

CSP INC /MA/  
Form 10-Q  
February 13, 2015

United States  
SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the Quarterly Period Ended December 31, 2014

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_.

Commission File Number 0-10843

CSP Inc.  
(Exact name of Registrant as specified in its Charter)

Massachusetts  
(State of incorporation)

04-2441294  
(I.R.S. Employer Identification No.)

43 Manning Road  
Billerica, Massachusetts 01821-3901  
(978) 663-7598  
(Address and telephone number of principal executive offices)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No .

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  No .

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer

Accelerated filer

Edgar Filing: CSP INC /MA/ - Form 10-Q

Non-accelerated filer  (Do not check if a smaller reporting company)

Smaller reporting company

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

As of February 11, 2015, the registrant had 3,655,648 shares of common stock issued and outstanding.

1

---

INDEX

|   | Page      |
|---|-----------|
| <u>PART I. FINANCIAL INFORMATION</u>  |           |
| <u>Item 1. Financial Statements</u>   |           |
| <u>Consolidated Balance Sheets (unaudited) as of December 31, 2014 and September 30, 2014</u>                                   | <u>3</u>  |
| <u>Consolidated Statements of Operations (unaudited) for the three months ended December 31, 2014 and 2013</u>                  | <u>4</u>  |
| <u>Consolidated Statements of Comprehensive Income (loss) (unaudited) for the three months ended December 31, 2014 and 2013</u> | <u>5</u>  |
| <u>Consolidated Statement of Shareholders' Equity (unaudited) for the three months ended December 31, 2014</u>                  | <u>6</u>  |
| <u>Consolidated Statements of Cash Flows (unaudited) for the three months ended December 31, 2014 and 2013</u>                  | <u>7</u>  |
| <u>Notes to Consolidated Financial Statements (unaudited)</u>   | <u>8</u>  |
| <u>Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations</u>                            | <u>14</u> |
| <u>Item 4. Controls and Procedures</u>  | <u>19</u> |
| <u>PART II. OTHER INFORMATION</u>   |           |
| <u>Item 6. Exhibits</u>   | <u>20</u> |

## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

CSP INC. AND SUBSIDIARIES  
CONSOLIDATED BALANCE SHEETS

(Amounts in thousands, except par value)

|  | December 31,<br>2014<br>(Unaudited) | September 30,<br>2014 |
|--|-------------------------------------|-----------------------|
| <b>ASSETS</b>  |                                     |                       |
| Current assets:  |                                     |                       |
| Cash and cash equivalents  | \$11,653                            | \$16,448              |
| Accounts receivable, net of allowances of \$252 and \$241  | 16,391                              | 12,532                |
| Inventories, net   | 7,216                               | 6,446                 |
| Refundable income taxes  | 934                                 | 418                   |
| Deferred income taxes  | 1,226                               | 1,230                 |
| Other current assets   | 3,538                               | 2,372                 |
| Total current assets   | 40,958                              | 39,446                |
| Property, equipment and improvements, net  | 1,410                               | 1,472                 |
| Other assets:  |                                     |                       |
| Intangibles, net   | 513                                 | 545                   |
| Deferred income taxes  | 1,858                               | 1,892                 |
| Cash surrender value of life insurance   | 2,811                               | 2,785                 |
| Other assets   | 239                                 | 167                   |
| Total other assets   | 5,421                               | 5,389                 |
| Total assets   | \$47,789                            | \$46,307              |
| <b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>  |                                     |                       |
| Current liabilities:   |                                     |                       |
| Accounts payable and accrued expenses  | \$13,078                            | \$9,751               |
| Deferred revenue   | 3,255                               | 4,101                 |
| Pension and retirement plans   | 675                                 | 658                   |
| Income taxes payable   | —                                   | 1                     |
| Total current liabilities  | 17,008                              | 14,511                |
| Pension and retirement plans   | 10,048                              | 10,440                |
| Other long term liabilities  | 70                                  | 69                    |
| Total liabilities  | 27,126                              | 25,020                |
| Commitments and contingencies  |                                     |                       |
| Shareholders' equity:  |                                     |                       |
| Common stock, \$.01 par value per share; authorized, 7,500 shares; issued and outstanding 3,656 and 3,619 shares, respectively | 37                                  | 36                    |
| Additional paid-in capital   | 11,760                              | 11,658                |
| Retained earnings  | 16,678                              | 17,517                |
| Accumulated other comprehensive loss   | (7,812)                             | (7,924)               |
| Total shareholders' equity   | 20,663                              | 21,287                |
| Total liabilities and shareholders' equity   | \$47,789                            | \$46,307              |

See accompanying notes to unaudited consolidated financial statements.

3

---

CSP INC. AND SUBSIDIARIES  
 UNAUDITED CONSOLIDATED STATEMENTS OF OPERATIONS

(Amounts in thousands, except for per share data)

