UNIVERSAL INSURANCE HOLDINGS, INC. Form 10-Q August 11, 2008

> UNITED STATES SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D.C. 20549

> > FORM 10-Q

(Mark One)

[X] QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended June 30, 2008

OR

[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_ to \_\_\_\_\_

Commission File Number 000-20848

UNIVERSAL INSURANCE HOLDINGS, INC. (Exact name of small business issuer as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization)

65-0231984 (I.R.S. Employer Identification No.)

1110 W. Commercial Blvd., Suite 100, Fort Lauderdale, Florida 33309 (Address of principal executive offices)

> (954) 958-1200 (Registrant's telephone number, including area code)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes x No \_\_\_\_

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer \_\_\_ Accelerated filer x Non-accelerated filer \_\_\_

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act) Yes  $\_\_$  No x

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date: 39,858,019 shares of common stock, par value \$0.01 per share, outstanding on August 1, 2008 (including 906,000 shares held in trust).

UNIVERSAL INSURANCE HOLDINGS, INC.

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# REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

To The Board of Directors and Stockholders of

Universal Insurance Holdings, Inc. and Subsidiaries Fort Lauderdale, Florida

We have reviewed the accompanying condensed consolidated balance sheet of UNIVERSAL INSURANCE HOLDINGS, INC. AND SUBSIDIARIES as of June 30, 2008 and the related condensed consolidated statements of operations for the six-month and three-month periods ended June 30, 2008 and 2007 and cash flows for each of the six-month periods ended June 30, 2008 and 2007. These interim financial statements are the responsibility of the Company's management.

We conducted our review in accordance with the standards of the Public Company Accounting Oversight Board (United States). A review of interim financial information consists principally of applying analytical procedures and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit conducted in accordance with the standards of the Public Company Accounting Oversight Board (United States), the objective of which is the expression of an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the accompanying interim financial statements for them to be in conformity with accounting principles generally accepted in the United States of America.

/s/ Blackman Kallick LLP

Chicago, Illinois

August 11, 2008

#### PART I -- FINANCIAL INFORMATION

#### ITEM 1. FINANCIAL STATEMENTS

UNIVERSAL INSURANCE HOLDINGS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

|                                     | (Unaudited)    |               |
|-------------------------------------|----------------|---------------|
|                                     | June 30,       | December 31,  |
| ASSETS                              | 2008           | 2007          |
|                                     |                |               |
| Cash and cash equivalents           | \$ 276,631,041 | \$214,745,606 |
| Investments                         | 1,577,623      | -             |
| Real estate, net                    | 3,441,993      | 3,392,827     |
| Prepaid reinsurance premiums        | 178,265,238    | 172,672,795   |
| Reinsurance recoverables            | 46,755,061     | 46,399,265    |
| Premiums and other receivables, net | 51,647,037     | 38,505,322    |
| Property and equipment, net         | 1,032,087      | 874,430       |
| Deferred income taxes               | 15,494,757     | 14,202,956    |
| Other assets                        | 757,600        | 400,164       |
| Total assets                        | \$ 575,602,437 | \$491,193,365 |
|                                     |                |               |

| LIABILITIES AND STOCKHOLDERS' EQUITY<br>LIABILITIES: |                |               |
|--|----------------|---------------|
| Unpaid losses and loss adjustment expenses           | \$ 69,285,113  | \$ 68,815,500 |
| Unearned premiums                                    |                | 254,741,198   |
| Deferred ceding commission, net                      |                | 2,122,269     |
| Accounts payable                                     | 3,834,936      | 2,972,147     |
| Reinsurance payable, net                             |                | 33,888,350    |
| Income taxes payable                                 | 629,416        | -             |
| Dividends payable                                    |                | 3,241,145     |
| Other accrued expenses                               | 13,896,826     |               |
| Other liabilities                                    | 14,435,793     |               |
| Loans payable  | -              | 2,820         |
| Long-term debt                                       | 25,000,000     | 25,000,000    |
| Total liabilities                                    | 476,290,984    | 418,618,180   |
| STOCKHOLDERS' EQUITY                                 |                |               |
| Cumulative convertible preferred stock, \$.01 par    |                |               |
| value  | 1,387          | 1,387         |
| Authorized shares - 1,000,000                        |                |               |
| Issued shares - 138,640                              |                |               |
| Outstanding shares - 138,640                         |                |               |
| Minimum liquidation preference - \$1,419,700         |                |               |
| Common stock, \$.01 par value                        | 398,578        | 393,072       |
| Authorized shares - 55,000,000                       |                |               |
| Issued shares - 39,858,019 and 39,307,103            |                |               |
| Outstanding shares -38,031,472 and 36,012,729        |                |               |
| Treasury shares at cost - 920,548 and 394,374        |                |               |
| shares   | (4,453,097)    | (974,746)     |
| Common stock held in trust, at cost - 906,000 and    |                |               |
| 2,900,000 shares                                     |                | (2,349,000)   |
| Additional paid-in capital                           |                | 24,779,798    |
| Retained earnings                                    | 72,418,993     | 50,724,674    |
| Total stockholders' equity                           | 99,311,453     | 72,575,185    |
| Total liabilities and stockholders'                  |                |               |
| equity   | \$ 575,602,437 |               |
|  |                |               |

The accompanying notes to condensed consolidated financial statements are an integral part of these statements.

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### UNIVERSAL INSURANCE HOLDINGS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

|                                    | For the Six<br>Months Ended June 30, |               | For the<br>Months Ende |  |
|------------------------------------|--------------------------------------|---------------|------------------------|--|
|                                    | 2008                                 | 2007          | 2008                   |  |
| PREMIUMS EARNED AND OTHER REVENUES |                                      |               |                        |  |
| Direct premiums written            | \$269,585,900                        | \$262,563,270 | \$142,918,231          |  |
| Ceded premiums written             | (183,989,760)                        | (185,148,008) | (94,219,057)           |  |
|                                    |                                      |               |                        |  |

| Net premiums written                        | 85,596,140    | 77,415,262            | 48,699,174    |
|---|---------------|-----------------------|---------------|
| (Increase) decrease in net unearned premium | (14,338,891)  | 5,228,113             | (12,535,320)  |
| Premiums earned, net                        | 71,257,249    | 82,643,375            | 36,163,854    |
| Net investment income                       | 2,518,702     | 5 175 079             | 1 277 824     |
| Commission revenue                          | 13,849,219    |                       | 6,982,032     |
| Other revenue                               | 2,353,711     | 110,233               |               |
| Total premiums earned and other revenues    | 89,978,881    | 98,002,276            | 45,694,408    |
| OPERATING COSTS AND EXPENSES                |               |                       |               |
| Losses and loss adjustment expenses         | 30,242,028    | 24,866,277            | 17,516,166    |
| General and administrative expenses         | 17,484,322    | 21,304,473            | 9,274,948     |
| Total operating costs and expenses          |               | 46,170,750            | 26,791,114    |
| INCOME BEFORE INCOME TAXES                  | 42,252,531    | 51,831,526            |               |
| Income taxes, current                       | 18,037,866    | 23,105,624            | 7,480,150     |
| Income taxes, deferred                      |               | (1,202,361)           |               |
| Income taxes, net                           | 16,746,065    | 21,903,263            | 7,705,144     |
| NET INCOME                                  | \$ 25,506,466 | \$ 29,928,263         | \$ 11,198,150 |
| Basic net income per common share           | \$ 0.68       | \$ 0.84               | \$ 0.30       |
|   |               |                       |               |
| Weighted average of common shares           |               |                       |               |
| Outstanding - Basic                         | 37,421,000    | 35,528,000<br>======= |               |
| Fully diluted net income per share          | \$ 0.62       | \$ 0.73               | \$ 0.28       |
|   |               |                       |               |
| Weighted average of common shares           |               |                       |               |
| Outstanding - Diluted                       |               | 41,217,000            |               |
|   |               |                       |               |
| Cash dividend declared per common share     |               | \$ 0.07               |               |
|   |               |                       |               |

The accompanying notes to condensed consolidated financial statements are an integral part of the

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|                  |                                    |   | LIDATED STATE                                 | INGS, INC. AND<br>EMENTS OF STOC<br>UDITED)        |                                      |            |
|------------------|------------------------------------|---|---|--|--------------------------------------|------------|
| COMMON<br>SHARES | FC<br>PREFERRED<br>STOCK<br>SHARES | OR THE SIX<br>COMMON<br>STOCK<br>AMOUNT | X MONTHS ENDE<br>PREFERRED<br>STOCK<br>AMOUNT | ED JUNE 30, 20<br>ADDITIONAL<br>PAID-IN<br>CAPITAL | 008 AND 2007<br>RETAINED<br>EARNINGS | STOC<br>IN |

| December 31, 2007   | 39,307,103  | 138,640  | \$ 393,072  | \$ 1,387  | \$ 24,779,798   | \$ 50,724,674   | \$(2,3                        |
|---|---|--|---|---|---|---|-------------------------------|
| Issuance of Common<br>Stock   | 1,516,000   | _  | 15 <b>,</b> 157   | -   | 2,505,370   | _   |                               |
| Issuance of Shares<br>from SGT  | -   | -  | -   | -   | 25,330  | _   | 1,6                           |
| Repurchase of Treasury<br>Shares  | _   | _  | _   | _   | -   | -   |                               |
| Retirement of Treasury<br>Shares  | (965,084)   | _  | (9,651)   | _   | (4,540,063)   | -   |                               |
| Stock compensation plans  | _   | _  | _   | _   | 2,540,063   | _   |                               |
| Net Income  | -   | -  | _   | -   | -   | 25,506,466  |                               |
| Tax benefit on exercis<br>of stock options  | e<br>_  | _  | -   | -   | 5,706,780   | -   |                               |
| Amortization of deferr<br>compensation  | ed –  | -  | -   | -   | 154,165   | _   |                               |
| Declaration of dividen  | ds –  | -  | _   | _   | _   | (3,812,147)   |                               |
|   |   |  |   |   |   |   |                               |
| Balance,<br>June 30, 2008   |   |  |   |   | \$ 31,679,452   |   |                               |
| •   |   |  |   |   |   |   |                               |
| June 30, 2008<br>Balance,   | 38,057,103  | 138,640  | \$ 380,572  | \$ 1,387  |   |   |                               |
| June 30, 2008<br>Balance,<br>December 31, 2006<br>Issuance of Common  | 38,057,103  | 138,640  | \$ 380,572  | \$ 1,387  | \$ 18,726,387   |   |                               |
| June 30, 2008<br>Balance,<br>December 31, 2006<br>Issuance of Common<br>Stock<br>Stock compensation   | 38,057,103  | 138,640  | \$ 380,572  | \$ 1,387  | \$ 18,726,387<br>1,750,500  | \$ 5,390,392<br>-<br>-  |                               |
| June 30, 2008<br>Balance,<br>December 31, 2006<br>Issuance of Common<br>Stock<br>Stock compensation<br>plans  | 38,057,103<br>1,000,000<br>   | 138,640  | \$ 380,572  | \$ 1,387  | \$ 18,726,387<br>1,750,500<br>679,911   | \$ 5,390,392<br>-<br>-  |                               |
| June 30, 2008<br>Balance,<br>December 31, 2006<br>Issuance of Common<br>Stock<br>Stock compensation<br>plans<br>Net Income<br>Tax benefit on exercis  | 38,057,103<br>1,000,000<br>   | 138,640  | \$ 380,572  | \$ 1,387  | \$ 18,726,387<br>1,750,500<br>679,911<br>-                                      | \$ 5,390,392<br>-<br>-<br>29,928,263<br>-   |                               |
| June 30, 2008<br>Balance,<br>December 31, 2006<br>Issuance of Common<br>Stock<br>Stock compensation<br>plans<br>Net Income<br>Tax benefit on exercis<br>of stock options  | =======<br>38,057,103<br>1,000,000<br>-<br>-<br>e<br>-                  | 138,640  | \$ 380,572  | \$ 1,387  | \$ 18,726,387<br>1,750,500<br>679,911<br>-<br>1,414,221                         | \$ 5,390,392<br>-<br>-<br>29,928,263<br>-   |                               |
| June 30, 2008<br>Balance,<br>December 31, 2006<br>Issuance of Common<br>Stock<br>Stock compensation<br>plans<br>Net Income<br>Tax benefit on exercis<br>of stock options<br>Deferred Compensation<br>Amortization of deferr                 | <pre>38,057,103 1,000,000 - e e d d d d d d d d d d d d d d d d d</pre> | 138,640  | \$ 380,572  | \$ 1,387  | \$ 18,726,387<br>1,750,500<br>679,911<br>-<br>1,414,221<br>(925,000)<br>113,596 | \$ 5,390,392<br>-<br>-<br>29,928,263<br>-   | \$(2,3                        |
| June 30, 2008<br>Balance,<br>December 31, 2006<br>Issuance of Common<br>Stock<br>Stock compensation<br>plans<br>Net Income<br>Tax benefit on exercis<br>of stock options<br>Deferred Compensation<br>Amortization of deferr<br>compensation | <pre>38,057,103 1,000,000 - e e d ds - </pre>                           | 138,640<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | \$ 380,572<br>10,000<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | \$ 1,387<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | \$ 18,726,387<br>1,750,500<br>679,911<br>-<br>1,414,221<br>(925,000)<br>113,596 | \$ 5,390,392<br>-<br>-<br>29,928,263<br>-<br>-<br>-<br>(2,483,867)<br>\$ 32,834,788 | \$ (2,3<br>\$ (2,3<br>\$ (2,3 |

