EVANS BANCORP INC
Form 10-Q
November 05, 2007

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United States<br>SECURITIES AND EXCHANGE COMMISSION<br>Washington, D.C. 20549<br>FORM 10-Q

(Mark One)

## p QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For quarterly period ended September 30, 2007
o TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934
For the transition period from $\qquad$ to $\qquad$
Commission file number 0-18539 EVANS BANCORP, INC.
(Exact name of registrant as specified in its charter)

New York
(State of other jurisdiction of incorporation or organization)

16-1332767

14-16 North Main Street, Angola, New York 14006
(Address of principal executive offices)
(Zip Code)
(716) 926-2000
(Registrant s telephone number, including area code)
Not applicable
(Former name, former address and former fiscal year, if changed since last report)
Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes b No o

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of accelerated filer and large accelerated filer in Rule 12b-2 of the Exchange Act: (Check one): Large accelerated filer o Accelerated filer o Non-accelerated filer p

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act.) Yes o No p

Indicate the number of shares outstanding of each of the issuer s classes of common stock, as of the latest practicable date:
Common Stock, $\$ .50$ par value 2,754,450 shares as of November 1, 2007

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## PART I FINANCIAL INFORMATION

ITEM I FINANCIAL STATEMENTS
EVANS BANCORP, INC. AND SUBSIDIARIES
UNAUDITED CONSOLIDATED BALANCE SHEETS
SEPTEMBER 30, 2007 AND DECEMBER 31, 2006
(in thousands, except share and per share amounts)

|  | $\begin{gathered} \text { September } \\ 30, \\ 2007 \end{gathered}$ |  | $\begin{gathered} \text { December } \\ 31, \\ 2006 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Cash and due from banks | \$ | 14,213 | \$ | 11,710 |
| Interest-bearing deposits at banks |  | 561 |  | 882 |
| Securities: |  |  |  |  |
| Available for sale, at fair value |  | 93,147 |  | 133,519 |
| Held to maturity, at amortized cost |  | 2,350 |  | 4,211 |
| Loans and leases, net of allowance for loan and lease losses of \$3,841 in 2007 and $\$ 3,739$ in 2006 |  | 303,778 |  | 285,367 |
| Properties and equipment, net |  | 8,404 |  | 8,743 |
| Goodwill |  | 10,006 |  | 10,003 |
| Intangible assets |  | 2,678 |  | 2,298 |
| Bank-owned life insurance |  | 10,608 |  | 10,140 |

TOTAL ASSETS $\quad \$ \quad 452,160 \quad \$ \quad 473,894$

LIABILITIES AND STOCKHOLDERS EQUITY
LIABILITIES
Deposits:
Demand $\quad \$ \quad 77,642 \quad \$ \quad 72,125$
NOW 11,253
$\begin{array}{lll}\text { Regular savings } & 90,764 & 85,084\end{array}$
$\begin{array}{ll}\text { Muni-vest } & \text { 25,952 }\end{array}$
Time $\quad 141,188 \quad 156,047$
$\begin{array}{lll}\text { Total deposits } & \text { 347,216 } & \text { 355,749 }\end{array}$

| Securities sold under agreement to repurchase | 6,088 | 8,954 |
| :--- | ---: | ---: |
| Other short-term borrowings | 12,900 | 24,753 |
| Other liabilities | 9,453 | 9,089 |
| Junior subordinated debentures | 11,330 | 11,330 |
| Long-term borrowings | 22,312 | 24,476 |
| Dividend payable | 1,016 |  |


| Total liabilities | 410,315 |  |  | 434,351 |
| :---: | :---: | :---: | :---: | :---: |
| CONTINGENT LIABILITIES AND COMMITMENTS |  |  |  |  |
| STOCKHOLDERS EQUITY: |  |  |  |  |
| Common stock, $\$ .50$ par value; $10,000,000$ shares authorized; 2,753,321 and |  |  |  |  |
| outstanding, respectively |  | 1,377 |  | 1,373 |
| Capital surplus |  | 26,320 |  | 26,160 |
| Retained earnings |  | 14,814 |  | 14,196 |
| Accumulated other comprehensive loss, net of tax |  | (517) |  | $(1,917)$ |
| Less: Treasury stock, at cost ( 7,746 and 12,282 shares, respectively) |  | (149) |  | (269) |
| Total stockholders equity |  | 41,845 |  | 39,543 |
| TOTAL LIABILITIES AND STOCKHOLDERS EQUITY | \$ | 452,160 | \$ | 473,894 |
| See Notes to Unaudited Consolidated Financial Statements |  |  |  |  |

