BRASIL TELECOM HOLDING CO Form 6-K April 02, 2008

SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 6-K

REPORT OF FOREIGN ISSUER PURSUANT TO RULE 13a-16 OR 15d-16 OF THE SECURITIES EXCHANGE ACT OF 1934

THROUGH April 02, 2008

(Commission File No. 1-14477)

BRASIL TELECOM PARTICIPAÇÕES S.A.

(Exact name of registrant as specified in its charter)

BRAZIL TELECOM HOLDING COMPANY

(Translation of Registrant's name into English)

SIA Sul, Área de Serviços Públicos, Lote D, Bloco B Brasília, D.F., 71.215-000 Federative Republic of Brazil (Address of Regristrant's principal executive offices)

Indicate by check mark whether the registrant files or will file annual reports under cover Form 20-F or Form 40-F.

Form 20-F ____X Form 40-F _____

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(1)___.

Indicate by check mark if the registrant is submitting the Form 6-K in paper as permitted by Regulation S-T Rule 101(b)(7)__.

Indicate by check mark whether the registrant by furnishing the information contained in this Form is also thereby furnishing the information to the Commission pursuant to Rule 12g3-2(b) under the Securities Exchange Act of 1934.

Yes _____ No ___X___

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If "Yes" is marked, indicated below the file number assigned to the registrant in connection with Rule 12g3-2(b):

Brasília, April 2nd, 2008.

Overview and Strategy

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Brasília, April 2nd, 2008.

Main Actions in the Restructuring Process

Single Supplier Project

Single Supplier Project

REDUCES RISKS SIMILAR MOVEMENTS WORLDWIDE Reduces risks of suppliers **New Zealand** (financial)instability Fixed, mobile, data Fixed, mobile Reduces labor risks and costs Alcatel-Lucent plans, operates IBM operates IT area and maintains the network Has no risk of dependency, for technological density is low Mobile Mobile Ericsson plans and operates the Alcatel-Lucent plans, operates network and maintains the network 4

BrT Call Center and Ryan Project

| SITUATION | COMPLICATION | SOLUTION |
|---|--|---------------------|
| Service areas with quality rates below expected | Constant introduction of new products (mobile, broadband, providers, | Implementation: |
| - | IPTV)and promotion packages | RYAN PROJECT |
| Rate of satisfaction with | | |
| service is of 67%. | Contractor (Teleperformance)manages | Creation: |
| Dissatisfactory, considering | the Call Centers | |
| the company receives 34 | | BrT CALL CENTER |
| million* calls per month | | |

* 16 million retained at URA and 18 million received by an operator

BrT Call Center and Ryan Project

RYAN PROJECT

Mapping of the problems faced by customers in their experience with BrT

Correction of systems, processes and training failures found

BrT CALL CENTER

Termination of agreement with Teleperformance

Internalization of this operation with the creation of a wholly-owned subsidiary (> 10,000 operators)

Direct control over operation

New business unit as of 2009

FIRST RESULTS

Quick servic¢customers serviced in up to 20 seconds) DEC 06 DEC 07 69% 82%

Customer satisfactionwith the Call
Center serviceDEC 06DEC 0767 %74 %

Global cost of theoretice operation: (R\$ million/month) JAN 06 JAN 07 JAN 08 25.1 21.0 17.9

Videon Launch

Strategic Movement

Pioneer initiative in the country

Pilot project in Brasilia

2006 and 2007 Results

| | 2005 | 2006 | Δ % | 2007 | $\Delta\%$ |
|--|--------|--------|------------|--------|------------|
| Gross Revenue (R\$ million) | 14,687 | 15,111 | +3% | 15,997 | +6% |
| Operational Expenses Cost (R\$ million) | 7,429 | 6,803 | -8% | 7,262 | +7% |
| EBITDA (R\$ million) | 2,709 | 3,494 | +29% | 3,797 | +9% |
| EBITDA Margin (%) | 27% | 34% | +7p.p | 34.4% | +0.4p.p. |
| Net Income (R\$ million) | -30 | 470 | N.A. | 671 | +43% |
| CAPEX (R\$ million) | 1,978 | 1,451 | -27% | 1,399 | -4% |
| Net Debt (R\$ million) | 1,955 | 1,312 | -33% | 490 | -63% |
| Mobile Accesses (thousand) | 2,213 | 3,377 | +53% | 4,263 | +26% |
| Broadband Accesses (thousand) | 1,014 | 1,318 | +30% | 1,568 | +19% |

Movements for 2008

Corporate Governance

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Brasília, April 2nd, 2008.

