

STAGE STORES INC
Form 10-Q
December 12, 2018

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

Form 10-Q

(Mark One)

☒ QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended November 3, 2018

or

☐ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number 1-14035

Stage Stores, Inc.

(Exact name of registrant as specified in its charter)

NEVADA

91-1826900

(State or other jurisdiction of incorporation or organization) (I.R.S. Employer Identification No.)

2425 West Loop South, Houston, Texas

77027

(Address of principal executive offices)

(Zip Code)

(800) 579-2302

(Registrant's telephone number, including area code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☐ No ☒

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company", and "emerging growth company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer ☐ Accelerated filer ☒

Non-accelerated filer ☐ Smaller reporting company ☒

Emerging growth company ☐

Edgar Filing: STAGE STORES INC - Form 10-Q

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes
o No p

As of December 5, 2018, there were 28,293,608 shares of the registrant's common stock outstanding.

TABLE OF CONTENTS

PART I FINANCIAL INFORMATION

| | Page No. |
|------------------------------------------------------------------------------------------------------|-----------|
| Item 1. <u>Financial Statements (Unaudited)</u> | |
| <u>Condensed Consolidated Balance Sheets</u> | |
| November 3, 2018, February 3, 2018 and October 28, 2017 | <u>3</u> |
| <u>Condensed Consolidated Statements of Operations and Comprehensive Loss</u> | |
| Three and Nine Months Ended November 3, 2018 and October 28, 2017 | <u>4</u> |
| <u>Condensed Consolidated Statements of Cash Flows</u> | |
| Nine Months Ended November 3, 2018 and October 28, 2017 | <u>5</u> |
| <u>Condensed Consolidated Statement of Stockholders' Equity</u> | |
| Nine Months Ended November 3, 2018 | <u>6</u> |
| <u>Notes to Condensed Consolidated Financial Statements (Unaudited)</u> | <u>7</u> |
| Item 2. <u>Management's Discussion and Analysis of Financial Condition and Results of Operations</u> | <u>23</u> |
| Item 3. <u>Quantitative and Qualitative Disclosures about Market Risk</u> | <u>32</u> |
| Item 4. <u>Controls and Procedures</u> | <u>32</u> |

PART II OTHER INFORMATION

| | |
|----------------------------------------------------------------------------|-----------|
| Item 1. <u>Legal Proceedings</u> | <u>32</u> |
| Item 1A. <u>Risk Factors</u> | <u>32</u> |
| Item 2. <u>Unregistered Sales of Equity Securities and Use of Proceeds</u> | <u>33</u> |
| Item 3. <u>Defaults Upon Senior Securities</u> | <u>34</u> |
| Item 4. <u>Mine Safety Disclosures</u> | <u>34</u> |
| Item 5. <u>Other Information</u> | <u>34</u> |
| Item 6. <u>Exhibits</u> | <u>35</u> |
| <u>SIGNATURES</u> | <u>36</u> |

Table of Contents

PART I – FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

Stage Stores, Inc.

Condensed Consolidated Balance Sheets

(in thousands, except par value)

(Unaudited)

| | November 3, 2018 | February 3, 2018 | October 28, 2017 |
|-------------------------------------------------------------------------------------------------------------------------------------|---------------------|---------------------|---------------------|
| | As Adjusted | As Adjusted | As Adjusted |
| ASSETS | | | |
| Cash and cash equivalents | \$ 25,825 | \$ 21,250 | \$ 30,330 |
| Merchandise inventories, net | 602,283 | 438,377 | 576,367 |
| Prepaid expenses and other current assets | 47,181 | 52,407 | 54,642 |
| Total current assets | 675,289 | 512,034 | 661,339 |
| Property, equipment and leasehold improvements, net of accumulated depreciation of \$736,014, \$699,788 and \$734,626, respectively | 229,942 | 252,788 | 260,870 |
| Intangible assets | 17,135 | 17,135 | 17,135 |
| Other non-current assets, net | 23,152 | 24,449 | 28,237 |
| Total assets | \$ 945,518 | \$ 806,406 | \$ 967,581 |
| LIABILITIES AND STOCKHOLDERS' EQUITY | | | |
| Accounts payable | \$ 190,070 | \$ 145,991 | \$ 214,783 |
| Current portion of debt obligations | 3,555 | 2,985 | 3,025 |
| Accrued expenses and other current liabilities | 80,320 | 64,442 | 74,068 |
| Total current liabilities | 273,945 | 213,418 | 291,876 |
| Long-term debt obligations | 345,840 | 180,350 | 268,969 |
| Other long-term liabilities | 62,809 | 68,524 | 70,052 |
| Total liabilities | 682,594 | 462,292 | 630,897 |
| Commitments and contingencies | | | |
| Common stock, par value \$0.01, 100,000 shares authorized, 33,458, 32,806 and 32,794 shares issued, respectively | 335 | 328 | 328 |
| Additional paid-in capital | 422,539 | 418,658 | 416,422 |
| Treasury stock, at cost, 5,175 shares, respectively | (43,527) | (43,298) | (43,248) |
| Accumulated other comprehensive loss | (5,731) | (5,177) | (5,021) |
| Accumulated deficit | (110,692) | (26,397) | (31,797) |
| Total stockholders' equity | 262,924 | 344,114 | 336,684 |
| Total liabilities and stockholders' equity | \$ 945,518 | \$ 806,406 | \$ 967,581 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

Stage Stores, Inc.

Condensed Consolidated Statements of Operations and Comprehensive Loss

(in thousands, except per share data)

(Unaudited)

| | Three Months Ended | | Nine Months Ended | |
|------------------------------------------------------------------------------------------------------|--------------------|-------------|-------------------|-------------|
| | October 28, | | October 28, | |
| | 2017 | | 2017 | |
| | November 3, 2018 | As Adjusted | November 3, 2018 | As Adjusted |
| Net sales | \$347,100 | \$357,236 | \$1,060,623 | \$1,042,924 |
| Credit income | 13,324 | 13,670 | 43,143 | 39,788 |
| Total revenues | 360,424 | 370,906 | 1,103,766 | 1,082,712 |
| Cost of sales and related buying, occupancy and distribution expenses | 278,665 | 285,542 | 847,213 | 816,071 |
| Selling, general and administrative expenses | 109,774 | 113,706 | 327,965 | 328,976 |
| Interest expense | 3,350 | 2,001 | 8,253 | 5,505 |
| Loss before income tax | (31,365) | (30,343) | (79,665) | (67,840) |
| Income tax (benefit) expense | (12) | (12,621) | 288 | (24,873) |
| Net loss | \$(31,353) | \$(17,722) | \$(79,953) | \$(42,967) |
| Other comprehensive (loss) income: | | | | |
| Amortization of employee benefit related costs, net of tax of \$0, \$81, \$0 and \$242, respectively | \$85 | \$132 | \$439 | \$395 |
| Pension settlement charges, net of tax of \$0, \$142, \$0 and \$142, respectively | 411 | 232 | 411 | 232 |
| Employee benefit related adjustment, net of tax of \$0 | (1,404) | — | (1,404) | — |
| Total other comprehensive (loss) income | (908) | 364 | (554) | 627 |
| Comprehensive loss | \$(32,261) | \$(17,358) | \$(80,507) | \$(42,340) |
| Net loss per share: | | | | |
| Basic | \$(1.11) | \$(0.64) | \$(2.85) | \$(1.57) |
| Diluted | \$(1.11) | \$(0.64) | \$(2.85) | \$(1.57) |
| Weighted average shares outstanding: | | | | |
| Basic | 28,261 | 27,602 | 28,059 | 27,468 |
| Diluted | 28,261 | 27,602 | 28,059 | 27,468 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

Stage Stores, Inc.

Condensed Consolidated Statements of Cash Flows

(in thousands)

(Unaudited)

| | Nine Months Ended | |
|-------------------------------------------------------------------------------|-------------------|-------------|
| | October 28, | |
| | 2017 | |
| | November 3, | As |
| | 2018 | Adjusted |
| Cash flows from operating activities: | | |
| Net loss | \$(79,953) | \$(42,967) |
| Adjustments to reconcile net loss to net cash used in operating activities: | | |
| Depreciation and amortization of long-lived assets | 44,135 | 49,300 |
| Impairment of long-lived assets | 1,070 | 176 |
| Gain on retirements of property, equipment and leasehold improvements | (505) | (926) |
| Deferred income taxes | — | (6,065) |
| Stock-based compensation expense | 3,854 | 6,191 |
| Amortization of debt issuance costs | 248 | 216 |
| Deferred compensation obligation | 229 | (38) |
| Amortization of employee benefit related costs and pension settlement charges | 850 | 1,011 |
| Construction allowances from landlords | 757 | 1,228 |
| Other changes in operating assets and liabilities: | | |
| Increase in merchandise inventories | (163,906) | (136,247) |
| Decrease (increase) in other assets | 4,910 | (10,941) |
| Increase in accounts payable and other liabilities | 51,394 | 120,137 |
| Net cash used in operating activities | (136,917) | (18,925) |
| Cash flows from investing activities: | | |
| Additions to property, equipment and leasehold improvements | (21,793) | (25,342) |
| Proceeds from insurance and disposal of assets | 2,349 | 2,404 |
| Business acquisition | — | (36,144) |
| Net cash used in investing activities | (19,444) | (59,082) |
| Cash flows from financing activities: | | |
| Proceeds from revolving credit facility borrowings | 481,384 | 426,308 |
| Payments of revolving credit facility borrowings | (338,100) | (318,851) |
| Proceeds from long-term debt obligation | 25,000 | — |
| Payments of long-term debt obligations | (2,224) | (5,626) |
| Payments of debt issuance costs | (358) | (8) |
| Payments for stock related compensation | (424) | (192) |
| Cash dividends paid | (4,342) | (7,097) |
| Net cash provided by financing activities | 160,936 | 94,534 |
| Net increase in cash and cash equivalents | 4,575 | 16,527 |
| Cash and cash equivalents: | | |
| Beginning of period | 21,250 | 13,803 |
| End of period | \$25,825 | \$ 30,330 |

Supplemental disclosures including non-cash investing and financing activities:

Edgar Filing: STAGE STORES INC - Form 10-Q

| | | |
|---------------------------------------------|----------|------------|
| Interest paid | \$ 8,097 | \$ 5,221 |
| Income taxes refunded | \$(11) | \$(8,485) |
| Unpaid liabilities for capital expenditures | \$ 3,624 | \$ 5,362 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

5

Table of Contents

Stage Stores, Inc.

