

SRI SURGICAL EXPRESS INC

Form 10-Q

October 25, 2001

**Table of Contents**

UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

**FORM 10-Q**

(Mark One)

QUARTERLY  
REPORT  
PURSUANT  
TO SECTION  
13 OR 15(D)  
OF THE  
SECURITIES  
EXCHANGE  
ACT OF  
1934 For the  
quarterly period  
ended  
SEPTEMBER  
30, 2001  
OR  
TRANSITION  
REPORT  
PURSUANT  
TO SECTION  
13 OR 15(D)  
OF THE  
SECURITIES  
EXCHANGE  
ACT OF  
1934 For the  
transition  
period from  
\_\_\_\_\_ to  
\_\_\_\_\_

Commission File Number: 000-20997

**SRI/SURGICAL EXPRESS, INC.**  
(Exact name of Registrant as specified in its Charter)

**Florida**  
(State of Incorporation) (I.R.S. Employer  
Identification No.)

**59-3252632**

**12425 Racetrack Road**  
**Tampa, Florida 33626**  
(Address of Principal Executive Offices)

**(813) 891-9550**  
(Registrant's Telephone Number)

Indicate by check whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes No

Number of outstanding shares of each class of Registrant's Common Stock as of October 10, 2001:

Common Stock, par value \$.001 6,316,977

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**TABLE OF CONTENTS**

**PART I FINANCIAL INFORMATION**

**Item 1. Condensed Financial Statements**

**CONDENSED STATEMENTS OF INCOME**

**CONDENSED BALANCE SHEETS**

**CONDENSED STATEMENTS OF CASH FLOWS**

**NOTES TO CONDENSED FINANCIAL STATEMENTS**

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

**PART II OTHER INFORMATION**

**Item 1. Legal Proceedings**

**Item 2. Changes in Securities**

**Item 3. Defaults Upon Senior Securities**

**Item 4. Submission of Matters to a Vote of Security Holders**

**Item 5. Other Information**

**Item 6. Exhibits and Reports on Form 8-K**

**SIGNATURE**

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**Table of Contents**

**INDEX**

|   | <b>Page</b> |
|---|-------------|
| <b>PART I</b>   |             |
| <b>Financial Information</b>  |             |
| Item 1 Condensed Financial Statements Condensed Statements of Income for the three months and nine months ended September 30, 2001 (unaudited) and September 30, 2000 (unaudited) 1 Condensed Balance Sheets as of September 30, 2001 (unaudited) and December 31, 2000 2 Condensed Statements of Cash Flows for the nine months ended September 30, 2001 (unaudited) and September 30, 2000 (unaudited) 3 Notes to Condensed Financial Statements (unaudited) 4 Item 2 Management's Discussion and Analysis of Financial Condition and Results of Operations 5 |             |
| <b>PART II OTHER INFORMATION</b>  |             |
| Item 1 Legal Proceedings 11 Item 2 Changes in Securities 11 Item 3 Defaults Upon Senior Securities 11 Item 4 Submission of Matters to a Vote of Security Holders 11 Item 5 Other Information 11 Item 6 Exhibits and Reports on Form 8-K 11  |             |
| <b>SIGNATURE</b>  | <b>12</b>   |

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**Table of Contents****PART I FINANCIAL INFORMATION**

## Item 1. Condensed Financial Statements

SRI/SURGICAL EXPRESS, INC.  
 CONDENSED STATEMENTS OF INCOME  
 (In thousands, except per share data)  
 (unaudited)