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Actions Implemented by the Corporate Governance Program

Redesign of the Governance Portal (layout, navigability, new contents, user manual and etc...)

Consolidation of procedures for the holding of corporate events (Board of Directors, Fiscal Council and Shareholders Meetings), with definition of the corporate chronogram, agenda and call notices.

Support to the implementation of good corporate governance practices

- Creation of the Board of Directors Internal Regulation
- Creation of Advisory Committees to assist the Board of Directors (Processes, Risks, Compensation and People Management), and elaboration of the respective regulations
- Support to the Board of Directors self-evaluation

Actions Implemented under the Corporate Governance Program

Support to the implementation of good corporate governance practices

- Revision of the decision process with the implementation of the Company s Area of Authority.
- Implementation of the Joint Management concept, with amendments to the Company s Bylaws.
- Revision of the Company s Information Disclosure and Use and Securities Trading manual.
- Deepening of discussions and initiatives regarding Sustainability in the Company.
- Maintenance of the quality standards in corporate events.

Corporate Risk Management as a way to improve the Governance Model

Risk Management Attributions and Pillars

Evolution of SOx for Corporate Risk Management

The Industry and Regulatory Matters

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Brasília, April 2nd, 2008.

Agenda

Initial Considerations Key Trends of the Business Regulatory Matters Brasil Telecom s Strategic Axis

Transformation in the Telco Sector

The new network generation (multi-service IP) and mobility allow for the so-called ubiquitous services: anything (voice, data and video), anytime, anywhere.

Consumers and companies will increasingly be attracted by service providers who offer complete solutions, accessible anytime, anywhere.

Innovative business models, more adequate to modern times, end up being a matter of survival.

Key Trends of the Business

| Fixed-mobile | Drivers and Evidences |
|-----------------------------------|--|
| substitution | The fixed-mobile substitution keeps growing in Brazil andvorldwide |
| Broadband growth | On the basis of the pyramid and in the young segment, th s ubstitution effect is more accentuated |
| New technologies (wireless) | Attack movements of mobile operators, such as Home Zoneencourage the traffic migration even more |

Key Trends of the Business

| Fixed-mobile substitution | Drivers and Evidences |
|------------------------------|--|
| | In Brazil, penetration increased 32% in 2007: |
| Broadband | - Economic expansion, credit, incentives, etc. |
| growth | Diffusion of computers is a fundamental requisite forniversalization |
| New technologies | Governmental actions might speed up the universalizatiopprocess |
| (wireless) | Municipal initiatives to promote free access start to bevorrisome |
| | 20 |

Key Trends of the Business

| Fixed-mobile substitution | Drivers and Evidences |
|------------------------------|--|
| Substitution | 3G already has global scale and was bid by the end of 2007n Brazil |
| Broadband | |
| growth | WiMAX is an opportunity for network supplementation, threatening |
| | concessioners with the entry of new players |
| | - Fixed WiMAX is already in operation in some countries, while mobile |
| | WiMAX will be a reality by 2009 |
| | - It will have an opportunity for success in 3 specific applications: |
| New | alternative networks, developing regions, and rural zones |
| technologies | - However, these opportunities tend to represent a marginal stake of the |
| (wireless) | global market |
| | |
| | In Brazil there are licenses already, acquired in 2003, and a ew bid might be |
| | held within the upcoming months |
| | 21 |

| VoIP Emergency | Drivers and Evidences |
|---|---|
| Advance in TIC chain | VoIP poses a threat to the fixed voice market, and tends toncrease with the broadband expansion |
| Erosion of the business frontiers | Phone-to-phone model via cable operators is clearly the argest threat among the VoIP players |
| Content and aggregation | Broadband penetration and price are the key drivers of VoIPadoption |
| | 22 |

| VoIP Emergency | Drivers and Evidences |
|---|--|
| Advance in TIC chain | IT & Telecom joint purchase is a reality |
| Erosion of the business frontiers | Supplementary logic for the entry of new telecom operator i ncludes: differentiation, profitabilization, attack and defense Telecom providers positioning in the TIC chain and theeans of entry might |
| Content and aggregation | change, but some successful cases start to consolidate |
| | 23 |