Condensed Consolidated Statement of Stockholders' Equity

For the Nine Months Ended November 3, 2018

(in thousands, except per share data)

(Unaudited)

| | Common Stock | | Additional Paid-in Capital | | Treasury Stock | | Accumulated Other Comprehensive Loss | Accumulated Deficit | Total |
|-------------------------------------------------------------|-----------------|--------|----------------------------------|--|----------------|------------|-----------------------------------------------|------------------------|-----------|
| | Shares | Amount | | | Shares | Amount | | | |
| Balance at February 3, 2018 | 32,806 | \$ 328 | \$418,658 | | (5,175) | \$(43,298) | \$ (5,177) | \$(26,397) | \$344,114 |
| Net loss | — | — | — | | — | — | — | (79,953) | (79,953) |
| Other comprehensive loss | — | — | — | | — | — | (554) | — | (554) |
| Dividends on common stock, \$0.15 per share | — | — | — | | — | — | — | (4,342) | (4,342) |
| Deferred compensation | — | — | 229 | | — | (229) | — | — | — |
| Issuance of equity awards, net | 652 | 7 | (7) | | — | — | — | — | — |
| Tax withholdings paid for net settlement of stock awards | — | — | (195) | | — | — | — | — | (195) |
| Stock-based compensation expense | — | — | 3,854 | | — | — | — | — | 3,854 |
| Balance at November 3, 2018 | 33,458 | \$ 335 | \$422,539 | | (5,175) | \$(43,527) | \$ (5,731) | \$(110,692) | \$262,924 |

The accompanying notes are an integral part of these condensed consolidated financial statements.

Table of Contents

Stage Stores, Inc.

Notes to Condensed Consolidated Financial Statements
(Unaudited)

NOTE 1 - BASIS OF PRESENTATION

The accompanying condensed consolidated financial statements of Stage Stores, Inc. and its subsidiary (“we,” “us” or “our”) have been prepared in accordance with the requirements of the U.S. Securities and Exchange Commission (“SEC”) for interim financial information and do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America (“GAAP”) for complete financial statements. Those adjustments that are, in the opinion of management, necessary for a fair presentation of the results of the interim periods have been made. Results of operations for such interim periods are not necessarily indicative of the results of operations for a full year due to seasonality and other factors. The condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto filed with our Annual Report on Form 10-K for the year ended February 3, 2018 (“Form 10-K”).

We are a retailer of trend-right, moderately priced, name-brand apparel, accessories, cosmetics, footwear and home goods. As of November 3, 2018, we operated in 42 states through 754 BEALLS, GOODY’S, PALAIS ROYAL, PEEBLES and STAGE specialty department stores and 68 GORDMANS off-price stores, as well as an e-commerce website. Our department stores are predominantly located in small towns and rural communities. Our off-price stores are predominantly located in mid-sized, non-rural Midwest markets.

References to a particular year are to our fiscal year, which is the 52- or 53-week period ending on the Saturday closest to January 31st of the following calendar year. For example, a reference to “2018” is a reference to the fiscal year ending February 2, 2019, and “2017” is a reference to the fiscal year ended February 3, 2018. Fiscal years 2018 and 2017 are comprised of 52 weeks and 53 weeks, respectively. References to the “three months ended November 3, 2018” and “three months ended October 28, 2017” are for the respective 13-week fiscal quarters. References to quarters relate to our fiscal quarters. References to the “nine months ended November 3, 2018” and “nine months ended October 28, 2017” are for the respective 39-week fiscal periods.

On April 7, 2017, we acquired select assets of Gordmans Stores, Inc. and its subsidiaries through a bankruptcy auction (“Gordmans Acquisition”). The results of the Gordmans branded stores that we operated since the Gordmans Acquisition are included in our condensed consolidated statements of operations (see Note 9).

Recently Adopted Accounting Pronouncements. In May 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) 2014-09, Revenue from Contracts with Customers (Topic 606), and subsequently issued related ASUs, which were incorporated into Topic 606. Under Topic 606, revenue is recognized when a customer obtains control of promised goods or services in an amount that reflects the consideration the entity expects to be entitled to in exchange for those goods or services. The standard establishes a five-step revenue recognition model, which includes (i) identifying the contract with the customer, (ii) identifying the separate performance obligations in the contract, (iii) determining the transaction price, (iv) allocating the transaction price to the separate performance obligations, and (v) recognizing revenue when each performance obligation is satisfied. The standard also requires disclosure of the nature, amount, timing, and uncertainty of revenue and cash flows arising from contracts with customers. On February 4, 2018, we adopted the new standard using the full retrospective method. As a result of the adoption of ASU 2014-09, the condensed consolidated statements of operations reflect the reclassification of credit income related to our private label credit card program from selling, general and administrative expenses to revenue. In addition, the condensed consolidated balance sheets and condensed consolidated statement of cash flows reflect the reclassification of the asset for the right to recover sales return merchandise from merchandise inventories to prepaid expenses and other current assets. The tables that follow depict

the impact of the reclassification adjustments on the prior period financial statement presentations.

Table of Contents

The condensed consolidated balance sheets reflect the reclassification of the asset for the right to recover sales return merchandise from merchandise inventories to prepaid expenses and other current assets.

Condensed Consolidated Balance Sheets (in thousands)

| | February 3, ASU 2018 | 2014-09 | February 3, 2018 |
|-------------------------------------------|------------------------------|-------------|---------------------|
| | As previously reported | Adjustments | As adjusted |
| Assets: | | | |
| Merchandise inventories, net | \$ 439,735 | \$ (1,358) | \$ 438,377 |
| Prepaid expenses and other current assets | 51,049 | 1,358 | 52,407 |

| | October 28, ASU 2017 | 2014-09 | October 28, 2017 |
|-------------------------------------------|------------------------------|-------------|---------------------|
| | As previously reported | Adjustments | As adjusted |
| Assets: | | | |
| Merchandise inventories, net | \$ 578,633 | \$ (2,266) | \$ 576,367 |
| Prepaid expenses and other current assets | 52,376 | 2,266 | 54,642 |

The condensed consolidated statement of operations reflects the reclassification of credit income to revenue, previously reported as an offset to selling, general and administrative expenses.

Condensed Consolidated Statement of Operations and Comprehensive Loss (in thousands)

| | Three Months Ended October 28, ASU 2017 | 2014-09 | Three Months Ended October 28, 2017 |
|----------------------------------------------|-----------------------------------------------------|-------------|-------------------------------------------------|
| | As previously reported | Adjustments | As adjusted |
| Net sales | \$357,236 | \$ | —\$357,236 |
| Credit income | — | 13,670 | 13,670 |
| Total revenues | 357,236 | 13,670 | 370,906 |
| Selling, general and administrative expenses | 100,036 | 13,670 | 113,706 |

| | Nine Months Ended October 28, ASU 2017 | 2014-09 | Nine Months Ended October 28, 2017 |
|--|----------------------------------------------------|-------------|------------------------------------------------|
| | | Adjustments | As adjusted |

Edgar Filing: STAGE STORES INC - Form 10-Q

| | As previously reported | | |
|----------------------------------------------|------------------------------|--------|--------------|
| Net sales | \$1,042,924 | \$ | —\$1,042,924 |
| Credit income | — | 39,788 | 39,788 |
| Total revenues | 1,042,924 | 39,788 | 1,082,712 |
| Selling, general and administrative expenses | 289,188 | 39,788 | 328,976 |

Table of Contents

The condensed consolidated statement of cash flows reflects the reclassification of the asset for the right to recover merchandise returned from merchandise inventories to prepaid expenses and other current assets.

Condensed Consolidated Statement of Cash Flows (in thousands)

| | Nine Months Ended October 28, ASU 2017 | | Nine Months Ended October 28, 2017 |
|---------------------------------------|----------------------------------------------------|-------------|------------------------------------------------|
| | As previously reported | Adjustments | As adjusted |
| Cash flows from operating activities: | | | |
| Increase in merchandise inventories | \$(137,479) | \$ 1,232 | \$(136,247) |
| Increase in other assets | (9,709) | (1,232) | (10,941) |

In March 2017, the FASB issued ASU 2017-07, Improving the Presentation of Net Periodic Pension Cost and Net Periodic Postretirement Benefit Cost, which requires the service cost component of net periodic benefit cost to be presented in the same income statement line item as other employee compensation costs arising from services rendered during the period. If a subtotal for operating income is shown on the income statement, then the other components of the net periodic benefit cost must be presented separately from the line item that includes the service cost and outside of any subtotal of operating income. The new standard also requires disclosure of the line item(s) in the income statement that include net periodic benefit costs. Additionally, only the service cost component of the net periodic benefit cost is eligible for capitalization. The change in presentation of service cost must be applied retrospectively, while the capitalization of service cost must be applied on a prospective basis. On February 4, 2018, we adopted ASU 2017-07. The pension plan that we sponsor is frozen, and therefore, service costs no longer accrue under the plan. The adoption of the new standard did not change the presentation of our condensed consolidated statements of operations.

Recent Accounting Pronouncements Not Yet Adopted. In February 2016, the FASB issued ASU 2016-02, Leases (Topic 842). The guidance in this ASU supersedes the leasing guidance in Topic 840, Leases. The new standard requires lessees to recognize a right-of-use asset and lease liability on the balance sheet for all leases with terms longer than 12 months. A policy election can be made, by underlying asset class, to keep leases with an initial term of 12 months or less off the balance sheet and recognize those lease payments in the consolidated statements of operations on a straight-line basis over the lease term. Consistent with current GAAP, the recognition, measurement and presentation of expenses and cash flows arising from a lease by a lessee primarily will depend on its classification as a financing or operating lease. However, unlike current GAAP, which requires only capital leases to be recognized on the balance sheet, ASU 2016-02 will require both types of leases to be recognized on the balance sheet. As a result, lessees will be required to put most leases on their balance sheets while recognizing expense on their income statements in a manner similar to current accounting. In addition, this guidance requires disclosures about the amount, timing and uncertainty of cash flows arising from leases. The new standard will be effective for us in the first quarter of fiscal 2019, which begins on February 3, 2019. ASU 2016-02 requires a modified retrospective transition approach for leases existing at, or entered into after, the beginning of the earliest comparative period presented in the financial statements.

Table of Contents

In July 2018, the FASB issued ASU 2018-11, Leases (Topic 842) - Targeted Improvements, which provides an optional transition method for the adoption of the new leases standard. If elected, the comparative periods would continue to be reported under the legacy guidance in Topic 840, including the related disclosures, and a cumulative-effect adjustment would be made to retained earnings as of the adoption date.

In July 2018, the FASB issued ASU 2018-10, Codification Improvements to Topic 842, Leases, which clarifies certain aspects of the new leases standard. The amendments in this ASU address the rate implicit in the lease, impairment of the net investment in the lease, lessee reassessment of lease classification, lessor reassessment of lease term and purchase options, variable payments that depend on an index or rate and certain transition adjustments, among other things. The amendments have the same effective date and transition requirements as the new leases standard.