|                                     | Three Months Ended<br>September 30, |          | Nine Months Ended<br>September 30, |          |
|-------------------------------------|-------------------------------------|----------|------------------------------------|----------|
|                                     | 2001                                | 2000     | 2001                               | 2000     |
| Revenues                            | \$22,374                            | \$19,493 | \$66,141                           | \$57,487 |
| Cost of revenues                    |                                     |          |                                    |          |
| 14,623 13,269 44,186 39,619         |                                     |          |                                    |          |
| <hr/>                               |                                     |          |                                    |          |
| <hr/>                               |                                     |          |                                    |          |
| <hr/>                               |                                     |          |                                    |          |
| <hr/>                               |                                     |          |                                    |          |
| Gross profit                        |                                     |          |                                    |          |
| 7,751 6,224 21,955 17,868           |                                     |          |                                    |          |
| Distribution expenses               |                                     |          |                                    |          |
| 1,365 1,266 4,053 3,936             |                                     |          |                                    |          |
| Selling and administrative expenses |                                     |          |                                    |          |
| 3,307 2,594 9,217 8,222             |                                     |          |                                    |          |
| <hr/>                               |                                     |          |                                    |          |
| <hr/>                               |                                     |          |                                    |          |
| <hr/>                               |                                     |          |                                    |          |
| <hr/>                               |                                     |          |                                    |          |
| Income from operations              |                                     |          |                                    |          |
| 3,079 2,364 8,685 5,710             |                                     |          |                                    |          |
| Interest expense, net               |                                     |          |                                    |          |
| 348 264 1,091 780                   |                                     |          |                                    |          |
| <hr/>                               |                                     |          |                                    |          |

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Income before income taxes  
2,731 2,100 7,594 4,930  
Income tax expense  
976 819 2,848 1,923

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Net income  
\$1,755 \$1,281 \$4,746 \$3,007

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Dividends on preferred stock  
51 57 153

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Net income available for common shareholders  
\$1,755 \$1,230 \$4,689 \$2,854

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Net income per common share basic  
\$0.28 \$0.22 \$0.78 \$0.50

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Net income per common share diluted  
\$0.26 \$0.20 \$0.72 \$0.48

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Weighted average common shares outstanding  
basic  
6,287 5,677 5,992 5,677

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Weighted average common shares outstanding  
diluted  
6,789 6,373 6,611 6,304

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The accompanying notes are an integral part of these financial statements.





**Table of Contents**

SRI/SURGICAL EXPRESS, INC.  
CONDENSED BALANCE SHEETS  
(In thousands)

|  | <b>September<br/>30,<br/>2001</b> | <b>December<br/>31,<br/>2000</b> |
|--|-----------------------------------|----------------------------------|
|  | <hr/>                             | <hr/>                            |
|  | <b>(unaudited)</b>                |                                  |
| <b>ASSETS</b>                                  |                                   |                                  |
| Cash and cash equivalents                      |                                   |                                  |
| \$599 \$132                                    |                                   |                                  |
| Accounts receivable, net                       |                                   |                                  |
| 12,551 9,825                                   |                                   |                                  |
| Inventories, net                               |                                   |                                  |
| 5,577 5,569                                    |                                   |                                  |
| Prepaid expenses and other<br>assets           |                                   |                                  |
| 2,555 1,381                                    |                                   |                                  |
| Reusable surgical products,<br>net             |                                   |                                  |
| 23,095 24,168                                  |                                   |                                  |
| Property, plant and<br>equipment, net          |                                   |                                  |
| 23,555 19,979                                  |                                   |                                  |
| Goodwill, net                                  |                                   |                                  |
| 5,299 5,462                                    |                                   |                                  |
| <hr/>  |                                   |                                  |
| <hr/>  |                                   |                                  |
| Total assets                                   |                                   |                                  |
| \$73,231 \$66,516                              |                                   |                                  |
| <hr/>  |                                   |                                  |
| <hr/>  |                                   |                                  |
| <b>LIABILITIES AND<br/>SHAREHOLDERS EQUITY</b> |                                   |                                  |
| Notes payable to bank                          |                                   |                                  |
| \$14,911 \$15,593                              |                                   |                                  |
| Accounts payable                               |                                   |                                  |
| 5,958 4,325                                    |                                   |                                  |
| Employee related accrued<br>expenses           |                                   |                                  |
| 1,259 1,402                                    |                                   |                                  |
| Other accrued expenses                         |                                   |                                  |
| 1,728 1,462                                    |                                   |                                  |
| Deferred tax liability, net                    |                                   |                                  |
| 882 882  |                                   |                                  |

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Total liabilities  
24,738 23,664  
Shareholders' equity

Preferred stock  
1  
Common stock  
6 6  
Additional paid-in capital  
27,841 26,889  
Retained earnings  
20,646 15,956

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Total shareholders' equity  
48,493 42,852

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Total liabilities and  
shareholders' equity  
\$73,231 \$66,516

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The accompanying notes are an integral part of these financial statements.