| VoIP Emergency | Drivers and Evidences |
|---|--|
| Advance in TIC chain | Bundles play a key role in the market: - In the USA they represent 30% to 40% of the market, while the triple |
| Erosion of the business frontiers | play accounts for 20% to 25%. Bundles have a very strong rationale for operators and ustomers |
| Content and aggregation | Triple play will be the most expressive bundle and TV wilplay a core role |
| | 24 |

| | Drivers and Evidences |
|-------------------------|--|
| Advance in TIC chain | |
| Citum | Strong growth of mobile ARPU in the USA; 71% of the content revenue is |
| Erosion of the | from traffic |
| business | |
| frontiers | In Brazil, SMS is still little diffused |
| | |
| Content and | |
| aggregation | |

Regulatory Matters

VOICE:

- Numberportability in fixed and mobile
- **Resale of minutes**
- **VoIP Regulation**
- Efficient use of spectrum
- **PGO Revision**

DATA:

Invitation to bid for remainders of 3G (H Band)

WiMAX invitation to bid

<u>VIDEO:</u>

PL/29 Pay-TV sector and Cable Law

Grant Plan for cable TV and MMDS

RATES:

Cost models for interconnection of network use (fixed and mobile)

WACCRegulation

Strategic Axes

| | Fixed voice | Limit erosion through segmentation, loyalty, retention, use of installed capacity and with products for the low-income segment |
|--|-------------|---|
| <u>Portfolio</u> | Broadband | Grow with profitability, exploring capillarities, expanding wireless coverage, striving against competition, and seeking the lower-income segment |
| Develop increasingly convergent for each customer segment | Mobile | Maintain growth with offers which are appropriate for each region and segment, increasing scale and assuring profitability |
| | Data | Remain in the forefront in the offer of innovative services, encouraging the migration to IP solutions and developing new markets and businesses |
| | Internet | Explore the market opportunities, increase the ARPU and take steps towards being a Web 2.0 provider |

| | Use emerging technologies (Wi-Fi, WiMax, 3G, FFTX, etc.) so as to |
|------------------|---|
| New Technologies | keep a portfolio which is always up-to-date and innovative |

Seek inorganic growth opportunities in telecommunicationsAcquisitionsand correlated segments

Regulatory Having a harmonious and constructive relationship **Operating Efficiency**

Managing inputs and resources so as to ensure the value generation goal <u>Customer Service</u> Internalizing the service so as to improve quality and the subsegmented treatment to customers

Operations, Network Evolution and New Services

Brasília, April 2nd, 2008.

Operation Strategic Macro Guidelines

| Growth Drivers | Keep on <u>expanding</u> the mobile operation so as to gain scale, assuring <u>profitability.</u> <u>Expand</u> the broadband operation with <u>segmented bundles</u> , improving the <u>profitability.</u> |
|---------------------|---|
| Business Defense | <u>Minimize the drop</u> in the fixed voice operation through convergent customer loyalty and expansion in low- income segments. |

Mobile Operation

Keep on expanding the operation so as to gain scale, assuringprofitability

Mobile Operation Growth

Brasil Telecom s **3G Operation**

3G Positioning

3G means more than data, speed and even voice

Improved spectral efficiency

Reduced network cost

In addition to advanced products such as Mobile Video and Mobile TV, Brasil Telecom will use 3G to leverage core products in the Brazilian market, such as voice (FLAT FEE) and SMS.

Broadband Operation: High-Speed Internet Access

Keep growth with profitability ADSL Broadband Mobile Broadband

Broadband Growth and Penetration

| Broadband Accesses (x 1,000) | | | | |
|-------------------------------------|---|---|---|--|
| Company Brasil Telecom | 2006 1,318 | 2007 1,568 | Variation + 19% | |
| Telemar | 1,128 | 1,518 | + 35% | |
| Telefônica | 1,607 | 2,053 | + 28% | |
| GvT | 137 | 246 | + 79% | |
| Net | 862 | 1,423 | + 65% | |
| | Company Brasil Telecom Telemar Telefônica GvT | Company2006Brasil Telecom1,318Telemar1,128Telefônica1,607GvT137 | Company20062007Brasil Telecom1,3181,568Telemar1,1281,518Telefônica1,6072,053GvT137246 | |

Broadband / Lines in Operation (%)

| Broadband penetration | Company Brasil Telecom | 2006 16% | 2007 20% |
|--------------------------|---------------------------|-------------|-------------|
| in fixed lines | Telemar | 8% | 11% |
| | Telefônica | 13% | 17% |

Broadband Operation: High-Speed Internet Access

Keep growth witlprofitability ADSL Broadband Mobile Broadband

Mobile Broadband: Internet Everywhere

Brasil Telecom & Videon IPTV: Coverage Expansion

1st Operator to launch in Brazil in Sept-07

The expansion of the service is subject to a positive sign of the possibility that we can offer a complete product, including pay-TV (PL 29).