We continue to evaluate the impact that the adoption of Topic 842 will have on our consolidated financial statements and disclosures, including the effect of the optional practical expedients permitted under the transition guidance. Based on our assessment to date, we expect the adoption of Topic 842 will result in a significant increase in lease-related assets and liabilities on our consolidated balance sheets. The ultimate impact of adopting the new standard will depend on our lease portfolio as of the adoption date.

In August 2018, the FASB issued ASU 2018-13, Fair Value Measurement (Topic 820): Disclosure Framework-Changes to the Disclosure Requirements for Fair Value Measurement, which eliminates, adds and modifies certain disclosure requirements for fair value measurements. The new standard will be effective for us in the first quarter of fiscal 2020, with early adoption permitted. We are currently evaluating the impact of the new guidance on our disclosures.

In August 2018, the FASB issued ASU 2018-14, Compensation-Retirement Benefits-Defined Benefit Plans-General (Subtopic 715-20): Disclosure Framework-Changes to the Disclosure Requirements for Defined Benefit Plans, which eliminates and adds certain disclosure requirements for defined benefit plans. The new standard will be effective for us for year-end fiscal 2021, with early adoption permitted. We are currently evaluating the impact of the new guidance on our disclosures.

In August 2018, the FASB issued ASU 2018-15, Intangibles-Goodwill and Other-Internal-Use Software (Subtopic 350-40): Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract (a consensus of the FASB Emerging Issues Task Force), which aligns the requirements for capitalizing implementation costs in a hosting arrangement that is a service contract with the requirements for capitalizing implementations costs incurred to develop or obtain internal-use software. The guidance also requires disclosure of the nature of hosting arrangements that are service contracts. The new standard will be effective for us in the first quarter of fiscal 2020, with early adoption permitted. We are currently evaluating the impact of the new guidance on our financial statements and disclosures.

Table of Contents

NOTE 2 - DEBT OBLIGATIONS

Debt obligations for each period presented consisted of the following (in thousands):

| | November 3, 2018 | February 3, 2018 | October 28, 2017 |
|-------------------------------------------|---------------------|---------------------|---------------------|
| Revolving credit facility | \$ 322,572 | \$ 179,288 | \$ 267,159 |
| Term loan | 25,000 | — | — |
| Finance obligations | 812 | 1,549 | 1,849 |
| Other financing | 1,011 | 2,498 | 2,986 |
| Total debt obligations | 349,395 | 183,335 | 271,994 |
| Less: Current portion of debt obligations | 3,555 | 2,985 | 3,025 |
| Long-term debt obligations | \$ 345,840 | \$ 180,350 | \$ 268,969 |

On August 3, 2018, we entered into an amendment to our senior secured revolving credit facility agreement (“credit facility” or “credit facility agreement”). The amendment provides us with a \$25.0 million term loan, which increased total availability under our credit facility from \$400.0 million to \$425.0 million, with a seasonal increase to \$450.0 million and a \$25.0 million letter of credit sublimit. Both the existing credit facility and the term loan mature on December 16, 2021. The term loan is payable in quarterly installments of \$0.6 million beginning on February 4, 2019, with the remaining balance due upon maturity.

We use the credit facility to provide financing for working capital and general corporate purposes, as well as to finance capital expenditures and to support our letter of credit requirements. Borrowings under the credit facility are limited to the availability under a borrowing base that is determined principally on eligible inventory as defined by the credit facility agreement. The credit facility is secured by our inventory, cash, cash equivalents, and substantially all of our other assets. The daily interest rates are determined by a prime rate or LIBOR, plus an applicable margin, as set forth in the credit facility agreement. For the nine months ended November 3, 2018, the weighted average interest rate on outstanding borrowings and the average daily borrowings on the credit facility, including the term loan, were 3.53% and \$274.3 million, respectively.

Letters of credit issued under the credit facility support certain merchandise purchases and collateralize retained risks and deductibles under various insurance programs. At November 3, 2018, outstanding letters of credit totaled approximately \$6.9 million. These letters of credit expire within 12 months of issuance and may be renewed.

The credit facility agreement contains a covenant requiring us to maintain excess availability at or above \$35.0 million or 10% of the Adjusted Combined Loan Cap (as defined therein). The credit facility agreement also contains covenants which, among other things, restrict (i) the amount of additional debt or capital lease obligations, (ii) the payment of dividends to \$30.0 million in a fiscal year, and (iii) the repurchase of common stock under certain circumstances. At November 3, 2018, we were in compliance with the debt covenants of the credit facility agreement and we expect to remain in compliance. Excess availability under the credit facility was \$95.3 million as of November 3, 2018.

Table of Contents

NOTE 3 - REVENUE

Net Sales

We recognize revenue for merchandise sales, net of expected returns and sales tax, at the time of in-store purchase or delivery of the product to our guest. When merchandise is shipped to our guests, we estimate receipt based on historical experience. Revenue is deferred and a liability is established for sales returns based on historical return rates and sales for the return period. We recognize an asset and corresponding adjustment to cost of sales for our right to recover returned merchandise. At each financial reporting date, we assess our estimates of expected returns, refund liabilities and return assets. For merchandise sold in our stores and online, tender is accepted at the point of sale. When we receive payment before the guest has taken possession of the merchandise, the amount received is recorded as deferred revenue until the transaction is complete. Our performance obligations for unfulfilled merchandise orders are typically satisfied within one week. Shipping and handling fees charged to guests relate to fulfillment activities and are included in net sales with the corresponding costs recorded in cost of sales.

We record deferred revenue for the sale of gift cards and merchandise credits issued for returned merchandise, and we recognize revenue in net sales upon redemption. Gift card and merchandise credit redemptions typically occur within 12 months of the date of issuance with the majority redeemed within the first three months. Our gift cards and merchandise credits do not expire. Based on historical redemption rates, a small percentage of gift cards and merchandise credits will never be redeemed. We recognize estimated breakage income for gift cards and merchandise credits that will never be redeemed in proportion to actual historical redemption patterns.

Under our loyalty programs, members can accumulate points, based on their spending, toward earning a reward certificate that can be redeemed for future merchandise purchases. Points earned by loyalty members reset to zero at the end of each calendar year. Reward certificates expire 30 and 60 days after the date of issuance for our department stores and off-price stores, respectively. We allocate and defer a portion of our sales to reward certificates expected to be earned, based on the relative stand-alone sales transaction price and reward certificate value, and recognize the reward certificate as a net sale when it is redeemed.

The following table presents the composition of net sales by merchandise category (in thousands):

| Merchandise Category | Three Months Ended | | | | | |
|--------------------------------------------------|--------------------|------------------|---------------|-------------------|------------------|---------------|
| | November 3, 2018 | | | October 28, 2017 | | |
| | Department Stores | Off-price Stores | Total Company | Department Stores | Off-price Stores | Total Company |
| Women's | \$94,732 | \$19,934 | \$114,666 | \$105,805 | \$19,366 | \$125,171 |
| Men's | 43,954 | 11,230 | 55,184 | 47,674 | 9,327 | 57,001 |
| Children's | 29,682 | 10,635 | 40,317 | 34,813 | 9,565 | 44,378 |
| Apparel | 168,368 | 41,799 | 210,167 | 188,292 | 38,258 | 226,550 |
| Footwear | 44,400 | 4,594 | 48,994 | 45,329 | 1,235 | 46,564 |
| Accessories | 17,823 | 4,863 | 22,686 | 19,792 | 5,153 | 24,945 |
| Cosmetics/Fragrances | 27,822 | 2,620 | 30,442 | 28,843 | 2,569 | 31,412 |
| Home/Gifts/Other | 16,665 | 18,074 | 34,739 | 13,699 | 14,460 | 28,159 |
| Non-apparel | 106,710 | 30,151 | 136,861 | 107,663 | 23,417 | 131,080 |
| Revenue adjustments not allocated ^(a) | 183 | (111) |) 72 | (493) |) 99 | (394) |
| Net sales | \$275,261 | \$71,839 | \$347,100 | \$295,462 | \$61,774 | \$357,236 |

Table of Contents

| Merchandise Category | Nine Months Ended | | | October 28, 2017 | | |
|--------------------------------------------------|-------------------|------------------|---------------|-------------------|------------------|---------------|
| | November 3, 2018 | | | October 28, 2017 | | |
| | Department Stores | Off-price Stores | Total Company | Department Stores | Off-price Stores | Total Company |
| Women's | \$315,428 | \$59,165 | \$374,593 | \$345,892 | \$41,492 | \$387,384 |
| Men's | 138,414 | 27,688 | 166,102 | 144,588 | 19,021 | 163,609 |
| Children's | 88,160 | 26,261 | 114,421 | 96,898 | 17,715 | 114,613 |
| Apparel | 542,002 | 113,114 | 655,116 | 587,378 | 78,228 | 665,606 |
| Footwear | 134,024 | 13,918 | 147,942 | 134,836 | 2,396 | 137,232 |
| Accessories | 55,121 | 13,118 | 68,239 | 61,045 | 11,932 | 72,977 |
| Cosmetics/Fragrances | 90,295 | 7,530 | 97,825 | 90,640 | 5,854 | 96,494 |
| Home/Gifts/Other | 41,463 | 53,327 | 94,790 | 35,708 | 35,622 | 71,330 |
| Non-apparel | 320,903 | 87,893 | 408,796 | 322,229 | 55,804 | 378,033 |
| Revenue adjustments not allocated ^(a) | (2,986) | (303) | (3,289) | (274) | (441) | (715) |
| Net sales | \$859,919 | \$200,704 | \$1,060,623 | \$909,333 | \$133,591 | \$1,042,924 |

^(a) Includes adjustments related to deferred revenue, estimated sales returns, breakage income, shipping and miscellaneous revenues, which are not allocated to merchandise categories.