**Table of Contents**

SRI/SURGICAL EXPRESS, INC.  
 CONDENSED STATEMENTS OF CASH FLOWS  
 (In thousands)  
 (unaudited)

|   | <b>Nine Months Ended<br/>September 30,</b> |             |
|---|--|-------------|
|   | <b>2001</b>                                | <b>2000</b> |
| Cash flows from operating activities  |  |             |
| Net income  | \$4,746                                    | \$3,007     |
| Adjustments to reconcile net<br>income to net cash provided by<br>operating activities: |  |             |
| Depreciation and amortization   | 2,097                                      | 1,703       |
| Amortization of reusable<br>surgical products   | 3,055                                      | 3,602       |
| Provision for reusable surgical<br>products shrinkage                                   | 1,254                                      | 1,472       |
| Change in assets and liabilities:   |  |             |
| Accounts receivable, net  | (2,726)                                    | (1,226)     |
| Inventories, net  | (8)  | (1,507)     |
| Prepaid expenses and other<br>assets  | (1,175)                                    | 740         |
| Accounts payable  | 2,610                                      | (2,034)     |
| Employee related and other<br>accrued expenses  | 123  | 1,227       |
| Net cash provided by operating<br>activities  | 9,976                                      | 6,984       |
|   |  |             |
|   |  |             |

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Cash flows from investing  
activities

Purchases of property, plant and  
equipment

(5,510) (4,302)

Purchases of reusable surgical  
products

(4,194) (7,628)

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Net cash used in investing  
activities

(9,704) (11,930)

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Cash flows from financing  
activities

Net borrowings on notes payable  
to bank

(682) 5,148

Net proceeds from issuance of  
common stock

953

Dividends paid

(76) (153)

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Net cash provided by financing  
activities

195 4,995

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Increase in cash and cash  
equivalents

467 49

Cash and cash equivalents at  
beginning of period

132 37

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Cash and cash equivalents at end  
of period  
\$599 \$86

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Supplemental cash flow  
information

Cash paid for interest  
\$1,027 \$825

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Cash paid for income taxes  
\$2,385 \$523

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The accompanying notes are an integral part of these financial statements.

**Table of Contents**

SRI/SURGICAL EXPRESS, INC.  
NOTES TO CONDENSED FINANCIAL STATEMENTS  
(unaudited)

1. BASIS OF PRESENTATION

The accompanying unaudited condensed financial statements of SRI/Surgical Express, Inc. (the Company), formerly Sterile Recoveries, Inc., have been prepared in accordance with the Securities and Exchange Commission's instructions to Form 10-Q and, therefore, omit or condense footnotes and certain other information normally included in financial statements prepared in accordance with accounting principles generally accepted in the United States. The accounting policies followed for quarterly financial reporting conform with accounting principles generally accepted in the United States for interim financial statements and include those accounting policies disclosed in the Company's Form 10-K for the year ended December 31, 2000 filed with the Securities and Exchange Commission. In the opinion of management, all adjustments of a normal recurring nature that are necessary for a fair presentation of the financial information for the interim periods reported have been made. The results of operations for the nine months ended September 30, 2001 are not necessarily indicative of the results that can be expected for the entire year ending December 31, 2001. The unaudited financial statements should be read in conjunction with the financial statements and the notes thereto included in the Form 10-K.

The Company operates on a 52-53 week fiscal year ending the Sunday nearest December 31. There are 39 weeks included for the nine-month periods ended September 30, 2001 and September 30, 2000.

2. LINE OF CREDIT

The Company's outstanding balance under its \$45.0 million revolving credit facility was approximately \$14.9 million and \$14.0 million on September 30, 2001 and September 30, 2000, respectively.

