015, a relatively short period of time. Keurig's stock price over the last several years has been volatile and Keurig's brewer sales are seasonal, with sales heavily weighted to the holiday season. Keurig has significant growth potential in new markets, including the launch of the new Keurig® KOLD™ home beverage system. We also considered Keurig's recently announced \$300 million multi-year productivity initiative and incremental \$1 billion share repurchase authorization and noted that Keurig's current valuation is at the low end of comparable company multiples.

Keurig has stated that a primary factor impacting its 2015 operating results was lower-than-expected brewer sales during the 2014 holiday season, and the impact of that on subsequent pod sales. The lower-than-expected 2014 holiday brewer sales resulted in part from consumer confusion over the pod compatibility with the new 2.0 brewing system and from the recall of Keurig® MINI Plus brewers. The holiday season historically represents about half of full year Keurig brewer unit sales at retail. Pod sales during the year following each holiday season are highly correlated to the household penetration of brewers. In Keurig's business model, substantially all of the profit is derived from the sale of pods rather than the sale of brewers. Therefore, the weaker-than-expected 2014 holiday season brewer sales resulted in lower-than-expected pod sales volume throughout 2015. Keurig has disclosed that it is addressing the issues that caused the lower than expected 2014 holiday season brewer unit sales and anticipates better 2015 brewer unit sales. Assuming the historical correlation between pod sales and household penetration continues into future periods, higher unit sales of brewers at retail in the 2015 holiday season should result in increased pod sales in 2016. Considering the short duration of the continuous unrealized loss, we believe results of the 2015 holiday season will provide additional insight to determine if the impairment is other than temporary.

We also considered the views of the industry analysts who cover Keurig. While the current average 12-month price targets of these analysts do not project a stock price appreciation sufficient to recover our unrealized loss, several of these analysts note that the results of the next several quarters will provide insight into whether or not the prior year Keurig hot system issues are systemic as well as an early view of consumer adoption of Keurig® KOLD™.

As noted above, we are contractually obligated to hold our shares at least through February 2017. We entered into a 10-year global strategic agreement with Keurig, and we believe owning a significant equity interest in Keurig assists in keeping our long-term interests aligned.

We will continue to monitor our investments and evaluate whether any impairments are other than temporary. Refer to Note 3 of Notes to Condensed Consolidated Financial Statements.

Goodwill, Trademarks and Other Intangible Assets

Intangible assets are classified into one of three categories: (1) intangible assets with definite lives subject to amortization; (2) intangible assets with indefinite lives not subject to amortization; and (3) goodwill. For intangible assets with definite lives, tests for impairment must be performed if conditions exist that indicate the carrying value may not be recoverable. For intangible assets with indefinite lives and goodwill, tests for impairment must be performed at least annually, or more frequently if events or circumstances indicate that an asset might be impaired. Management's assessments of the recoverability and impairment tests of intangible assets involve critical accounting estimates. These estimates require significant management judgment, include inherent uncertainties and are often interdependent; therefore, they do not change in isolation. Factors that management must estimate include, among others, the economic life of the asset, sales volume, pricing, cost of raw materials, delivery costs, inflation, cost of capital, marketing spending, foreign currency exchange rates, tax rates, capital spending and proceeds from the sale of assets. These factors are even more difficult to predict when global financial markets are highly volatile. The estimates we use when assessing the recoverability of definite-lived intangible assets are consistent with those we use in our internal planning. When performing impairment tests of indefinite-lived intangible assets, we estimate the fair values of the assets using management's best assumptions, which we believe would be consistent with what a hypothetical marketplace participant would use. Estimates and assumptions used in these tests are evaluated and updated as appropriate. The variability of these factors depends on a number of conditions, including uncertainty about future events, and thus our accounting estimates may change from period to period. If other assumptions and estimates had

been used when these tests were performed, impairment charges could have resulted. As mentioned above, these factors do not change in isolation and, therefore, we do not believe it is practicable or meaningful to present the impact of changing a single factor. Furthermore, if management uses different assumptions or if different conditions exist in future periods, future impairment charges could result. Refer to the heading "Operations Review" below for additional information related to our present business environment. Certain factors discussed above are impacted by our current business environment and are discussed throughout this report, as appropriate.

Intangible assets acquired in recent transactions are naturally more susceptible to impairment, primarily due to the fact that they are recorded at fair value based on recent operating plans and macroeconomic conditions present at the time of acquisition. Consequently, if operating results and/or macroeconomic conditions deteriorate shortly after an acquisition, this could result in the impairment of the acquired assets. A deterioration of macroeconomic conditions may not only negatively impact the estimated operating cash flows used in our cash flow models, but it may also negatively impact other assumptions used in our analyses, including, but not limited to, the estimated cost of capital and/or discount rates. Additionally, as discussed above, in accordance with accounting principles generally accepted in the United States, we are required to ensure that assumptions used to determine fair value in our analyses are consistent with the assumptions a hypothetical marketplace participant would use. As a result, the cost of capital and/or discount rates used in our analyses may increase or decrease based on market conditions and trends, regardless of whether our Company's actual cost of capital has changed. Therefore, if the cost of capital and/or discount rates change, our Company may recognize an impairment of an intangible asset in spite of realizing actual cash flows that are approximately equal to, or greater than, our previously forecasted amounts.

During the nine months ended October 2, 2015, the Company recorded an impairment charge of \$418 million primarily due to the discontinuation of the energy products in the glacéau portfolio as a result of the transaction with Monster Beverage Corporation ("Monster"), discussed further below, and a charge of \$55 million related to the impairment of a Venezuelan trademark. The Venezuelan trademark impairment was due to the Company's revised expectations regarding the convertibility of the local currency. These charges were recorded in our Corporate operating segment in the line item other operating charges in our condensed consolidated statement of income and were determined by comparing the fair value of the trademarks, derived using discounted cash flow analyses, to the respective carrying value. The Company did not record any significant impairment charges related to intangible assets during the three and nine months ended September 26, 2014.

We perform impairment tests of goodwill at our reporting unit level, which is one level below our operating segments. Our operating segments are primarily based on geographic responsibility, which is consistent with the way management runs our business. Our operating segments are subdivided into smaller geographic regions or territories that we sometimes refer to as "business units." These business units are also our reporting units. The Bottling Investments operating segment includes all Company-owned or consolidated bottling operations, regardless of geographic location, except for bottling operations managed by Coca-Cola Refreshments ("CCR"), which are included in our North America operating segment. Generally, each Company-owned or consolidated bottling operation within our Bottling Investments operating segment is its own reporting unit. Goodwill is assigned to the reporting unit or units that benefit from the synergies arising from each business combination.

The goodwill impairment test consists of a two-step process, if necessary. The first step is to compare the fair value of a reporting unit to its carrying value, including goodwill. We typically use discounted cash flow models to determine the fair value of a reporting unit. The assumptions used in these models are consistent with those we believe hypothetical marketplace participants would use. If the fair value of the reporting unit is less than its carrying value, the second step of the impairment test must be performed in order to determine the amount of impairment loss, if any. The second step compares the implied fair value of the reporting unit's goodwill with the carrying amount of that goodwill. If the carrying amount of the reporting unit's goodwill exceeds its implied fair value, an impairment charge is recognized in an amount equal to that excess. The loss recognized cannot exceed the carrying amount of goodwill. As of October 2, 2015, we did not have any reporting unit with a material amount of goodwill for which it is reasonably likely that it will fail step one of a goodwill impairment test in the near term. However, if macroeconomic conditions worsen or our current financial projections are not achieved, it is possible that we may experience significant impairments of some of our intangible assets, which would require us to recognize impairment charges. On June 7, 2007, our Company acquired Energy Brands Inc., also known as glacéau, for approximately \$4.1 billion. The Company allocated \$3.3 billion of the purchase price to various trademarks acquired in this business combination. On June 12, 2015, the Company closed a transaction with Monster. Under the terms of the transaction, the Company is required to discontinue selling energy products under one of the trademarks included in the glacéau portfolio. During the nine months ended October 2, 2015, the Company recognized impairment charges of \$418 million, primarily as a result of discontinuing these products. These impairment charges were recorded in our Corporate segment in the line

item other operating charges in our condensed consolidated statement of income. The total combined fair value of the various trademarks in the glacéau portfolio significantly exceeds the remaining combined carrying value as of October 2, 2015. However, the fair value of the individual trademark that was the subject of the impairment charges currently equals its carrying value. If the future operating results of this trademark do not support the current financial projections or if macroeconomic conditions change causing the cost of capital and/or discount rate to increase without an offsetting increase in the operating results, it is likely that we would be required to recognize an additional impairment charge related to this trademark. Management will continue to monitor the fair value of our intangible assets in future periods.

OPERATIONS REVIEW

Sales of our nonalcoholic ready-to-drink beverages are somewhat seasonal, with the second and third calendar quarters accounting for the highest sales volumes. The volume of sales in the beverage business may be affected by weather conditions.

Our organizational structure as of October 2, 2015, consisted of the following operating segments, the first six of which are sometimes referred to as "operating groups" or "groups": Eurasia and Africa; Europe; Latin America; North America; Asia Pacific; Bottling Investments; and Corporate. For further information regarding our operating segments, refer to Note 15 of Notes to Condensed Consolidated Financial Statements.

Structural Changes, Acquired Brands and Newly Licensed Brands

In order to continually improve upon the Company's operating performance, from time to time we engage in buying and selling ownership interests in bottling partners and other manufacturing operations. In addition, we also acquire brands or enter into license agreements for certain brands to supplement our beverage offerings. These items impact our operating results and certain key metrics used by management in assessing the Company's performance.

Unit case volume growth is a key metric used by management to evaluate the Company's performance because it measures demand for our products at the consumer level. The Company's unit case volume represents the number of unit cases (or unit case equivalents) of Company beverage products directly or indirectly sold by the Company and its bottling partners to customers and, therefore, reflects unit case volume for both consolidated and unconsolidated bottlers. Refer to the heading "Beverage Volume" below.

Concentrate sales volume represents the amount of concentrates and syrups (in all cases expressed in equivalent unit cases) sold by, or used in finished products sold by, the Company to its bottling partners or other customers. Refer to the heading "Beverage Volume" below.

Our Bottling Investments operating segment and our other finished product operations, including our finished product operations in our North America operating segment, typically generate net operating revenues by selling sparkling beverages and a variety of still beverages, such as juices and juice drinks, energy and sports drinks, ready-to-drink teas and coffees, and certain water products, to retailers or to distributors, wholesalers and bottling partners who distribute them to retailers. In addition, in the United States, we manufacture fountain syrups and sell them to fountain retailers such as restaurants and convenience stores who use the fountain syrups to produce beverages for immediate consumption, or to authorized fountain wholesalers or bottling partners who resell the fountain syrups to fountain retailers. For these consolidated finished product operations, we recognize the associated concentrate sales volume at the time the unit case or unit case equivalent is sold to the customer. Our concentrate operations typically generate net operating revenues by selling concentrates and syrups to authorized bottling and canning operations. For these concentrate operations, we recognize concentrate revenue and concentrate sales volume when we sell concentrate to the authorized unconsolidated bottling and canning operations, and we typically report unit case volume when finished products manufactured from the concentrates and syrups are sold to the customer. When we analyze our net operating revenues we generally consider the following four factors: (1) volume growth (unit case volume or concentrate sales volume, as appropriate), (2) acquisitions and divestitures (including structural changes defined below), as applicable, (3) changes in price, product and geographic mix and (4) foreign currency fluctuations. Refer to the heading "Net Operating Revenues" below.

We generally refer to acquisitions and divestitures of bottling, distribution or canning operations and consolidation or deconsolidation of bottling and distribution entities for accounting purposes as structural changes ("structural changes"). Typically, structural changes do not impact the Company's unit case volume on a consolidated basis or at the geographic operating segment level. We recognize unit case volume for all sales of Company beverage products regardless of our ownership interest in the bottling partner, if any. However, the unit case volume reported by our Bottling Investments operating segment is generally impacted by structural changes because it only includes the unit case volume of our consolidated bottling operations.

"Acquired brands" refers to brands acquired during the past 12 months. Typically, the Company has not reported unit case volume or recognized concentrate sales volume related to acquired brands in periods prior to the closing of a transaction. Therefore, the unit case volume and concentrate sales volume from the sale of these brands is incremental to prior year volume. We do not generally consider acquired brands to be structural changes.