Fixed Voice Operation

Limit the shrinking of fixed voice

Total Control

Concept & Characteristics

-100% fixed prepaid plan, targeted at the low-income segment (C, D and E). There are 3 plans: 50,100 and 200 minutes, which can be used for local calls to any BrT fixed or mobile phone;

- 43% of the clients who acquired the product never had fixed telephones, and the others (57%) were out of the base for at least 5 months.

Sales action: Door-to-Door (Arrastão)

Single Phone: Fixed-Mobile Convergence

Fixed and cell phones in one single device

Single Phone Evolution: SIP/WiFi

Mobility of fixed telephone

Savings, convenience and simplicity Flat tariff on WiFi network, with no geographical restrictions Automatic Handover from the WiFi to the mobile network Automatic connection in Wi-Fi networks

Brasil Telecom Bundles of Convergent Offers

Focus on <u>sales growth</u> and <u>customer loyalty</u> of the current base

Pluri Bundles

Pluri Bundles

Results and 2008 Guidance

Brasília, April 2nd, 2008.

Agenda

Results Evolution

Financial Performance

* Dividends of Brasil Telecom S.A. excludes payment to Brasil Telecom Participações.

Operating Costs and Expenses

Revenue Growth

Balance Sheet Analysis

Balance Sheet - Assets

| | 2006 | 2007 |
|---|----------|----------|
| R\$ million | | |
| CURRENT ASSETS | 7,498.1 | 7,436.0 |
| Cash and cash equivalents | 4,063.4 | 3,893.5 |
| Accounts Receivable (Net) | 2,127.7 | 2,189.7 |
| Deferred Taxes and Taxes Recoverable | 944.1 | 804.5 |
| Other | 363.0 | 549.3 |
| LONG-TERM ASSETS | 2,128.4 | 2,967.1 |
| Loans and Financings | 2.9 | 6.2 |
| Deferred Taxes and Taxes Recoverable | 1,649.5 | 1,793.2 |
| Other | 476.0 | 1,167.7 |
| PERMANENT ASSETS | 8,167.3 | 7,026.2 |
| Investments (Net) | 330.1 | 201.5 |
| Property, Plant & Equipment, and Intangible (Net) | 7,698.8 | 6,713.8 |
| Deferred Assets (Net) | 138.5 | 111.0 |
| TOTAL ASSETS | 17,793.8 | 17,429.3 |

Balance Sheet - Liabilities

| | 2006 | 2007 |
|-----------------------------------|----------|----------|
| R\$ million | | |
| CURRENT LIABILITIES | 4,852.4 | 4,727.4 |
| Loans and Financings | 1,109.5 | 496.8 |
| Suppliers | 1,474.7 | 1,483.0 |
| Taxes, charges, and contributions | 893.3 | 832.2 |
| Dividends Payable | 614.4 | 1,016.5 |
| Other | 760.5 | 898.9 |
| LONG-TERM LIABILITIES | 5,852.7 | 5,629.7 |
| Loans and Financings | 4,265.6 | 3,886.6 |
| Other | 1,587.1 | 1,743.1 |
| MINORITY INTEREST | 1,811.1 | 1,825.7 |
| SHAREHOLDERS' EQUITY | 5,277.6 | 5,246.5 |
| Capital Stock | 2,596.3 | 2,596.3 |
| Capital reserves | 309.2 | 309.2 |
| Profit reserves | 306.3 | 266.0 |
| Retained Earnings | 2,086.6 | 2,095.9 |
| Treasury Shares | (20.8) | (20.8) |
| TOTAL LIABILITIES | 17,793.8 | 17,429.3 |

