

NOMURA HOLDINGS INC  
Form 6-K  
June 02, 2010  
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## **FORM 6-K**

### **U.S. SECURITIES AND EXCHANGE COMMISSION**

**Washington, D.C. 20549**

**Report of Foreign Private Issuer**

**Pursuant to Rule 13a-16 or 15d-16 of  
the Securities Exchange Act of 1934**

**Commission File Number: 1-15270**

**For the month of June 2010**

## **NOMURA HOLDINGS, INC.**

**(Translation of registrant's name into English)**

**9-1, Nihonbashi 1-chome**

**Chuo-ku, Tokyo 103-8645**

**Japan**

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(Address of principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F  Form 40-F

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1):

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7):

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Information furnished on this form:

**EXHIBIT**

Exhibit Number

1. Notice of Convocation of the 106th Annual Meeting of Shareholders

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**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

NOMURA HOLDINGS, INC.

Date: June 2, 2010

By: /s/ Shinji Iwai  
Shinji Iwai  
Senior Managing Director

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[English Translation]

**NOMURA**

**Notice of Convocation of the 106<sup>th</sup> Annual Meeting of Shareholders**

Nomura Holdings, Inc.

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### **To Our Shareholders**

I am pleased to present you with our business report for the fiscal year ended March 31, 2010 (April 1, 2009 – March 31, 2010).

Despite the uncertainty surrounding the economic recovery, we were profitable in all four quarters and achieved our initial goal of posting a profit for the fiscal year. For the period, net revenue totaled 1,150.8 billion yen, income before income taxes was 105.2 billion yen, and we reported net income of 67.8 billion yen.

Furthermore, we were profitable in all five of our divisions (Retail, Global Markets, Investment Banking, Merchant Banking and Asset Management) and posted profits in Japan as well as our three overseas regions (US, Europe and Asia).

The turmoil in financial markets stemming from the US subprime loan crisis grew into a global financial crisis in the early fall of 2008, triggered especially by the bankruptcy of Lehman Brothers. Public funds were injected into US and European financial institutions that had assumed excessive levels of risk, and the markets failed to function properly. We were unable to escape the impact of the crisis, and unfortunately posted a large loss for the fiscal year ended March 31, 2009.

In the middle of this crisis, we acquired a large number of talented personnel from Lehman Brothers in Europe and Asia-Pacific, taking a dramatic step to build out our global business platform. We currently have a total of approximately 26,000 employees, including roughly 11,000 working overseas. Over the past year, we focused on integrating our business strengths in Japan with our new platforms both domestically and overseas to allow us to create a structure that enables us to achieve a world-class business, focusing on clients. We have begun to see tangible results, such as ranking number one in trading volume on both the Tokyo Stock Exchange and the London Stock Exchange. In the US, the largest market in the world, our business is still growing. We will continue to strengthen our business platform in the US, while focusing on risk management to a greater extent than before.

In the wake of the recent financial crisis, financial oversight reform has been a major issue. The G-20 Financial Summit focused on the issue, and the Basel Committee on Banking Supervision and various financial regulators in the US and Europe are engaged in discussions. Tighter regulations are being enacted, including enhanced capital requirements for financial institutions. As a financial institution large enough to have a significant impact on the overall financial system, Nomura Group falls under the scope of a jointly-run oversight program comprising financial regulators from around the world. In order to put up additional capital as required within the framework of this international enhancement of oversight, and to expand our business platform both in Japan and overseas, we boosted our capital base through two public offerings in 2009. With this, our capital base is strong enough to achieve sustainable growth under the current regulations.

Our year-end dividend payment with record date March 31, 2010 will be 4 yen per share, bringing the annual dividend amount to 8 yen per share. Our basic policy is to return value to shareholders through sustainable growth in enterprise value and dividends, and we will determine dividend amounts by taking into account a comprehensive range of factors such as changes to the global financial regulatory environment and the our consolidated financial performance.

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We view a talented personnel base as a key asset. We are working to establish a uniform, global personnel system based on the belief that employees should be rewarded for their overall performance, and we will continue to build a professional organization capable of delivering a comprehensive range of services that satisfy our customers. In order to retain talented personnel, it is necessary for us to provide compensation packages that are competitive with our peers in the industry, particularly in the US and Europe. However, as advocated by financial regulators around the world, in lieu of a portion of cash compensation, we grant certain individuals stock acquisition rights which cannot be cashed in for a fixed period of time, thereby providing a long-term incentive and aligning the interests of these individuals with our shareholders. Going forward, advantages in terms of personnel will remain the source of competitiveness in the finance industry. We will continue to reform our personnel and compensation systems as appropriate, with long-term enterprise value enhancement as the primary objective.