"Licensed brands" refers to brands not owned by the Company but for which we hold certain rights, generally including, but not limited to, distribution rights, and from which we derive an economic benefit when these brands are ultimately sold. Typically, the Company has not reported unit case volume or recognized concentrate sales volume related to these brands in periods prior to the beginning of the term of a license agreement. Therefore, the unit case volume and concentrate sales volume from the sale of these brands is incremental to prior year volume. We do not generally consider newly licensed brands to be structural changes.

In 2015, the Company closed a transaction with Monster ("Monster Transaction"), which has been included as a structural change in our analysis of net operating revenues on a consolidated basis as well as for the Eurasia and Africa, Europe, Latin America, North America, Asia Pacific and Corporate operating segments. This transaction consisted of multiple elements including, but not limited to, the acquisition of Monster's non-energy brands and the expansion of our distribution territories. These elements of the transaction impacted the Company's unit case sales volume and concentrate sales volume and therefore, in addition to being included as a structural change, they are also considered acquired brands. See further discussion of this transaction in Note 2 of Notes to Condensed Consolidated Financial Statements.

Also during 2015, the Company acquired a South African bottler and sold a 10 percent interest in a Brazilian bottler. The impact of these changes, as applicable, has been included as a structural change (a component of acquisitions and divestitures) in our analysis of net operating revenues on a consolidated basis as well as for the Bottling Investments operating segment. Refer to the heading "Net Operating Revenues" below.

In 2014, the Company began refranchising territories in North America that were previously managed by CCR to certain of our unconsolidated bottling partners. The impact of these refranchising activities has been included as a structural change (a component of acquisitions and divestitures) in our analysis of net operating revenues on a consolidated basis as well as for our North America operating segment. In addition, for non-Company-owned and licensed beverage products sold in the refranchised territories, we have eliminated the unit case volume and associated concentrate sales from the base year when calculating 2015 versus 2014 volume growth rates on a consolidated basis as well as for the North America operating segment. Refer to the heading "Net Operating Revenues" below.

In 2014, the Company made a decision to change our process of buying and selling recyclable materials in North America. Also during 2014, the Company transitioned our Russian juice operations to an existing joint venture with an unconsolidated bottling partner and acquired a majority interest in bottling operations in Sri Lanka and Nepal. The impact of these changes is included as a structural change (a component of acquisitions and divestitures) in our analysis of net operating revenues on a consolidated basis as well as for our North America and Bottling Investments operating segments. Refer to the heading "Net Operating Revenues" below.

The Company sells concentrates and syrups to both consolidated and unconsolidated bottling partners. The ownership structure of our bottling partners impacts the timing of recognizing concentrate revenue and concentrate sales volume. When we sell concentrates or syrups to our consolidated bottling partners, we are not able to recognize the concentrate revenue or concentrate sales volume until the bottling partner has sold finished products manufactured from the concentrates or syrups to a third party or independent customer. When we sell concentrates or syrups to our unconsolidated bottling partners, we recognize the concentrate revenue and concentrate sales volume when the concentrates or syrups are sold to the bottling partner. The subsequent sale of the finished products manufactured from the concentrates or syrups to a customer does not impact the timing of recognizing the concentrate revenue or concentrate sales volume. When we account for an unconsolidated bottling partner as an equity method investment, we eliminate the intercompany profit related to these transactions until the equity method investee has sold finished products manufactured from the concentrates or syrups to a third party or independent customer.

Beverage Volume

We measure the volume of Company beverage products sold in two ways: (1) unit cases of finished products and (2) concentrate sales. As used in this report, "unit case" means a unit of measurement equal to 192 U.S. fluid ounces of finished beverage (24 eight-ounce servings); and "unit case volume" means the number of unit cases (or unit case equivalents) of Company beverage products directly or indirectly sold by the Company and its bottling partners to customers. Unit case volume primarily consists of beverage products bearing Company trademarks. Also included in unit case volume are certain products licensed to, or distributed by, our Company, and brands owned by Coca-Cola system bottlers for which our Company provides marketing support and from the sale of which we derive economic benefit. In addition, unit case volume includes sales by joint ventures in which the Company has an equity interest. We believe unit case volume is one of the measures of the underlying strength of the Coca-Cola system because it measures trends at the consumer level. The unit case volume numbers used in this report are derived based on estimates received by the Company from its bottling partners and distributors. Concentrate sales volume represents the amount of concentrates, syrups, beverage bases and powders (in all cases expressed in equivalent unit cases) sold by,

or used in finished beverages sold by, the Company to its bottling partners or other customers. Unit case volume and concentrate sales volume growth rates are not necessarily equal during any given period. Factors such as seasonality, bottlers' inventory practices, the number of selling days in a reporting period, supply point changes, timing of price increases, new product introductions and changes in product mix can impact unit case volume and concentrate sales volume and can create differences between unit case volume and concentrate sales volume growth rates. In addition to the items mentioned above, the impact of unit case volume from certain joint ventures in which the Company has an equity interest, but to which the Company does not sell concentrates or syrups, may give rise to differences between unit case volume and concentrate sales volume growth rates.

Information about our volume growth worldwide and by operating segment is as follows:

| | Percent Change 2015 versus 2014 | | | | | |
|------------------------|---------------------------------|-------------|------------------------|--------------------|-------------|---|
| | Three Months Ended | | | Nine Months Ended | | |
| | October 2, 2015 | | | October 2, 2015 | | |
| | Unit | Concentrate | | Unit | Concentrate | |
| Cases ^{1,2,3} | Sales ⁴ | | Cases ^{1,2,3} | Sales ⁴ | | |
| Worldwide | 3 | % 1 | % ⁵ 2 | % 3 | | % |
| Eurasia & Africa | 4 | % 4 | % | 4 | % 4 | % |
| Europe | 4 | 2 | | 1 | 3 | |
| Latin America | 2 | 1 | | 1 | 3 | |
| North America | 1 | 1 | ⁵ 1 | 3 | | 6 |
| Asia Pacific | 4 | (2) | | 3 | 2 | 6 |
| Bottling Investments | 11 | N/A | | 7 | N/A | |

¹ Bottling Investments operating segment data reflects unit case volume growth for consolidated bottlers only.

² Geographic segment data reflects unit case volume growth for all bottlers in the applicable geographic areas, both consolidated and unconsolidated.

³ Unit case volume percent change is based on average daily sales. Unit case volume growth based on average daily sales is computed by comparing the average daily sales in each of the corresponding periods. Average daily sales are the unit cases sold during the period divided by the number of days in the period.

⁴ Concentrate sales volume represents the actual amount of concentrates, syrups, beverage bases and powders sold by, or used in finished beverages sold by, the Company to its bottling partners or other customers and is not based on average daily sales. Each of our interim reporting periods, other than the fourth interim reporting period, ends on the Friday closest to the last day of the corresponding quarterly calendar period. As a result, the first quarter of 2015 had six additional days when compared to the first quarter of 2014, and the fourth quarter of 2015 will have six fewer days when compared to the fourth quarter of 2014.

⁵ After considering the impact of structural changes, concentrate sales volume both worldwide and for North America were even during the three months ended October 2, 2015.

⁶ After considering the impact of structural changes, North America and Asia Pacific concentrate sales volume growth was 2 percent and 3 percent, respectively, during the nine months ended October 2, 2015.

Unit Case Volume

Although a significant portion of our Company's revenues is not based directly on unit case volume, we believe unit case volume is a measure of the underlying strength of the Coca-Cola system because it measures trends at the consumer level.

Three Months Ended October 2, 2015 versus Three Months Ended September 26, 2014

In Eurasia and Africa, unit case volume increased 4 percent, reflecting 3 percent growth in sparkling beverages and 6 percent growth in still beverages. The group's sparkling beverage growth reflected 4 percent growth in Trademark Coca-Cola. Growth in still beverages included a 6 percent increase in juices and juice drinks and an 8 percent increase in packaged water. Eurasia and Africa benefited from unit case volume growth of 11 percent in the Central, East & West Africa business unit, reflecting sparkling beverage growth of 11 percent. The group's Middle East & North Africa business unit reported 7 percent unit case volume growth, reflecting 6 percent growth in sparkling beverages. The growth in these business units was partially offset by a 6 percent decline in unit case volume in the Russia, Ukraine & Belarus business unit.

Unit case volume in Europe grew 4 percent. The group's unit case volume in sparkling beverages increased 2 percent and still beverage unit case volume grew 12 percent. The growth in sparkling beverages included 6 percent growth in Trademark Fanta and even volume in Trademark Coca-Cola. Growth in still beverages was driven by packaged water, teas and the expansion of the innocent brand.

In Latin America, unit case volume increased 2 percent, reflecting 1 percent growth in sparkling beverages and still beverage volume growth of 6 percent. The growth in still beverages was led by our performance in juices and juice drinks and packaged water. The group reported volume growth of 3 percent in the South Latin business unit, reflecting

1 percent growth in sparkling beverages and double-digit growth in still beverages. The Latin Center business unit reported unit case growth of 4 percent led by 3 percent growth in Trademark Coca-Cola as well as growth in packaged water. Mexico unit case volume increased 4 percent reflecting both sparkling and still beverage growth of 4 percent. The growth in the South Latin, Latin Center and Mexico business units was partially offset by a unit case volume decline of 4 percent in the Brazil business unit.

Unit case volume in North America grew 1 percent, reflecting an increase in still beverages of 7 percent, partially offset by a decline in sparkling beverage volume of 1 percent. The decline in sparkling beverages reflected a 9 percent decline in Diet Coke, partially offset by 6 percent growth in Trademark Fanta and 1 percent growth in Trademark Sprite. The increase in still beverage volume reflected strong performance in packaged water, sports drinks and teas. The Monster Transaction contributed 1 percent to the group's unit case volume growth.

In Asia Pacific, unit case volume increased 4 percent. Sparkling beverages grew 3 percent, including 5 percent growth in Trademark Coca-Cola and 6 percent growth in Trademark Fanta. The group's still beverage volume increased 6 percent, primarily reflecting growth in packaged water, partially offset by a decline in juices and juice drinks. Unit case volume in India grew 4 percent and China reported unit case volume growth of 5 percent, led by growth in Trademark Coca-Cola as well as packaged water. Japan's unit case volume declined 2 percent, primarily reflecting a decline in packaged water.

Unit case volume for Bottling Investments increased 11 percent. This increase primarily reflects the growth in China and India as well as 2 percent growth in Germany. The Company's consolidated bottling operations accounted for 34 percent, 68 percent and 100 percent of the unit case volume in China, India and Germany, respectively.

Nine Months Ended October 2, 2015 versus Nine Months Ended September 26, 2014

Unit case volume in Eurasia and Africa increased 4 percent, which consisted of 3 percent growth in sparkling beverages and 5 percent growth in still beverages. The group's sparkling beverage growth included 4 percent growth in Trademark Coca-Cola, and the growth in still beverages was led by juices and juice drinks as well as packaged water. Eurasia and Africa benefited from unit case volume growth of 9 percent and 4 percent in the Central, East & West Africa and Middle East & North Africa business units, respectively, partially offset by a decline of 4 percent in the Russia, Ukraine & Belarus business unit.

In Europe, unit case volume grew 1 percent, reflecting 8 percent growth in still beverages and even sparkling beverage volume. The growth in still beverages was led by the group's performance in sports drinks and packaged water as well as the expansion of the innocent brand.

Unit case volume in Latin America grew 1 percent as a result of growth in still beverages of 4 percent and even sparkling beverage volume. The growth in still beverages was led by growth in packaged water, juices and juice drinks and sports drinks. The Latin Center and South Latin business units both reported unit case volume growth of 4 percent. The Mexico business unit reported unit case volume growth of 2 percent, reflecting growth in Trademark Coca-Cola of 2 percent. The growth in the Latin Center, South Latin and Mexico business units was partially offset by a unit case volume decline of 4 percent in the Brazil business unit.

In North America, unit case volume grew 1 percent. This increase reflects 4 percent growth in still beverage volume, partially offset by a 1 percent decline in sparkling beverage volume. The still beverage growth in the group was led by 8 percent growth in packaged water and 6 percent growth in teas. The decline in sparkling beverages was impacted by a decrease of 7 percent in Diet Coke, partially offset by an 8 percent increase in Trademark Fanta and a 1 percent increase in Trademark Sprite. The Monster Transaction contributed 1 percent to the group's unit case volume growth. Unit case volume in Asia Pacific increased 3 percent, which consisted of 3 percent growth in both sparkling and still beverage volume. The sparkling beverage volume growth was led by a 4 percent increase in Trademark Coca-Cola, a 3 percent increase in Trademark Sprite and a 6 percent increase in Trademark Fanta. Still beverage volume growth was led by increases in packaged water and teas of 11 percent and 4 percent, respectively. China's unit case volume grew 4 percent during the period, led by 11 percent growth in Trademark Coca-Cola and 2 percent growth in Trademark Sprite. India reported unit case volume growth of 1 percent for the period. The growth in China and India was partially offset by a 1 percent unit case volume decline in Japan.