Financial Management

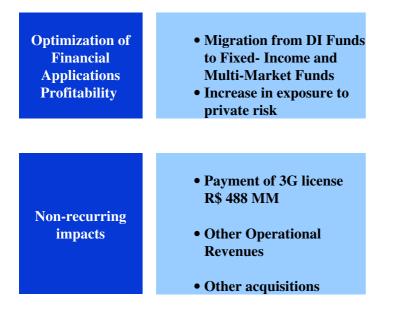
Financial Management

Cash Management

Debt Management

Financial Services

Cash Management



Goal: Minimum 100.5% of CDI

Debt

Main Creditors*

Amortization Schedule

As of 12/31/2007

| As of 12/31/2007 | | R\$ Milllion |
|---------------------|---------|---------------------|
| YEAR | TOTAL | % |
| 2008 | 496.8 | 11.3% |
| 2009 | 608.5 | 13.9% |
| 2010 | 719.7 | 16.4% |
| 2011 | 778.5 | 17.8% |
| 2012 | 640.9 | 14.6% |
| 2013 | 641.7 | 14.6% |
| 2014 forward | 497.3 | 11.4% |
| TOTAL | 4,383.4 | 100.0% |

* Without hedge adjustments

Debt Management

| Access to attractive financing sources | • Cost of debt is lower than Cash profitability | Cost of Debt: 80% of CDI |
|---|--|--|
| Liability Management | • Advance payment of the 4th issue ofdebentures (R\$500 million) | Settled Debt Cost: 108.4% of CDI |
| | • Bonds Repurchase in 2009 | |
| Low foreign exchange exposure | • Cash exposure to foreign currency: 9% | |

Ratings

| Fitch Ratings | | Rating |
|---------------|---|------------------------------|
| BTP | IDR Issued Default Rating (Global Scale)National Scale | BBB |
| BTSA | IDR Issued Default Rating (Global Scale) PRI Notes (Political Risk Insurance) National Scale Debentures 5 th issuance | BBB BBB AA+br AA+br |
| S&P | | Rating |
| BTP | National Scale | brAA+ |
| BTSA | National Scale Debentures 5th issuance | brAA+ brAA+ |
| Moody s | | Rating |
| BTSA | Global Scale Debentures 4th issuance Global scale National Scale Debentures 4th issuance National Scale | Ba1 Ba1 Aa1 Aa1 |

Financial Services and Relationship Program

Initiatives to generate new income sources and Retain Clients

| Main | Financial Services - BrT s co-branded Credit Card - Consumer Credit - CDC |
|-------------|--|
| Initiatives | - Consumer Crean - CDC - Personal Loans - Insurance |
| | Relationship Program |
| | |
| Main Goals | Generate new source of revenue Reduce churn |
| Main Goals | Shield base for portability |
| | Increase products sales |
| | |
| Other | Mobile Payments |
| Initiatives | Online Payments |

Cash Flow

Cash Flow

| R\$ million | 2006 | 2007 | Variation |
|-----------------------------|---------|---------|--|
| Operating Activities | 2,385 | 2,409 | • Court deposits MM |
| Investing Activities | (1,490) | (1,270) | • CAPEX Manager |
| Financing Activities | 454 | (1,309) | Advanced amorti ofDebentures R MM BNDES Amortiza R\$ 800 MM |
| Cash Flow in the Period | 1,349 | (170) | Dividend Paymer 493 MM New BNDES Fina R\$ 600 MM |

2008 Guidance

Result Indicators Consolidated

| | 2006 | 2007 | 2008 Guidance Variation % |
|---|---------|---------|------------------------------|
| | | | |
| Net Operating Revenue (R\$ million) | 10,297 | 11,059 | ~ +3.4% |
| Operating Costs and Expenses (R\$ million) | (6,803) | (7,262) | ~ +2.8% |
| EBITDA (R\$ million) | 3,494 | 3,797 | ~ +4.5% |
| Number of Fixed Accesses | 8,418 | 8,034 | Stable |
| Number of Broadband Accesses | 1,318 | 1,568 | ~ +22% |
| Fixed ARPU (R\$) | 71.12 | 78.97 | ~ -5.0% |
| ADSL ARPU (R\$) | 67.10 | 71.70 | Stable |
| | | | |
| | 64 | | |

Mobile Telephony

| | 2006 | 2007 | 2008 Guidance Variation % |
|--------------------------------------|-------|-------|---------------------------|
| Services Net Revenue (R\$ million) | 1,247 | 1,746 | ~ +8% |
| EBITDA (R\$ million) | (142) | 54 | ~ +200% |
| Number of Mobile Accesses (thousand) | 3,377 | 4,263 | ~ +30% |
| Mobile ARPU (R\$) | 31.30 | 34.20 | Stable |
| | | | |
| | 65 | | |

