EDUCATIONAL DEVELOPMENT CORP
Form 10-Q
January 23, 2017
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q
(Mark One)

## QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended November 30, 2016
OR

TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$ .

Commission file number: 000-04957

## EDUCATIONAL DEVELOPMENT CORPORATION

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

73-0750007
(I.R.S. Employer

Identification No.)

5402 South $122^{\text {nd }}$ East Avenue, Tulsa, Oklahoma 74146
(Address of principal executive offices) (Zip Code)
Registrant's telephone number, including area code (918) 622-4522
Indicate by check mark whether the registrant (1) has filed all reports to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Web site, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 229.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See definitions of "large accelerated filer", "accelerated filer", and "smaller reporting company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer Accelerated filer
Non-accelerated filer Smaller reporting company
Indicate by check mark whether the Registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).
Yes No
As of January 11, 2017, there were 4,082,283 shares of Educational Development Corporation Common Stock, \$0.20 par value outstanding.

## TABLE OF CONTENTS

Page
PART I. FINANCIAL INFORMATION
Item 1. Financial Statements ..... 3
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 12
Item 3. Quantitative and Qualitative Disclosures About Market Risk ..... 19
Item 4. Controls and Procedures ..... 19
PART II. OTHER INFORMATION
Item 1. Legal Proceedings ..... 20
Item 1A. Risk Factors ..... 20
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds ..... 20
Item 3. Defaults Upon Senior Securities ..... 20
Item 4. Mine Safety Disclosures ..... 20
Item 5. Other Information ..... 20
Item 6. Exhibits ..... 21
Signatures ..... 22

## Table of Contents

PART I. FINANCIAL INFORMATION

ITEM 1. FINANCIAL STATEMENTS

## EDUCATIONAL DEVELOPMENT CORPORATION <br> CONDENSED BALANCE SHEETS (UNAUDITED)

| ASSETS | $\begin{aligned} & \text { November } \\ & 30,2016 \end{aligned}$ | $\begin{aligned} & \text { February } 29 \text {, } \\ & 2016 \end{aligned}$ |
| :---: | :---: | :---: |
| CURRENT ASSETS: |  |  |
| Cash and cash equivalents | \$979,700 | \$1,183,700 |
| Accounts receivable, less allowance for doubtful accounts and sales returns of \$379,900 (November 30) and \$501,900 (February 29) | 3,948,600 | 2,513,300 |
| Inventories-Net | 34,203,500 | 17,479,500 |
| Prepaid expenses and other assets | 2,689,400 | 1,028,100 |
| Deferred income taxes | 348,800 | 298,200 |
| Total current assets | 42,170,000 | 22,502,800 |
| INVENTORIES-Net | 257,400 | 169,000 |
| PROPERTY, PLANT AND EQUIPMENT-Net | 28,053,500 | 26,710,300 |
| OTHER ASSETS | 262,000 | 262,000 |
| DEFERRED INCOME TAXES | 35,700 | 50,900 |
| TOTAL ASSETS | \$70,778,600 | \$49,695,000 |
| LIABILITIES AND SHAREHOLDERS' EQUITY |  |  |
| CURRENT LIABILITIES: |  |  |
| Accounts payable | \$14,690,400 | \$7,801,300 |
| Line of credit | 2,880,000 | 3,331,800 |
| Deferred revenues | 9,557,700 | 2,925,200 |
| Current maturities of long-term debt | 21,772,600 | 615,400 |
| Accrued salaries and commissions | 1,578,100 | 1,202,500 |
| Income taxes payable | 1,379,900 | 803,100 |
| Dividends payable | 367,400 | 366,300 |
| Other current liabilities | 4,040,200 | 1,732,500 |
| Total current liabilities | 56,266,300 | 18,778,100 |
| LONG-TERM DEBT-Net of current maturities | - | 17,687,400 |
| Total liabilities | 56,266,300 | 36,465,500 |
| COMMITMENTS (Note 7) |  |  |
| SHAREHOLDERS' EQUITY: |  |  |
| Issued 6,041,040 (November 30 and February 29) shares; |  |  |
|  |  |  |
| Outstanding 4,082,283 (November 30) and 4,064,610 (February 29) shares | 1,208,200 | 1,208,200 |
| Capital in excess of par value | 8,548,000 | 8,548,000 |


| Retained earnings | $15,669,800$ | $14,557,500$ |
| :--- | :--- | :--- |
|  | $25,426,000$ | $24,313,700$ |
| Less treasury stock, at cost | $(10,913,700)$ | $(11,084,200)$ |
| Total shareholders' equity | $14,512,300$ | $13,229,500$ |
| TOTAL LIABILITIES AND SHAREHOLDERS' EQUITY | $\$ 70,778,600$ | $\$ 49,695,000$ |

See notes to condensed financial statements.

3

## Table of Contents

EDUCATIONAL DEVELOPMENT CORPORATION
CONDENSED STATEMENTS OF EARNINGS (UNAUDITED)

|  | Three Months Ended November 30, |  | Nine Months Ended November 30, |  |
| :---: | :---: | :---: | :---: | :---: |
| GROSS SALES | \$34,397,300 | \$28,931,400 | \$91,657,200 | \$59,920,100 |
| Discounts and allowances | (6,948,000 ) | (6,751,600) | (20,581,900) | (16,953,700) |
| Transportation revenue | 3,248,300 | 2,244,400 | 8,299,500 | 3,702,400 |
| NET REVENUES | 30,697,600 | 24,424,200 | 79,374,800 | 46,668,800 |
| COST OF SALES | 8,328,100 | 7,386,200 | 22,500,300 | 15,537,400 |
| Gross margin | 22,369,500 | 17,038,000 | 56,874,500 | 31,131,400 |
| OPERATING EXPENSES: |  |  |  |  |
| Operating and selling | 9,965,900 | 6,888,000 | 26,186,500 | 13,006,700 |
| Sales commissions | 9,521,000 | 7,549,400 | 24,802,200 | 12,924,800 |
| General and administrative | 1,080,300 | 564,800 | 2,842,000 | 1,561,700 |
| Total operating expenses | 20,567,200 | 15,002,200 | 53,830,700 | 27,493,200 |
| OTHER INCOME (EXPENSE) |  |  |  |  |
| Interest expense | (265,000 ) | (8,200 ) | (730,000 ) | (51,600 |
| Other income | 502,800 | 5,500 | 1,251,600 | 17,200 |
| Total income (expense) | 237,800 | (2,700 ) | 521,600 | (34,400 |
| EARNINGS BEFORE INCOME TAXES | 2,040,100 | 2,033,100 | 3,565,400 | 3,603,800 |
| INCOME TAXES | 765,900 | 774,600 | 1,352,500 | 1,376,300 |
| NET EARNINGS | \$ 1,274,200 | \$ 1,258,500 | \$2,212,900 | \$2,227,500 |
| BASIC AND DILUTED EARNINGS PER SHARE: |  |  |  |  |
| Basic | \$0.31 | \$0.31 | \$0.54 | \$0.55 |
| Diluted | \$0.31 | \$0.31 | \$0.54 | \$0.55 |
| DIVIDENDS PER SHARE | \$0.09 | \$0.09 | \$0.27 | \$0.26 |
| WEIGHTED AVERAGE NUMBER OF COMMON |  |  |  |  |
| AND EQUIVALENT SHARES OUTSTANDING: |  |  |  |  |
| Basic | 4,079,916 | 4,055,756 | 4,074,355 | 4,044,622 |
| Diluted | 4,084,863 | 4,060,293 | 4,079,833 | 4,046,192 |

