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FLOWERS FOODS INC Form 10-Q May 19, 2011

## UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549 FORM 10-Q

(Mark One)

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
 For the quarterly period ended April 23, 2011

OR

o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from \_\_\_\_\_\_ to \_\_\_\_\_

Commission file number 1-16247 FLOWERS FOODS, INC. (Exact name of registrant as specified in its charter)

GEORGIA 58-2582379

(State or other jurisdiction of incorporation or organization)

(I.R.S. Employer Identification Number)

1919 FLOWERS CIRCLE, THOMASVILLE, GEORGIA

(Address of principal executive offices) 31757

(Zip Code) 229/226-9110

(Registrant s telephone number, including area code) N/A

(Former name, former address and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\flat$  No  $\circ$ 

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (\$232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes  $$\beta$$  No  $$\alpha$$ 

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer, and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

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### (Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes o No  $\mbox{$\flat$}$ 

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date.

TITLE OF EACH CLASS

**OUTSTANDING AT MAY 13, 2011** 

Common Stock, \$.01 par value

90,248,792

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#### **Forward-Looking Statements**

Statements contained in this filing and certain other written or oral statements made from time to time by the company and its representatives that are not historical facts are forward-looking statements as defined in the Private Securities Litigation Reform Act of 1995. Forward-looking statements relate to current expectations regarding our future financial condition and results of operations and are often identified by the use of words and phrases such as anticipate. believe. continue. could. estimate. expect. intend. plan. predict. sh is expected to or will continue, or the negative of these terms or other comparable terminology. These forward-looking statements are based upon assumptions we believe are reasonable.

Forward-looking statements are based on current information and are subject to risks and uncertainties that could cause our actual results to differ materially from those projected. Certain factors that may cause actual results, performance, and achievements to differ materially from those projected are discussed in this report and may include, but are not limited to:

unexpected changes in any of the following: (i) general economic and business conditions; (ii) the competitive setting in which we operate, including, advertising or promotional strategies by us or our competitors, as well as changes in consumer demand; (iii) interest rates and other terms available to us on our borrowings; (iv) energy and raw materials costs and availability and hedging counter-party risks; (v) relationships with our employees, independent distributors and third party service providers; and (vi) laws and regulations (including environmental and health-related issues), accounting standards or tax rates in the markets in which we operate; the loss or financial instability of any significant customer(s);

our ability to execute our business strategy, which may involve integration of recent acquisitions or the acquisition or disposition of assets at presently targeted values;

our ability to operate existing, and any new, manufacturing lines according to schedule;

the level of success we achieve in developing and introducing new products and entering new markets;

changes in consumer behavior, trends and preferences, including health and whole grain trends, and the movement toward more inexpensive store-branded products;

our ability to implement new technology as required;

the credit and business risks associated with our independent distributors and customers which operate in the highly competitive retail food and foodservice industries, including the amount of consolidation in these industries:

changes in pricing, customer and consumer reaction to pricing actions, and the pricing environment among competitors within the industry;

consolidation within the baking industry;

any business disruptions due to political instability, armed hostilities, incidents of terrorism, natural disasters or the responses to or repercussions from any of these or similar events or conditions and our ability to insure against such events; and

regulation and legislation related to climate change that could affect our ability to procure our commodity needs or that necessitate additional unplanned capital expenditures.

The foregoing list of important factors does not include all such factors, nor necessarily present them in order of importance. In addition, you should consult other disclosures made by the company (such as in our other filings with the Securities and Exchange Commission (SEC) or in company press releases) for other factors that may cause actual results to differ materially from those projected by the company. Please refer to Part I, Item 1A., *Risk Factors*, of the company s Form 10-K filed on February 23, 2011 and Part II, Item 1A., *Risk Factors*, of this Form 10-Q for additional information regarding factors that could affect the company s results of operations, financial condition and liquidity.

We caution you not to place undue reliance on forward-looking statements, as they speak only as of the date made and are inherently uncertain. The company undertakes no obligation to publicly revise or update such statements, except as required by law. You are advised, however, to consult any further public disclosures by the company (such as in our filings with the SEC or in company press releases) on related subjects.