|   | For the three months ended |                      |   |
|---|----------------------------|----------------------|---|
|   | December 31,<br>2014       | December 31,<br>2013 |   |
| Sales:  |                            |                      |   |
| Product   | \$15,653                   | \$14,749             |   |
| Services  | 4,777                      | 6,583                |   |
| Total sales   | 20,430                     | 21,332               |   |
| Cost of sales:  |                            |                      |   |
| Product   | 13,133                     | 12,721               |   |
| Services  | 3,342                      | 4,078                |   |
| Total cost of sales                                   | 16,475                     | 16,799               |   |
| Gross profit  | 3,955                      | 4,533                |   |
| Operating expenses:                                   |                            |                      |   |
| Engineering and development                           | 853                        | 635                  |   |
| Selling, general and administrative                   | 4,023                      | 4,020                |   |
| Total operating expenses                              | 4,876                      | 4,655                |   |
| Bargain purchase gain on acquisition, net of tax      | —                          | 462                  |   |
| Operating income (loss)                               | (921                       | ) 340                |   |
| Other income (expense):                               |                            |                      |   |
| Foreign exchange loss                                 | (21                        | ) (26                | ) |
| Other expense, net                                    | (12                        | ) —                  | ) |
| Total other income (expense), net                     | (33                        | ) (26                | ) |
| Income (loss) before income taxes                     | (954                       | ) 314                | ) |
| Income tax benefit                                    | (517                       | ) (32                | ) |
| Net income (loss)                                     | \$(437                     | ) \$346              | ) |
| Net income (loss) attributable to common stockholders | \$(421                     | ) \$335              | ) |
| Net income (loss) per share – basic                   | \$(0.12                    | ) \$0.10             | ) |
| Weighted average shares outstanding – basic           | 3,490                      | 3,431                | ) |
| Net income (loss) per share – diluted                 | \$(0.12                    | ) \$0.10             | ) |
| Weighted average shares outstanding – diluted         | 3,490                      | 3,474                | ) |

See accompanying notes to unaudited consolidated financial statements.

CSP INC. AND SUBSIDIARIES

UNAUDITED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)

(Amounts in thousands)

|   | For the three months ended |                      |
|---|----------------------------|----------------------|
|   | December 31,<br>2014       | December 31,<br>2013 |
| Net income (loss)                             | \$(437                     | ) \$346              |
| Other comprehensive income (loss):            |                            |                      |
| Foreign currency translation gain adjustments | 112                        | 150                  |
| Other comprehensive income                    | 112                        | 150                  |
| Total comprehensive income (loss)             | \$(325                     | ) \$496              |

See accompanying notes to unaudited consolidated financial statements.

## CSP INC. AND SUBSIDIARIES

## UNAUDITED CONSOLIDATED STATEMENT OF SHAREHOLDERS' EQUITY

For the three Months Ended December 31, 2014:

(Amounts in thousands, except per share data)

|   | Shares | Amount | Additional<br>Paid-in<br>Capital | Retained<br>Earnings | Accumulated<br>other<br>comprehensive<br>loss | Total<br>Shareholders'<br>Equity |
|---|--------|--------|----------------------------------|----------------------|---|----------------------------------|
| Balance as of September 30, 2014                  | 3,619  | \$36   | \$11,658                         | \$17,517             | \$ (7,924 )                                   | \$ 21,287                        |
| Net loss  | —      | —      | —                                | (437 )               | —   | (437 )                           |
| Other comprehensive income                        | —      | —      | —                                | —                    | 112   | 112                              |
| Stock-based compensation                          | —      | —      | 102                              | —                    | —   | 102                              |
| Restricted stock issuance                         | 37     | 1      | —                                | —                    | —   | 1                                |
| Cash dividends on common stock (\$0.11 per share) | —      | —      | —                                | (402 )               | —   | (402 )                           |
| Balance as of December 31, 2014                   | 3,656  | \$37   | \$11,760                         | \$16,678             | \$ (7,812 )                                   | \$ 20,663                        |

See accompanying notes to unaudited consolidated financial statements.



CSP INC. AND SUBSIDIARIES  
 UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS

(Amounts in thousands)

|  | For the three months ended |                      |
|--|----------------------------|----------------------|
|  | December 31,<br>2014       | December 31,<br>2013 |
| Cash flows from operating activities:  |                            |                      |
| Net income (loss)  | \$(437                     | ) \$346              |
| Adjustments to reconcile net income (loss) to net cash used in operating activities: |                            |                      |
| Bargain purchase gain  | —                          | (462                 |
| Depreciation and amortization  | 139                        | 210                  |
| Amortization of intangibles  | 33                         | 29                   |
| Foreign exchange loss  | 21                         | 26                   |
| Non-cash changes in accounts receivable  | 13                         | 50                   |
| Non-cash changes in inventory  | 55                         | 75                   |
| Stock-based compensation expense on stock options and restricted stock awards        | 102                        | 69                   |
| Deferred income taxes  | 5                          | (160                 |
| (Increase) decrease in cash surrender value of life insurance                        | 5                          | (37                  |
| Changes in operating assets and liabilities:   |                            |                      |
| Increase in accounts receivable  | (4,182                     | ) (3,366             |
| Increase in inventories  | (871                       | ) (835               |
| (Increase) decrease in refundable income taxes                                       | (524                       | ) 62                 |
| Increase in other current assets   | (1,238                     | ) (655               |
| (Increase) decrease in other assets  | (78                        | ) 69                 |
| Increase in accounts payable and accrued expenses                                    | 3,090                      | 932                  |
| Decrease in deferred revenue   | (723                       | ) (309               |
| Decrease in pension and retirement plans liability                                   | (14                        | ) (71                |
| Decrease in income taxes payable   | —                          | (60                  |
| Increase in other long term liabilities  | 2                          | 10                   |
| Net cash used in operating activities  | (4,602                     | ) (4,077             |
| Cash flows from investing activities:  |                            |                      |
| Life insurance premiums paid   | (31                        | ) (2                 |
| Cash paid to acquire business  | —                          | (500                 |
| Purchases of property, equipment and improvements                                    | (103                       | ) (273               |
| Net cash used in investing activities  | (134                       | ) (775               |
| Cash flows from financing activities:  |                            |                      |
| Proceeds from issuance of shares from exercise of employee stock options             | —                          | 6                    |
| Net cash used in financing activities  | —                          | 6                    |
| Effects of exchange rate on cash   | (59                        | ) 169                |
| Net decrease in cash and cash equivalents  | (4,795                     | ) (4,677             |
| Cash and cash equivalents, beginning of period                                       | 16,448                     | 18,619               |
| Cash and cash equivalents, end of period   | \$11,653                   | \$13,942             |
| Supplementary cash flow information:   |                            |                      |
| Cash paid for income taxes   | \$33                       | \$89                 |
| Cash paid for interest   | \$85                       | \$85                 |
| Non-cash acquisition of assets   | \$—                        | \$1,214              |
| Non-cash accrual of dividend payable   | \$402                      | \$357                |

See accompanying notes to unaudited consolidated financial statements.