Unit case volume for Bottling Investments increased 7 percent. This increase primarily reflects the growth in China and India. In addition, unit case volume in Germany grew 1 percent. The Company's consolidated bottling operations accounted for 34 percent, 67 percent, and 100 percent of the unit case volume in China, India and Germany, respectively.

Concentrate Sales Volume

During the three months ended October 2, 2015, worldwide unit case volume grew 3 percent and concentrate sales volume grew 1 percent compared to the three months ended September 26, 2014. During the nine months ended

October 2, 2015, worldwide unit case volume grew 2 percent and concentrate sales volume grew 3 percent compared to the nine months ended September 26, 2014. The difference between the consolidated unit case volume and concentrate sales volume growth rates during the nine months ended October 2, 2015, was primarily due to having six additional days during the first quarter of 2015 when compared to the first quarter of 2014. Concentrate sales volume growth is calculated based on the actual amount of concentrate sold during the reporting period, which is impacted by the number of days. Conversely, unit case volume growth is calculated based on average daily sales, which is not impacted by the number of days in a reporting period. In addition,

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concentrate sales growth in Asia Pacific during the three months ended October 2, 2015 was lower than unit case sales growth primarily due to the timing of shipments during the three months ended September 26, 2014.

Net Operating Revenues

Three Months Ended October 2, 2015 versus Three Months Ended September 26, 2014

The Company's net operating revenues decreased \$549 million.

The following table illustrates, on a percentage basis, the estimated impact of key factors resulting in the increase (decrease) in net operating revenues by operating segment:

| | Percent Change 2015 versus 2014 | | | | | |
|----------------------|---------------------------------|-----------------------------------|--|--------------------------|---------|----|
| | Volume ¹ | Acquisitions & Divestitures | Price, Product & Geographic Mix | Currency Fluctuations | Total | |
| Consolidated | —% | —% | 3 | % (8 |)% (5)% | |
| Eurasia & Africa | 4 | %(2)% | (2 |)% (15 |)% (15 |)% |
| Europe | 2 | (1 |)— | (8 |) (7 |) |
| Latin America | 1 | — | 13 | (28 |) (14 |) |
| North America | — | (1 |)3 | (1 |) 1 | |
| Asia Pacific | (2 |) (1 |)1 | (9 |) (11 |) |
| Bottling Investments | 8 | 4 | (5 |) (11 |) (4 |) |
| Corporate | * | * | * | * | * | |

*Calculation is not meaningful.

¹ Represents the percent change in net operating revenues attributable to the increase (decrease) in concentrate sales volume for our geographic operating segments (expressed in equivalent unit cases) after considering the impact of structural changes. For our Bottling Investments operating segment, this represents the percent change in net operating revenues attributable to the increase (decrease) in unit case volume after considering the impact of structural changes. Our Bottling Investments operating segment data reflects unit case volume growth for consolidated bottlers only. Refer to the heading "Beverage Volume" above.

Refer to the heading "Beverage Volume" above for additional information related to changes in our unit case and concentrate sales volumes.

"Acquisitions and Divestitures" refers to acquisitions and divestitures of brands or businesses, some of which the Company considers to be structural changes. Refer to the heading "Structural Changes, Acquired Brands and Newly Licensed Brands" above for additional information related to the structural changes. The acquisitions and divestitures percent change for 2015 versus 2014 in the table above consisted entirely of structural changes.

Price, product and geographic mix favorably impacted our consolidated net operating revenues by 3 percent. Price, product and geographic mix for our operating segments was impacted by a variety of factors and events including, but not limited to, the following:

• Eurasia and Africa — unfavorable price mix in the Middle East & North Africa and Central, East & West Africa business units and unfavorable geographic mix;

• Latin America — favorable price mix in each of the segment's four business units and the impact of inflationary environments in several markets;

• North America — favorably impacted as a result of price increases and package mix;

• Asia Pacific — favorable product and channel mix partially offset by unfavorable geographic mix;

• Bottling Investments — unfavorable price mix attributable to channel, product and package mix.

Fluctuations in foreign currency exchange rates decreased our consolidated net operating revenues by 8 percent. This unfavorable impact was primarily due to a stronger U.S. dollar compared to certain foreign currencies, including the South African rand, euro, U.K. pound sterling, Brazilian real, Mexican peso, Australian dollar and Japanese yen, which had an unfavorable impact on our Eurasia and Africa, Europe, Latin America, Asia Pacific and Bottling Investments operating segments. Refer to the heading "Liquidity, Capital Resources and Financial Position — Foreign Exchange" below.

Nine Months Ended October 2, 2015 versus Nine Months Ended September 26, 2014

The Company's net operating revenues decreased \$832 million.

The following table illustrates, on a percentage basis, the estimated impact of key factors resulting in the increase (decrease) in net operating revenues by operating segment:

| | Percent Change 2015 versus 2014 | | | | |
|----------------------|---------------------------------|-----------------------------------|--|--------------------------|-------|
| | Volume ¹ | Acquisitions & Divestitures | Price, Product & Geographic Mix | Currency Fluctuations | Total |
| Consolidated | 3% | —% | 2 | %(7 |)(2)% |
| Eurasia & Africa | 4 | %(1)% | —% | (12 |)(9 |
| Europe | 3 | — | — | (10 |) (7 |
| Latin America | 3 | — | 9 | (22 |) (10 |
| North America | 2 | (1 |)3 | (1 |) 3 |
| Asia Pacific | 3 | — | (1 |) (9 |) (7 |
| Bottling Investments | 7 | 2 | (4 |) (9 |) (4 |
| Corporate | * | * | * | * | * |

*Calculation is not meaningful.

¹ Represents the percent change in net operating revenues attributable to the increase (decrease) in concentrate sales volume for our geographic operating segments (expressed in equivalent unit cases) after considering the impact of structural changes. For our Bottling Investments operating segment, this represents the percent change in net operating revenues attributable to the increase (decrease) in unit case volume after considering the impact of structural changes. Our Bottling Investments operating segment data reflects unit case volume growth for consolidated bottlers only. Refer to the heading "Beverage Volume" above.

Refer to the heading "Beverage Volume" above for additional information related to changes in our unit case and concentrate sales volumes.

"Acquisitions and Divestitures" refers to acquisitions and divestitures of brands or businesses, some of which the Company considers to be structural changes. Refer to the heading "Structural Changes, Acquired Brands and Newly Licensed Brands" above for additional information related to the structural changes. The acquisitions and divestitures percent change for 2015 versus 2014 in the table above consisted entirely of structural changes.

Price, product and geographic mix favorably impacted our consolidated net operating revenues by 2 percent. Price, product and geographic mix for our operating segments was impacted by a variety of factors and events including, but not limited to, the following:

• Latin America — favorable price mix in the majority of the segment's business units and the impact of inflationary environments in several markets;

• North America — favorably impacted as a result of price increases and package mix;

• Asia Pacific — unfavorably impacted by geographic mix; and

• Bottling Investments — unfavorable price mix attributable to channel, product and package mix.

Fluctuations in foreign currency exchange rates decreased our consolidated net operating revenues by 7 percent. This unfavorable impact was primarily due to a stronger U.S. dollar compared to certain foreign currencies, including the South African rand, euro, U.K. pound sterling, Brazilian real, Mexican peso, Australian dollar and Japanese yen, which had an unfavorable impact on our Eurasia and Africa, Europe, Latin America, Asia Pacific and Bottling Investments operating segments. Refer to the heading "Liquidity, Capital Resources and Financial Position — Foreign Exchange" below.

Net operating revenue growth rates are impacted by sales volume; acquisitions and divestitures; price, product and geographic mix; and foreign currency fluctuations. The size and timing of acquisitions and divestitures are not consistent from period to period. The Company currently expects acquisitions and divestitures to have a 1 percent unfavorable impact on full year net operating revenues. Based on current spot rates and our hedging coverage in place, we expect currencies will continue to have an unfavorable impact on net operating revenues through the end of the

year.

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Gross Profit

As a result of our finished goods operations, which are primarily included in our North America and Bottling Investments operating segments, the following inputs represent a substantial portion of the Company's total cost of goods sold: (1) sweeteners, (2) metals, (3) juices and (4) polyethylene terephthalate ("PET"). The Company enters into hedging activities related to certain commodities in order to mitigate a portion of the price risk associated with forecasted purchases. Many of the derivative financial instruments used by the Company to mitigate the risk associated with these commodity exposures, including any related foreign currency exposure, do not qualify for hedge accounting. As a result, the changes in fair value of these derivative instruments have been, and will continue to be, included as a component of net income in each reporting period. During the three and nine months ended October 2, 2015, the Company recorded losses of \$131 million and \$149 million, respectively, in the line item cost of goods sold in our condensed consolidated statements of income related to the changes in the fair value of these derivative instruments. Refer to Note 5 of Notes to Condensed Consolidated Financial Statements.

Our gross profit margin decreased to 59.9 percent for the three months ended October 2, 2015, compared to 61.3 percent for the three months ended September 26, 2014. In addition, our gross profit margin decreased to 60.8 percent for the nine months ended October 2, 2015, compared to 61.5 percent for the nine months ended September 26, 2014. These decreases are primarily due to the impact of structural changes and the unfavorable impact of foreign currency exchange rate fluctuations, partially offset by positive price mix and slightly lower commodity costs. Refer to the heading "Structural Changes, Acquired Brands and Newly Licensed Brands" above for additional information related to the structural changes.

Selling, General and Administrative Expenses

The following table sets forth the significant components of selling, general and administrative expenses (in millions):

| | Three Months Ended | | Nine Months Ended | |
|--|--------------------|--------------------|-------------------|--------------------|
| | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 |
| Stock-based compensation expense | \$54 | \$ 31 | \$171 | \$ 143 |
| Advertising expenses | 1,097 | 1,051 | 3,104 | 2,684 |
| Selling and distribution expenses ¹ | 1,506 | 1,635 | 4,590 | 4,804 |
| Other operating expenses | 1,550 | 1,790 | 4,625 | 5,249 |
| Total selling, general and administrative expenses | \$4,207 | \$ 4,507 | \$12,490 | \$ 12,880 |

¹ Includes operating expenses as well as general and administrative expenses related to our Bottling Investments operating segment and our finished product operations in our North America operating segment.

During the three and nine months ended October 2, 2015, selling, general and administrative expenses decreased \$300 million and \$390 million, respectively, versus the prior year comparable periods. The increase in advertising expenses during the three and nine months ended October 2, 2015 reflects the Company's increased investments to strengthen our brands, partially offset by a foreign currency exchange impact of 13 percent during both the three and nine months ended October 2, 2015. The decrease in selling and distribution expenses during the three and nine months ended October 2, 2015 reflects the impact of structural changes. During both the three and nine months ended October 2, 2015, fluctuations in foreign currency exchange rates decreased total selling, general and administrative expenses by 7 percent. Foreign currency exchange rate fluctuations have a more significant impact on both advertising and other operating expenses as compared to our selling and distribution expenses since they are generally transacted in local currency. Our selling and distribution expenses are primarily related to our Company-owned bottling operations, of which the majority of expenses are attributable to CCR and are primarily denominated in U.S. dollars. Refer to the heading "Structural Changes, Acquired Brands and Newly Licensed Brands" above for additional information related to the structural changes.

During the nine months ended October 2, 2015, the Company contributed \$92 million to our pension plans, and we anticipate making additional contributions of approximately \$41 million to our pension plans during the remainder of 2015. Our full year pension expense is currently expected to increase by approximately \$120 million compared to 2014. The anticipated increase is primarily due to a decrease in the weighted-average discount rate used to calculate the Company's benefit obligation, unfavorable asset performance compared to our expected return during 2014 and

the adoption of more conservative mortality assumptions for U.S. plans.

As of October 2, 2015, we had \$366 million of total unrecognized compensation cost related to nonvested stock-based compensation arrangements granted under our plans, which we expect to recognize over a weighted-average period of 1.9 years. This expected cost does not include the impact of any future stock-based compensation awards.