The credit facility is secured by substantially all of SRI's assets and has a maturity date of June 30, 2003. The credit facility's interest rate varies between 225 and 275 basis points over LIBOR (2.637% as of September 30, 2001), depending on the Company's leverage. The credit facility requires the Company to maintain (a) minimum consolidated net worth of not less than \$37.0 million plus 75% of cumulative consolidated net income for each fiscal quarter beginning with the fiscal quarter ending March 31, 2000; (b) a consolidated leverage ratio of not more than 2.5 to 1.0; and (c) a fixed charge coverage ratio of 2.25 to 1.0 through December 31, 2002, and 2.35 to 1.0 thereafter. The credit facility restricts the Company in paying dividends, engaging in acquisition transactions, incurring additional indebtedness, and encumbering its assets.

The credit facility allows the Company to repurchase up to \$5 million of its stock from time to time through open market purchases at prevailing market prices. As of March 31, 2001, the Company had repurchased 75,400 shares of its common stock for \$1,118,100. The Company has not repurchased shares since the first quarter of 2001, and does not anticipate repurchasing any additional shares at this time.

3. COMMITMENTS AND CONTINGENCIES

On March 24, 2001, the Company entered into a new operating lease arrangement for its new corporate offices located in Tampa, Florida. The monthly lease payments are \$38,300 and the lease term is 20 years. In addition, the Company incurred and capitalized approximately \$2.4 million as of September 30, 2001 for leasehold improvements, furniture and equipment for its corporate offices. The Company has completed this project.

**Table of Contents**

4. EARNINGS PER SHARE

The following table sets forth the computation of basic and diluted earnings per share:

|  | Three Months<br>Ended<br>September 30, |         | Nine Months<br>Ended<br>September 30, |         |
|--|--|---------|---------------------------------------|---------|
|  | 2001                                   | 2000    | 2001                                  | 2000    |
| (In thousands, except per share data)<br>(unaudited) |  |         |                                       |         |
| <b>Basic</b>   |  |         |                                       |         |
| Numerator:   |  |         |                                       |         |
| Net income   | \$1,755                                | \$1,281 | \$4,746                               | \$3,007 |
| Less effect of dividends on preferred stock          | (51)                                   | (57)    | (153)                                 |         |
| <hr/>  |  |         |                                       |         |
| <hr/>  |  |         |                                       |         |
| <hr/>  |  |         |                                       |         |
| <hr/>  |  |         |                                       |         |
| Net income available for common shareholders         | \$1,755                                | \$1,230 | \$4,689                               | \$2,854 |
| <hr/>  |  |         |                                       |         |
| <hr/>  |  |         |                                       |         |
| <hr/>  |  |         |                                       |         |
| <hr/>  |  |         |                                       |         |
| Denominator:   |  |         |                                       |         |
| Weighted average common shares outstanding           | 6,287                                  | 5,677   | 5,992                                 | 5,677   |
| <hr/>  |  |         |                                       |         |
| <hr/>  |  |         |                                       |         |
| <hr/>  |  |         |                                       |         |

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Net income per common share basic  
\$0.28 \$0.22 \$0.78 \$0.50

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**Diluted**

Numerator:

Net income  
\$1,755 \$1,281 \$4,746 \$3,007

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Denominator:

Weighted average common shares outstanding  
6,287 5,677 5,992 5,677

Effect of dilutive securities:

Employee stock options  
502 129 411 60

Convertible preferred stock  
567 208 567

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6,789 6,373 6,611 6,304

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|                             |        |        |        |         |
|-----------------------------|--------|--------|--------|---------|
| Net income per common share |        |        |        | diluted |
| \$0.26                      | \$0.20 | \$0.72 | \$0.48 |         |

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Options to purchase 0 and 620,900 shares of common stock for the three month periods ended September 30, 2001 and September 30, 2000, respectively, and options to purchase 12,000 and 643,710 shares of common stock for the nine month periods ended September 30, 2001 and September 30, 2000, respectively, were not included for all or a portion of the computation of diluted net income per common share because those options' exercise prices were greater than the average market price of the common shares, and therefore the effect would be anti-dilutive.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

*Overview*

From 18 service centers, the Company provides hospitals and surgery centers with a comprehensive surgical procedure-based delivery and retrieval service for reusable gowns, towels, drapes, basins, and instruments, and provides other disposable products necessary for surgery. At 11 reprocessing facilities and one disposable products division, the Company collects, sorts, cleans, inspects, packages, sterilizes and delivers its reusable products on a just-in-time basis. The Company offers an integrated closed-loop reprocessing service that uses two of the most technologically advanced reusable textiles: (i) a GORE® Surgical Barrier Fabric for gowns and drapes that is breathable yet liquidproof and provides a viral/bacterial barrier and (ii) an advanced microfiber polyester surgical fabric for gowns and drapes that is liquid and bacterial resistant. The Company also offers state of the art reusable laparoscopic

GORE® Surgical Barrier Fabric is a registered trademark of W.L. Gore & Associates, Inc.