CSP INC. AND SUBSIDIARIES  
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS  
THREE MONTHS ENDED DECEMBER 31, 2014 AND 2013

Organization and Business

CSP Inc. was founded in 1968 and is based in Billerica, Massachusetts. To meet the diverse requirements of its industrial, commercial and defense customers worldwide, CSP Inc. and its subsidiaries (collectively "CSPI" or the "Company") develop and market IT integration solutions and high-performance cluster computer systems. The Company operates in two segments, its High Performance Products and Solutions ("HPPS") segment and its Information Technology Solutions ("ITS") segment.

1. Basis of Presentation

The accompanying consolidated financial statements have been prepared by the Company, without audit, and reflect all adjustments which, in the opinion of management, are necessary for a fair statement of the results of the interim periods presented. All adjustments were of a normal recurring nature. Certain information and footnote disclosures normally included in the annual consolidated financial statements, which are prepared in accordance with accounting principles generally accepted in the United States, have been condensed or omitted. Certain prior year amounts have been reclassified for consistency with the current period presentation. These reclassifications had no effect on the reported results of operations.

Accordingly, the Company believes that although the disclosures are adequate to make the information presented not misleading, the unaudited consolidated financial statements should be read in conjunction with the footnotes contained in the Company's Annual Report on Form 10-K for the fiscal year ended September 30, 2014.

2. Use of Estimates

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from those estimates under different assumptions or conditions.

3. Earnings Per Share of Common Stock

Basic net income (loss) per common share is computed by dividing net income (loss) available to common shareholders by the weighted average number of common shares outstanding for the period. Diluted net income (loss) per common share reflects the maximum dilution that would have resulted from the assumed exercise and share repurchase related to dilutive stock options and is computed by dividing net income (loss) by the assumed weighted average number of common shares outstanding.

We are required to present earnings per share, or EPS, utilizing the two class method because we had outstanding, non-vested share-based payment awards that contain non-forfeitable rights to dividends or dividend equivalents, which are considered participating securities.

Basic and diluted earnings per share computations for the Company's reported net income (loss) attributable to common stockholders are as follows:

|  | For the three months ended                      |                      |
|--|---|----------------------|
|  | December 31,<br>2014                            | December 31,<br>2013 |
|  | (Amounts in thousands except<br>per share data) |                      |
| Net income (loss)  | \$(437  | ) \$346              |
| Less: net income (loss) attributable to nonvested common stock                                 | (16   | ) 11                 |
| Net income (loss) attributable to common stockholders  | \$(421  | ) \$335              |
| Weighted average total shares outstanding – basic  | 3,625   | 3,545                |
| Less: weighted average non-vested shares outstanding   | 135   | 114                  |
| Weighted average number of common shares outstanding – basic                                   | 3,490   | 3,431                |
| Potential common shares from non-vested stock awards and the assumed exercise of stock options | —   | 43                   |
| Weighted average common shares outstanding – diluted   | 3,490   | 3,474                |
| Net income (loss) per share – basic  | \$(0.12   | ) \$0.10             |
| Net income (loss) per share – diluted  | \$(0.12   | ) \$0.10             |

All anti-dilutive securities, including certain stock options, are excluded from the diluted income (loss) per share computation. For the three months ended December 31, 2014 and 2013, 43,000 and 49,000 options, respectively, were excluded from the diluted loss per share for the three months ended December 31, 2015 and the net income per share for stock options with an exercise price in excess of fair value for the three months ended December 31, 2014, because the inclusion of those shares in the calculation would have been anti-dilutive.

#### 4. Inventories

Inventories consist of the following:

|                 | December 31,<br>2014   | September 30,<br>2014 |
|-----------------|------------------------|-----------------------|
|                 | (Amounts in thousands) |                       |
| Raw materials   | \$2,201                | \$2,377               |
| Work-in-process | 681                    | 229                   |
| Finished goods  | 4,334                  | 3,840                 |
| Total           | \$7,216                | \$6,446               |

Finished goods includes inventory that has been shipped, but for which all revenue recognition criteria has not been met, of approximately \$0.4 million as of December 31, 2014 and September 30, 2014.

Total inventory balances in the table above are shown net of reserves for obsolescence of approximately \$4.7 million as of December 31, 2014 and September 30, 2014.

#### 5. Accumulated Other Comprehensive Loss

The components of accumulated other comprehensive loss are as follows:



|   | December 31,<br>2014   | September 30,<br>2014 |
|---|------------------------|-----------------------|
|   | (Amounts in thousands) |                       |
| Cumulative effect of foreign currency translation | \$(2,383 )             | \$(2,495 )            |
| Cumulative unrealized loss on pension liability   | (5,429 )               | (5,429 )              |
| Accumulated other comprehensive loss              | \$(7,812 )             | \$(7,924 )            |

## 6. Pension and Retirement Plans

The Company has defined benefit and defined contribution plans in the United Kingdom, Germany and the U.S. In the United Kingdom and Germany, the Company provides defined benefit pension plans and defined contribution plans for the majority of its employees. In the U.S., the Company provides benefits through supplemental retirement plans to certain current and former employees. The domestic supplemental retirement plans have life insurance policies which are not plan assets but were purchased by the Company as a vehicle to fund the costs of the plan. Domestically, the Company also provides for officer death benefits through post-retirement plans to certain officers. All of the Company's defined benefit plans are closed to newly hired employees and have been for the two years ended September 30, 2014 and 2013 and for the three months ended December 31, 2013.