Other Operating Charges

Other operating charges incurred by operating segment were as follows (in millions):

| | Three Months Ended | | Nine Months Ended | |
|-------------------------------|--------------------|-----------------------|--------------------|-----------------------|
| | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 |
| Eurasia & Africa | \$1 | \$1 | \$16 | \$1 |
| Europe | (2) |)2 | (13 |)2 |
| Latin America | 4 | — | 40 | — |
| North America | 85 | 59 | 239 | 192 |
| Asia Pacific | 2 | 3 | — | 11 |
| Bottling Investments | 97 | 36 | 226 | 169 |
| Corporate | 77 | 27 | 658 | 82 |
| Total other operating charges | \$264 | \$128 | \$1,166 | \$457 |

During the three months ended October 2, 2015, the Company incurred other operating charges of \$264 million, which included charges of \$141 million due to the Company's productivity and reinvestment program and \$75 million due to the integration of our German bottling operations. In addition, the Company recorded an impairment charge of \$38 million on one of the trademarks included in the glacéau portfolio and a \$3 million impairment on a Venezuelan trademark. Refer to Note 11 of Notes to Condensed Consolidated Financial Statements and see below for additional information on our productivity, integration and restructuring initiatives. Refer to Note 10 of Notes to Condensed Consolidated Financial Statements for additional information on the trademark impairments. Refer to Note 15 of Notes to Condensed Consolidated Financial Statements for additional information related to the impact these charges had on our operating segments.

During the nine months ended October 2, 2015, the Company incurred other operating charges of \$1,166 million. These charges included \$323 million due to the Company's productivity and reinvestment program and \$204 million due to the integration of our German bottling operations. In addition, the Company recorded impairment charges of \$418 million primarily due to the discontinuation of the energy products in the glacéau portfolio as a result of the Monster Transaction and incurred a charge of \$100 million due to a cash contribution we made to The Coca-Cola Foundation. The Company also incurred a charge of \$111 million due to the write-down we recorded related to our receivables from our bottling partner in Venezuela and an impairment of a Venezuelan trademark primarily due to changes in exchange rates as a result of the establishment of the new open market exchange system. Refer to Note 11 of Notes to Condensed Consolidated Financial Statements for additional information on the Company's productivity, integration and restructuring initiatives. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information on the Monster Transaction. Refer to Note 1 of Notes to Condensed Consolidated Financial Statements for additional information on the Venezuelan currency change. Refer to Note 15 of Notes to Condensed Consolidated Financial Statements for the impact these charges had on our operating segments.

During the three months ended September 26, 2014, the Company incurred other operating charges of \$128 million, which included charges of \$84 million due to the Company's productivity and reinvestment program and \$34 million due to the integration of our German bottling operations. Refer to Note 11 of Notes to Condensed Consolidated Financial Statements for additional information on the Company's productivity, integration and restructuring initiatives. Refer to Note 15 of Notes to Condensed Consolidated Financial Statements for the impact these charges had on our operating segments.

During the nine months ended September 26, 2014, the Company incurred other operating charges of \$457 million, which included charges of \$259 million due to the Company's productivity and reinvestment program and \$142 million primarily due to the Company's integration of our German bottling operations. In addition, the Company incurred a charge of \$27 million as a result of the restructuring and transition of the Company's Russian juice operations to an existing joint venture with an unconsolidated bottling partner, and a charge of \$21 million due to the Company recording a write-down on receivables from our bottling partner in Venezuela due to limited government-approved exchange rate conversion mechanisms. Refer to Note 11 of Notes to Condensed Consolidated Financial Statements and below for additional information on our productivity, integration and restructuring

initiatives. Refer to Note 10 of Notes to Condensed Consolidated Financial Statements for additional information on the Company's restructuring of the Russian juice operations and the write-down of the Venezuela receivables. Refer to Note 15 of Notes to Condensed Consolidated Financial Statements for additional information related to the impact these charges had on our operating segments.

Productivity and Reinvestment Program

In February 2012, the Company announced a four-year productivity and reinvestment program designed to further enable our efforts to strengthen our brands and reinvest our resources to drive long-term profitable growth. This program is focused on the following initiatives: global supply chain optimization; global marketing and innovation effectiveness; operating expense leverage and operational excellence; data and information technology systems standardization; and the integration of Coca-Cola Enterprises Inc.'s ("CCE") former North America business.

In February 2014, the Company announced the expansion of our productivity and reinvestment program to drive an incremental \$1 billion in productivity by 2016 that will primarily be redirected into increased media investments. Our incremental productivity goal consists of two relatively equal components. First, we will expand savings through global supply chain optimization, data and information technology system standardization, and resource and cost reallocation. Second, we will increase the effectiveness of our marketing investments by transforming our marketing and commercial model to redeploy resources into more consumer-facing marketing investments to accelerate growth. In October 2014, the Company announced that we are further expanding our productivity and reinvestment program and extending it through 2019. The expansion of the productivity initiatives will focus on four key areas: restructuring the Company's global supply chain, including manufacturing in North America; implementing zero-based work, an evolution of zero-based budget principles, across the organization; streamlining and simplifying the Company's operating model; and further driving increased discipline and efficiency in direct marketing investments. The Company expects that the expanded productivity initiatives will generate an incremental \$2 billion in annualized productivity. This productivity will enable the Company to fund marketing initiatives and innovation required to deliver sustainable net revenue growth and will also support margin expansion and increased returns on invested capital over time. We expect to achieve total annualized productivity of approximately \$3.6 billion by 2019 from the initiatives implemented under this program since it began in 2012.

We have incurred total pretax expenses of \$1,688 million since the initiative commenced in 2012. Refer to Note 11 of Notes to Condensed Consolidated Financial Statements for additional information.

Integration of Our German Bottling Operations

In 2008, the Company began the integration of 18 German bottling operations acquired in 2007. Since the integration commenced, the Company has incurred total pretax expenses of \$1,039 million primarily related to involuntary terminations. We are currently reviewing additional restructuring opportunities within the German bottling operations, including integration costs related to information technology and other initiatives. If implemented, these initiatives will result in additional charges in future periods. Our German bottling operations are now classified as held for sale. Refer to Note 2 and Note 11 of Notes to Condensed Consolidated Financial Statements.

Operating Income and Operating Margin

Information about our operating income by operating segment on a percentage basis is as follows:

| | Three Months Ended | | Nine Months Ended | | |
|----------------------|--------------------|-----------------------|--------------------|-----------------------|---|
| | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 | |
| Eurasia & Africa | 8.8 | % 9.8 | % 10.6 | % 10.4 | % |
| Europe | 30.3 | 27.8 | 31.5 | 28.6 | |
| Latin America | 22.6 | 24.1 | 22.8 | 23.7 | |
| North America | 28.6 | 28.0 | 28.8 | 24.4 | |
| Asia Pacific | 24.0 | 23.5 | 26.0 | 24.7 | |
| Bottling Investments | (0.5 |) 0.5 | 0.5 | 0.3 | |
| Corporate | (13.8 |) (13.7 |) (20.2 |) (12.1 |) |
| Total | 100.0 | % 100.0 | % 100.0 | % 100.0 | % |

Information about our operating margin on a consolidated basis and by operating segment is as follows:

| | Three Months Ended | | Nine Months Ended | | |
|----------------------|--------------------|-----------------------|--------------------|-----------------------|---|
| | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 | |
| Consolidated | 20.8 | % 22.6 | % 21.0 | % 23.5 | % |
| Eurasia & Africa | 35.5 | % 37.5 | % 40.6 | % 40.9 | % |
| Europe | 61.4 | 60.5 | 64.5 | 62.8 | |
| Latin America | 54.2 | 56.2 | 54.8 | 58.2 | |
| North America | 12.1 | 13.6 | 12.5 | 12.5 | |
| Asia Pacific | 45.8 | 44.9 | 49.2 | 48.8 | |
| Bottling Investments | (0.7 |) 0.8 | 0.6 | 0.5 | |
| Corporate | * | * | * | * | |

*Calculation is not meaningful.

Three Months Ended October 2, 2015 versus Three Months Ended September 26, 2014

During the three months ended October 2, 2015, fluctuations in foreign currency exchange rates unfavorably impacted consolidated operating income by 12 percent due to a stronger U.S. dollar compared to certain foreign currencies, including the South African rand, euro, U.K. pound sterling, Brazilian real, Mexican peso, Australian dollar and Japanese yen, which had an unfavorable impact on our Eurasia and Africa, Europe, Latin America, Asia Pacific and Bottling Investments operating segments. Refer to the heading "Liquidity, Capital Resources and Financial Position — Foreign Exchange" below.

The Company's Eurasia and Africa segment reported operating income of \$208 million and \$265 million for the three months ended October 2, 2015 and September 26, 2014, respectively. The segment was unfavorably impacted by fluctuations in foreign currency exchange rates of 16 percent and the impact of structural changes.

Operating income for Europe for the three months ended October 2, 2015 and September 26, 2014, was \$722 million and \$752 million, respectively. The Europe segment was unfavorably impacted by foreign currency exchange rate fluctuations of 3 percent and the impact of structural changes.

Latin America reported operating income of \$538 million and \$653 million for the three months ended October 2, 2015 and September 26, 2014, respectively. Foreign currency exchange rate fluctuations unfavorably impacted operating income by 33 percent. The impact of the exchange rate fluctuations was partially offset by favorable price mix.

Operating income for North America for the three months ended October 2, 2015 and September 26, 2014, was \$681 million and \$760 million, respectively. The decrease in the segment's operating income was due to structural changes as well as increases in other operating charges and marketing investments, partially offset by price increases and favorable product and package mix.

Asia Pacific's operating income for the three months ended October 2, 2015 and September 26, 2014, was \$571 million and \$638 million, respectively. Operating income for the segment reflects the unfavorable impact of foreign currency exchange rate fluctuations of 9 percent and the impact of structural changes.

Operating loss for our Bottling Investments segment for the three months ended October 2, 2015 was \$11 million, compared to operating income of \$14 million for the three months ended September 26, 2014.

The Corporate segment's operating loss for the three months ended October 2, 2015 and September 26, 2014, was \$330 million and \$371 million, respectively. Operating loss in 2015 was impacted by impairment charges of \$41 million on certain trademark assets.

Nine Months Ended October 2, 2015 versus Nine Months Ended September 26, 2014

During the nine months ended October 2, 2015, fluctuations in foreign currency exchange rates unfavorably impacted consolidated operating income by 10 percent due to a stronger U.S. dollar compared to certain foreign currencies, including the South African rand, euro, U.K. pound sterling, Brazilian real, Mexican peso, Australian dollar and Japanese yen, which had an unfavorable impact on our Eurasia and Africa, Europe, Latin America, Asia Pacific and Bottling Investments operating segments. Refer to the heading "Liquidity, Capital Resources and Financial Position — Foreign Exchange" below.

Operating income for the nine months ended October 2, 2015, was favorably impacted by six additional days when compared to the nine months ended September 26, 2014. This impact was disproportionately more favorable for our finished goods businesses, particularly in our North America and Bottling Investments operating segments.

The Company's Eurasia and Africa segment reported operating income of \$762 million and \$858 million for the nine months ended October 2, 2015 and September 26, 2014, respectively. The segment was unfavorably impacted by fluctuations in foreign currency exchange rates of 13 percent and an increase in other operating charges, partially offset by the favorable impact of higher concentrate sales.

Operating income for Europe for the nine months ended October 2, 2015 and September 26, 2014, was \$2,274 million and \$2,363 million, respectively. The Europe segment was unfavorably impacted by foreign currency exchange rate fluctuations of 4 percent.

Latin America reported operating income of \$1,641 million and \$1,954 million for the nine months ended October 2, 2015 and September 26, 2014, respectively. Foreign currency exchange rate fluctuations unfavorably impacted operating income by 25 percent. Operating income was also unfavorably impacted by an increase in other operating charges. The impact of these items was partially offset by favorable price mix.

Operating income for North America for the nine months ended October 2, 2015 and September 26, 2014, was \$2,079 million and \$2,015 million, respectively. The increase in the segment's operating income was favorably impacted as a result of price increases and product and package mix, partially offset by an increase in other operating charges.

Asia Pacific's operating income for the nine months ended October 2, 2015 and September 26, 2014, was \$1,876 million and \$2,041 million, respectively. Operating income for the segment reflects the unfavorable impact of foreign currency exchange rate fluctuations of 8 percent.