**Table of Contents**

instruments from Aesculap, Inc., one of the oldest and largest worldwide suppliers of surgical instruments. The surgical instruments have been designed either to be taken apart or with flush ports to allow complete cleaning and decontamination.

The Company offers its Surgical Express® program, which uses daily delivery and retrieval to provide customers an expanded program of products and services. Surgical Express is an outsourced Surgical Case Cart Management Program that the Company expects will reduce hospital and surgery centers' processing costs and their investment in surgical products. With its Surgical Express program, the Company supplements its core reusable products offering with disposable accessory packs containing smaller surgical items that are not reusable, such as needles, syringes, and tubing. Since the fourth quarter of 2000, the Company has offered customers its first complete procedure-based service, Surgical Express for Laparoscopy, which combines the Company's core reusable products offering with disposable products and laparoscopic instruments required for laparoscopic surgical procedures. Aesculap, Inc. furnishes laparoscopic instruments for this program under a joint marketing arrangement with the Company. In 2001, the Company introduced additional instrument procedures and expects to continue developing new instrument programs on a regular basis. As of September 30, 2001, the Company was servicing 30 instrument projects from eight of its facilities. The Company believes that its unique product and service offerings improves its competitive position in the marketplace.

In May 2001, the Company announced its contract with HealthTrust Purchasing Group (HPG), a group purchasing organization representing over 600 hospitals and surgery centers. The contract with HPG designates SRI as its primary outsource vendor for reusable surgical products including instruments. The Company was servicing 40 HPG hospitals and 18 surgery centers when the HPG contract was signed, and 20 new hospitals have been added through the end of the third quarter 2001. In addition, through its relationship with Standard Textile Co., Inc., the Company has the opportunity to provide Surgical Express to Novation member hospitals. With its acceptance by HPG and Novation, Surgical Express is an available contracted alternative for over 2000 hospitals and surgery centers across the country. The Company continues to pursue additional GPO contracts that will allow it to further penetrate the surgical supply market.

**Results of Earnings**

The following table sets forth for the periods shown the percentage of revenues represented by certain items reflected in the condensed statements of income of the Company.

|                                     | Three Months Ended<br>September 30, |        | Nine Months Ended<br>September 30, |        |
|-------------------------------------|-------------------------------------|--------|------------------------------------|--------|
|                                     | 2001                                | 2000   | 2001                               | 2000   |
| Revenues                            | 100.0%                              | 100.0% | 100.0%                             | 100.0% |
| Cost of revenues                    |                                     |        |                                    |        |
| 65.4 68.1 66.8 68.9                 |                                     |        |                                    |        |
| <hr/>                               |                                     |        |                                    |        |
| <hr/>                               |                                     |        |                                    |        |
| <hr/>                               |                                     |        |                                    |        |
| <hr/>                               |                                     |        |                                    |        |
| Gross profit                        |                                     |        |                                    |        |
| 34.6 31.9 33.2 31.1                 |                                     |        |                                    |        |
| Distribution expenses               |                                     |        |                                    |        |
| 6.1 6.5 6.1 6.9                     |                                     |        |                                    |        |
| Selling and administrative expenses |                                     |        |                                    |        |
| 14.7 13.3 14.0 14.3                 |                                     |        |                                    |        |
| <hr/>                               |                                     |        |                                    |        |
| <hr/>                               |                                     |        |                                    |        |

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Income from operations

13.8 12.1 13.1 9.9

Interest expense, net

1.6 1.3 1.6 1.3

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Income before income taxes

12.2 10.8 11.5 8.6

Income tax expense

4.4 4.2 4.3 3.4

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Net income

7.8% 6.6% 7.2% 5.2%

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**Table of Contents**

**Three Months and Nine Months Ended September 30, 2001 Compared to Three Months and Nine Months Ended September 30, 2000**