The Company funds its pension plans in amounts sufficient to meet the requirements set forth in applicable employee benefits laws and local tax laws. Liabilities for amounts in excess of these funding levels are accrued and reported in the consolidated balance sheets.

Our pension plan in the United Kingdom is the only plan with plan assets. The plan assets consist of an investment in a commingled fund which in turn comprises a diversified mix of assets including corporate equity securities, government securities and corporate debt securities.

The components of net periodic benefit costs related to the U.S. and international plans are as follows:

|                                | For the Three Months Ended December 31,<br>2014 |       |        | 2013    |         |         |
|--------------------------------|---|-------|--------|---------|---------|---------|
|                                | Foreign   | U.S.  | Total  | Foreign | U.S.    | Total   |
|                                | (Amounts in thousands)                          |       |        |         |         |         |
| <b>Pension:</b>                |   |       |        |         |         |         |
| Service cost                   | \$15  | \$—   | \$15   | \$11    | \$—     | \$11    |
| Interest cost                  | 164   | 13    | 177    | 190     | 17      | 207     |
| Expected return on plan assets | (108 )  | —     | (108 ) | (115 )  | —       | (115 )  |
| <b>Amortization of:</b>        |   |       |        |         |         |         |
| Prior service gain             | —   | —     | —      | —       | —       | —       |
| Amortization of net gain       | 53  | (1 )  | 52     | 23      | (2 )    | 21      |
| Net periodic benefit cost      | \$124   | \$12  | \$136  | \$109   | \$15    | \$124   |
| <b>Post Retirement:</b>        |   |       |        |         |         |         |
| Service cost                   | \$—   | \$9   | \$9    | \$—     | \$3     | \$3     |
| Interest cost                  | —   | 11    | 11     | —       | 11      | 11      |
| Amortization of net gain       | —   | (13 ) | (13 )  | —       | (36 )   | (36 )   |
| Net periodic cost (benefit)    | \$—   | \$7   | \$7    | \$—     | \$(22 ) | \$(22 ) |



## 7. Segment Information

The following table presents certain operating segment information.

| For the Three Months Ended<br>December 31, | Information Technology Solutions Segment  |         |                   |          |          |                       |
|--|---|---------|-------------------|----------|----------|-----------------------|
|  | High<br>Performance<br>Products and<br>Solutions<br>Segment<br>(Amounts in thousands) | Germany | United<br>Kingdom | U.S.     | Total    | Consolidated<br>Total |
| 2014                                       |   |         |                   |          |          |                       |
| Sales:                                     |   |         |                   |          |          |                       |
| Product                                    | \$2,452   | \$2,144 | \$1,570           | \$9,487  | \$13,201 | \$15,653              |
| Service                                    | 230   | 3,528   | 283               | 736      | 4,547    | 4,777                 |
| Total sales                                | 2,682   | 5,672   | 1,853             | 10,223   | 17,748   | 20,430                |
| Income (loss) from operations              | (857)   | ) 79    | 68                | (211)    | ) (64)   | ) (921)               |
| Assets                                     | 15,850  | 12,861  | 3,770             | 15,308   | 31,939   | 47,789                |
| Capital expenditures                       | 21  | 81      | 1                 | —        | 82       | 103                   |
| Depreciation and amortization              | 71  | 47      | 7                 | 47       | 101      | 172                   |
| 2013                                       |   |         |                   |          |          |                       |
| Sales:                                     |   |         |                   |          |          |                       |
| Product                                    | \$1,006   | \$1,401 | \$647             | \$11,695 | \$13,743 | \$14,749              |
| Service                                    | 1,283   | 4,188   | 328               | 784      | 5,300    | 6,583                 |
| Total sales                                | 2,289   | 5,589   | 975               | 12,479   | 19,043   | 21,332                |
| Income (loss) from operations              | 142   | (81)    | ) 31              | 248      | 198      | 340                   |
| Assets                                     | 15,304  | 13,134  | 3,379             | 17,061   | 33,574   | 48,878                |
| Capital expenditures                       | 61  | 87      | 23                | 102      | 212      | 273                   |
| Depreciation and amortization              | 52  | 46      | 4                 | 137      | 187      | 239                   |

Income (loss) from operations consists of sales less cost of sales, engineering and development, selling, general and administrative expenses but is not affected by either other income/expense or by income taxes expense/benefit. Non-operating charges/income consists principally of investment income and interest expense. All intercompany transactions have been eliminated.

The following table lists customers from which the Company derived revenues in excess of 10% of total revenues for the three months ended December 31, 2014, and 2013.

|            | For the three months ended,<br>December 31, 2014 |                  | December 31, 2013 |                  |   |
|------------|--|------------------|-------------------|------------------|---|
|            | Amount   | % of<br>Revenues | Amount            | % of<br>Revenues |   |
|            | (dollars in millions)                            |                  |                   |                  |   |
| Customer A | \$2.8  | 13               | % \$6.1           | 29               | % |
| Customer B | \$2.9  | 14               | % \$3.3           | 15               | % |

Accounts receivable from Customer B totaled approximately \$3.3 million or 20% of total consolidated accounts receivable as of December 31, 2014 and \$3.0 million or 23% of total consolidated accounts receivable as of September 30, 2014. We believe that the Company is not exposed to any particular credit risk with respect to the accounts receivable with this customer as of September 30, 2014. No other customer accounted for 20% or more of



total consolidated accounts receivable as of December 31, 2014 or September 30, 2014.

