

BLUEFLY INC
Form 10-K
February 19, 2010

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 10-K

ANNUAL REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2009

OR

TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from _____ to _____

Commission File Number 001-14498

BLUEFLY, INC.

(Name of registrant as specified in its charter)

Delaware

(State or other jurisdiction of
incorporation or organization)

13-3612110

(I.R.S. Employer Identification Number)

42 West 39th Street, New York, NY
(Address of principal executive offices)

10018
(Zip Code)

Registrant's telephone number:(212) 944-8000

Securities registered pursuant to Section 12(b) of the Securities Exchange Act of 1934:

Title of each class
Common stock, par value \$.01 per share

Name of Exchange on Which Registered
The Nasdaq Stock Market LLC

Securities registered under Section 12(g) of the Exchange Act: None

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. Yes No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. Yes No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Exchange Act of 1934 during the past 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T during

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the past 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes
 No

Indicate by check mark whether disclosure of delinquent filers in response to Item 405 of Regulation S-K is not contained in this form, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of "large accelerated filer," "accelerated filer" and "smaller reporting company" in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer Accelerated filer Non-accelerated filer Smaller reporting company
(Do not check if a smaller reporting company)

Indicate by check mark if the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes
 No

As of February 15, 2010, there were 18,551,987 shares of Common Stock, \$.01 par value, of the registrant outstanding. The aggregate market value of the voting and non-voting common equity held by non-affiliates as of June 30, 2009, based upon the last sale price of such equity reported on the Nasdaq Capital Market, was approximately \$2.9 million. For purposes of this disclosure, shares of common stock held by persons who hold more than 10% of the outstanding shares of common stock and shares held by officers and directors of the registrant have been excluded as these persons may be deemed affiliates. This determination is not necessarily a conclusive determination for other purposes.

DOCUMENTS INCORPORATED BY REFERENCE

Certain information required by Part III of Form 10-K is incorporated by reference from the Registrant's definitive information statement, as filed on February 3, 2010, and proxy statement for the 2010 Annual Stockholders Meeting, which will be filed, with the Securities and Exchange Commission.

BLUEFLY, INC.

ANNUAL REPORT ON FORM 10-K

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PART I.

Special Note Regarding Forward-Looking Statements and Associated Risks

This Annual Report contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 (the "Exchange Act"). Forward-looking statements include, without limitation, any statement that may predict, forecast, indicate, or imply future results, performance, or achievements, and may contain the words "believe," "anticipate," "expect," "estimate," "project," "will be," "will continue," "likely result," or words or phrases of similar meaning. Forward-looking statements involve risks and uncertainties that may cause actual results to differ materially from the forward-looking statements ("Cautionary Statements"). The risks and uncertainties include, but are not limited to, those matters addressed herein under "Risk Factors." All subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf are expressly qualified in their entirety by the Cautionary Statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which speak only as of their dates. We undertake no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

Item 1. Business

General

Bluefly, Inc. is a leading online retailer of designer brands, fashion trends and superior value. During 2009, we offered over 50,000 different styles for sale in categories such as men's, women's and accessories as well as house and home accessories from over 350 brands at discounts up to 75% off retail value. We launched the Bluefly.com Web site (the "Web site") in September 1998. Since its inception, www.bluefly.com has served over one and a half million customers.

Our common stock is listed on the Nasdaq Capital Market under the symbol "BFLY" and we are incorporated in the state of Delaware. Our executive offices are located at 42 West 39th Street, New York, New York 10018, and our telephone number is (212) 944-8000. Our Internet address is www.bluefly.com. We make available, free of charge, through our Web site, our annual report on Form 10-K, quarterly reports on Form 10-Q, current reports on Form 8-K, and amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Exchange Act as soon as reasonably practicable after we electronically file such material with, or furnish it to, the Securities and Exchange Commission (the "SEC").

In this report, the terms "we," "us," "Bluefly" and the "Company" refer to Bluefly, Inc. and its predecessors and subsidiaries, unless the context indicates otherwise.

Recent Developments

On December 21, 2009, we entered into a Securities Purchase Agreement with Rho Ventures, L.P. ("Rho"), pursuant to which we agreed to issue and sell to Rho up to 8,823,529 newly issued shares (the "Private Placement Shares") of our common stock, par value \$.01 per share (the "Common Stock"), for an aggregate purchase price of \$15,000,000, or \$1.70 per share, in a private placement transaction (the "Private Placement"). We issued and sold 2,786,337 of the Private Placement Shares to Rho at an initial closing (the "Initial Closing") held on December 21, 2009 for an aggregate purchase price of approximately \$4,737,000. We will issue and sell the remaining 6,037,192 of the Private Placement Shares following the receipt of stockholder approval and the consummation of the Private Placement. At the Initial Closing, affiliates of Soros Fund Management L.L.C. ("Soros") and private funds associated with Maverick Capital, Ltd. ("Maverick") converted \$3,000,000 in aggregate principal amount of subordinated notes into an aggregate of 1,764,706

shares of Common Stock at a conversion price of \$1.70 per share. In addition, following the receipt of stockholder approval and consummation of the Private Placement, our board of directors (the “Board”) will be restructured to include 10 members, consisting of three classes of directors with staggered terms.

Business Strategy

Our goal is to offer our customers the best designer brands and latest fashion trends at superior values. We offer the same types of on-trend and in-season designer merchandise as are sold in luxury department stores at discounted prices. Similarly, we are able to offer an upscale shopping experience not available at off-price stores or outlet malls because of our merchandise selection and the presentation and product search capabilities offered by our site. The frequent addition of new on-trend products to our Web site is also one of the key factors to our marketing strategy, as it gives our shoppers reason to visit the site often.

Our business is also designed to provide a compelling value proposition for our suppliers and, in particular, the more than 350 top designer brands that we offer on our Web site. Because we work with our suppliers both at the beginning and throughout the

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season, we are able to help them manage inventory and cash flow. We also create an environment that is respectful of the brands we sell. Our buyers all have backgrounds in a full price branded retail environment. Our Web site creates a high-end retail environment that offers only the best designer brands and the most current trends. In doing so, we support our vendors' brands, rather than diluting them as traditional off-price channels do.

We believe that the Internet is the optimal medium to support our retail strategy. We are able to communicate frequently and in a timely manner with our customer base. We are also able to apply direct marketing customer file management principles that allow us to optimize sales opportunities from the customer file and to augment that response by offering our loyal customers targeted promotions including previews and early access to special product assortment and exclusive offers. Additionally, we can offer our customers a wide range of products as the number of items that we offer is not limited by the high costs of printing and mailing catalogs. With the Internet, we can automatically update our offering as new products arrive and other items sell out. By using a real-time inventory database, we can create a personalized shopping environment and allow our customers to search for the products that specifically interest them and are available in their size. In addition, we believe that we are able to more economically and consistently maintain an upscale environment through the design of a single online storefront.

We believe that we have created a customer experience that competes with full-price retailers and is fundamentally better than that offered by traditional off-price retailers. Similarly, we believe that our upscale atmosphere, professional photography and premium merchandise offering create a superior distribution channel for designers who wish to liquidate their end-of-season and excess merchandise without suffering the brand dilution inherent in traditional off-price channels. Our customer research suggests that this strategy has been successful.

E-Commerce And The Online Apparel Market

The continued growth of e-commerce has been widely reported. According to projections published by eMarketer, U.S. online retail sales are expected to grow 7.5% to \$141 billion in 2010, with continued increases through 2013 to over \$189 billion.

Marketing

Our marketing efforts are focused both on acquiring new customers and retaining existing customers. Active Bluefly customers visit the site frequently and purchase from one season to the next at high levels with great predictability. A significant portion of our sales to existing customers are driven by our customer emails, which highlight new promotions and products, and provide special previews to customers who have asked to be included in our email list. In addition, we believe that our sales to existing customers are driven by all aspects of our customer experience, including our Web site design, packaging, delivery and customer service.

Prior to 2005, we acquired new customers primarily through online advertising, word-of-mouth, sweepstakes and our affiliate program. In September 2005, we began a national advertising campaign that featured both print and television. Over the past four and a half years we have increased awareness by targeting general advertising efforts to a more fashion focused customer. Over the past three years we further refined our marketing strategy by aligning ourselves with entertainment properties, such as Project Runway, BravoTV, Lifetime TV and targeted shows on The CW including Gossip Girl and America's Next Top Model.

Merchandising

We buy merchandise directly from designers as well as from other third party indirect resources. Currently, we offer products from more than 350 name brand designers. We believe that we have been successful in developing vendor

relationships, in part, because we have devoted substantial resources to establishing our Web site as a high-end retail environment. We are committed to displaying all of our merchandise in an attractive manner, offering superior customer service and gearing all aspects of our business towards creating a better channel for top designers. In both 2009 and 2008, we purchased approximately 31% of our inventory from one supplier.

Warehousing And Fulfillment

When we receive an order, the information is transmitted to our third party warehouse and fulfillment center located in Ohio, where the items included in the order are picked, packed and shipped directly to the customer. Our inventory database is updated on a real-time basis, allowing us to display on our Web site only those styles, sizes and colors of product available for sale.

We focus on customer satisfaction throughout our organization. In December 2009, during our peak weeks of the holiday season, the vast majority of our orders were shipped within one business day from receipt of the customer's order.

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Customer Service

We believe that a high level of customer service and support is critical to differentiating ourselves from traditional off-price retailers and maximizing customer acquisition and retention efforts. Our customer service effort starts with our Web site, which is designed to provide an intuitive shopping experience. An easy-to-use help center is available on the Web site and is designed to answer many of our customers' most frequently asked questions. For customers who prefer e-mail, chat or telephone assistance, customer service representatives are available seven days a week to provide assistance. We utilize customer service representatives from a third party call center that has a team dedicated to our business. We also maintain a supervisor in our corporate office, who provides special services and assists in the training and management of the other representatives. To ensure that customers are satisfied with their shopping experience, we generally allow returns for any reason within 60 days of the sale for a full refund.

In November 2008 we were awarded the "International Service Excellence Award" from the International Council of Customer Service Organizations. This award recognizes customer service excellence in management systems worldwide. We have also twice been awarded the "E-tailing Excellence Award" from the e-tailing group. This award recognizes online merchants who excel in customer service.

Technology

We have implemented a broad array of technologies that facilitate Web site management, complex database search functionality, customer interaction and personalization, transaction processing and customer service functionality. Such technologies include a combination of proprietary technology and commercially available, licensed technology. To address the critical issues of privacy and security on the Internet, we incorporate, for transmission of confidential personal information between customers and our Web server, Secure Socket Layer Technology such that all data is transmitted via a 128-bit encrypted session. The computer and communications equipment on which our Web site is hosted are currently located at a third party facility in New York.

Competition

E-commerce generally, and, in particular, the online retail apparel and fashion accessories market, is a relatively dynamic, high-growth market. Our competition for online customers comes from a variety of sources, including existing land-based retailers that are using the Internet to expand their channels of distribution, established Internet companies and less established companies. In addition, our competition for customers comes from traditional direct marketers, designer brands that may attempt to sell their products directly to consumers through the Internet and land-based off-price retail stores, which may or may not use the Internet in the future to grow their customer base. Many of these competitors have longer operating histories, significantly greater resources, greater brand recognition and more firmly established supply relationships. Moreover, we expect additional competitors to emerge in the future.

We believe that the principal competitive factors in our market include: brand recognition, merchandise selection, price, convenience, customer service, order delivery performance and site features.

Intellectual Property

We rely on various intellectual property laws and contractual restrictions to protect our proprietary rights in services and technology, including confidentiality, invention assignment and nondisclosure agreements with employees and contractors. Despite these precautions, it may be possible for a third party to copy or otherwise obtain and use our intellectual property without our authorization. In addition, we pursue the registration of our trademarks and service marks in the U.S. and internationally and the registration of our domain name and variations thereon. However,

effective intellectual property protection may not be available in every country in which the services are made available online.

We also rely on technologies that we license from third parties. These licenses may not continue to be available to us on commercially reasonable terms in the future. As a result, we may be required to obtain substitute technology of lower quality and/or greater cost, which could materially adversely affect our business, financial condition, results of operations and cash flows.

We do not believe that our business, sales policies or technologies infringe the proprietary rights of third parties. However, third parties have in the past and may in the future claim that our business, sales policies or technologies infringe their rights. Any such claim, with or without merit, could be time consuming, result in costly litigation or require us to enter into royalty or licensing agreements. Such royalty or licensing agreements might not be available on terms acceptable to us, or at all. As a result, any such claim of infringement against us could have a material adverse effect upon our business, financial condition, results of operations and cash flows.

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Governmental Approvals And Regulations

We are not currently subject to direct regulation by any domestic or foreign governmental agency, other than regulations applicable to businesses generally, and laws or regulations directly applicable to online commerce. We are not aware of any permits or licenses that are required in order for us, generally, to sell apparel and fashion accessories on the Internet, although licenses are sometimes required to sell products made from specific materials. In addition, permits or licenses may be required from international, federal, state or local governmental authorities to operate or to sell certain other products on the Internet in the future. No assurances can be given that we will be able to obtain such permits or licenses. We may be required to comply with future national and/or international legislation and statutes regarding conducting commerce on the Internet in all or specific countries throughout the world. No assurance can be made that we will be able to comply with such legislation or statutes. Our Internet operations are not currently impacted by federal, state, local and foreign environmental protection laws and regulations.

Seasonality And Fashion Trends

Our business is affected by seasonality, which historically has resulted in higher sales volume during our fourth quarter, which ends December 31. We recognized 30%, 29% and 33% of our annual revenue during the fourth quarter of 2009, 2008 and 2007, respectively. In addition, our business fluctuates according to changes in customer preferences dictated in part by fashion trends. The cyclical nature of our business requires us to carry a significant amount of inventory, especially prior to peak selling seasons when we generally build up our inventory levels. As a result, we are vulnerable to demand and pricing shifts and to errors in selection and timing of merchandise purchases.

Employees

As of February 15, 2010, we had 81 full-time employees and 2 part-time employees, as compared to 93 full-time employees and 1 part-time employee as of February 15, 2009. None of our employees are represented by a labor union.

Item 1A. Risk Factors

We Have A History Of Losses And Losses May Continue In The Future. As of December 31, 2009, we had an accumulated deficit of \$147,468,000. We incurred net losses of \$4,369,000, \$11,340,000 and \$15,829,000 for the years ended December 31, 2009, 2008 and 2007, respectively. We have incurred negative cash flows and cumulative net losses since inception. Although we have experienced revenue growth in recent years, this growth should not be considered indicative of future performance, particularly given the challenging economic environment that we now face.

Rho, Soros, Maverick, And Prentice Each Own A Large Amount Of Our Stock And Therefore Can Exert Significant Influence Over Our Management And Policies. As of February 15, 2010, Rho owned approximately 15% of our Common Stock, Soros owned approximately 33% of our Common Stock, Maverick owned approximately 20% of our Common Stock and investment entities and accounts managed and advised by Prentice Capital Management, LP (“Prentice”) owned approximately 16% of our Common Stock. We entered into an Amended and Restated Voting Agreement with Rho, Soros, Maverick and Prentice (the “Voting Agreement”), pursuant to which Rho and Soros each has the right to designate two designees to our Board, and Maverick and Prentice each has the right to designate one designee to our Board, in each case, subject to minimum ownership thresholds and compliance with applicable rules of the Nasdaq Stock Market LLC. The Voting Agreement also provides that one designee of each of Rho, Soros, Maverick and Prentice has the right to serve on each committee of our Board. If we establish an Executive Committee, a designee of each of Rho, Soros, Maverick and Prentice will be entitled to serve on such committee.

In view of their large percentage of ownership, Rho, Soros, Maverick and Prentice each have the ability to exert significant influence over our management and policies, such as the election of our directors, the appointment of new management and the approval of any other action requiring the approval of our stockholders, including any amendments to our certificate of incorporation, a sale of all or substantially all of our assets or a merger or a going private transaction.

The Continued Disruption in the Global Economic Environment, and Resulting Declines in Consumer Confidence and Spending, Could Have an Adverse Effect on Our Operating Results. The global economic environment continued to deteriorate substantially during 2009. This has affected our business as our business is dependent on consumer demand for our products. As a result, during the fourth quarter of 2009 and 2008, our revenues declined by approximately 11% and 8%, compared to the fourth quarters of 2008 and 2007, respectively. If the global economic environment continues to be weak or deteriorates further, there will likely be a negative effect on our revenues and earnings for the current fiscal year and continuing into fiscal 2011.

Our Lender Has Liens On Substantially All Of Our Assets And Could Foreclose In The Event That We Default Under Our Credit Facility. Under the terms of our credit facility, our lender has a first priority lien on substantially all of our assets,

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including our cash balances. If we default under the credit facility, our lender would be entitled to, among other things, foreclose on our assets (whether inside or outside a bankruptcy proceeding) in order to satisfy our obligations under the credit facility.

Our Ability To Maintain And Pay Our Indebtedness Under Our Credit Facility Is Dependent Upon Meeting Our Business Plan. We are required to pay interest under our credit facility on a monthly basis. Assuming we meet our business plan, we will be able to pay our interest as required. To a certain extent, however, our ability to meet our business plan, is subject to general economic, financial, competitive, legislative, regulatory and other factors that are beyond our control, and therefore we cannot assure you that based on our business plan we will generate sufficient cash flow from operations to enable us to pay our indebtedness under the credit facility and maintain our minimum availability requirement throughout the term of the credit facility. If we fall short of our business plan and are unable to raise additional capital, we could default under our credit facility. In the event of a default under the credit facility, our lender would be entitled, among other things, to foreclose on our assets (whether inside or outside a bankruptcy proceeding) in order to satisfy our obligations under the credit facility. See “Risk Factors – Our Lender Has Liens On Substantially All Of Our Assets And Could Foreclose In The Event That We Default Under Our Credit Facility.”

If We Are Not Accurate In Forecasting Our Revenues, We May Be Unable To Adjust Our Operating Plans In A Timely Manner. Because our business has not yet reached a mature stage, it is difficult for us to forecast our revenues accurately. We base our current and future expense levels and operating plans on expected revenues, but in the short-term a significant portion of our expenses are fixed. Accordingly, we may be unable to adjust our spending in a timely manner to compensate for any unexpected revenue shortfall. This inability could cause our operating results in some future quarter to fall below the expectations of securities analysts and investors. In that event, the trading price of our Common Stock could decline significantly. In addition, any such unexpected revenue shortfall could significantly affect our short-term cash flow and our net worth, which could require us to seek additional financing and/or cause a default under our credit facility. See “Risk Factors – Our Ability To Maintain And Pay Our Indebtedness Under Our Credit Facility Is Dependent Upon Meeting Our Business Plan.”

Our National Advertising Campaign and Other Marketing Initiatives May Not Be Successful. Our success depends on our ability to attract customers on cost-effective terms. We have relationships with online services, search engines, and other Web sites and e-commerce businesses to provide other links that direct customers to our Web site. In addition, during 2005 we launched our first national television and advertising campaign, and we have continued and expanded on that campaign since that time. Such campaigns are expensive and may not result in the cost effective acquisition of customers. We are relying on the campaign as a source of traffic to our Web site and new customers. If these campaigns and initiatives are not successful, our results of operations will be adversely affected.

We Purchase a Substantial Portion of Our Inventory from One Supplier. In both 2009 and 2008, we purchased approximately 31% of our inventory from one supplier. Should our relationship with this supplier deteriorate or terminate, or should this supplier lose some or all of its access to the products that we purchase from it, our performance could be adversely affected. Under such circumstances, we would be required to seek alternative sources of supply for these products, and there can be no assurance that we would be able to obtain such products from alternative sources on the same terms, or at all. A failure to obtain such products on as favorable terms could have an adverse effect on our revenue and/or gross margin.

We Do Not Have Long Term Contracts With Our Vendors And Therefore The Availability Of Merchandise Is At Risk. We do not have any agreements controlling the long-term availability of merchandise or the continuation of particular pricing practices. Our contracts with suppliers typically do not restrict such suppliers from selling products to other buyers. There can be no assurance that our current suppliers will continue to sell products to us on current terms or that we will be able to establish new or otherwise extend current supply relationships to ensure product

acquisitions in a timely and efficient manner and on acceptable commercial terms. In addition, in order to entice new vendors to open up relationships with us, we sometimes are required to either make prepayments or agree to shortened payment terms. Our ability to develop and maintain relationships with reputable suppliers and obtain high quality merchandise is critical to our success. If we are unable to develop and maintain relationships with suppliers that would allow us to obtain a sufficient amount and variety of quality merchandise on acceptable commercial terms, our ability to satisfy our customers' needs, and therefore our long-term growth prospects, would be materially adversely affected. See "Risk Factors - Brand Owners Could Establish Procedures to Limit Our Ability to Purchase Products Indirectly" and "Risk Factors – We Purchase a Substantial Portion of Our Inventory from One Supplier."