# FLOWERS FOODS, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (Amounts in thousands except share data) (Unaudited)

	A	APRIL 23, 2011	JANUARY 1, 2011		
ASSETS					
Current Assets:	\$	8,667	\$	6,755	
Cash and cash equivalents	Ф	8,007	Ф	0,733	
Accounts and notes receivable, net of allowances of \$535 and \$522,					
respectively		176,776		166,281	
Inventories, net:					
Raw materials		21,788		20,879	
Packaging materials		12,506		12,125	
Finished goods		32,309		27,570	
		66.602		60.574	
		66,603		60,574	
Spare parts and supplies		36,945		37,085	
		,		ŕ	
Deferred taxes		4,918		1,095	
Other		35,325		41,924	
Other		33,323		41,924	
Total current assets		329,234		313,714	
Property, Plant and Equipment, net of accumulated depreciation of \$699,862 and \$679,561, respectively		600,313		604,693	
\$099,802 and \$079,301, respectively		000,313		004,093	
Notes Receivable		92,340		92,860	
Assets Held for Sale Distributor Routes		12,349		11,924	
Other Assets		6,198		5,113	
		0,120		0,110	
Goodwill		200,153		200,153	
Other Interville Assets not		05 100		07.022	
Other Intangible Assets, net		95,188		97,032	
Total assets	\$	1,335,775	\$	1,325,489	
LIABILITIES AND STOCKHOLDERS EQUITY Current Liabilities:					
Current maturities of long-term debt and capital leases	\$	29,097	\$	28,432	
Accounts payable	*	121,931	7	102,068	
Other accrued liabilities		109,392		112,272	

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Total current liabilities	260,420	242,772
Long-Term Debt and Capital Leases	90,606	98,870
Other Liabilities:		
Post-retirement/post-employment obligations	74,643	76,086
Deferred taxes	64,811	66,680
Other	47,091	45,291
Total other liabilities	186,545	188,057
Flowers Foods, Inc. Stockholders Equity:		
Preferred stock \$100 par value, 100,000 authorized and none issued		
Preferred stock \$.01 par value, 900,000 authorized and none issued		
Common stock \$.01 par value, 500,000,000 authorized shares,		
101,659,924 shares and 101,659,924 shares issued, respectively	1,017	1,017
Treasury stock 11,413,083 shares and 11,011,494 shares, respectively	(226,931)	(214,683)
Capital in excess of par value	535,400	539,476
Retained earnings	526,772	503,689
Accumulated other comprehensive loss	(38,054)	(33,709)
Total stockholders equity	798,204	795,790
Total liabilities and stockholders equity	\$ 1,335,775	\$ 1,325,489

(See Accompanying Notes to Condensed Consolidated Financial Statements)

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# FLOWERS FOODS, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Amounts in thousands except per share data) (Unaudited)

	FOR THE SIXTEEN WEEKS ENDED				
	Al	PRIL 23,	<b>APRIL 24</b> ,		
		2011	2010		
Sales	\$	801,825	\$	795,026	
Materials, supplies, labor and other production costs (exclusive of					
depreciation and amortization shown separately below)		412,258		414,798	
Selling, distribution and administrative expenses		300,057		292,551	
Depreciation and amortization		27,992		25,637	
Income from operations		61,518		62,040	
Interest expense		(2,149)		(2,784)	
Interest income		3,911		3,915	
Income before income taxes		63,280		63,171	
Income tax expense		22,119		22,484	
Net income	\$	41,161	\$	40,687	
Net Income Per Common Share:					
Basic:					
Net income per common share	\$	0.46	\$	0.44	
Weighted average shares outstanding		90,214		91,517	
Diluted:					
Net income per common share	\$	0.45	\$	0.44	
Weighted average shares outstanding		90,987		92,204	
Cash dividends paid per common share	\$	0.200	\$	0.175	
(See Accompanying Notes to Condensed Consolida	ated Finai	ncial Statements	s)		

### FLOWERS FOODS, INC. CONSOLIDATED STATEMENT OF CHANGES IN STOCKHOLDERS EQUITY AND COMPREHENSIVE INCOME

(Amounts in thousands, except share data) (Unaudited)

		Common S Number of	Stock	Capital in Excess	A	Accumulated Other	l Treasury	Stook	
	Comprehensi		Par	of Par	Retaine@o		velumber of	SIUCK	
	Income	,	2 442	01 1 41		Income	, 0 , 0		
	(Loss)	issued	Value	Value	<b>Earnings</b>	(Loss)	shares	Cost	Total
Balances at									
January 1,		101 650 004	ф 1 O17	Φ.520.47.6	Φ 502 600	Φ (22.700)	(11.011.404)	Φ (214 (22)	Φ <b>7</b> 0.5 <b>7</b> 00
2011 Net income	\$41,161	101,659,924	\$ 1,017	\$ 539,476	\$ 503,689 41,161	\$ (33,709)	(11,011,494)	\$ (214,683)	\$ /95,/90 41,161
Derivative	\$41,101				41,101				41,101
instruments,									
net of tax	(4,803)					(4,803)			(4,803)
Amortization									
of prior serv									
credits, net o						(40)			(40)
tax Amortization	(49)					(49)			(49)
of actuarial	1								
loss, net of ta	ax 507					507			507
,									
Comprehens									
income	\$ 36,816								
Exercise of									
stock option	s			(802)			91,000	1,809	1,007
Deferred sto	ck								
issuance				(551)			27,965	551	
Issuance of	-1-								
restricted sto award	ОСК			(4,213)			216,050	4,213	
Amortization	n			(4,213)			210,030	7,213	
of share-base									
payment									
compensatio				5,415					5,415
Tax benefits									
related to sha									
based payme awards	511 <b>t</b>			283					283
Performance	<u>}</u>			203					203
share awards									
forfeitures an									
cancellations	S			860			(44,055)	(860)	