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PART I FINANCIAL INFORMATION<br>ITEM I FINANCIAL STATEMENTS<br>EVANS BANCORP, INC. AND SUBSIDIARIES<br>UNAUDITED CONSOLIDATED STATEMENTS OF INCOME THREE MONTHS ENDED SEPTEMBER 30, 2007 AND 2006<br>(in thousands, except share and per share amounts)

|  | Three Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  |
| INTEREST INCOME |  |  |  |  |
| Loans and leases | \$ | 6,036 | \$ | 5,323 |
| Interest bearing deposits at banks |  | 156 |  | 5 |
| Securities: |  |  |  |  |
| Taxable |  | 501 |  | 1,030 |
| Non-taxable |  | 401 |  | 470 |
| Total interest income |  | 7,094 |  | 6,828 |
| INTEREST EXPENSE |  |  |  |  |
| Deposits |  | 2,395 |  | 2,408 |
| Other borrowings |  | 235 |  | 469 |
| Junior subordinated debentures |  | 226 |  | 223 |
| Total interest expense |  | 2,856 |  | 3,100 |
| NET INTEREST INCOME |  | 4,238 |  | 3,728 |
| PROVISION FOR LOAN AND LEASE LOSSES |  | 283 |  | 305 |
| NET INTEREST INCOME AFTER PROVISION FOR LOAN AND LEASE |  |  |  |  |
| LOSSES |  | 3,955 |  | 3,423 |
| NON-INTEREST INCOME: |  |  |  |  |
| Bank charges |  | 596 |  | 533 |
| Insurance service and fees |  | 1,683 |  | 1,460 |
| Net gain on sales of securities |  | 1 |  | 114 |
| Premium on loans sold |  | 2 |  | 2 |
| Bank-owned life insurance |  | 151 |  | 132 |
| Other |  | 448 |  | 405 |
| Total non-interest income |  | 2,881 |  | 2,646 |
| NON-INTEREST EXPENSE: |  |  |  |  |
| Salaries and employee benefits |  | 2,718 |  | 2,403 |
| Occupancy |  | 587 |  | 496 |
| Supplies |  | 76 |  | 48 |
| Repairs and maintenance |  | 163 |  | 140 |


| Advertising and public relations |  | 68 |  | 82 |
| :---: | :---: | :---: | :---: | :---: |
| Professional services |  | 240 |  | 207 |
| Amortization of intangibles |  | 170 |  | 141 |
| Other insurance |  | 93 |  | 79 |
| Other |  | 747 |  | 720 |
| Total non-interest expense |  | 4,862 |  | 4,316 |
| INCOME BEFORE INCOME TAXES |  | 1,974 |  | 1,753 |
| INCOME TAXES |  | 559 |  | 471 |
| NET INCOME | \$ | 1,415 | \$ | 1,282 |
| Net income per common share-basic | \$ | 0.52 | \$ | 0.47 |
| Net income per common share-diluted | \$ | 0.52 | \$ | 0.47 |
| Cash dividends per common share | \$ | 0.37 | \$ | 0.34 |
| Weighted average number of common shares | 2,746,651 |  | 2,724,940 |  |
| Weighted average number of diluted shares | 2,746,956 |  | 2,727,307 |  |
| See Notes to Unaudited Consolidated Financial |  |  |  |  |