Unexpected Changes In Fashion Trends Could Cause Us To Have Either Excess or Insufficient Inventory. Fashion trends can change rapidly, and our business is highly sensitive to such changes. There can be no assurance that we will accurately anticipate shifts in fashion trends and adjust our merchandise mix to appeal to changing consumer tastes in a timely manner. If we misjudge the market for our products or are unsuccessful in responding to changes in fashion trends or in market

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demand, we could experience insufficient or excess inventory levels or higher markdowns, either of which would have a material adverse effect on our business, financial condition and results of operations.

We Will Be Subject To Cyclical Variations In The Apparel And E-Commerce Markets. The apparel industry historically has been subject to substantial cyclical variations. The recent economic downturn has affected retailers especially hard. Downturns, whether real or perceived, in economic conditions or prospects could adversely affect consumer spending habits and, therefore, have a material adverse effect on our revenue, cash flow and results of operations. Alternatively, any improvement, whether real or perceived, in economic conditions or prospects could adversely impact our ability to acquire merchandise and, therefore, have a material adverse effect on our business, prospects, financial condition and results of operations, as our supply of merchandise is dependent on the inability of designers and retailers to sell their merchandise in full-price venues. See “Risk Factors – We Do Not Have Long Term Contracts With Our Vendors And Therefore The Availability Of Merchandise Is At Risk.”

We Purchase Product From Some Indirect Supply Sources, Which Increases Our Risk of Litigation Involving The Sale Of Non-Authentic Or Damaged Goods. We purchase merchandise both directly from brand owners and indirectly from retailers and third party distributors. The purchase of merchandise from parties other than the brand owners increases the risk that we will mistakenly purchase and sell non-authentic or damaged goods, which could result in potential liability under applicable laws, regulations, agreements and orders. Moreover, any claims by a brand owner, with or without merit, could be time consuming, result in costly litigation, generate bad publicity for us, and have a material adverse impact on our business, prospects, financial condition and results of operations.

Security Breaches To Our Systems And Database Could Cause Interruptions to Our Business And Impact Our Reputation With Customers, And We May Incur Significant Expenses to Protect Against Such Breaches. A fundamental requirement for online commerce and communications is the secure transmission of confidential information over public networks. There can be no assurance that advances in computer capabilities, new discoveries in the field of cryptography, or other events or developments will not result in a compromise or breach of the algorithms we use to protect customer transaction and personal data contained in our customer database. A party who is able to circumvent our security measures could misappropriate proprietary information or cause interruptions in our operations. If any such compromise of our security were to occur, it could have a material adverse effect on our reputation with customers, thereby affecting our long-term growth prospects. In addition, we may be required to expend significant capital and other resources to protect against such security breaches or to remediate problems caused by such breaches.

Brand Owners Could Establish Procedures To Limit Our Ability To Purchase Products Indirectly. Brand owners have implemented, and are likely to continue to implement, procedures to limit or control off-price retailers’ ability to purchase products indirectly. In addition, several brand owners in the U.S. have distinctive legal rights rendering them the only legal importer of their respective brands into the U.S. If we acquire such product indirectly from distributors and other third parties who may not have complied with applicable customs laws and regulations, such goods could be subject to seizure from our inventory by U.S. Customs Service, and the importer may have a civil action for damages against us. See “Risk Factors - We Do Not Have Long Term Contracts With Our Vendors And Therefore The Availability Of Merchandise Is At Risk.”

We Are Heavily Dependent On Third-Party Relationships, And Failures By A Third Party Could Cause Interruptions To Our Business. We are heavily dependent upon our relationships with our fulfillment operations provider, third party call center and Web hosting provider, delivery companies like UPS and the United States Postal Service, and credit card processing companies such as Paymentech, Paypal and Cybersource to service our customers' needs. To the extent that there is a slowdown in mail service or package delivery services, whether as a result of labor difficulties, terrorist activity or otherwise, our cash flow and results of operations would be negatively impacted

during such slowdown, and the results of such slowdown would have a long-term negative effect on our reputation with our customers. The failure of our fulfillment operations provider, third party call center, credit card processors or Web hosting provider to properly perform their services for us would cause similar effects.

We Are In Competition With Companies Much Larger Than Ourselves. E-commerce generally and, in particular, the online retail apparel and fashion accessories market, is a dynamic, high-growth market and is rapidly changing and intensely competitive. Our competition for customers comes from a variety of sources including:

- existing land-based, full price retailers, that are using the Internet to expand their channels of distribution;
- less established online companies;
- internet sites;

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- traditional direct marketers; and
- traditional off-price retail stores, which may or may not use the Internet to grow their customer base.

Competition in our industry has intensified, and we expect this trend to continue as the list of our competitors grows. Many of our competitors and potential competitors have longer operating histories, significantly greater resources, greater brand name recognition and more firmly established supply relationships. We believe that the principal competitive factors in our market include:

- brand recognition;
- merchandise selection;
- price;
- convenience;
- customer service;
- order delivery performance; and
- Web site features.

There can be no assurance that we will be able to compete successfully against competitors and future competitors, and competitive pressures faced by us could force us to increase expenses and/or decrease our prices at some point in the future.

We Need To Further Establish Brand Name Recognition. We believe that further establishing, maintaining and enhancing our brand is a critical aspect of our efforts to attract and expand our online traffic. The number of Internet sites that offer competing services, many of which already have well established brands in online services or the retail apparel industry generally, increases the importance of establishing and maintaining brand name recognition. Promotion of our Web site will depend largely on our success in providing a high quality online experience supported by a high level of customer service, which cannot be assured. In addition, to attract and retain online users, and to promote and maintain our Web site in response to competitive pressures, we may find it necessary to increase substantially our advertising and marketing expenditures. If we are unable to provide high quality online services or customer support, or otherwise fail to promote and maintain our Web site, or if we incur excessive expenses in an attempt to promote and maintain our Web site, our long-term growth prospects would be materially adversely affected.

There Can Be No Assurance That Our Technology Systems Will Be Able To Handle Increased Traffic; Implementation Of Changes To Web Site. The satisfactory performance, reliability and availability of our Web site, transaction processing systems and network infrastructure are critical to our reputation and our ability to attract and retain customers, as well as maintain adequate customer service levels. Our revenues depend on the number of visitors who shop on our Web site and the volume of orders we can handle. Unavailability of our Web site or reduced order fulfillment performance would reduce the volume of goods sold and could also adversely affect consumer perception of our brand name. We may experience periodic system interruptions from time to time. If there is a substantial increase in the volume of traffic on our Web site or the number of orders placed by customers, we will be required to expand and upgrade further our technology, transaction processing systems and network infrastructure.

There can be no assurance that we will be able to accurately project the rate or timing of increases, if any, in the use of our Web site or expand and upgrade our systems and infrastructure to accommodate such increases on a timely basis. In order to remain competitive, we must continue to enhance and improve the responsiveness, functionality and features of our Web site, which is particularly challenging given the rapid rate at which new technologies, customer preferences and expectations and industry standards and practices are evolving in the online commerce industry. Accordingly, we redesign and enhance various functions on our Web site on a regular basis, and we may experience instability and performance issues as a result of these changes.

We May Be Subject To Higher Return Rates. We recognize that purchases of apparel and fashion accessories over the Internet may be subject to higher return rates than traditional store-bought merchandise. We have established a liberal return policy in order to accommodate our customers and overcome any hesitancy they may have with shopping via the Internet. As a result, our reserve for returns and credit card chargebacks for fiscal 2009, 2008 and 2007 has been 37.8%, 39.1% and 39.6%, respectively. If return rates are higher than expected, our business, prospects, financial condition, cash flows and results of operations could be materially adversely affected.

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Our Success Is Largely Dependent Upon Our Executive Personnel. We believe our success will depend to a significant extent on the efforts and abilities of our executive personnel. In particular, we rely upon their strategic guidance, their relationships and credibility in the vendor and financial communities and their ability to recruit key operating personnel. Our current employment agreements, with our Chief Executive Officer and Chief Financial Officer run through January 1, 2013 and our agreements with our Chief Marketing Officer and SVP of eCommerce run through September 2012. However there can be no assurance that any of them will not terminate their employment earlier. The loss of the services of any of our executive officers could have a material adverse effect on our credibility in the vendor communities and our ability to recruit new key operating personnel.

Our Success Is Dependent Upon Our Ability To Attract New Key Personnel. Our operations will also depend to a great extent on our ability to attract new key personnel with relevant experience and retain existing key personnel in the future. The market for qualified personnel is extremely competitive. Our failure to attract additional qualified employees could have a material adverse effect on our prospects for long-term growth.

We May Be Liable For Infringing The Intellectual Property Rights Of Others. Third parties may assert infringement claims against us. From time to time in the ordinary course of business we have been, and we expect to continue to be, subject to claims alleging infringement of the trademarks, patents and other intellectual property rights of third parties. These claims and any resulting litigation, if it occurs, could subject us to significant liability for damages. In addition, even if we prevail, litigation could be time-consuming and expensive and could result in the diversion of our time and attention. Any claims from third parties may also result in limitations on our ability to use the intellectual property subject to these claims unless we are able to enter into agreements with the third parties making these claims.

We May Be Liable for Product Liability Claims. We sell products manufactured by third parties, some of which may be defective. If any product that we sell were to cause physical injury or injury to property, the injured party or parties could bring claims against us as the retailer of the product. Our insurance coverage may not be adequate to cover every claim that could be asserted. If a successful claim were brought against us in excess of our insurance coverage, it could have a material adverse effect on our cash flow and on our reputation with customers. Unsuccessful claims could result in the expenditure of funds and management time and could have a negative impact on our business.

We Cannot Guarantee The Protection Of Our Intellectual Property. Our intellectual property is critical to our success, and we rely on trademark, copyright, domain names and trade secret protection to protect our proprietary rights. Third parties may infringe or misappropriate our trademarks or other proprietary rights, which could have a material adverse effect on our business, prospects, results of operations or financial condition. While we enter into confidentiality agreements with our employees, consultants and strategic partners and generally control access to and distribution of our proprietary information, the steps we have taken to protect our proprietary rights may not prevent misappropriation. We are pursuing registration of various trademarks, service marks and domain names in the United States and abroad. Effective trademark, copyright and trade secret protection may not be available in every country, and there can be no assurance that the United States or foreign jurisdictions will afford us any protection for our intellectual property. There also can be no assurance that any of our intellectual property rights will not be challenged, invalidated or circumvented. Moreover, even to the extent that we are successful in defending our rights, we could incur substantial costs in doing so.

Our Business Could Be Harmed By Consumers' Concerns About The Security Of Transactions Over The Internet. Concerns over the security of transactions conducted on the Internet and commercial online services, the increase in identity theft and the privacy of users may inhibit the growth of the Internet and commercial online services, especially as a means of conducting commercial transactions. Moreover, although we have developed systems and processes that are designed to protect consumer information and prevent fraudulent credit card transactions and other security breaches, failure to mitigate such fraud or breaches could have a material adverse effect on our business,

prospects, financial condition and results of operations.

We Face Legal Uncertainties Relating To The Internet In General And To Our Industry In Particular And May Become Subject To Costly Government Regulation. We are not currently subject to direct regulation by any domestic or foreign governmental agency, other than regulations applicable to businesses generally, and laws or regulations directly applicable to online commerce. However, it is possible that laws and regulations may be adopted that would apply to the Internet and other online services. Furthermore, the growth and development of the market for online commerce may prompt calls for more stringent consumer protection laws that may impose additional burdens on those companies conducting business online. The adoption of any additional laws or regulations may increase our cost of doing business and/or decrease the demand for our products and services and increase our cost of doing business.

The applicability to the Internet of existing laws in various jurisdictions governing issues such as property ownership, sales and other taxes, libel and personal privacy is uncertain and may take years to resolve. Any such new legislation or regulation, the

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application of laws and regulations from jurisdictions whose laws do not currently apply to our business, or the application of existing laws and regulations to the Internet and online commerce could also increase our cost of doing business. In addition, if we were alleged to have violated federal, state or foreign, civil or criminal law, we could face material liability and damage to our reputation and, even if we successfully defend any such claim, we would incur significant costs in connection with such defense.

We Face Uncertainties Relating To Sales And Other Taxes. We are not currently required to pay sales or other similar taxes in respect of shipments of goods into states other than Ohio and New York. However, state taxation laws and regulations may change in the future, and one or more states may seek to impose sales tax collection obligations on out-of-state companies, such as us, that engage in online commerce. In addition, any new operation in states outside Ohio and New York could subject shipments into such states to state sales taxes under current or future laws. A successful assertion by one or more states or any foreign country that the sale of merchandise by us is subject to sales or other taxes, could subject us to material liabilities and, to the extent that we pass such costs on to our customers, could decrease our sales.

The Holders Of Our Common Stock May Be Adversely Affected By The Rights Of Holders Of Preferred Stock That May Be Issued In The Future. Our Board has the authority to issue up to 15,479,250 additional shares of preferred stock, and to determine the price, rights, preferences and restrictions, including voting rights, of those shares, without any further vote or action by the stockholders. Accordingly, our Board is empowered, without approval of the holders of Common Stock, to issue preferred stock, for any reason and at any time, with such rates of dividends, redemption provisions, liquidation preferences, voting rights, conversion privileges and other characteristics as it may deem necessary or appropriate. The rights of holders of Common Stock will be subject to, and may be adversely affected by, the rights of holders of any preferred stock that may be issued in the future.

Our Ability To Utilize Our Net Operating Loss Carryforwards May Be Limited. Our federal net operating loss carryforwards are subject to limitation on how much may be utilized on an annual basis. The use of the net operating loss carryforwards may have additional limitations resulting from certain future ownership changes or other factors pursuant to Section 382 of the Internal Revenue Code (the "Code"), including the consummation of the Private Placement which has made us more vulnerable to an "ownership change" for purposes of Section 382 of the Code. If our net operating loss carryforwards are further limited, and we have taxable income which exceeds the available net operating loss carryforwards for that period, we would incur an income tax liability even though net operating loss carryforwards may be available in future years prior to their expiration, which may adversely affect our future financial position, financial results and cash flow.

We Rely On The Effectiveness Of Our Internal Controls. Section 404 of the Sarbanes-Oxley Act of 2002 requires that we establish and maintain an adequate internal control structure and procedures for financial reporting and assess on an on-going basis the design and operating effectiveness of our internal control structure and procedures for financial reporting. Our independent registered public accounting firm will be required to audit the design and operating effectiveness of our internal controls and attest to management's assessment of the design and the effectiveness of our internal controls. The first such audit will be required for our fiscal year ending December 31, 2010. It is possible that, as we prepare for this audit, we could discover certain deficiencies in the design and/or operation of our internal controls that could adversely affect our ability to record, process, summarize and report financial data. We have invested and will continue to invest significant resources in this process. Because an audit of our internal controls has not been required to be reported in the past, we are uncertain as to what impact a conclusion that deficiencies exist in our internal controls over financial reporting would have on the trading price of our Common Stock.

Item 1B. Unresolved Staff Comments

None.

Item 2. Properties

We lease approximately 18,000 square feet of office space in New York City. The property is in good operating condition. The leases covering such office space will expire through 2012. Our total lease expense for such office space during 2009 was approximately \$665,000.

Item 3. Legal Proceedings

We currently, and from time to time, are involved in litigation incidental to the conduct of our business. However, we are not party to any lawsuit or proceeding which, in the opinion of management, is likely to have a material adverse effect on us.

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Item 4. Submission of Matters to a Vote of Security Holders

No matter was submitted to a vote of stockholders of the Company during the fourth quarter of 2009.

PART II.

Item 5. Market For Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities

Market Information

Our Common Stock is quoted on The Nasdaq Capital Market. The following table sets forth the high and low sales prices for the Common Stock for the periods indicated, as reported by The Nasdaq Capital Market:

| Quarter | Year Ended December 31, | | | |
|---------|-------------------------|---------|---------|---------|
| | 2009 | | 2008 | |
| | High | Low | High | Low |
| First | \$ 0.99 | \$ 0.32 | \$ 7.90 | \$ 3.80 |
| Second | \$ 1.79 | \$ 0.98 | \$ 5.00 | \$ 2.05 |
| Third | \$ 2.24 | \$ 1.00 | \$ 4.17 | \$ 1.64 |
| Fourth | \$ 2.65 | \$ 1.59 | \$ 2.54 | \$ 0.55 |

On March 13, 2008, the Board of Directors approved a one for ten reverse stock split, which went into effect on April 3, 2008. Retroactive restatement has been given to all share numbers in this report, and accordingly, all amounts including per share amounts are shown on a post-split basis.

Holders

As of February 15, 2010, there were less than 500 holders of record of the Common Stock. We believe that there were less than 5,000 beneficial holders of the Common Stock as of such date.

Dividends

We have never declared or paid cash dividends on our Common Stock. In addition, the terms of our credit facility prohibit us from paying cash dividends without the consent of our lender. We currently intend to retain any future earnings to finance future growth and, therefore, do not anticipate paying any cash dividends in the foreseeable future.

Equity Compensation Plan Information

The following table sets forth information as of December 31, 2009 with respect to our equity compensation plans which have been approved by its stockholders. We have one equity compensation plan that was not approved by its stockholders.

| (a) | (b) | (c) |
|-----------------------------------|-----|--|
| Number of Securities to Be Issued | | Number of Securities Remaining Available for Future Issuance under |

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| Plan Category | upon Exercise of Outstanding Options, Warrants and Rights | Weighted Average Exercise Price of Outstanding Options, Warrants and Rights | Equity Compensation Plans (Excluding Securities Reflected in Column (a)) |
|--|--|--|---|
| Equity compensation plans approved by security holders | 204,064(1) | \$ 8.53(2) | 1,184,752(3) |
| Equity compensation plans not approved by security holders | 16,010 | \$ 9.24 | — |
| Total | 220,074(1) | \$ 8.58(2) | 1,184,752 |

(1) Includes 191,750 options to purchase shares of Common Stock and 12,314 Deferred Stock Units.

(2) Weighted average exercise price includes options to purchase shares of Common Stock and Deferred Stock Units referred to in Note (1) above.

(3) Subsequent to year end, the 2005 Plan was amended to increase the number of securities remaining available for future issuance by an additional 1,500,000 shares.

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The following is a summary of the material provisions of the Bluefly, Inc. 2000 Stock Option Plan (the “2000 Plan”), our only equity compensation plan that has not been approved by our stockholders.

Eligibility. Key employees of the Company who are not officers or directors of the Company and its affiliates and consultants to the Company are eligible to be granted options.

Administration of the 2000 Plan. The Option Plan/Compensation Committee administers the 2000 Plan. The Option Plan/Compensation Committee has the full power and authority, subject to the provisions of the 2000 Plan, to designate participants, grant options and determine the terms of all options. The 2000 Plan provides that no participant may be granted options to purchase more than 1,000,000 shares of Common Stock in a fiscal year. The Option Plan/Compensation Committee is required to make adjustments with respect to options granted under the 2000 Plan in order to prevent dilution or expansion of the rights of any holder. The 2000 Plan requires that the Option Plan/Compensation Committee be composed of at least two directors.

Amendment. The 2000 Plan may be wholly or partially amended or otherwise modified, suspended or terminated at any time or from time to time by the Board of Directors, but no amendment without the approval of our stockholders shall be made if stockholder approval would be required under any law or rule of any governmental authority, stock exchange or other self-regulatory organization to which we are subject. Neither the amendment, suspension or termination of the 2000 Plan shall, without the consent of the holder of an option under the 2000 Plan, alter or impair any rights or obligations under any option theretofore granted.

Options Issued Under 2000 Plan. The Option Plan/Compensation Committee determines the term and exercise price of each option under the 2000 Plan and the time or times at which such option may be exercised in whole or in part, and the method or methods by which, and the form or forms in which, payment of the exercise price may be paid.

Upon the exercise of an option under the 2000 Plan, the option holder shall pay us the exercise price plus the amount of the required federal and state withholding taxes, if any. The 2000 Plan also allows participants to elect to have shares withheld upon exercise for the payment of withholding taxes.

The unexercised portion of any option granted to a key employee under the 2000 Plan generally will be terminated (i) 30 days after the date on which the optionee's employment is terminated for any reason other than (a) Cause (as defined in the 2000 Plan), (b) retirement or mental or physical disability, or (c) death; (ii) immediately upon the termination of the optionee's employment for Cause; (iii) three months after the date on which the optionee's employment is terminated by reason of retirement or mental or physical disability; or (iv) (A) 12 months after the date on which the optionee's employment is terminated by reason of his death or (B) three months after the date on which the optionee shall die if such death occurs during the three-month period following the termination of the optionee's employment by reason of retirement or mental or physical disability. The Option Plan/Compensation Committee has in the past, and may in the future, extend the period of time during which an optionee may exercise options following the termination of his or her employment.

Under the 2000 Plan, an option generally may not be transferred by the optionee other than by will or by the laws of descent and distribution. During the lifetime of an optionee, an option under the 2000 Plan may be exercised only by the optionee or, in certain instances, by the optionee's guardian or legal representative, if any.