Contract Liabilities

Contract liabilities reflect our performance obligations related to gift cards, merchandise credits, loyalty program rewards and merchandise orders that have not been satisfied as of a given date, and therefore, revenue recognition has been deferred. Contract liabilities are recorded in accrued expenses and other current liabilities. Contract liabilities for each period presented were as follows (in thousands):

| | November 3, 2018 | February 3, 2018 | October 28, 2017 |
|-----------------------------------------|------------------|------------------|------------------|
| Gift cards and merchandise credits, net | \$ 9,756 | \$ 12,122 | \$ 8,587 |
| Loyalty program rewards, net | 5,540 | 1,118 | 2,452 |
| Merchandise fulfillment liability | 1,180 | 234 | 684 |
| Total contract liabilities | \$ 16,476 | \$ 13,474 | \$ 11,723 |

Table of Contents

The following table summarizes contract liability activity for each period presented (in thousands):

| | Three Months Ended | | Nine Months Ended | |
|----------------------------------------------------------------------------------------------------------------------------|--------------------|------------------|-------------------|------------------|
| | November 2018 | October 28, 2017 | November 2018 | October 28, 2017 |
| Beginning balance | \$15,119 | \$10,399 | \$13,474 | \$11,669 |
| Net sales recognized during the period from amounts included in contract liability balances at the beginning of the period | (6,574) | (2,404) | (7,396) | (5,291) |
| Current period additions to contract liability balances included in contract liability balances at the end of the period | 7,931 | 3,728 | 10,398 | 5,345 |
| Ending balance | \$16,476 | \$11,723 | \$16,476 | \$11,723 |

Credit Income

The portfolio for our private label credit card is owned and serviced by Comenity Bank, an affiliate of Alliance Data Systems Corporation. Comenity Bank manages the account activation, receivables funding, card authorization, card issuance, statement generation, remittance processing and guest service functions for our private label credit card program. We perform certain duties, including electronic processing and transmitting of transaction records, and executing marketing promotions designed to increase card usage. We also accept payments in our stores from cardholders on behalf of Comenity Bank. We receive a monthly net portfolio yield payment from Comenity Bank, and we can potentially earn an annual bonus based upon the performance of the private label credit card portfolio. The receivable for credit income, which is recorded in prepaid expenses and other current assets, was \$4.0 million, \$5.8 million, \$3.5 million and \$4.9 million as of November 3, 2018, February 3, 2018, October 28, 2017 and January 28, 2017, respectively.

Table of Contents

NOTE 4 - STOCK-BASED COMPENSATION

Stock-based compensation expense by type of grant for each period presented was as follows (in thousands):

| | Three Months Ended November 3, 2018 | | Nine Months Ended October 28, 2017 | |
|----------------------------------------------|-------------------------------------------|----------|------------------------------------------|----------|
| | 2018 | 2017 | 2018 | 2017 |
| Non-vested stock | \$887 | \$ 1,300 | \$3,153 | \$ 4,203 |
| Restricted stock units | 196 | 108 | 947 | 310 |
| Stock-settled performance share units | (82) | 579 | 701 | 1,988 |
| Cash-settled performance share units | 11 | — | 161 | — |
| Total stock-based compensation expense | 1,012 | 1,987 | 4,962 | 6,501 |
| Related tax benefit | — | (747) | — | (2,444) |
| Stock-based compensation expense, net of tax | \$1,012 | \$ 1,240 | \$4,962 | \$ 4,057 |

As of November 3, 2018, we have estimated unrecognized compensation cost of \$8.9 million related to stock-based compensation awards granted, which is expected to be recognized over a weighted average period of 2.2 years.

Non-vested Stock

We grant shares of non-vested stock to our employees and non-employee directors. Shares of non-vested stock awarded to employees vest 25% annually over a four-year period from the grant date. Shares of non-vested stock awarded to non-employee directors cliff vest after one year. At the end of the vesting period, shares of non-vested stock convert one-for-one to common stock. Certain non-vested stock awards have shareholder rights, including the right to vote and to receive dividends. The fair value of non-vested stock awards with dividend rights is based on the closing share price of our common stock on the grant date. The fair value of non-vested stock awards that do not have dividend rights is discounted for the present value of expected dividends during the vesting period. Compensation expense is recognized ratably over the vesting period.

The following table summarizes non-vested stock activity for the nine months ended November 3, 2018:

| Non-vested Stock | Number of Shares | Weighted Average Grant Date Fair Value |
|---------------------------------|---------------------|-------------------------------------------------------|
| Outstanding at February 3, 2018 | 1,637,037 | \$ 6.67 |
| Granted | 631,266 | 2.41 |
| Vested | (732,452) | 7.12 |
| Forfeited | (117,259) | 6.64 |
| Outstanding at November 3, 2018 | 1,418,592 | 4.54 |

The weighted-average grant date fair value for non-vested stock granted during the nine months ended November 3, 2018 and October 28, 2017 was \$2.41 and \$2.21, respectively. The aggregate intrinsic value of non-vested stock that vested during the nine months ended November 3, 2018 and October 28, 2017, was \$1.3 million and \$1.2 million, respectively. The payment of the employees' tax liability for a portion of the vested shares was satisfied by withholding shares with a fair value equal to the tax liability. As a result, the actual number of shares issued during the nine months ended November 3, 2018 was 645,242.

Table of Contents

Restricted Stock Units (“RSUs”)

We grant RSUs to our employees, which vest 25% annually over a four-year period from the grant date. Each vested RSU is settled in cash in an amount equal to the fair market value of one share of our common stock on the vesting date, not to exceed five times the per share fair market value of our common stock on the grant date. Unvested RSUs have the right to receive a dividend equivalent payment equal to cash dividends paid on our common stock. RSUs are accounted for as a liability in accordance with accounting guidance for cash settled stock awards. The liability for RSUs is remeasured based on the closing share price of our common stock at each reporting period until the award vests. Compensation expense is recognized ratably over the vesting period and adjusted with changes in the fair value of the liability.

The following table summarizes RSU activity for the nine months ended November 3, 2018:

| Restricted Stock Units | Number of Units | Weighted Average Grant Date Fair Value |
|---------------------------------|-----------------|----------------------------------------|
| Outstanding at February 3, 2018 | 1,283,750 | \$ 2.14 |
| Granted | 1,415,000 | 2.18 |
| Vested | (387,186) | 2.15 |
| Forfeited | (451,250) | 2.17 |
| Outstanding at November 3, 2018 | 1,860,314 | 2.16 |

Stock-settled Performance Share Units (“Stock-settled PSUs”)

We grant stock-settled PSUs as a means of rewarding management for our long-term performance based on total shareholder return relative to a specific group of companies over a three-year performance cycle. These awards cliff vest following a three-year performance cycle, and if earned, are settled in shares of our common stock, unless otherwise determined by our Board of Directors (“Board”), or its Compensation Committee. The actual number of shares of our common stock that may be earned ranges from zero to a maximum of twice the number of target units awarded to the recipient. Grant recipients do not have any shareholder rights on unvested or unearned stock-settled PSUs. The fair value of these PSUs is estimated using a Monte Carlo simulation, based on the expected term of the award, a risk-free rate, expected dividends, expected volatility, and share price of our common stock and the specified peer group. The expected term is estimated based on the vesting period of the awards, the risk-free rate is based on the yield on U.S. Treasury securities matching the vesting period, and the volatility is based on the historical volatility over the expected term. Compensation expense is recognized ratably over the corresponding vesting period for stock-settled PSUs.

The following table summarizes stock-settled PSU activity for the nine months ended November 3, 2018:

| Period Granted | Target PSUs | Target PSUs | Target PSUs | Target PSUs | Target PSUs | Weighted Average |
|----------------|---------------------------------|-------------|-----------------|-------------|---------------------------------|------------------|
| | Outstanding at February 3, 2018 | Granted | Vested & Earned | Forfeited | Outstanding at November 3, 2018 | Grant Date Fair |

Edgar Filing: STAGE STORES INC - Form 10-Q

| | | | | | 3, 2018 | Value per Target PSU |
|-------|---------|---------|---------|-----------|-----------|-------------------------------|
| 2016 | 321,706 | — | (9,302) | (51,680) | 260,724 | \$ 8.69 |
| 2017 | 600,000 | — | — | (90,000) | 510,000 | 1.80 |
| 2018 | — | 280,000 | — | — | 280,000 | 3.05 |
| Total | 921,706 | 280,000 | (9,302) | (141,680) | 1,050,724 | 3.84 |

The weighted-average grant date fair value for stock-settled PSUs granted during the nine months ended November 3, 2018 and October 28, 2017 was \$3.05 and \$1.80, respectively. The aggregate intrinsic value of stock settled PSUs that vested during the nine months ended November 3, 2018 was \$0.02 million. No stock-settled PSUs vested during the nine months ended October 28, 2017. The payment of the employees' tax liability for a portion of the vested shares was satisfied by withholding shares with a fair value equal to the tax liability. As a result, the actual number of stock-settled PSUs issued during the nine months ended November 3, 2018 was 7,036.

Table of Contents

Cash-settled Performance Share Units (“Cash-settled PSUs”)

We grant cash-settled PSUs as a means of rewarding management for our long-term performance based on total shareholder return relative to a specific group of companies over a three-year performance cycle. These awards cliff vest following a three-year performance cycle, and if earned, are settled in cash. The amount of settlement ranges from zero to a maximum of twice the number of target units awarded multiplied by the fair market value of one share of our common stock on the vesting date. Grant recipients do not have any shareholder rights on unvested or unearned cash-settled PSUs. Cash-settled PSUs are accounted for as a liability in accordance with accounting guidance for cash settled stock awards. The liability for cash-settled PSUs is remeasured based on their fair value at each reporting period until the award vests, which is estimated using a Monte Carlo simulation. Assumptions used in the valuation include the expected term of the award, a risk-free rate, expected dividends, expected volatility, and share price of our common stock and the specified peer group. The expected term is estimated based on the vesting period of the awards, the risk-free rate is based on the yield on U.S. Treasury securities matching the vesting period, and the volatility is based on the historical volatility over the expected term. Compensation expense is recognized ratably over the corresponding vesting period and adjusted with changes in the fair value of the liability.

The following table summarizes cash-settled PSU activity nine months ended November 3, 2018:

| Period Granted | Target PSUs Outstanding at February 3, 2018 | Target PSUs Granted | Target PSUs Forfeited | Target PSUs Outstanding at November 3, 2018 | Weighted Average Grant Date Fair Value per Target PSU |
|----------------|---------------------------------------------|---------------------|-----------------------|---------------------------------------------|-------------------------------------------------------|
| 2018 | — | 460,000 | (110,000) | 350,000 | \$ 3.05 |

Stock Appreciation Rights (“SARs”)

Prior to 2012, we granted SARs to our employees, which generally vested 25% annually over a four-year period from the grant date. Outstanding SARs expired, if not exercised or forfeited, within seven years from the grant date.