**Revenues.** Revenues increased \$2.9 million, or 14.8%, to \$22.4 million in the three months ended September 30 2001, from \$19.5 million in the three months ended September 30, 2000. In the nine months ended September 30, 2001, the Company's revenues increased \$8.6 million, or 15.1%, to \$66.1 million, from \$57.5 million in the nine months ended September 30, 2000. Revenue increased 14.8% over last year's third quarter due to increased Surgical Express business and the expansion of the Company's instrument program (including Surgical Express for Laparoscopy), partially offset by the continuing effect of the planned reductions in the Company's customer base of smaller, less profitable accounts.

**Gross Profit.** Gross profit increased \$1.5 million, or 24.5%, to \$7.7 million in the three months ended September 30, 2001, from \$6.2 million in the three months ended September 30, 2000; and \$4.1 million, or 22.9%, to \$22.0 million in the nine months ended September 30, 2001, from \$17.9 million in the nine months ended September 30, 2000. As a percentage of revenues, gross profit increased by 2.7% to 34.6% in the three months ended September 30, 2001, from 31.9% in the three months ended September 30, 2000; and increased 2.1% to 33.2% in the nine months ended September 30, 2001, from 31.1% in the nine months ended September 30, 2000. The increase in gross profit reflects increased productivity as a result of improved methods and leveraged fixed costs, coupled with the Company's elimination of smaller, less profitable customers, and was aided in the third quarter by reduced shrinkage expense.

**Distribution Expenses.** Distribution expenses increased \$99,000, or 7.8%, to \$1.4 million in the three months ended September 30, 2001, from \$1.3 million in the three months ended September 30, 2000; and increased \$117,000, or 3.0%, to \$4.1 million in the nine months ended September 30, 2001, from \$3.9 million in the nine months ended September 30, 2000. As a percentage of revenues, distribution expenses decreased 0.4% to 6.1% in the three months ended September 30, 2001, from 6.5% in the three months ended September 30, 2000; and decreased 0.8% to 6.1% in the nine months ended September 30, 2001, from 6.9% in the nine months ended September 30, 2000. The Company benefited from increased volume per shipment and use of efficient truck routes.

**Selling and Administrative Expenses.** Selling and administrative expenses increased \$713,000, or 27.5%, to \$3.3 million in three months ended September 30, 2001, from \$2.6 million in the three months ended September 30, 2000; and increased \$1.0 million, or 12.1%, to \$9.2 million in the nine months ended September 30, 2001, from \$8.2 million in the nine months ended September 30, 2000. As a percentage of revenues, selling and administrative expenses increased 1.4% to 14.7% for the three months ended September 30, 2001, from 13.3% in the three months ended September 30, 2000, and decreased 0.3% to 14.0% in the nine months ended September 30, 2001, from 14.3% in the nine months ended September 30, 2000. The Company's expenses increased due to administrative fees for new GPO contracts, its new corporate offices, and growth in its sales and marketing personnel. The increased expense, which started in the second quarter and continued in the third quarter, resulted in an increase in selling and administrative expense as a percentage of revenues for the three months ended September 30, 2001.

**Income from Operations.** Income from operations increased \$715,000, or 30.2%, to \$3.1 million in the three months ended September 30, 2001, from \$2.4 million in the three months ended September 30, 2000; and increased \$3.0 million, or 52.1%, to \$8.7 million in the nine months ended September 30, 2001, from \$5.7 million in the nine months ended September 30, 2000. As a percentage of revenues, income from operations increased 1.7% to 13.8% for the three months ended September 30, 2001 from 12.1% for the three months ended September 30, 2000; and increased 3.2% to 13.1% in the nine months

**Table of Contents**

ended September 30, 2001, from 9.9% in the nine months ended September 30, 2000, as a result of the decreased costs described above.

**Interest Expense, Net.** Interest expense increased \$84,000 to \$348,000 in the three months ended September 30, 2001, compared to \$264,000 in the three months ended September 30, 2000; and increased \$311,000 to \$1.1 million in the nine months ended September 30, 2001, from \$780,000 in the nine months ended September 30, 2000, primarily due to higher borrowings under the Company's revolving credit facility.