Purchases of Equity Securities by the Issuer and Affiliated Purchasers

Total Number of
Shares Purchased

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| Period | Total Number of Shares Purchased(1) | Average Price Paid per Share | as Part of Publicly Announced Programs | Maximum Dollar Value that May Yet be Purchased Under the Programs |
|--|-------------------------------------|------------------------------|--|---|
| October 1, 2009 – October 31, 2009 | 56,066 | \$ 1.65 | N/A | N/A |
| November 1, 2009 – November 30, 2009 | 25,000 | \$ 2.41 | N/A | N/A |
| December 1, 2009 – December 31, 2009 | 15,846 | \$ 2.47 | N/A | N/A |
| Total – Three months ended December 31, 2009 | 96,912 | \$ 1.98 | N/A | N/A |

(1) These shares were withheld by us to satisfy the income tax withholding obligations of certain officers and employees of the Company in connection with the distribution of common stock in respect of deferred stock units held by such officers and employees.

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Item 6. Selected Financial Data

The following selected financial data should be read in conjunction with the financial statements and the notes thereto and the information contained in Item 7, "Management's Discussion and Analysis of Financial Condition and Results of Operations." Historical results are not necessarily indicative of future results. The selected financial data for the years ended December 31, 2006 and 2005 and at December 31, 2007, 2006 and 2005 are derived from our audited financial statements not included in this report. All data is in thousands, except share data:

Statements of Operations Data:

| | Year Ended December 31, | | | | |
|--|-------------------------|-------------|-------------|-------------|------------|
| | 2009 | 2008 | 2007 | 2006 | 2005 |
| Net sales | \$ 81,222 | \$ 95,774 | \$ 91,493 | \$ 77,062 | \$ 58,811 |
| Cost of sales | 49,665 | 60,288 | 58,754 | 46,153 | 35,816 |
| Gross profit | 31,557 | 35,486 | 32,739 | 30,909 | 22,995 |
| Selling and fulfillment expenses | 16,675 | 19,620 | 18,898 | 15,808 | 12,880 |
| Marketing expenses | 8,404 | 14,523 | 16,063 | 14,196 | 6,961 |
| General and administrative expenses | 9,139 | 12,191 | 13,848 | 13,001 | 6,299 |
| Total operating expenses | 34,218 | 46,334 | 48,809 | 43,005 | 26,140 |
| Operating loss(1) | (2,661) | (10,848) | (16,070) | (12,096) | (3,145) |
| Interest expense(2) | (1,733) | (554) | (260) | (599) | (856) |
| Interest and other income | 25 | 62 | 501 | 502 | 181 |
| Net loss(3) | \$ (4,369) | \$ (11,340) | \$ (15,829) | \$ (12,193) | \$ (3,820) |
| Basic and diluted net loss per common share(1) | \$ (0.31) | \$ (0.90) | \$ (1.21) | \$ (2.28) | \$ (5.43) |
| Basic and diluted weighted average common shares outstanding(4), (5) | 14,003,534 | 13,369,257 | 13,091,130 | 8,017,053 | 1,615,302 |

Balance Sheet Data:

| | As of December 31, | | | | |
|---------------------------|--------------------|----------|----------|-----------|----------|
| | 2009 | 2008 | 2007 | 2006 | 2005 |
| Cash and cash equivalents | \$ 10,049 | \$ 4,004 | \$ 6,730 | \$ 20,188 | \$ 9,408 |
| Inventories, net | 17,668 | 23,157 | 28,492 | 24,189 | 16,893 |
| Other current assets | 4,278 | 4,347 | 3,589 | 4,229 | 3,536 |
| Total assets | 35,646 | 37,750 | 45,019 | 52,430 | 33,045 |
| Current liabilities | 12,611 | 16,250 | 17,922 | 14,603 | 11,936 |
| Total liabilities(6) | 12,611 | 19,356 | 17,982 | 14,603 | 17,180 |

| | | | | | |
|----------------------|--------|--------|--------|--------|--------|
| Stockholders' equity | 23,035 | 18,394 | 27,037 | 37,827 | 15,865 |
|----------------------|--------|--------|--------|--------|--------|

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- (1) This amount includes non-cash expense of approximately \$612,000, \$2.7 million, \$6.2 million and \$4.5 million in 2009, 2008, 2007 and 2006, respectively, relating to authoritative guidance regarding stock-based compensation, which we adopted in 2006. Results prior to 2006 have not been restated.
- (2) This amount includes approximately \$1.4 million in interest expense to related party stockholders in connection with our subordinated notes in 2009.
- (3) Excludes preferred stock dividends of \$37,000, \$44,000, \$2.2 million and \$5.0 million in 2008, 2007, 2006 and 2005, respectively, and excludes beneficial conversion feature expenses of \$712,000 and \$3.9 million in 2008 and 2006, respectively.
- (4) All share amounts, including per share amounts, have been restated to reflect a one for ten reverse stock split that occurred in 2008.
- (5) Weighted average shares increased to approximately 8.02 million in 2006 as a result of an equity financing consummated in June 2006 and the conversion of our preferred stock into common stock in connection with such financing.
- (6) For the 2008 and 2005 periods, respectively, this amount includes approximately \$3.1 million and \$5.2 million of notes and interest payable to related party stockholders.

Item 7. Management's Discussion And Analysis Of Financial Condition And Results Of Operations

This discussion and analysis of our financial condition and results of operations contains forward-looking statements that involve risks and uncertainties. We have based these forward-looking statements on our current expectations and projections of future events. However, our actual results could differ materially from those discussed herein as a result of the risks that we face, including but not limited to those risks stated in "Risk Factors," or faulty assumptions on our part. In addition, the following discussion should be read in conjunction with the audited financial statements and the related notes thereto included elsewhere in this report.

Overview

Bluefly, Inc. is a leading Internet retailer that sells over 350 brands of designer apparel, accessories and home furnishings at discounts of up to 75% off of retail value. We launched our Web site in September 1998.

Our net sales decreased approximately 15% to \$81,222,000 for the year ended December 31, 2009 from \$95,774,000 for the year ended December 31, 2008. Our gross margin increased to 38.9% for the year ended December 31, 2009 from 37.1% in 2008. The increase in gross margin was primarily related to an increase in improved product margins and a decrease in inventory reserves, in connection with the increase in improved product margins, caused by a shift in our merchandise mix. Our gross profit decreased by approximately 11% to \$31,557,000 for the year ended December 31, 2009 from \$35,486,000 for the year ended December 31, 2008. The decrease in gross profit is primarily attributable to a decrease in net sales.

Total marketing expenses (including staff related costs) decreased by 42% to \$8,404,000 for the year ended December 31, 2009 from \$14,523,000 for year ended December 31, 2008. We decreased our spending in marketing (excluding staff related costs) by 44% to \$7,603,000 for the full year 2009 from \$13,562,000 for the full year 2008. This decrease consisted primarily of a decrease in fixed costs relating to offline programs of approximately 60% and a decrease in variable costs related to online programs. The decreased spending resulted from a planned decrease in inventory

purchases in response to the overall decline in consumer spending. Inventory spending decreased approximately 22% compared to 2008. Marketing expenses as a percentage of net sales decreased to 10.4% for the year ended December 31, 2009 from 15.2% for the year ended December 31, 2008. During 2009, offline advertising expenses decreased, which caused the mix of marketing expenditures to shift toward online media. Management determined that online marketing programs were more efficient and more easily measurable.

We incurred an operating loss of \$2,661,000 for the year ended December 31, 2009 as compared to \$10,848,000 for the year ended December 31, 2008. The improvement in operating loss was primarily a result of decreases in variable operating fulfillment expenses, marketing expenses and general and administrative expenses. We believe that the decrease in net sales was primarily attributable to our planned decrease in inventory purchases in response to the overall decline in consumer spending.

Our reserve for returns and credit card chargebacks for the year ended December 31, 2009 decreased to 37.8% compared to 39.1% and 39.6% of gross sales for the years ended December 31, 2008 and 2007, respectively. Historically, our merchandise mix had been shifting towards higher end products, which tended to drive return rates higher. During 2009, we refined our merchandising mix to shift towards more contemporary merchandise and we believe this resulted in a decrease in the return rate. Additionally, we believe that the reduction in return rate was partially caused by customers making fewer impulse purchases, which are generally more likely to be returned.

A portion of our inventory includes merchandise on a pack and hold basis, where we either purchased with the intention of holding for the appropriate season or were unable to sell through in its entirety in a prior season and have determined to hold for the next selling season, subject (in some cases) to appropriate mark-downs. While we have historically increased the amount of inventory purchased on a pack and hold basis, we have made increased selective purchases of inventory in order to take advantage of opportunities in the current economic environment.

We recorded total share-based compensation expenses of \$612,000, \$2,706,000 and \$6,194,000 for the years ended December 31, 2009, 2008 and 2007, respectively.

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At December 31, 2009, we had an accumulated deficit of \$147,468,000. The net losses and accumulated deficit resulted primarily from the costs associated with developing and marketing our Web site and building our infrastructure, as well as non-cash beneficial conversion charges resulting from decreases in the conversion price of our Preferred Stock and the payment of dividends to holders of Preferred Stock.

Critical Accounting Policies

Management Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosures of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Significant estimates and assumptions include the adequacy of the allowances for sales returns, recoverability of inventories, useful lives of property and equipment, the realization of deferred tax assets, and the calculations related to stock-based compensation. Actual amounts could differ significantly from these estimates.

In addition, we currently estimate that we will have adequate liquidity to fund operations beyond December 31, 2010. Such estimate is based on projected revenues, expenses and timing of various payments. Should unforeseen events occur or should actual results differ from current estimates, we may be unable to meet payment obligations as they come due which would have a material adverse impact on our operations.

Revenue Recognition

We recognize revenue when the earnings process is complete and revenue is measurable. Gross sales consist primarily of revenue from product sales and shipping and handling charges and are net of promotional discounts. Net sales represent gross sales, less provision for returns, credit card chargebacks, and adjustments for uncollected sales taxes. Revenue is recognized when all the following criteria are met:

- A customer executes an order.
- The product price and the shipping and handling fee have been determined.
- Credit card authorization has occurred and collection is reasonably assured.
- The product has been shipped and received by the customer.

Deferred revenue, which consists primarily of goods shipped to customers but not yet received and customer credits is classified as current liabilities on our Balance Sheets.

Shipping and handling billed to customers are classified as revenue and freight cost incurred in connection with purchasing merchandise is classified as cost of goods sold.

Provision for Sales Returns and Doubtful Accounts

We now permit returns for any reason within 60 days of the sale. Accordingly, we establish a reserve for estimated future returns and bad debt at the time of shipment based primarily on historical data. We perform credit card authorizations and check the verification of our customers prior to shipment of merchandise. However, our future

return and bad debt rates could differ from historical patterns, and, to the extent that these rates increase significantly, it could have a material adverse effect on our business, prospects, cash flows, financial condition and results of operations. For the years ended December 31, 2009, 2008 and 2007, our returns reserves were 37.8%, 39.1% and 39.6%, respectively, of gross sales. Actual charges have not varied materially from historical percentages.

Inventory Valuation

Inventories, which consist of finished goods, are stated at the lower of cost or market value. Cost is determined by the first-in, first-out (“FIFO”) method. This valuation requires us to make judgments based on currently available information, about the saleability of such merchandise and the selling price, among other factors. Based upon this evaluation, we review our inventory levels in order to identify slow-moving merchandise and establish a reserve for such merchandise.

Deferred Tax Valuation Allowance

We recognize deferred income tax assets and liabilities on the differences between the financial statement and tax bases of assets and liabilities using enacted statutory rates in effect for the years in which the differences are expected to reverse. The

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effect on deferred taxes of a change in tax rates is realized in income or loss in the period that included the enactment date. We have assessed the future taxable income and determined that a 100% deferred tax valuation allowance is deemed necessary. In the event that we were to determine that we would be able to realize our deferred tax assets, an adjustment to the deferred tax valuation allowance would increase income in the period such determination is made.

Effective January 1, 2007, we adopted authoritative guidance relating to uncertainty in income taxes. It prescribes a comprehensive model for the manner in which a company should recognize, measure, present and disclose in its financial statements all material uncertain tax positions that they have taken or expect to take on a tax return. As of December 31, 2009 and 2008, the only tax jurisdiction to which we are subject to is the United States. Open tax years relate to years in which unused net operating losses were generated. As of the adoption of this authoritative guidance, our open tax years extend back to 1998. In the event that we conclude that we are subject to interest and/or penalties arising from uncertain tax positions, we will present interest and penalties as a component of income taxes. No amounts of interest or penalties were recognized in our Statements of Operations or Balance Sheets upon adoption of this authoritative guidance or as of and for the years ended December 31, 2009 and 2008.

Stock-Based Compensation

Authoritative guidance relating to stock-based compensation requires us to measure compensation cost for stock awards at fair value and recognize compensation over the service period for awards expected to vest. Determining the fair value of stock-based awards at the grant date requires considerable judgment, including estimating expected volatility, expected term, risk-free interest rate and expected forfeitures. If factors change and we employ different assumptions, stock-based compensation expense may differ significantly from what we have recorded in the past.

Results Of Operations

The following table sets forth our Statements of Operations data for the years ended December 31st. All data is in thousands except as indicated below:

| | 2009 | | 2008 | | 2007 | |
|--|------------------------|--------|------------------------|---------|------------------------|---------|
| | As a % of Net Sales | | As a % of Net Sales | | As a % of Net Sales | |
| Net sales | \$ 81,222 | 100.0% | \$ 95,774 | 100.0% | \$ 91,493 | 100.0% |
| Cost of sales | 49,665 | 61.1 | 60,288 | 62.9 | 58,754 | 64.2 |
| Gross profit | 31,557 | 38.9 | 35,486 | 37.1 | 32,739 | 35.8 |
| Selling and fulfillment expenses | 16,675 | 20.5 | 19,620 | 20.5 | 18,898 | 20.7 |
| Marketing expenses | 8,404 | 10.4 | 14,523 | 15.2 | 16,063 | 17.6 |
| General and administrative expenses | 9,139 | 11.2 | 12,191 | 12.7 | 13,848 | 15.1 |
| Total operating expenses | 34,218 | 42.1% | 46,334 | 48.4 | 48,809 | 53.4 |
| Operating loss | (2,661) | (3.3) | (10,848) | (11.3) | (16,070) | (17.6) |
| Interest (expense) income, net | (1,708) | (2.1) | (492) | (0.5) | 241 | 0.3 |
| Net loss | \$ (4,369) | (5.4)% | \$ (11,340) | (11.8)% | \$ (15,829) | (17.3)% |

We also measure and evaluate ourselves against certain other key operational metrics. The following table sets forth our actual results based on these other metrics for the years ended December 31st, as indicated below:

| | 2009 | 2008 | 2007 |
|--|-----------|-----------|-----------|
| Average order size (including shipping & handling) | \$ 266.66 | \$ 279.72 | \$ 276.58 |
| New customers added during the year* | 173,550 | 201,044 | 198,884 |

*Based on unique email addresses

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In addition to the financial statement items and metrics listed above, which are non-GAAP financial measurements, we also report gross sales, another non-GAAP financial measurement. We define gross sales as the total dollar amount of orders received by customers (including shipping and handling) net of customer credits, but before any reserves are taken for returns or bad debt. We believe that the presentation of gross sales is useful to investors because it provides an alternative measure of the total demand for the products sold by us and it provides a basis upon which to measure the percentage of total demand that is reserved for both returns and bad debt. Management uses the gross sales measure for these same reasons.

For The Year Ended December 31, 2009 Compared To The Year Ended December 31, 2008

Net sales: Gross sales for the year ended December 31, 2009 decreased by approximately 17% to \$130,531,000 from \$157,248,000 for the year ended December 31, 2008. The decrease in gross sales was primarily attributable to our planned decrease in inventory purchases in response to the overall decline in consumer spending and our streamlined business plan prior to our recent private placement. The provision for returns and credit card chargebacks and other credits was approximately 37.8% and 39.1% for 2009 and 2008, respectively, resulting in a provision of approximately \$49,309,000 and \$61,474,000 for the years ended December 31, 2009 and 2008, respectively. The decrease in this provision as a percentage of gross sales resulted from a reduction in the return rate, which was, in part, caused by a shift in our merchandise mix. In addition, we believe that the reduction in return rate was partially caused by customers making fewer impulse purchases, which are generally more likely to be returned. We refined our merchandising mix in 2008 to shift to more contemporary merchandise as part of our streamlined business plan prior to our recent private placement. Accordingly, we believe we experienced a corresponding decrease in the return rate. However, in 2010 we intend on shifting towards higher end products, which may result in higher return rates.

After the necessary provisions for returns, credit card chargebacks and adjustments for uncollected sales taxes, our net sales for the year ended December 31, 2009 was \$81,222,000. This represents a decrease of approximately 15% compared to the year ended December 31, 2008, in which net sales totaled \$95,774,000. The decrease in net sales resulted primarily from a 14% decrease in the number of new customers acquired and a 5% decrease in average order size compared to the prior year. We believe that the decrease in both of these measures was primarily attributable to our planned decrease in inventory purchases in response to the overall decline in consumer spending. Shipping and handling revenue (which is included in net sales) decreased by 18% to \$4,420,000 for the year ended December 31, 2009, from \$5,380,000 for the year ended December 31, 2008. Shipping and handling revenue decreased at a higher percentage than net sales as a result of a decreased number of customer orders compared to the prior year.

Cost of sales: Cost of sales consists of the cost of products sold to customers, in-bound and out-bound shipping costs, inventory reserves, commissions and packing materials. Cost of sales for the year ended December 31, 2009 totaled \$49,665,000, resulting in a gross margin of approximately 38.9%. Cost of sales for the year ended December 31, 2008 totaled \$60,288,000, resulting in a gross margin of 37.1%. The increase in gross margin was attributable to improved product margins, a decrease in inventory reserves and a decrease in the rate of returns caused by a shift in our merchandise mix.

Gross Profit: As a result of the decrease in net sales, gross profit decreased by approximately 11%, to \$31,557,000 for the year ended December 31, 2009, from \$35,486,000 for the year ended December 31, 2008. The decrease in gross profit was primarily the result of a decrease in net sales attributable to our planned decrease in inventory purchases in response to the overall decline in consumer spending and our streamlined business plan prior to our recent private placement, which was slightly offset by improved product margins.

Selling and fulfillment expenses: Selling and fulfillment expenses decreased by 15% for the year ended December 31, 2009 compared to the year ended December 31, 2008. Selling and fulfillment expenses were comprised of the

following:

| (All data in thousands) | Year Ended December 31, | | 2008 | As a % of Net Sales | As a % of Net Sales | Percentage Difference Increase (Decrease) |
|--|-------------------------|------------------------|-----------|------------------------|------------------------|--|
| | 2009 | As a % of Net Sales | | | | |
| Operating | \$ 7,857 | 9.6% | \$ 10,179 | 10.6% | (22.8)% | |
| Technology | 5,602 | 6.9 | 5,979 | 6.2 | (6.3) | |
| E-Commerce | 3,216 | 4.0 | 3,462 | 3.6 | (7.1) | |
| Total selling and fulfillment expenses | \$ 16,675 | 20.5% | \$ 19,620 | 20.5% | (15.0)% | |

As a percentage of net sales, our selling and fulfillment expenses remained unchanged at 20.5% for the years ended December 31, 2009 and 2008.

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Operating expenses include all costs related to inventory management, fulfillment, customer service, and credit card processing. Operating expenses for the year ended December 31, 2009 decreased by approximately 23% compared to the year ended December 31, 2008 as a result of decreased variable costs associated with fulfillment costs (e.g., picking and packing orders and processing returns), decreased credit card fees, a decrease in salary expenses and fees associated with our customer service call center. Operating expenses decreased at a higher percentage than net sales as a result of our streamlined business plan, which included, among other things, reductions in capital expenditures and delayed new hires.

Technology expenses consist primarily of staff related costs, amortization of capitalized costs and Web site hosting. For the year ended December 31, 2009, technology expenses decreased by approximately 6% compared to the year ended December 31, 2008. This decrease was attributable to a decrease in salary and salary related expenses of approximately \$478,000, a decrease in consulting fees of approximately \$281,000 and a decrease in web hosting and software support expenses of approximately \$149,000, which were partially offset by an increase in depreciation expenses, included in technology expenses, of approximately \$618,000.

E-Commerce expenses include expenses related to our photo design studio, image processing, and Web site design. For the year ended December 31, 2009, e-commerce expenses decreased by approximately 7% compared to the year ended December 31, 2008. This decrease was attributable to decreases in salary and salary related expenses of approximately \$108,000 and expenses associated with photo shoots of approximately \$36,000.

Marketing expenses: Marketing expenses decreased by 42% to \$8,404,000 for the year ended December 31, 2009 from \$14,523,000 for the year ended December 31, 2008.