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PART I FINANCIAL INFORMATION
ITEM I FINANCIAL STATEMENTS
EVANS BANCORP, INC. AND SUBSIDIARIES
UNAUDITED CONSOLIDATED STATEMENTS OF INCOME NINE MONTHS ENDED SEPTEMBER 30, 2007 AND 2006
(in thousands, except share and per share amounts)

|  | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  |
| INTEREST INCOME |  |  |  |  |
| Loans and leases | \$ | 17,730 | \$ | 14,890 |
| Interest bearing deposits at banks |  | 253 |  | 35 |
| Securities: |  |  |  |  |
| Taxable |  | 2,374 |  | 3,209 |
| Non-taxable |  | 1,279 |  | 1,427 |
| Total interest income |  | 21,636 |  | 19,561 |
| INTEREST EXPENSE |  |  |  |  |
| Deposits |  | 7,768 |  | 6,429 |
| Other borrowings |  | 898 |  | 1,509 |
| Junior subordinated debentures |  | 667 |  | 621 |
| Total interest expense |  | 9,333 |  | 8,559 |
| NET INTEREST INCOME |  | 12,303 |  | 11,002 |
| PROVISION FOR LOAN AND LEASE LOSSES |  | 943 |  | 815 |
| NET INTEREST INCOME AFTER PROVISION FOR LOAN AND LEASE |  |  |  |  |
| LOSSES |  | 11,360 |  | 10,187 |
| NON-INTEREST INCOME: |  |  |  |  |
| Bank charges |  | 1,615 |  | 1,508 |
| Insurance service and fees |  | 5,235 |  | 5,147 |
| Net (loss) gain on sales of securities |  | $(2,302)$ |  | 114 |
| Premium on loans sold |  | 7 |  | 6 |
| Bank-owned life insurance |  | 468 |  | 365 |
| Other |  | 1,291 |  | 1,141 |
| Total non-interest income |  | 6,314 |  | 8,281 |
| NON-INTEREST EXPENSE: |  |  |  |  |
| Salaries and employee benefits |  | 8,007 |  | 7,344 |
| Occupancy |  | 1,715 |  | 1,529 |
| Supplies |  | 227 |  | 216 |
| Repairs and maintenance |  | 442 |  | 411 |
| Advertising and public relations |  | 288 |  | 343 |

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| Professional services | 765 | 602 |  |
| :--- | ---: | ---: | ---: |
| Amortization of intangibles | 456 | 406 |  |
| Other insurance | 273 | 2,179 |  |
| Other | 2,333 | 2,179 |  |
| Total non-interest expense | 14,506 | 13,286 |  |
| INCOME BEFORE INCOME TAXES | 3,168 | 5,182 |  |
| INCOME TAXES | $\$ 005$ | 1,423 |  |
| NET INCOME | 2,563 | $\$$ | 3,759 |
| Net income per common share-basic | $\$$ | 0.94 | $\$$ |
| Net income per common share-diluted | $\$$ | 0.94 | $\$$ |
| Cash dividends per common share | $\$$ | 0.71 | $\$$ |
| Weighted average number of common shares | $2,740,406$ | $2,724,207$ |  |
| Weighted average number of diluted shares | $2,741,111$ | $2,726,486$ |  |
| See Notes to Unaudited Consolidated Financial Statements |  |  |  |

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EVANS BANCORP, INC. AND SUBSIDIARIES
UNAUDITED CONSOLIDATED STATEMENTS OF INCOME NINE MONTHS ENDED SEPTEMBER 30, 2007 AND 2006
(in thousands, except share and per share amounts)


Total comprehensive income 3,866

Cash dividends ( $\$ 0.68$ per
common share)
Stock options expense
86
Reissued 9,642 shares treasury stock under $\begin{array}{lll}\text { dividend reinvestment plan } & (33) & 219\end{array}$ Reissued 5,773 shares treasury stock under employee stock purchase plan
Purchased 22,750 shares for treasury(489)