The accompanying notes to condensed consolidated financial statements are an integral part of the

### UNIVERSAL INSURANCE HOLDINGS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

|   | Six Month<br>June 30,<br>  |
|---|--|
| <pre>CASH FLOWS FROM OPERATING ACTIVITIES:<br/>Net Income<br/>Adjustments to reconcile net income to cash provided by operating activities<br/>Allowance for doubtful accounts<br/>Amortization and depreciation<br/>Loss on disposal of assets<br/>Issuance of common stock as compensation<br/>Deferred taxes<br/>Tax benefit on exercise of stock options<br/>Net change in assets and liabilities relating to operating activities:<br/>Reinsurance recoverables<br/>Prepaid reinsurance premiums<br/>Premiums and other receivables<br/>Deferred acquisition costs, net<br/>Other assets</pre> | \$ 25,506<br>843<br>227<br>2,694<br>(1,291<br>(4,677<br>(355<br>(5,592<br>(8,278<br>(357 |
| Reinsurance payable<br>Deferred ceding commission, net<br>Other liabilities<br>Accounts payable<br>Taxes payable<br>Other accrued expenses<br>Unpaid losses and loss adjustment expenses<br>Unearned premiums<br>Net cash provided by operating activities  | 34,544<br>282<br>3,400<br>862<br>629<br>(2,973<br>469<br>19,931<br>                      |
| CASH FLOWS FROM INVESTING ACTIVITIES:<br>Capital expenditures<br>Building improvements<br>Purchase of investments<br>Net cash used in investing activities  | (322<br>(112<br>(1,577<br>(2,011   |
| CASH FLOWS FROM FINANCING ACTIVITIES:<br>Preferred stock dividend<br>Issuance of common stock<br>Acquisition of treasury stock<br>Tax benefit on exercise of stock options<br>Common stock dividend paid<br>Repayments of loans payable<br>Net cash used in financing activities  | (24<br>130<br>(3,418<br>4,677<br>(3,329<br>(2<br>  |
| Net increase in cash and cash equivalents<br>CASH AND CASH EQUIVALENTS, Beginning of period   | 61,885<br>214,745  |
| CASH AND CASH EQUIVALENTS, End of period  | \$ 276,631   |
| Non cash items  | \$3,699  |
| Dividends accrued   |  |

The accompanying notes to condensed consolidated financial statements are an integral part of the

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### UNIVERSAL INSURANCE HOLDINGS, INC. AND SUBSIDIARIES NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS JUNE 30, 2008 (UNAUDITED)

### 1. BASIS OF PRESENTATION

The accompanying unaudited condensed consolidated financial statements include the accounts of Universal Insurance Holdings, Inc. ("Company"), its wholly owned property and casualty insurance subsidiary, Universal Property & Casualty Insurance Company ("UPCIC"), and other wholly owned subsidiaries of the Company including the Universal Insurance Holdings, Inc. Stock Grantor Trust. All intercompany accounts and transactions have been eliminated in consolidation.

The accompanying unaudited condensed consolidated financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America ("GAAP") that differ from statutory accounting practices prescribed or permitted for insurance companies by regulatory authorities. In addition, the accompanying financial statements have been prepared in accordance with the instructions to Form 10-Q and Rule 10-01 of Regulation S-X of the Securities and Exchange Commission ("SEC"). Accordingly, they omit or condense certain footnotes and other information normally included in financial statements prepared in conformity with GAAP and thus should be read in conjunction with the audited consolidated financial statements and notes included in the Company's Annual Report on Form 10-KSB, as amended, for the year ended December 31, 2007.

The condensed consolidated balance sheet of the Company as of June 30, 2008, the related condensed consolidated statements of operations for the six-month and three-month periods ended June 30, 2008 and 2007, and condensed consolidated statements of cash flows for the six-month periods ended June 30, 2008 and 2007 are unaudited. There were no items comprising comprehensive income for the six-month periods ended June 30, 2008 and 2007. Accordingly, consolidated statements of comprehensive income are not presented. The significant accounting policies followed for quarterly financial reporting are the same as those disclosed in the Notes to Consolidated Financial Statements included in the Company's Annual Report on Form 10-KSB, as amended, for the year ended December 31, 2007, except for the adoption of a new accounting pronouncement as noted below.

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The accompanying financial statements reflect all adjustments (consisting primarily of normal and recurring accruals and adjustments) which are, in the opinion of management, necessary for a fair statement of the results for the interim periods presented.

Results of operations for the six-month period ended June 30, 2008 are not necessarily indicative of the results for the year ending December 31, 2008.

To conform to the 2008 presentation, certain amounts in the prior periods' consolidated financial statements and notes have been reclassified.

#### 2. NEW ACCOUNTING PRONOUNCEMENTS

In September 2006, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards ("SFAS") No. 157 which redefines fair value, establishes a framework for measuring fair value in GAAP, and expands disclosures about fair value measurements. SFAS No. 157 applies where other accounting pronouncements require or permit fair value measurements. SFAS No. 157 is effective for fiscal years beginning after November 15, 2007. The effects of adoption were determined by the types of instruments carried at fair value in the Company's financial statements at the time of adoption. Based on the Company's current use of fair value measurements, the adoption of SFAS No. 157 did not have a material effect on the results of operations or financial position of the Company.

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In February 2007, FASB issued SFAS No. 159, "The Fair Value Option for Financial Assets and Financial Liabilities" ("SFAS 159") which permits entities to choose to measure many financial instruments and certain other items at fair value that are not currently required to be measured at fair value. SFAS 159 became effective for the Company on January 1, 2008. SFAS 159 has not had a material effect on the Company's financial position, cash flows and results of operations.

In December 2007, FASB issued SFAS No. 141 (revised 2007), "Business Combinations" ("SFAS 141R"), and SFAS 160, "Noncontrolling Interests in Consolidated Financial Statements" ("SFAS 160"), to improve, simplify, and converge internationally the accounting for business combinations and the reporting of noncontrolling interests in consolidated financial statements. The provisions of SFAS 141R and SFAS 160 are effective as of the beginning of the Company's 2009 fiscal year. The Company is currently evaluating the impact of adopting SFAS 141R and SFAS 160 on its financial statements.

In March 2008, the FASB issued SFAS No. 161, "Disclosures about Derivative Instruments and Hedging Activities" ("SFAS 161"), which amends and expands the disclosure requirements of SFAS 133, "Accounting for Derivative Instruments and Hedging Activities" ("SFAS 133"), to provide an enhanced understanding of an entity's use of derivative instruments, how they are accounted for under SFAS 133 and their effect on the entity's financial position, financial performance and cash flows. The provisions of SFAS 161 are effective as of the beginning of the Company's 2009 fiscal year. The Company is currently evaluating the impact of adopting SFAS 161 on its financial statements.

#### 3. INSURANCE OPERATIONS

UPCIC commenced its insurance activity in February 1998 by assuming policies from the Florida Residential Property and Casualty Joint Underwriting Association ("JUA"). UPCIC received the unearned premiums of the assumed policies and began servicing such policies. Since then, UPCIC has developed its business by actively soliciting business in the open market through independent agents.

Unearned premiums represent amounts that UPCIC would be required to refund policyholders if their policies were canceled. UPCIC determines unearned premiums by calculating the pro-rata amount that would be due to the policyholders at a given point in time based upon the premiums due for the full policy term. At June 30, 2008, UPCIC was servicing approximately 432,000 homeowners' and dwelling fire insurance policies with direct unearned premiums totaling \$274,672,532 and in-force premiums of approximately \$513,000,000. At

December 31, 2007, UPCIC was servicing 374,000 homeowners' and dwelling fire insurance policies with direct unearned premiums totaling \$254,741,198 and in-force premiums of approximately \$504,500,000.

Premiums earned are included in earnings on a pro-rata basis over the terms of the policies. UPCIC does not have policies that provide for retroactive premium adjustments.

Policy acquisition costs, consisting of commissions and other costs that vary with and are directly related to the production of business, net of ceding commissions, are deferred and amortized over the terms of the policies, but only to the extent that unearned premiums are sufficient to cover all related costs and expenses. Deferred policy acquisition costs are reviewed to determine if they are recoverable from unearned premiums and, if not, are charged to expense. As of June 30, 2008 and June 30, 2007, respectively, no amounts of deferred policy acquisition costs were charged to expense as a result of the recoverability testing. As of June 30, 2008 and December 31, 2007, deferred ceding commissions exceeded deferred policy acquisition costs and were recorded as net liabilities in the amounts of \$2,404,471 and \$2,122,269, respectively.

An allowance for doubtful accounts is established when it becomes evident that collection is doubtful, typically after 90 days past due. As of June 30, 2008 and December 31, 2007, UPCIC had recorded allowances for doubtful accounts in the amounts of \$1,676,449 and \$832,660, respectively.

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Loss and loss adjustment expenses ("LAE"), less related reinsurance, are recorded as claims are incurred. The provision for unpaid loss and LAE includes: (1) the accumulation of individual case estimates for loss and LAE reported, but not paid prior to the close of the accounting period; (2) estimates for incurred but unreported claims based on past experience modified for current trends; and (3) estimates of expenses for investigating and adjusting claims based on past experience.

Management continues to take action to try to strengthen UPCIC's financial condition. On UPCIC's Homeowner's Program ("HO"), premium rate increases averaging 9.9% and 13.2% statewide were approved by the Florida Office of Insurance Regulation ("OIR") and implemented with effective dates in May 2006 and October 2006, respectively. On UPCIC's Dwelling Fire Program ("DP"), premium rate increases averaging 11.2% and 30.6% statewide were also approved by the OIR implemented with effective dates in May 2006 and September 2006, and respectively. However, a rate filing mandated by the Florida Legislature in 2007 due to a new law presumed to reduce insurers' reinsurance costs resulted in rate decreases averaging 11.1% statewide (HO) and 2.3% statewide (DP) and was approved by the OIR and integrated into UPCIC's rates on June 1, 2007. This had an adverse effect on UPCIC's premium volume. The effect of these rate decreases on existing policies and the corresponding premium decreases in direct written premium were completed on May 31, 2008. In addition, UPCIC implemented premium discounts resulting from wind mitigation efforts by policyholders. Such discounts were mandated by the Florida Legislature and became effective June 1, 2007 for new business, and August 1, 2007 for renewal business. Additionally, a rate decrease of 4.1% statewide (HO) and a rate decrease of 0.2% statewide (DP) were approved by the OIR and implemented with effective dates in January 2008 for the HO program and March 2008 for the DP program. The effect of these rate decreases has begun to flow through UPCIC's book of business such that the full impact of the premium decreases on direct premiums written should be realized by January 2009 for the HO program and March 2009 for the DP program.