See notes to condensed financial statements.
4

## Table of Contents

EDUCATIONAL DEVELOPMENT CORPORATION
CONDENSED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY (UNAUDITED) FOR THE NINE MONTHS ENDED NOVEMBER 30, 2016

| Common Stock <br> (par value $\$ 0.20$ per <br> share) |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Number of | Capital in |  | Treasury Stock |  |
| Shares | Excess of Retained Number of  Shareholders' <br> Issued $\quad$ Amount Par Value Earnings Shares Amount Equity |  |  |  |

$\left.\begin{array}{lllllllll}\begin{array}{l}\text { BALANCE—March } \\ 1,2016\end{array} & 6,041,040 & \$ 1,208,200 & \$ 8,548,000 & \$ 14,557,500 & 1,976,430 & \$(11,084,200) & \$ 13,229,500\end{array}\right)$

BALANCE-
November 30, 2016 6,041,040 \$1,208,200 \$8,548,000 \$15,669,800 1,958,757 \$(10,913,700) \$14,512,300
See notes to condensed financial statements.

5

## Table of Contents

EDUCATIONAL DEVELOPMENT CORPORATION CONDENSED STATEMENTS OF CASH FLOWS (UNAUDITED) FOR THE NINE MONTHS ENDED NOVEMBER 30,

|  | 2016 | 2015 |
| :---: | :---: | :---: |
| CASH FLOWS FROM OPERATING ACTIVITIES: | \$(169,400 ) | ) \$9,412,700 |
| CASH FLOWS FROM INVESTING ACTIVITIES: <br> Purchases of property, plant and equipment | $(2,123,600)$ | ) (846,000 ) |
| Net cash used in investing activities | $(2,123,600)$ | ) (846,000 ) |
| CASH FLOWS FROM FINANCING ACTIVITIES: |  |  |
| Cash paid to acquire treasury stock | (200 ) | ) (1,600 |
| Cash received from sales of treasury stock | 170,700 | 147,300 |
| Net payments under line of credit | (451,800 ) | ) (1,400,000) |
| Proceeds from long-term debt | 4,000,000 | - |
| Payments on long-term debt | (530,200 ) | ) |
| Dividends paid | $(1,099,500)$ | ) $(1,009,400)$ |
| Net cash provided by (used in) financing activities | 2,089,000 | $(2,263,700)$ |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS | (204,000 ) | ) $6,303,000$ |
| CASH AND CASH EQUIVALENTS—BEGINNING OF PERIOD | 1,183,700 | 383,900 |
| CASH AND CASH EQUIVALENTS—END OF PERIOD | \$979,700 | \$6,686,900 |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION: |  |  |
| Cash paid for interest | \$730,000 | \$51,600 |
| Cash paid for income taxes | \$811,100 | \$635,600 |

See notes to condensed financial statement

6

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## Table of Contents <br> NOTES TO CONDENSED FINANCIAL STATEMENTS (UNAUDITED)

Note 1 - The information shown with respect to the three and nine months ended November 30, 2016 and 2015, which is unaudited, includes all adjustments which in the opinion of Management are considered to be necessary for a fair presentation of earnings for such periods. The adjustments reflected in the financial statements represent normal recurring adjustments. The results of operations for the three and nine months ended November 30, 2016 and 2015, are not necessarily indicative of the results to be expected at year end due to seasonality of the product sales.

These financial statements and notes are prepared pursuant to the rules and regulations of the Securities and Ex-change Commission for interim reporting and should be read in conjunction with the audited financial statements and accompanying notes contained in our annual report on Form 10-K for the fiscal year ended February 29, 2016.

Certain reclassifications have been made to the fiscal year 2016 condensed statements of earnings and cash flows to conform to the classifications used in fiscal year 2017. These reclassifications had no effect on net earnings.

Note 2 - Debt consists of the following:

$$
2016
$$

November 30, February 29,

| Line of credit | $\$ 2,880,000$ | $\$ 3,331,800$ |
| :--- | :--- | :--- |
|  | $\$ 21,772,600$ | $\$ 18,302,800$ |
| Long-term debt | $(21,772,600)$ | $(615,400)$ |
| Less current maturities (1) | $\$ 17,687,400$ |  |

At November 30, 2016, we were in violation of the debt to worth ratio covenant for which we have not yet received a waiver from the Bank. Accordingly, the related long-term debt has been classified as current. The debt (1)to worth ratio requires the following: (1) For quarters ending August 31, 2016 and November 30, 2016: 3.50:1.00.
(2) For quarters ending February 28, 2017, May 31, 2017, August 31, 2017, and November 30, 2017: 3.25:1:00.
(3) Quarters thereafter: 3.00:1.00.

We have a Loan Agreement with MidFirst Bank ("the Bank") including Term Loan \#1 comprised of Tranche A of \$13.4 million and Tranche B of $\$ 5.0$ million both with the maturity date of December 1, 2025. The Loan Agreement also provided a $\$ 7.0$ million revolving loan ("line of credit') through June 15, 2017. Tranche A has a fixed interest rate of $4.23 \%$ and interest is payable monthly. For Tranche B, interest is payable monthly at the bank adjusted LIBOR Index plus $2.75 \%$ ( $3.783 \%$ at November 30, 2016). Term Loan \#1 is secured by the primary office, warehouse and land.

We also have Term Loan \#2 with the Bank in the amount of $\$ 4.0$ million with the maturity date of June 28, 2021, and interest payable monthly at the bank adjusted LIBOR Index plus $2.75 \%$. Term Loan \#2 is secured by a warehouse, land, and inventory.

The line of credit interest is payable monthly at a tiered rate based on our funded debt to EBITDA ratio ("ratio"), whereby pricing tier one is effective for a ratio greater than 4.00 and has a bank adjusted LIBOR Index plus 3.25\% and pricing tier two applies for a ratio less than or equal to 4.00 , with a bank adjusted LIBOR Index plus $2.75 \%$. EBITDA is defined as earnings before interest expense, income tax expense (benefit) and depreciation and amortization expenses.

We had \$2,880,000 in borrowings outstanding on our revolving credit agreement at November 30, 2016 and $\$ 3,331,800$ in borrowings at February 29, 2016. Available credit under the revolving credit agreement was $\$ 4,120,000$ at November 30, 2016. Subsequent to November 30, 2016, we utilized the remaining availability on our revolving credit agreement.

The Loan Agreement also contains a provision for our use of the Bank's letters of credit. The Bank agrees to issue, or obtain issuance of commercial or stand-by letters of credit provided that no letters of credit will have an expiry date later than June 15, 2017, and that the sum of the line of credit plus the letters of credit would not exceed the borrowing base in effect at the time. The agreement contains provisions that require us to maintain specified financial ratios, restrict transactions with related parties, prohibit mergers or consolidation, disallow additional debt, and limit the amount of compensation, salaries, investments, capital expenditures and leasing transactions. For the nine months ended November 30, 2016, we had no letters of credit outstanding.