Marketing expenses include expenses related to paid search, online and print advertising, television, fees to marketing affiliates, direct mail campaigns as well as staff related costs. As a percentage of net sales, our marketing expenses decreased to 10.4% for the year ended December 31, 2009 from 15.2% for the year ended December 31, 2008. Total expenses related to the national print and television advertising campaign for the year ended December 31, 2009 totaled \$1,877,000 compared to \$6,030,000 for the year ended December 31, 2008. This decrease of approximately \$4,153,000 was primarily due to a reduction in offline marketing spend, specifically, production costs and placement fees. However, in 2010 we intend to increase marketing expenses to accelerate revenue growth and accordingly, there can be no assurance that marketing expenses will continue to decrease. Total marketing expenses (excluding staff related costs) for the year ended December 31, 2009 decreased by approximately \$5,959,000 as compared to December 31, 2008. Expenses related to paid search, online integration and comparison engines decreased by \$992,000, \$403,000 and \$201,000, respectively.

General and administrative expenses: General and administrative expenses include merchandising, finance and administrative salaries and related expenses, insurance costs, accounting and legal fees, depreciation and other office related expenses. General and administrative expenses for the year ended December 31, 2009 decreased by approximately 25% to \$9,139,000 as compared to \$12,191,000 for the year ended December 31, 2008. The decrease in general and administrative expenses was primarily the result of a decrease in stock-based compensation related to equity awards of approximately \$1,908,000, a decrease in salary and salary related expenses of approximately \$230,000 and a decrease in overall professional fees of approximately \$336,000.

As a percentage of net sales, general and administrative expenses for the year ended December 31, 2009 decreased to approximately 11.2% from 12.7% for the year ended December 31, 2008.

Loss from operations: Operating loss decreased for the year ended December 31, 2009 to \$2,661,000 from \$10,848,000 for the year ended December 31, 2008.

Interest (expense) income, net: Interest income for the year ended December 31, 2009 decreased to \$25,000 from \$62,000 for the year ended December 31, 2008. These amounts related primarily to interest income earned on our cash balances.

Interest expense to related party stockholders for the year ended December 31, 2009 increased to \$1,413,000 compared to \$235,000 for the year ended December 31, 2008. The increase in interest expense to related party stockholders was primarily the result of the recognition of the embedded derivative financial liability relating to the embedded conversion feature within the subordinated convertible notes to related parties of approximately \$785,000 (which were converted into equity in December 2009), amortization of the debt discount of approximately \$343,000 and interest expense of approximately \$241,000 relating to our subordinated convertible notes.

Other interest expense for the year ended December 31, 2009 totaled \$320,000 compared to \$319,000 for the year ended December 31, 2008. Interest expense consists of fees paid in connection with our credit facility.

Net loss per share: Net loss per share decreased to \$0.31 per share for the year ended December 31, 2009 from \$0.90 per share for the year ended December 31, 2008.

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For The Year Ended December 31, 2008 Compared To The Year Ended December 31, 2007

Net sales: Gross sales for the year ended December 31, 2008 increased by approximately 4% to \$157,248,000 from \$151,435,000 for the year ended December 31, 2007. The increase in gross sales was primarily attributable to increased sales orders and a slight increase in average order size. The provision for returns and credit card chargebacks and other credits was approximately 39.1% and 39.6% for 2008 and 2007, respectively, resulting in a provision of approximately \$61,474,000 and \$59,942,000 for the years ended December 31, 2008 and 2007, respectively.

After the necessary provisions for returns, credit card chargebacks and adjustments for uncollected sales taxes, our net sales for the year ended December 31, 2008 was \$95,774,000. This represented an increase of approximately 5% compared to the year ended December 31, 2007, in which net sales totaled \$91,493,000. The increase in net sales resulted primarily from a slight increase in the number of new customers acquired and in the gross average order size compared to the prior year. Net sales grew at a slightly higher rate than gross sales because of a slight improvement in return rates. Shipping and handling revenue (which is included in net sales) increased by 12% to \$5,380,000 for the year ended December 31, 2008, from \$4,798,000 for the year ended December 31, 2007. Shipping and handling revenue for 2008 increased at a greater percentage than revenue as a whole as a result of an increased number of customer orders shipped express compared to 2007. In addition during part of 2007, in connection with the transition to the new warehouse, we were not able to offer customers express shipping.

Cost of sales: Cost of sales for the year ended December 31, 2008 totaled \$60,288,000, resulting in a gross margin of approximately 37.1%. Cost of sales for the year ended December 31, 2007 totaled \$58,754,000, resulting in a gross margin of 35.8%. The increase in gross margin was attributable to a decrease in inventory reserves (as 2007 included approximately \$550,000 of additional inventory reserves relating to our transition to a new fulfillment center and a write-off of approximately \$1,500,000 of inventory in the fourth quarter of 2007) which were partially offset by decreased product margins.

Gross Profit: As a result of the increases in net sales from 2007 to 2008, gross profit increased by approximately 8%, to \$35,486,000 for the year ended December 31, 2008, from \$32,739,000 for the year ended December 31, 2007. The increase in gross profit was primarily the result of an increase in net sales and a decrease in cost of sales resulting from a decrease in inventory reserves and a slight decrease in the rate of returns of products with higher product margins.

Selling and fulfillment expenses: Selling and fulfillment expenses increased by 4% for the year ended December 31, 2008 compared to the year ended December 31, 2007. Selling and fulfillment expenses were comprised of the following:

| (All data in thousands) | Year Ended December 31, | | | | Percentage |
|--|-------------------------|-------|-----------|-----------|------------|
| | 2008 | 2007 | As a % of | As a % of | Difference |
| | | | Net Sales | Net Sales | Increase |
| | | | | | (Decrease) |
| Operating | \$ 10,179 | 10.6% | \$ 10,554 | 11.6% | (3.6)% |
| Technology | 5,979 | 6.2 | 4,693 | 5.1 | 27.4 |
| E-Commerce | 3,462 | 3.6 | 3,651 | 4.0 | (5.2) |
| Total selling and fulfillment expenses | \$ 19,620 | 20.5% | \$ 18,898 | 20.7% | 3.8% |

As a percentage of net sales, our selling and fulfillment expenses decreased to 20.5% for the year ended December 31, 2008 from 20.7% for the year ended December 31, 2007.

Operating expenses for the year ended December 31, 2008 decreased by approximately 3.6% compared to the year ended December 31, 2007 as a result of decreased variable costs related to fulfillment rates per unit associated with order fulfillment (e.g., picking and packing orders and processing returns) and a decrease in incremental expenses relating to our transition of the fulfillment center of approximately \$721,000 incurred in 2007. These decreases were offset by increases in credit card fees of approximately \$162,000 compared to 2007.

For the year ended December 31, 2008, technology expenses increased by approximately 27.4% compared to the year ended December 31, 2007. This increase, primarily driven by the new site, resulted from an increase in depreciation, software support, web hosting expenses and consulting expenses. Consulting expenses incurred for 2008 were related to the development of our new Web site and capitalized accordingly. Approximately \$5,299,000 of expenses were capitalized in connection with the development of our new Web site, of which \$1,666,000 was incurred during 2008. Depreciation expenses relating to the new Web site were approximately \$736,000 and were included in technology expenses.

For the year ended December 31, 2008, e-commerce expenses decreased by approximately 5.2% compared to the year ended December 31, 2007, as increases in salary expenses were offset by decreased expenses associated with photo shoots.

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Marketing expenses: Marketing expenses decreased by 10% to \$14,523,000 for the year ended December 31, 2008 from \$16,063,000 for the year ended December 31, 2007.

As a percentage of net sales, our marketing expenses decreased to 15.2% for the year ended December 31, 2008 from 17.6% for the year ended December 31, 2007. Total expenses related to the national print and television advertising campaign for the year ended December 31, 2008 were \$6,030,000 compared to \$7,600,000 for the year ended December 31, 2007. This decrease of approximately \$1,570,000 was primarily due to a reduction in production costs and a decrease in placement and agency fees. Total marketing expenses for the year ended December 31, 2008 decreased by approximately \$1,346,000 as compared to December 31, 2007. Expenses related to affiliates, comparison engines and online integration increased by \$123,000, \$358,000 and \$400,000, respectively. These increases were offset by the following decreases: \$137,000 related to paid search, \$162,000 related to sweepstakes and \$202,000 related to direct mail campaigns.

General and administrative expenses: General and administrative expenses for the year ended December 31, 2008 decreased by approximately 12.0% to \$12,191,000 as compared to \$13,848,000 for the year ended December 31, 2007. The decrease in general and administrative expenses was primarily the result of a decrease in stock-based compensation related to equity awards of approximately \$3,150,000 included in the 2007 period. These amounts were offset by increases in rent expense of \$163,000, consultants and professional fees of \$88,000, and an increase in salary and salary related expenses of \$1,154,000. Salary expenses include approximately \$551,000 of expenses in connection with compensation of former executives.

As a percentage of net sales, general and administrative expenses for the year ended December 31, 2008 decreased to approximately 12.7% from 15.1% for the year ended December 31, 2007.

Loss from operations: Operating loss decreased for the year ended December 31, 2008 to \$10,848,000 from \$16,070,000 for the year ended December 31, 2007.

Interest (expense) income, net: Interest and other income for the year ended December 31, 2008 decreased to \$62,000 from \$501,000 for the year ended December 31, 2007.

We incurred interest expense to related party stockholders for the year ended December 31, 2008 of approximately \$235,000. Interest expense to related party stockholders consisted of amortization expense from warrants issued to certain related parties and interest expense relating to our then outstanding subordinated convertible notes issued to Soros and Maverick in July 2008.

Other interest expense for the year ended December 31, 2008 totaled \$319,000 compared to \$260,000 for the year ended December 31, 2007.

Net loss per share: Net loss per share decreased to \$0.90 per share for the year ended December 31, 2008 from \$1.21 per share for the year ended December 31, 2007.

Liquidity And Capital Resources

General

At December 31, 2009, we had approximately \$10.0 million in cash and cash equivalents compared to \$4.0 million and \$6.7 million at December 31, 2008 and 2007, respectively. Working capital at December 31, 2009, 2008 and 2007 was \$19.4 million, \$15.3 million and \$20.9 million, respectively.

As of December 31, 2009, we had an accumulated deficit of \$147.5 million. We have incurred negative cash flows and cumulative net losses since inception. The continued global economic downturn has negatively impacted, and may in the future negatively impact, our liquidity. Prior to the beginning of the economic downturn in the second half of 2008, we had experienced consistent revenue growth. This growth should not be considered indicative of our future performance, particularly given the challenging economic environment that we now face.

We believe that our existing cash balance, combined with working capital and proceeds from the December 2009 Private Placement, described further below, will be sufficient to enable us to meet planned expenditures through at least the next 12 months. There can be no assurance that we will achieve or sustain positive cash flows from operations or profitability. If we are unable to maintain adequate liquidity, future operations will need to be scaled back or discontinued.

Recent Developments

On December 21, 2009, we entered into a Securities Purchase Agreement with Rho, pursuant to which we agreed to issue and sell to Rho up to 8,823,529 Private Placement Shares of our Common Stock, for an aggregate purchase price of \$15,000,000, or \$1.70 per share, in a Private Placement. We issued and sold 2,786,337 of the Private Placement Shares to Rho at an Initial

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Closing held on December 21, 2009 for an aggregate purchase price of approximately \$4,737,000. We will issue and sell the remaining 6,037,192 of the Private Placement Shares following the receipt of stockholder approval and the consummation of the Private Placement. At, and as a condition to, the Initial Closing, Soros and Maverick converted \$3,000,000 in aggregate principal amount of subordinated notes into an aggregate of 1,764,706 shares of Common Stock at a conversion price of \$1.70 per share. At conversion, we paid in cash approximately \$347,000 of interest on the subordinated convertible notes.

Credit Facility

Pursuant to the terms of our credit facility, as amended, Wells Fargo provides us with a revolving loan and issues letters of credit in favor of suppliers or factors. The credit facility is secured by a lien on substantially all of our assets. Availability under the credit facility is determined by a formula that takes into account a certain percentage of our inventory and a certain percentage of our accounts receivable. The maximum availability is currently \$7,500,000, but can be increased to \$12,500,000 at our request, subject to certain conditions. As of December 31, 2009, total availability under the credit facility was approximately \$3.2 million of which \$2.9 million was committed for letters of credit in favor of suppliers, leaving approximately \$233,000 available for further borrowings. The terms of the credit facility contain a material adverse condition clause. In the event of a material adverse change in our financial condition, we would not be able to obtain additional borrowings under the credit facility and existing borrowings would become due and payable.

Interest accrues monthly on the average daily amount outstanding under the credit facility during the preceding month at a per annum rate equal to the prime rate plus 0.75% or LIBOR plus 3.25%. We also pay a monthly commitment fee on the unused portion of the credit facility (i.e., \$7,500,000 less the amount of loans outstanding) equal to 0.50%, which has since been amended in connection with the December 2009 Private Placement to increase the monthly commitment fee on the unused portion of the credit facility from 0.50% to 0.75%, and a servicing fee of \$3,333 per month. We also pay Wells Fargo certain fees to open letters of credit and guarantees in an amount equal to a certain specified percentage of the face amount of the letter of credit for each thirty (30) days of such letter of credit, or a portion thereof, remains open.

Both availability under our credit facility and our operating cash flows are affected by the payment terms that we receive from suppliers and service providers, and the extent to which suppliers require us to provide credit support under our credit facility. In some instances, new vendors may require prepayments. We may make prepayments in order to open up these new relationships, or to gain access to inventory that would not otherwise be available to us. In addition, from time to time we make prepayments in connection with our advertising campaign, as in some circumstances we need to pay in advance of production. As of December 31, 2009, we had approximately \$238,000 of prepaid inventory and approximately \$12,000 of prepaid marketing on our Balance Sheet compared to \$155,000 and \$174,000 as of December 31, 2008 and \$294,000 and \$483,000 as of December 31, 2007.

Commitments and Long Term Obligations

As of December 31, 2009, we had the following commitments and long term obligations:

| | Total | Less Than 1 Year | 1-3 Years | 3-5 Years | More Than 5 Years |
|---------------------------|--------------|---------------------|--------------|-----------|----------------------|
| Employment Contracts(1) | \$ 6,674,000 | \$ 3,251,000 | \$ 3,423,000 | \$ — | — |
| Operating Leases | 946,000 | 469,000 | 477,000 | — | — |
| Marketing and Advertising | 2,401,000 | 2,401,000 | — | — | — |

Total commitments and long-term obligations \$ 10,021,000 \$ 6,121,000 \$ 3,900,000 \$ —\$ —

(1) Includes approximately \$1,300,000 in executive bonuses, of which \$108,000 was paid in January 2010.

While we believe that in order to grow the business, we will need to make additional marketing and advertising commitments in the future. However, our marketing budget is subject to a number of factors, including our results of operations.

Off Balance Sheet Arrangements

Warrants issued in conjunction with certain preferred stock financing transactions that we entered into in prior years are equity linked derivatives and accordingly represent an off balance sheet arrangement. These warrants were not classified as derivatives, but instead included as a component of stockholders' equity. See Statements of Changes in Stockholders' Equity for more information.

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Recent Accounting Pronouncements

In May 2008, the Financial Accounting Standards Board (“FASB”) issued authoritative guidance relating to convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement). This authoritative guidance requires the liability and equity components of convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement) to be separately accounted for in a manner that reflects the issuer's nonconvertible debt borrowing rate. The resulting debt discount is amortized over the period during which the debt is expected to be outstanding (i.e., through the first optional redemption date) as additional non-cash interest expense. The equity component is determined by deducting the fair value of the liability component. This authoritative guidance is effective beginning in our first quarter of 2009 and is required to be applied retrospectively to all presented periods, as applicable. As our Subordinated Notes could not have been settled in cash upon conversion, the adoption of this authoritative guidance on January 1, 2009 did not impact our financial position or operating results relating to our convertible debt.

In June 2008, the FASB issued authoritative guidance relating to determining whether instruments granted in share-based payment transactions are participating securities, which address whether financial instruments granted in share-based payment transactions are participating securities prior to vesting and, therefore, need to be included in the computation of earnings per share under the two-class method. As our financial instruments granted in share-based payment transactions are not participating securities prior to vesting, the adoption of this authoritative guidance on January 1, 2009 did not impact our financial position or operating results relating to the financial instruments granted pursuant to our share-based payment programs.

In June 2008, the FASB issued authoritative guidance relating to determining whether an instrument (or embedded feature) is indexed to an entity's own stock, which is effective January 1, 2009. It provides guidance in assessing whether an equity-linked financial instrument (or embedded feature) is indexed to an entity's own stock for purposes of determining whether the equity-linked instrument qualifies as a derivative instrument. We adopted this authoritative guidance on January 1, 2009. We have determined that our convertible notes contained an embedded conversion feature that is not indexed to our stock and, therefore, was classified as a derivative instrument. Upon adoption, we recognized and recorded a cumulative effect of a change in accounting principle of approximately \$779,000 as a decrease in accumulated deficit at January 1, 2009.

In April 2009, the FASB issued authoritative guidance relating to interim disclosures about fair values of financial instruments, which is effective June 15, 2009. It requires us to disclose the fair values of certain instruments in interim financial statements. We adopted the provisions of this authoritative guidance on June 30, 2009. The adoption of this authoritative guidance did not impact our financial position or operating results relating to our financial instruments.

In May 2009, the FASB issued authoritative guidance relating to subsequent events, which is effective June 15, 2009. It provides guidance for disclosing events that occur after the balance sheet date, but prior to the issuance of the financial statements. We adopted this authoritative guidance on June 30, 2009. The adoption of this authoritative guidance did not have any impact upon our financial position or operating results.

In June 2009, the FASB issued authoritative guidance relating to the hierarchy of generally accepted accounting principles, which is effective September 15, 2009. It does not alter current U.S. generally accepted accounting principles, but rather integrates existing accounting standards with other authoritative guidance. As a result of the integration, it will be a single source of authoritative guidance for non-governmental entities and will also supersede all other previously issued non-SEC accounting and reporting guidance. We adopted the provisions of this authoritative guidance on September 30, 2009. The adoption of this authoritative guidance did not have any impact

upon our financial position or operating results other than to change the references in the financial statement footnotes.

Item 7A. Quantitative and Qualitative Disclosures About Market Risk

We have assessed our vulnerability to certain market risks, including interest rate risk associated with financial instruments included in cash and cash equivalents. Due to the short-term nature of these investments we have determined that the risks associated with interest rate fluctuations related to these financial instruments do not pose a material risk to us.

Item 8. Financial Statements and Supplementary Data

The financial statements and supplementary data required by this item are included in Part IV, Item 15 of this Form 10-K and are presented beginning on page F-1.

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Item 9. Change in and Disagreements with Accountants on Accounting and Financial Disclosure.

None.

Item 9A(T). Controls and Procedures

Disclosure Controls and Procedures

As of the end of the period covered by this Form 10-K (the “Evaluation Date”), we carried out an evaluation, under the supervision and with the participation of our management, including our Chief Executive Officer and Chief Financial Officer, of the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)). Based upon that evaluation, our Chief Executive Officer and Chief Financial Officer concluded that, as of the Evaluation Date, our disclosure controls and procedures were effective in ensuring that information required to be disclosed by us in the reports that we file or submit under the Exchange Act were recorded, processed, summarized and reported, within the time periods specified in the SEC’s rules and forms, and were effective to ensure that information required to be disclosed by us in the reports that we file or submit under the Exchange Act was accumulated and communicated to our management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure.

Internal Control Over Financial Reporting

Management’s Report on Internal Control Over Financial Reporting.

Our management is responsible for establishing and maintaining adequate internal control over financial reporting as defined in Rules 13a – 15(f) and 15d – 15(f) under the Securities Exchange Act of 1934, as amended. Our management has assessed the effectiveness of our internal control over financial reporting based on the criteria set forth in Internal Control — Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (“COSO”). Based on its assessment under the criteria set forth in Internal Control — Integrated Framework, our management concluded that our internal control over financial reporting was effective as of December 31, 2009. This annual report does not include an attestation report of the our registered public accounting firm regarding internal control over financial reporting. Management’s report was not subject to attestation by the our independent registered public accounting firm pursuant to temporary rules of the Securities and Exchange Commission that permit us to provide only management’s report in this annual report.

Changes in Internal Control Over Financial Reporting

There have been no changes in our internal control over financial reporting that occurred during our most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

Item 9B. Other Information

On February 17, 2010, the Compensation Committee (the “Committee”) of the Board of Directors of the Company approved a discretionary cash bonus of \$150,000 for Melissa Payner-Gregor, the Company’s Chief Executive Officer for 2009 performance. This bonus was awarded in recognition of the Company’s 2009 performance, which significantly exceeded the expectations of the Committee. This bonus was awarded as a supplement to the formulaic bonus previously approved by the Committee, based upon adjusted EBITDA target levels, which resulted in a \$600,000 cash bonus for Ms. Payner-Gregor and a \$240,000 cash bonus for Kara Jenny, the Company’s Chief

Financial Officer.