CAPEX / Net Revenue

| CAPEX (R\$ million) | Guidance | | |
|---------------------------------|----------|--|--|
| Operating / Regulatory / | | | |
| 3G | 1,700 | | |
| 3G License | 500 | | |
| TOTAL | 2,200 | | |

Permanent negotiation with suppliers

Creation of Internal Investments Committee

Positive impact of exchange variation

Market Disclosure Policy

Market Disclosure Policy

| Financial Reports | Additional Disclosures | Focus on Investor |
|---|---|---|
| Quarterly Results Management Report (yearly) Filings with CVM, SEC, NYSE All information released in Portuguese and English (BTP and BTSA) IFRS | Key business drivers and non-financial measurements Website in line with the best corporate governance practices Guidance: Board of Executive Officers financial forecasts | Customer satisfaction surveys Quarterly conference calls and webcasts Participation in local and international roadshows and conferences Meetings with analysts and investors Annual Investors Day event |

Exhibits

Cash and Cash Equivalents

| Casł | 1 | Net De | bt |
|---------|--|--|---|
| 2006 | 2007 | 2006 | 2007 |
| 1,432.3 | 1,462.9 | (1,432.3) | (1,462.9) |
| 2,172.1 | 931.8 | 3,183.4 | 3,431.3 |
| 459.0 | 1,498.8 | (439.2) | (1,478.5) |
| 4,063.4 | 3,893.5 | 1,311.9 | 489.9 |
| , | -) | <u> </u> | |
| | 2006 1,432.3 2,172.1 459.0 | 1,432.31,462.92,172.1931.8459.01,498.8 | 2006200720061,432.31,462.9(1,432.3)2,172.1931.83,183.4459.01,498.8(439.2) |

Sundry Assets

| SUNDRY CURRENT ASSETS | 2006 | 2007 |
|---------------------------|-------|-------|
| Other Amounts Recoverable | 104.2 | 124.2 |
| Court Deposits | 119.1 | 329.4 |
| Inventories | 64.2 | 32.7 |
| Other | 75.5 | 62.0 |
| TOTAL | 363.0 | 548.3 |

| SUNDRY LONG-TERM ASSETS | 2006 | 2007 |
|-------------------------|-------|---------|
| Income Securities | 3.3 | 3.7 |
| Court Deposits | 429.9 | 1,069.1 |
| Other Assets | 42.8 | 94.9 |
| TOTAL | 476.0 | 1,167.7 |

Disclaimer

This presentation contains forward -looking statements. Such statements are not statements of historical fact, and reflect the beliefs and expectations of the Company's management. The words anticipates , believes , estimates , expect forecasts , intends , plans , predicts , projects and targets and similar words are intended to identify these st which necessarily involve known and unknown risks and uncertainties. Accordingly, the actual results of operations of the Company may be different from the Company's current expectations, and the reader should not place undue reliance on these forward -looking statements. Forward -looking statements speak only as of the date they are made, and the Company does not undertake any obligation to update them in light of new information or future developments.

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Date: April 02, 2008

BRASIL TELECOM PARTICIPAÇÕES S.A.

By:

/s/ Paulo Narcélio Simões Amaral

> Name: Paulo Narcélio Simões Amaral Title: Chief Financial Officer

FORWARD-LOOKING STATEMENTS

This press release may contain forward-looking statements. These statements are statements that are not historical facts, and are based on management's current view and estimates offuture economic circumstances, industry conditions, company performance and financial results. The words "anticipates", "believes", "estimates", "expects", "plans" and similar expressions, as they relate to the company, are intended to identify forward-looking statements. Statements regarding the declaration or payment of dividends, the implementation of principal operating and financing strategies and capital expenditure plans, the direction of future operations and the factors or trends affecting financial condition, liquidity or results of operations are examples of forward-looking statements. Such statements reflect the current views of management and are subject to a number of risks and uncertainties. There is no guarantee that the expected events, trends or results will actually occur. The statements are based on many assumptions and factors, including general economic and market conditions, industry conditions, and operating factors. Any changes in such assumptions or factors could cause actual results to differ materially from current expectations.