## Table of Contents

Note 3 - Inventories consist of the following:


Book inventory quantities in excess of what will be sold within the normal operating cycle, are included in non-current inventory.

Significant portions of our inventory purchases are concentrated with an England-based publishing company. Purchases from this company were approximately $\$ 10.9$ million and $\$ 4.5$ million for the three months ended November 30, 2016 and 2015, respectively. Total inventory purchases from all suppliers were $\$ 15.2$ million and $\$ 6.6$ million for the three months ended November 30, 2016 and 2015, respectively.

Purchases from this company were approximately $\$ 29.9$ million and $\$ 13.0$ million for the nine months ended November 30, 2016 and 2015, respectively. Total inventory purchases from all suppliers were $\$ 43.7$ million and $\$ 17.9$ million for the nine months ended November 30, 2016 and 2015, respectively.

Note 4 - Basic earnings per share ("EPS") is computed by dividing net earnings by the weighted average number of common shares outstanding during the period. Diluted EPS is based on the combined weighted average number of common shares outstanding and dilutive potential common shares issuable which include, where appropriate, the assumed exercise of options. In computing diluted EPS we have utilized the treasury stock method. The computation of weighted average common and common equivalent shares used in the calculation of basic and diluted EPS is shown below.

Earnings Per Share:

Net earnings

| Three Months Ended | Nine Months Ended |  |
| :--- | :--- | :--- |
| November 30, <br> 2016 2015 | November 30, <br> 2016 | 2015 |

Shares:

| Weighted average shares outstanding - basic | $4,079,916$ | $4,055,756$ | $4,074,355$ | $4,044,622$ |
| :--- | :--- | :--- | :--- | :--- |
| Assumed exercise of options | 4,947 | 4,537 | 5,478 | 1,570 |
| Weighted average shares outstanding - diluted | $4,084,863$ | $4,060,293$ | $4,079,833$ | $4,046,192$ |

Basic Earnings Per Share

Diluted Earnings Per Share

| $\$ 0.31$ | $\$ 0.31$ | $\$ 0.54$ | $\$ 0.55$ |
| :--- | :--- | :--- | :--- |
| $\$ 0.31$ | $\$ 0.31$ | $\$ 0.54$ | $\$ 0.55$ |

Our Board of Directors has adopted a stock repurchase plan in which we may purchase up to a total of $3,000,000$ shares as market conditions warrant. This plan has no expiration date. During the nine months ended November 30, 2016, we repurchased 23 shares of common stock. The maximum number of shares that can be repurchased in the future is 303,129 .
8

## Table of Contents

Note 5 - We account for stock-based compensation whereby share-based payment transactions with employees, such as stock options and restricted stock, are measured at estimated fair value at date of grant and recognized as compensation expense over the vesting period. No such transactions occurred during the nine months ended November 30, 2016 and 2015.

Note 6 - Outbound freight and handling costs incurred are included in operating and selling expenses and were $\$ 4,569,900$ and $\$ 3,267,800$ for the three months ended November 30, 2016 and 2015, respectively. These costs were $\$ 12,134,700$ and $\$ 5,872,900$ for the nine months ended November 30, 2016 and 2015, respectively.

Note 7 -We have a 15 -year lease with a third party, who leases 181,300 square feet, or $45.3 \%$ of our main facility. The lease is being accounted for as an operating lease.

The lessee pays $\$ 105,800$ per month, with a $2.0 \%$ annual increase adjustment on the anniversary of the lease. The lease terms allow for one five-year extension, which is not a bargain renewal option, at the expiration of the 15-year term. Revenue associated with the lease is being recorded on a straight-line basis over the 15 -year lease and is reported in other income on the condensed statement of earnings.

Note 8 - We have two reportable segments: EDC Publishing and Usborne Books \& More ("UBAM"). These reportable segments are business units that offer different methods of distribution to different types of customers. They are managed separately based on the fundamental differences in their operations. EDC Publishing markets its products to retail accounts, which include book, school supply, toy and gift stores and museums, through commissioned sales representatives, trade and specialty wholesalers and an internal telesales group. UBAM markets its products through a network of independent sales consultants using a combination of internet web sales/home shows and school programs such as book fairs.

The accounting policies of the segments are the same as those of the rest of the Company. We evaluate segment performance based on earnings before income taxes of the segments, which is defined as segment net sales reduced by cost of sales and direct expenses. Corporate expenses, depreciation, interest expense, lease income, and income taxes are not allocated to the segments, but are listed in the "other" row below. Corporate expenses include the executive department, accounting department, information services department, general office management and building facilities management. Our assets and liabilities are not allocated on a segment basis.

Information by industry segment for the three and nine-month periods ended November 30, 2016 and 2015, follows:

## NET REVENUES

|  | Three Months Ended |  | Nine Months Ended |  |
| :--- | :--- | :--- | :--- | :--- |
|  | November 30, | November 30, |  |  |
|  | 2016 | 2015 | 2016 | 2015 |
| EDC Publishing | $\$ 3,075,000$ | $\$ 2,642,500$ | $\$ 7,244,600$ | $\$ 8,936,200$ |
| UBAM | $27,622,600$ | $21,781,700$ | $72,130,200$ | $37,732,600$ |
| Total | $\$ 30,697,600$ | $\$ 24,424,200$ | $\$ 79,374,800$ | $\$ 46,668,800$ |

## EARNINGS BEFORE INCOME TAXES

|  | Three Months Ended |  | Nine Months Ended |  |
| :--- | :---: | :---: | :---: | :---: |
|  | November 30, | November 30, |  |  |
|  | 2016 | 2015 | 2016 | 2015 |
| EDC Publishing | $\$ 979,500$ | $\$ 796,200$ | $\$ 2,138,700$ | $\$ 2,762,100$ |
| UBAM | $4,719,800$ | $3,376,400$ | $11,286,200$ | $5,408,700$ |

Other

$$
(3,659,200) \quad(2,139,500) \quad(9,859,500) \quad(4,567,000)
$$

Total

$$
\$ 2,040,100 \quad \$ 2,033,100 \quad \$ 3,565,400 \quad \$ 3,603,800
$$

Note 9 - The Financial Accounting Standards Board ("FASB") periodically issues new accounting standards in a continuing effort to improve standards of financial accounting and reporting. We have reviewed the recently issued accounting standards updates ("ASU") and concluded that the following recently issued accounting standards apply to us.
9

## Table of Contents

In May 2014, FASB issued ASU No. 2014-09, and amended with ASU No. 2015-14 "Revenue from Contracts with Customers," which provides a single revenue recognition model which is intended to improve comparability over a range of industries, companies and geographical boundaries and will also result in enhanced disclosures. The changes are effective for fiscal years, and interim periods within those years, beginning after December 15, 2017, which means the first quarter of our fiscal year 2019. We are currently reviewing the ASU and assessing the potential impact on our financial statements.