Balance, September 30, 2006 \$ $1,373 \quad \$ 26,179 \quad \$ 13,034 \quad \$ \quad(1,323) \quad \$ \quad(493) \quad \$ 38,770$
Balance, January 1, $2007 \quad \$ 1,373 \quad \$ 26,160 \quad \$ 14,196 \quad \$ \quad(1,917) \quad \$ \quad(269) \quad \$ 39,543$
Comprehensive income:
Net Income ..... 2,563 ..... 2,563
Unrealized loss onavailable for salesecurities, net ofreclassification of loss of\$1,413 (after tax) and tax
\$1,413 (aft
effect of (\$868) ..... 1,361 ..... 1,361
Amortization of priorservice cost and net loss,
net of tax effect (\$26) ..... 39 ..... 39
Total comprehensive
income ..... 3,963
Cash dividends (\$0.71 per common share) $(1,945)$ ..... $(1,945)$
Stock options expense ..... 93
Reissued 8,747 shares
treasury stock underdividend reinvestment plan(21)195174
Reissued 2,500 shares ofrestricted stock(53)53
Issued 7,983 shares forearn out agreementReissued 4,689 shares
treasury stock underemployment stockpurchase planPurchased 11,400 shares(20)10181
for treasury ..... (229)(229)
Balance, September 30, ..... 2007\$ $1,377 \quad \$ 26,320 \quad \$ 14,814 \quad \$$(517) \$ (149)\$41,845See Notes to Unaudited Consolidated Financial Statements

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PART I-FINANCIAL INFORMATION<br>EVANS BANCORP, INC. AND SUBSIDIARIES<br>UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS<br>NINE MONTHS ENDED SEPTEMBER 30, 2007 AND 2006<br>(in thousands)

|  | Nine Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
|  |  | 2007 | 2006 |
| OPERATING ACTIVITIES: |  |  |  |
| Interest received |  | 20,721 | \$ 19,721 |
| Fees received |  | 7,799 | 8,054 |
| Interest paid |  | $(9,419)$ | $(8,363)$ |
| Cash paid to employees and suppliers |  | $(12,522)$ | $(12,073)$ |
| Income taxes paid |  | (964) | $(1,650)$ |
| Proceeds from sale of loans held for resale |  | 1,460 | 1,599 |
| Originations of loans held for resale |  | $(1,812)$ | $(1,593)$ |
| Net cash provided by operating activities |  | 5,263 | 5,695 |
| INVESTING ACTIVITIES: |  |  |  |
| Purchases |  | $(170,341)$ | (331) |
| Proceeds from sales |  | 45,655 | 2,086 |
| Proceeds from maturities |  | 165,975 | 17,312 |
| Held to maturity securities: |  |  |  |
| Purchases |  | (255) | $(2,104)$ |
| Proceeds from maturities |  | 2,116 | 2,048 |
| Additions to properties and equipment |  | (283) | (588) |
| Increase in loans, net of repayments |  | $(19,414)$ | $(19,400)$ |
| Acquisitions |  | (425) | (187) |
| Cash paid on earn-out agreements |  | (202) | (57) |

Net cash provided by (used in) investing activities $\quad 22,826$
FINANCING ACTIVITIES:

| Proceeds from borrowings | 412 | 2,917 |
| :--- | ---: | :---: |
| Repayments of short-term borrowings | $(14,719)$ | $(28,928)$ |
| Repayments of long-term borrowings | $(2,165)$ | $(2,659)$ |
| Increase in deposits | $(8,533)$ | 22,359 |
| Dividends paid | $(928)$ | $(1,855)$ |
| Purchase of treasury stock | $(229)$ | $(489)$ |
| Re-issuance of treasury stock | 255 | 286 |

Net cash used in financing activities
$(25,907)$

| Net increase (decrease) in cash and equivalents | 2,182 | $(3,895)$ |
| :--- | ---: | ---: |
| CASH AND CASH EQUIVALENTS: | 12,592 | 15,635 |
| Beginning of period | $\$ 14,774$ | $\$ 11,740$ |

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## PART I-FINANCIAL INFORMATION

ITEM I-FINANCIAL STATEMENTS
EVANS BANCORP, INC. AND SUBSIDIARIES
UNAUDITED CONSOLIDATED STATEMENTS OF CASH FLOWS
NINE MONTHS ENDED SEPTEMBER 30, 2007 AND 2006
(in thousands)

|  | Nine Months Ended <br> September 30, <br> 2007 |
| :--- | :---: |
| RECONCILIATION OF NET INCOME TO NET CASH PROVIDED BY | 2006 |
| OPERATING ACTIVITIES: |  |