11

---

## 8. Fair Value Measures

Assets measured at fair value on a recurring basis are as follows:

|                                     | Fair Value Measurements Using |         |         | Total<br>Balance |
|-------------------------------------|-------------------------------|---------|---------|------------------|
|                                     | Level 1                       | Level 2 | Level 3 |                  |
|                                     | As of December 31, 2014       |         |         |                  |
|                                     | (Amounts in thousands)        |         |         |                  |
| Assets:                             |                               |         |         |                  |
| Money Market funds                  | \$ 1,006                      | \$—     | \$—     | \$ 1,006         |
| Total assets measured at fair value | \$ 1,006                      | \$—     | \$—     | \$ 1,006         |
|                                     | As of September 30, 2014      |         |         |                  |
|                                     | (Amounts in thousands)        |         |         |                  |
| Assets:                             |                               |         |         |                  |
| Money Market funds                  | \$ 1,006                      | \$—     | \$—     | \$ 1,006         |
| Total assets measured at fair value | \$ 1,006                      | \$—     | \$—     | \$ 1,006         |

These assets are included in cash and cash equivalents in the accompanying consolidated balance sheets. All other monetary assets and liabilities are short-term in nature and approximate their fair value. The Company did not have any transfers between Level 1, Level 2 or Level 3 measurements.

The Company had no liabilities measured at fair value as of December 31, 2014 or September 30, 2014. The Company had no assets or liabilities measured at fair value on a non recurring basis as of December 31, 2014 or September 30, 2014.

## 9. Dividend

On December 16, 2014, our board of directors declared a cash dividend of \$0.11 per share which was paid on January 8, 2015 to shareholders of record as of December 28, 2014, the record date.

## 10. Acquired Business

On November 4, 2013 the Company acquired substantially all of the assets of Myricom, Inc. Myricom has been integrated into the High Performance Products and Solutions business segment.

Although Myricom was an established business prior to our acquisition, it had previously sold off a significant portion of its business and was faced with the likelihood of having to shut down operations if it could not find a buyer to purchase its remaining assets. This was because the revenue that Myricom was able to generate from these remaining assets was not sufficient to support its cost structure so as to enable Myricom to operate at a profit. These factors contributed to a purchase price that resulted in the recognition of a bargain purchase gain. The Company paid total cash consideration of approximately \$0.5 million to acquire substantially all of the assets of Myricom and incurred approximately \$0.1 million for the assumption of certain other liabilities. The purchase of Myricom resulted in the recognition of a bargain purchase gain of approximately \$0.5 million. The bargain purchase gain is shown net of the federal and state tax effect.

The purchase price was allocated as follows:

|  | (Amounts in<br>Thousands) |
|--|---------------------------|
| Inventory                                | \$1,030                   |
| Property & equipment                     | 17                        |
| Intangibles                              | 260                       |
| Gross assets acquired                    | 1,307                     |
| Product warranty liability assumed       | (93 )                     |
| Net assets acquired                      | 1,214                     |
| Less: asset purchase price               | 500                       |
| Bargain purchase gain before tax         | 714                       |
| Deferred tax on bargain purchase gain    | (252 )                    |
| Bargain purchase gain, net of tax effect | \$462                     |

The results of operations of Myricom for the for the three months ended December 31, 2014 and the two month period beginning on November 4, 2013 and ending on December 31, 2013 are included in the Company's consolidated statements of operations for the three months ended December 31, 2014 and 2013, respectively.

## Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

### Forward-Looking Statements

The discussion below contains certain forward-looking statements related to, among others, but not limited to, statements concerning future revenues and future business plans. In addition, forward-looking statements include statements in which we use words such as "expect," "believe," "anticipate," "intend," or similar expressions. Although we believe the expectations reflected in such forward-looking statements are based on reasonable assumptions, we cannot assure you that these expectations will prove to have been correct, and actual results may vary from those contained in such forward-looking statements.

Markets for our products and services are characterized by rapidly changing technology, new product introductions and short product life cycles. These changes can adversely affect our business and operating results. Our success will depend on our ability to enhance our existing products and services and to develop and introduce, on a timely and cost effective basis, new products that keep pace with technological developments and address increasing customer requirements. The inability to meet these demands could adversely affect our business and operating results.

### Critical Accounting Policies

Our discussion and analysis of our financial condition and results of operations are based upon our consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses. On an on-going basis, we evaluate our estimates, including those related to uncollectible receivables, inventory valuation, income taxes, deferred compensation and retirement plans, estimated selling prices used for revenue recognition and contingencies. We base our estimates on historical performance and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions. A description of our critical accounting policies is contained in our Annual Report on Form 10-K for the fiscal year ended September 30, 2014 in the "Critical Accounting Policies" section of Management's Discussion and Analysis of Financial Condition and Results of Operations.

### Results of Operations

#### Overview of the three months ended December 31, 2014 Results of Operations

##### Overview:

Revenue decreased by approximately \$0.9 million, or 4%, to \$20.4 million for the three months ended December 31, 2014 versus \$21.3 million for the three months ended December 31, 2013.

Our gross profit margin ("GM") percentage decreased overall, from 21% for the three months ended December 31, 2013 to 19% for the three months ended December 31, 2014. The decrease in the gross profit margin is primarily attributed to the HPPS segment. The first quarter of 2015 did not include any royalty income as compared to the first quarter of 2014 that included \$1.1 million of high gross margin royalty revenue, however approximately 50% of the decrease in gross profit dollars was offset by approximately \$0.6 million of gross margin earned on an additional \$1.6 million of Myricom revenues.