In July 2015, FASB issued ASU No. 2015-11 "Inventory - Simplifying the Measurement of Inventory", which is intended to allow measurement of inventory at the lower of cost and net realizable value. Net realizable value is the estimated selling prices in the ordinary course of business, less reasonably predictable costs of completion, disposal, and transportation. The new standard is effective for fiscal years beginning after December 15, 2016, including interim periods within those fiscal years, which means the first quarter of our fiscal year 2018. We anticipate this ASU having minimal impact on our financial statements.

In August 2015, FASB issued ASU No. 2015-15 "Interest—Imputation of Interest," which modifies the presentation and subsequent measurement of debt issuance costs associated with line-of-credit arrangements. These changes allow an entity to defer and present debt issuance costs as an asset and subsequently amortize the deferred debt issuance costs ratably over the term of the line-of-credit arrangement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement. The changes are effective for financial statements issued for annual periods beginning after December 15, 2015, and interim periods within those annual periods, which means the first quarter of our fiscal year 2017. This ASU did not have a significant impact on our financial statements.

In November 2015, FASB issued ASU No. 2015-17 "Income Taxes - Balance Sheet Classification of Deferred Taxes", which is intended to improve how deferred taxes are classified on organizations' balance sheets by eliminating the current requirement for organizations to present deferred tax liabilities and assets as current and noncurrent in a classified balance sheet. Instead, organizations will now be required to classify all deferred tax assets and liabilities as noncurrent. The changes are effective for financial statements issued for annual periods beginning after December 15, 2016, and interim periods within those annual periods, which means the first quarter of our fiscal year 2018. We anticipate this ASU having minimal impact on our financial statements.

In February 2016, FASB issued ASU No. 2016-02, "Leases," which is intended to establish a comprehensive new lease accounting model. The new standard clarifies the definition of a lease, requires a dual approach to lease classification similar to current lease classifications, and causes lessees to recognize leases on the balance sheet as a lease liability with a corresponding right-of-use asset. The accounting applied by a lessor is largely unchanged from that applied under previous GAAP, in that the vast majority of operating leases should remain classified as operating leases and lessors should continue to recognize lease income for those leases on a generally straight-line basis over the lease term. The new standard is effective for interim and annual periods beginning after December 15, 2018, which means the first quarter of our fiscal year 2020. The new standard requires a modified retrospective transition for capital or operating leases existing at or entered into after the beginning of the earliest comparative period presented in the financial statements. We are currently reviewing the ASU and evaluating the potential impact on our financial statements.

In March 2016, FASB issued ASU No. 2016-09, "Compensation - Stock Compensation: Improvements to Employee Share-Based Payment Accounting," which is intended to simplify several aspects of the accounting for share-based payment transactions, including the income tax consequences, classification of awards as either equity or liabilities, and classification on the statement of cash flows. The new standard is effective for interim and annual periods beginning after December 15, 2016, which means the first quarter of our fiscal year 2018. We are currently reviewing the ASU and evaluating the potential impact on our financial statements.

In June 2016, FASB issued ASU No. 2016-13 "Financial Instruments-Credit Losses", which requires a financial asset (or a group of financial assets) measured at amortized cost basis to be presented at the net amount expected to be collected. The new standard is effective for fiscal years beginning after December 15, 2019, including interim periods within those fiscal years, which means the first quarter of our fiscal year 2020. We anticipate this ASU having minimal impact on our financial statements.

## Table of Contents

Note 10 - The valuation hierarchy included in U.S. GAAP considers the transparency of inputs used to value assets and liabilities as of the measurement date. A financial instrument's classification within the valuation hierarchy is based on the lowest level of input that is significant to its fair value measurement. The three levels of the valuation hierarchy and the classification of our financial assets and liabilities within the hierarchy are as follows:

Level 1 - Quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.

Level 2 - Observable inputs other than quoted prices included within Level 1 for the asset or liability, either directly or indirectly. If an asset or liability has a specified term, a Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Unobservable inputs for the asset or liability.

We do not report any assets or liabilities at fair value in the financial statements. However, the estimated fair value of our line of credit is estimated by management to approximate the carrying value of $\$ 2,880,000$ at November 30, 2016. The estimated fair value of our term note payable is estimated by management to approximate $\$ 20,925,300$ at November 30, 2016. Management's estimates are based on the obligations' characteristics, including floating interest rate, maturity, and collateral. Such valuation inputs are considered a Level 2 measurement in the fair value valuation hierarchy.

Note 11 - On December 16, 2016, we paid the previously declared $\$ 0.09$ dividend per share to shareholders of record as of December 9, 2016.

Note 12 - As of the end of our third quarter, we had received approximately $\$ 9,449,800$ in payments for sales orders which were shipped out in December 2016, subsequent to the quarter end. At November 30, 2016, these prepaid sales orders and $\$ 107,900$ of prepaid lease income are included in deferred revenue on the condensed balance sheet. At February 29,2016 , the amount of prepaid sales orders included in deferred revenue was $\$ 2,794,400$.

Prepaid commissions of $\$ 2,079,800$ related to these unshipped orders are included in prepaid expenses and other assets on the condensed balance sheet at November 30, 2016. At February 29, 2016, the no prepaid commissions were recorded on the condensed balance sheet.

Note 13 - On September 1, 2016, UBAM implemented an integrated direct-sales order system. The implementation has taken longer than expected and currently the vendor is working with management in order to have the system fully functional and meeting the intended needs of our direct-sales program. Should the system be unable to fulfill the needs of the direct-sales program, management may transition to a different system or supplement the system with additional technology. Such a transition may result in the impairment of all or a portion of the current system. As of November 30, 2016, we have capitalized $\$ 808,400$ related to the system which has a remaining book value of \$788,200.

Note 14 - Subsequent to the end of our third quarter, we utilized the remaining availability on our revolving debt agreement and on January 9, 2017, Randall White, President and Chief Executive Officer of EDC, advanced \$350,000 to cover our current operating costs. We expect to repay this advance in the month of January 2017.

## Table of Contents <br> ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Factors Affecting Forward Looking Statements
MD\&A contains statements that are forward-looking and include numerous risks which you should carefully consider. Additional risks and uncertainties can also materially and adversely affect our business. You should read the following discussion in connection with our condensed financial statements, including the notes to those statements, included in this document. Our fiscal years end on February 28(29).

Overview
We operate two separate divisions, EDC Publishing and Usborne Books \& More ("UBAM"), to sell the Usborne and Kane Miller lines of children's books. These two divisions each have their own customer base. EDC Publishing markets its products on a wholesale basis to various retail accounts. UBAM markets its products to individual consumers as well as school and public libraries.

The following table shows statements of earnings data as a percentage of net revenues.
Earnings as a Percent of Net Revenues


Operating Results for the Three Months Ended November 30, 2016
We earned income before income taxes of $\$ 2,040,100$ for the three months ended November 30, 2016, compared with $\$ 2,033,100$ for the three months ended November 30, 2015.