| Net income | \$ 2,563 | \$ 3,759 |
| :---: | :---: | :---: |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation and amortization | 1,280 | 1,359 |
| Deferred tax expense(benefit) | 42 | (102) |
| Provision for loan and lease losses | 943 | 815 |
| Net loss (gain) on sales of assets | 2,308 | (114) |
| Premiums on loans sold | (7) | (6) |
| Stock options expense | 93 | 86 |
| Proceeds from sale of loans held for resale | 1,460 | 1,599 |
| Originations of loans held for resale | $(1,812)$ | $(1,593)$ |
| Changes in assets and liabilities affecting cash flow: |  |  |
| Other assets | $(2,112)$ | $(1,292)$ |
| Other liabilities | 505 | 1,184 |
| NET CASH PROVIDED BY OPERATING ACTIVITIES | \$ 5,263 | \$ 5,695 |
| SUPPLEMENTAL DISCLOSURE OF NON-CASH INVESTING AND FINANCING ACTIVITIES |  |  |
| Issuance of shares for earn out agreement | \$ 165 | \$ 0 |
| Note payable on acquisition | \$ 425 | \$ 0 |
| See Notes to Unaudited Consolidated Financial Statements |  |  |

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## PART 1 FINANCIAL INFORMATION

ITEM 1 FINANCIAL STATEMENTS
EVANS BANCORP, INC. AND SUBSIDIARIES
NOTES TO UNAUDITED CONSOLIDATED FINANCIAL STATEMENTS
NINE MONTHS ENDED SEPTEMBER 30, 2007 AND 2006

1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting and reporting policies followed by Evans Bancorp, Inc. (the Company ), a financial holding company, and its two direct, wholly-owned subsidiaries: (i) Evans National Bank (the Bank ), and the Bank s subsidiaries, Evans National Leasing, Inc. ( ENL ) and Evans National Holding Corp. ( ENHC ); and (ii) Evans National Financial Services, Inc. ( ENFS ), and ENFS s subsidiary ENB Insurance Agency, Inc. ( ENBI ) and ENBI s subsidiaries, Frontier Claims Services, Inc. ( FCS ) and ENB Associates Inc. ( ENB ), in the preparation of the accompanying interim unaudited consolidated financial statements conform with U.S. generally accepted accounting principles and with general practice within the banking industry. Except as the context otherwise requires, the Company and its direct and indirect subsidiaries are collectively referred to in this report as the Company.

The accompanying consolidated financial statements are unaudited. In the opinion of management, all adjustments necessary for a fair presentation of the Company s financial position and results of operations for the interim periods have been made. Such adjustments are of a normal recurring nature.

The results of operations for the three and nine month period ended September 30, 2007 are not necessarily indicative of the results to be expected for the full year. The accompanying unaudited consolidated financial statements should be read in conjunction with the Audited Consolidated Financial Statements and the Notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2006.

## 2. SECURITIES

Securities which the Company has the positive ability and intent to hold to maturity are stated at amortized cost. Securities which the Company has identified as available-for-sale are stated at fair value with unrealized gains and losses excluded from earnings and reported net of deferred income taxes, in accumulated other comprehensive loss, a component of stockholders equity. Available-for-sale securities are net of unrealized gain of $\$ 0.3$ million as of September 30, 2007, and a loss of $\$ 1.9$ million as of December 31, 2006, respectively. As of September 30, 2007 the securities portfolio did not contain any other than temporary declines in fair value.

## 3. ALLOWANCE FOR LOAN AND LEASE LOSSES

The allowance for loan and lease losses represents the amount charged against the Bank s earnings to establish an allowance for probable loan and lease losses based on the management of the Bank s evaluation of the loan and lease portfolio. Factors considered by the Bank s management in establishing the allowance include: the collectibility of individual loans and leases, current loan and lease concentrations, charge-off history, delinquent loan and lease percentages, input from regulatory agencies and general economic conditions.

On a quarterly basis, management of the Bank meets to review and determine the adequacy of the allowance for loan and lease losses. In making this determination, the Bank s management analyzes the ultimate collectibility of the loans and leases in its portfolio by incorporating feedback provided by the Bank s internal loan staff, an independent internal loan review function and information provided by examinations performed by regulatory
agencies.
The analysis of the allowance for loan and lease losses is composed of three components: specific credit allocation, general portfolio allocation and a subjective allocation. The specific credit allocation includes a

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detailed review of the credit in accordance with the Statement of Financial Accounting Standards ( SFAS ) No. 114, Accounting by Creditors for Impairment of a Loan and No. 118, Accounting by Creditors for Impairment of a Loan Income Recognition and Disclosures, and allocation is made based on this analysis. The general portfolio allocation consists of an assigned reserve percentage based on the historical loss experience of the loan or lease category.