We are proactively implementing measures to enhance our corporate governance. As part of this, seven of the twelve director nominees to be elected at the 106<sup>th</sup> annual meeting of shareholders are outside directors with a high degree of independence, and we also work to ensure highly-transparent management based on a corporate approach of emphasizing external views. There will be no change to our corporate philosophy, which stresses compliance.

As a global financial services group representing Japan, we will work to deliver high value-added solutions, products and services to both our clients in Japan and overseas, while continuing to pursue change and take initiatives with speed to increase corporate value.

We look forward to your continued support.

May 2010

Kenichi Watanabe

Director

President and Chief Executive Officer

Nomura Holdings, Inc.

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(Code: 8604)  
May 31, 2010

To: Shareholders

Kenichi Watanabe  
Director and President & CEO  
Nomura Holdings, Inc.  
1-9-1 Nihonbashi, Chuo-ku, Tokyo,  
JAPAN

**Notice of Convocation of the Annual Meeting of Shareholders**

Dear Shareholder,

I would like to take this opportunity to thank you, our shareholder, for your support of Nomura Holdings, Inc. (the Company ).

You are hereby notified that the 106th Annual Meeting of Shareholders will be held as follows. You are respectfully requested to attend the meeting with the enclosed proxy card in your possession.

**Description**

1. Date and Time: 10:00 a.m. on Friday, June 25, 2010
2. Place: Hotel Okura Tokyo, Heian Room (Main Building, first floor)  
2-10-4 Toranomom, Minato-ku, Tokyo, JAPAN



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3. Agenda for the Meeting:  
Matters to be Reported:

1. 106th fiscal year (covering the period from April 1, 2009 to March 31, 2010) business report, report on the content of consolidated financial statements and report on the results of audits of consolidated financial statements by the independent accounting auditor and the Audit Committee
  
2. Report on the content of the 106th fiscal year financial statements (covering the period from April 1, 2009 to March 31, 2010)

Matters to be Resolved:

Election of Twelve Directors

Note: This document can be accessed from the Company's website  
(<http://www.nomuraholdings.com/investor/shm/>).

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**Proposal: Election of Twelve Directors**

As all of the twelve Directors will have finished their term of office at the conclusion of this Annual Meeting of Shareholders, the Company proposes the election of twelve Directors including three new nominees (with seven Outside Directors) in accordance with the resolution of the Nomination Committee.

The nominees are as follows.

<b>Name</b>		<b>Shareholdings</b>
<b>(Date of Birth)</b>	<b>Brief Personal History, Responsibilities and Significant Concurrent Positions</b>	<b>of the Company</b>
1.	Nov. 1975    Joined the Company	198,835
Junichi Ujii	Jun. 1990    Director of the Company	
(Oct. 12, 1945)	Jun. 1995    Managing Director of the Company	
	May 1997    President & CEO of the Company	
	Apr. 2003    Chairman of the Board of Directors of the Company	
	Jun. 2003    Chairman of the Board of Directors and Senior Managing Director of the Company	
	Apr. 2006    Chairman of the Board of Directors of the Company (Current)	