Revenues
For the Three Months
Ended November 30, 20162015 \$ Change

|  |  |  |  | $\%$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Change |  |
| Gross sales | $\$ 34,397,300$ | $\$ 28,931,400$ | $\$ 5,465,900$ | 18.9 |
| Less discounts and allowances | $(6,948,000)$ | $(6,751,600)$ | $(196,400)$ | 2.9 |
| Transportation revenue | $3,248,300$ | $2,244,400$ | $1,003,900$ | 44.7 |
| Net revenues | $\$ 30,697,600$ | $\$ 24,424,200$ | $\$ 6,273,400$ | 25.7 |

UBAM's gross sales increased $\$ 4,506,900$ during the three-month period ending November 30, 2016, when compared with the same quarterly period a year ago. The sales increase resulted from increases of:
$.26 \%$ in internet and home party sales, and $.23 \%$ in fundraiser sales

12

## Table of Contents

Offset by a decrease of:
$.42 \%$ in school and library sales
Over the past year, the number of active sales consultants increased $63 \%$ to approximately 28,100 as of November 30, 2016, compared with 17,200 active consultants as of November 30, 2015.

The increase in internet and home party sales is attributed to a $31 \%$ increase in the total number of orders, offset by a $4 \%$ decrease in average order size. This increase in the total number of orders is a result of the increase in the number of sales consultants and their use of social media to conduct online events such as virtual home parties.

The increase in fundraiser sales is attributed to a $90 \%$ increase in the total number of orders, offset by a $35 \%$ decrease in the average order size.

The decrease in school and library sales is attributed to a 49\% decrease in the average order size, offset by a $13 \%$ increase in the total number of orders.

EDC Publishing's gross sales increased $\$ 959,000$ during the three-month period ending November 30, 2016, when compared with the same quarterly period a year ago. Much of this increase is due to timing because the significant increase in UBAM sales had affected our ability to ship EDC Publishing sales in the same timeframe we had historically shipped orders. During the third quarter we were able to ship a significant amount of our backlog of EDC Publishing orders from the first two quarters of fiscal 2017. The increase in shipments during the third quarter affected our sales with an $83 \%$ increase in sales to major national accounts and a $2 \%$ increase in sales to smaller retail stores. We expect EDC Publishing sales for the year to continue to improve as our shipping timeframes return to historical levels as a result of significant capital improvements implemented during fiscal year 2017.

UBAM's discounts and allowances were $\$ 3,528,100$ and $\$ 3,855,300$ for the quarterly periods ended November 30, 2016 and 2015, respectively. UBAM is a multi-level selling organization that markets its products through independent sales consultants. Sales are made to individual purchasers, and to school and public libraries. Gross sales in UBAM are based on the retail sales prices of the products. As a part of UBAM's varied marketing programs, discounts relevant to the particular program are offered. The discounts and allowances in UBAM will vary from year-to-year depending on the marketing programs in place during any given period. The UBAM's discounts and allowances were $12.6 \%$ and $16.5 \%$ of UBAM's gross sales for the quarterly periods ended November 30, 2016 and 2015, respectively.

EDC Publishing's discounts and allowances are a much larger percentage of gross sales than discounts and allowances in UBAM due to the different customer markets that each division targets. EDC Publishing's discounts and allowances were $\$ 3,419,900$ and $\$ 2,896,300$ for the quarterly periods ended November 30, 2016 and 2015, respectively. EDC Publishing sells to retail book chains, regional and local bookstores, toy and gift stores, school supply stores and museums. To be competitive with other wholesale book distributors, EDC Publishing sells at discounts between $48 \%$ and $55 \%$ of the retail sales prices of the products, based upon the quantity of books ordered and the dollar amount of the order. EDC Publishing's discounts and allowances were $52.7 \%$ and $52.4 \%$ of EDC Publishing's gross sales for the quarterly periods ended November 30, 2016 and 2015, respectively.

Transportation revenue increased to $\$ 3,248,300$ from $\$ 2,244,400$ when comparing the quarterly period ended November 30, 2016, to the same period in 2015. Transportation revenues primarily relate to UBAM and are based on a percentage of the total order, with a per-order minimum charge.

## Expenses

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For the Three Months
Ended November 30,

| Cost of sales | $\$ 8,328,100$ | $\$ 7,386,200$ | $\$ 941,900$ | 12.8 |
| :--- | ---: | :---: | :---: | :---: |
| Operating and selling | $9,965,900$ | $6,888,000$ | $3,077,900$ | 44.7 |
| Sales commissions | $9,521,000$ | $7,549,400$ | $1,971,600$ | 26.1 |
| General and administrative | $1,080,300$ | 564,800 | 515,500 | 91.3 |
| Total | $\$ 28,895,300$ | $\$ 22,388,400$ | $\$ 6,506,900$ | 29.1 |

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## Table of Contents

Cost of sales increased $12.8 \%$ for the three months ended November 30, 2016, when compared with the three months ended November 30, 2015. Cost of sales as a percentage of gross sales were $24.2 \%$ and $25.9 \%$, for each of the three-month periods ended November 30, 2016 and 2015, respectively. Cost of sales is the inventory cost of the product sold, which includes the cost of the product itself and inbound freight charges. Purchasing and receiving costs, inspection costs, warehousing costs, and other costs of our distribution network are included in operating and selling expenses, not in cost of sales. These costs totaled $\$ 1,675,300$ in the quarter ended November 30, 2016, and \$950,500 in the quarter ended November 30, 2015.

In addition to costs associated with our distribution network (noted above), operating and selling costs include expenses of EDC Publishing, UBAM and the order entry and customer service functions. Operating and selling expenses as a percentage of gross sales were $29.0 \%$ for the quarter ended November 30, 2016, and $23.8 \%$ for the quarter ended November 30, 2015. This increase is primarily due to a $76 \%$ increase in purchasing and receiving costs, inspection costs, warehousing costs, and other costs of our distribution network, along with a $40 \%$ increase in shipping and handling costs.

Sales commissions in EDC Publishing decreased $10.5 \%$ to $\$ 95,700$ for the three months ended November 30, 2016, when compared with the same quarterly period a year ago. EDC Publishing sales commissions are paid on net sales and were $3.1 \%$ of net sales for the quarter ended November 30, 2016, and $4.0 \%$ for the quarter ended November 30, 2015. Sales commissions in EDC Publishing fluctuate depending upon the amount of sales made to our house accounts, which are EDC Publishing's largest customers and do not have any commission expense associated with them, and sales made by our outside sales representatives.

Sales commissions in UBAM increased $26.6 \%$ to $\$ 9,425,300$ for the three months ended November 30, 2016, when compared with the same quarterly period a year ago, primarily due to the increase in net sales for the same period. UBAM sales commissions were $28.9 \%$ of gross sales for the three months ended November 30, 2016, and $31.8 \%$ of gross sales for the three months ended November 30, 2015. The fluctuation in the percentages of commission expense to gross sales is the result of the type of sale. Internet and home parties, book fairs, and school and library sales have different commission rates. Also contributing to the fluctuations in the percentages is the payment of overrides and bonuses, both dependent on consultants' monthly sales and downline sales.

Our effective tax rate was $37.5 \%$ for the quarter ended November 30, 2016, and $38.1 \%$ for the quarter ended November 30, 2015. These rates are higher than the federal statutory rate due to the inclusion of state income and franchise taxes.