The following table summarizes SARs activity for the nine months ended November 3, 2018:

| Stock Appreciation Rights | Number of Shares | Weighted Average Exercise Price |
|---------------------------------------------------------|------------------|---------------------------------|
| Outstanding, vested and exercisable at February 3, 2018 | 97,900 | \$ 18.83 |
| Expired | (97,900) | 18.83 |
| Outstanding, vested and exercisable at November 3, 2018 | — | |

Table of Contents

NOTE 5 - EARNINGS PER SHARE

The following tables show the computation of basic and diluted loss per common share for each period presented (in thousands, except per share amounts):

| | Three Months Ended November 3, 2018 | | Nine Months Ended October 28, 2018 | |
|------------------------------------------------------------|----------------------------------------|-------------|---------------------------------------|-------------|
| | 2018 | 2017 | 2018 | 2017 |
| Basic: | | | | |
| Net loss | \$(31,353) | \$(17,722) | \$(79,953) | \$(42,967) |
| Distributed earnings allocated to participating securities | (18) | (66) | (149) | (268) |
| Net loss allocated to common shares | (31,371) | (17,788) | (80,102) | (43,235) |
| Basic weighted average shares outstanding | 28,261 | 27,602 | 28,059 | 27,468 |
| Basic loss per share | \$(1.11) | \$(0.64) | \$(2.85) | \$(1.57) |
| Diluted: | | | | |
| Net loss | \$(31,353) | \$(17,722) | \$(79,953) | \$(42,967) |
| Distributed earnings allocated to participating securities | (18) | (66) | (149) | (268) |
| Net loss allocated to common shares | (31,371) | (17,788) | (80,102) | (43,235) |
| Basic weighted average shares outstanding | 28,261 | 27,602 | 28,059 | 27,468 |
| Dilutive effect of stock awards | — | — | — | — |
| Diluted weighted average shares outstanding | 28,261 | 27,602 | 28,059 | 27,468 |
| Diluted loss per share | \$(1.11) | \$(0.64) | \$(2.85) | \$(1.57) |

The number of shares attributable to outstanding stock-based compensation awards that would have been considered dilutive securities, but were excluded from the calculation of diluted loss per common share because the effect was anti-dilutive were as follows (in thousands):

| | Three Months Ended November 3, 2018 | | Nine Months Ended October 28, 2018 | |
|----------------------------------------------------------------------------------------------------------|-------------------------------------------|------|------------------------------------------|------|
| | 2018 | 2017 | 2018 | 2017 |
| Number of anti-dilutive shares due to net loss for the period | 89 | — | 341 | — |
| Number of anti-dilutive SARs due to exercise price greater than average market price of our common stock | — | 113 | 19 | 129 |

NOTE 6 - STOCKHOLDERS' EQUITY

During the nine months ended November 3, 2018, we paid \$4.3 million in cash dividends. On November 20, 2018, our Board declared a quarterly cash dividend of \$0.05 per share of common stock, payable on December 19, 2018 to shareholders of record at the close of business on December 4, 2018.

Table of Contents

NOTE 7 - PENSION PLAN

We sponsor a frozen defined benefit pension plan. The components of net periodic pension cost, which were recognized in selling, general and administrative expenses, were as follows (in thousands):

| | Three Months Ended November 3, 2018 | | Nine Months Ended October 28, 2018 | |
|---------------------------------------------|-------------------------------------------|--------|------------------------------------------|----------|
| | 2018 | 2017 | 2018 | 2017 |
| Employer service cost | \$127 | \$ 123 | \$383 | \$ 368 |
| Interest cost on pension benefit obligation | 338 | 363 | 1,013 | 1,090 |
| Expected return on plan assets | (435) | (407) | (1,305) | (1,222) |
| Amortization of net loss | 85 | 213 | 439 | 637 |
| Pension settlement charges | 411 | 374 | 411 | 374 |
| Net periodic pension cost | \$526 | \$ 666 | \$941 | \$ 1,247 |

Our funding policy is to make contributions to maintain the minimum funding requirements for our pension obligations in accordance with the Employee Retirement Income Security Act. We may elect to contribute additional amounts to maintain a level of funding to minimize the Pension Benefit Guaranty Corporation premium costs or to cover the short-term liquidity needs of the plan in order to maintain current invested positions. We contributed \$1.1 million during the nine months ended November 3, 2018, and we expect to contribute an additional \$0.2 million in 2018.

NOTE 8 - FAIR VALUE MEASUREMENTS

We recognize or disclose the fair value of our financial and non-financial assets and liabilities on a recurring and non-recurring basis. Fair value is defined as the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining the fair value measurements for assets and liabilities which are required to be recorded at fair value, we assume the highest and best use of the asset by market participants in which we would transact and the market-based risk measurements or assumptions that market participants would use in pricing the asset or liability.

We apply the following fair value hierarchy, which prioritizes the inputs used to measure fair value into three levels, and base the categorization within the hierarchy upon the lowest level of input that is available and significant to the fair value measurement:

- Level 1 – Quoted prices in active markets for identical assets or liabilities.
- Level 2 – Observable inputs other than quoted prices in active markets for identical assets and liabilities, quoted prices for identical or similar assets or liabilities in inactive markets, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.
- Level 3 – Inputs that are both unobservable and significant to the overall fair value measurement reflect our estimates of assumptions that market participants would use in pricing the asset or liability.

Table of Contents

Financial assets and liabilities measured at fair value on a recurring basis were as follows (in thousands):

| November 3, 2018 | | | | | |
|------------------------------------------------------------------------------------|-----------|---------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------|---|
| | Balance | Quoted Prices in Active Markets for Identical Instruments (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | |
| Other assets: | | | | | |
| Securities held in grantor trust for deferred compensation plans ^{(a)(b)} | \$ 18,969 | \$ 18,969 | \$ | —\$ | — |

| February 3, 2018 | | | | | |
|------------------------------------------------------------------------------------|-----------|---------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------|---|
| | Balance | Quoted Prices in Active Markets for Identical Instruments (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | |
| Other assets: | | | | | |
| Securities held in grantor trust for deferred compensation plans ^{(a)(b)} | \$ 20,293 | \$ 20,293 | \$ | —\$ | — |

| October 28, 2017 | | | | | |
|------------------------------------------------------------------------------------|-----------|---------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------|---|
| | Balance | Quoted Prices in Active Markets for Identical Instruments (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) | |
| Other assets: | | | | | |
| Securities held in grantor trust for deferred compensation plans ^{(a)(b)} | \$ 18,750 | \$ 18,750 | \$ | —\$ | — |

^(a) The liability for the amount due to participants corresponding in value to the securities held in the grantor trust is recorded in other long-term liabilities.

^(b) Using the market approach, the fair values of these items represent quoted market prices multiplied by the quantities held. Net gains and losses related to the changes in fair value in the assets and liabilities under the various deferred compensation plans are recorded in selling, general and administrative expenses and were nil for the nine months ended November 3, 2018 and October 28, 2017, and for the fiscal year ended February 3, 2018.

Table of Contents

Non-financial assets measured at fair value on a nonrecurring basis were as follows (in thousands):

| | November 3, 2018 | | | |
|---------------------------------------------------------------------|------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------|
| | Balance | Quoted Prices in Active Markets for Identical Instruments (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Assets: | | | | |
| Store property, equipment and leasehold improvements ^(a) | \$ 1,106 | \$ | —\$ | —\$ 1,106 |

| | February 3, 2018 | | | |
|---------------------------------------------------------------------|------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------|
| | Balance | Quoted Prices in Active Markets for Identical Instruments (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Assets: | | | | |
| Store property, equipment and leasehold improvements ^(a) | \$ 778 | \$ | —\$ | —\$ 778 |

| | October 28, 2017 | | | |
|---------------------------------------------------------------------|------------------|---------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------------------------|
| | Balance | Quoted Prices in Active Markets for Identical Instruments (Level 1) | Significant Other Observable Inputs (Level 2) | Significant Unobservable Inputs (Level 3) |
| Assets: | | | | |
| Store property, equipment and leasehold improvements ^(a) | \$ 229 | \$ | —\$ | —\$ 229 |

^(a) Using an undiscounted cash flow model, we evaluate the cash flow trends of our stores at least annually and when events or changes in circumstances, such as a store closure, indicate that property, equipment and leasehold improvements may not be fully recoverable. When a store's projected undiscounted cash flows indicate its carrying value may not be recoverable, we use a discounted cash flow model, with a 10% discount rate, to estimate the fair value of the underlying long-lived assets. An impairment write-down is recorded if the carrying value of a long-lived asset exceeds its fair value. Key assumptions in estimating future cash flows include, among other things, expected future operating performance, including expected closure date and lease term, and changes in economic conditions. We believe estimated future cash flows are sufficient to support the carrying value of our long-lived assets. Significant changes in the key assumptions used in our cash flow projections may result in additional asset impairments. For the nine months ended November 3, 2018 and October 28, 2017, and fiscal year 2017, we recognized impairment charges of \$1.1 million, \$0.2 million, and \$1.7 million, respectively. Impairment charges are recorded in cost of sales and related buying, occupancy and distribution expenses.

Due to the short-term nature of cash and cash equivalents, payables and short-term debt obligations, the carrying value approximates the fair value of these instruments. In addition, we believe that the credit facility obligation approximates its fair value because interest rates are adjusted daily based on current market rates.

Table of Contents

NOTE 9 - GORDMANS ACQUISITION

On April 7, 2017, we acquired select assets of Gordmans Stores, Inc. and its subsidiaries (collectively, the “Sellers”) through a bankruptcy auction. The terms of the transaction agreement required us to take assignment of a minimum of 50 of the Sellers’ store leases, with rights to take assignment of the leases for an additional seven stores and a distribution center. We also acquired all of the Sellers’ inventory, furniture, fixtures and equipment at the 57 store locations and distribution center, as well as the trademarks and other intellectual property of the Sellers. The Gordmans stores, which we operate as an off-price concept, add scale to our business, while allowing us to leverage strategic synergies and our current infrastructure. The acquisition also brings beneficial geographic and guest diversification.

The purchase price for the inventory and other assets acquired from the Sellers was approximately \$36.1 million, all of which was paid by the end of the second quarter 2017 using existing cash and availability under the credit facility. We took assignment of 55 of the 57 store locations and the distribution center, and we renegotiated the terms of many of those leases. We also entered into new leases for three former Gordmans store locations in 2017.

The estimated fair values of the assets acquired at the acquisition date were as follows (in thousands):

| | |
|------------------------------------------------|------------------|
| | April 7, 2017 |
| Inventory | \$31,770 |
| Property, plant and equipment and other assets | 4,374 |
| Total | \$36,144 |

Acquisition and integration related costs were recognized in selling, general and administrative expenses and were nil and \$9.2 million for the three and nine months ended October 28, 2017, respectively.

Net sales included in our condensed consolidated statements of operations from Gordmans stores that we operated since the acquisition on April 7, 2017, were as follows for each period presented (in thousands):

| Three Months Ended | | Nine Months Ended | |
|--------------------|----------|-------------------|------------|
| November 2018 | | October 28, 2017 | |
| October 28, 2018 | | November 2017 | |
| October 28, 2018 | | October 28, 2017 | |
| Net sales | \$71,839 | \$ 61,774 | \$200,704 |
| | | | \$ 133,591 |

Pro forma net sales and earnings for the three and nine months ended October 28, 2017 are not presented due to the impracticability in substantiating this information as the Gordmans Acquisition was limited to select assets and assignment of leases acquired through a bankruptcy auction. Furthermore, the results of operations may have been impacted by the Sellers’ liquidation and may not be indicative of future performance.