**Income Tax Expense.** Income tax expense increased \$157,000 to \$1.0 million in the three months ended September 30, 2001, compared to \$819,000 in the three months ended September 30, 2000; and increased \$925,000 to \$2.8 million in the nine months ended September 30, 2001, from \$1.9 million in the nine months ended September 30, 2000. The Company's effective tax rate is 37.5%.

***Liquidity and Capital Resources***

The Company's principal sources of capital have been cash flows from operations and borrowings under its revolving credit facility.

The Company's positive cash flow provided by operating activities was \$10.0 million during the first nine months of 2001, compared to \$7.0 million during the first nine months of 2000. The increase in cash from operating activities resulted primarily from increased net income before amortization, shrinkage and depreciation, slower growth in inventories, and increased accounts payable, and was partially offset by increased accounts receivable, decreased employee related and other accrued expenses, and increased prepaid expenses.

The Company's net cash used in investing activities decreased to \$9.7 million in the nine months ended September 30, 2001, from \$11.9 million in the nine months ended September 30, 2000. The Company continues to make substantial capital expenditures to improve its facilities and to purchase reusable surgical products to support anticipated increases in business. The Company made equipment expenditures of \$5.5 million during the nine months ended September 30, 2001, primarily for new corporate offices, facility equipment and expansion, including upgrading its facilities for instrument processing. The Company expects to spend an additional \$2.5 million for property, plant and equipment during the balance of 2001, primarily for facility equipment and major expansions to its facilities in Tampa, Florida, Baltimore, Maryland, and Raleigh, North Carolina. The Company's expenditures of \$4.2 million for reusable surgical products during the nine months ended September 30, 2001 were substantially lower than the first nine months of 2000 expenditures of \$7.6 million. The Company's level of reusable surgical products exceeded its needs at the close of 2000, and management accordingly adjusted its new product expenditures this year. The Company expects to spend an additional \$3.0 million for reusable surgical products during the balance of 2001.

A new operating lease for the Company's new corporate offices located in Tampa, Florida commenced on March 24, 2001. The monthly lease payments are \$38,300 and the lease term is 20 years. In addition, the Company incurred and capitalized approximately \$2.4 million as of September 30, 2001 for leasehold improvements, furniture and equipment for its corporate offices. The Company has completed this project.

As of September 30, 2001, the Company's outstanding balance under its \$45.0 million revolving credit facility was approximately \$14.9 million. The credit facility is secured by substantially all of the Company's assets and matures on June 30, 2003. The credit facility's interest rate varies between 225 and 275 basis points over LIBOR (2.637% as of September 30, 2001), depending on the Company's leverage. The credit facility requires the Company to maintain (a) minimum net worth of not less than \$37.0 million plus 75% of cumulative net income for each fiscal quarter beginning with the fiscal quarter ending March 31, 2000; (b) a leverage ratio of not more than 2.5 to 1.0; and (c) a fixed charge coverage

**Table of Contents**

ratio of 2.25 to 1.0 through December 31, 2002, and 2.35 to 1.0 thereafter. The credit facility restricts the Company in paying dividends, engaging in acquisition transactions, incurring additional indebtedness, and encumbering its assets.

The credit facility allows the Company to repurchase up to \$5 million of its stock from time to time through open market purchases at prevailing market prices. As of March 31, 2001, the Company had repurchased 75,400 shares of its common stock for \$1,118,100. The Company has not repurchased shares since the first quarter of 2001, and does not anticipate repurchasing any additional shares at this time.

As of September 30, 2001, the Company had cash of approximately \$599,000. The Company believes that its cash flows from operating activities and funds available under its credit facility will be sufficient to fund its growth and anticipated capital requirements for the next twelve months.