Operating Results for the Nine Months Ended November 30, 2016
We earned income before income taxes of $\$ 3,565,400$ for the nine months ended November 30, 2016, compared with $\$ 3,603,800$ for the nine months ended November 30, 2015.

Revenues

|  | For the Nine Months Ended <br>  <br>  <br> November 30, |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
|  | 2016 | 2015 | $\$$ Change | Change |  |  |  |
| Gross sales | $\$ 91,657,200$ | $\$ 59,920,100$ | $\$ 31,737,100$ | 53.0 |  |  |  |
| Less discounts and allowances | $(20,581,900)$ | $(16,953,700)$ | $(3,628,200)$ | 21.4 |  |  |  |
| Transportation revenue | $8,299,500$ | $3,702,400$ | $4,597,100$ | 124.2 |  |  |  |
| Net revenues | $\$ 79,374,800$ | $\$ 46,668,800$ | $\$ 32,706,000$ | 70.1 |  |  |  |

UBAM's gross sales increased $\$ 35,146,600$ during the nine-month period ending November 30, 2016, when compared with the same nine-month period a year ago. The sales increase resulted from increases of:

- $206 \%$ in fundraiser sales,
$\cdot 132 \%$ in internet and home party sales, and
$\cdot 17 \%$ in school and library sales
14


## Table of Contents

Over the past year, the number of active sales consultants increased $63 \%$ to approximately 28,100 as of November 30, 2016, compared with 17,200 active consultants as of November 30, 2015.

The increase in fundraiser sales is attributed to a $161 \%$ increase in the total number of orders and a $17 \%$ increase in the average order size.

The increase in internet and home party sales is attributed to a $136 \%$ increase in the total number of orders, offset by a $2 \%$ decrease in average order size. This increase in the total number of orders is a result of the increase in the number of sales consultants and their use of social media to conduct online events such as virtual home parties.

The increase in school and library sales is attributed to a $50 \%$ increase in the total number of orders, offset by a $22 \%$ decrease in average order size.

EDC Publishing's gross sales decreased $\$ 3,409,500$ during the nine-month period ending November 30, 2016, when compared with the same nine-month period a year ago. The significant increase in UBAM sales has affected our ability to ship all EDC Publishing sales in the same timeframe we have historically shipped orders. The decrease in shipments affected our sales with a $40 \%$ decrease in sales to major national accounts and a $13 \%$ decrease in sales to smaller retail stores. EDC Publishing's sales began to improve during the third quarter and we expect this improvement to continue for the rest of the fiscal year as our shipping timeframes continue to return to historical levels as a result of significant capital improvements implemented late in the first quarter of fiscal year 2017 and improvements in operational flow.

UBAM's discounts and allowances were $\$ 12,414,500$ and $\$ 7,061,700$ for the nine-month periods ended November 30, 2016 and 2015, respectively. UBAM is a multi-level selling organization that markets its products through independent sales consultants. Sales are made to individual purchasers, and to school and public libraries. Gross sales in UBAM are based on the retail sales prices of the products. As a part of UBAM's varied marketing programs, discounts relevant to the particular program are offered. The discounts and allowances in UBAM will vary from year-to-year depending on the marketing programs in place during any given period. The UBAM's discounts and allowances were $16.3 \%$ and $17.2 \%$ of UBAM's gross sales for the nine-month periods ended November 30, 2016 and 2015, respectively.

EDC Publishing's discounts and allowances are a much larger percentage of gross sales than discounts and allowances in UBAM due to the different customer markets that each division targets. EDC Publishing's discounts and allowances were $\$ 8,167,400$ and $\$ 9,892,000$ for the nine-month periods ended November 30, 2016 and 2015, respectively. EDC Publishing sells to retail book chains, regional and local bookstores, toy and gift stores, school supply stores and museums. To be competitive with other wholesale book distributors, EDC Publishing sells at discounts between $48 \%$ and $55 \%$ of the retail sales prices of the products, based upon the quantity of books ordered and the dollar amount of the order. EDC Publishing's discounts and allowances were $53.1 \%$ and $52.6 \%$ of EDC Publishing's gross sales for the nine-month periods ended November 30, 2016 and 2015, respectively.

Transportation revenue increased to $\$ 8,299,500$ from $\$ 3,702,400$ when comparing the nine-month period ended November 30, 2016, to the same period in 2015. Transportation revenues primarily relate to UBAM and are based on a percentage of the total order, with a per-order minimum charge.

Expenses
For the Nine Months
Ended November 30,

$2016 \quad 2015 \quad$ \$ Change $\quad$| \% |
| :--- |
| Change |

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| Cost of sales | $\$ 22,500,300$ | $\$ 15,537,400$ | $\$ 6,962,900$ | 44.8 |
| :--- | :---: | :---: | :---: | :--- |
| Operating and selling | $26,186,500$ | $13,006,700$ | $13,006,700$ | 101.3 |
| Sales commissions | $24,802,200$ | $12,924,800$ | $11,877,400$ | 91.9 |
| General and administrative | $2,842,000$ | $1,561,700$ | $1,280,300$ | 82.0 |
| Total | $\$ 76,331,000$ | $\$ 43,030,600$ | $\$ 33,300,400$ | 77.4 |

15

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## Table of Contents

Cost of sales increased $44.8 \%$ for the nine months ended November 30, 2016, when compared with the nine months ended November 30, 2015. Cost of sales as a percentage of gross sales were $24.6 \%$ and $25.9 \%$, for each of the nine-month periods ended November 30, 2016 and 2015, respectively. Cost of sales is the inventory cost of the product sold, which includes the cost of the product itself and inbound freight charges. Purchasing and receiving costs, inspection costs, warehousing costs, and other costs of our distribution network are included in operating and selling expenses, not in cost of sales. These costs totaled $\$ 4,490,700$ in the nine months ended November 30, 2016, and $\$ 1,697,500$ in the nine months ended November 30, 2015.

In addition to costs associated with our distribution network (noted above), operating and selling costs include expenses of EDC Publishing, UBAM and the order entry and customer service functions. Operating and selling expenses as a percentage of gross sales were $28.6 \%$ for the nine months ended November 30, 2016, and $21.7 \%$ for the nine months ended November 30, 2015. This increase is primarily due to a $165 \%$ increase in purchasing and receiving costs, inspection costs, warehousing costs, and other costs of our distribution network, along with a $107 \%$ increase in shipping and handling costs.

Sales commissions in EDC Publishing decreased $19.2 \%$ to $\$ 241,100$ for the nine months ended November 30, 2016, when compared with the same nine-month period a year ago. Publishing Division sales commissions are paid on net sales and were $3.3 \%$ of net sales for the nine months ended November 30, 2016, and $3.3 \%$ for the nine months ended November 30, 2015. Sales commissions in EDC Publishing fluctuate depending upon the amount of sales made to our house accounts, which are EDC Publishing's largest customers and do not have any commission expense associated with them, and sales made by our outside sales representatives.

Sales commissions in UBAM increased $94.5 \%$ to $\$ 24,561,100$ for the nine months ended November 30, 2016, when compared with the same nine-month period a year ago, primarily due to the increase in net sales for the same period. UBAM sales commissions were $30.3 \%$ of gross sales for the nine months ended November 30, 2016, and $30.7 \%$ of gross sales for the nine months ended November 30, 2015. The fluctuation in the percentages of commission expense to gross sales is the result of the type of sale. Internet and home parties, book fairs, and school and library sales have different commission rates. Also contributing to the fluctuations in the percentages is the payment of overrides and bonuses, both dependent on consultants' monthly sales and downline sales.