Table of Contents

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Cautionary Statement Concerning Forward-Looking Statements for Purposes of the Safe Harbor Provisions of the Private Securities Litigation Reform Act of 1995

The Private Securities Litigation Reform Act of 1995 ("Act") provides a safe harbor for forward-looking statements to encourage companies to provide prospective information, so long as those statements are identified as forward-looking and are accompanied by meaningful cautionary statements identifying important factors that could cause actual results to differ materially from those discussed in the statements. We wish to take advantage of the "safe harbor" provisions of the Act.

Certain statements in this report are forward-looking statements within the meaning of the Act, and such statements are intended to qualify for the protection of the safe harbor provided by the Act. The words "anticipate," "estimate," "expect," "objective," "goal," "project," "intend," "plan," "believe," "will," "should," "may," "target," "forecast," "guidance," expressions generally identify forward-looking statements. Similarly, descriptions of our objectives, strategies, plans, goals or targets are also forward-looking statements. Forward-looking statements relate to the expectations of management as to future occurrences and trends, including statements expressing optimism or pessimism about future operating results or events and projected sales, earnings, capital expenditures and business strategy.

Forward-looking statements are based upon a number of assumptions and factors concerning future conditions that may ultimately prove to be inaccurate and could cause actual results to differ materially from those in the forward-looking statements. Forward-looking statements that are made herein and in other reports and releases are not guarantees of future performance and actual results may differ materially from those discussed in such forward-looking statements as a result of various factors. These factors include, but are not limited to, the ability for us to maintain normal trade terms with vendors, the ability for us to comply with the various covenant requirements contained in the credit facility agreement, the demand for apparel, and other factors. The demand for apparel and sales volume can be affected by significant changes in economic conditions, including an economic downturn, employment levels in our markets, consumer confidence, energy and gasoline prices, the value of the Mexican peso, and other factors influencing discretionary consumer spending. Other factors affecting the demand for apparel and sales volume include unusual weather patterns, an increase in the level of competition in our market areas, competitors' marketing strategies, changes in fashion trends, changes in the average cost of merchandise purchased for resale, availability of product on normal payment terms and the failure to achieve the expected results of our merchandising and marketing plans as well as our store opening or relocation plans. Additional assumptions, factors and risks concerning future conditions are discussed in the Risk Factors section of the Form 10-K, and may be discussed from time to time in our other filings with the SEC, including Quarterly Reports on Form 10-Q and Current Reports on Form 8-K. Most of these factors are difficult to predict accurately and are generally beyond our control.

Forward-looking statements are and will be based upon management's then-current views and assumptions regarding future events and operating performance, and are applicable only as of the dates of such statements. Although management believes the expectations expressed in forward-looking statements are based on reasonable assumptions within the bounds of our knowledge, forward-looking statements, by their nature, involve risks, uncertainties and other factors, any one or a combination of which could materially affect our business, financial condition, results of operations or liquidity.

Readers should carefully review the Form 10-K in its entirety including, but not limited to, our financial statements and the notes thereto and the risks and uncertainties described in Part I, Item 1A (Risk Factors) of the Form 10-K. This report should be read in conjunction with the Form 10-K, and you should consider all of these risks, uncertainties and other factors carefully in evaluating forward-looking statements.

Readers are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date they are made. We undertake no obligation to publicly update forward-looking statements whether as a result of new information, future events or otherwise. Readers are advised, however, to consult any further disclosures we make on related subjects in our public announcements and SEC filings.

Table of Contents

For purposes of the following discussion, all references to the “third quarter 2018” and the “third quarter 2017” are for the 13-week fiscal periods ended November 3, 2018 and October 28, 2017, respectively, and all reference to the “year-to-date 2018” and the “year-to-date 2017” are for the 39-week fiscal periods ended November 3, 2018 and October 28, 2017, respectively.

The financial information, discussion and analysis that follow should be read in conjunction with our consolidated financial statements and the related notes included in this Form 10-Q as well as the financial and other information included in the Form 10-K.

Our Business

We are a retailer of trend-right, moderately priced, name-brand apparel, accessories, cosmetics, footwear and home goods. As of November 3, 2018, we operated in 42 states through 754 BEALLS, GOODY’S, PALAIS ROYAL, PEEBLES and STAGE specialty department stores and 68 GORDMANS off-price stores, as well as an e-commerce website. Our department stores are predominantly located in small towns and rural communities. Our off-price stores are predominantly located in mid-sized, non-rural Midwest markets.

Third Quarter 2018 Financial Overview

Select financial results for the third quarter 2018 were as follows (comparisons are to the third quarter 2017):

Net sales decreased \$10.1 million, or 2.8%.

- Comparable sales decreased 2.8%. Comparable sales consist of store sales after a store has been in operation for 14 full months and e-commerce sales.

Pretax loss was \$31.4 million compared to \$30.3 million.

Effective income tax rate was 0%, due to a full valuation allowance of substantially all tax benefits, compared to 41.6%.

Net loss was \$31.4 million compared to \$17.7 million.

Loss per common share was \$1.11, compared to a loss per common share of \$0.64.

EBIT was \$(28.0) million compared to \$(28.3) million, and EBITDA was \$(14.0) million compared to \$(12.0) million (see the reconciliation of non-GAAP financial measures on page 26).

2018 Outlook and Strategy

Our strategy is centered on growing our off-price stores, emphasizing merchandise categories that are trending to drive sales in both our off-price and department stores, and exiting underperforming department stores. For the year-to-date 2018, net sales increased by \$17.7 million compared to the year-to-date 2017 due to an increase in our off-price and e-commerce sales, partially offset by a decrease in our department store sales due to a decline in traffic and store closures. We expect total net sales for 2018 to be flat to slightly up from 2017 with continued growth in our off-price store sales and contraction in our department store sales.

During the year-to-date 2018, we opened one off-price store, converted nine department stores to off-price and permanently closed 15 department stores. We plan to close a total of approximately 35 to 40 department stores in 2018, excluding store conversions to off-price. Store counts at the end of the third quarter 2018 and third quarter 2017 were as follows:

| | November 3, 2018 | October 28, 2017 |
|-------------------|---------------------|---------------------|
| Department stores | 754 | 789 |
| Off-price stores | 68 | 58 |

| | | |
|--------------|-----|-----|
| Total stores | 822 | 847 |
|--------------|-----|-----|

Our inventory as of the end of the third quarter 2018 was up 4% compared to the third quarter 2017, primarily due to the early Thanksgiving and planned increases in off-price compared to suppressed levels in the prior year. Department store clearance inventory was down 11%, consistent with the trend for the prior quarters in the year-to-date 2018. Going into the fourth quarter, we are well-positioned with the content and newness of our inventory. For the holiday season, our off-price stores will feature an expanded assortment of seasonal home decor and gifts, as well as active and team apparel. In our department stores, we have added gourmet foods to go along with our women's, men's, beauty and toy power centers.

Table of Contents

Our 2018 strategic initiatives are focused on:

Off-Price Growth - Comparable sales for our off-price stores increased 10.6% for the year-to-date 2018 compared to the year-to-date 2017. We are continuing to build the foundation for long-term growth and have developed a cost-effective model to convert underperforming department stores to off-price with a capital investment of approximately \$125,000 per store. The nine conversion stores completed during the year-to-date 2018 had a meaningful sales lift after conversion and some of the lower-volume stores are projected to more than double in sales. Based on the performance of our off-price stores, we believe there is significant upside potential and we plan to accelerate our off-price store conversions in 2019.

Differentiation - We are differentiating ourselves from the competition by emphasizing our best performing merchandise categories and developing synergies between our department stores and off-price stores. Beauty is a core strength in our department stores, and we are leveraging this strength to drive beauty and fragrance sales growth in our off-price stores. Additionally, we expanded our Beauty Bar concept in our department stores to over 300 stores during the year-to-date 2018, and we now have Beauty Bar in nearly 500 stores. In our off-price stores, home is a core strength, representing nearly 30% of sales, and we are leveraging this strength to drive more value and expanded assortments into our department store home business. We are also focused on accelerating the positive sales trends in athletic and outdoor by adding new brands and expanded assortments in these categories.

Guest Acquisition and Retention - Our loyalty programs and private label credit card program are integral to the value proposition for our guests. Spend and retention rates for guests enrolled in these programs are significantly higher than non-members, and we are focused on growing these programs and expanding private label credit card usage as a percentage of sales. As of November 3, 2018, our Style Circle Rewards® and gRewards® loyalty programs have grown to nearly 10 million members. We expect our private label credit card sales penetration to be between 48% and 49% for our department stores and between 14% and 15% for our off-price stores in 2018. To communicate value to existing loyalty members and attract new guests, we have increased our digital marketing efforts, which enables us to be more targeted and nimble with our promotions.

Guest Experience - We are elevating the guest experience by focusing on service, maintaining an ongoing flow of new merchandise offerings, and expanding categories that generate guest excitement. During the year-to-date 2018, we introduced thredUP resale clothing to a select group of our off-price and department stores. We are also pursuing opportunities to gain market share by shifting our assortments to capitalize on other retailers exiting our markets. In our off-price stores, for example, we are expanding on toys, baby apparel and baby gear. In our department stores, we have expanded our partnership with FAO Schwarz for the holiday season by rolling out the brand to all department stores and expanding our FAO shops to approximately 100 stores compared to 15 in 2017.