***Certain Considerations***

*This report, other documents that are publicly disseminated by the Company, and oral statements that are made on behalf of the Company contain or might contain both statements of historical fact and forward-looking statements. Examples of forward-looking statements include: (a) projections of revenue, earnings, capital structure, and other financial items, (b) statements of the plans and objectives of the Company and its management, (c) statements of future economic performance, and (d) assumptions underlying statements regarding the Company or its business. The cautionary statements set forth below discuss important factors that could cause actual results to differ materially from any forward-looking statements.*

*Sales Process and Market Acceptance of Products and Services.* The Company's future performance depends on its ability to increase revenues to new and existing customers. The Company has an extended sales process due to the complicated approval process within hospitals for purchases from new suppliers, the long duration of existing supply contracts, and implementation delays pending termination of a hospital's previous supply relationships. The long sales process inhibits the ability of the Company to quickly increase revenues from new and existing customers or enter into new markets. The Company's future performance will also depend on market acceptance of its combination of reusable surgical products, disposable accessory packs, instruments, and direct delivery and retrieval service.

*Need for Capital.* The Company's business is capital intensive and may require substantial capital expenditures during the next several years to achieve its expansion plans. In the longer term, the Company expects that its needs for capital expenditures will depend on its growth and opportunities. The Company's inability to obtain adequate capital could have a material adverse effect on the Company. See Liquidity and Capital Resources.

*New Product Offering; Dependence on a Supplier.* Surgical Express for Laparoscopy is the Company's first instrument offering. The Company is implementing this and other instrument programs and remains subject to a risk that the market will not broadly accept them. Further, the Company is relying on Aesculap, Inc. as its major source of supply of laparoscopic instruments for its first program. The Joint Marketing Agreement between SRI and Aesculap provides for Aesculap to furnish instruments to the Company for at least three years, subject to terms and conditions stated in the agreement. Any failure of Aesculap to furnish instruments for any reason would have a materially adverse effect on the Company's ability to implement this program.

*Dependence on Significant Customers.* During the nine months ended September 30, 2001, revenues from three hospital groups (Novation, Premier, Inc. and HPG) accounted for approximately 28%, 14% and 12% of the Company's revenues, respectively, compared to 19%, 17% and 12%, respectively, in the nine months ended September 30, 2000. No single hospital or surgery center

**Table of Contents**

accounted for more than 9% of the Company's revenues for the nine months ended September 30, 2001 and 2000, respectively. Although each Novation, Premier and HCA hospital currently make purchasing decisions on an individual basis, loss of a substantial portion of the Novation, Premier or HCA hospitals' business would have a material adverse effect on the Company.

*Competition.* The Company's business is highly competitive. The Company's competitors include a number of distributors and manufacturers, as well as the in-house reprocessing operations of hospitals. Certain of the Company's existing and potential competitors possess substantially greater resources than the Company. Some of the Company's competitors, including Allegiance Corporation, serve as the sole supplier of a wide assortment of products to a significant number of hospitals. Although the Company offers a substantial array of surgical products, many of its competitors have a greater number of products for the entire hospital, which in some instances is a competitive disadvantage for the Company. There is no assurance that the Company will be able to compete effectively with existing or potential competitors.

*Government Regulation.* Significant aspects of the Company's businesses are subject to state and federal statutes and regulations governing, among other things, medical waste-disposal and workplace health and safety. In addition, most of the products furnished or sold by the Company are subject to regulation as medical devices by the U.S. Food and Drug Administration (FDA), as well as by other federal and state agencies. The Company's facilities are subject to regular inspections by FDA officials. The FDA has authority to enjoin future violations, seize adulterated or misbranded devices, require the manufacturer to remove products from the market, and publicize relevant facts. Federal or state governments might impose additional restrictions or adopt interpretations of existing laws that could materially adversely affect the Company.

**Table of Contents**

**PART II OTHER INFORMATION**

Item 1. Legal Proceedings

Neither the Company nor any of its property is subject to any litigation or other legal proceeding that is expected to have a material effect on the Company or its business.

Item 2. Changes in Securities

None.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Submission of Matters to a Vote of Security Holders

None.

Item 5. Other Information

None.

Item 6. Exhibits and Reports on Form 8-K

**Reports on Form 8-K**

The Company did not file a report on Form 8-K during the third quarter of 2001.



**Table of Contents**

**SIGNATURE**

Pursuant to the requirements of the Securities and Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

SRI/SURGICAL EXPRESS, INC.

Date: October 25, 2001

By: /s/ James T. Boosales

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Executive Vice President

Chief Financial Officer