Our effective tax rate was $37.9 \%$ for the nine months ended November 30, 2016, and $38.2 \%$ for the nine months ended November 30, 2015. These rates are higher than the federal statutory rate due to the inclusion of state income and franchise taxes.

## Liquidity and Capital Resources

Our primary source of cash is typically operating cash flow. However, during this period of increased sales, our primary uses of cash are to build inventory to meet the demand, to pay dividends and for capital expenditures. We utilize bank credit facilities to meet our short-term cash needs when necessary.

For the nine-month period ended November 30, 2016 of fiscal year 2017, we experienced cash outflow from our operations of $\$ 169,400$. Cash outflow resulted from the following:
an increase in inventories of $\$ 16,775,100$,
an increase in accounts receivable of $\$ 1,994,200$,
an increase in prepaid expenses and other assets of $\$ 1,661,300$,
a decrease in the provision for inventory valuation allowance of $\$ 37,300$, and
an increase in deferred income taxes of $\$ 35,400$.
Offset by:
an increase in accounts payable, accrued salaries and commissions, and other current liabilities of \$9,572,400, an increase in deferred revenue of $\$ 6,632,500$, net earnings of $\$ 2,212,900$, depreciation expense of $\$ 780,400$, an increase in net income tax payable of $\$ 576,800$, the provision for doubtful accounts and sales returns of \$558,900 16

## Table of Contents

The significant increase in accounts payable, accrued salaries and commissions, and other current liabilities is primarily a result of the current payments owed to our suppliers for our increased inventory stock required to sustain our sales increase.

The increase in deferred revenue is primarily a result of orders received for UBAM, but not shipped by the end of third quarter fiscal year 2017. The increase in prepaid expenses and other assets resulted primarily from the prepaid commissions related to these orders.

Cash used in investing activities was $\$ 2,123,600$ for capital expenditures, which included:
Warehouse picking and inventory management systems of $\$ 762,000$,
Additional investment in accounting and UBAM software systems of \$514,400,
Warehouse equipment of $\$ 438,600$,
Additional warehouse rack system of $\$ 303,900$,
Other improvements to new facility and old warehouse, including furniture, of \$55,300, and Office equipment of $\$ 49,400$.

Cash provided by financing activities was $\$ 2,089,000$ for capital expenditures and operating activities, which included:
proceeds from long-term debt of $\$ 4,000,000$, and
the sale of treasury stock of $\$ 170,700$.
Offset by:
dividend payments of $\$ 1,099,500$,
tong-term debt payments of $\$ 530,200$, and
net payments under our line of credit of $\$ 451,800$, and
the acquisition of treasury stock of $\$ 200$.
During fiscal year 2017, we will continue to work closely with the bank to ensure overall positive cash flow and the ability to meet our liquidity requirements for the foreseeable future. Cash generated from operations is used to liquidate any existing debt, pay capital distributions through dividends or repurchase shares outstanding.

Our Board of Directors has adopted a stock repurchase plan in which we may purchase up to a total of $3,000,000$ shares as market conditions warrant. When stock becomes available at an attractive price, we will utilize free cash flow to repurchase shares. Management believes this enhances the value to the remaining stockholders and that these repurchases will have no adverse effect on our short-term and long-term liquidity. We repurchased 23 shares during the nine-month period ended November 30, 2016. The maximum number of shares that can be repurchased in the future is 303,129 .

We have a Loan Agreement with MidFirst Bank ("the Bank") including Term Loan \#1 comprised of Tranche A of \$13.4 million and Tranche B of $\$ 5.0$ million both with the maturity date of December 1, 2025. The Loan Agreement also provided a $\$ 7.0$ million revolving loan ("line of credit') through June 15, 2017. Tranche A has a fixed interest rate of $4.23 \%$ and interest is payable monthly. For Tranche B, interest is payable monthly at the bank adjusted LIBOR Index plus $2.75 \%$ ( $3.783 \%$ at November 30, 2016). Term Loan \#1 is secured by the primary office, warehouse and land.

We also have Term Loan \#2 with the Bank in the amount of $\$ 4.0$ million with the maturity date of June 28, 2021, and interest payable monthly at the bank adjusted LIBOR Index plus $2.75 \%$. Term Loan \#2 is secured by a warehouse, land, and inventory.

The line of credit interest is payable monthly at a tiered rate based on our funded debt to EBITDA ratio ("ratio"), whereby pricing tier one is effective for a ratio greater than 4.00 and has a bank adjusted LIBOR Index plus 3.25\% and pricing tier two applies for a ratio less than or equal to 4.00 , with a bank adjusted LIBOR Index plus $2.75 \%$. EBITDA is defined as earnings before interest expense, income tax expense (benefit) and depreciation and amortization expenses.

17

## Table of Contents

We had $\$ 2,880,000$ in borrowings outstanding on our revolving credit agreement at November 30, 2016 and $\$ 3,331,800$ in borrowings at February 29, 2016. Available credit under the revolving credit agreement was $\$ 4,120,000$ at November 30, 2016. Subsequent to November 30, 2016, we utilized the remaining availability on our revolving credit agreement.

The Loan Agreement also contains a provision for our use of the Bank's letters of credit. The Bank agrees to issue, or obtain issuance of commercial or stand-by letters of credit provided that no letters of credit will have an expiry date later than June 15, 2017, and that the sum of the line of credit plus the letters of credit would not exceed the borrowing base in effect at the time. The agreement contains provisions that require us to maintain specified financial ratios, restrict transactions with related parties, prohibit mergers or consolidation, disallow additional debt, and limit the amount of compensation, salaries, investments, capital expenditures and leasing transactions. For the nine months ended November 30, 2016, we had no letters of credit outstanding.

At November 30, 2016, we were in violation of the debt to worth ratio covenant for which we have not yet received a waiver from the Bank. Accordingly, the related long-term debt has been classified as current. The debt to worth ratio requires the following: (1) For quarters ending August 31, 2016 and November 30, 2016: 3.50:1.00. (2) For quarters ending February 28, 2017, May 31, 2017, August 31, 2017, and November 30, 2017: 3.25:1:00. (3) Quarters thereafter: 3.00:1.00.

We expect to receive a debt waiver from the Bank to waive the debt covenant violation. As such, the following table reflects aggregate future maturities of long-term debt during the next five years and thereafter, subsequent to November 30, 2016, as follows:

| Quarter ending November 30, |  |
| :--- | :--- |
| 2017 | $\$ 898,500$ |
| 2018 | 942,900 |
| 2019 | 980,000 |
| 2020 | $1,016,500$ |
| 2021 | $1,058,600$ |
| Thereafter | $16,876,100$ |
|  | $\$ 21,772,600$ |

## Critical Accounting Policies

Our discussion and analysis of our financial condition and results of operations are based upon our financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses, and related disclosures of contingent assets and liabilities. On an on-going basis, we evaluate our estimates, including those related to our valuation of inventory, allowance for uncollectible accounts receivable, allowance for sales returns, long-lived assets and deferred income taxes. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources.