UPCIC uses proprietary systems for policy issuance and administration. This has enhanced UPCIC's operating results through its ability to improve and better

control underwriting and loss adjusting activities. In addition, UPCIC monitors the geographic and coverage mix of the property insurance it writes, which is a key determinant in the amount and pricing of reinsurance procured by UPCIC. Management believes these processes, and results attributable to them, will continue to allow UPCIC to operate profitably. However, there can be no assurance of the ultimate success of the Company's plans, or that the Company will be able to maintain profitability.

#### 4. REINSURANCE

In the normal course of business, UPCIC seeks to reduce the loss that may arise from catastrophes or other events that cause unfavorable underwriting results by reinsuring certain levels of risk in various areas of exposure with other insurance enterprises or reinsurers. Amounts recoverable from reinsurers are estimated in a manner consistent with the reinsurance contracts. Reinsurance premiums, losses and LAE are accounted for on bases consistent with those used in accounting for the original policies issued and the terms of the reinsurance contracts. Reinsurance ceding commissions received are deferred and netted against policy acquisition costs and amortized over the effective period of the related insurance policies.

UPCIC limits the maximum net loss that can arise from large risks or risks in concentrated areas of exposure by reinsuring (ceding) certain levels of risks with other insurers or reinsurers, either on an automatic basis under general reinsurance contracts known as "treaties" or by negotiation on substantial individual risks. The reinsurance arrangements are intended to provide UPCIC with the ability to maintain its exposure to loss within its capital resources. Such reinsurance includes quota share, excess of loss and catastrophe forms of reinsurance. While ceding premiums to reinsurers reduces UPCIC's risk of exposure in the event of catastrophic losses, it also reduces UPCIC's potential for greater profits should such catastrophic events fail to occur. The Company

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submits the UPCIC reinsurance program for regulatory review to the OIR.

In light of the four windstorm catastrophes Florida experienced in 2004, and three windstorm catastrophes Florida experienced in 2005, there was a significant increase in the cost of catastrophe reinsurance coverage commencing with the June 1, 2006 renewal which the Company had planned and factored into its policy pricing. Effective June 1, 2006, UPCIC reduced the rate of cession on its quota share reinsurance. Quota share reinsurance is used primarily to increase UPCIC's underwriting capacity and to reduce exposure to losses. Quota share reinsurance refers to a form of reinsurance under which the reinsurer participates in a specified percentage of the premiums and losses on all reinsured policies in a given class of business. As a result of this reduction of UPCIC's quota share reinsurance from 80% to 50%, UPCIC has retained and earned more premiums it writes, but has also retained more related losses. UPCIC's increased exposure to potential losses could have a material adverse effect on the business, financial condition and results of operations of UPCIC and the Company. UPCIC did not experience any catastrophic events during the six-month periods ended June 30, 2008 and 2007.

Effective June 1, 2008, UPCIC entered into a quota share reinsurance treaty and excess per risk agreements with various reinsurers. Under the quota share treaty, through May 31, 2009, UPCIC cedes 50% of its gross written premiums, losses and LAE for policies with coverage for wind risk with a ceding commission payable to UPCIC equal to 31% of ceded gross written premiums. In addition, the quota share treaty has a limitation for any one occurrence of 55% of gross premiums earned, not to exceed \$150,000,000 (of which UPCIC's net liability in a first event scenario is \$70,000,000, in a second event scenario is \$14,800,000

and in a third event scenario is \$15,000,000) and a limitation from losses arising out of events that are assigned a catastrophe serial number by the Property Claims Services ("PCS") office of 164% of gross premiums earned, not to exceed \$450,000,000.

Effective June 1, 2008 through May 31, 2009, UPCIC entered into a multiple line excess per risk agreement with various reinsurers. Under the multiple line excess per risk agreement, UPCIC obtained coverage of \$1,300,000 in excess of \$500,000 ultimate net loss for each risk and each property loss, and \$1,000,000 in excess of \$300,000 for each casualty loss. A \$7,800,000 aggregate limit applies to the term of this agreement. Additionally under this agreement, no property claim shall be made until UPCIC has retained the first \$1,300,000 of potential recovery.

Effective June 1, 2008 through May 31, 2009, UPCIC entered into a property per risk excess agreement covering ex-wind only policies. Under the property per risk excess agreement, UPCIC obtained coverage of \$300,000 in excess of \$200,000 for each property loss. A \$2,100,000 aggregate limit applies to the term of this agreement.

Effective June 1, 2008 through May 31, 2009, under an excess catastrophe contract, UPCIC obtained catastrophe coverage of \$399,000,000 in excess of \$150,000,000 covering certain loss occurrences including hurricanes. This contract contains a provision for one reinstatement in the event coverage is exhausted; additional premium is calculated pro rata as to amount and 100% as to time. Effective June 1, 2008 through May 31, 2009, UPCIC purchased a reinstatement premium protection contract which reimburses UPCIC for its cost to reinstate the catastrophe coverage of the first \$274,000,000 (part of \$399,000,000) in excess of \$150,000,000. Effective June 1, 2008, UPCIC also obtained subsequent catastrophe event excess of loss reinsurance to cover certain levels of UPCIC's net retention through three catastrophe events including hurricanes. UPCIC also obtained coverage from the Florida Hurricane Catastrophe Fund ("FHCF"). The approximate coverage is estimated to be 90% of \$1,340,000,000 in excess of \$290,000,000. Also at June 1, 2008, the FHCF made available, and UPCIC obtained, \$10,000,000 of additional catastrophe excess of loss coverage with one free reinstatement of coverage to carriers qualified as Limited Apportionment Companies or companies that participated in the Insurance

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Capital Build-Up Incentive Program offered by the FHCF (the "ICBUI Program"), such as UPCIC. This particular layer of coverage is \$10,000,000 in excess of \$29,600,000.

The total cost of UPCIC's underlying catastrophe private reinsurance program effective June 1, 2008 through May 31, 2009 is \$86,795,000 of which UPCIC's cost is 50%, or \$43,397,500, and the quota share reinsurers' cost is the remaining 50%. In addition, UPCIC purchases reinstatement premium protection as described above which amounts to \$12,266,483. The cost of subsequent event catastrophe reinsurance is \$12,180,000. The estimated premium UPCIC plans to cede to the FHCF for the 2008 hurricane season is \$57,870,530 of which UPCIC's cost is 50%, or \$28,935,265, and the quota share reinsurers' cost is the remaining 50%. UPCIC is also participating in the additional coverage option for Limited Apportionment Companies or companies that participated in the ICBUI Program, the premium for which is \$5,000,000, of which UPCIC's cost is 50%, or \$2,500,000, and the quota share reinsurers' cost is 50%.

Effective July 1, 2008 through May 31, 2009, under an excess catastrophe contract, UPCIC obtained an additional \$90,000,000 of catastrophe coverage via a new top layer of 90% of \$100,000,000 in excess of \$549,000,000 covering certain loss occurrences including hurricanes. The contract contains a provision for one

reinstatement in the event coverage is exhausted; additional premium is calculated pro rata as to amount and 100% as to time. The total cost of this new top layer is \$7,200,000 of which UPCIC's cost is 50%, or \$3,600,000, and the quota share reinsurers' cost is the remaining 50%.

Also effective July 1, 2008 through May 31, 2009, UPCIC secured an additional \$80,000,000 of third event catastrophe coverage via a new layer of 80% of \$100,000,000. The total cost of this new layer is \$4,000,000 of which UPCIC's cost is 50%, or \$2,000,000, and the quota share reinsurers' cost is the remaining 50%.

Effective June 1, 2008, the Company obtained \$60,000,000 of coverage via a catastrophe risk-linked transaction product in the event UPCIC's catastrophe coverage is exhausted or UPCIC is unable to successfully collect from the FHCF for losses involving the Temporary Increase in Coverage Limits. The total cost of the Company's risk-linked transaction product is \$10,260,000.

UPCIC is responsible for losses related to catastrophic events with incurred losses in excess of coverage provided by UPCIC's reinsurance program, which could have a material adverse effect on UPCIC's and the Company's business, financial condition and results of operations. At the start of the hurricane season on June 1, 2008, UPCIC has coverage to approximately the 133-year Probable Maximum Loss (PML). With the additional catastrophic coverage via the new top layer effective July 1, 2008, UPCIC would have had coverage to approximately the 145-year PML. For the 2007 hurricane season, UPCIC had coverage to approximately the 150-year PML. PML is a general concept applied in the insurance industry for defining high loss scenarios that should be considered when underwriting insurance risk. Catastrophe models produce loss estimates that are qualified in terms of dollars and probabilities. Probability of Exceedance or the probability that the actual loss level will exceed a particular threshold is a standard catastrophe model output. For example, the 100-year PML represents a 1.00% Annual Probability of Exceedance (the 133-year PML represents a 0.752% Annual Probability of Exceedance and the 145-year PML represents a 0.690% Annual Probability of Exceedance). It is estimated that the 100-year PML is likely to be equaled or exceeded in one year out of 100 on average, or 1 percent of the time. It is the 99th percentile of the annual loss distribution.

The reinsurance arrangements had the following effect on certain items in the accompanying consolidated financial statements:

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|                 | Six Months Ended<br>June 30, 2008 |                                |   | Six Months Ended<br>June 30, 2007 |                                |  |
|-----------------|-----------------------------------|--------------------------------|---|-----------------------------------|--------------------------------|--|
|                 | Premiums<br>Written<br>           | Premiums<br>Earned<br>         | Loss and Loss<br>Adjustment<br>Expenses | Premiums<br>Written<br>           | Premiums<br>Earned<br>         | Loss and Los<br>Adjustment<br>Expenses<br> |
| Direct<br>Ceded | \$269,585,900<br>(183,989,760)    | \$249,654,565<br>(178,397,316) | \$60,198,535<br>(29,956,507)            | \$262,563,270<br>(185,148,008)    | \$221,023,922<br>(138,380,547) |  |
| Net             | \$ 85,596,140                     | \$ 71,257,249                  | \$30,242,028                            | \$77,415,262                      | \$ 82,643,375                  | \$24,866,277                               |
|                 | Three Mont<br>June 30,            |                                |   |                                   | e Months Ended<br>une 30, 2007 |  |

|                 | Premiums<br>Written<br>       | Premiums<br>Earned            | Loss and Loss<br>Adjustment<br>Expenses | Premiums<br>Written<br>       | Premiums<br>Earned            | Loss and Los<br>Adjustment<br>Expenses |
|-----------------|-------------------------------|-------------------------------|---|-------------------------------|-------------------------------|--|
| Direct<br>Ceded | \$142,918,231<br>(94,219,057) | \$124,791,627<br>(88,627,773) | \$35,777,390<br>(18,261,224)            | \$131,573,917<br>(91,071,965) | \$120,510,374<br>(77,305,262) | \$25,333,276<br>(12,835,733)           |
| Net             | \$48,699,174                  | \$ 36,163,854                 | \$17,516,166                            | \$ 40,501,952                 | \$ 43,205,112                 | \$12,497,543                           |

OTHER AMOUNTS:

|  | June 30, 2008           |
|--|-------------------------|
| Reinsurance recoverable on unpaid losses and loss<br>adjustment expenses | \$36,673,312            |
| Reinsurance recoverable on paid losses                                   | 10,081,749              |
| Reinsurance recoverables   | \$46,755,061<br>======= |
| Prepaid reinsurance premiums   | \$178,265,238           |
| Reinsurance payable, net   | \$68,432,781            |

Reinsurance payable, as of June 30, 2008, has been reduced by \$8,224,869, which represents ceding commissions due from reinsurers and \$39,701,914 which represents inuring premiums receivable. The Company has determined that a right of offset, as defined in FASB Interpretation No. 39, "Offsetting of Amounts Related to Certain Contracts," exists between the Company and its reinsurers, under its quota share reinsurance treaties.