Operating income for our Bottling Investments segment for the nine months ended October 2, 2015 and September 26, 2014 was \$34 million and \$26 million, respectively. Operating income was favorably impacted by structural changes, partially offset by an increase in other operating charges and unfavorable price mix attributable to channel, product and package mix. Refer to the heading "Structural Changes, Acquired Brands and Newly Licensed Brands" above for additional information related to the structural changes.

The Corporate segment's operating loss for the nine months ended October 2, 2015 and September 26, 2014, was \$1,456 million and \$1,000 million, respectively. Operating loss in 2015 was impacted by an impairment charge of \$418 million primarily related to the discontinuation of the energy products in the glacéau portfolio as a result of the Monster Transaction, a charge of \$100 million due to a cash contribution we made to The Coca-Cola Foundation and a \$111 million charge due to an impairment of a Venezuelan trademark and a write-down the Company recorded on receivables from our bottling partner in Venezuela.

Based on current spot rates and our hedging coverage in place, we expect currencies will have an unfavorable impact on operating income through the end of the year.

Interest Income

During the three months ended October 2, 2015, interest income was \$155 million, compared to \$169 million during the three months ended September 26, 2014, a decrease of \$14 million. The decrease is primarily due to the unfavorable impact of fluctuations in foreign currency exchange rates due to a stronger U.S. dollar against most major currencies. During the nine months ended October 2, 2015, interest income was \$459 million, compared to \$436 million during the nine months ended September 26, 2014, an increase of \$23 million. The increase primarily reflects higher cash balances and higher average interest rates in certain of our international locations, partially offset by the unfavorable impact of fluctuations in foreign currency exchange rates due to a stronger U.S. dollar against most major currencies.

Interest Expense

During the three months ended October 2, 2015, interest expense was \$138 million, compared to \$113 million during the three months ended September 26, 2014, an increase of \$25 million. During the nine months ended October 2, 2015, interest expense was \$713 million, compared to \$344 million during the nine months ended September 26, 2014, an increase of \$369 million. This increase during the nine months ended October 2, 2015 is primarily due to charges of \$320 million the Company recorded on the early extinguishment of certain long-term debt. These charges included the difference between the reacquisition price and the net carrying amount of the debt extinguished, including the impact of the related fair value hedging relationship. Refer to Note 5 of Notes to Condensed Consolidated Financial Statements for additional information related to the Company's hedging program. Refer to the heading "Liquidity, Capital Resources and Financial Position — Cash Flows from Financing Activities" below for

additional information related to the Company's long-term debt.

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Equity Income (Loss) — Net

Three Months Ended October 2, 2015 versus Three Months Ended September 26, 2014

During the three months ended October 2, 2015, equity income was \$200 million, compared to \$205 million during the three months ended September 26, 2014, a decrease of \$5 million.

The Company recorded a net gain of \$3 million and a net charge of \$8 million in the line item equity income (loss) — net during the three months ended October 2, 2015 and September 26, 2014, respectively. These amounts represent the Company's proportionate share of unusual or infrequent items recorded by certain of our equity method investees.

Nine Months Ended October 2, 2015 versus Nine Months Ended September 26, 2014

During the nine months ended October 2, 2015, equity income was \$402 million, compared to equity income of \$530 million during the nine months ended September 26, 2014, a decrease of \$128 million. This decrease reflects, among other items, the unfavorable impact of the challenging economic conditions around the world where many of our equity method investees operate and fluctuations in foreign currency exchange rates due to a stronger U.S. dollar against most major currencies.

The Company recorded net charges of \$79 million and \$41 million in the line item equity income (loss) — net during the nine months ended October 2, 2015 and September 26, 2014, respectively. These amounts represent the Company's proportionate share of unusual or infrequent items recorded by certain of our equity method investees, including charges incurred by an equity method investee due to the remeasurement of its Venezuelan subsidiary's net monetary assets into U.S. dollars using the new open market exchange system rate. Refer to the heading "Liquidity, Capital Resources and Financial Position — Foreign Exchange" below for additional information on Venezuela's currency devaluation.

Other Income (Loss) — Net

Three Months Ended October 2, 2015 versus Three Months Ended September 26, 2014

Other income (loss) — net includes, among other things, the impact of foreign currency exchange gains and losses; dividend income; rental income; gains and losses related to the disposal of property, plant and equipment; realized and unrealized gains and losses on trading securities; realized gains and losses on available-for-sale securities; gains and losses related to the acquisition, disposal or merger of bottling companies and other investments; other-than-temporary impairments of available-for-sale securities; and the accretion of expense related to certain acquisitions. The foreign currency exchange gains and losses are primarily the result of the remeasurement of certain monetary assets and liabilities from nonfunctional currencies into functional currencies. The effects of the remeasurement of these assets and liabilities are partially offset by the impact of our economic hedging program for certain exposures on our consolidated balance sheets. Refer to Note 5 of Notes to Condensed Consolidated Financial Statements.

During the three months ended October 2, 2015, other income (loss) — net was a loss of \$871 million. This loss included a \$794 million charge the Company recorded primarily due to the refranchising of certain territories in North America, net foreign currency exchange losses of \$65 million, and net losses of \$16 million related to trading securities and available-for-sale securities. None of the other items included in other income (loss) — net during the three months ended October 2, 2015, was individually significant. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information on the North America refranchising and the Monster Transaction.

During the three months ended September 26, 2014, other income (loss) — net was a loss of \$312 million. This loss included net foreign currency exchange losses of \$84 million and a charge of \$270 million the Company recorded due to the refranchising of certain territories in North America. These charges were partially offset by net gains of \$24 million related to trading securities and available-for-sale securities and dividend income of \$15 million. None of the other items included in other income (loss) — net during the three months ended September 26, 2014, was individually significant. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information on the North America refranchising.

Nine Months Ended October 2, 2015 versus Nine Months Ended September 26, 2014

During the nine months ended October 2, 2015, other income (loss) — net was income of \$709 million. This income included a net gain of \$1,402 million as a result of our transaction with Monster, primarily due to the difference in the recorded carrying value of the assets transferred, including an allocated portion of goodwill, compared to the value of the total assets and business acquired. Other income (loss) — net also included net foreign currency exchange gains of \$134 million and dividend income of \$70 million. This income was partially offset by charges of \$827 million due to refranchising activities in North America and net losses of \$46 million related to trading securities and available-for-sale securities. The net foreign currency exchange gains included a gain of \$277 million associated with our euro-denominated debt partially offset by a charge of \$27 million due to the initial remeasurement of the net monetary assets of our Venezuelan subsidiary using the SIMADI exchange rate. The Company determined that based on its economic circumstances, the SIMADI rate best represented the applicable rate at which future transactions could be settled, including the payment of dividends. As such, the Company remeasured the net assets related to its operations in Venezuela using the current SIMADI rate. None of the other items included in other income (loss) — net during the nine months ended October 2, 2015, was individually significant. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information on the Monster Transaction and North America refranchising. Refer to the heading "Liquidity, Capital Resources and Financial Position — Foreign Exchange" below and Note 10 of Notes to Condensed Consolidated Financial Statements for additional information on the charge due to the change in Venezuelan exchange rates.

During the nine months ended September 26, 2014, other income (loss) — net was a loss of \$630 million. This loss included net foreign currency exchange losses of \$349 million and a charge of \$410 million due to refranchising activities in North America. The net foreign currency exchange losses were primarily related to a charge of \$226 million due to the expansion of the Venezuelan government's currency conversion markets. These losses were partially offset by net gains of \$53 million related to trading securities and available-for-sale securities and dividend income of \$34 million. None of the other items included in other income (loss) — net during the nine months ended September 26, 2014, was individually significant. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information on the North America refranchising. Refer to the heading "Liquidity, Capital Resources and Financial Position — Foreign Exchange" below for additional information on the remeasurement of the Venezuelan currency.

Income Taxes

Our effective tax rate reflects the benefits of having significant operations outside the United States, which are generally taxed at rates lower than the U.S. statutory rate of 35 percent. As a result of employment actions and capital investments made by the Company, certain tax jurisdictions provide income tax incentive grants, including Brazil, Costa Rica, Singapore and Swaziland. The terms of these grants expire from 2016 to 2023. We anticipate that we will be able to extend or renew the grants in these locations. In addition, our effective tax rate reflects the benefits of having significant earnings generated in investments accounted for under the equity method of accounting, which are generally taxed at rates lower than the U.S. statutory rate.

At the end of each interim period, we make our best estimate of the effective tax rate expected to be applicable for the full fiscal year. This estimate reflects, among other items, our best estimate of operating results and foreign currency exchange rates. Based on current tax laws, the Company's estimated effective tax rate for 2015 is 22.5 percent.

However, in arriving at this estimate we do not include the estimated impact of unusual and/or infrequent items, which may cause significant variations in the customary relationship between income tax expense and income before income taxes.

On September 17, 2015, the Company received a Statutory Notice of Deficiency from the Internal Revenue Service for the tax years 2007 through 2009, after a five-year audit. Refer to Note 7 of Notes to Condensed Consolidated Financial Statements.

The Company recorded income tax expense of \$272 million (15.8 percent effective tax rate) and \$538 million (20.2 percent effective tax rate) during the three months ended October 2, 2015 and September 26, 2014, respectively. The Company recorded income tax expense of \$1,937 million (24.0 percent effective tax rate) and \$1,896 million (23.0 percent effective tax rate) during the nine months ended October 2, 2015 and September 26, 2014, respectively.

The following table illustrates the tax expense (benefit) associated with unusual and/or infrequent items for the interim periods presented (in millions):

| | Three Months Ended | | Nine Months Ended | |
|---|----------------------|-----------------------|-----------------------|------------------------|
| | October 2, 2015 | September 26, 2014 | October 2, 2015 | September 26, 2014 |
| Productivity and reinvestment program | \$(49) ¹ | \$ (30) ⁹ | \$(124) ¹ | \$ (96) ⁹ |
| Other productivity, integration and restructuring initiatives | — | 2 | — | 2 |
| Transaction gains and losses | (291) ³ | (96) ¹¹ | 173 | 4 (147) ¹² |
| Certain tax matters | (6) ⁵ | (29) ¹³ | (6) ⁶ | 2 |
| Other — net | — | 7 (2) ¹⁴ | (168) ⁸ | 6 |

Related to charges of \$141 million and \$323 million during the three and nine months ended October 2, 2015,
¹ respectively. These charges were due to the Company's productivity and reinvestment program. Refer to Note 10 and Note 11 of Notes to Condensed Consolidated Financial Statements.

Related to charges of \$75 million and \$204 million during the three and nine months ended October 2, 2015,
² respectively. These charges were due to the integration of our German bottling operations. Refer to Note 10 and Note 11 of Notes to Condensed Consolidated Financial Statements.

Related to a net charge of \$859 million that included \$815 million in charges primarily due to the
³ refranchising of certain territories in North America and a \$38 million charge due to the impairment of one of the trademarks included in the glacéau portfolio. Refer to Note 2 and Note 10 of Notes to Condensed Consolidated Financial Statements.

Related to a net gain of \$102 million that primarily consisted of a \$1,402 million net gain related to the Monster
⁴ Transaction, partially offset by a \$418 million charge due to the impairment of one of the trademarks included in the glacéau portfolio, \$848 million of charges primarily due to the refranchising of certain territories in North America, a \$6 million additional charge related to the sale of a portion of our equity investment in a Brazilian bottling entity and a \$19 million charge related to the remeasurement of our equity interest in a South African bottler to fair value. Refer to Note 2 and Note 10 of Notes to Condensed Consolidated Financial Statements.

Primarily related to amounts required to be recorded for changes to our uncertain tax positions, including interest
⁵ and penalties. The components of the net change in uncertain tax positions were individually insignificant.

Primarily related to prior year audit settlements and amounts to be recorded for changes to our uncertain tax
⁶ positions, including interest and penalties. The components of the net change in the uncertain tax positions were individually insignificant.

Related to charges of \$1 million that primarily included a \$3 million impairment of a Venezuelan trademark and a
⁷ \$3 million gain due to our proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 1 and Note 10 of Notes to Condensed Consolidated Financial Statements.

Related to charges of \$639 million that primarily consisted of a \$100 million cash donation to The Coca-Cola
⁸ Foundation, \$320 million associated with the early extinguishment of long-term debt, \$27 million due to the remeasurement of the net monetary assets of our Venezuelan subsidiary into U.S. dollars using the SIMADI exchange rate, \$111 million due to the write-down we recorded related to receivables from our bottling partner in Venezuela and an impairment of a Venezuelan trademark, and \$79 million due to our proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 1, Note 6 and Note 10 of Notes to Condensed Consolidated Financial Statements.