Actual results may materially differ from these estimates under different assumptions or conditions. Historically, however, actual results have not differed materially from those determined using required estimates. Our significant accounting policies are described in the notes accompanying the financial statements included elsewhere in this report. However, we consider the following accounting policies to be more significantly dependent on the use of estimates and assumptions.

## Revenue Recognition

Sales are recognized and recorded when products are shipped. Products are shipped FOB shipping point. UBAM's sales are paid at the time the product is ordered. These sales accounted for $90.9 \%$ of net revenues for the nine-month period ended November 30, 2016, and $80.9 \%$ for the nine-month period ended November 30, 2015. Sales which have been paid but not shipped are classified as deferred revenue on the balance sheet.

Estimated allowances for sales returns are recorded as sales are recognized and recorded. Management uses a moving average calculation to estimate the allowance for sales returns. We are not responsible for product damaged in transit. Damaged returns are primarily from retail stores. These returns relate to damage that occurs in the stores, not in shipping to the stores. It is industry practice to accept returns from wholesale customers. Transportation revenue, the amount billed to the customer for shipping the product, is recorded when products are shipped. Management has estimated and included a reserve for sales returns of $\$ 100,000$ as of November 30, 2016, and February 29, 2016.

## Table of Contents

Allowance for Doubtful Accounts
We maintain an allowance for estimated losses resulting from the inability of our customers to make required payments. An estimate of uncollectable amounts is made by management based upon historical bad debts, current customer receivable balances, age of customer receivable balances, the customer's financial condition and current economic trends. If the actual uncollected amounts significantly exceed the estimated allowance, then our operating results would be significantly adversely affected. Management has estimated and included an allowance for doubtful accounts of \$279,900 at November 30, 2016, and \$401,900 at February 29, 2016.

## Inventory

Management continually estimates and calculates the amount of non-current inventory. Non-current inventory arises due to the purchase of book inventory in quantities in excess of what will be sold within the normal operating cycle. Non-current inventory was estimated by management using the current year turnover ratio by title. Then all inventory in excess of $21 / 2$ years of anticipated sales is classified as non-current inventory. Non-current inventory balances, before valuation allowance, were $\$ 517,400$ at November 30, 2016, and $\$ 469,000$ at February 29, 2016.

Inventories are presented net of a valuation allowance. Management has estimated and included a valuation allowance for both current and non-current inventory. This allowance is based on management's identification of slow moving inventory on hand. Management has estimated a valuation allowance for both current and non-current inventory of $\$ 285,000$ and $\$ 325,000$ as of November 30, 2016, and February 29, 2016, respectively.

## Stock-Based Compensation

We account for stock-based compensation whereby share-based payment transactions with employees, such as stock options and restricted stock, are measured at estimated fair value at date of grant and recognized as compensation expense over the vesting period.

## Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

Not applicable.

## Item 4. CONTROLS AND PROCEDURES

An evaluation was performed of the effectiveness of the design and operation of our disclosure controls and procedures pursuant to Exchange Act Rule 13a-15(e) and 15d-15(e) as of November 30, 2016. This evaluation was conducted under the supervision and with the participation of our management, including our Chief Executive Officer and our Controller/Corporate Secretary (Principal Financial and Accounting Officer). Based on that evaluation, with the exception of a material weakness noted below, these officers concluded that our disclosure controls and procedures were effective pursuant to Exchange Act Rule 13a-15(e) and 15d-15(e).

During the third quarter of fiscal 2017, we identified a material weakness in our controls over deferred revenue and cash. Based upon that discovery, our Chief Executive Officer and Controller/Corporate Secretary have concluded that our controls and procedures related to deferred revenue and cash are not effective as of the last day of the period covered by this report.

The material weakness in internal control over financial reporting resulted due to our inability to accurately quantify deferred revenue and reconcile cash at the end of the quarter in a timely manner. Specifically, we did not have adequate controls in place to properly identify and account for deferred revenue and the related reconciliation of cash which delayed our ability to file our quarterly report timely.

We have identified and are currently implementing compensating controls to remediate the material weakness described above. We are also enhancing and revising the design of existing controls and procedures to properly identify deferred revenue and reconcile cash. We expect that the remediation of this material weakness will be completed prior to the end of fiscal year 2017.

Except as noted above, there has been no change in our internal control over financial reporting as of November 30, 2016, that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## Table of Contents

## PART II. OTHER INFORMATION

## Item 1. LEGAL PROCEEDINGS

Not Applicable.

## Item 1A. RISK FACTORS

Not required by smaller reporting company.

## Item 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

The following table shows repurchases of our Common Stock during the quarter ended November 30, 2016:
ISSUER PURCHASES OF EQUITY SECURITIES

| Period | Total \# of <br> Shares <br> Purchased |  | Total \# of Shares | Maximum \# of Shares |
| :---: | :---: | :---: | :---: | :---: |
|  |  | Average | Purchased |  |
|  |  | Price | as | that May |
|  |  | Paid per | Part of |  |
|  |  | Share | Publicly | Repurchase |
|  |  |  | Announced | under the |
|  |  |  | Plan (1) | Plan (2) (3) |
|  |  |  |  | 303152 |
| September 1-30, 2016 | 0 | N/A | 0 | 303,152 |
| October 1-31, 2016 | 23 | \$11.09 | 23 | 303,129 |
| November 1-30, 2016 | 0 | N/A | 0 | 303,129 |
| Total | 23 | \$ 11.09 | 23 |  |

(1) All of the shares of common stock set forth in this column were purchased pursuant to a publicly announced plan as described in footnote 2 below.

In April 2008 the Board of Directors authorized us to purchase up to an additional 500,000 shares of our common
(2) stock under a repurchase plan. Pursuant to the plan, we may purchase a total of 303,129 additional shares of our common stock until $3,000,000$ shares have been repurchased.
(3) There is no expiration date for the repurchase plan.

## Item 3. DEFAULTS UPON SENIOR SECURITIES

Not Applicable.

## Item 4. MINE SAFETY DISCLOSURES

None.

## Item 5. OTHER INFORMATION

None.

## Table of Contents

Item 6. EXHIBITS
Exhibit Description
No.
31.1 Certification of the Chief Executive Officer of Educational Development Corporation pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 furnished herewith.

Certification of Controller and Corporate Secretary (Principal Financial and Accounting Officer) of
31.2 Educational Development Corporation pursuant to Section 302 of the Sarbanes-Oxley Act of 2002 furnished herewith.
32.1 Certification pursuant to 18 U.S.C Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
101.INS XBRL Instance Document
101.SCH XBRL Taxonomy Extension Schema Document
101.CAL XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF XBRL Taxonomy Extension Definition Linkbase Document
101.LAB XBRL Taxonomy Extension Label Linkbase Document
101.PRE XBRL Taxonomy Extension Presentation Linkbase Document

21

## Table of Contents

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

EDUCATIONAL DEVELOPMENT CORPORATION
(Registrant)
Date: January 23, 2017 By:/s/ Randall W. White
Randall W. White
President