Table of Contents

Non-GAAP Financial Measures

The following table presents earnings (loss) before interest and taxes (EBIT) and earnings (loss) before interest, taxes, depreciation and amortization (EBITDA), non-GAAP financial measures. We believe the presentation of these supplemental non-GAAP financial measures helps facilitate comparisons of our operating performance across periods. In addition, management uses these non-GAAP financial measures to assess the results of our operations. Non-GAAP financial information should not be considered in isolation or viewed as a substitute for net income, cash flow from operations, diluted earnings per common share or other measures of performance as defined by GAAP. Moreover, the inclusion of non-GAAP financial information as used herein is not necessarily comparable to other similarly titled measures of other companies due to the potential inconsistencies in the method of presentation and items considered. The following table sets forth the supplemental financial information and the reconciliation of the non-GAAP financial measures to the most directly comparable GAAP measure (in thousands):

| | Three Months Ended | | Nine Months Ended | |
|-------------------------------|--------------------|-------------|-------------------|-------------|
| | November 2018 | | October 28, 2017 | |
| | 2018 | 2017 | 2018 | 2017 |
| Net loss (GAAP) | \$(31,353) | \$(17,722) | \$(79,953) | \$(42,967) |
| Interest expense | 3,350 | 2,001 | 8,253 | 5,505 |
| Income tax (benefit) expense | (12) | (12,621) | 288 | (24,873) |
| EBIT (non-GAAP) | (28,015) | (28,342) | (71,412) | (62,335) |
| Depreciation and amortization | 13,988 | 16,299 | 44,135 | 49,300 |
| EBITDA (non-GAAP) | \$(14,027) | \$(12,043) | \$(27,277) | \$(13,035) |

Table of Contents

Results of Operations

Third Quarter 2018 Compared to Third Quarter 2017 and Year-to-Date 2018 Compared to Year-to-Date 2017
(amounts in thousands, except percentages):

Net Sales

| | Three Months Ended | | | Nine Months Ended | | |
|-----------------------|---------------------|---------------------|------------|---------------------|---------------------|----------|
| | November 3, 2018 | October 28, 2017 | Change | November 3, 2018 | October 28, 2017 | Change |
| Net sales | \$347,100 | \$357,236 | \$(10,136) | \$1,060,623 | \$1,042,924 | \$17,699 |
| Sales percent change: | | | | | | |
| Total net sales | | | (2.8)% | | | 1.7% |
| Comparable sales | | | (2.8)% | | | (1.9)% |

Net sales for the third quarter 2018 decreased compared to the third quarter 2017 due to a decrease in department store comparable sales and store closures, partially offset by an increase in off-price store sales. Comparable sales in our department stores decreased 5.5% due to a decline in store traffic, partially offset by a higher conversion rate and an increase in e-commerce sales. Comparable sales increased 9.9% in our off-price stores driven by a higher conversion rate and an increase in average transaction value.

Net sales for the year-to-date 2018 increased compared to the year-to-date 2017 due to an increase in off-price store sales, partially offset by a decrease in department store comparable sales and store closures. Comparable sales decreased 3.5% for department stores and increased 10.6% for off-price stores.

E-commerce sales, which are included in department store comparable sales, had double-digit increases for the third quarter 2018 and the year-to-date 2018.

Non-apparel categories outperformed apparel categories in both department stores and off-price stores for the third quarter 2018 and for the year-to-date 2018. In our department stores, footwear, cosmetics and home were our best performing merchandise categories, while women's, men's, children's and accessories underperformed. In our off-price stores, women's, men's, children's, footwear and home were our best performing merchandise categories, while accessories and cosmetics underperformed.

Geographically, all regions of the country performed in line with our comparable sales averages for the third quarter 2018 compared to the third quarter 2017. In our south central region, the negative impact of Hurricane Harvey on the third quarter 2017 sales was offset by continued weakness in our Mexican border stores in the third quarter 2018. For the year-to-date 2018 compared to the year-to-date 2017, comparable sales for our department stores in the four oil and gas states of Texas, Louisiana, Oklahoma and New Mexico were down 2.9% and the balance of the chain was down 4.2%. Department store sales performance in these four states began to converge with the balance of the chain in the second quarter 2018 and that trend continued in the third quarter 2018 due to weaker sales in our Mexican border stores.

Credit Income

| | Three Months Ended | | | Nine Months Ended | | |
|---------------------------|---------------------|---------------------|---------|---------------------|---------------------|---------|
| | November 3, 2018 | October 28, 2017 | Change | November 3, 2018 | October 28, 2017 | Change |
| Credit Income | \$13,324 | \$13,670 | \$(346) | \$43,143 | \$39,788 | \$3,355 |
| As a percent of net sales | 3.8% | 3.8% | —% | 4.1% | 3.8% | 0.3% |

The increase in credit income for the year-to-date 2018 compared to the year-to-date 2017 is primarily due to incremental credit income from our off-price stores.

Table of Contents

Cost of Sales and Gross Margin

| | Three Months Ended | | | Nine Months Ended | | |
|-----------------------------------------------------------------------|--------------------|------------------|------------|-------------------|------------------|------------|
| | November 3, 2018 | October 28, 2017 | Change | November 3, 2018 | October 28, 2017 | Change |
| Net sales | \$347,100 | \$357,236 | \$(10,136) | \$1,060,623 | \$1,042,924 | \$17,699 |
| Cost of sales and related buying, occupancy and distribution expenses | 278,665 | 285,542 | (6,877) | 847,213 | 816,071 | 31,142 |
| Gross profit | \$68,435 | \$71,694 | \$(3,259) | \$213,410 | \$226,853 | \$(13,443) |
| As a percent of net sales | 19.7 | % 20.1 | % (0.4)% | 20.1 | % 21.8 | % (1.7)% |

The decrease in gross profit rate for the third quarter 2018 compared to the third quarter 2017 is primarily due to the third quarter 2017 benefit associated with the acquisition of the initial Gordmans inventory, as well as higher supply chain costs. The decrease in gross profit rate for the year-to-date 2018 compared to the year-to-date 2017 is primarily due to the year-to-date 2017 benefit associated with the acquisition of the initial Gordmans inventory, as well as higher supply chain costs.

Selling, General and Administrative Expenses (“SG&A Expenses”)

| | Three Months Ended | | | Nine Months Ended | | |
|---------------------------|--------------------|------------------|-----------|-------------------|------------------|-----------|
| | November 3, 2018 | October 28, 2017 | Change | November 3, 2018 | October 28, 2017 | Change |
| SG&A Expenses | \$109,774 | \$113,706 | \$(3,932) | \$327,965 | \$328,976 | \$(1,011) |
| As a percent of net sales | 31.6 | % 31.8 | % (0.2)% | 30.9 | % 31.5 | % (0.6)% |

The decrease in SG&A expenses for the third quarter 2018 compared to the third quarter 2017 reflects reductions in store payroll and department store advertising expenses. The decrease in SG&A expenses for the year-to-date 2018 compared to the year-to-date 2017 is primarily due to Gordmans Acquisition related costs of \$9.2 million incurred in the year-to-date 2017, partially offset by higher off-price store expenses in the year-to-date 2018, which included approximately two additional months of operating expenses compared to the year-to-date 2017.

Interest Expense

| | Three Months Ended | | | Nine Months Ended | | |
|---------------------------|--------------------|------------------|---------|-------------------|------------------|---------|
| | November 3, 2018 | October 28, 2017 | Change | November 3, 2018 | October 28, 2017 | Change |
| Interest Expense | \$3,350 | \$2,001 | \$1,349 | \$8,253 | \$5,505 | \$2,748 |
| As a percent of net sales | 1.0 | % 0.6 | % 0.4 | % 0.8 | % 0.5 | % 0.3 |

Interest expense is comprised of interest on borrowings under the credit facility, related letters of credit and commitment fees, amortization of debt issuance costs and interest on finance obligations. The increase in interest expense is primarily due to an increase in average borrowings and higher interest rates under the credit facility for the third quarter 2018 compared to the third quarter 2017 and for the year-to-date 2018 as compared to the year-to-date 2017. For the third quarter 2018, the weighted average interest rate on outstanding borrowings and the average daily borrowings under the credit facility, including the term loan, were 3.91% and \$303.1 million, respectively, as compared to 2.77% and \$234.4 million for the third quarter 2017. For the year-to-date 2018, the weighted average interest rate on outstanding borrowings and the average daily borrowings under the credit facility, including the term

loan, were 3.53% and \$274.3 million, respectively, as compared to 2.62% and \$221.7 million for the year-to-date 2017.

Table of Contents

Income Taxes

| | Three Months Ended | | | Nine Months Ended | | |
|------------------------------|--------------------|------------------|----------|-------------------|------------------|----------|
| | November 3, 2018 | October 28, 2017 | Change | November 3, 2018 | October 28, 2017 | Change |
| Income tax (benefit) expense | \$(12) | \$(12,621) | \$12,609 | \$288 | \$(24,873) | \$25,161 |
| Effective tax rate | — | % 41.6 | % (41.6) | % (0.4) | % 36.7 | % (37.1) |

The lower effective income tax rate in the third quarter 2018 compared to the third quarter 2017 and for the year-to-date 2018 compared to year-to-date 2017 is due to a valuation allowance taken for substantially all tax benefits due to the uncertainty of realization, which is dependent upon generation of taxable income. We expect our effective income tax rate to be approximately zero percent for 2018.

Loss Before Income Tax and Net Loss

| | Three Months Ended | | | Nine Months Ended | | |
|------------------------|--------------------|------------------|-----------|-------------------|------------------|------------|
| | November 3, 2018 | October 28, 2017 | Change | November 3, 2018 | October 28, 2017 | Change |
| Loss before income tax | \$(31,365) | \$(30,343) | \$(1,022) | \$(79,665) | \$(67,840) | \$(11,825) |
| Net loss | (31,353) | (17,722) | (13,631) | (79,953) | (42,967) | (36,986) |

Seasonality and Inflation

Our business, like many other retailers, is subject to seasonal influences, with a significant portion of sales and income typically realized during the last quarter of our fiscal year. Working capital requirements fluctuate during the year and generally reach their highest levels during the third and fourth quarters. Because of the seasonality of our business, results from any quarter are not necessarily indicative of the results that may be achieved for a full fiscal year.

We do not believe that inflation has had a material effect on our results of operations. However, there can be no assurance that our business will not be affected by inflation in the future.

Table of Contents

Liquidity and Capital Resources

Our liquidity is currently provided by (i) existing cash balances, (ii) operating cash flows, (iii) trade credit terms from our vendors and their factors and (iv) the credit facility, including the term loan. Our primary cash requirements are for operational needs, including rent and salaries, inventory purchases, and capital investments in our stores, omni-channel, supply chain and information technology. We also have used our cash flows and other liquidity sources to pay quarterly cash dividends. Our cash requirements for 2017 included the Gordmans Acquisition and additional investments required to support the integration of the Gordmans operations into our infrastructure.

Our working capital fluctuates with seasonal variations which affect our borrowings and availability under the credit facility. Our availability under the credit facility is generally highest after the back-to-school and holiday selling seasons and is lowest just before those seasons as we build inventory levels. Based on our current expectations regarding our operating results, we believe that our sources of liquidity will be sufficient to cover working capital needs, planned capital expenditures and debt service requirements for at least the next 12 months.