**(Responsibilities)**

Chairman of the Board of Directors

Chairman of the Nomination Committee

Chairman of the Compensation Committee

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Name		Shareholdings of the Company
2.  Kenichi Watanabe  (Oct. 28, 1952)	<p><b>Brief Personal History, Responsibilities and Significant Concurrent Positions</b></p> <p>Apr. 1975    Joined the Company</p> <p>Jun. 1998    Director of the Company</p> <p>Jun. 2000    Managing Director of the Company</p> <p>Oct. 2001    Director of the Company</p> <p>                  Managing Director of Nomura Securities Co., Ltd.</p> <p>(NOTE) On October 2001, The Nomura Securities Co., Ltd. adopted the holding company structure, changed its name to Nomura Holdings, Inc. and transferred its securities business to its wholly-owned subsidiary Nomura Securities Co., Ltd.</p> <p>Apr. 2002    Executive Managing Director of Nomura Securities Co., Ltd.</p> <p>Jun. 2003    Senior Managing Director of the Company</p> <p>                  Director and Executive Vice President of Nomura Securities Co., Ltd.</p> <p>Apr. 2004    Executive Vice President of Nomura Securities Co., Ltd.</p> <p>Apr. 2006    Deputy President of Nomura Securities Co., Ltd.</p> <p>Apr. 2008    President &amp; CEO of the Company</p> <p>                  Director and President &amp; CEO of Nomura Securities Co., Ltd. (Current)</p> <p>Jun. 2008    Director and President &amp; CEO of the Company (Current)</p> <p><b>(Responsibilities)</b></p> <p>President &amp; CEO</p>	17,366
3.  Takumi Shibata  (Jan. 8, 1953)	<p>Apr. 1976    Joined the Company</p> <p>Jun. 1998    Director of the Company</p> <p>Jun. 2000    Managing Director of the Company</p> <p>Oct. 2001    Managing Director of Nomura Securities Co., Ltd.</p> <p>(Please see the NOTE above.)</p> <p>Apr. 2003    Executive Managing Director of Nomura Securities Co., Ltd.</p> <p>Jun. 2003    Senior Managing Director of the Company</p> <p>                  Executive Vice President of Nomura Securities Co., Ltd.</p> <p>Apr. 2004    Director and Executive Vice President of Nomura Securities Co., Ltd.</p> <p>Apr. 2005    Director and President &amp; CEO of Nomura Asset Management Co., Ltd.</p> <p>Apr. 2008    Deputy President &amp; COO of the Company</p> <p>                  Director and Deputy President &amp; COO of Nomura Securities Co., Ltd. (Current)</p> <p>Jun. 2008    Director and Deputy President &amp; COO of the Company (Current)</p> <p><b>(Responsibilities)</b></p>	47,802



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Name		Shareholdings of the Company
(Date of Birth) 4.  Masanori Itatani  (Oct. 13, 1953)	<b>Brief Personal History, Responsibilities and Significant Concurrent Positions</b> Apr. 1976    Joined the Company  Jun. 1998    Director of the Company  Jun. 2003    Senior Managing Director of the Company  Apr. 2006    Executive Managing Director of the Company  Jun. 2007    Director of the Company (Current) <b>(Responsibilities)</b>  Audit Mission Director	76,122
5.*  Masanori Nishimatsu  (Feb. 3, 1958)	Apr. 1980    Joined the Company  Apr. 2003    Director of Nomura Securities Co., Ltd.  Jun. 2003    Senior Managing Director of Nomura Securities Co., Ltd.  Apr. 2007    Executive Managing Director of Nomura Securities Co., Ltd.  Oct. 2008    Senior Corporate Managing Director of Nomura Securities Co., Ltd.  Apr. 2010    Advisor of the Company (Current)	49,000

**New Nominee for Director**

Mr. Masanori Nishimatsu is well-acquainted with the businesses of the Nomura Group. At the Meeting of Board of Directors immediately following the conclusion of this Annual Meeting of Shareholders, Mr. Nishimatsu is scheduled to be appointed Audit Mission Director, a full-time Director to support audit of the Audit Committee, and he will not concurrently hold the post of Executive Officer.

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Name		Shareholdings of the Company
(Date of Birth) 6.	<b>Brief Personal History, Responsibilities and Significant Concurrent Positions</b> Mar. 1955    Joined Hayakawa Electric Industry Co., Ltd.  (currently, Sharp Corporation)	14,000
Haruo Tsuji  (Dec. 6, 1932)	Jun. 1986    President of Sharp Corporation  Jun. 1998    Corporate Advisor of Sharp Corporation (Current)  Jun. 2001    Outside Statutory Auditor of the Company  Jun. 2003    Outside director of the Company (Current)  Jun. 2008    Outside director of Kobayashi Pharmaceutical Co., Ltd. (Current)	

**(Responsibilities)**

Chairman of the Audit Committee

**Nominee for Outside Director (Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act)**

**Acknowledged as Independent Director (An outside director who is acknowledged not to have conflicts of interest with general investors in accordance with Article 436-2 of Securities Listing Regulations of Tokyo Stock Exchange, Inc. (the Exchange ) and similar regulations in other relevant exchanges in Japan (collectively, the Exchanges ))**

Mr. Haruo Tsuji has broad managerial experience and held important positions including President of Sharp Corporation. His achievements and insights have been widely acknowledged within and outside the Company.