PART III.

Item 10. Directors, Executive Officers and Corporate Governance

The information required by this Item is incorporated by reference from our definitive information statement filed with the SEC.

Item 11. Executive Compensation

The information required by this Item is incorporated by reference from our definitive information statement filed with the SEC.

Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information required by this Item is incorporated by reference from our definitive information statement filed with the SEC.

Item 13. Certain Relationships and Related Transactions and Director Independence

The information required by this Item is incorporated by reference from our definitive information statement filed with the SEC.

Item 14. Principal Accountant Fees and Services

The information required by this Item is incorporated by reference from our definitive proxy statement for the 2010 annual meeting of stockholders.

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PART IV.

Item 15. Exhibits and Financial Statement Schedules

(a) (1) Financial Statements:

REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRMS

FINANCIAL STATEMENTS:

Balance Sheets as of December 31, 2009 and 2008

Statements of Operations for the Years Ended December 31, 2009, 2008 and 2007

Statements of Changes in Stockholders' Equity for the Years Ended December 31, 2009, 2008 and 2007

Statements of Cash Flows for the Years Ended December 31, 2009, 2008 and 2007

Notes to Financial Statements

(2) Financial Statement Schedule:

SCHEDULE II — Valuation and Qualifying Accounts For the Three Years Ended December 31, 2009

(3) Exhibits:

Exhibit No. Description

3.1 Certificate of Incorporation of the Company (incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2000).

3.2 Certificate of Amendment to Certificate of Incorporation of the Company, dated April 3, 2008 (incorporated by reference to the Company's Current Report on Form 8-K, dated April 4, 2008).

3.3 By-Laws of the Company (incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2007).

3.4 Amendment to Bylaws of the Company (incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2007).

10.1 Amended and Restated 1997 Stock Option Plan (incorporated by reference to the Company's Definitive Proxy Statement on Schedule 14A, filed with the Commission on June 29, 2004).

- 10.2 Lease Agreement by and between the Company and Adams & Co. Real Estate, Inc., dated March 22, 1999 (incorporated by reference to the Company's Quarterly Report on Form 10-QSB for the quarterly period ended June 30, 1999).

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- 10.3 Bluefly, Inc. 2000 Stock Option Plan (incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2000).
- 10.4 Investment Agreement, dated November 13, 2000, by and among the Company, Bluefly Merger Sub, Inc., Quantum Industrial Partners LDC and SFM Domestic Investments LLC (incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarterly period ended September 30, 2000).
- 10.5 Common Stock and Warrant Purchase Agreement, dated May 24, 2002, by and between the Registrant and the investors listed on Schedule 1 thereto (incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarterly period ended June 30, 2002).
- 10.6 Note and Warrant Purchase Agreement, dated January 28, 2003, by and between the Registrant and the investors listed on Schedule 1 thereto (incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2002).
- 10.7 Common Stock and Warrant Purchase Agreement dated January 9, 2004 by and among the Company and the Investors listed on Schedule 1 thereto (incorporated by reference to the Company's Current Report on Form 8-K, dated January 13, 2004).
- *10.8 Master Service Agreement, dated as of February 28, 2005, by and between the Company and Level 3 Communications, LLC (incorporated by reference to the Company's Current Report on Form 8-K, dated March 4, 2005).
- *10.9 Customer Order Addendum, dated as of February 28, 2005, by and between the Company and Level 3 Communications, LLC (incorporated by reference to the Company's Current Report on Form 8-K, dated March 4, 2005).
- 10.10 Preferred Stock and Warrant Purchase Agreement, dated as of June 24, 2005, by and among the Company and the Investors listed on the signature page thereto (incorporated by reference to the Company's Current Report on Form 8-K, dated June 28, 2005).
- 10.11 Loan and Security Agreement, dated July 26, 2005, by and between the Company and Wells Fargo Retail Finance, LLC (incorporated by reference to the Company's Current Report on Form 8-K, dated July 29, 2005).
- 10.12 Stock Purchase Agreement, dated as of June 5, 2006, by and among Bluefly, Inc., Quantum Industrial Partners LDC, SFM Domestic Investments, LLC and the investors listed on the signature pages attached thereto (incorporated by reference to the Company's Current Report on Form 8-K, dated June 7, 2006).
- 10.13 First Amendment to Loan and Security Agreement, dated as of August 14, 2006, by and between the Company and Wells Fargo Retail Finance, LLC

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(incorporated by reference to the Company's Current Report on Form 8-K, dated August 14, 2006).

- 10.14 Master License Agreement, dated as of September 28, 2006, by and between the Company and Art Technology Group, Inc. (incorporated by reference to the Company's Current Report on Form 8-K, dated October 3, 2006).
- 10.15 Bluefly, Inc. Amended and Restated 2005 Stock Incentive Plan (incorporated by reference to the Company's Definitive Proxy Statement on Schedule 14A, filed with the Commission on April 16, 2007).
- 10.16 Employment Agreement, dated as of November 14, 2006 by and between Bluefly, Inc. and Melissa Payner-Gregor (incorporated by reference to the Company's Annual

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- Report on Form 10-K for the year ended December 31, 2007).
- *10.17 Fulfillment Services Agreement, dated as of April 11, 2007, by and between the Company and Fulfillment Technologies, LLC (incorporated by reference to the Company's Current Report on Form 8-K, dated April 17, 2006).
- 10.18 Service Agreement, dated as of May 9, 2007, by and between the Company and VIPdesk Connect, Inc. (incorporated by reference to the Company's Current Report on Form 8-K, dated May 10, 2007).
- *10.19 Letter Agreement, dated as of December 21, 2007, by and between the Company and Fulfillment Technologies, LLC (incorporated by reference to the Company's Current Report on Form 8-K, dated December 27, 2007).
- 10.20 Lease Agreement by and between the Company and 42-52 West 39th Street, LLC, dated February 7, 2008 (incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2007).
- 10.21 Second Amendment to Loan and Security Agreement, dated as of November 15, 2007, by and between the Company and Wells Fargo Retail Finance, LLC (incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2007).
- 10.22 Third Amendment to Loan and Security Agreement, dated as of January 17, 2008 and effective as of January 15, 2008, by and between the Company and Wells Fargo Retail Finance, LLC (incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2007).
- 10.23 Amended and Restated Employment Agreement, dated as of March 19, 2008, by and between the Company and Kara B. Jenny (incorporated by reference to the Company's Current Report on Form 8-K, dated March 19, 2008).
- 10.24 Fourth Amendment to Loan and Security Agreement, dated as of March 26, 2008 by and between the Company and Wells Fargo Retail Finance, LLC (incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2007).
- 10.25 Standby Commitment Agreement, dated as of March 26, 2008, by Quantum Industrial Partners LDC, SFM Domestic Investments LLC and private funds associated with Maverick Capital, Ltd. in favor of the Company (incorporated by reference to the Company's Annual Report on Form 10-K for the year ended December 31, 2007).
- 10.26 Amended and Restated Warrant No. 1, dated April 8, 2008 and effective as of March 26, 2008, issued to Quantum Industrial Partners LDC (incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008).

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- 10.27 Amended and Restated Warrant No. 2 dated April 8, 2008 and effective as of March 26, 2008, issued to SFM Domestic Investments LLC (incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008).
- 10.28 Amended and Restated Warrant No. 3 dated April 8, 2008 and effective as of March 26, 2008, issued to Maverick Fund USA, Ltd. (incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008).
- 10.29 Amended and Restated Warrant No. 4 dated April 8, 2008 and effective as of March 26, 2008, issued to Maverick Fund LDC (incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008).

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- 10.30 Amended and Restated Warrant No. 5 dated April 8, 2008 and effective as of March 26, 2008, issued to Maverick Fund II, Ltd. (incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2008).
- 10.31 Fifth Amendment, dated as of June 30, 2008, to Loan and Security Agreement, dated as of July 25, 2006, by and between the Company Wells Fargo Retail Finance, LLC (incorporated by reference to the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2008).
- *10.32 Letter Agreement, dated as of November 19, 2008, by and between the Company and Fulfillment Technologies, LLC (incorporated by reference to the Company's Current Report on Form 8-K, dated November 24, 2008).
- 10.33 Amendment No. 1 to Employment Agreement, effective as of December 18, 2008, by and between the Company and Melissa Payner (incorporated by reference to the Company's Annual Report on Form 10-K, dated March 5, 2009).
- 10.34 Amendment No. 1 to Employment Agreement, effective as of December 18, 2008, by and between the Company and Kara B. Jenny (incorporated by reference to the Company's Annual Report on Form 10-K, dated March 5, 2009).
- 10.35 Sixth Amendment, dated as of February 17, 2009, to Loan and Security Agreement, dated as of July 25, 2006, by and between the Company and Wells Fargo Retail Finance, LLC (incorporated by reference to the Company's Current Report on Form 8-K, dated February 19, 2009).
- 10.36 Employment Agreement, dated as of August 31, 2009, by and between the Company and Bradford Matson (incorporated by reference to the Company's Current Report on Form 8-K, dated September 22, 2009).
- 10.37 Securities Purchase Agreement, dated as of December 21, 2009, between Bluefly, Inc. and Rho Ventures VI, LP (incorporated by reference to the Company's Current Report on Form 8-K, dated December 24, 2009).
- 10.38 Amended and Restated Voting Agreement, dated as of December 21, 2009, among Bluefly, Inc., Quantum Industrial Partners LDC, SFM Domestic Investments, LLC, Maverick Fund USA, Ltd., Maverick Fund, L.D.C., Maverick Fund II, Ltd., Prentice Capital Partners, LP, Prentice Capital Partners QP, LP, Prentice Capital Offshore, Ltd., S.A.C. Capital Associates, LLC, GPC XLIII, LLC, PEC I, LLC and Rho Ventures VI, LP (incorporated by reference to the Company's Current Report on Form 8-K, dated December 24, 2009).
- 10.39 Registration Rights Agreement, dated as of December 21, 2009, among Bluefly, Inc., Quantum Industrial Partners LDC, SFM Domestic Investments, LLC, Maverick Fund USA, Ltd., Maverick Fund, L.D.C., Maverick Fund II, Ltd., Prentice Capital Partners, LP, Prentice Capital Partners QP, LP, Prentice Capital Offshore, Ltd., S.A.C. Capital Associates, LLC, GPC XLIII, LLC, PEC I, LLC

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and Rho Ventures VI, LP (incorporated by reference to the Company's Current Report on Form 8-K, dated December 24, 2009).

- 10.40 Consent and Seventh Amendment to Loan and Security Agreement, dated as of December 21, 2009, between the Company and Wells Fargo Retail Finance, LLC (incorporated by reference to the Company's Current Report on Form 8-K, dated December 24, 2009).
- 10.41 Employment Agreement, dated as of October 20, 2009, by and between the Company and Martin Keane.

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| 23.1 | Consent of PricewaterhouseCoopers LLP. |
| 31.1 | Certification Pursuant to Rule 13a-14(a)/15d-14(a). |
| 31.2 | Certification Pursuant to Rule 13a-14(a)/15d-14(a). |
| 32.1 | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |
| 32.2 | Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002. |

* Confidential treatment has been granted as to certain portions of this Exhibit. Such portions have been redacted and were filed separately with the Securities and Exchange Commission.

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SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

BLUEFLY, INC.

By /s/ Melissa Payner-Gregor
Melissa Payner-Gregor
Chief Executive Officer

February 18, 2010

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

| Signature | Title | Date |
|--|---|-------------------|
| /s/ David Wassong David Wassong | Interim Chairman of the Board | February 18, 2010 |
| /s/ Melissa Payner Gregor Melissa Payner-Gregor | Chief Executive Officer (Principal Executive Officer) Director | February 18, 2010 |
| /s/ Kara B. Jenny Kara B. Jenny | Chief Financial Officer (Principal Accounting Officer) | February 18, 2010 |
| /s/ Mario Ciampi Mario Ciampi | Director | February 18, 2010 |
| /s/ Michael Helfand Michael Helfand | Director | February 18, 2010 |
| /s/ Habib Kairouz Habib Kairouz | Director | February 18, 2010 |
| /s/ David Janke David Janke | Director | February 18, 2010 |
| /s/ Martin Miller Martin Miller | Director | February 18, 2010 |
| /s/ Neal Moszkowski Neal Moszkowski | Director | February 18, 2010 |
| /s/ Anthony Plesner Anthony Plesner | Director | February 18, 2010 |

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| <u>FINANCIAL STATEMENTS:</u> | |
| <u>Balance Sheets as of December 31, 2009 and 2008</u> | F – 3 |
| <u>Statements of Operations for the Years Ended December 31, 2009, 2008 and 2007</u> | F – 4 |
| <u>Statements of Changes in Stockholders' Equity for the Years Ended December 31, 2009, 2008 and 2007</u> | F – 5 |
| <u>Statements of Cash Flows for the Years Ended December 31, 2009, 2008 and 2007</u> | F – 6 |
| <u>Notes to Financial Statements</u> | F – 7 to F – 24 |
| <u>SCHEDULE II — Valuation and Qualifying Accounts For the Three Years Ended December 31, 2009</u> | S – 1 |

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Report of Independent Registered Public Accounting Firm

To the Board of Directors and Stockholders
of Bluefly, Inc.

We have audited the accompanying balance sheet of Bluefly, Inc. (the “Company”) as of December 31, 2009, and the related statements of operations, changes in stockholders’ equity and cash flows for the year then ended. Our audit also included the financial statement schedule listed at Item 15. These financial statements and schedule are the responsibility of the Company’s management. Our responsibility is to express an opinion on these financial statements and schedule based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. We were not engaged to perform an audit of the Company’s internal control over financial reporting. Our audit included consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company’s internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Bluefly, Inc. as of December 31, 2009, and the results of their operations and their cash flows for the year then ended in conformity with U.S. generally accepted accounting principles. Also, in our opinion, the related financial statement schedule, when considered in relation to the basic financial statements taken as a whole, presents fairly in all material respects the information set forth therein.

As discussed in Note 2 and Note 10 to the financial statements, the Company changed its method for accounting convertible debt. The Company adopted authoritative guidance relating to determining whether an instrument (or embedded feature) is indexed to an entity’s own stock.

/s/ Weiser LLP

New York, New York
February 18, 2010

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Report of Independent Registered Public Accounting Firm

To the Board of Directors and Stockholders
of Bluefly, Inc.

In our opinion, the balance sheet as of December 31, 2008 and the related statements of income, stockholders' equity and cash flows for each of the two years in the period ended December 31, 2008 present fairly, in all material respects, the financial position of Bluefly, Inc. at December 31, 2008, and the results of its operations and its cash flows for each of the two years in the period ended December 31, 2008, in conformity with accounting principles generally accepted in the United States of America. In addition, in our opinion, the financial statement schedule listed in the index appearing under Item 15(a)(2) for each of the two years in the period ended December 31, 2008 presents fairly, in all material respects, the information set forth therein when read in conjunction with the related financial statements. These financial statements and financial statement schedule are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements and financial statement schedule based on our audits. We conducted our audits of these statements in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

/s/ PricewaterhouseCoopers LLP

New York, New York
March 5, 2009

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Bluefly, Inc.

Balance Sheets

December 31, 2009 and 2008

(dollars rounded to the nearest thousand)

| | 2009 | 2008 |
|--|---------------|---------------|
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 10,049,000 | \$ 4,004,000 |
| Accounts receivable, net of allowance for doubtful accounts | 3,319,000 | 3,300,000 |
| Inventories, net | 17,668,000 | 23,157,000 |
| Prepaid expenses and other current assets | 959,000 | 1,047,000 |
| Total current assets | 31,995,000 | 31,508,000 |
| Property and equipment, net | 3,506,000 | 6,058,000 |
| Other assets | 145,000 | 184,000 |
| Total assets | \$ 35,646,000 | \$ 37,750,000 |
| Liabilities and Stockholders' Equity | | |
| Current liabilities: | | |
| Accounts payable | \$ 4,363,000 | \$ 8,344,000 |
| Allowance for sales returns | 2,627,000 | 3,707,000 |
| Accrued expenses and other current liabilities | 2,105,000 | 1,323,000 |
| Deferred revenue | 3,516,000 | 2,876,000 |
| Total current liabilities | 12,611,000 | 16,250,000 |
| Notes payable to related party stockholders | — | 3,000,000 |
| Interest payable to related party stockholders | — | 106,000 |
| Total liabilities | 12,611,000 | 19,356,000 |
| Commitments and contingencies (Note 8) | | |
| Stockholders' equity: | | |
| Common stock – \$.01 par value; 200,000,000 shares authorized; 18,885,239 and 14,061,237 shares issued as of December 31, 2009 and 2008, respectively; and 18,552,737 and 13,831,950 shares outstanding as of December 31, 2009 and 2008, respectively | 185,000 | 138,000 |
| Treasury stock | (1,809,000) | (1,612,000) |
| Additional paid-in capital | 172,127,000 | 163,746,000 |
| Accumulated deficit | (147,468,000) | (143,878,000) |
| Total stockholders' equity | 23,035,000 | 18,394,000 |
| Total liabilities and stockholders' equity | \$ 35,646,000 | \$ 37,750,000 |

The accompanying notes are an integral part of these financial statements.

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Bluefly, Inc.
 Statements of Operations
 Years Ended December 31, 2009, 2008 and 2007
 (dollars rounded to the nearest thousand, except per share data)

| | 2009 | 2008 | 2007 |
|--|----------------|-----------------|-----------------|
| Net sales | \$ 81,222,000 | \$ 95,774,000 | \$ 91,493,000 |
| Cost of sales | 49,665,000 | 60,288,000 | 58,754,000 |
| Gross profit | 31,557,000 | 35,486,000 | 32,739,000 |
| Selling and fulfillment expenses | 16,675,000 | 19,620,000 | 18,898,000 |
| Marketing expenses | 8,404,000 | 14,523,000 | 16,063,000 |
| General and administrative expenses | 9,139,000 | 12,191,000 | 13,848,000 |
| Total operating expenses | 34,218,000 | 46,334,000 | 48,809,000 |
| Operating loss | (2,661,000) | (10,848,000) | (16,070,000) |
| Interest expense to related party stockholders | (1,413,000) | (235,000) | — |
| Other interest (expense) income, net | (295,000) | (257,000) | 241,000 |
| Net loss | (4,369,000) | (11,340,000) | (15,829,000) |
| Preferred stock dividends | — | (37,000) | (44,000) |
| Deemed dividend related to beneficial conversion feature on Series F Preferred Stock | — | (712,000) | — |
| Net loss available to common stockholders | \$ (4,369,000) | \$ (12,089,000) | \$ (15,873,000) |
| Basic and diluted net loss per common share | \$ (0.31) | \$ (0.90) | \$ (1.21) |
| Weighted average common shares outstanding (basic and diluted) | 14,003,534 | 13,369,257 | 13,091,130 |

The accompanying notes are an integral part of these financial statements.