Operating loss of approximately \$0.9 million for the three-month period ended December 31, 2014 compares unfavorably to \$0.3 million of operating income for the three months ended December 31, 2013. The \$1.3 million

decrease in income from operations is primarily attributed to the \$0.6 million decrease in gross profit (described above), the recognition of a \$0.5 million bargain purchase gain related to our Myricom acquisition in the first quarter of 2014 and approximately \$0.2 million in additional engineering expenditures related to bringing the next generation of Myricom product to market.

Edgar Filing: CSP INC /MA/ - Form 10-Q

The following table details our results of operations in dollars and as a percentage of sales for the three months ended December 31, 2014 and 2013:

|                                     | December 31,<br>2014          | %<br>of sales |    | December 31,<br>2013 | %<br>of sales |    |
|-------------------------------------|-------------------------------|---------------|----|----------------------|---------------|----|
|                                     | (Dollar amounts in thousands) |               |    |                      |               |    |
| Sales                               | \$20,430                      | 100           | %  | \$21,332             | 100           | %  |
| Costs and expenses:                 |                               |               |    |                      |               |    |
| Cost of sales                       | 16,475                        | 81            | %  | 16,799               | 79            | %  |
| Engineering and development         | 853                           | 4             | %  | 635                  | 3             | %  |
| Selling, general and administrative | 4,023                         | 20            | %  | 4,020                | 19            | %  |
| Total costs and expenses            | 21,351                        | 105           | %  | 21,454               | 101           | %  |
| Bargain purchase gain, net of tax   | —                             | —             | %  | 462                  | 2             | %  |
| Operating income (loss)             | (921                          | ) (5          | )% | 340                  | (2            | )% |
| Other expense                       | (33                           | ) —           | %  | (26                  | ) —           | %  |
| Income (loss) before income taxes   | (954                          | ) (5          | )% | 314                  | (2            | )% |
| Income tax benefit                  | (517                          | ) (2          | )% | (32                  | ) —           | %  |
| Net income (loss)                   | \$(437                        | ) (3          | )% | \$346                | (2            | )% |

Revenues

Our revenues decreased by \$0.9 million to \$20.4 million for the three months ended December 31, 2014 as compared \$21.3 million of revenues for the same period in fiscal year 2014. The revenue decrease discussed above was comprised of a \$0.4 million increase in HPPS segment revenues and a \$1.3 million decrease in ITS segment revenues.

HPPS segment revenue change by product line for the three months ended December 31, 2014 and 2013 was as follows (in thousands):

|          | 2014    | 2013    | Increase (decrease) |         |    |
|----------|---------|---------|---------------------|---------|----|
|          |         |         | \$                  | %       |    |
| Products | \$2,452 | \$1,006 | \$1,446             | 143.7   | %  |
| Services | 230     | 1,283   | (1,053              | ) (82.1 | )% |
| Total    | \$2,682 | \$2,289 | \$393               | 17.2    | %  |

The increase in HPPS revenues, for the first three months of fiscal 2015 compared to the same period in fiscal 2014, was the result of an increase in Myricom product revenues that was substantially offset by approximately \$1.1 million of royalty revenue in the the first quarter of fiscal 2014. We did not have any royalty revenue in the first quarter of 2015.

ITS segment revenue change by product line for the three months ended December 31, 2014 and 2013 was as follows (in thousands):

|          | 2014     | 2013     | Increase (decrease) |         |    |
|----------|----------|----------|---------------------|---------|----|
|          |          |          | \$                  | %       |    |
| Products | \$13,201 | \$13,743 | \$(542              | ) (3.9  | )% |
| Services | 4,547    | 5,300    | (753                | ) (14.2 | )% |
| Total    | \$17,748 | \$19,043 | \$(1,295            | ) (6.8  | )% |

The decrease in ITS product revenues, for the first three months of fiscal 2015 compared to the same period in fiscal 2014, was the net result of a \$2.3 million decrease in our US division partially offset by increases of \$1.0 million and \$0.8 million in

15

---

our UK and German divisions, respectively. We consider the US division revenue decrease to be a result of the timing of orders rather than a change in market conditions. The increase in the UK and German division revenues is attributed to increased volume with existing customers. The decrease in service revenue for the period is attributed to decreased sales to a major telephone company in Europe serviced out of both the UK and Germany.

Our revenues by geographic area for the three months ended December 31, 2014 and 2013 based on the location to which the products were shipped or services rendered was as follows (in thousands):

|          | For the three Months Ended December 31, |     |          |     | Increase (decrease) |      |    |
|----------|---|-----|----------|-----|---------------------|------|----|
|          | 2014                                    | %   | 2013     | %   | \$                  | %    |    |
| Americas | \$12,618                                | 62  | \$14,444 | 68  | \$(1,826)           | (13) | )% |
| Europe   | 7,432                                   | 36  | 6,594    | 31  | 838                 | 13   | )% |
| Asia     | 380                                     | 2   | 294      | 1   | 86                  | 29   | )% |
| Totals   | \$20,430                                | 100 | \$21,332 | 100 | \$(902)             | (4)  | )% |