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Stock repurchases Issuance of		(695,403)	(18,029)	(18,029)
deferred compensation Contingent	(68)	2,854	68	-
acquisition consideration Dividends paid	(5,000)			(5,000)
\$0.200 per common share	(18,078)			(18,078)
Balances at April 23, 2011	101,659,924 \$1,017 \$535,400 \$526,772 \$(38,054)	(11,413,083)	\$ (226,931)	\$ 798,204

(See Accompanying Notes to Condensed Consolidated Financial Statements)

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## FLOWERS FOODS, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Amounts in thousands) (Unaudited)

	FOR THE SIXTEEN WEEKS ENDED				
	AF	PRIL 23, 2011	APRIL 24, 2010		
CASH FLOWS PROVIDED BY (DISBURSED FOR) OPERATING					
ACTIVITIES:					
Net income	\$	41,161	\$	40,687	
Adjustments to reconcile net income to net cash provided by operating activities:					
Stock based compensation		5,929		4,753	
(Gain) loss reclassified from accumulated other comprehensive income		•		•	
to net income		(22,919)		11,525	
Depreciation and amortization		27,992		25,637	
Deferred income taxes		(3,268)		(476)	
Provision for inventory obsolescence		410		358	
Allowances for accounts receivable		270		564	
Pension and postretirement plans expense		194		599	
Other		(644)		(61)	
Pension contributions		(580)		(187)	
Changes in operating assets and liabilities:					
Accounts and notes receivable, net		(10,597)		(2,468)	
Inventories, net		(6,439)		(3,350)	
Other assets		3,567		3,557	
Accounts payable		19,863		7,152	
Other accrued liabilities		17,615		(5,741)	
NET CASH PROVIDED BY OPERATING ACTIVITIES		72,554		82,549	
CASH FLOWS PROVIDED BY (DISBURSED FOR) INVESTING					
ACTIVITIES:		(22.059)		(20.125)	
Purchase of property, plant and equipment Proceeds from sale of property, plant and equipment		(22,058) 732		(29,125) 335	
Issuance of notes receivable		(3,477)		(1,880)	
Proceeds from notes receivable		3,829		3,806	
Contingent acquisition consideration payments		(5,000)		3,800	
Deconsolidation of variable interest entity		(3,000)		(8,804)	
NET CASH DISBURSED FOR INVESTING ACTIVITIES		(25,974)		(35,668)	
CASH FLOWS PROVIDED BY (DISBURSED FOR) FINANCING					
ACTIVITIES:		(10.070)		(16.000)	
Dividends paid		(18,078)		(16,020)	
Exercise of stock options		1,007		2,531	
Income tax benefit related to stock awards		577		191	

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Stock repurchases		(18,029)		(2,115)
Change in book overdraft		(2,604)		(2,698)
Proceeds from debt borrowings		93,500		213,000
Debt and capital lease obligation payments		(101,041)		(252,297)
NET CASH DISBURSED FOR FINANCING ACTIVITIES		(44,668)		(57,408)
Not in success (do success) in south and south acquired outs		1.012		(10.527)
Net increase (decrease) in cash and cash equivalents		1,912		(10,527)
Cash and cash equivalents at beginning of period		6,755		18,948
Cook and sook assistants at and of national	¢	9.667	¢	0.401
Cash and cash equivalents at end of period	\$	8,667	\$	8,421

(See Accompanying Notes to Condensed Consolidated Financial Statements)

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### FLOWERS FOODS, INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (UNAUDITED) 1. BASIS OF PRESENTATION

INTERIM FINANCIAL STATEMENTS The accompanying unaudited condensed consolidated financial statements of Flowers Foods, Inc. (the company) have been prepared by the company s management in accordance with generally accepted accounting principles (GAAP) for interim financial information and applicable rules and regulations of the Securities Exchange Act of 1934, as amended. Accordingly, they do not include all of the information and footnotes required by generally accepted accounting principles for annual financial statements. In the opinion of management, the unaudited condensed consolidated financial statements included herein contain all adjustments (consisting of only normal recurring accruals) necessary to state fairly the company s financial position, the results of its operations and its cash flows. The results of operations for the sixteen week periods ended April 23, 2011 and April 24, 2010 are not necessarily indicative of the results to be expected for a full year. The balance sheet at January 1, 2011 has been derived from the audited financial statements at that date but does not include all of the information and footnotes required by generally accepted accounting principles for complete financial statements. These financial statements should be read in conjunction with the audited consolidated financial statements and notes thereto included in the company s Annual Report on Form 10-K for the fiscal year ended January 1, 2011.