UPCIC's reinsurance contracts do not relieve UPCIC from its obligations to policyholders. Failure of reinsurers to honor their obligations could result in losses to UPCIC; consequently, allowances are established for amounts deemed uncollectible. No allowance is deemed necessary at June 30, 2008. UPCIC evaluates the financial condition of its reinsurers and monitors concentrations of credit risk arising from similar geographic regions, activities, or economic characteristics of the reinsurers to minimize its exposure to significant losses from reinsurer insolvencies. UPCIC currently has reinsurance contracts with various reinsurers located throughout the United States and internationally. UPCIC believes that ceding risks to reinsurers whom it considers to be financially sound combined with the distribution of reinsurance contracts to an array of reinsurers adequately minimizes UPCIC's risk from any potential operating difficulties of its reinsurers.

UPCIC may also be subject to assessments by Citizens Property Insurance Corporation ("Citizens"), Florida's state-run insurer of last resort, and the FHCF as a result of operating deficiencies related to windstorm catastrophes. In addition, the Company is subject to assessments by the Florida Insurance Guaranty Association ("FIGA"). FIGA services pending claims by or against Florida policyholders of member insurance companies which become insolvent and are ordered liquidated. FIGA's membership is composed of all Florida licensed

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direct writers of property or casualty insurance. Under Florida's current statutes and regulations, insurers may recoup the amount of their assessments from policyholders, or in some cases collect the amount of the assessments from policyholders as surcharges for the benefit of the assessing entity.

On June 12, 2006, the OIR ordered an emergency FHCF assessment of 1% of direct premiums written for policies with effective dates beginning January 1, 2007, which UPCIC is currently collecting from policyholders, as the assessment is to policyholders, not UPCIC. This assessment was a result of catastrophe losses Florida experienced in 2004 and 2005. The assessments collected from policyholders are remitted to FHCF quarterly.

During its meeting on June 16, 2006, FIGA's Board of Directors ("FIGA Board") determined the need for an assessment upon its member companies. FIGA decided on an assessment on member companies of 2% of the Florida net direct premiums for the calendar year 2005. Based on the 2005 net direct premium of \$11.2 billion, this would generate approximately \$225 million. The Company's participation in this assessment totaled \$1,772,861. Pursuant to Florida law, insurers are permitted to recoup the assessment by adding a surcharge to policies in an amount not to exceed the amount paid by the insurer to FIGA. The Company recouped this assessment in 2006.

On September 14, 2006, the Board of Governors of Citizens authorized the levying of a regular assessment on assessable insurers to recoup the 2005 Plan Year Deficit incurred in the High Risk Account. The assessment is based upon UPCIC's share of direct written premium for the subject lines of business in the State of Florida for the calendar year preceding the plan year in which the deficit occurred. UPCIC's participation in this assessment totaled \$263,650. Pursuant to Florida law, insurers are permitted to recoup the assessment by adding a surcharge to policies in an amount not to exceed the amount paid by the insurer to Citizens. As a result, UPCIC recorded this assessment as an expense during the year ended December 31, 2006 and began implementing the recoupment in connection with this assessment in 2007.

During its meeting on December 14, 2006, the FIGA Board determined the need for an emergency assessment upon its member companies. The FIGA Board decided on an emergency assessment on member companies of 2% of the Florida net direct premiums for the calendar year 2005. Based on the 2005 net direct premiums of \$11.2 billion, this assessment would generate approximately \$225 million. UPCIC's participation in this assessment totaled \$1,772,861. Pursuant to Florida law, insurers are permitted to recoup the assessment by adding a surcharge to policies in an amount not to exceed the amount paid by the insurer to FIGA. As a result, UPCIC recorded this assessment as an expense during the year ended December 31, 2006 and began implementing the recoupment in connection with this assessment in 2007.

On January 11, 2007, the OIR ordered an emergency Citizens assessment of 1.4% of certain direct written premiums for policies with effective dates beginning July 1, 2007. This assessment was a result of catastrophic losses the State of Florida experienced in 2005. This assessment will be in effect for 10 years. UPCIC assesses this surcharge to policyholders at the policy effective date and remits to Citizens the assessments collected on a monthly basis.

During its meeting on October 11, 2007, the FIGA Board again determined the need for an assessment upon its member companies, which the OIR approved on October 29, 2007. The FIGA Board decided on an assessment on member companies of 2% of the Florida net direct premiums for the calendar year 2006. Based on the 2006 net direct premiums of \$15.8 billion, this assessment would generate approximately \$315 million. UPCIC's participation in this assessment totaled \$7,435,090. Pursuant to Florida law, insurers are permitted to recoup the assessment by adding a surcharge to policies in an amount not to exceed the amount paid by the insurer to FIGA. As a result, UPCIC recorded this assessment as an expense during the year ended December 31, 2007 and has begun implementing

the recoupment in connection with this assessment in 2008.

5. EARNINGS PER SHARE

Earnings per share ("EPS") amounts are calculated in accordance with SFAS No. 128, "Earnings per Share." Basic EPS is based on the weighted average number of shares outstanding for the period, excluding any dilutive common share equivalents. Diluted EPS reflects the potential dilution that could occur if securities to issue common stock were exercised.

A reconciliation of shares used in calculating basic and diluted EPS for the six-month and three-month periods ended June 30, 2008 and 2007, respectively, follows:

|   | Six Mon       | ths Ended     |
|---|---------------|---------------|
|   | June 30, 2008 | June 30, 2007 |
| Number of shares used in calculating<br>basic EPS<br>Effect of assumed conversion of common | 37,421,000    | 35,528,000    |
| stock equivalents   | 3,410,000     | 5,689,000     |
| Number of shares used in calculating diluted EPS  | 40,831,000    | 41,217,000    |
|   | Three Mc      | onths Ended   |

|  | June 30, 2008           | June 30, 2007           |  |  |
|--|-------------------------|-------------------------|--|--|
| Number of shares used in calculating<br>basic EPS<br>Effect of assumed conversion of common<br>stock equivalents | 37,897,000<br>2,438,000 | 35,577,000<br>5,274,000 |  |  |
| Number of shares used in calculating<br>diluted EPS  | 40,355,000              | 40,851,000              |  |  |

Options to purchase 3,040,000 and 0 shares of common stock for the three-month periods ended June 30, 2008 and 2007, respectively, and options to purchase 1,575,000 and 400,000 shares of common stock for the three-month periods ended March 31, 2008 and 2007, respectively, were not included in the computation of diluted earnings per share because the exercise price of the options was greater than the average market prices during the relevant periods.

#### 6. STOCK-BASED COMPENSATION PLANS AND WARRANTS

Effective January, 2006, the Company adopted SFAS No. 123 (R), "Share-Based Payments," and began recognizing compensation expense in its Consolidated Statements of Operations for its stock option grants based on the fair value of the awards. Under SFAS No.123 (R), the compensation expense for the stock compensation plans that has been charged against income before income taxes was \$2,540,062 and \$679,911 for the six-month periods ended June 30, 2008 and 2007, respectively, with a corresponding deferred income tax benefit of \$979,829 and \$262,276, respectively. As of June 30, 2008 the total unrecognized compensation cost related to nonvested share-based compensation granted under the stock compensation plans was \$2,591,364. The cost is expected to be recognized over a weighted average period of 0.86 year.

On May 16, 2008, the Company granted options to purchase an aggregate of 1,440,000 shares of common stock to the Company's directors, executive officers and management. All of the options granted on May 16, 2008 vest on May 16, 2009, have an exercise price of \$3.90 per share, and expire on May 16, 2013. The

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options granted to Bradley I. Meier, the Company's President and Chief Executive Officer, and to Sean P. Downes, the Company's Chief Operating Officer and Senior Vice President, are only exercisable on such date or dates as the fair market value (as defined in their respective option agreements) of the Company's common stock is and has been at least one hundred fifty percent (150%) of the exercise price for the previous twenty (20) consecutive trading days.

Cash received from option exercises under all stock compensation plans for the six-month periods ended June 30, 2008 and 2007 was \$130,530 and \$0, respectively. The actual tax benefit realized for tax deductions from option exercises of share-based compensation was \$5,706,780 and \$1,414,221 for the six-month periods ended June 30, 2008 and 2007, respectively.

At June 30, 2008 and 2007, there were options outstanding to purchase 5,600,000 and 5,530,000 shares of common stock, respectively, with intrinsic values of \$6,510,900 and \$28,020,000, respectively, weighted average remaining contract terms of 3.25 and 3.34 years, respectively, and weighted exercise prices of \$3.30 and \$1.13, respectively. Of the total options outstanding, options to purchase 835,000 and 3,780,000 shares of common stock, respectively, were currently exercisable with intrinsic values of \$2,170,900 and \$19,025,000, respectively, weighted average remaining contract terms of 2.53 and 3.71 years, respectively, and weighted average exercise prices of \$0.95 and \$1.16, respectively. During the six-month period ended June 30, 2008, options to purchase 1,440,000 shares of common stock were granted, and during the same period in 2007, options to purchase 435,000 shares of common stock were granted. Options to purchase 2,910,000 and 750,000 shares of common stock were exercised during the six-month periods ended June 30, 2008 and 2007, respectively. Options to purchase 35,000 shares of common stock expired during the six-month period ended June 30, 2008.

At June 30, 2008, there were no warrants outstanding to purchase shares of common stock. At June 30, 2007, there were warrants outstanding and exercisable to purchase 850,000 shares of common stock. Warrants to purchase 600,000 shares of common stock were exercised during the six-month period ended June 30, 2008, while none were exercised during the same period in 2007.

The Company estimated the fair value of all stock options awards as of the grant date by applying the Black-Scholes-Merton option pricing model. The use of this valuation model involves assumptions that are judgmental and highly sensitive in the determination of compensation expense and include the expected life of the option, stock price volatility, risk-free interest rate, dividend yield, exercise price, and forfeiture rate. Under SFAS 123(R), forfeitures are estimated at the time of valuation and reduce expense ratably over the vesting period. The forfeiture rate is adjusted periodically based on the extent to which actual forfeitures differ, or are expected to differ, from the previous estimate. Under SFAS 123 and APB 25, the Company elected to account for forfeitures when awards were actually forfeited and reflect the forfeitures as a cumulative adjustment to the pro forma expense.

There were 1,440,000 options granted during the six-month period ended June 30, 2008. In accordance with SFAS 123(R), fair values of options granted prior to adoption and determined for purposes of disclosure under SFAS 123 have not been changed. The fair value of options granted prior to adoption of SFAS 123(R) was estimated assuming the following: weighted average expected life of five years,

dividend yield of 0.0 percent, risk-free interest rate of 6.5 percent, and expected volatility as calculated at the date of grant. The fair value of options granted during the six-month period ended June 30, 2008 was estimated assuming the following: weighted average expected life of 2.59 years, dividend yield of 4.0 percent, risk-free interest rate of 2.55 percent, and expected volatility of 80.7 percent. There were 435,000 options granted during the six-month period ended June 30, 2007. The fair value of options during the six-month period ended June 30, 2007 was estimated assuming the following: weighted average expected life of 2.50 years, dividend yield of 4.0 percent, risk-free interest rate of 4.76 percent, and expected volatility of 65.4 percent.

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#### 7. RELATED PARTY TRANSACTIONS

All underwriting, rating, policy issuance, reinsurance negotiations and administration functions for UPCIC are performed by UPCIC, Universal Risk Advisors, Inc., a wholly owned subsidiary of the Company, Blue Atlantic Reinsurance Corporation, a wholly-owned subsidiary of the Company ("Blue Atlantic"), and unaffiliated third parties. Claims adjusting functions are performed by Universal Adjusting Corporation, a wholly owned subsidiary of the Company, Blue Atlantic, and affiliated and unaffiliated third parties.