### Gross Margins

Our gross margin for the three months ended December 31, 2014 decreased by \$0.6 million or 2% to \$4.0 million and as compared to a gross margin of \$4.5 million for the three months ended December 31, 2013 as follows (in thousands):

|       | 2014    |     | 2013    |     | Increase (decrease) |       |    |
|-------|---------|-----|---------|-----|---------------------|-------|----|
|       | GM\$    | GM% | GM\$    | GM% | GM\$                | GM%   |    |
| HPPS  | \$1,231 | 46  | \$1,348 | 59  | \$(117)             | (13)  | )% |
| ITS   | 2,724   | 15  | 3,185   | 17  | (461)               | (2.0) | )% |
| Total | \$3,955 | 19  | \$4,533 | 21  | \$(578)             | (2.0) | )% |

The impact of product mix within our HPPS segment for the three months ended December 31, 2014 and 2013 was as follows (in thousands):

| HPPS Segment | 2014    |     | 2013    |     | Increase (decrease) |        |    |
|--------------|---------|-----|---------|-----|---------------------|--------|----|
|              | GM\$    | GM% | GM\$    | GM% | GM\$                | GM%    |    |
| Product      | \$1,033 | 42  | \$112   | 11  | \$921               | 31     | )% |
| Services     | 198     | 86  | 1,236   | 96  | (1,038)             | (10.0) | )% |
| Total        | \$1,231 | 46  | \$1,348 | 59  | \$(117)             | (13.0) | )% |

The decrease in our HPPS segment gross margins is primarily attributed to the impact of \$1.1 million of royalty revenue at approximately 100% gross margin in the first quarter of fiscal year 2014 as compared to no royalty revenue in the first quarter of fiscal year 2015. Additional gross margin contributed by Myricom product revenues substantially offset the lower level of royalty revenue in the first quarter of fiscal year 2015.

The impact of product mix within our ITS segment for the three months ended December 31, 2014 and 2013 was as follows (in thousands):

| ITS Segment | 2014  |     | 2013    |     | Increase (decrease) |     |    |
|-------------|-------|-----|---------|-----|---------------------|-----|----|
|             | GM\$  | GM% | GM\$    | GM% | GM\$                | GM% |    |
| Product     | 1,487 | 11  | \$1,916 | 14  | \$(429)             | (3) | )% |
| Services    | 1,237 | 27  | 1,269   | 24  | (32)                | 3.0 | )% |



Edgar Filing: CSP INC /MA/ - Form 10-Q

|       |         |    |   |         |    |   |        |   |     |   |
|-------|---------|----|---|---------|----|---|--------|---|-----|---|
| Total | \$2,724 | 19 | % | \$3,185 | 17 | % | \$(461 | ) | 2.0 | % |
|-------|---------|----|---|---------|----|---|--------|---|-----|---|

16

---

The decrease in our ITS segment gross margin of \$0.4 million is primarily attributed to the decline of \$0.5 million in US gross margin that was partially offset by a \$0.1 million of increase in UK and German gross margins for first quarter of fiscal year 2014 as compared the same period in fiscal year 2015.

#### Engineering and Development Expenses

The engineering and development expenses incurred by our HPPS segment increased by \$0.3 million to \$0.9 million for the three months ended December 31, 2014 as compared to \$0.6 million for the same period in fiscal year 2014. The increase was due primarily to Myricom engineering expenses incurred in connection with the development of new products expected to be released in the second half of fiscal 2015.

#### Selling, General and Administrative

The following table details our selling, general and administrative (“SG&A”) expense by operating segment for the three months ended December 31, 2014 and 2013:

|                       | For the three Months Ended December 31, |               |           |               |                           |                          |
|-----------------------|---|---------------|-----------|---------------|---------------------------|--------------------------|
|                       | 2014                                    | % of<br>Total | 2013      | % of<br>Total | \$ Increase<br>(decrease) | % Increase<br>(decrease) |
|                       | (Dollar amounts in thousands)           |               |           |               |                           |                          |
| By Operating Segment: |   |               |           |               |                           |                          |
| HPPS segment          | \$1,235                                 | 31            | % \$1,033 | 26            | % \$202                   | 20                       |
| ITS segment           | 2,788                                   | 69            | % 2,987   | 74            | % (199)                   | (7)                      |
| Total                 | \$4,023                                 | 100           | % \$4,020 | 100           | % \$3                     | —                        |

The increase HPPS segment expenses is attributed to commissions expense on additional Myricom revenues in the first quarter of 2015 compared to the same period in 2014. The \$0.2 million decrease in the ITS segment operating cost is primarily attributed to a \$0.1 million decrease in the US and Germany, respectively, for the first quarter of fiscal year 2015 compared to the same period in fiscal year 2014.

#### Other Income/Expenses

The following table details our other income (expense) for the three months ended December 31, 2014 and 2013:

|                                   | For the three months ended, |                      |          |
|-----------------------------------|-----------------------------|----------------------|----------|
|                                   | December 31,<br>2014        | December 31,<br>2013 | Decrease |
|                                   | (Amounts in thousands)      |                      |          |
| Interest expense                  | \$(21)                      | \$(21)               | \$—      |
| Interest income                   | 3                           | 2                    | 1        |
| Foreign exchange gain (loss)      | (21)                        | (26)                 | 5        |
| Other income, net                 | 6                           | 19                   | (13)     |
| Total other income (expense), net | \$(33)                      | \$(26)               | \$(7)    |

The unfavorable variance in the foreign exchange gain (loss) for the three month periods ended December 31, 2014 versus the comparable period of 2013 was due to losses on foreign currency holdings where those currencies weakened against the functional currencies in those countries, mainly US dollar holdings in the UK.



## Income Taxes

For the three months ended December 31, 2014, the Company recognized an income tax benefit of \$517,000 of which is primarily related to the related \$1 million loss in the US operations reduced by \$24k of tax expense for the German operation and there was no tax expense recorded for the profit in the UK due to pension contributions and the use of a net operating loss carry-forward. The Company recognized \$28K of research and development tax credits recognized in the US for fiscal year 2014 after the R&D credit was reinstated by Congress in December for calendar year 2014.