As mentioned above, the Exchanges introduced Independent Director system in their respective listing regulations in March this year, and Mr. Tsuji was then acknowledged by the Exchanges not to have conflicts of interest with general investors and hence acknowledged as Independent Director.

The Company would like to request his continuation as Outside Director, expecting him to continue to play an exemplary role in determining important managerial matters and supervising the business execution of the Company by applying his broad experience and high degree of independence.

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Mr. Tsuji will have been in office as Outside Director of the Company as a company with committees for seven years at the conclusion of this Annual Meeting of Shareholders (he had been in office as Statutory Auditor for two years when the Company was a company with auditors before the Company transformed into a company with committees).

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Name		Shareholdings of the Company
(Date of Birth) 7.  Hajime Sawabe  (Jan. 9, 1942)	<b>Brief Personal History, Responsibilities and Significant Concurrent Positions</b> Apr. 1964    Joined TDK Electronics Co., Ltd. (currently, TDK Corporation)  Jun. 1998    President of TDK Corporation  Jun. 2006    Chairman of TDK Corporation (Current)  Mar. 2008    Outside Director of Asahi Glass Company, Limited (Current)  Jun. 2008    Outside Director of TEIJIN LIMITED (Current)  Jun. 2009    Outside Director of the Company (Current)	1,000

**(Responsibilities)**

Member of the Audit Committee

**Nominee for Outside Director (Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act)**

**Acknowledged as Independent Director (An outside director who is acknowledged not to have conflicts of interest with general investors in accordance with Article 436-2 of Securities Listing Regulations of the Exchange and similar regulations in the other Exchanges)**

Mr. Hajime Sawabe has broad managerial experience as the Chairman of TDK Corporation and has held important positions as Chairman of the Committee on Small and Medium Enterprises of Nippon Keidanren (Japan Business Federation). His achievements and insights have been widely acknowledged both within and outside Company.

As mentioned above, the Exchanges introduced Independent Director system in their respective listing regulations in March this year, and Mr. Sawabe was then acknowledged by the Exchanges not to have conflicts of interest with general investors and hence acknowledged as Independent Director.

The Company would like to request his continuation as Outside Director, expecting him to continue to play an exemplary role in determining important managerial matters and supervising the business execution of the Company with his broad experience and high degree of independence.

Mr. Sawabe will have been in office as Outside Director for one year at the conclusion of this Annual Meeting of Shareholders.





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Name		Shareholdings of the Company
(Date of Birth) 8.	<b>Brief Personal History, Responsibilities and Significant Concurrent Positions</b> Apr. 1969    Joined Horie Morita Accounting Firm Jun. 1970    Joined Arthur & Young Accounting Firm Nov. 1974    Registered as a certified public accountant	5,400
Tsuguoki Fujinuma  (Nov. 21, 1944)	May 1991    Managing Partner of Asahi Shinwa Accounting Firm Jun. 1993    Managing Partner of Ota Showa & Co. (Ernst & Young ShinNihon (currently, Ernst & Young ShinNihon LLC)) May 2000    President of the International Federation of Accountants Jul. 2004    Chairman and President of the Japanese Institute of Certified Public Accountants Jun. 2007    Retired from Ernst & Young ShinNihon Jul. 2007    Advisor of the Japanese Institute of Certified Public Accountants (Current) Aug. 2007    Outside Director of Tokyo Stock Exchange Group, Inc. (Current) Oct. 2007    Governor of Tokyo Stock Exchange Regulation (Current) Apr. 2008    Specially-appointed Professor of Chuo Graduate School of Strategic Management (Current) Jun. 2008    Outside Statutory Auditor of Sumitomo Corporation (Current) Jun. 2008    Outside Statutory Auditor of Takeda Pharmaceutical Company Limited (Current) Jun. 2008    Outside Director of the Company (Current) Jul. 2008    Outside Director of Sumitomo Life Insurance Company (Current)	

**(Responsibilities)**

Member of the Audit Committee

**Nominee for Outside Director (Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act)****Acknowledged as Independent Director (An outside director who is acknowledged not to have conflicts of interest with general investors in accordance with Article 436-2 of Securities Listing Regulations of the Exchange and similar regulations in the other Exchanges)**

Mr. Tsuguoki Fujinuma has thorough knowledge of international accounting standards and has exhibited high professionalism as financial expert under Sarbanes-Oxley Act of 2002, and held important positions including the President of the International Federation of Accountants, the Chairman and President of the Japanese Institute of Certified Public Accountants and Trustee of the International Accounting Standards Committee Foundation. His achievements and insights have been widely acknowledged both within and outside the Company.