The subjective portion of the allowance reflects management $s$ evaluation of various conditions, and involves a higher degree of uncertainty because this component of the allowance is not identified with specific problem credits of portfolio segments. The conditions evaluated in connection with this component include the following: industry and regional conditions; seasoning of the loan and lease portfolio and changes in the composition of and growth in the loan and lease portfolio; the strength and duration of the business cycle; existing general economic and business conditions in the lending areas; credit quality trends in nonaccruing loans and leases; historical loan and lease charge-off experience; and the results of bank regulatory examinations.

The following table sets forth information regarding the allowance for loan and lease losses for the nine month periods ended September 30, 2007 and 2006.

## Allowance for loan and lease losses

| Beginning balance, January 1 | \$ 3,739 | \$ | 3,211 |
| :---: | :---: | :---: | :---: |
| Charge-offs: |  |  |  |
| Commercial | (153) |  | (205) |
| Real estate | (5) |  |  |
| Installment loans | (6) |  | (42) |
| Overdrafts | (40) |  | (28) |
| Direct financing leases | (739) |  | (250) |
| Total charge-offs | (943) |  | (525) |
| Recoveries: |  |  |  |
| Commercial | 15 |  | 48 |
| Real estate |  |  |  |
| Installment loans | 16 |  | 61 |
| Overdrafts | 15 |  | 15 |
| Direct financing leases | 56 |  | 55 |
| Total recoveries | 102 |  | 179 |
| Net charge-offs | (841) |  | (346) |
| Provision for loan and lease losses | 943 |  | 815 |
| Ending balance, September 30 | \$ 3,841 | \$ | 3,680 |
| Ratio of net charge-offs to average total loans and leases outstanding (annualized) | 0.38\% |  | 0.17\% |

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## 4. PER SHARE DATA

The common stock per share information is based upon the weighted average number of shares outstanding during each period, retroactively adjusted for stock dividends and stock splits. The Company s potential dilutive securities included 305 and 705 dilutive shares for the three and nine month periods ended September 30, 2007. There were 2,367 and 2,279 dilutive shares for the three and nine month periods ended September 30, 2006. On August 21, 2007, the Company declared a cash dividend of $\$ 0.37$ per share payable on October 2, 2007 to shareholders of record as of September 11, 2007.

Potential common shares that would have the effect of increasing diluted earnings per share are considered to be anti-dilutive and not included in calculating diluted earnings per share. As of the three and nine month periods ended September 30, 2007, there were approximately 92 thousand and 74 thousand shares, respectively, that are not included in calculating diluted earnings per share because their effect was anti-dilutive. As of the three and nine month periods ended September 30, 2006, there were approximately 55 thousand shares that are not included in calculating diluted earnings per share because their effect was anti-dilutive.

## 5. TREASURY STOCK

During the quarter ended September 30, 2007 the Company repurchased 2,100 shares of common stock at an average cost of $\$ 19.12$ per share, pursuant to the Company s publicly announced common stock repurchase program.

## 6. SEGMENT INFORMATION

The Company is comprised of two primary business segments, banking and insurance agency activities. The following tables set forth information regarding these segments for the three and nine month periods ended September 30, 2007 and 2006.