Downes and Associates, a multi-line insurance adjustment corporation based in Deerfield Beach, Florida, performs certain claims adjusting work for UPCIC. Downes and Associates is owned by Dennis Downes, who is the father of Sean P. Downes, Chief Operating Officer and Senior Vice President of UPCIC. During the six-month periods ended June 30, 2008 and 2007, the Company expensed claims adjusting fees of \$120,000 and \$540,000, respectively, to Downes and Associates.

The Company acquired all of the outstanding common stock of Atlas Florida Financial Corporation ("Atlas"), which owned all of the outstanding common stock of Sterling Premium Finance Company, Inc. ("Sterling"), from the Company's Chief Executive Officer and Chief Operating Officer for \$50,000, which approximated Sterling's book value. On March 6, 2008, the Company received approval of this acquisition from the OIR. Sterling has been renamed Atlas Premium Finance Company and commenced offering premium finance services in November 2007.

#### 8. STOCK AND WARRANTS ISSUANCES

On January 2, 2008, the Company issued 15,000 shares of restricted common stock at a price of \$0.90 per share to Harris Siskind, a former Director of a subsidiary of the Company, pursuant to Mr. Siskind's exercise of stock options. Also on January 2, 2008, the Company issued 518,919 shares of common stock at a price of \$1.00 per share, to a private investor, pursuant to the exercise, on a "cashless" basis, of warrants to purchase common stock. On January 7, 2008, the Company issued 9,254, 16,716, 8,955 and 75,672 shares of restricted common stock at prices of \$0.50, \$1.10, \$0.70 and \$1.63 per share, respectively, to Dr. Irwin Kellner, a former Director of the Company, pursuant to Dr. Kellner's exercise, on a "cashless" basis, of stock options. On January 11, 2008, the Company issued 10,445, 66,316 and 93,208 shares of restricted common stock at prices of \$1.10, \$0.50 and \$3.80 per share, respectively, to Sean P. Downes, Senior Vice President and Chief Operating Officer of the Company, pursuant to Mr. Downes' exercise, on a "cashless" basis, of stock options. Also on January 11, 2008, the Company issued 14,359, 9,861, 67,970 and 7,785 shares of restricted common stock at prices of \$1.10, \$0.70, \$0.50 and \$3.80 per share, respectively, to James M. Lynch, Chief Financial Officer and Executive Vice President of the Company, pursuant to Mr. Lynch's exercise, on a "cashless" basis, of stock options. Also on January 11, 2008, the Company issued 23,135, 6,574, 31,195 and 3,064 shares of restricted common stock at prices of \$0.50, \$0.70, \$1.00 and \$1.10 per share,

respectively, to an employee, pursuant to the employee's exercise, on a "cashless" basis, of stock options. On March 18, 2008, the Company issued 31,000 shares of restricted common stock at a price of \$1.63 per share to Reed Slogoff, a Director of the Company, pursuant to Mr. Slogoff's exercise of stock options. Unless otherwise specified, such as in the case of the exercise of stock options or warrants, the per share prices were determined using the closing price of the Company's common stock as quoted on the American Stock Exchange ("AMEX") and the shares were issued in private transactions pursuant to Section 4(2) of the Securities Act of 1933, as amended.

On April 3, 2000, the Company established the Universal Insurance Holdings, Inc. Stock Grantor Trust ("SGT") to fund its obligations arising from its various stock option agreements. The Company funded the SGT with 2,900,000 shares of the Company's common stock. On both April 1, 2008 and May 7, 2008, the Company's

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Board of Directors' Compensation Committee, by unanimous written consent, released shares from the SGT to satisfy Company obligations to issue stock options.

On April 8, 2008, the Company released from the SGT 627,422 and 104,009 shares of restricted common stock at prices of \$.06 and \$1.63 per share respectively to Bradley I Meier, President and Chief Executive Officer of the Company, pursuant to Mr. Meier's exercise of stock options on a "cashless" basis. Also on May 1, 2008, the Company released from the SGT 54,342 shares of restricted common stock at prices of \$1.63 per share to Joel M. Wilentz, a Director of the Company, pursuant to Mr. Wilentz's exercise of stock options on a "cashless" basis. Also on May 1, 2008, the Company released from the SGT 37,496 shares of restricted common stock at prices of \$1.63 per share to Reed J. Slogoff, a Director of the Company, pursuant to Mr. Slogoff's exercise of stock options on a "cashless" basis. Also on May 1, 2008, the Company released from the SGT 32,977 and 172,671 shares of restricted common stock at prices of \$1.10 and \$1.63 per share respectively to Norman M. Meier, a Director of the Company, pursuant to Mr. Meier's exercise of stock options on a "cashless" basis. The aggregate number of shares of the Company's common stock released from the SGT on April 1, 2008 and May 1, 2008 was 1,994,000. Of that total, 1,028,916 shares of common stock were issued to those individuals exercising stock options and 965,084 shares of common stock were retained by the Company as treasury shares. The shares retained by the Company were in payment for the exercise price of certain options and the satisfaction of statutory tax liability associated with such exercise. Unless otherwise specified, such as in the case of the exercise of stock options, the per share prices were determined using the closing price of the Company's common stock as quoted on AMEX and the shares were issued in private transactions pursuant to Section 4(2) of the Securities Act of 1933, as amended.

During the six-month period ended June 30, 2008, the aggregate number of stock options and warrants exercised was 3,510,000 (1,516,000 new issued and 1,994,000 released from the SGT). Of that total, 2,038,344 shares of common stock were issued to those individuals exercising stock options and warrants and 1,471,656 shares of common stock were retained by the Company as treasury shares. The shares retained by the Company were in payment for the exercise price of certain options and the satisfaction of statutory tax liability associated with such exercises on behalf of officers and directors in the amounts of \$3,418,470 and \$872,926 for the six-month periods ended June 30, 2008 and 2007, respectively, in exchange for treasury shares of an equal amount.

During the six-month period ended June 30, 2008, the Company retired 965,084 shares of its common stock held as treasury stock at a cost of \$4,041,705.

#### 9. PROVISION FOR INCOME TAX EXPENSE

Federal and state income taxes decreased 23.5% to \$16,746,065 for the six-month period ended June 30, 2008 from \$21,903,263 for the six-month period ended June 30, 2007. Federal and state income taxes were 39.6% of pretax income for the six-month period ended June 30, 2008, and 42.3% for the six-month period ended June 30, 2007. The decrease is primarily due to certain expenses that were not allowed as tax deductible expenses for the six-month period ended June 30, 2007. The disallowance had the effect of increasing taxable income and, therefore, income taxes, during the 2007 period. There were no similar expenses disallowed for income tax purposes for the six-month period ended June 30, 2008.

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ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis by management of the Company's consolidated financial condition and results of operations should be read in conjunction with the Company's Condensed Consolidated Financial Statements and Notes thereto.

#### FORWARD-LOOKING STATEMENTS

Certain statements made by the Company's management may be considered to be "forward-looking statements" within the meaning of the Private Securities Reform Litigation Act of 1995. Forward-looking statements are based on various factors and assumptions that include known and unknown risks and uncertainties. The words "believe," "expect," "anticipate," and "project," and similar expressions, identify forward-looking statements may include, but not be limited to, projections of revenues, income or loss, expenses, plans, as well as assumptions relating to the foregoing. Forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified. Future results could differ materially from those described in forward-looking statements as a result of the risks set forth in the following discussion and in the section below entitled "Factors Affecting Operation Results and Market Price of Stock," among others.

#### OVERVIEW

The Company is a vertically integrated insurance holding company. The Company, through its subsidiaries, is currently engaged in insurance underwriting, distribution and claims. UPCIC generates revenue from the collection and investment of premiums. The Company's agency operations, which include Universal Florida Insurance Agency and Coastal Homeowners Insurance Specialists, Inc., generate income from commissions. Universal Risk Advisors, Inc., the Company's managing general agent, generates revenue through policy fee income and other administrative fees from the marketing of UPCIC's and third-party insurance products through the Company's distribution network and UPCIC. In addition, the Company has formed an independent claims adjusting company, Universal Adjusting Corporation, which adjusts UPCIC claims, and an inspection company, Universal Inspection Corporation, which performs property inspections for homeowners' policies underwritten by UPCIC.

Blue Atlantic was incorporated in Florida on November 9, 2007 as a wholly owned subsidiary of the Company to be a reinsurance intermediary broker. Blue Atlantic became licensed by the Florida Department of Financial Services as a reinsurance intermediary broker on January 4, 2008.

The Company acquired all of the outstanding common stock of Atlas, which owned all of the outstanding common stock of Sterling, from the Company's Chief Executive Officer and Chief Operating Officer for \$50,000, which approximated Sterling's book value. On March 6, 2008 the Company received approval of this acquisition from the OIR. Sterling has been renamed Atlas Premium Finance Company and commenced offering premium finance services in November 2007.

UPCIC has applied to write homeowners' insurance policies in five additional states besides the State of Florida. Those states are Texas, Hawaii, Georgia, South Carolina and North Carolina. On July 16, 2008, UPCIC was licensed to transact insurance business within the State of South Carolina. In addition, UPCIC filed a request with the National Flood Insurance Program ("NFIP") to become authorized to write and service NFIP's Write Your Own Program ("WYO Program") flood insurance policies. The WYO Program began in 1983 and is a cooperative undertaking of the insurance industry and the Federal Emergency Management Agency (FEMA). The WYO Program allows participating property and casualty insurance companies to write and service NFIP's Standard Flood Insurance Policy in their own names. The companies receive an expense allowance for policies written and claims processed while the federal government retains responsibility for underwriting losses. The WYO Program operates as part of NFIP. The Company will not be able to begin writing WYO Program policies until NFIP initiates its new policy administration and reporting system, which is currently under development and testing, and the Company demonstrates that it complies with the new requirements.

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The Company filed an application with OIR to open a second property and casualty subsidiary in the State of Florida. The Company intends for this new subsidiary to write homeowners, multi peril and inland marine coverage on homes valued in excess of \$1.0 million. UPCIC does not offer limits and coverage to those risks. Additionally, the Company intends for the new subsidiary to write excess flood insurance on homes valued in excess of \$250,000.

### CRITICAL ACCOUNTING POLICIES AND ESTIMATES

Management has reassessed the critical accounting policies as disclosed in the Company's 2007 Annual Report on Form 10-KSB, as amended, and determined that no changes, additions or deletions are needed to the policies as disclosed. Also there were no significant changes in the Company's estimates associated with those policies.

The Company's financial statements are combined with those of its subsidiaries and are presented on a consolidated basis in accordance with GAAP. UPCIC makes estimates and assumptions that can have a significant effect on amounts and disclosures reported in the Company's financial statements. The most significant estimate relates to the reserves for property and casualty insurance unpaid losses and loss adjustment expenses. While the Company believes the estimates are appropriate, the ultimate amounts may differ from the estimates provided. The Company regularly reviews these estimates and reflects any adjustment considered necessary in its current results of operations.

ANALYSIS OF FINANCIAL CONDITION - AS OF JUNE 30, 2008 COMPARED TO DECEMBER 31, 2007  $\,$ 

The source of liquidity for possible claim payments consists of the collection of net premiums after deductions for expenses, reinsurance recoverables and short-term loans. The Company held cash and cash equivalents at June 30, 2008 and December 31, 2007 of \$276,631,041 and \$214,745,606, respectively. During the six-month period ended June 30, 2008, the Company purchased a US Treasury bond

at a cost of \$1,577,623. As of December 31, 2007, the Company held no bonds. The Company has not had, nor does it currently have, any exposure to sub-prime related holdings.

The Company believes that premiums will be sufficient to meet the Company's working capital requirements for at least the next twelve months. The Company's policy is to invest amounts considered to be in excess of current working capital requirements. At June 30, 2008 and December 31, 2007, the Company's investments were comprised of \$17,003,632 and \$176,350,298, respectively, in cash and overnight repurchase agreements, \$259,627,409 and \$38,395,308, respectively, in short-term investments, \$1,577,623 and \$0, respectively, in bonds, and \$3,441,993 and \$3,392,827, respectively, in real estate consisting of a building purchased by UPCIC that the Company is currently using as its home office.