As mentioned above, the Exchanges introduced Independent Director system in their respective listing regulations in March this year, and Mr. Fujinuma was then acknowledged by the Exchanges not to have conflicts of interest with general investors and hence acknowledged as Independent

Director.

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The Company would like to request his continuation as Outside Director, expecting him to continue to play an exemplary role in determining important managerial matters and supervising the business execution of the Company through applying his broad experience.

Mr. Fujinuma has been in office as Outside Director for two years.

The high degree of independence of Mr. Fujinuma has been acknowledged by the Exchanges as Independent Director of the Company. The Company has, nonetheless, taken the following matters into consideration: (i) his past career at Ernst & Young ShinNihon LLC ( Ernst & Young ) which is the Company's accounting auditor and (ii) office of director of Tokyo Stock Exchange Group, Inc. currently held by him, at which exchange Nomura Securities Co., Ltd., one of the Company's subsidiaries, trades on the day to day basis. With respect to these matters, it is concluded that they would not compromise his high degree of independence because (i) he was never engaged in accounting audit of the Company throughout his time with Ernst & Young until his retirement in June 2007, (ii) he has never been involved in the management or financial policy of Ernst & Young since then, (iii) Nomura Securities Co., Ltd. is merely one of many trading participants at the Exchange and (iv) the portion of the Company's shareholding in Tokyo Stock Exchange Group, Inc. is minimal.

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Name		Shareholdings of the Company
(Date of Birth)	<b>Brief Personal History, Responsibilities and Significant Concurrent Positions</b>	
9.	Apr. 1971 Registered as attorney at law and joined Mori Sogo Law Offices	6,000
	Mar. 1998 Left Mori Sogo Law Offices	
	Apr. 1998 Chairman of Hibiya Park Law Offices (Current)	
Hideaki Kubori	Apr. 2001 Vice President of Japan Federation of Bar Associations and President of Daini Tokyo Bar Association	
	Oct. 2001 Outside Director of the Company (Current)	
(Aug. 29, 1944)	Feb. 2003 Outside Statutory Auditor of SOURCENEXT CORPORATION (Current)	
	Jun. 2008 Supervisory Committee of The Norinchukin Bank (Current)	

**(Responsibilities)**

Member of the Nomination Committee

Member of the Compensation Committee

**Nominee for Outside Director (Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act)**

**Acknowledged as Independent Director (An outside director who is acknowledged not to have conflicts of interest with general investors in accordance with Article 436-2 of Securities Listing Regulations of the Exchange and similar regulations in the other Exchanges)**

Mr. Hideaki Kubori has exhibited high professionalism in corporate legal affairs as a lawyer, particularly in relation to corporate governance. He also held important positions as Vice President of the Japan Federation of Bar Associations and President of the Daini Tokyo Bar Association. His achievements and insights have been widely acknowledged both within and outside the Company.

As mentioned above, the Exchanges introduced Independent Director system in their respective listing regulations in March this year, and Mr. Kubori was then acknowledged by the Exchanges not to have conflicts of interest with general investors and hence acknowledged as Independent Director.

The Company would like to request his continuation as Outside Director, expecting him to continue to play an exemplary role in determining important managerial matters and supervising the business execution of the Company through applying his broad experience and high degree of independence.

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Mr. Kubori will have been in office as Outside Director of the Company as a company with committees for seven years at the conclusion of this Annual Meeting of Shareholders (he had been in office as Director for one year and eight months when the Company was a company with auditors before the Company transformed into a company with committees).