Three Months Ended
September 30, 2007
(in thousands)

|  | Insurance <br> Agency |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Banking <br> Activities | Activities | Total |  |
| Net interest income (expense) | $\$$ | 4,353 | $(\$ 115)$ | $\$ 4,238$ |
| Provision for loan and lease losses | 283 |  |  | 283 |
| Net interest income (expense) after provision for loan and |  |  |  |  |
| lease losses | 4,070 | $(115)$ | 3,955 |  |
| Non-interest income | 1,198 |  | 1,198 |  |
| Insurance service and fees |  |  | 1,683 | 1,683 |
| Non-interest expense |  |  |  | 4,862 |
|  | 1,603 | 371 | 1,974 |  |
| Income before income taxes | 411 | 148 | 559 |  |

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Nine Months Ended
September 30, 2007
(in thousands)

|  | $\begin{array}{c}\text { Insurance } \\ \text { Agency }\end{array}$ |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | $\begin{array}{c}\text { Banking } \\ \text { Activities }\end{array}$ | Activities | Total |  |
| Net interest income (expense) | $\$$ | 12,641 |  |  |$)$

Three Months Ended
September 30, 2006
(in thousands)

|  | Banking Activities |  | Insurance Agency |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Activities | Total |
| Net interest income (expense) | \$ | 3,846 |  | (\$118) | \$ 3,728 |
| Provision for loan and lease losses |  | 305 |  |  | 305 |
| Net interest income (expense) after provision for loan and |  |  |  |  |  |
| lease losses |  | 3,541 |  | (118) | 3,423 |
| Non-interest income |  | 1,186 |  |  | 1,186 |
| Insurance service and fees |  |  |  | 1,460 | 1,460 |
| Non-interest expense |  | 3,242 |  | 1,074 | 4,316 |
| Income before income taxes |  | 1,485 |  | 268 | 1,753 |
| Income tax provision |  | 363 |  | 108 | 471 |
| Net income | \$ | 1,122 | \$ | 160 | \$ 1,282 |

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Nine Months Ended
September 30, 2006
(in thousands)

|  | Banking Activities |  | Insurance Agency |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Activities |  | Total |
| Net interest income (expense) | \$ | 11,352 |  | (\$350) |  | \$ 11,002 |
| Provision for loan and lease losses |  | 815 |  |  |  | 815 |
| Net interest income (expense) after provision for loan and lease losses |  | 10,537 |  | (350) |  | 10,187 |
| Non-interest income |  | 3,134 |  |  |  | 3,134 |
| Insurance service and fees |  |  |  | 5,147 |  | 5,147 |
| Non-interest expense |  | 9,893 |  | 3,393 |  | 13,286 |
| Income before income taxes |  | 3,778 |  | 1,404 |  | 5,182 |
| Income tax provision |  | 861 |  | 562 |  | 1,423 |
| Net income | \$ | 2,917 | \$ | 842 |  | \$ 3,759 |

## 7. CONTINGENT LIABILITIES AND COMMITMENTS

The unaudited consolidated financial statements do not reflect various commitments and contingent liabilities, which arise in the normal course of business, and which involve elements of credit risk, interest rate risk and liquidity risk. These commitments and contingent liabilities consist of commitments to extend credit and standby letters of credit. A summary of the Bank s commitments and contingent liabilities at September 30, 2007 and 2006 is as follows:

Commitments to extend credit
Standby letters of credit

Total
\$ 67,530
\$ 62,477
Commitments to extend credit and standby letters of credit include some exposure to credit loss in the event of nonperformance of the customer. The Bank scredit policies and procedures for credit commitments and financial guarantees are the same as those for extensions of credit that are recorded on the Company s unaudited consolidated balance sheets. Because these instruments have fixed maturity dates, and because they may expire without being drawn upon, they do not necessarily represent cash requirements of the Bank. The Bank has not incurred any losses on its commitments during the past two years.
Certain lending commitments for construction residential mortgage loans are considered derivative instruments under the guidelines of SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities. The changes in the fair value of these commitments due to interest rate risk are not recorded on the consolidated balance sheets as the fair
value of these derivatives are not considered material.
The Company is subject to possible litigation proceedings in the normal course of business. As of September 30, 2007, there were no claims pending against the Company that management considered to be material.

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## 8. RECLASSIFICATIONS

Certain reclassifications have been made to the 2006 unaudited consolidated financial statements to conform with the presentation used in 2007.