The Company's Property and Equipment, net of accumulated depreciation, increased to \$1,032,087 as of June 30, 2008 from \$874,430 as of December 31, 2007. The increase was primarily due to the acquisition of automobiles and furniture and fixtures.

As of June 30, 2008, the Company had a liability for Accounts Payable of \$3,834,936 as compared to \$2,972,147 as of year-end 2007. The net increase in Accounts Payable is primarily due to an increase of approximately \$698,000 in assessments payable to Citizens and the FHCF. The Company's liability for Reinsurance Payable increased \$34,544,431 to \$68,432,781 during the six-month period ended June 30, 2008 from \$33,888,350 as of year-end 2007.

The net amount recoverable for Federal and state income taxes was \$7,187,246 at June 30, 2008. As of December 31, 2007, the Company had an overpayment of \$460,225 due to estimated income tax installment payments exceeding the

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Company's provision for Federal and state income taxes for the 2007 tax year. The change in the liability consisted primarily of the current year provision for income taxes in the amount of \$18,037,866, the tax benefit on the exercise of stock options in the amount of \$5,706,780 and estimated income tax installment payments of \$19,059,661.

RESULTS OF OPERATIONS - SIX MONTHS ENDED JUNE 30, 2008 COMPARED TO SIX MONTHS ENDED JUNE 30, 2007

Net income decreased 14.8% to \$25,506,466 for the six-month period ended June 30, 2008 from \$29,928,263 for the six-month period ended June 30, 2007. The Company's earnings per diluted share were \$0.62 for the period versus \$0.73 in the same period last year. Even though there was an increase in the number of homeowners' and dwelling fire insurance policies serviced by the Company and gross premiums written and earned during the six-month period ending June 30, 2008, the Company experienced a decrease in net income during this period due primarily to increases in ceded premiums earned and losses and loss adjustment expenses incurred as described below.

In January 2007, the Florida Legislature passed a law designed to reduce residential catastrophe reinsurance costs and requiring insurance companies to offer corresponding rate reductions to policyholders. The new law expanded the amount of reinsurance available from the FHCF, which is a state-run entity providing hurricane reinsurance to residential insurers at premiums less than the private reinsurance market. The Legislature intended for the new law to reduce residential insurers' reinsurance costs by allowing them to directly replace some of their private market reinsurance with less costly FHCF reinsurance. In addition, prices in the private reinsurance market have fallen as reinsurers have had capital displaced by the expanded FHCF. Gross premiums

written increased 2.7 percent to \$269,585,900 during the six-month period ending June 30, 2008 from \$262,563,270 in the same period of 2007. As of June 30, 2008 and December 31, 2007, UPCIC was servicing approximately 432,000 and 374,000, respectively, homeowners' and dwelling fire insurance policies with in-force premiums of approximately \$513,000,000 and \$504,500,000, respectively.

UPCIC purchased the maximum additional coverage available to the Company under the expanded FHCF, allowing UPCIC to maximize its cost savings from the new law. UPCIC's mid-2007 rate reductions therefore reflected actual reductions in UPCIC's operating costs. In addition, UPCIC's private reinsurance costs in 2007 and its expected costs in 2008 are lower than were included in its rates prior to the 2007 legislation.

Florida's Legislature also has implemented strategies to improve the ability of residential structures to withstand hurricanes. New construction must meet stronger building codes, and existing homes are eligible for an inspection program that allows homeowners to determine how their homes may be upgraded to mitigate storm damage. An increasing number of insureds are likely to qualify for insurance premium discounts as new homes are built and existing homes are retrofitted. These premium discounts result from homes' reduced vulnerability to hurricane losses due to the mitigation efforts, which UPCIC takes into account in its underwriting and profitability models.

Net premiums earned decreased 13.8% to \$71,257,249 for the six-month period ended June 30, 2008 from \$82,643,375 for the six-month period ended June 30, 2007. The decrease is due to an increase in direct premiums earned (net of previously discussed rate decreases and implementation of wind mitigation credits) and a proportionally higher increase in ceded premiums earned related to changes in the reinsurance program as described in Note 3 - Reinsurance to the Company's unaudited condensed consolidated financial statements in Part I, Item 1 above.

Net investment income decreased 54.0% to \$2,518,702 for the six-month period ended June 30, 2008 from \$5,475,079 for the six-month period ended June 30, 2007. The decrease is primarily due to a lower interest rate environment during the six-month period ended June 30, 2008.

Commission revenue increased 41.7% to \$13,849,219 for the six-month period ended June 30, 2008 from \$9,773,589 for the six-month period ended June 30, 2007. Commission revenue is comprised principally of the managing general agent's policy fee income and service fee income on all new and renewal insurance

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policies, reinsurance commission sharing agreements, and commissions generated from agency operations. The increase is primarily attributable to an increase in reinsurance commission sharing of approximately \$2.7 million and an increase in managing general agent's policy fee income of approximately \$1.4 million.

Other revenue increased to \$2,353,711 for the six-month period ended June 30, 2008 from \$110,233 for the six-month period ended June 30, 2007. The increase is primarily due to fees earned on new payment plans offered to policyholders by UPCIC. UPCIC was not offering such payment plans during the 2007 period.

Net losses and LAE increased 21.6% to \$30,242,028 for the six-month period ended June 30, 2008 from \$24,866,277 for the six-month period ended June 30, 2007. The net loss ratio, or net losses and LAE as a percentage of net earned premiums, were 42.4% and 30.1% during the six-month periods ended June 30, 2008 and 2007, respectively. The change in the net loss ratio is primarily attributable to (1) greater losses and LAE, on a direct basis, in the 2008 period as compared to the 2007 period and (2) lower net earned premium, the denominator of the ratio, due

to higher reinsurance costs in the 2008 period as compared to the 2007 period and lower per policy premium due to rate decreases and implementation of wind mitigation credits. Although reinsurance rates have decreased, total reinsurance costs are higher as UPCIC purchased additional coverage in the 2008 period as compared to the 2007 period. Losses and LAE are influenced by loss severity and frequency. Losses and LAE, UPCIC's most significant expenses, represent actual payments made, net of reinsurance, and changes in estimated future net payments to be made to or on behalf of its policyholders, including expenses required to settle claims and losses.

Catastrophes are an inherent risk of the property-liability insurance business which may contribute to material year-to-year fluctuations in UPCIC's and the Company's results of operations and financial position. During the six-month periods ended June 30, 2008 and 2007, respectively, neither UPCIC nor the Company experienced any catastrophic events. The level of catastrophe loss experienced in any year cannot be predicted and could be material to the results of operations and financial position of UPCIC and the Company. While management believes UPCIC's and the Company's catastrophe management strategies will reduce the severity of future losses, UPCIC and the Company continue to be exposed to catastrophic losses, including catastrophic losses that may exceed the limits of the Company's reinsurance program.

General and administrative expenses decreased 17.9% to \$17,484,322 for the six-month period ended June 30, 2008 from \$21,304,473 for the six-month period ended June 30, 2007. The decrease in general and administrative expenses was due to several factors, including an increase in ceding commissions due to greater ceded earned premiums, a decrease in insurance expense, and a decrease in assessment expense due to increased collections of assessments from policyholders.

Federal and state income taxes decreased 23.5% to \$16,746,065 for the six-month period ended June 30, 2008 from \$21,903,263 for the six-month period ended June 30, 2007. Federal and state income taxes were 39.6% of pretax income for the six-month period ended June 30, 2008, and 42.3% for the six-month period ended June 30, 2007. The decrease is primarily due to certain expenses that were not allowed as a tax deductible expense for the six-month period ended June 30, 2007. The disallowance had the effect of increasing taxable income and, therefore, income taxes, during the 2007 period. There were no similar expenses disallowed for income tax purposes for the six-month period ended June 30, 2008.

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RESULTS OF OPERATIONS - THREE MONTHS ENDED JUNE 30, 2008 COMPARED TO THREE MONTHS ENDED JUNE 30, 2007

Net income decreased 36.2% to \$11,198,150 for the three-month period ended June 30, 2008 from \$17,553,434 for the three-month period ended June 30, 2007. The Company's earnings per diluted share were \$0.28 for the period versus \$0.43 in the same period last year. Even though there was an increase in the number of homeowners' and dwelling fire insurance policies serviced by the Company and gross premiums written and earned during the three-month period ending June 30, 2008, the Company experienced a decrease in net income during this period due primarily to increases in ceded premiums earned and losses and loss adjustment expenses incurred as described below.

In January 2007, the Florida Legislature passed a law designed to reduce residential catastrophe reinsurance costs and requiring insurance companies to offer corresponding rate reductions to policyholders. The new law expanded the amount of reinsurance available from the FHCF, which is a state-run entity providing hurricane reinsurance to residential insurers at premiums less than the private reinsurance market. The Legislature intended for the new law to reduce residential insurers' reinsurance costs by allowing them to directly

replace some of their private market reinsurance with less costly FHCF reinsurance. In addition, prices in the private reinsurance market have fallen as reinsurers have had capital displaced by the expanded FHCF. Gross premiums written increased 8.6% to \$142,918,231 in the second quarter of 2008 from \$131,573,917 in the same period of 2007. As of June 30, 2008 and December 31, 2007, UPCIC was servicing approximately 432,000 and 374,000, respectively, homeowners' and dwelling fire insurance policies with in-force premiums of approximately \$513,000,000 and \$504,500,000, respectively.

UPCIC purchased the maximum additional coverage available to the Company under the expanded FHCF, allowing UPCIC to maximize its cost savings from the new law. UPCIC's mid-2007 rate reductions therefore reflected actual reductions in UPCIC's operating costs. In addition, UPCIC's private reinsurance costs in 2007 and its expected costs in 2008 are lower than were included in its rates prior to the 2007 legislation.

Florida's Legislature also has implemented strategies to improve the ability of residential structures to withstand hurricanes. New construction must meet stronger building codes, and existing homes are eligible for an inspection program that allows homeowners to determine how their homes may be upgraded to mitigate storm damage. An increasing number of insureds are likely to qualify for insurance premium discounts as new homes are built and existing homes are retrofitted. These premium discounts result from homes' reduced vulnerability to hurricane losses due to the mitigation efforts, which UPCIC takes into account in its underwriting and profitability models.

Net premiums earned decreased 16.3% to \$36,163,854 for the three-month period ended June 30, 2008 from \$43,205,112 for the three-month period ended June 30, 2007. The decrease is due to an increase in direct premiums earned (net of previously discussed rate decreases and implementation of wind mitigation credits) and a proportionally higher increase in ceded premiums earned related to changes in the reinsurance program as described in Note 3 - Reinsurance to the Company's unaudited condensed consolidated financial statements in Part I, Item 1 above.

Net investment income decreased 53.5% to \$1,277,824 for the three-month period ended June 30, 2008 from \$2,748,858 for the three-month period ended June 30, 2007. The decrease is primarily due to a lower interest rate environment during the three-month period ended June 30, 2008.

Commission revenue decreased 5.9% to \$6,982,032 for the three-month period ended June 30, 2008 from \$7,420,733 for the three-month period ended June 30, 2007. Commission revenue is comprised principally of the managing general agent's policy fee income and service fee income on all new and renewal insurance policies, reinsurance commission sharing agreements, and commissions generated from agency operations. For the three-month period ended June 30, 2008, reinsurance commission sharing was approximately \$3.5 million and managing general agent's policy fee income was approximately \$3.5 million.

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Other revenue increased to \$1,270,698 for the three-month period ended June 30, 2008 from \$58,531 for the three-month period ended June 30, 2007. The increase is primarily due to fees earned on new payment plans offered to policyholders by UPCIC. UPCIC was not offering such payment plans during the 2007 period.