Key components of our cash flow are summarized below (in thousands):

| | Nine Months Ended | | |
|---------------------------------|-------------------|------------------|-------------|
| | November 30, 2018 | October 28, 2017 | Change |
| Net cash (used in) provided by: | | | |
| Operating activities | \$(136,917) | \$(18,925) | \$(117,992) |
| Investing activities | (19,444) | (59,082) | 39,638 |
| Financing activities | 160,936 | 94,534 | 66,402 |

Operating Activities

During the year-to-date 2018, we used \$136.9 million in cash from operating activities. Net loss, adjusted for non-cash expenses, used cash of approximately \$30.1 million. Changes in operating assets and liabilities used net cash of approximately \$107.6 million, which included a \$163.9 million increase in merchandise inventories, primarily due to the seasonal build of inventories, partially offset by a \$4.9 million decrease in other assets and a \$51.4 million increase in accounts payable and other liabilities. Additionally, cash flows from operating activities included construction allowances from landlords of \$0.8 million, which funded a portion of the capital expenditures in investing activities.

During the year-to-date 2017, we used \$18.9 million in cash from operating activities. Net loss, adjusted for non-cash expenses, generated cash of approximately \$6.9 million. Changes in operating assets and liabilities used net cash of approximately \$27.1 million, which included increases of \$136.2 million in merchandise inventories, primarily due to the seasonal build of inventories, and \$10.9 million in other assets, partially offset by an increase of \$120.1 million in accounts payable and other liabilities. Additionally, cash flows from operating activities included construction allowances from landlords of \$1.2 million, which funded a portion of the capital expenditures in investing activities.

The year-over-year change reflects an increase in off-price store inventory levels at the end of the third quarter 2018 compared to the end of the third quarter 2017, the higher payables balance at the end of 2017 compared to the end of 2016, and the timing of payments associated with fall 2018 merchandise receipts.

Table of Contents

Investing Activities

Net cash used in investing activities decreased \$39.6 million to \$19.4 million for the year-to-date 2018, compared to \$59.1 million for the year-to-date 2017. Investing activities for the year-to-date 2017 included \$36.1 million paid for the Gordmans Acquisition, which was funded with existing cash and availability under the credit facility, and was predominately for inventory acquired.

Capital expenditures were \$21.8 million for the year-to-date 2018, compared to \$25.3 million for the year-to-date 2017, reflecting a decrease in store expansions and remodels. We received construction allowances from landlords of \$0.8 million in the year-to-date 2018 and \$1.2 million in the year-to-date 2017, which are included in cash flows from operating activities, and were used to fund a portion of the capital expenditures. These funds are recorded as a deferred rent credit on the balance sheet and are recognized as an offset to rent expense over the lease term commencing with the date the allowances are earned.

We estimate that capital expenditures in 2018, net of construction allowances to be received from landlords, will be approximately \$30.0 million to \$35.0 million. The expenditures will principally be for investments in our stores, omni-channel, supply chain and technology.

Financing Activities

Net cash provided by financing activities increased \$66.4 million to \$160.9 million for the year-to-date 2018, compared to \$94.5 million for the year-to-date 2017, primarily due to borrowings under the revolving credit facility and term loan.

On August 3, 2018, we entered into an amendment to our senior secured revolving credit facility agreement. The amendment provides us with a \$25.0 million term loan, which increased total availability under our credit facility from \$400.0 million to \$425.0 million, with a seasonal increase to \$450.0 million and a \$25.0 million letter of credit sublimit. Both the existing credit facility and the term loan mature on December 16, 2021. The term loan is payable in quarterly installments of \$0.6 million beginning on February 4, 2019, with the remaining balance due upon maturity.

We use the credit facility to provide financing for working capital and general corporate purposes, as well as to finance capital expenditures and to support our letter of credit requirements. Borrowings under the credit facility are limited to the availability under a borrowing base that is determined principally on eligible inventory as defined by the credit facility agreement. The credit facility is secured by our inventory, cash, cash equivalents, and substantially all of our other assets. The daily interest rates are determined by a prime rate or LIBOR, plus an applicable margin, as set forth in the credit facility agreement. For the nine months ended November 3, 2018, the weighted average interest rate on outstanding borrowings and the average daily borrowings on the credit facility, including the term loan, were 3.53% and \$274.3 million, respectively, compared to 2.62% and \$221.7 million for the year-to-date 2017.

Letters of credit issued under the credit facility support certain merchandise purchases and collateralize retained risks and deductibles under various insurance programs. At November 3, 2018, outstanding letters of credit totaled approximately \$6.9 million. These letters of credit expire within 12 months of issuance and may be renewed.

The credit facility agreement contains a covenant requiring us to maintain excess availability at or above \$35.0 million or 10% of the Adjusted Combined Loan Cap (as defined therein). The credit facility agreement also contains covenants which, among other things, restrict (i) the amount of additional debt or capital lease obligations, (ii) the payment of dividends to \$30.0 million in a fiscal year, and (iii) the repurchase of common stock under certain circumstances. At November 3, 2018, we were in compliance with the debt covenants of the credit facility agreement and we expect to remain in compliance. Excess availability under the credit facility was \$95.3 million as of

November 3, 2018.

We paid \$4.3 million in cash dividends during the year-to-date 2018. On November 20, 2018, our Board declared a quarterly cash dividend of \$0.05 per share of common stock, payable on December 19, 2018 to shareholders of record at the close of business on December 4, 2018.

31

Table of Contents

Recent Accounting Standards

Disclosure concerning recent accounting standards is incorporated by reference to Note 1 of our Condensed Consolidated Financial Statements (Unaudited) contained in this Form 10-Q.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

No response is required under Item 305 of Regulation S-K.

ITEM 4. CONTROLS AND PROCEDURES

Disclosure Controls and Procedures

Management, with the participation of our Chief Executive Officer and Chief Financial Officer, has evaluated the effectiveness of our disclosure controls and procedures, as that term is defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (“Exchange Act”), as of the end of the period covered by this report. Based on that evaluation, our Chief Executive Officer and Chief Financial Officer have each concluded that such disclosure controls and procedures were effective as of the end of the period covered by this report.

Internal Control Over Financial Reporting

As defined in Rule 13a-15(f) and 15d-15(f) of the Exchange Act, the term “internal control over financial reporting” means a process designed by, or under the supervision of, the issuer’s principal executive and principal financial officers, or persons performing similar functions, and effected by the issuer’s board of directors, management and other personnel, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles and includes those policies and procedures that:

- (1) Pertain to the maintenance of records that in reasonable detail accurately and fairly reflect the transactions and dispositions of the assets of the issuer;
- (2) Provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the issuer are being made only in accordance with authorizations of management and directors of the issuer; and
- (3) Provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use or disposition of the issuer’s assets that could have a material adverse effect on the financial statements.

Our management is responsible for establishing and maintaining adequate internal control over financial reporting. There were no changes in our internal control over financial reporting during the three months ended November 3, 2018 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II – OTHER INFORMATION

ITEM 1. LEGAL PROCEEDINGS

No response is required under Item 103 of Regulation S-K.

ITEM 1A. RISK FACTORS

There have not been any material changes from the risk factors as previously disclosed in the Form 10-K.

Table of Contents

ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

On March 7, 2011, our Board approved a stock repurchase program (“2011 Stock Repurchase Program”), which authorized us to repurchase up to \$200.0 million of our outstanding common stock. The 2011 Stock Repurchase Program will expire when we have exhausted the authorization, unless terminated earlier by our Board. Through November 3, 2018, we repurchased approximately \$141.6 million of our outstanding common shares under the 2011 Stock Repurchase Program. Also in March 2011, our Board authorized us to repurchase shares of our outstanding common stock equal to the amount of the proceeds and related tax benefits from the exercise of stock options, stock appreciation rights and other equity grants. Purchases of shares of our common stock may be made from time to time, either on the open market or through privately negotiated transactions and are financed by our existing cash, cash flow and other liquidity sources, as appropriate.

The table below sets forth information regarding our repurchases of common stock during the three months ended November 3, 2018:

ISSUER PURCHASES OF EQUITY SECURITIES

| Period | Total Number of Shares Purchased (a) | Average Price Paid Per Share (a) | Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs | Approximate Dollar Value of Shares that May Yet Be Purchased Under the Plans or Programs (b) |
|--------------------------------------|--------------------------------------------------|-------------------------------------------|----------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------|
| August 5, 2018 to September 1, 2018 | 4,793 | \$ 2.12 | — | \$58,351,202 |
| September 2, 2018 to October 6, 2018 | 24,910 | 1.98 | — | \$58,351,202 |
| October 7, 2018 to November 3, 2018 | 55,580 | 1.91 | — | \$58,351,202 |
| Total | 85,283 | \$ 1.94 | — | |

(a) Although we did not repurchase any of our common stock during the three months ended November 3, 2018 under the 2011 Stock Repurchase Program:

We reacquired 12,979 shares of common stock from certain employees to cover tax withholding obligations from the vesting of restricted stock at a weighted average acquisition price of \$1.94 per common share; and

The trustee of the grantor trust established by us for the purpose of holding assets under our deferred compensation plan purchased an aggregate of 72,304 shares of our common stock in the open market at a weighted average price of \$1.94 in connection with the option to invest in our stock under the deferred compensation plan and reinvestment of dividends paid on our common stock held in trust in the deferred compensation plan.

(b) Reflects the \$200.0 million authorized under the 2011 Stock Purchase Program, less the \$141.6 million repurchased as of November 3, 2018 using our existing cash, cash flow and other liquidity sources since March 2011.

Table of Contents

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None.

ITEM 4. MINE SAFETY DISCLOSURES

None.

ITEM 5. OTHER INFORMATION

None.

Table of Contents

ITEM 6. EXHIBITS

The following documents are the exhibits to this Form 10-Q. For convenient reference, each exhibit is listed according to the Exhibit Table of Item 601 of Regulation S-K.

| Exhibit Number | Description |
|-------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 31.1* | <u>Certification of Chief Executive Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as amended as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u> |
| 31.2* | <u>Certification of Chief Financial Officer Pursuant to Rules 13a-14(a) and 15d-14(a) under the Securities Exchange Act of 1934, as amended as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.</u> |
| 32* | <u>Certification Pursuant to 18 U.S.C. Section 1350 as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.</u> |
| 101.INS | XBRL Instance Document |
| 101.SCH | XBRL Taxonomy Extension Schema Document |
| 101.CAL | XBRL Taxonomy Extension Calculation Linkbase Document |
| 101.DEF | XBRL Taxonomy Extension Definition Linkbase Document |
| 101.LAB | XBRL Taxonomy Extension Label Linkbase Document |
| 101.PRE | XBRL Taxonomy Extension Presentation Linkbase Document |

*Filed electronically herewith.

Table of Contents

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

STAGE STORES, INC.

Dated: December 12, 2018 /s/ Michael L. Glazer
Michael L. Glazer
President and Chief Executive Officer
(Principal Executive Officer)

Dated: December 12, 2018 /s/ Jason T. Curtis
Jason T. Curtis
Senior Vice President,
Interim Chief Financial Officer and Treasurer
(Principal Financial Officer)