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Bluefly, Inc.
 Statements of Changes in Stockholders' Equity
 Years Ended December 31, 2009, 2008 and 2007
 (dollars rounded to the nearest thousand)

| | Preferred Stock \$.01 Par value | | Common Stock \$.01 Par Value | | Treasury Stock | | Additional | Accumulated | Total |
|---|------------------------------------|--------|---------------------------------|------------|------------------|----------------|-----------------|------------------|----------------------|
| | Number of Shares | Amount | Number of Shares | Amount | Number of Shares | Amount | Paid-in Capital | Deficit | Stockholders' Equity |
| Balance at January 1, 2007 | 571 | \$ - | 13,048,486 | \$ 131,000 | - | \$ - | \$ 153,693,000 | \$ (115,997,000) | \$ 37,827,000 |
| Stock based compensation | - | - | (2,968) | - | - | - | 6,194,000 | - | 6,194,000 |
| Issuance of Restricted Stock | - | - | 42,619 | - | - | - | - | - | - |
| Issuance of Restricted Stock Units | - | - | 184,601 | 2,000 | - | - | (2,000) | - | - |
| Issuance of Treasury Stock | - | - | - | - | 151,073 | (1,430,000) | - | - | (1,430,000) |
| Exercise of Options | - | - | 2,806 | - | - | - | 25,000 | - | 25,000 |
| Reversal of legal expenses related to June 2006 financing | - | - | - | - | - | - | 250,000 | - | 250,000 |
| Exercise of Related Party Warrant | - | - | 186 | - | - | - | - | - | - |
| Net Loss | - | - | - | - | - | - | - | (15,829,000) | (15,829,000) |
| Balance at December 31, 2007 | 571 | \$ - | 13,275,730 | \$ 133,000 | 151,073 | \$ (1,430,000) | \$ 160,160,000 | \$ (131,826,000) | \$ 27,037,000 |

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| | | | | | | | | | |
|---|-------|------|------------|------------|---------|----------------|----------------|------------------|---------------|
| Stock based compensation | - | - | - | - | - | - | 2,706,000 | - | 2,706,000 |
| Issuance of Restricted Stock Units | - | - | 301,454 | 3,000 | - | - | (3,000) | - | - |
| Shares of Series F Preferred Stock Converted into Common Stock | (571) | - | 254,766 | 2,000 | - | - | (2,000) | - | - |
| Warrants Issued to Third-Party | - | - | - | - | - | - | 173,000 | - | 173,000 |
| Issuance of Treasury Stock | - | - | - | - | 78,214 | (182,000) | - | - | (182,000) |
| Deemed Dividends related to beneficial conversion on Series F Preferred Stock | - | - | - | - | - | - | 712,000 | (712,000) | - |
| Net Loss | - | - | - | - | - | - | - | (11,340,000) | (11,340,000) |
| Balance at December 31, 2008 | - | \$ - | 13,831,950 | \$ 138,000 | 229,287 | \$ (1,612,000) | \$ 163,746,000 | \$ (143,878,000) | \$ 18,394,000 |
| Stock based compensation | - | - | - | - | - | - | 612,000 | - | 612,000 |
| Issuance of restricted stock | - | - | 10,312 | - | - | - | - | - | - |
| Retirement of unvested restricted stock | - | - | (750) | - | - | - | - | - | - |
| Cumulative effect of a change in accounting principle | - | - | - | - | - | - | - | 779,000 | 779,000 |
| Delivery of deferred stock | - | - | 160,182 | 2,000 | - | - | (2,000) | - | - |

| | | | | | | | | | |
|--|---|------|------------|------------|---------|----------------|----------------|------------------|---------------|
| units | | | | | | | | | |
| Purchase of treasury stock | - | - | - | - | 103,215 | (197,000) | - | - | (197,000) |
| Conversion of subordinated notes | - | - | 1,764,706 | 17,000 | - | - | 3,331,000 | - | 3,348,000 |
| Sale of common stock in connection with 2009 private placement (net of \$269,000 issuance costs) | - | - | 2,786,337 | 28,000 | - | - | 4,440,000 | - | 4,468,000 |
| Net Loss | - | - | - | - | - | - | - | (4,369,000) | (4,369,000) |
| Balance at December 31, 2009 | - | \$ - | 18,552,737 | \$ 185,000 | 332,502 | \$ (1,809,000) | \$ 172,127,000 | \$ (147,468,000) | \$ 23,035,000 |

The accompanying notes are an integral part of these financial statements.

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Bluefly, Inc.

Statements of Cash Flows

Years Ended December 31, 2009, 2008 and 2007

(dollars rounded to the nearest thousand)

| | 2009 | 2008 | 2007 |
|---|----------------|-----------------|-----------------|
| Cash flows from operating activities: | | | |
| Net loss | \$ (4,369,000) | \$ (11,340,000) | \$ (15,829,000) |
| Adjustments to reconcile net loss to net cash provided by (used in) operating activities: | | | |
| Depreciation and amortization | 2,943,000 | 2,476,000 | 1,726,000 |
| Provisions for returns | (1,080,000) | (496,000) | (840,000) |
| Bad debt expense | 350,000 | 553,000 | 669,000 |
| Reserve for inventory obsolescence | (534,000) | 290,000 | 2,735,000 |
| Stock based compensation | 612,000 | 2,706,000 | 6,194,000 |
| Amortization of discount on notes payable to related party stockholders | 343,000 | — | — |
| Change in fair value of embedded derivative financial liability to related party stockholders | 785,000 | — | — |
| Change in operating assets and liabilities: | | | |
| (Increase) decrease in: | | | |
| Accounts receivable | (369,000) | (1,751,000) | (52,000) |
| Inventories | 6,023,000 | 5,045,000 | (7,038,000) |
| Prepaid expenses and other current assets | (51,000) | 446,000 | (1,293,000) |
| Other assets | — | (198,000) | (114,000) |
| Increase (decrease) in: | | | |
| Accounts payable | (3,981,000) | (176,000) | 3,698,000 |
| Accrued expenses and other current liabilities | 943,000 | (548,000) | 1,839,000 |
| Interest payable to related party stockholders | (106,000) | 106,000 | — |
| Deferred revenue | 640,000 | (330,000) | 376,000 |
| Net cash provided by (used in) operating activities | 2,149,000 | (3,217,000) | (7,929,000) |
| Cash flows from investing activities: | | | |
| Purchases of property and equipment | (375,000) | (2,327,000) | (4,110,000) |
| Net cash used in investing activities | (375,000) | (2,327,000) | (4,110,000) |
| Cash flows from financing activities: | | | |
| Purchase of treasury stock | (197,000) | (182,000) | (1,430,000) |
| Payments of capital lease obligation | — | — | (14,000) |
| Net proceeds from exercise of stock options | — | — | 25,000 |
| Proceeds from notes issued to related party stockholders | — | 3,000,000 | — |
| Net proceeds from common stock issuance | 4,468,000 | — | — |
| Net cash provided by (used in) financing activities | 4,271,000 | 2,818,000 | (1,419,000) |
| Net increase (decrease) in cash and cash equivalents | 6,045,000 | (2,726,000) | (13,458,000) |
| Cash and cash equivalents – beginning of year | 4,004,000 | 6,730,000 | 20,188,000 |
| Cash and cash equivalents – end of year | \$ 10,049,000 | \$ 4,004,000 | \$ 6,730,000 |

Supplemental disclosure of cash flow information:

| | | | |
|--|--------------|------------|------------|
| Cash paid during the year for interest | \$ 239,000 | \$ 264,000 | \$ 130,000 |
| Cash paid during the year for interest to related party stockholders | \$ 347,000 | — | — |
| Supplemental non-cash financing disclosure of cash flow information: | | | |
| Conversion of notes payable to related party stockholders | \$ 3,348,000 | \$ — | — |
| Deemed dividend related to beneficial conversion feature on Series F Preferred Stock | \$ — | \$ 712,000 | \$ — |
| Warrants issued to related party stockholders | \$ — | 173,000 | — |
| Conversion of preferred stock to common stock | \$ — | \$ 2,000 | \$ — |

The accompanying notes are an integral part of these financial statements.

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Bluefly, Inc.
Notes to Financial Statements
December 31, 2009

NOTE 1 – THE COMPANY

Bluefly, Inc., a Delaware corporation, (the “Company”), is a leading Internet retailer that sells over 350 brands of designer apparel, accessories and home products at discount prices. The Company’s e-commerce Web site (“Bluefly.com” or “Web site”) was launched in September 1998. The Company operates in one business segment that has no operations outside the United States.

The Company has sustained cumulative net losses and negative cash flows from operations since inception. As of December 31, 2009, the Company had an accumulated deficit of \$147,468,000. The Company’s ability to meet its obligations in the ordinary course of business is dependent on its ability to establish profitable operations, or find sources to fund operations. The Company believes that its existing cash balance, combined with working capital, proceeds from the December 2009 Private Placement described further below in Note 11 – Stockholders’ Equity, and the funds available from the Company’s existing credit facility, will be sufficient to enable the Company to meet planned expenditures through at least the next 12 months.

NOTE 2 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Revenue Recognition

The Company recognizes revenue when the earnings process is complete and revenue is measurable. Gross sales consist primarily of revenue from product sales and shipping and handling charges and are net of promotional discounts. Net sales represent gross sales, less provision for returns, credit card chargebacks and adjustments for uncollected sales tax. Revenue is recognized when all the following criteria are met:

- A customer executes an order.
- The product price and the shipping and handling fee have been determined.
- Credit card authorization has occurred and collection is reasonably assured.
- The product has been shipped and received by the customer.

Deferred revenue, which consists primarily of goods shipped to customers but not yet received and customer credits, totaled approximately \$3,516,000 and \$2,876,000 as of December 31, 2009 and 2008, respectively.

Shipping and handling billed to customers is classified as revenue and freight cost incurred in connection with purchasing merchandise is classified as cost of goods.

Provisions for Sales Returns and Doubtful Accounts

The Company generally permits returns for any reason within 60 days of the sale. The Company performs credit card authorizations and checks the verifications of its customers prior to shipment of merchandise. Accordingly, the

Company establishes a reserve for estimated future sales returns and allowance for doubtful accounts at the time of shipment based primarily on historical data. Accounts receivable is presented on the Balance Sheets net of the allowance for doubtful accounts. As of December 31, 2009 and 2008, the allowance for doubtful accounts was \$91,000 and \$80,000, respectively, and the allowance for sales returns was \$2,627,000 and \$3,707,000, respectively.

Cash and Cash Equivalents

The Company considers all highly liquid investments with an original maturity of three months or less to be cash and cash equivalents. The Company is exposed to risk in the event of default by financial institutions to the extent that cash balances with financial institutions are in excess of insured limits.

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Inventories, net

Inventories, which consist of finished goods, are stated at the lower of cost or market. Cost is determined by the first-in, first-out (“FIFO”) method. The Company reviews its inventory levels in order to identify slow-moving merchandise and establishes a reserve for such merchandise. Inventory reserves are established based on historical data and management’s best estimate of excess inventory. Inventory may be marked down below cost if management determines that the inventory stock will not sell at its currently marked price. Inventory is presented net of reserves on the Balance Sheets.

As of December 31, 2009 and 2008, inventories, net consist of the following, respectively:

| | 2009 | 2008 |
|--|---------------|---------------|
| Inventory on hand | \$ 17,566,000 | \$ 22,751,000 |
| Inventory to be recovered due to returns | 1,388,000 | 2,095,000 |
| Inventory reserves | (1,286,000) | (1,689,000) |
| Total inventories, net | \$ 17,668,000 | \$ 23,157,000 |

Property and equipment, net

Property and equipment are stated at cost net of depreciation. Equipment and software are depreciated on a straight-line basis over two to seven years. Leasehold improvements are amortized over the shorter of their estimated useful lives or the term of the lease. Lease amortization is included in depreciation expense. Maintenance and repairs are expensed as incurred.

Certain equipment held under capital leases is classified as property and equipment and amortized using the straight-line method over the lease terms and the related obligations are recorded as liabilities.

Web Site Development Costs

In 2007, the Company began the process of developing an improved version of its Web site based on new licensed software pursuant to a Master License Agreement with a service provider. In connection with the new version of its Web site, the Company has spent approximately \$5,299,000, which has been capitalized. In August 2008, the Company’s new version of its Web site was placed into service.

Costs related to the upgrade and development of the Web Site, to the extent they are capitalized, are amortized over 36 months.

Long-lived Assets

The Company’s policy is to evaluate long-lived assets for possible impairment whenever events or changes in circumstances indicate that the carrying amount of such assets may not be recoverable. This evaluation is based on a number of factors, including expectations for operating income and undiscounted cash flows that will result from the

use of such assets. The Company has not identified any such impairment of assets.

Income Taxes

The Company recognizes deferred income tax assets and liabilities on the differences between the financial statement and tax bases of assets and liabilities using enacted statutory tax rates in effect for the years in which the differences are expected to reverse. The effect on deferred taxes of a change in tax rates is realized in income or loss in the period that includes the enactment date. In addition, valuation allowances are established when it is more likely than not that deferred tax assets will not be realized.

Effective January 1, 2007, the Company adopted authoritative guidance relating to uncertainty in income taxes. It prescribes a comprehensive model for the manner in which a company should recognize, measure, present and disclose in its financial statements all material uncertain tax positions that they have taken or expect to take on a tax return. As of December 31, 2009 and 2008, the only tax jurisdiction to which the Company is subject is the United States. Open tax years relate to years in which unused net operating losses were generated. As of the adoption of this authoritative guidance, the Company's open tax years

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extend back to 1998. In the event that the Company concludes that it is subject to interest and/or penalties arising from uncertain tax positions, the Company will present interest and penalties as a component of income taxes. No amounts of interest or penalties were recognized in the Company's Statements of Operations or Balance Sheets upon adoption of this authoritative guidance or as of and for the years ended December 31, 2009 and 2008.

Stock-Based Compensation

The Company's Board of Directors has adopted three stock based employee compensation plans, one in April 2005, one in July 2000 and one in May 1997 (collectively the "Plans"), which are described more fully in Note 11 – Stockholders' Equity. The Plans, which provide for the granting of restricted stock, deferred stock unit awards, stock options, and other equity and cash awards, were adopted for the purpose of encouraging key employees, consultants and directors who are not employees to acquire a proprietary interest in the growth and performance of the Company, and are similar in nature. Vesting terms for restricted stock generally range from one quarter to one year, while deferred stock unit awards vest quarterly over one to three years. Options are granted in terms not to exceed ten years and become exercisable as specified when the option is granted and vesting terms range from immediately to a ratable vesting period of four years. As of December 31, 2009, The Plans have an aggregate of 1,184,752 shares remaining available for future issuance. Total stock-based compensation expense recorded in the Statements of Operations for the years ended December 31, 2009, 2008 and 2007 was \$612,000, \$2,706,000 and \$6,194,000, respectively.

Treasury Stock

Treasury stock represents common stock withheld by the Company to satisfy income tax withholding obligations of certain officers and employees of the Company in connection with the distribution of common stock in respect of deferred stock units held by such officers and employees.

Net Loss per Share

Basic net loss per share excludes dilution and is computed by dividing net loss available to common stockholders by the weighted average number of common shares outstanding for the period.

Diluted net loss per share is computed by dividing net loss available to common stockholders by the weighted average number of common shares outstanding for the period, adjusted to reflect potentially dilutive securities using the treasury stock method for options, warrants, restricted stock awards and deferred stock unit awards, and the if-converted method for preferred stock and the Subordinated Notes, as defined in Note 10 – Subordinated Convertible Notes. Due to the Company's net loss, (i) options and warrants to purchase shares of Common Stock, (ii) preferred stock and Subordinated Notes convertible into shares of Common Stock, (iii) restricted stock awards that have not yet vested and (iv) deferred stock unit awards for shares that have not yet been delivered were not included in the computation of diluted loss per share, as the effects would be anti-dilutive. Accordingly, basic and diluted weighted average shares outstanding are equal for the following periods presented:

| | 2009 | 2008 | 2007 |
|----------|----------------|-----------------|-----------------|
| Net loss | \$ (4,369,000) | \$ (11,340,000) | \$ (15,829,000) |

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| | | | |
|--|----------------|-----------------|-----------------|
| Preferred stock dividends | — | (37,000) | (44,000) |
| Deemed dividend related to beneficial conversion feature on Series F Preferred Stock | — | (712,000) | — |
| Net loss available to common stockholders | \$ (4,369,000) | \$ (12,089,000) | \$ (15,873,000) |
| Weighted average common shares outstanding (basic) | 14,003,534 | 13,369,257 | 13,091,130 |
| Options and warrants(1), (2) | — | — | — |

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| | | | |
|--|------------|------------|------------|
| Preferred stock and subordinated notes(1) | — | — | — |
| Restricted stock and deferred stock awards(1) | — | — | — |
| Weighted average common shares outstanding (diluted) | 14,003,534 | 13,369,257 | 13,091,130 |

(1) As of December 31, 2009, 2008 and 2007, respectively, the Company had weighted average shares of the following potentially dilutive securities that were excluded from the computation of net loss per share:

| | | | |
|--|---------|-----------|-----------|
| Options and warrants | 2,849 | — | 29,228 |
| Preferred stock and subordinated notes | — | 364,231 | 571 |
| Restricted stock and deferred stock awards | 227,382 | 1,134,312 | 1,051,458 |

(2) Under the treasury-stock method, the Company excluded all options and warrants from the computation of weighted average shares as a result of the average market price of the Company's Common Stock being greater than the exercise price of the options and warrants.

Marketing Expenses

In addition to marketing salaries, marketing expenses consist primarily of online advertising, print and media advertising, costs associated with sweepstakes, direct mail campaigns as well as the related external production costs. The costs associated with online and print advertising are expensed as incurred, with the exception of production costs related to print and television advertising which are expensed entirely the first time the advertising takes place. The costs associated with direct mail campaigns are capitalized and charged to expense over the expected future revenue stream. There were no amounts associated with direct mail campaigns capitalized at December 31, 2009 and 2008. For the years ended December 31, 2009, 2008 and 2007 marketing expenditures (excluding staff related costs) were approximately \$7,603,000, \$13,562,000 and \$14,908,000, respectively.

Fulfillment Expenses

The Company utilizes a third party to perform all of its order fulfillment including warehousing, administrative support, returns processing and receiving labor. For the years ended December 31, 2009, 2008 and 2007, fulfillment expenses totaled \$4,020,000, \$5,352,000 and \$4,390,000, respectively.

Fair Value of Financial Instruments

Effective January 1, 2008, the Company implemented authoritative guidance relating to fair value measurements and disclosures, which defines fair value, establishes a framework for measuring fair value and expands disclosure about fair value measurements except as it applied to the non-financial assets and non-financial liabilities. The Company adopted authoritative guidance relating to fair value measurements and disclosures applied to non-financial assets and non-financial liabilities on January 1, 2009. The Company's financial instruments consist of

cash and cash equivalents, other assets, accounts payable and accrued expenses. The carrying amounts of these financial instruments approximate fair value due to their short maturities. The fair value hierarchy for disclosure of fair value measurements is as follows:

Level 1 - Quoted prices in active markets for identical assets or liabilities

Level 2 - Quoted prices for similar assets and liabilities in active markets or inputs that are observable

Level 3 - Inputs that are unobservable (for example cash flow modeling inputs based on assumptions)

Derivative Financial Instrument

As a result of the adoption of authoritative guidance relating to determining whether an instrument (or embedded feature) is indexed to an entity's own stock, described more fully in Note 10 – Subordinated Convertible Notes, the Company carried an embedded derivative financial instrument on its Balance Sheet relating to its convertible debt, which was converted into

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common stock in December 2009 in connection with the 2009 Private Placement, described more fully in Note 11 – Stockholders’ Equity. The Company did not use the embedded derivative financial instrument to manage financial exposure or enter into hedging activities.

The Company recorded its embedded derivative financial instrument on its Balance Sheet at fair value and on a recurring basis to determine the appropriate level to classify it for each reporting period during 2009. This determination required significant judgment as determined by the Company. The fair value was based on a valuation model that required inputs including contractual terms, market prices, yield curves and measures of volatility. The Company’s embedded derivative financial instrument was classified as a Level II value on its Balance Sheet. Any changes in fair value of the embedded derivative financial instrument are reflected in its Statement of Operations.

Reclassifications

Certain amounts in the financial statements of the prior periods have been reclassified to conform to the current period presentation for comparative purposes.

Recent Accounting Pronouncements

In May 2008, the FASB issued authoritative guidance relating to convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement). This authoritative guidance requires the liability and equity components of convertible debt instruments that may be settled in cash upon conversion (including partial cash settlement) to be separately accounted for in a manner that reflects the issuer’s nonconvertible debt borrowing rate. The resulting debt discount is amortized over the period during which the debt is expected to be outstanding (i.e., through the first optional redemption date) as additional non-cash interest expense. The equity component is determined by deducting the fair value of the liability component. This authoritative guidance is effective beginning in the Company’s first quarter of 2009 and is required to be applied retrospectively to all presented periods, as applicable. As the Company’s Subordinated Notes may not be settled in cash upon conversion, the adoption of this authoritative guidance on January 1, 2009 did not impact the Company’s financial position or operating results relating to its convertible debt.

In June 2008, the FASB issued authoritative guidance relating to determining whether instruments granted in share-based payment transactions are participating securities, which address whether financial instruments granted in share-based payment transactions are participating securities prior to vesting and, therefore, need to be included in the computation of earnings per share under the two-class method. As the Company’s financial instruments granted in share-based payment transactions are not participating securities prior to vesting, the adoption of this authoritative guidance on January 1, 2009 did not impact the Company’s financial position or operating results relating to the financial instruments granted pursuant to its share-based payment programs.

In June 2008, the FASB issued authoritative guidance relating to determining whether an instrument (or embedded feature) is indexed to an entity’s own stock, which is effective January 1, 2009. It provides guidance in assessing whether an equity-linked financial instrument (or embedded feature) is indexed to an entity’s own stock for purposes of determining whether the equity-linked instrument qualifies as a derivative instrument. The Company adopted this authoritative guidance on January 1, 2009. The Company has determined that its convertible notes contained an

embedded conversion feature that is not indexed to its own stock and, therefore, was classified as a derivative instrument. Upon adoption, the Company recognized and recorded a cumulative effect of a change in accounting principle of approximately \$779,000 as a decrease in accumulated deficit at January 1, 2009.

In April 2009, the FASB issued authoritative guidance relating to interim disclosures about fair values of financial instruments, which is effective June 15, 2009. It requires the Company to disclose the fair values of certain instruments in interim financial statements. The Company adopted this authoritative guidance on June 30, 2009. The adoption of this authoritative guidance did not impact the Company's financial position or operating results relating to the Company's financial instruments.