Net losses and LAE increased 40.2% to \$17,516,166 for the three-month period ended June 30, 2008 from \$12,497,543 for the three-month period ended June 30, 2007. The net loss ratio, or net losses and LAE as a percentage of net earned premiums, were 48.4% and 28.9% during the three-month periods ended June 30, 2008 and 2007, respectively. The change in the net loss ratio is primarily attributable to (1) greater losses and LAE, on a direct basis, in the 2008

period as compared to the 2007 period and (2) lower net earned premium, the denominator of the ratio, due to higher reinsurance costs in the 2008 period as compared to the 2007 period and lower per policy premium due to rate decreases and implementation of wind mitigation credits. Although reinsurance rates have decreased, total reinsurance costs are higher as UPCIC purchased additional coverage in the 2008 period as compared to the 2007 period. Losses and LAE are influenced by loss severity and frequency. Losses and LAE, UPCIC's most significant expenses, represent actual payments made, net of reinsurance, and changes in estimated future net payments to be made to or on behalf of its policyholders, including expenses required to settle claims and losses.

Catastrophes are an inherent risk of the property-liability insurance business which may contribute to material year-to-year fluctuations in UPCIC's and the Company's results of operations and financial position. During the three-month periods ended June 30, 2008 and 2007, respectively, neither UPCIC nor the Company experienced any catastrophic events. The level of catastrophe loss experienced in any year cannot be predicted and could be material to the results of operations and financial position of UPCIC and the Company. While management believes UPCIC's and the Company's catastrophe management strategies will reduce the severity of future losses, UPCIC and the Company continue to be exposed to catastrophic losses, including catastrophic losses that may exceed the limits of the Company's reinsurance program.

General and administrative expenses decreased 17.9% to \$9,274,948 for the three-month period ended June 30, 2008 from \$11,292,398 for the three-month period ended June 30, 2007. The decrease in general and administrative expenses was due to several factors, including an increase in ceding commissions due to greater ceded earned premiums, a decrease in insurance expense, and a decrease in assessment expense due to increased collections of assessments from policyholders.

Federal and state income taxes decreased 36.3% to \$7,705,144 for the three-month period ended June 30, 2008 from \$12,089,859 for the three-month period ended June 30, 2007. Federal and state income taxes were 40.8% of pre-tax income for the three-month period ended June 30, 2008, and 40.8% for the three-month period ended June 30, 2007. The decrease is primarily due to lower pre-tax income for the three-month period ended June 30, 2008 than for the same period in 2007.

LIQUIDITY AND CAPITAL RESOURCES

#### OVERVIEW

The Company's primary sources of cash flow are the receipt of premiums, commissions, policy fees, investment income, reinsurance recoverables and short-term loans.

For the six-month periods ended June 30, 2008 and 2007, cash flows provided by operating activities were \$65,864,551 and \$33,448,401, respectively. Cash flows from operating activities are expected to be positive in both the short- term and reasonably foreseeable future. In addition, the Company's investment portfolio is highly liquid as it consists entirely of cash, bonds, overnight repurchase agreements and a money market account.

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The Company believes that its current capital resources are sufficient to support current operations and expected growth for at least twelve months.

On June 25, 2008, the Company's Board of Directors authorized the Company to repurchase up to \$3,000,000 of its shares of outstanding common stock. Under the repurchase program, management is authorized to repurchase shares through December 31, 2008, with block trades permitted, in open market purchases or in

privately negotiated transactions at prevailing market prices in compliance with applicable securities laws and other legal requirements. To facilitate repurchases, the Company plans to make purchases pursuant to a Rule 10b5-1 plan, which will allow the Company to repurchase its shares during periods when it otherwise might be prevented from doing so under insider trading laws. As of June 30, 2008, the Company had repurchased 19,600 shares under its repurchase plan at a cost of \$71,117.

#### COMPANY BORROWINGS

In June 2005, the Company borrowed monies from two private investors and issued two promissory notes for the aggregate principal sum of \$1,000,000 payable in 10 monthly installments of \$100,000. Payment on one note commenced in July 31, 2006 and commenced on the other note on November 30, 2006. As of March 28, 2007, these loans were fully paid. The loan proceeds were subsequently contributed to UPCIC as additional paid-in-capital. In conjunction with the notes, the Company granted a warrant to one of the investors to purchase 200,000 shares of restricted common stock at an exercise price of \$.05 per share, which has since been exercised. These transactions were approved by the Company's Board of Directors.

On November 9, 2006, UPCIC entered into a \$25.0 million surplus note with the Florida State Board of Administration ("SBA") under the ICBUI Program. Under the ICBUI Program, which was implemented by the Florida Legislature to encourage insurance companies to write additional residential insurance coverage in Florida, the SBA matched UPCIC's funds of \$25.0 million that were earmarked for participation in the program. The surplus note brings the current capital and surplus of UPCIC to approximately \$87.9 million. The \$25.0 million is invested in a treasury money market account.

The surplus note has a twenty-year term and accrues interest at a rate equivalent to the 10-year U.S. Treasury Bond rate, adjusted quarterly based on the 10-year Constant Maturity Treasury rate. For the first three years of the term of the surplus note, UPCIC is required to pay interest only, although principal payments can be made during this period. Any payment of principal or interest by UPCIC on the surplus note must be approved by the Commissioner of the OIR.

An event of default will occur under the surplus note if UPCIC: (i) defaults in the payment of the surplus note; (ii) fails to meet at least a 2:1 ratio of net premium to surplus ("Minimum Writing Ratio") requirement by June 1, 2007; (iii) fails to submit quarterly filings to the OIR; (iv) fails to maintain at least \$50 million of surplus during the term of the surplus note, except for certain situations; (v) misuses proceeds of the surplus note; (vi) makes any misrepresentations in the application for the program; or (vii) pays any dividend when principal or interest payments are past due under the surplus note. As of June 30, 2008, the Company is in compliance with each of the loan's covenants as implemented by rules promulgated by the SBA.

If UPCIC failed to increase its writing ratio for two consecutive quarters prior to June 1, 2007, failed to obtain the 2:1 Minimum Writing Ratio by June 1, 2007, or drops below the 2:1 Minimum Writing Ratio once it is obtained for two consecutive quarters, the interest rate on the surplus note will increase during such deficiency by 25 basis points if the resulting writing ratio is between 1.5:1 and 2:1 and the interest rate will increase by 450 basis points if the writing ratio is below 1.5:1. If the writing ratio remains below 1.5:1 for three consecutive quarters after June 1, 2007, UPCIC must repay a portion of the surplus note so that the Minimum Writing Ratio will be obtained for the following quarter. As of September 30, 2007, December 31, 2007, and March 31, 2008, the Company's net written premium to surplus ratios were 1.83:1, 1.39:1, and 1.26:1, respectively, as defined under the terms of the surplus note 25

agreement. Under the terms of the surplus note agreement, at December 31, 2007, the interest rate on the note was increased by 450 basis points. As of March 31, 2008 and December 31, 2007, respectively, the Company's net written premium to surplus ratio, as defined under the surplus note agreement, was below 1.5:1. As of June 30, 2008, the net written premium to surplus ratio was 1.65:1. In May 2008, the Florida Legislature passed a law providing participants in the Program an opportunity to amend the terms of their surplus notes based on law changes. The new law contains methods for calculating compliance with the writings ratio requirements that might be more favorable to the Company than current law and the terms of the existing surplus note. The Company is evaluating the desirability of amending its surplus note to reflect these law changes.

To meet its matching obligation under the ICBUI Program, on November 3, 2006, the Company entered into a Secured Promissory Note with Benfield Greig (Holdings), Inc. in the aggregate principal amount of \$12 million. Interest on the note accrued at the rate of 12.75% per annum. The outstanding principal was due in six monthly installments of \$1.5 million and a final seventh monthly installment of the remaining balance plus all accrued interest under the terms of the note starting on January 31, 2007 and ending on July 31, 2007. In connection with the loan, the Company and its subsidiaries appointed Benfield Inc. as their reinsurance intermediary for all of their reinsurance placements for the contract year beginning on June 1, 2007. The Company made all payments in a timely manner and paid the final installment on July 18, 2007. Under the terms of the Secured Promissory Note, Benfield Greig (Holdings), Inc. agreed to refund a portion of the interest paid on the note if the Company fulfilled all its material obligations under the related broker agreements. On July 27, 2007, the Company received a refund of interest from Benfield Greig (Holdings), Inc. in the amount of \$280,500 that reduced the effective interest rate on the note to 8.25% per annum.

There can be no assurance that the above described transactions will be sufficient to ensure UPCIC's future compliance with Florida insurance laws and regulations, or that the Company will be able to maintain profitability. Failure by UPCIC to maintain the required level of statutory capital and surplus could result in the suspension of UPCIC's authority to write new or renewal business, other regulatory actions or ultimately, in the revocation of UPCIC's certificate of authority by the OIR.

#### AVAILABLE CASH

The balance of cash and cash equivalents at June 30, 2008 was \$276,631,041, and \$260,154,613 of this amount is in UPCIC, most of which is available to pay claims or relates to policyholder surplus. Accordingly, cash and cash equivalents in UPCIC are not available to buy back Company stock or pay Company dividends. A portion of those claims paid by the Company would be recoverable through the Company's catastrophic reinsurance upon presentation to the reinsurer of evidence of claim payment. As of December 31, 2007, the balance of cash and cash equivalents was \$214,745,606.

GAAP differs in some respects from reporting practices prescribed or permitted by the OIR. To retain its certificate of authority, the Florida insurance laws and regulations require that UPCIC maintain capital and surplus equal to the statutory minimum capital and surplus requirement defined in the Florida Insurance Code as the greater of 10% of the insurer's total liabilities or \$4,000,000. UPCIC's statutory capital and surplus was \$87,862,613 at June 30, 2008 and exceeded the minimum capital and surplus requirements. UPCIC is also required to adhere to prescribed premium-to-capital surplus ratios.

The maximum amount of dividends, which can be paid by Florida insurance companies without prior approval of the Commissioner of the OIR, is subject to

restrictions relating to statutory surplus. The maximum dividend that may be paid by UPCIC to the Company without prior approval is limited to the lesser of statutory net income from operations of the preceding calendar year or statutory unassigned surplus as of the preceding year end. Statutory unassigned surplus (deficit) at December 31, 2007 was \$35,580,159. During the six-month period

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ended June 30, 2008, UPCIC declared aggregate dividends to the Company of \$23,000,000.

UPCIC is required annually to comply with the National Association of Insurance Commissioners' ("NAIC") Risk-Based Capital ("RBC") requirements. RBC requirements prescribe a method of measuring the amount of capital appropriate for an insurance company to support its overall business operations in light of its size and risk profile. NAIC's RBC requirements are used by regulators to determine appropriate regulatory actions relating to insurers who show signs of weak or deteriorating condition. As of December 31, 2007, based on calculations using the appropriate NAIC RBC formula, UPCIC's reported total adjusted capital was in excess of the requirements.

### CASH DIVIDENDS

On January 23, 2008, the Company's Board of Directors declared a dividend of \$0.10 per share on its outstanding common stock. The dividend was paid on August 7, 2008 to stockholders of record as of July 9, 2008 in the aggregate amount of \$3,699,116. On April 8, 2008, the Company paid a dividend of \$0.09 per share of outstanding common stock that was accrued at December 31, 2007. The aggregate amount of the dividend was \$3,329,204.

#### IMPACT OF INFLATION

Property and casualty insurance premiums are established before the Company knows the amount of loss and LAE and the extent to which inflation may affect such expenses. Consequently, the Company attempts to anticipate the future impact of inflation when establishing rate levels. While the Company attempts to charge adequate rates, the Company may be limited in raising its premium levels for competitive and regulatory reasons. Inflation also affects the market value of the Company's investment portfolio and the investment rate of return. Any future economic changes which result in prolonged and increasing levels of inflation could cause increases in the dollar amount of incurred loss and LAE and thereby materially adversely affect future liability requirements.

#### OFF-BALANCE SHEET ARRANGEMENTS

There were no off-balance sheet arrangements during the six-month periods ended June 30, 2008 and 2007, respectively.