## Liquidity and Capital Resources

Our primary source of liquidity is our cash and cash equivalents, which decreased by \$4.8 million to \$11.7 million as of December 31, 2014 from \$16.4 million as of September 30, 2014. At December 31, 2014, cash equivalents consisted of money market funds which totaled \$1.0 million.

Significant uses of cash for the three months ended December 31, 2014 included the net loss of approximately \$0.4 million, an increase in accounts receivable of approximately \$4.2 million, an increase in inventories of approximately \$0.9 million, an increase in other current assets of approximately \$1.2 million. Significant sources of cash included an increase in accounts payable and accrued expenses of approximately \$3.1 million.

Cash held by our foreign subsidiaries located in Germany and the United Kingdom totaled approximately \$3.4 million as of December 31, 2014 and \$6.6 million as of September 30, 2014. This cash is included in our total cash and cash equivalents reported above. We consider this cash to be permanently reinvested into these foreign locations because repatriating it would result in unfavorable tax consequences.

If cash generated from operations is insufficient to satisfy working capital requirements, we may need to access funds through bank loans or other means. There is no assurance that we will be able to raise any such capital on terms acceptable to us, on a timely basis or at all. If we are unable to secure additional financing, we may not be able to complete development or enhancement of products, take advantage of future opportunities, respond to competition or continue to effectively operate our business.

Based on our current plans and business conditions, management believes that the Company's available cash and cash equivalents, the cash generated from operations and availability on our lines of credit will be sufficient to provide for the Company's working capital and capital expenditure requirements for the foreseeable future.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

The Company evaluated the effectiveness of the design and operation of our disclosure controls and procedures as of December 31, 2014. Our chief executive officer, our chief financial officer, and other members of our senior management team supervised and participated in this evaluation. The term “disclosure controls and procedures,” as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended, or the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the Company’s management, including our principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of December 31, 2014, the Company’s chief executive officer and chief financial officer concluded that, as of such date, our disclosure controls and procedures were not effective, due to the fact that we are not yet able to conclude that the material weakness described in this Item 4 has been remediated by the changes we made in response to that material weakness.

Internal Controls over Financial Reporting

As we have previously reported on our annual report for the period ended September 30, 2014, management identified a material weakness as of March 31, 2014. A material weakness is a deficiency, or combination of deficiencies, in internal control over financial reporting, such that there is a reasonable possibility that a material misstatement of the Company's annual or interim financial statements will not be prevented or detected in a timely basis.

The material weakness was in connection with our determination that we did not sufficiently assess and apply certain aspects of ASC 605-45-45, Revenue Recognition – Principal Agent Considerations, to the particular facts and circumstances of certain of our revenue arrangements. This ASC (formerly contained in EITF 99-19), includes indicators of gross versus net revenue arrangements. We therefore determined that this failure to accurately assess an accounting principle amounted to a material weakness in our controls over financial reporting. As a result, we had concluded that the Company’s internal control over financial reporting was not effective as of March 31, 2014. Although we have implemented changes to our internal controls over financial reporting as described below, at this time we cannot conclude that the material weakness has been remediated.

Changes in Internal Controls over Financial Reporting

During the quarter ended December 31, 2014, in response to the identification of the material weakness referred to above, management assessed various alternatives to modify our existing internal control processes and systems to remediate this material weakness. We have implemented enhanced internal auditing procedures whereby revenue transactions are being put through a more rigorous review process at the corporate level to ensure the correct accounting methodology is applied to all revenue transactions. We incorporated this process into our existing internal control structure to ensure that we applied the appropriate accounting for these transactions.



PART II. OTHER INFORMATION

Item 6. Exhibits

Number Description

31.1\* Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

31.2\* Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002

32.1\* Certification of Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

101\* Interactive Data Files regarding (a) our Consolidated Balance Sheets as of December 31, 2014 and September 30, 2014, (b) our Consolidated Statements of Operations for the three ended December 31, 2014 and 2013, (c) our Consolidated Statements of Comprehensive Income for the three months ended December 31, 2014 and 2013, (d) our Consolidated Statement of Shareholders' Equity for the three months ended December 31, 2014, (e) our Consolidated Statements of Cash Flows for the three months ended December 31, 2014 and 2013 and (f) the Notes to such Consolidated Financial Statements.

\*Filed Herewith

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CSP INC.

Date: February 13, 2015

By: /s/ Victor Dellovo  
Victor Dellovo  
Chief Executive Officer,  
President and Director

Date: February 13, 2015

By: /s/ Gary W. Levine  
Gary W. Levine  
Chief Financial Officer



Exhibit Index

| Number | Description  |
|--------|--|
| 31.1*  | Certification of Chief Executive Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002   |
| 31.2*  | Certification of Chief Financial Officer Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002   |
| 32.1*  | Certification of Chief Executive Officer and Chief Financial Officer Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002   |
| 101*   | Interactive Data Files regarding (a) our Consolidated Balance Sheets as of December 31, 2014 and September 30, 2014, (b) our Consolidated Statements of Operations for the three months ended December 31, 2014 and 2013, (c) our Consolidated Statements of Comprehensive Income for the three months ended December 31, 2014 and 2013, (d) our Consolidated Statement of Shareholders' Equity for the three months ended December 31, 2014, (e) our Consolidated Statements of Cash Flows for the three months ended December 31, 2014 and 2013 and (f) the Notes to such Consolidated Financial Statements. |

\*Filed Herewith