In May 2009, the FASB issued authoritative guidance relating to subsequent events, which is effective June 15, 2009. It provides guidance for disclosing events that occur after the balance sheet date, but prior to the issuance of the financial

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statements. The Company adopted this authoritative guidance on June 30, 2009. The adoption of this authoritative guidance did not have any impact to the Company's financial position or operating results other than additional disclosures included in the Notes to Financial Statements.

In June 2009, the FASB issued authoritative guidance relating to the hierarchy of generally accepted accounting principles, which is effective September 15, 2009. It does not alter current U.S. generally accepted accounting principles, but rather integrates existing accounting standards with other authoritative guidance. As a result of the integration, it will be a single source of authoritative guidance for non-governmental entities and will also supersede all other previously issued non-SEC accounting and reporting guidance. The Company adopted the provisions of this authoritative guidance on September 30, 2009. The adoption of this authoritative guidance did not have any impact to the Company's financial position or operating results other than to change the references in the financial statement footnotes.

Concentration

The Company acquired approximately 31% of its inventory from one supplier for both fiscal 2009 and 2008.

Use of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosures of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Significant estimates and assumptions include the adequacy of the allowances for sales returns, recoverability of inventories, useful lives of property and equipment, realization of deferred tax assets, and the calculations related to stock-based compensation. Actual results could differ from those estimates.

The Company currently estimates that it will have adequate liquidity to fund operations beyond December 31, 2010. Such estimate is based on projected revenues, expenses and timing of various payments. Should unforeseen events occur or should actual results differ from current estimates, the Company maybe unable to meet payment obligations as they come due which would have a material adverse impact on our operations.

Subsequent Events

In preparing these financial statements, the Company has evaluated subsequent events through February 18, 2010, which is the date that the financial statements were issued. All appropriate subsequent event disclosures, if any, have been made in the notes to the financial statements.

NOTE 3 – REVERSE STOCK SPLIT

On March 13, 2008, the Company's Board of Directors approved a 1-for-10 reverse stock split of the Company's Common Stock. The record date for the reverse stock split was April 3, 2008, and the reverse stock split was effective as of 11:59 P.M. EST on the same date. Retroactive restatement has been given to all share numbers in this report, and

accordingly, all amounts including per share amounts are shown on a post-split basis.

NOTE 4 – PROPERTY AND EQUIPMENT

As of December 31, 2009 and 2008, property and equipment, net consists of the following:

| | 2009 | 2008 |
|--|--------------|--------------|
| Leasehold improvements | \$ 1,140,000 | \$ 1,924,000 |
| Office equipment | 151,000 | 632,000 |
| Computer equipment and software | 2,938,000 | 10,090,000 |
| Capitalized web site development costs | 5,299,000 | 5,299,000 |
| | 9,528,000 | 17,945,000 |
| Less: accumulated depreciation | (6,022,000) | (11,887,000) |
| | \$ 3,506,000 | \$ 6,058,000 |

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Depreciation and amortization of property and equipment was approximately \$2,927,000, \$2,288,000 and \$1,639,000, for the years ended December 31, 2009, 2008 and 2007, respectively.

NOTE 5 – PREPAID EXPENSES AND OTHER CURRENT ASSETS

As of December 31, 2009 and 2008, prepaid expenses and other current assets consists of the following:

| | 2009 | 2008 |
|----------------------|------------|--------------|
| Prepaid expenses | \$ 208,000 | \$ 470,000 |
| Prepaid inventory | 238,000 | 155,000 |
| Other current assets | 513,000 | 422,000 |
| | \$ 959,000 | \$ 1,047,000 |

NOTE 6 – ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES

As of December 31, 2009 and 2008, accrued expenses and other current liabilities consists of the following:

| | 2009 | 2008 |
|------------------------------------|--------------|--------------|
| Salary, vacation and bonus accrual | \$ 1,496,000 | \$ 435,000 |
| Accrued media expenses | 184,000 | 686,000 |
| Other accrued expenses | 425,000 | 202,000 |
| | \$ 2,105,000 | \$ 1,323,000 |

NOTE 7 – INCOME TAXES

Significant components of the Company's deferred tax assets and liabilities as of December 31, 2009 and 2008 are summarized as follows:

| | 2009 | 2008 |
|--|---------------|---------------|
| Net operating losses | \$ 43,867,000 | \$ 37,927,000 |
| Accounts receivable and inventory reserves | 1,465,000 | 852,000 |
| Deferred revenue | 1,368,000 | — |
| Returns reserve | 1,023,000 | 1,448,000 |
| Stock options | 204,000 | 1,705,000 |
| Other accruals | 45,000 | 139,000 |
| Depreciation and amortization | (584,000) | 22,000 |
| | 47,388,000 | 42,093,000 |
| Valuation allowance | (47,388,000) | (42,093,000) |
| Net deferred tax asset (liability) | \$ — | \$ — |

The Company is in an accumulated loss position for both financial and income tax reporting purposes. The Company has U.S. Federal net operating loss carryforwards of approximately \$112,701,000 at December 31, 2009 which have

expiration dates from 2019 through 2029. Section 382 of the Internal Revenue Code limits the utilization of net operating losses when

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ownership changes, as defined by that section, occur. The Company has performed an analysis of its historical Section 382 ownership changes prior to 2001 and has determined that the utilization of certain of its net operating loss carryforwards may be limited in connection with pre-2001 net operating losses. The Company provided a full valuation allowance on the entire deferred tax asset balance to reflect the uncertainty regarding the realizability of these assets due to operating losses incurred since inception.

The Company's effective tax rate differs from the U.S. Federal Statutory income tax rate of 35% as follows:

| | 2009 | 2008 | 2007 |
|---|----------|----------|----------|
| Statutory federal income tax rate | (35.00)% | (35.00)% | (34.00)% |
| State tax benefit, net of federal taxes | (3.92)% | (4.06)% | (5.04)% |
| Other | 0.14% | 1.16% | 0.93% |
| Adjustment for prior year taxes | 1.99% | 5.24% | 0.00% |
| Equity compensation | 17.11% | 8.95% | 0.00% |
| Valuation allowance on deferred tax asset (liability) | 19.68% | 23.71% | 38.11% |
| Effective tax rate | 00.00% | 00.00% | 00.00% |

NOTE 8 – COMMITMENTS AND CONTINGENCIES

Employment Contracts

The Company has employment agreements with certain of its executive officers. These employment agreements have terms expiring through January 1, 2013. As of December 31, 2009, the Company's aggregate cash commitment for future base salary under these employment contracts is as follows:

| | |
|-------------------|--------------|
| 2010 | \$ 1,951,000 |
| 2011 | 1,795,000 |
| 2012 | 1,628,000 |
| 2013 & thereafter | — |
| | \$ 5,374,000 |

Leases

The Company leases space under operating leases that expire at various dates through 2012. Future minimum lease payments under these operating leases, excluding utilities, that have initial or remaining non-cancelable terms in excess of one year are as follows:

| | |
|-------------------|------------|
| 2010 | \$ 469,000 |
| 2011 | 335,000 |
| 2012 | 142,000 |
| 2013 & thereafter | — |
| | \$ 946,000 |

Rent expense (including amounts related to commercial rent tax) aggregated approximately \$692,000, \$663,000 and \$500,000 for the years ended December 31, 2009, 2008 and 2007, respectively.

Marketing Commitments

As of December 31, 2009, the Company has advertising and marketing commitments in connection with email services, agency fees and costs in connection with a national ad campaign of approximately \$2,401,000 through December 31, 2010.

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Legal Proceedings

The Company is, from time to time, involved in litigation incidental to the conduct of its business. However, the Company is not party to any lawsuit or proceeding which, in the opinion of management, is likely to have a material adverse effect on its financial condition.

NOTE 9 – 2008 COMMITMENT FROM RELATED PARTY

In March 2008, the Company entered into an agreement (the “Commitment”) with affiliates of Soros Fund Management LLC (“Soros”) and private funds associated with Maverick Capital, Ltd. (“Maverick”) pursuant to which they agreed to provide up to \$3,000,000 of debt financing to the Company, on a standby basis, available until March 2009, provided that the commitment amount would be reduced by the gross proceeds of any equity financing consummated during the year. The Company drew down the entire \$3,000,000 of debt in July 2008. The draw down was evidenced by subordinated convertible notes (the “Subordinated Notes”) that had a term expiring three years from the date of issuance and bore interest at the rate of 8% per annum, compounded annually. The terms of the Subordinated Notes also provided that interest is payable upon maturity or conversion. The Subordinated Notes were convertible, at the holder’s option into (a) equity securities that the Company might issue in any subsequent round of financing at a price equal to the lowest price per share paid by any investor in such subsequent round of financing or (b) Common Stock at a price per share equal to \$3.65, which represented the 20-day trailing average stock price on the date of issuance of the Subordinated Notes. As discussed more fully in Note 10 – Subordinated Convertible Notes and Note 11 – Stockholders’ Equity, all outstanding Subordinated Notes were converted, and interest in the amount of \$347,000 was paid, in December 2009.

The Company recorded approximately \$106,000 of interest expense to related party stockholders in its Statement of Operations for the year ended December 31, 2008 and recorded approximately \$106,000 as long-term interest payable to related party stockholders in its Balance Sheet as of December 31, 2008.

As a result of the issuance of the Subordinated Notes, the conversion price of the Company's Series F Convertible Preferred Stock, automatically decreased from \$8.20 to \$3.65. This reduction in the conversion price of the Company's Series F Preferred Stock resulted in a beneficial conversion feature of approximately \$712,000 as part of its third quarter 2008 financial results. This non-cash charge, which is analogous to a dividend, resulted in a reduction in net loss available to common stockholders and, consequently an adjustment to the Company's computation of net loss per share.

In connection with the Commitment, the Company issued warrants to Soros and Maverick to purchase an aggregate of 52,497 shares of Common Stock at an exercise price equal to the trailing 20-day average stock price, or \$4.40. On April 8, 2008, the warrants were amended to increase the exercise price from \$4.40 per share to \$5.10 per share. The exercise price of \$5.10 per share equals the closing price of the Company’s Common Stock on the day immediately preceding the issuance of the warrants. The modification had no accounting impact.

The Company used the Black-Scholes option pricing method (assumptions: volatility 79.6%, risk free rate 2.96%, a five year expected life and zero dividend yield) to calculate the value of the 52,497 warrants issued in connection with the Commitment. Using those assumptions, a value of approximately \$173,000 was assigned to the warrants. This

amount was credited to additional paid-in capital and is being accounted for as interest expense over the life of the Commitment which is one year. As of December 31, 2009, the value of the warrants issued is fully amortized.

NOTE 10 – SUBORDINATED CONVERTIBLE NOTES

As discussed in Note 9 – 2008 Commitment From Related Party, in July 2008, the Company issued Subordinated Notes in the aggregate principal amount of \$3,000,000 that had a term expiring three years from the date of issuance and bore interest at the rate of 8% per annum, compounded annually, which is payable in cash upon maturity or conversion (the “Subordinated Notes”). In December 2009, all outstanding Subordinated Notes were converted.

The Subordinated Notes were convertible, at the holder’s option into (a) equity securities that the Company might issue in any subsequent round of financing at a price equal to the lowest price per share paid by any investor in such subsequent round of financing in addition to (b) Common Stock at a price per share equal to \$3.65, which represented the 20-day trailing average stock price on the date of issuance of the Subordinated Notes (collectively, the “Embedded Conversion Feature”).

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In connection with the adoption of authoritative guidance relating to determining whether an instrument (or embedded feature) is indexed to an entity's own stock, on January 1, 2009, the Company determined that the embedded conversion feature in the Subordinated Notes is not indexed to the Company's own stock and, therefore, is an embedded derivative financial liability (the "Embedded Derivative"), which requires bifurcation and must be separately accounted for as a separate instrument.

The Company measured the fair value of the Embedded Derivative using a Black-Scholes valuation model as of January 1, 2009 to determine the cumulative effect of the change in accounting principle to be recorded. Expected volatility is based on the historical volatility of the price of the Company's Common Stock, measured over the same period of time as the remaining maturity life of the Subordinated Notes. The risk free interest rate is based on the interest rate for U.S. Treasury Notes having a maturity period equal to the remaining maturity life of the Subordinated Notes.

The Company recorded a cumulative effect of the change in accounting principle of approximately \$779,000, which was recognized as a decrease in accumulated deficit at January 1, 2009. The amount recognized in the Company's Balance Sheet upon the initial adoption of the authoritative guidance described above was determined based on the amounts that would have been recognized if the authoritative guidance had been applied from the issuance date of the Subordinated Notes and the amount recognized in the Company's Balance Sheet upon the initial application of the authoritative guidance. In addition, as a result of the bifurcation, the Company recognized an Embedded Derivative of approximately \$98,000 and a discount on the Subordinated Notes of \$877,000, which reduced the carrying value of the Subordinated Notes at the date of adoption. This discount represents additional non-cash interest expense that is to be amortized over the remaining life of the Subordinated Notes.

The Company also re-measured the fair value of the Embedded Derivative at each interim date. Any change in fair value is recorded as part of interest expense to related party stockholders.

In connection with, and as a condition to, the December 2009 Private Placement, further described in Note 11 – Stockholders' Equity, both Soros and Maverick converted the \$3,000,000 aggregate principal balance outstanding into an aggregate of 1,764,706 shares of common stock at a conversion rate of \$1.70 per share. Additionally, the Company paid in cash approximately \$347,000 of accrued interest at the Initial Closing of the December 2009 Private Placement.

As a result of the Company accounting for the Subordinated Notes separate from the Embedded Conversion Feature, the Company reclassified the net carrying amount of the Subordinated Notes of approximately \$2,466,000 on the date of conversion in equity with no gain or loss recognized.

The Company also remeasured the fair value of the Embedded Derivative at the date of conversion using an intrinsic valuation method as the price of the Company's common stock was greater than the conversion rate of \$1.70. The fair value of the Embedded Derivative was approximately \$882,000 at the date of conversion and the change in fair value from the interim date was recorded as part of interest expense to related party stockholders through the date of conversion. The fair value of the Embedded Derivative at the date of conversion of approximately \$882,000 was reclassified to equity.

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For the years ended December 31, 2009, 2008 and 2007, the Company recognized interest expense in connection with its Subordinated Notes, including changes in fair value of the Embedded Derivative, which were included in total interest expense to related party stockholders in the Statements of Operations, as follows:

| | 2009 | 2008 | 2007 |
|---|--------------|------------|------|
| Appreciation in fair value of embedded derivative financial liability to related party stockholders | \$ 785,000 | \$ — | \$ — |
| Amortization of discount on notes payable to related party stockholders | 343,000 | — | — |
| Interest expense to related party stockholders | 241,000 | 106,000 | — |
| Amortization expense of warrants issued to related party stockholders | 44,000 | 129,000 | — |
| Total interest expense to related party stockholders | \$ 1,413,000 | \$ 235,000 | \$ — |

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NOTE 11 – STOCKHOLDERS’ EQUITY

Authorized Shares

The Company is incorporated in the State of Delaware and has 200,000,000 authorized shares of common stock, \$.01 par value per share (“Common Stock”), and 25,000,000 authorized shares of preferred stock, \$.01 par value per share (the “Preferred Stock”). The Preferred Stock is designated as follows: 500,000 shares of Series A Convertible Preferred Stock (the “Series A Preferred Stock”); 9,000,000 shares of Series B Convertible Preferred Stock (the “Series B Preferred Stock”); 3,500 shares of Series C Convertible Preferred Stock (the “Series C Preferred Stock”); 2,100 shares of Series 2002 Convertible Preferred Stock (the “Series 2002 Convertible Preferred Stock”); 7,150 shares of Series D Convertible Preferred Stock (the “Series D Preferred Stock”); 1,000 shares of Series E Convertible Preferred Stock (the “Series E Preferred Stock”); 7,000 shares of Series F Convertible Preferred Stock (the “Series F Preferred Stock”); and 15,479,250 shares undesignated and available for issuance.

Following the effective date of the reverse stock split as described in Note 3 – Reverse Stock Split, the par value of the Common Stock remained unchanged at \$.01 per share. As a result, the Company has reclassified certain amounts within Stockholders’ Equity by reducing Common Stock in the Balance Sheets and Statements of Changes in Stockholders Equity included herein on a retroactive basis for all periods presented, with a corresponding increase to Additional paid-in capital.

In addition, following the completion of the second closing of the December 2009 Private Placement, the Company will amend its certificate of incorporation to decrease the number of authorized shares of Common Stock from 200,000,000 shares to 50,000,000 shares and to decrease the number of authorized shares of Preferred Stock from 25,000,000 shares to 1,000,000 shares.

Preferred Stock

Outstanding Shares

On December 31, 2008, at the option of the holders of the Series F Preferred Stock, all of the Company’s remaining Series F Preferred Stock, plus all outstanding accrued dividends, was converted into shares of Common Stock.

The terms of the Series F Preferred Stock were as follows:

Dividends

Each share of Series F Preferred Stock bore a cumulative compounding dividend, payable upon conversion in cash or Common Stock, at the Company’s option, at the rate of 7% per annum.

Ranking

The Series F Preferred Stock ranked senior to the Common Stock, with respect to the payment of distributions on liquidation, dissolution or winding up of the Company and with respect to the payment of dividends.

Conversion

The Series F Preferred Stock contained anti-dilution provisions pursuant to which, subject to certain exceptions, in the event that the Company issued or sold its Common Stock or new securities convertible into its Common Stock in the future for less than the conversion price of the Series F Preferred Stock, the conversion price of the Series F preferred stock would be decreased to the price at which such Common Stock or other new securities are sold. The conversion price of the Series F Preferred Stock was reduced from a stated value of \$23.20 per share to \$8.20 per share in connection with the June 2006 Financing as a result of these anti-dilution provisions.

As more fully described in Note 9 – 2008 Commitment From Related Party, as a result of the Company's issuance of Subordinated Notes in 2008, the conversion price of the Series F Preferred Stock was further reduced from \$8.20 per share to \$3.65 per share in connection with the 2008 Commitment from a related party.

Warrants to Purchase Common Stock

Warrants to Soros

The Company has issued warrants to Soros in connection with past and recent financings, including the 2008 Commitment described in Note 9 – 2008 Commitment From Related Party, as well as in connection with the Company's previous loan facility (which has since been refinanced).

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Warrants Issued to Maverick

In connection with the 2008 Commitment described in Note 9 – 2008 Commitment From Related Party, the Company issued warrants to Maverick to purchase shares of Common Stock, which are included in the table below.

The following table represents warrants issued to purchase Common Stock as of December 31, 2009:

| Party | Number of Warrants | Exercise Price Range | Expiration Dates |
|------------|--------------------|----------------------|-----------------------------|
| Soros | 45,201 | \$5.10 – \$8.80 | September 2011 – March 2013 |
| Maverick | 19,796 | \$5.10 | March 2013 |
| Consultant | 10,000 | \$10.00 | February 2011 |
| | 74,997 | | |

Stock-Based Compensation Plans

The Company’s Board of Directors has adopted three stock based employee compensation plans. The Plans, which provide for the granting of restricted stock, deferred stock units, stock options and other equity and cash awards, were adopted for the purpose of encouraging key employees, consultants and directors who are not employees to acquire a proprietary interest in the growth and performance of the Company.

In November 2006, the Company entered into three year employment contracts with its Chief Executive Officer (“CEO”) and then Chief Financial Officer (“CFO”). In connection with these agreements, the CEO and CFO were entitled to, among other things, (i) restricted stock awards under our Plans for a total of 86,122 shares of our Common Stock, (which vested in full on January 1, 2007) plus cash bonuses of \$517,890 (intended to compensate them for the income taxes payable on such restricted stock awards) in exchange for the forfeiting of their right to certain fully vested and out-of-the-money stock options that would have been exercisable to purchase an aggregate of 251,849 shares of Common Stock; (ii) deferred stock unit awards under the Plan for 17,274 underlying shares of Common Stock (which vest quarterly over a two year period), in exchange for the forfeiting of their right to certain unvested and out-of-the-money stock options that would have been exercisable to purchase an aggregate of 32,645 shares of Common Stock; and (iii) subject to the approval of the Company’s stockholders of certain amendments to the Plans, deferred stock unit awards representing 826,452 shares of Common Stock with one-third of such deferred stock units vesting quarterly, in equal amounts, over a twelve month period, one-third vesting quarterly, in equal amounts, over a twenty-four month period, and one-third vesting quarterly, in equal amounts, over a thirty-six month period. The vesting period for all awards commenced on October 1, 2006. In May 2007 the Company’s stockholders approved these amendments to the Plans.

The Company recorded the exchange of the options for restricted stock and deferred stock unit awards as replacement awards, and therefore, the Company treated the exchange as a modification of the original option grant and recorded incremental compensation cost measured as the excess of the fair value of the replacement awards, measured immediately after modification, over the fair value of the cancelled award, measured immediately before modification, at the modification date. Total incremental compensation expense was approximately \$507,000 for 2006. In connection with these new awards, the Company recognized an expense of approximately \$353,000, \$2.0 million and

\$4.5 million of this expense was recognized in 2009, 2008 and 2007, respectively.