#### CONTRACTUAL OBLIGATIONS

The following table represents the Company's total contractual obligations as of June 30, 2008 for which cash flows are fixed or determinable.

| (\$ in thousands)        | Total            | Less than 1 year | 1-3 years         | 4-5 years | Over 5 years |  |
|--------------------------|------------------|------------------|-------------------|-----------|--------------|--|
|                          |                  |                  |                   |           |              |  |
|                          |                  |                  |                   |           |              |  |
| Net liability for        |                  |                  |                   |           |              |  |
| unpaid losses and        |                  |                  |                   |           |              |  |
| loss expenses of         |                  |                  |                   |           |              |  |
| the insurance subsidiary | \$22 <b>,</b> 53 | 30 \$8,674       | \$12 <b>,</b> 505 | \$ 788    | \$ 563       |  |

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| Long-term debt<br>Operating leases | 25,000<br>399 | _<br>172 | 1,506<br>227 | 2,176   | 21,318   |
|------------------------------------|---------------|----------|--------------|---------|----------|
|                                    | \$47,929      | \$8,846  | \$14,238     | \$2,964 | \$21,881 |

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#### FACTORS AFFECTING OPERATION RESULTS AND MARKET PRICE OF STOCK

The Company and its subsidiaries operate in a rapidly changing environment that involves a number of uncertainties, some of which are beyond the Company's control. This report contains, in addition to historical information, forwardlooking statements that involve risks and uncertainties. The words "expect," "estimate," "anticipate," "believe," "intend," "plan" and similar expressions and variations thereof are intended to identify forward-looking statements. The Company's actual results could differ materially from those set forth in or implied by any forward-looking statements. Factors that could cause or contribute to such differences include, but are not limited to, those uncertainties discussed below as well as those discussed elsewhere in this report.

#### NATURE OF THE COMPANY'S BUSINESS

Factors affecting the sectors of the insurance industry in which the Company operates may subject the Company to significant fluctuations in operating results. These factors include competition, catastrophe losses and general economic conditions including interest rate changes, as well as legislative initiatives, the regulatory environment, the frequency of litigation, the size of judgments, severe weather conditions, climate changes or cycles, the role of federal or state government in the insurance market, judicial or other authoritative interpretations of laws and policies, and the availability and cost of reinsurance. Specifically, the homeowners' insurance market, which comprises the bulk of the Company's current operations, is influenced by many factors, including state and federal laws, market conditions for homeowners' insurance and residential plans. Additionally, an economic downturn could result in fewer home sales and less demand for new homeowners seeking insurance.

Historically, the financial performance of the property and casualty insurance industry has tended to fluctuate in cyclical patterns of soft markets followed by hard markets. Although an individual insurance company's financial performance is dependent on its own specific business characteristics, the profitability of most property and casualty insurance companies tends to follow this cyclical market pattern.

The Company believes that a substantial portion of its future growth will depend on its ability, among other things, to successfully implement its business strategy, including expanding the Company's product offering by underwriting and marketing additional insurance products and programs through its distribution network, further penetrating the Florida market by establishing relationships with additional independent agents in order to expand its distribution network and to further disperse its geographic risk and expanding into other geographical areas outside the State of Florida. Any future growth is contingent on various factors, including the availability of adequate capital, the Company's ability to hire and train additional personnel, regulatory requirements, the competitive environment, and rating agency considerations. There is no assurance that the Company will be successful in expanding its business, that the existing infrastructure will be able to support additional expansion or that any new business will be profitable. Moreover, as the Company

expands its insurance products and programs and the Company's mix of business changes, there can be no assurance that the Company will be able to maintain or improve its profit margins or other operating results. There can also be no assurance that the Company will be able to obtain the required regulatory approvals to offer additional insurance products. UPCIC also is required to maintain minimum surplus to support its underwriting program. The surplus requirement affects UPCIC's potential growth.

#### MANAGEMENT OF EXPOSURE TO CATASTROPHIC LOSSES

UPCIC is exposed to potentially numerous insured losses arising out of single or multiple occurrences, such as natural catastrophes. As with all property and casualty insurers, UPCIC expects to and will incur some losses related to

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catastrophes and will price its policies accordingly. UPCIC's exposure to catastrophic losses arises principally out of hurricanes and windstorms. Through the use of standard industry modeling techniques that are susceptible to change, UPCIC manages its exposure to such losses on an ongoing basis from an underwriting perspective. UPCIC also protects itself against the risk of catastrophic loss by obtaining reinsurance coverage as of the beginning of hurricane season on June 1 of each year. UPCIC's reinsurance program consists of excess of loss, quota share and catastrophe reinsurance for multiple hurricanes. UPCIC's catastrophe reinsurance program currently covers three events, subject to the terms and limitations of the reinsurance contracts. However, UPCIC may not buy enough reinsurance. In addition, UPCIC is responsible for losses related to catastrophic events with incurred losses in excess of coverage provided by UPCIC's reinsurance program, and such losses could have a material adverse effect on the business, financial condition and results of operations of UPCIC and the Company.

#### RELIANCE ON THIRD PARTIES AND REINSURERS

UPCIC is dependent upon third parties to perform certain functions including, but not limited to the purchase of reinsurance and risk management analysis. UPCIC also relies on reinsurers to limit the amount of risk retained under its policies and to increase its ability to write additional risks. UPCIC's intention is to limit its exposure and therefore protect its capital, even in the event of catastrophic occurrences, through reinsurance agreements. For the 2007 hurricane season, UPCIC's reinsurance agreements transferred the risk of loss in excess of \$45,000,000 for the first event and \$9,300,000 for the second and third events up to approximately the 150-year PML as of the beginning of hurricane season on June 1. These amounts may change in the future. At the start of the hurricane season on June 1, 2008, UPCIC has coverage to approximately the 133-year PML. With the additional catastrophe coverage via the new top layer effective July 1, 2008, UPCIC would have had coverage to approximately the 145-year PML. UPCIC is responsible for losses related to catastrophic events with incurred losses in excess of coverage provided by UPCIC's reinsurance program, which could have a material adverse effect on the Company's business, financial condition and results of operations should catastrophe losses exceed these amounts.

#### REINSURANCE

The property and casualty reinsurance industry is subject to the same market conditions as the direct property and casualty insurance market, and there can be no assurance that reinsurance will be available to UPCIC to the same extent and at the same cost as currently in place for UPCIC. Future increases in catastrophe reinsurance costs are possible and could adversely affect UPCIC's results. Reinsurance does not legally discharge an insurer from its primary

liability for the full amount of the risks it insures, although it does make the reinsurer liable to the primary insurer. Therefore, UPCIC is subject to credit risk with respect to its reinsurers. In addition, UPCIC obtains a significant portion of its reinsurance coverage from the FHCF. There is no quaranty the FHCF will be able to honor its obligations. Management evaluates the financial condition of its reinsurers and monitors concentrations of credit risk arising from similar geographic regions, activities, or economic characteristics of the reinsurers to minimize its exposure to significant losses from reinsurer insolvencies. A reinsurer's insolvency or inability to make payments under a reinsurance treaty could have a material adverse effect on the financial condition and profitability of UPCIC and the Company. While ceding premiums to reinsurers reduces UPCIC's risk of exposure in the event of catastrophic losses, it also reduces UPCIC's potential for greater profits should such catastrophic events fail to occur. The Company believes that the extent of UPCIC's reinsurance is typical of a company of its size in the homeowners' insurance industry.

#### ADEQUACY OF LIABILITIES FOR LOSSES

The liabilities for losses and loss adjustment expenses periodically established by UPCIC are estimates of amounts needed to pay reported and unreported claims and related loss adjustment expenses. The estimates necessarily will be based on

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certain assumptions related to the ultimate cost to settle such claims. There is an inherent degree of uncertainty involved in the establishment of liabilities for losses and loss adjustment expenses and there may be substantial differences between actual losses and UPCIC's liabilities estimates. UPCIC relies on industry data, as well as the expertise and experience of independent actuaries in an effort to establish accurate estimates and adequate liabilities. Furthermore, factors such as storms and weather conditions, climate change and patterns, inflation, claim settlement patterns, legislative activity and litigation trends may have an impact on UPCIC's future loss experience. Accordingly, there can be no assurance that UPCIC's liabilities will be adequate to cover ultimate loss developments. The profitability and financial condition of UPCIC and the Company could be adversely affected to the extent that its liabilities are inadequate.

UPCIC is directly liable for loss and LAE payments under the terms of the insurance policies that it writes. In many cases, several years may elapse between the occurrence of an insured loss and UPCIC's payment of that loss. As required by insurance regulations and accounting rules, UPCIC reflects its liability for the ultimate payment of all incurred losses and LAE by establishing a liability for those unpaid losses and LAE for both reported and unreported claims, which represent estimates of future amounts needed to pay claims and related expenses.

When a claim involving a probable loss is reported, UPCIC establishes a liability for the estimated amount of UPCIC's ultimate loss and LAE payments. The estimate of the amount of the ultimate loss is based upon such factors as the type of loss, jurisdiction of the occurrence, knowledge of the circumstances surrounding the claim, severity of injury or damage, potential for ultimate exposure, estimate of liability on the part of the insured, past experience with similar claims and the applicable policy provisions.

All newly reported claims received are set up with an initial average liability. That claim is then evaluated and the liability is adjusted upward or downward according to the facts and damages of that particular claim.

In addition, management provides for a liability on an aggregate basis to

provide for losses incurred but not reported. UPCIC utilizes independent actuaries to help establish its liability for unpaid losses and LAE. UPCIC does not discount the liability for unpaid losses and LAE for financial statement purposes.

The estimates of the liability for unpaid losses and LAE are subject to the effect of trends in claims severity and frequency and are continually reviewed. As part of this process, UPCIC reviews historical data and considers various factors, including known and anticipated legal developments, changes in social attitudes, inflation and economic conditions. As experience develops and other data becomes available, these estimates are revised, as required, resulting in increases or decreases to the existing liability for unpaid losses and LAE.

Adjustments are reflected in results of operations in the period in which they are made and the liabilities may deviate substantially from prior estimates.

Among the classes of insurance underwritten by UPCIC, the homeowners' liability claims historically tend to have longer time lapses between the occurrence of the event, the reporting of the claim to UPCIC and the final settlement than do homeowners' property claims. Liability claims often involve third parties filing suit and the ensuing litigation. By comparison, property damage claims tend to be reported in a relatively shorter period of time with the vast majority of these claims resulting in an adjustment without litigation.

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There can be no assurance that UPCIC's liability for unpaid losses and LAE will be adequate to cover actual losses. If UPCIC's liability for unpaid losses and LAE proves to be inadequate, UPCIC will be required to increase the liability with a corresponding reduction in UPCIC's net income in the period in which the deficiency is identified. Future loss experience substantially in excess of established liability for unpaid losses and LAE could have a material adverse effect on UPCIC's and the Company's business, results of operations and financial condition.

#### GOVERNMENT REGULATION

Florida insurance companies are subject to regulation and supervision by the OIR. The OIR has broad regulatory, supervisory and administrative powers. Such powers relate, among other things, to the granting and revocation of licenses to transact business; the licensing of agents (through the Florida Department of Financial Services); the standards of solvency to be met and maintained; the nature of, and limitations on, investments; approval of policy forms and rates; review of reinsurance contracts; periodic examination of the affairs of insurance companies; and the form and content of required financial statements. Such regulation and supervision are primarily for the benefit and protection of policyholders and not for the benefit of investors.

In addition, the Florida Legislature and the NAIC from time to time consider proposals that may affect, among other things, regulatory assessments and reserve requirements. The Company cannot predict the effect that any proposed or future legislation or regulatory or administrative initiatives may have on the financial condition or operations of UPCIC or the Company.

UPCIC will become subject to other states' laws and regulations as it seeks authority to transact business in states other than Florida. In addition, UPCIC may be affected by proposals for increased regulatory involvement by the federal government.

LEGISLATIVE INITIATIVES

The State of Florida operates Citizens to provide insurance to Florida homeowners in high-risk areas and others without private insurance options. As of June 30, 2008, there were 1,180,908 Citizens policies in fo