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Name		Shareholdings of the Company
(Date of Birth) 10.	<b>Brief Personal History, Responsibilities and Significant Concurrent Positions</b> Apr. 1963    Joined Komatsu Ltd.	3,400
Masahiro Sakane  (Jan. 7, 1941)	Jun. 2001    President of Komatsu Ltd.  Jun. 2003    President & CEO of Komatsu Ltd.  Jun. 2007    Chairman of Komatsu Ltd. (Current)  Jun. 2008    Outside Director of Tokyo Electron Limited (Current)  Jun. 2008    Outside Director of the Company (Current)	

**(Responsibilities)**

Member of the Nomination Committee

Member of the Compensation Committee

**Nominee for Outside Director (Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act)**

**Acknowledged as Independent Director (An outside director who is acknowledged not to have conflicts of interest with general investors in accordance with Article 436-2 of Securities Listing Regulations of the Exchange and similar regulations in the other Exchanges)**

Mr. Masahiro Sakane has broad managerial experience as the Chairman of Komatsu Ltd. and has held important roles as Vice Chairman of the Board of Councilors of Nippon Keidanren (Japan Business Federation). His achievements and insights have been widely acknowledged both within and outside the Company.

As mentioned above, the Exchanges introduced Independent Director system in their respective listing regulations in March this year, and Mr. Sakane was then acknowledged by the Exchanges not to have conflicts of interest with general investors and hence acknowledged as Independent Director.

The Company would like to request his continuation as Outside Director, expecting him to continue to play an exemplary role in determining important managerial matters and supervising the business execution of the Company by applying his broad experience and high degree of independence.

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Mr. Sakane will have been in office as Outside Director for two years at the conclusion of this Annual Meeting of Shareholders.



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<b>Name</b>	<b>Brief Personal History, Responsibilities and Significant Concurrent Positions</b>	<b>Shareholdings of the Company</b>
<b>(Date of Birth)</b> 11.*	Feb. 1983 Chief Executive of British Airways plc	
Lord Colin Marshall	Jan. 1993 Non-Executive Director of HSBC Holdings plc	
(Nov. 16, 1933)	Feb. 1993 Chairman of British Airways plc	
	Nov. 1995 Chairman of Inchcape plc	
	May 1996 President of CBI (Confederation of British Industry)	
	Jan. 1998 Chairman of Invensys plc	
	Sept. 2003 Chairman of Pirelli UK plc (Current)	
	Oct. 2004 Chairman of Nomura International plc (Current)	
	May 2009 Chairman of Nomura Europe Holdings plc (Current)	

**New Nominee for Outside Director (Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act)**

**To be filed with the Exchanges as Independent Director (An outside director who is unlikely to have conflicts of interest with general investors in accordance with Article 436-2 of Securities Listing Regulations of the Exchange and similar regulations in the other Exchanges)**

Lord Colin Marshall has broad managerial experience and held important positions including Chairman of British Airways plc. His achievements and insights have been widely acknowledged, and he was made a Knight Bachelor in 1987 and was later created a Life Peer.

Lord Marshall is not considered to be in any situations where the degree of independence required by the Exchanges is called in doubt, and hence he is unlikely to have conflicts of interest with general investors.

The Company would like to request acceptance of his appointment as Outside Director, expecting him to play an exemplary role in determining important managerial matters and supervising the business execution of the Company by applying his broad and global experience, as well as his high degree of independence.

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Name	Brief Personal History, Responsibilities and Significant Concurrent Positions	Shareholdings of the Company
(Date of Birth) 12.*	Feb. 1983    Joined Philips & Dew (currently, UBS) Jun. 1991    Non-Executive Director of LIFFE (London International Financial Futures Exchange)	
Dame Clara Furse	Jun. 1997    Deputy Chairman of LIFFE May 1998    Group Chief Executive of Credit Lyonnais Rouse Jan. 2001    Chief Executive of London Stock Exchange Group	
(Sept. 16, 1957)	Jun. 2009    Non-Executive Director of Legal & General Group plc (Current) Dec. 2009    Non-Executive Director of Nomura International plc (Current) Non-Executive Director of Nomura Europe Holdings plc (Current) Apr. 2010    Non-Executive Director of Amadeus IT Holding SA (Current)	

**New Nominee for Outside Director (Article 2, Paragraph 3, Item 7 of the Ordinance for Enforcement of the Companies Act)**

**To be filed with the Exchanges as Independent Director (An outside director who is unlikely to have conflicts of interest with general investors in accordance with Article 436-2 of Securities Listing Regulations of the Exchange and similar regulations in the other Exchanges)**

Dame Clara Furse was Chief Executive of the London Stock Exchange Group from 2001 to 2009 and was made a Dame Commander of the British Empire in 2008. She has rich experience of financial markets, and her achievements and insights have been highly evaluated within and outside the Company.