Related to charges of \$84 million and \$259 million during the three and nine months ended September 26, 2014,
⁹ respectively. These charges were due to the Company's productivity and reinvestment program. Refer to Note 10 and Note 11 of Notes to Condensed Consolidated Financial Statements.

Related to charges of \$34 million and \$142 million during the three and nine months ended September 26, 2014,
¹⁰ respectively. These charges were due to the integration of our German bottling operations. Refer to Note 10 and Note 11 of Notes to Condensed Consolidated Financial Statements.

Related to charges of \$277 million including \$270 million due to refranchising certain North America territories. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements.

12 Related to charges of \$417 million including \$410 million due to refranchising certain North America territories. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements.

13 Primarily related to prior year audit settlements and amounts required to be recorded for changes to our uncertain tax positions, including interest and penalties, of which the components of the net change were individually insignificant.

14 Related to charges of \$14 million that primarily consisted of \$5 million due to the restructuring and transition of the Company's Russian juice operations to an existing joint venture with an unconsolidated bottling partner, and \$8 million due to our proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 1 and Note 10 of Notes to Condensed Consolidated Financial Statements.

15 Related to charges of \$319 million that primarily consisted of \$268 million due to the expansion of the Venezuelan government's currency conversion markets, including a write-down of receivables from our bottling partner in Venezuela, \$30 million due to the restructuring and transition of the Company's Russian juice operations to an existing joint venture with an unconsolidated bottling partner, and \$20 million due to our proportionate share of unusual or infrequent items recorded by certain of our equity method investees. Refer to Note 1 and Note 10 of Notes to Condensed Consolidated Financial Statements.

LIQUIDITY, CAPITAL RESOURCES AND FINANCIAL POSITION

We believe our ability to generate cash from operating activities is one of our fundamental financial strengths. Refer to the heading "Cash Flows from Operating Activities" below. The near-term outlook for our business remains strong, and we expect to generate substantial cash flows from operations throughout the remainder of 2015. As a result of our expected cash flows from operations, we have significant flexibility to meet our financial commitments. The Company does not typically raise capital through the issuance of stock. Instead, we use debt financing to lower our overall cost of capital and increase our return on shareowners' equity. Refer to the heading "Cash Flows from Financing Activities" below. We have a history of borrowing funds domestically and continue to have the ability to borrow funds domestically at reasonable interest rates. In addition, our domestic entities have recently borrowed and continue to have the ability to borrow funds in international markets at reasonable interest rates. Our debt financing includes the use of an extensive commercial paper program as part of our overall cash management strategy. The Company reviews its optimal mix of short-term and long-term debt regularly and may replace certain amounts of commercial paper, short-term debt and current maturities of long-term debt with new issuances of long-term debt in the future. In addition to the Company's cash balances, commercial paper program, and our ability to issue long-term debt, we also had \$8,090 million in lines of credit available for general corporate purposes as of October 2, 2015. These backup lines of credit expire at various times between 2015 and 2019.

We have significant operations outside the United States. Unit case volume outside the United States represented 81 percent of the Company's worldwide unit case volume for the nine months ended October 2, 2015. We earn a substantial amount of our consolidated operating income and income before income taxes in foreign subsidiaries that either sell concentrate to our local bottling partners or, in certain instances, sell finished products directly to our customers to fulfill the demand for Company beverage products outside the United States. A significant portion of these foreign earnings is considered to be indefinitely reinvested in foreign jurisdictions where the Company has made, and will continue to make, substantial investments to support the ongoing development and growth of our international operations. Accordingly, no U.S. federal and state income taxes have been provided on the portion of our foreign earnings that is considered to be indefinitely reinvested in foreign jurisdictions. The Company's cash, cash equivalents, short-term investments and marketable securities held by our foreign subsidiaries totaled \$19.7 billion as of October 2, 2015. With the exception of an insignificant amount, for which U.S. federal and state income taxes have already been provided, we do not intend, nor do we foresee a need, to repatriate these funds. Additionally, the absence of a government-approved market mechanism to convert local currency to U.S. dollars in Argentina and Venezuela restricts the Company's ability to pay dividends from these locations. The Company's subsidiaries in Argentina and Venezuela held \$346 million and \$14 million, respectively, of cash, cash equivalents, short-term investments and marketable securities as of October 2, 2015. See further discussion of the Venezuela markets in the "Foreign Exchange" section below.

Net operating revenues in the United States were \$15.5 billion for the nine months ended October 2, 2015, or 45 percent of the Company's consolidated net operating revenues. We expect existing domestic cash, cash equivalents, short-term investments, marketable securities, cash flows from operations and the issuance of domestic debt to continue to be sufficient to fund our domestic operating activities and cash commitments for investing and financing activities. In addition, we expect existing foreign cash, cash equivalents, short-term investments, marketable securities and cash flows from operations to continue to be sufficient to fund our foreign operating activities and cash commitments for investing activities.

In the future, should we require more capital to fund significant discretionary activities in the United States than is generated by our domestic operations and is available through the issuance of domestic debt, we could elect to repatriate future periods' earnings from foreign jurisdictions. This alternative could result in a higher effective tax rate in the future. While the likelihood is remote, the Company could also elect to repatriate earnings from foreign jurisdictions that have previously been considered to be indefinitely reinvested. Upon distribution of those earnings in the form of dividends or otherwise, the Company would be subject to additional U.S. income taxes (net of an adjustment for foreign tax credits) and withholding taxes payable to various foreign jurisdictions, where applicable. This alternative could also result in a higher effective tax rate in the period in which such a determination is made to repatriate prior periods' foreign earnings.

Based on all of the aforementioned factors, the Company believes its current liquidity position is strong, and we will continue to meet all of our financial commitments for the foreseeable future.

Cash Flows from Operating Activities

Net cash provided by operating activities for the nine months ended October 2, 2015 and September 26, 2014, was \$8,390 million and \$7,979 million, respectively, an increase of \$411 million. This increase primarily reflects the efficient management of working capital and the impact of six additional days during the first quarter of 2015, partially offset by an unfavorable impact from currency exchange rates.

Cash Flows from Investing Activities

Net cash used in investing activities for the nine months ended October 2, 2015 and September 26, 2014, was \$5,413 million and \$6,558 million, respectively, a decrease of \$1,145 million.

Purchases of Investments and Proceeds from Disposals of Investments

During the nine months ended October 2, 2015, purchases of investments were \$12,006 million and proceeds from disposals of investments were \$10,403 million, resulting in a net cash outflow of \$1,603 million. During the nine months ended September 26, 2014, purchases of investments were \$14,098 million and proceeds from disposals of investments were \$9,558 million, resulting in a net cash outflow of \$4,540 million. The purchases during the nine months ended October 2, 2015 and September 26, 2014, included the Company's acquisition of shares in Keurig. The remaining activity primarily represents the purchases of and proceeds from short-term investments that were made as part of the Company's overall cash management strategy. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information on our investment in Keurig.

Acquisitions of Businesses, Equity Method Investments and Nonmarketable Securities

During the nine months ended October 2, 2015, the Company's acquisitions of businesses, equity method investments and nonmarketable securities totaled \$2,489 million, which primarily included our equity investments in Monster, Indonesian bottling operations and South African bottling operations. During the nine months ended September 26, 2014, the Company's acquisitions of businesses, equity method investments and nonmarketable securities totaled \$343 million, which primarily included a joint investment with one of our bottling partners in a dairy company in Ecuador, which is accounted for under the equity method of accounting. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information on the transactions during the nine months ended October 2, 2015.

Proceeds from Disposals of Businesses, Equity Method Investments and Nonmarketable Securities

During the nine months ended October 2, 2015, proceeds from disposals of businesses, equity method investments and nonmarketable securities were \$416 million, which included cash received as a result of a Brazilian bottling entity's majority interest owners exercising their option to acquire from us an additional equity interest. The proceeds from disposals of businesses, equity method investments and nonmarketable securities during the nine months ended October 2, 2015 also included the proceeds from the sale of the Company's distribution assets, certain working capital items, and the exclusive rights to distribute certain beverage brands not owned by the Company, but distributed by CCR, to certain unconsolidated bottling partners as part of the North America refranchising. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information on these transactions. During the nine months ended September 26, 2014, proceeds from disposals of businesses, equity method investments and nonmarketable securities were \$73 million, which represented proceeds from the sale of the Company's distribution assets, certain working capital items, and the exclusive rights to distribute certain beverage brands not owned by the Company, but distributed by CCR, to certain unconsolidated bottling partners as part of the North America refranchising.

Purchases of Property, Plant and Equipment — Net

Purchases of property, plant and equipment (net of disposals) for the nine months ended October 2, 2015, were \$1,620 million. The Company currently expects our 2015 full year capital expenditures to be approximately \$2.5 billion to \$3.0 billion, primarily in our Bottling Investments operating segment and our finished product operations in our North America operating segment.

During the nine months ended September 26, 2014, cash outflows for investing activities included purchases of property, plant and equipment (net of disposals) of \$1,468 million.

Other Investing Activities

During the nine months ended October 2, 2015, cash used in other investing activities included a \$530 million payment related to the Monster Transaction, partially offset by the cash flow impact of the Company's derivative contracts designated as net investment hedges. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information on the Monster Transaction and Note 5 of Notes to Condensed Consolidated Financial Statements for additional information on the Company's derivative contracts designated as net investment hedges.

Cash Flows from Financing Activities

Our financing activities include net borrowings, share issuances and share repurchases. Net cash used in financing activities totaled \$1,178 million and \$196 million during the nine months ended October 2, 2015 and September 26, 2014, respectively.

Debt Financing

Issuances and payments of debt included both short-term and long-term financing activities. During the nine months ended October 2, 2015, the Company had issuances of debt of \$34,298 million, which included \$55 million of net issuances of commercial paper and short-term debt with maturities of 90 days or less and \$23,714 million of issuances of commercial paper and short-term debt with maturities greater than 90 days. The Company's total issuances of debt also included long-term debt issuances of \$10,529 million, net of related discounts, premiums and issuance costs. Refer below for additional details on our long-term debt issuances.

The Company made payments of debt of \$30,159 million during the nine months ended October 2, 2015, which included \$25,342 million of payments related to commercial paper and short-term debt with maturities greater than 90 days and payments of long-term debt of \$4,817 million, which included the retirement of certain long-term debt. During the nine months ended October 2, 2015, the Company issued SFr1,325 million and €8,500 million of long-term debt. The carrying value of this debt as of October 2, 2015 was \$10,887 million. The general terms of the notes issued are as follows:

- SFr200 million total principal amount of notes due October 2, 2017, at a fixed interest rate of 0.00 percent;
- SFr550 million total principal amount of notes due December 22, 2022, at a fixed interest rate of 0.25 percent;
- SFr575 million total principal amount of notes due October 2, 2028, at a fixed interest rate of 1.00 percent;
- €2,000 million total principal amount of notes due March 9, 2017, at a variable interest rate equal to the three-month Euro Interbank Offered Rate ("EURIBOR") plus 0.15 percent;
- €2,000 million total principal amount of notes due September 9, 2019, at a variable interest rate equal to the three-month EURIBOR plus 0.23 percent;
- €1,500 million total principal amount of notes due March 9, 2023, at a fixed interest rate of 0.75 percent;
- €1,500 million total principal amount of notes due March 9, 2027, at a fixed interest rate of 1.125 percent; and
- €1,500 million total principal amount of notes due March 9, 2035, at a fixed interest rate of 1.625 percent.

During the nine months ended October 2, 2015, the Company retired \$2,500 million of long-term debt upon maturity. The Company also extinguished \$2,039 million of long-term debt prior to maturity, incurring associated charges of \$320 million recorded in the line item interest expense in our condensed consolidated statement of income. These charges included the difference between the reacquisition price and the net carrying amount of the debt extinguished, including the impact of the related fair value hedging relationship. The general terms of the notes that were extinguished are as follows:

- \$1,148 million total principal amount of notes due November 15, 2017, at a fixed interest rate of 5.35 percent; and
- \$891 million total principal amount of notes due March 15, 2019, at a fixed interest rate of 4.875 percent.

As of October 2, 2015, the carrying value of the Company's long-term debt included \$424 million of fair value adjustments related to the debt assumed in connection with our acquisition of CCE's former North America business. These fair value adjustments will be amortized over a weighted-average period of approximately 20 years, which is equal to the weighted-average maturity of the assumed debt to which these fair value adjustments relate. The amortization of these fair value adjustments will be a reduction of interest expense in future periods, which will typically result in our interest expense being less than the actual interest paid to service the debt.