ESTIMATES The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates. The company believes the following critical accounting estimates affect its more significant judgments and estimates used in the preparation of its consolidated financial statements: revenue recognition, derivative instruments, valuation of long-lived assets, goodwill and other intangibles, self-insurance reserves, income tax expense and accruals and pension obligations. These estimates are summarized in the company s Annual Report on Form 10-K for the fiscal year ended January 1, 2011.

REPORTING PERIODS The company operates on a 52-53 week fiscal year ending the Saturday nearest December 31. Fiscal 2011 consists of 52 weeks, with the company s quarterly reporting periods as follows: first quarter ended April 23, 2011 (sixteen weeks), second quarter ending July 16, 2011 (twelve weeks), third quarter ending October 8, 2011 (twelve weeks) and fourth quarter ending December 31, 2011 (twelve weeks).

SEGMENTS The company consists of two business segments: direct-store-delivery (DSD) and warehouse delivery. The DSD segment focuses on producing and marketing bakery products to U.S. customers in the Southeast, Mid-Atlantic, and Southwest as well as select markets in California and Nevada primarily through its DSD system. The warehouse delivery segment produces snack cakes for sale to retail, vending and co-pack customers as well as frozen bread, rolls and buns for sale to retail and foodservice customers primarily through warehouse distribution. SIGNIFICANT CUSTOMER Following is the effect our largest customer, Wal-Mart/Sam s Club, had on the company s sales for the sixteen weeks ended April 23, 2011 and April 24, 2010. No other customer accounted for 10% or more of the company s sales.

		TEEN WEEKS DED
	APRIL 23,	APRIL 24,
	2011	2010
	(Percent	of Sales)
DSD	17.9%	18.3%
Warehouse delivery	4.0	3.0
Total	21.9%	21.3%

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SIGNIFICANT ACCOUNTING POLICIES There were no significant changes to our critical accounting policies from those disclosed in our Form 10-K filed for the year ended January 1, 2011.

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#### 2. COMPREHENSIVE INCOME

The company s total comprehensive income presently consists of net income, adjustments for our derivative financial instruments accounted for as cash flow hedges, and various pension and other postretirement benefit related items. Total comprehensive income, determined as net income adjusted by other comprehensive income, was \$36.8 million and \$43.2 million for the sixteen weeks ended April 23, 2011 and April 24, 2010, respectively.

During the sixteen weeks ended April 23, 2011, changes to accumulated other comprehensive loss, net of income tax, were as follows (amounts in thousands):

	2011
Accumulated other comprehensive loss, January 1, 2011	\$ (33,709)
Derivative transactions:	
Net deferred gain on closed contracts, net of income tax of \$3,815	6,093
Reclassified to earnings, net of income tax of \$(8,323)	(13,295)
Effective portion of change in fair value of hedging instruments, net of income tax of \$1,502	2,399
Amortization of prior service credits, net of income tax of \$(30)	(49)
Amortization of actuarial loss, net of income tax of \$317	507
Accumulated other comprehensive loss, April 23, 2011	\$ (38,054)

Amounts reclassified out of accumulated other comprehensive loss to net income that relate to commodity contracts are presented as an adjustment to reconcile net income to net cash provided by operating activities on the Condensed Consolidated Statements of Cash Flows.

#### 3. GOODWILL AND OTHER INTANGIBLES

There were no changes in the carrying amount of goodwill for the sixteen weeks ended April 23, 2011. The balance as of April 23, 2011 is as follows (amounts in thousands):

DSD	\$ 193,052
Warehouse delivery	7,101
Total	\$ 200,153

As of April 23, 2011 and January 1, 2011, the company had the following amounts related to amortizable intangible assets (amounts in thousands):

		-	ril 23, 2011 umulated					ary 1, 2011 umulated	
					Net				Net
Asset	Cost	Amortization		Value		Cost	Amortization		Value
Trademarks	\$ 35,268	\$	5,161	\$	30,107	\$ 35,268	\$	4,687	\$ 30,581
Customer relationships	75,434		14,869		60,565	75,434		13,675	61,759
Non-compete agreements	1,874		1,367		507	1,874		1,353	521
Distributor relationships	2,600		467		2,133	2,600		413	2,187
Supply agreement	1,050		674		376	1,050		566	484