In connection with these grants described above, the Company has given the employee holders of the shares of Restricted Stock and Deferred Stock Units the ability to settle taxes due upon delivery of the shares on a net share basis. Shares used to satisfy taxes are then charged to Treasury Stock. During 2009, the Company acquired an aggregate of 103,215 shares of Treasury Stock.

Furthermore, in connection with the December 2009 Private Placement, the Company will amend the 2005 Plan to increase the number of securities remaining available for future issuance by an additional 1,500,000 shares.

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Restricted Stock and Deferred Stock Unit Awards

The following table is a summary of activity related to restricted stock and deferred stock units grants for key employees at December 31, 2009:

| | Restricted Stock | Weighted Average Grant Date Fair Value | Deferred Stock Unit Awards | Weighted Average Grant Date Fair Value |
|---|---------------------|---|----------------------------------|---|
| Balance at December 31, 2006 | 86,122 | \$ 9.50 | 986,227 | \$ 9.40 |
| Shares / Units Granted | 42,619 | \$ 12.60 | 54,440 | \$ 12.20 |
| Shares / Units Forfeited | (2,968) | \$ 12.70 | (2,938) | \$ 12.70 |
| Shares / Units Restriction Lapses | (86,122) | \$ 9.50 | (322,984) | \$ 9.40 |
| Balance at December 31, 2007 | 39,651 | \$ 12.60 | 714,745 | \$ 9.60 |
| Shares / Units Granted | 8,625 | \$ 3.71 | 250,000 | \$ 4.99 |
| Shares / Units Forfeited | (1,875) | \$ 4.08 | (305,627) | \$ 6.82 |
| Shares / Units Restriction Lapses | (39,651) | \$ 12.60 | (372,943) | \$ 9.41 |
| Balance at December 31, 2008 | 6,750 | \$ 3.60 | 286,175 | \$ 8.80 |
| Shares / Units Granted | 10,312 | \$ 1.04 | — | — |
| Shares / Units Forfeited | (750) | \$ 0.73 | (10,464) | \$ 7.05 |
| Shares / Units Restriction Lapses | (7,875) | \$ 4.12 | (263,397) | \$ 7.26 |
| Balance at December 31, 2009 | 8,437 | \$ 0.92 | 12,314 | \$ 12.70 |
| Aggregate Grant Date Fair Value | \$ 8,000 | | \$ 156,000 | |
| Vesting Service Period of Shares Granted | 1 year | | 12 – 36 months | |
| Number of Shares / Units Vested During December 31, 2007 | 86,122 | | 322,984 | |
| Number of Shares / Units Non-vested at December 31, 2007 | 39,651 | | 714,745 | |
| Number of Shares / Units Vested During December 31, 2008 | 39,651 | | 372,943 | |
| Number of Shares / Units Non-vested at December 31, 2008 | 6,750 | | 56,327 | |
| Number of Shares / Units Vested During December 31, 2009 | 6,750 | | 11,925 | |
| Number of Shares / Units Non-vested at December 31, 2009 | 8,437 | | 389 | |

For the years ended December 31, 2009, 2008 and 2007 the Company recognized expense of approximately \$534,000, \$2,274,000 and \$5,678,000, respectively, in connection with these awards.

As of December 31, 2009, the total compensation cost related to non-vested restricted stock and deferred stock units not yet recognized was \$13,000. Total compensation cost is expected to be recognized over one year on a weighted average basis.

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Stock Options

The following table summarizes the Company's stock option activity:

| | Number of Shares | Weighted Average Exercise Price |
|------------------------------|---------------------|---------------------------------------|
| Balance at December 31, 2006 | 541,712 | \$ 16.80 |
| Options granted | 6,000 | \$ 9.70 |
| Options cancelled | (202,028) | \$ 27.60 |
| Options exercised | (2,806) | \$ 8.90 |
| Balance at December 31, 2007 | 342,878 | \$ 10.60 |
| Options granted | 38,000 | \$ 4.40 |
| Options cancelled | (26,022) | \$ 10.87 |
| Options exercised | — | \$ — |
| Balance at December 31, 2008 | 354,856 | \$ 9.83 |
| Options granted | 11,000 | \$ 1.49 |
| Options cancelled | (158,096) | \$ 10.18 |
| Options exercised | — | \$ — |
| Balance at December 31, 2009 | 207,760 | \$ 9.09 |
| Vested at December 31, 2007 | 287,113 | \$ 10.40 |
| Vested at December 31, 2008 | 317,064 | \$ 10.32 |
| Vested at December 31, 2009 | 180,787 | \$ 9.94 |

The stock options are exercisable in different periods through 2019. Additional information with respect to the outstanding options as of December 31, 2009, is as follows:

| Range of Exercise Prices | Options Outstanding | | | Options Exercisable | | |
|--------------------------|------------------------|---|--|------------------------|--|---|
| | Options Outstanding | Weighted Average Remaining Contractual Life | Weighted Average Exercise Price | Options Exercisable | Weighted Average Exercise Price | Weighted Average Remaining Contractual Life |
| \$0.51 – \$2.50 | 14,000 | 9.2 Years | \$ 1.66 | 2,444 | \$ 1.83 | 9.2 Years |
| \$2.51 – \$5.00 | 33,000 | 8.2 Years | \$ 4.58 | 18,832 | \$ 4.59 | 8.2 Years |
| \$5.01 – \$7.50 | — | — | \$ — | — | \$ — | — |
| \$7.51 – \$10.00 | 86,235 | 5.2 Years | \$ 9.03 | 85,443 | \$ 9.03 | 5.2 Years |
| \$10.01 – \$12.50 | 31,250 | 6.2 Years | \$ 11.87 | 31,168 | \$ 11.88 | 6.2 Years |

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| | | | | | | | | |
|-------------------|---------|-----------|-----|-------|---------|----|-------|-----------|
| \$12.51 – \$15.50 | 42,900 | 4.9 Years | \$ | 12.96 | 42,525 | \$ | 12.95 | 4.9 Years |
| \$15.51 – \$17.50 | — | | —\$ | — | —\$ | | — | — |
| \$17.51 – \$20.00 | — | | —\$ | — | —\$ | | — | — |
| \$20.51 – \$25.00 | 375 | 1.1 Years | \$ | 21.60 | 375 | \$ | 21.60 | 1.1 Years |
| \$0.51 – \$25.00 | 207,760 | 6.9 Years | \$ | 9.09 | 180,787 | \$ | 9.94 | 6.9 Years |

The total fair value of the 26,726 options that vested during the year was approximately \$172,000. At December 31, 2009, the aggregate intrinsic value of the fully vested options was \$0 and the weighted average remaining contractual life of the options was approximately 5 years. The Company has not capitalized any compensation cost, or modified any of its stock option grants for the years ended December 31, 2009, 2008 and 2007, except for those described in connection with the Offer to Exchange. Other selected information is as follows:

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| | 2009 | 2008 | 2007 |
|--|-----------|---------|----------|
| Aggregate intrinsic value of outstanding options | \$ 11,000 | \$ — | \$ — |
| Aggregate intrinsic value of options exercised | \$ — | \$ — | \$ 7,000 |
| Weighted average fair value of options granted | \$ 1.08 | \$ 2.86 | \$ 9.70 |

As of December 31, 2009, the total compensation cost related to non-vested stock option awards not yet recognized was \$56,000. Total compensation cost is expected to be recognized over two years on a weighted average basis.

The fair value of options granted is estimated on the date of grant using a Black-Scholes option pricing model. Expected volatilities are calculated based on the historical volatility of the Company's stock. Management monitors share option exercise and employee termination patterns to estimate forfeiture rates within the valuation model. The expected holding period of options represents the period of time that options granted are expected to be outstanding. The risk-free interest rate for periods within the expected life of the option is based on the interest rate of the U.S. Treasury note in effect on the date of the grant.

The table below presents the assumptions used to calculate the fair value of options granted for the year ended December 31, 2009, 2008 and 2007 respectively:

| | 2009 | 2008 | 2007 |
|--------------------------|--------|--------|--------|
| Risk-free interest rate | 2.66% | 2.65% | 4.56% |
| Expected life (in years) | 5.8 | 5.0 | 5.5 |
| Dividend yield | 0.00% | 0.00% | 0.00% |
| Expected volatility | 86.25% | 79.47% | 94.00% |

For the years ended December 31, 2009, 2008 and 2007 the Company recognized expense of approximately \$77,000, \$433,000 and \$516,000, respectively, in connection with these awards.

December 2009 Private Placement

On December 21, 2009, the Company entered into a Securities Purchase Agreement (the "Securities Purchase Agreement") with Rho Ventures VI, L.P. ("Rho") pursuant to which the Company agreed to issue and sell to Rho up to 8,823,529 newly issued shares (the "Private Placement Shares") of its common stock, par value \$.01 per share (the "Common Stock"), for an aggregate purchase price of \$15,000,000, or \$1.70 per share, in a private placement transaction (the "Private Placement"). The Company issued and sold 2,786,337 of the Private Placement Shares to Rho at an initial closing (the "Initial Closing") held on December 21, 2009 for an aggregate purchase price of approximately \$4,737,000. The remaining 6,037,192 Private Placement Shares (the "Second Closing Shares") will be issued and sold to Rho by the Company in a second closing to be held following the receipt of stockholder approval.

At the Initial Closing, and as a condition thereto, Soros and Maverick converted into an aggregate of 1,764,706 shares of Common Stock the \$3,000,000 aggregate principal amount outstanding pursuant to the terms of the Subordinated Notes, each dated as of July 23, 2008, issued by the Company to Soros and Maverick for shares of Common Stock at a

conversion rate of \$1.70 per share. All accrued and unpaid interest of approximately \$347,000 was paid by the Company in cash at the Initial Closing.

Registration Rights and Warrants Issuance

At the initial closing, and as a condition to the Private Placement, the Company entered into a registration rights agreement (the “Registration Rights Agreement”) with Soros, Maverick, Prentice and Rho. Under the terms of the Registration Rights Agreement, the Company agreed to (i) file a registration statement with respect to the shares of Common Stock issued to Rho in the Private Placement (the “Rho Shelf Registration Statement”), (ii) grant Rho piggy-back registration rights applicable in certain circumstances upon an underwritten offering by the Company and the right to two demand registrations and (iii) terminate all registration rights previously granted by us to Soros, Maverick and Prentice and replace such registration rights

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with piggy-back registration rights applicable in certain circumstances upon an underwritten offering by the Company and, in the case of Soros, the right to two demand registrations in addition to such piggy-back registration rights.

The Company also agreed in the Registration Rights Agreement to issue warrants to Rho if:

s the Company fails to file the Rho Shelf Registration Statement within 30 days following the first to occur of (x) the Second Closing or (y) the date on which we receive a notice from Rho stating that it will not consummate the Second Closing because our stockholders did not approve the actions (or 45 days following such date in (x) or (y) if such 30 day deadline falls within the period during which we are preparing our audited financial statements) (the "Filing Deadline"), or

s the Rho Shelf Registration Statement is not declared effective by the Securities and Exchange Commission within 180 days following the first to occur of (x) the Second Closing or (y) the date on which we receive a notice from Rho stating that it will not consummate the Second Closing because our stockholders did not approve the actions (the "Effectiveness Deadline").

In accordance with the terms of the Registration Rights Agreement, the Company would be required to grant Rho warrants representing the right to purchase shares of Common Stock equal to 1% of the fully diluted outstanding shares of Common Stock for each full 30-day period following the Filing Deadline or the required Effectiveness Deadline (as applicable). The Company would not be required under the Registration Rights Agreement to issue warrants to Rho representing an aggregate number of shares greater than 10% of the fully diluted outstanding shares of Common Stock. The warrants, if issued under the Registration Rights Agreement, would have a 5-year term, an exercise price of \$1.70 per share of Common Stock and would include customary provisions requiring adjustments of the number of shares of Common Stock issuable thereunder following a stock dividend, stock split or other similar adjustment to our capital structure.

Assuming that the Company does not issue any shares of Common Stock, or securities convertible into or exercisable for shares of Common Stock, prior to Rho's exercise of the warrants, if any, issued to it under the Registration Rights Agreement, the maximum number of shares of Common Stock issuable to Rho upon exercise of the warrants would be 2,713,010 shares of Common Stock (the "Warrant Shares"). The maximum proceeds to the Company upon the exercise of the warrants under such circumstances would be approximately \$4,613,000, which proceeds would be used for general corporate purposes. If the Company issue additional shares of Common Stock or securities convertible into or exercisable for shares of Common Stock before the Company is required to issue Warrants to Rho under the Registration Rights Agreement, if at all, the Company would be required to issue to Rho warrants to purchase such larger number of shares of Common Stock as would equal 10% of the fully diluted outstanding shares of Common Stock as of the date of the issuance of the warrants.

If the issuance of the warrants and the Warrant Shares is not approved by our stockholders, then, in the event of a Filing Default or an Effectiveness Default, Rho will be entitled to receive, in lieu of any warrants issuable to it as described above, an amount in cash equal to 1% of the aggregate amount invested by Rho in the Company for each full 30-day period following the Filing Deadline or the Required Effectiveness Deadline (as applicable), up to a maximum of 10% of such invested amount.

NOTE 12 – FINANCING AGREEMENT

In February 2009 and in March 2008, the Company agreed to amendments to its credit facility (the credit facility as amended is hereafter referred to as the “Credit Facility”) with Wells Fargo Retail Finance, LLC (“Wells Fargo”) to (i) extend the term until July 26, 2011 from July 26, 2008; (ii) increase the rate at which interest accrues on the average daily amount under the Credit Facility during the preceding month to a per annum rate equal to the prime rate plus 0.75% or LIBOR plus 3.25%; (iii) increase the monthly commitment fee on the unused portion of the Credit Facility to 0.50% from 0.35%, which has since been amended in December 2009 as a condition to the December 2009 Private Placement to increase the monthly commitment fee on the unused portion of the Credit Facility from 0.50% to 0.75%; (iv) include a servicing fee of \$3,333 per month; (v) increase the early termination fee to 1% of the revolving credit ceiling, from 0.50% through maturity; and (vi) amend the standby and documentary letter of credit fees to 3.25% and 2.75%, respectively.

Under the terms of the Credit Facility, Wells Fargo provides the Company with a revolving credit facility and issues letters of credit in favor of suppliers or factors. The Credit Facility is secured by a lien on substantially all of the Company’s assets. Availability under the Credit Facility is determined by a formula that takes into account a certain percentage of the amount of

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the Company's inventory and a certain percentage of the Company's accounts receivable. The maximum availability is currently \$7,500,000, but can be increased to \$12,500,000 at the Company's request, subject to certain conditions. As of December 31, 2009, total availability under the Credit Facility was approximately \$3,183,000, of which \$2,950,000 was committed for letters of credit in favor of suppliers, leaving approximately \$233,000 available for further borrowings. The terms of the credit facility contain a material adverse condition clause. This feature may limit the Company's ability to obtain additional borrowings or result in a default on current outstanding letters of credit.

For the years ended December 31, 2009, 2008 and 2007, the Company incurred approximately \$239,000, \$264,000 and \$130,000 of interest expense and fees, respectively, under the Credit Facility.

NOTE 13 – QUARTERLY RESULTS OF OPERATIONS (UNAUDITED)

Amounts in thousands, except per share data:

| 2009 | Quarter Ended | | | |
|--|---------------|-----------|---------------|--------------|
| | March 31, | June 30, | September 30, | December 31, |
| Net sales | \$ 19,902 | \$ 19,858 | \$ 17,108 | \$ 24,354 |
| Gross profit | \$ 6,775 | \$ 7,884 | \$ 6,839 | \$ 10,059 |
| Net loss | \$ (3,120) | \$ (186) | \$ (915) | \$ (148) |
| Net loss per common share – basic and diluted(1) | \$ (0.23) | \$ (0.01) | \$ (0.07) | \$ (0.01) |

| 2008 | Quarter Ended | | | |
|--|---------------|------------|---------------|--------------|
| | March 31, | June 30, | September 30, | December 31, |
| Net sales | \$ 25,245 | \$ 23,334 | \$ 19,802 | \$ 27,393 |
| Gross profit | \$ 8,936 | \$ 9,098 | \$ 7,307 | \$ 10,145 |
| Net loss | \$ (2,938) | \$ (2,036) | \$ (4,993) | \$ (1,373) |
| Preferred stock dividends(2) | \$ (11) | \$ (11) | \$ (12) | \$ (3) |
| Net loss available to common stockholders(3) | \$ (2,949) | \$ (2,047) | \$ (5,717) | \$ (1,376) |
| Net loss per common share – basic and diluted(3) | \$ (0.22) | \$ (0.15) | \$ (0.43) | \$ (0.10) |

| 2007 | Quarter Ended | | | |
|--------------|---------------|------------|---------------|--------------|
| | March 31, | June 30, | September 30, | December 31, |
| Net sales | \$ 22,108 | \$ 21,608 | \$ 18,079 | \$ 29,698 |
| Gross profit | \$ 8,374 | \$ 8,463 | \$ 5,728 | \$ 10,174 |
| Net loss | \$ (3,103) | \$ (2,142) | \$ (5,028) | \$ (5,556) |

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| | | | | | | | | |
|--|----|---------|----|---------|----|---------|----|---------|
| Preferred stock dividends | \$ | (11) | \$ | (11) | \$ | (11) | \$ | (11) |
| Net loss available to common stockholders(4) | \$ | (3,114) | \$ | (2,153) | \$ | (5,039) | \$ | (5,567) |
| Net loss per common share – basic and diluted(4) | \$ | (0.24) | \$ | (0.16) | \$ | (0.39) | \$ | (0.42) |

(1)Based on weighted average common shares outstanding – basic and diluted of 14,517,313 as of December 31, 2009.

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- (2) As of December 31, 2008, all Series F Preferred Stock have been converted into Common Stock.
- (3) Includes a beneficial conversion feature charge of approximately \$712,000 in the third quarter.
- (4) Amount includes a write-off of approximately \$1.5 million of inventory recorded in the fourth quarter.

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For the Three Years Ended December 31, 2009

| Column A | Column B | Column C | Column D | Column E | |
|----------------------------------|-------------------------------------|-------------------------------------|---------------------------|---------------|-------------------------------------|
| Description | Ending Balance at December 31, 2008 | Charged to Costs and Other Expenses | Charged to Other Accounts | Deductions | Ending Balance at December 31, 2009 |
| Allowance for Sales Returns | \$ (3,707,000) | \$ (48,934,000) | \$ — | \$ 50,014,000 | \$ (2,627,000) |
| Allowance for Doubtful Accounts | \$ (80,000) | \$ (350,000) | \$ — | \$ 339,000 | \$ (91,000) |
| Inventory Reserves | \$ (1,689,000) | \$ 534,000 | \$ — | \$ (131,000) | \$ (1,286,000) |
| Deferred Tax Valuation Allowance | \$ (42,093,000) | \$ (6,660,000) | \$ 1,365,000 | \$ — | \$ (47,388,000) |

| Column A | Column B | Column C | Column D | Column E | |
|----------------------------------|-------------------------------------|-------------------------------------|---------------------------|---------------|-------------------------------------|
| Description | Ending Balance at December 31, 2007 | Charged to Costs and Other Expenses | Charged to Other Accounts | Deductions | Ending Balance at December 31, 2008 |
| Allowance for Sales Returns | \$ (4,204,000) | \$ (59,665,000) | \$ — | \$ 60,162,000 | \$ (3,707,000) |
| Allowance for Doubtful Accounts | \$ (106,000) | \$ (553,000) | \$ — | \$ 579,000 | \$ (80,000) |
| Inventory Reserves | \$ (3,686,000) | \$ (290,000) | \$ — | \$ 2,287,000 | \$ (1,689,000) |
| Deferred Tax Valuation Allowance | \$ (39,443,000) | \$ (3,257,000) | \$ 607,000 | \$ — | \$ (42,093,000) |

| Column A | Column B | Column C | Column D | Column E | |
|----------------------------------|-------------------------------------|-------------------------------------|---------------------------|---------------|-------------------------------------|
| Description | Ending Balance at December 31, 2006 | Charged to Costs and Other Expenses | Charged to Other Accounts | Deductions | Ending Balance at December 31, 2007 |
| Allowance for Sales Returns | \$ (5,043,000) | \$ (59,107,000) | \$ — | \$ 59,946,000 | \$ (4,204,000) |
| Allowance for Doubtful Accounts | \$ (397,000) | \$ (669,000) | \$ — | \$ 960,000 | \$ (106,000) |
| Inventory Reserves | \$ (1,055,000) | \$ (2,735,000) | \$ — | \$ 104,000 | \$ (3,686,000) |
| Deferred Tax Valuation Allowance | \$ (34,459,000) | \$ (5,460,000) | \$ 476,000 | \$ — | \$ (39,443,000) |

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