On October 27, 2015, the Company issued \$4,000 million of long-term debt. The general terms of the notes issued are as follows:

- \$750 million total principal amount of notes due October 27, 2017, at a fixed interest rate of 0.875 percent;
- \$1,500 million total principal amount of notes due October 27, 2020, at a fixed interest rate of 1.875 percent; and
- \$1,750 million total principal amount of notes due October 27, 2025, at a fixed interest rate of 2.875 percent.

During the nine months ended September 26, 2014, the Company had issuances of debt of \$33,292 million, which included \$187 million of net issuances of commercial paper and short-term debt with maturities of 90 days or less and \$29,545 million of issuances of commercial paper and short-term debt with maturities greater than 90 days. The Company's total issuances of debt also included long-term debt issuances of \$3,560 million, net of related discounts and issuance costs. The long-term debt issuances included the following:

- \$1,000 million total principal amount of notes which are due September 1, 2015, at a variable interest rate equal to the three-month London Interbank Offered Rate ("LIBOR") plus 0.01 percent;

- \$1,015 million total principal amount of euro notes due September 22, 2022, at a fixed interest rate of 1.125 percent;

- \$1,522 million total principal amount of euro notes due September 22, 2026, at a fixed interest rate of 1.875 percent.

The Company made payments of debt of \$28,494 million during the nine months ended September 26, 2014, which included

\$27,461 million of payments related to commercial paper and short-term debt with maturities greater than 90 days and payments of long-term debt of \$1,033 million, which included the retirement of \$1,000 million of long-term debt upon maturity.

Issuances of Stock

During the nine months ended October 2, 2015, the Company received cash proceeds from issuances of stock of \$732 million, a decrease of \$326 million when compared to cash proceeds of \$1,058 million from stock issuances during the nine months ended September 26, 2014. This decrease is primarily due to a reduction in the exercise of stock options by Company employees.

Share Repurchases

During the nine months ended October 2, 2015, the Company repurchased 49.3 million shares of common stock under the share repurchase plan authorized by our Board of Directors. These shares were repurchased at an average cost of \$40.49 per share, for a total cost of \$1,997 million. However, due to the timing of settlements, the total cash outflow for treasury stock purchases was \$1,966 million during the nine months ended October 2, 2015. The total cash outflow for treasury stock during the first nine months of 2015 includes treasury stock that was purchased and settled during the nine months ended October 2, 2015, as well as stock purchased in December 2014 that settled in early 2015; however, it does not include treasury stock that was purchased but did not settle during the nine months ended October 2, 2015. In addition, the cash flow impact of the Company's treasury stock activity also includes shares surrendered to the Company to satisfy minimum tax withholding obligations in connection with so-called stock swap exercises of employee stock options and/or the vesting of restricted stock issued to employees. The impact of the Company's issuances of stock and share repurchases during the nine months ended October 2, 2015, resulted in a net cash outflow of \$1,234 million. During 2015, the Company expects to purchase between \$2.0 billion and \$2.5 billion of treasury shares, net of proceeds from the issuance of stock due to the exercise of employee stock options.

During the nine months ended September 26, 2014, the Company repurchased 71.4 million shares of common stock under the share repurchase plan authorized by our Board of Directors. These shares were repurchased at an average cost of \$40.42 per share, for a total cost of \$2,887 million. However, due to the timing of settlements, the total cash outflow for treasury stock purchases during the nine months ended September 26, 2014, was \$2,963 million. The total cash outflow for treasury stock during the first six months of 2014 includes treasury stock that was purchased and settled during the nine months ended September 26, 2014, as well as stock purchased in December 2013 that settled in early 2014; however, it does not include treasury stock that was purchased but did not settle during the nine months ended September 26, 2014. In addition, the cash flow impact of the Company's treasury stock activity also includes shares surrendered to the Company to satisfy minimum tax withholding obligations in connection with so-called stock swap exercises of employee stock options and/or the vesting of restricted stock issued to employees. The impact of the Company's issuances of stock and share repurchases during the nine months ended September 26, 2014, resulted in a net cash outflow of \$1,905 million.

Dividends

The Company paid dividends of \$4,313 million and \$2,680 million during the nine months ended October 2, 2015 and September 26, 2014, respectively. As a result of timing, the Company only paid two quarters of dividends during the

nine months ended September 26, 2014.

Our Board of Directors approved the Company's regular quarterly dividend of \$0.33 per share at its October 2015 meeting. This dividend is payable on December 15, 2015, to shareowners of record as of December 1, 2015.

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Other Financing Activities

During the nine months ended October 2, 2015, the Company's other financing activities included cash collateral collected from certain counterparties in connection with our derivative financial instruments. See Note 5 and Note 14 of Notes to Condensed Consolidated Financial Statements. During the nine months ended September 26, 2014, the Company paid \$503 million to purchase the remaining outstanding shares of our German bottling operations. See Note 2 of Notes to Condensed Consolidated Financial Statements.

Foreign Exchange

Our international operations are subject to certain opportunities and risks, including foreign currency fluctuations and governmental actions. We closely monitor our operations in each country and seek to adopt appropriate strategies that are responsive to changing economic and political environments, and to fluctuations in foreign currencies.

Our Company conducts business in more than 200 countries. Due to our global operations, weaknesses in the currencies of some of these countries are often offset by strengths in others. Our foreign currency management program is designed to mitigate, over time, a portion of the potentially unfavorable impact of exchange rate changes on net income and earnings per share. Taking into account the effects of our hedging activities, the impact of changes in foreign currency exchange rates decreased our operating income for the three months ended October 2, 2015, by 12 percent. As a result of the U.S. dollar continuing to strengthen against other currencies, including many of those that we do not traditionally hedge, the Company expects foreign currency exchange rates to have an unfavorable impact on our results through the end of the year.

Hyperinflationary Economies

A hyperinflationary economy is one that has cumulative inflation of 100 percent or more over a three-year period. In accordance with accounting principles generally accepted in the United States, local subsidiaries in hyperinflationary economies are required to use the U.S. dollar as their functional currency and remeasure the monetary assets and liabilities not denominated in U.S. dollars using the rate applicable to conversion of a currency for purposes of dividend remittances. All exchange gains and losses resulting from remeasurement are recognized currently in income.

Venezuela has been designated as a hyperinflationary economy. Beginning in the first quarter of 2014, the Venezuelan government recognized three legal exchange rates to convert bolivars to the U.S. dollar: (1) the official rate of 6.3 bolivars per U.S. dollar; (2) SICAD 1, which was available to foreign investments and designated industry sectors to exchange a limited volume of bolivars for U.S. dollars using a bid rate established at weekly auctions; and (3) SICAD 2, which applied to transactions that did not qualify for either the official rate or SICAD 1. As of March 28, 2014, the three legal exchange rates were 6.3 (official rate), 10.8 (SICAD 1) and 50.9 (SICAD 2). We determined that the SICAD 1 rate was the most appropriate rate to use for remeasurement given our circumstances and estimates of the applicable rate at which future transactions could be settled, including the payment of dividends. Therefore, as of March 28, 2014, we remeasured the net monetary assets of our Venezuelan subsidiary using an exchange rate of 10.8 bolivars per U.S. dollar, resulting in a charge of \$226 million recorded in the line item other income (loss) — net in our condensed consolidated statement of income.

In December 2014, due to the continued lack of liquidity and increasing economic uncertainty, the Company reevaluated the rate that should be used to remeasure the monetary assets and liabilities of our Venezuelan subsidiary. As of December 31, 2014, we determined that the SICAD 2 rate of 50 bolivars per U.S. dollar was the most appropriate legally available rate to remeasure the net monetary assets of our Venezuelan subsidiary.

In February 2015, the Venezuelan government merged SICAD 1 and SICAD 2 into a single mechanism called SICAD and introduced a new open market exchange system, SIMADI. During the three months ended April 3, 2015, management determined that the SIMADI rate as of April 3, 2015 of 193 bolivars per U.S. dollar was the most appropriate legally available rate and remeasured the net monetary assets of our Venezuelan subsidiary, resulting in a charge of \$27 million recorded in the line item other income (loss) — net in our condensed consolidated statement of income.

In addition to the foreign currency exchange exposure related to our Venezuelan subsidiary's net monetary assets, we also sell concentrate to our bottling partner in Venezuela from outside the country. These sales are denominated in U.S. dollars. During the three months ended April 3, 2015, as a result of the continued lack of liquidity and our

revised assessment of our bottling partner's ability to convert Venezuelan bolivars into U.S. dollars to pay our concentrate and other receivables at exchange rates applicable at the time of the underlying transactions, we recorded a write-down of \$56 million in the line item other operating charges in our condensed consolidated statement of income.

We also have certain U.S. dollar denominated intangible assets associated with products sold in Venezuela. As a result of the Company's revised expectations regarding the convertibility of the local currency, we recognized impairment charges of \$3 million and \$55 million during the three and nine months ended October 2, 2015, respectively, recorded in the line item other operating charges in our condensed consolidated statements of income.

As of October 2, 2015, the combined value of the net monetary assets of our Venezuelan subsidiary, the receivables from our bottling partner in Venezuela and the intangible assets associated with products sold in Venezuela was \$97 million. Included in this combined value is \$14 million of cash and cash equivalents. Despite the additional currency conversion mechanisms, the Company's ability to pay dividends from Venezuela is still restricted due to the low volume of U.S. dollars available for conversion. If the bolivar devalues further, it would likely result in our Company recognizing additional foreign currency exchange losses, write-downs of receivables or impairment charges, and our proportionate share of any charges recorded by our equity method investee that has operations in Venezuela.

Overview of Financial Position

The following table illustrates the change in the individual line items of the Company's condensed consolidated balance sheet (in millions):

| | October 2, 2015 | December 31, 2014 | Increase (Decrease) | Percent Change | |
|--|--------------------|----------------------|------------------------|-------------------|----------------|
| Cash and cash equivalents | \$9,983 | \$8,958 | \$1,025 | 11 | % |
| Short-term investments | 9,177 | 9,052 | 125 | 1 | |
| Marketable securities | 3,614 | 3,665 | (51) | (1) |) |
| Trade accounts receivable — net | 4,028 | 4,466 | (438) | (10) |) |
| Inventories | 2,910 | 3,100 | (190) | (6) |) |
| Prepaid expenses and other assets | 3,029 | 3,066 | (37) | (1) |) |
| Assets held for sale | 3,853 | 679 | 3,174 | 467 | |
| Equity method investments | 12,504 | 9,947 | 2,557 | 26 | |
| Other investments | 2,430 | 3,678 | (1,248) | (34) |) |
| Other assets | 4,446 | 4,407 | 39 | 1 | |
| Property, plant and equipment — net | 12,615 | 14,633 | (2,018) | (14) |) |
| Trademarks with indefinite lives | 6,032 | 6,533 | (501) | (8) |) |
| Bottlers' franchise rights with indefinite lives | 6,133 | 6,689 | (556) | (8) |) |
| Goodwill | 11,357 | 12,100 | (743) | (6) |) |
| Other intangible assets | 897 | 1,050 | (153) | (15) |) |
| Total assets | \$93,008 | \$92,023 | \$985 | 1 | % |
| Accounts payable and accrued expenses | \$9,877 | \$9,234 | \$643 | 7 | % |
| Loans and notes payable | 17,545 | 19,130 | (1,585) | (8) |) |
| Current maturities of long-term debt | 2,692 | 3,552 | (860) | (24) |) |
| Accrued income taxes | 383 | 400 | (17) | (4) |) |
| Liabilities held for sale | 1,048 | 58 | 990 | 1,707 | |
| Long-term debt | 25,949 | 19,063 | 6,886 | 36 | |
| Other liabilities | 4,194 | 4,389 | (195) | (4) |) |
| Deferred income taxes | 5,053 | 5,636 | (583) | (10) |) |
| Total liabilities | \$66,741 | \$61,462 | \$5,279 | 9 | % |
| Net assets | \$26,267 | \$30,561 | \$(4,294) | (14) |) ¹ |

¹ Includes a decrease in net assets of \$3,544 million resulting from foreign currency translation adjustments in various balance sheet line items.

The increases (decreases) in the table above include the impact of the following transactions and events:

Assets held for sale increased \$3,174 million and liabilities held for sale increased \$990 million primarily due to certain North American territories and the Company's German bottling operations being classified as held for sale. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information.

Equity method investments increased \$2,557 million primarily due to our investments in Monster and a bottling partner in Indonesia. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information.

Other investments decreased \$1,248 million primarily due to the fair value adjustment related to the Company's investment in Keurig, which is accounted for as an available-for-sale security. Refer to the heading "Critical

Accounting Policies and Estimates" above for additional information.

Property, plant and equipment — net decreased \$2,018 million, primarily due to the Company's German bottling operations and certain North American territories being classified as held for sale. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information.

Trademarks with indefinite lives decreased \$501 million primarily due to the discontinuation of the energy products in the glacéau portfolio as a result of the Monster Transaction. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information.

Bottlers' franchise rights with indefinite lives decreased \$556 million primarily due to certain North American territories and the Company's German bottling operations being classified as held for sale. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information.

Goodwill decreased \$743 million primarily due to the Company's German bottling operations and certain North American territories being classified as held for sale. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information.

Accounts payable and accrued expenses increased \$643 million due to the extension of payment terms with certain suppliers primarily in North America and an increase in marketing accruals, partially offset by the reclassification of the Company's German bottling operations' accounts payable and accrued expenses to liabilities held for sale.

Loans and notes payable decreased \$1,585 million and current maturities of long-term debt decreased \$860 million, primarily due to the payments related to commercial paper and the retirement of \$2,500 million of long-term debt during the nine months ended October 2, 2015.

Long-term debt increased \$6,886 million primarily due to the issuances of the Company's Swiss franc-denominated and euro-denominated debt, partially offset by the early extinguishment of debt during the nine months ended October 2, 2015. Refer to the heading "Cash Flows from Financing Activities" above and Note 6 of Notes to Condensed Consolidated Financial Statements for additional information.

Deferred income taxes decreased \$583 million, primarily due to the Company's German bottling operations and certain North American territories being classified as held for sale. Refer to Note 2 of Notes to Condensed Consolidated Financial Statements for additional information.

Item 3. Quantitative and Qualitative Disclosures About Market Risk

We have no material changes to the disclosures on this matter made in our Annual Report on Form 10-K for the year ended December 31, 2014.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

The Company, under the supervision and with the participation of its management, including the Chief Executive Officer and the Chief Financial Officer, evaluated the effectiveness of the design and operation of the Company's "disclosure controls and procedures" (as defined in Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended (the "Exchange Act")) as of the end of the period covered by this report. Based on that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures were effective as of October 2, 2015.

Changes in Internal Control Over Financial Reporting

There have been no changes in the Company's internal control over financial reporting during the quarter ended October 2, 2015, that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Part II. Other Information

Item 1. Legal Proceedings

Information regarding reportable legal proceedings is contained in Part I, "Item 3. Legal Proceedings" in our Annual Report on Form 10-K for the year ended December 31, 2014. The following updates and restates the description of the previously reported Atlanta Syrup Plant environmental matter to reflect developments and describes a new matter that arose during the three months ended October 2, 2015.

Environmental Matter

The Company's Atlanta Syrup Plant ("ASP") discharges wastewater to a City of Atlanta wastewater treatment works pursuant to a government-issued permit under the U.S. Clean Water Act and related state and local laws and regulations. The Company became aware that wastewater-related reports filed by ASP with regulators may contain certain inaccurate information and in November 2012 made self-disclosure to the City of Atlanta regarding the matter as required by applicable law. As a result, regulatory authorities sought monetary and/or other sanctions against the Company. In August 2015, the Company reached a settlement with the regulatory authorities regarding this matter under which it paid to the City of Atlanta a negotiated settlement amount of \$325,500 and agreed to upgrade the wastewater treatment system at ASP. The Company considers this matter concluded.

U.S. Federal Income Tax Dispute

On September 17, 2015, the Company received a Statutory Notice of Deficiency ("Notice") from the Internal Revenue Service ("IRS") for the tax years 2007 through 2009, after a five-year audit. In the Notice, the IRS claims that the Company's United States taxable income should be increased by an amount that creates a potential additional federal income tax liability of approximately \$3.3 billion for the period, plus interest. No penalties were asserted. The disputed amounts largely relate to a transfer pricing matter involving the appropriate amount of taxable income the Company should report in the United States in connection with its licensing of intangible property to certain related foreign licensees regarding the manufacturing, distribution, sale, marketing and promotion of products in overseas markets.

The Company has followed the same transfer pricing methodology for these licenses since the methodology was agreed with the IRS in a 1996 closing agreement that applied back to 1987. The closing agreement provides prospective penalty protection as long as the Company follows the prescribed methodology, and the Company has continued to abide by its terms for all subsequent years. The Company's compliance with the closing agreement was audited and confirmed by the IRS in five successive audit cycles covering the subsequent 11 years through 2006, with the last audit concluding as recently as 2009.

The IRS provided the Company no economist's report or other detailed explanation for the asserted adjustments until approximately two weeks before the issuance of the Notice. The Company has also been notified by the IRS that this matter has been designated for litigation. Therefore, the Company will be prevented from pursuing any administrative settlement at IRS Appeals or under the IRS Advanced Pricing and Mutual Agreement Program.

The Company firmly believes that the assessments are without merit and plans to pursue all available administrative and judicial remedies necessary to resolve this matter. Initially, the Company expects to file a petition in the United States Tax Court challenging the Notice. The Company intends to vigorously defend its position and is confident in its ability to prevail on the merits.

Item 1A. Risk Factors

In addition to the other information set forth in this report, you should carefully consider the factors discussed in Part I, "Item 1A. Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2014, which could materially affect our business, financial condition or future results. The risks described in this report and in our Annual Report on Form 10-K are not the only risks facing our Company. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may materially adversely affect our business, financial condition or future results.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The following table presents information with respect to purchases of common stock of the Company made during the three months ended October 2, 2015, by The Coca-Cola Company or any "affiliated purchaser" of The Coca-Cola Company as defined in Rule 10b-18(a)(3) under the Exchange Act:

| Period | Total Number of Shares Purchased ¹ | Average Price Paid Per Share | Total Number of Shares Purchased as Part of the Publicly Announced Plan ² | Maximum Number of Shares That May Yet Be Purchased Under the Publicly Announced Plan |
|---|---|------------------------------|--|--|
| July 4, 2015 through July 31, 2015 | 1,393,820 | \$40.58 | 1,376,777 | 291,008,892 |
| August 1, 2015 through August 28, 2015 | 6,269,019 | \$39.77 | 6,234,743 | 284,774,149 |
| August 29, 2015 through October 2, 2015 | 10,580,998 | \$39.10 | 10,580,998 | 274,193,151 |
| Total | 18,243,837 | \$39.44 | 18,192,518 | |

¹ The total number of shares purchased includes: (1) shares purchased pursuant to the 2012 Plan described in footnote 2 below; and (2) shares surrendered to the Company to pay the exercise price and/or to satisfy tax withholding obligations in connection with so-called stock swap exercises of employee stock options and/or the vesting of restricted stock issued to employees, totaling 17,043 shares, 34,276 shares and zero shares for the fiscal months of July, August and September 2015, respectively.

² On October 18, 2012, we publicly announced that our Board of Directors had authorized a plan (the "2012 Plan") for the Company to purchase up to 500 million shares of our Company's common stock. This column discloses the number of shares purchased pursuant to the 2012 Plan during the indicated time periods (including shares purchased pursuant to the terms of preset trading plans meeting the requirements of Rule 10b5-1 under the Exchange Act).

Item 6. Exhibits

In reviewing the agreements included as exhibits to this report, please remember they are included to provide you with information regarding their terms and are not intended to provide any other factual or disclosure information about the Company or the other parties to the agreements. The agreements contain representations, warranties, covenants and conditions by or of each of the parties to the applicable agreement. These representations, warranties, covenants and conditions have been made solely for the benefit of the other parties to the applicable agreement and:

- should not in all instances be treated as categorical statements of fact, but rather as a way of allocating the risk to one of the parties if those statements prove to be inaccurate;

- may have been qualified by disclosures that were made to the other party in connection with the negotiation of the applicable agreement, which disclosures are not necessarily reflected in the agreement;

- may apply standards of materiality in a way that is different from what may be viewed as material to you or other investors; and

- were made only as of the date of the applicable agreement or such other date or dates as may be specified in the agreement and are subject to more recent developments.

Accordingly, these representations, warranties, covenants and conditions may not describe the actual state of affairs as of the date they were made or at any other time. Additional information about the Company may be found elsewhere in this report and the Company's other public filings, which are available without charge through the Securities and Exchange Commission's website at <http://www.sec.gov>.

Exhibit No.

(With regard to applicable cross-references in the list of exhibits below, the Company's Current, Quarterly and Annual Reports are filed with the Securities and Exchange Commission (the "SEC") under File No. 001-02217.)

- 3.1 Certificate of Incorporation of the Company, including Amendment of Certificate of Incorporation, dated July 27, 2012 — incorporated herein by reference to Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended September 28, 2012.
- 3.2 By-Laws of the Company, as amended and restated through September 2, 2015 — incorporated herein by reference to Exhibit 3.2 of the Company's Current Report on Form 8-K filed on September 3, 2015.
- 4.1 As permitted by the rules of the SEC, the Company has not filed certain instruments defining the rights of holders of long-term debt of the Company or consolidated subsidiaries under which the total amount of securities authorized does not exceed 10 percent of the total assets of the Company and its consolidated subsidiaries. The Company agrees to furnish to the SEC, upon request, a copy of any omitted instrument.
- 4.2 Amended and Restated Indenture, dated as of April 26, 1988, between the Company and Deutsche Bank Trust Company Americas, as successor to Bankers Trust Company, as trustee — incorporated herein by reference to Exhibit 4.1 to the Company's Registration Statement on Form S-3 (Registration No. 33-50743) filed on October 25, 1993.
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- 4.5 Form of Note for 5.350% Notes due November 15, 2017 — incorporated herein by reference to Exhibit 4.1 to the Company's Current Report on Form 8-K filed on October 31, 2007.
- 4.6 Form of Note for 4.875% Notes due March 15, 2019 — incorporated herein by reference to Exhibit 4.5 to the Company's Current Report on Form 8-K filed on March 5, 2009.
- 4.7 Form of Note for 1.500% Notes due November 15, 2015 — incorporated herein by reference to Exhibit 4.6 to the Company's Current Report on Form 8-K filed on November 18, 2010.
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- 4.16 Form of Note for 0.750% Notes due 2016 — incorporated herein by reference to Exhibit 4.5 to the Company's Current Report on Form 8-K filed on November 1, 2013.

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- 4.19 Form of Note for 3.200% Notes due 2023 — incorporated herein by reference to Exhibit 4.8 to the Company's Current Report on Form 8-K filed on November 1, 2013.
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- 4.21 Form of Note for 1.125% Notes due 2022 — incorporated herein by reference to Exhibit 4.5 to the Company's Registration Statement on Form 8-A filed on September 19, 2014.
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- 31.2 Rule 13a-14(a)/15d-14(a) Certification, executed by Kathy N. Waller, Executive Vice President and Chief Financial Officer of The Coca-Cola Company.
- 32.1 Certifications required by Rule 13a-14(b) or Rule 15d-14(b) and Section 1350 of Chapter 63 of Title 18 of the United States Code (18 U.S.C. Section 1350), executed by Muhtar Kent, Chairman of the Board of Directors and Chief Executive Officer of The Coca-Cola Company, and by Kathy N. Waller, Executive Vice President and Chief Financial Officer of The Coca-Cola Company.
- 101 The following financial information from The Coca-Cola Company's Quarterly Report on Form 10-Q for the quarter ended October 2, 2015, formatted in XBRL (eXtensible Business Reporting Language): (i) Condensed Consolidated Statements of Income for the three and nine months ended October 2, 2015 and September 26, 2014, (ii) Condensed Consolidated Statements of Comprehensive Income for the three and nine months ended October 2, 2015 and September 26, 2014, (iii) Condensed Consolidated Balance Sheets as of October 2, 2015 and December 31, 2014, (iv) Condensed Consolidated Statements of Cash Flows for the nine months ended October 2, 2015 and September 26, 2014, and (v) Notes to Condensed Consolidated Financial Statements.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

THE COCA-COLA COMPANY
(REGISTRANT)

/s/ LARRY M. MARK
Larry M. Mark
Vice President and Controller
(As Principal Accounting Officer)

Date: October 28, 2015

/s/ MARK RANDAZZA
Mark Randazza
Vice President and Assistant Controller
(On behalf of the Registrant)

Date: October 28, 2015

EXHIBIT INDEX

Exhibit No.

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