## 9. NET PERIODIC BENEFIT COSTS

The Bank has a defined benefit pension plan covering substantially all Company employees. The plan provides benefits that are based on the employees compensation and years of service. The Bank uses an actuarial method of amortizing prior service cost and unrecognized net gains or losses which result from actual experience and assumptions being different than those that are projected. The amortized method the Bank is using recognizes the prior service cost and net gains or losses over the average remaining service period of active employees.
The Bank also maintains a nonqualified supplemental executive retirement plan covering certain members of the Company s senior management. The Bank uses an actuarial method of amortizing unrecognized net gains or losses which result from actual expense and assumptions being different than those that are projected. The amortization method the Bank uses recognizes the net gains or losses over the average remaining service period of active employees.
The following table represents net periodic benefit costs recognized:

|  | Three months ended September 30, (in thousands) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | Supplemental Executive |  |  |  |
|  | Pension Benefits |  |  |  | Retirement Plan |  |  |  |
|  | 2007 |  | 2006 |  | 2007 |  | 2006 |  |
| Service cost | \$ | 91 | \$ | 79 | \$ | 15 | \$ | 29 |
| Interest cost |  | 61 |  | 49 |  | 40 |  | 38 |
| Expected return on plan assets |  | (62) |  | (58) |  |  |  |  |
| Amortization of prior service cost |  | (4) |  | (4) |  | 14 |  | 14 |
| Amortization of the net loss |  | 7 |  | 6 |  | 4 |  | 4 |
| Net periodic benefit cost | \$ | 93 | \$ | 72 | \$ | 73 | \$ | 85 |

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Nine months ended September 30, (in thousands)

|  | Pension Benefits |  |  |  | Supplemental Executive Retirement Plan |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  | 2007 |  | 2006 |  |
| Service cost | \$ | 274 | \$ | 237 | \$ | 44 | \$ | 87 |
| Interest cost |  | 181 |  | 147 |  | 120 |  | 114 |
| Expected return on plan assets |  | (185) |  | (174) |  |  |  |  |
| Amortization of prior service cost |  | (12) |  | (12) |  | 42 |  | 42 |
| Amortization of the net loss |  | 22 |  | 18 |  | 13 |  | 12 |
| Net periodic benefit cost | \$ | 280 | \$ | 216 | \$ | 219 | \$ | 255 |

## 10. INCOME TAXES

Income tax expense totaled $\$ 559$ thousand and $\$ 605$ thousand for the three and nine month periods ended September 30, 2007, respectively. The effective tax rate for the respective periods were $28.3 \%$ and $19.1 \%$. The low effective tax rate for the year-to-date is due to the loss on sale of securities of $\$ 2.3$ million incurred in the second quarter. Excluding the loss on sale of securities, the effective tax rate on all other income for the nine month period ended September 30, 2007 was $27.4 \%$, compared to $27.5 \%$ in the prior year. Excluding the loss on sale of securities, the Company records an effective tax rate for the period that will be reflective of the projected annual tax rate based on expected supportable tax positions.

## 11. ACOUISITIONS

On July 25, 2007, ENBI completed its acquisition of substantially all of the business, assets, and property of L.R. Frank \& Associates ( L.R. Frank ), an insurance agency located in Williamsville, NY, subject to certain of its liabilities. The purchase price of $\$ 850,000$ included $\$ 425,000$ in cash and $\$ 425,000$ of notes payable. The assets acquired included certain fixed assets and intangible assets.

## 12. RECENT ACCOUNTING PRONOUNCEMENTS

Accounting for Uncertainty in Income Taxes In July 2006, the FASB issued FIN 48, Accounting for Uncertainty in Income Taxes, to set out a consistent framework for tax preparers to use to determine the appropriate level of tax reserves to maintain for uncertain tax positions. This interpretation of FASB Statement No. 109 uses a two-step approach wherein a tax benefit is recognized if a position is more likely than not to be sustained. The amount of the benefit is then measured to be the highest tax benefit that is greater than 50 percent likely to be realized. FIN 48 also sets out disclosure requirements to enhance transparency of an entity s tax reserves. The Company adopted FIN 48 as of January 1, 2007. There were no unrecognized tax benefits or penalties at the date of adoption.
The Internal Revenue Service (IRS) commenced examinations of the Company s U.S. Federal income tax returns for 2003, 2004, and 2005 in the first quarter of 2007. The examination related to these returns was completed during the third quarter. There were no proposed adjustments that had a material impact on the Company s financial position or results of operations. All interest on adjustments has been expensed as income tax expense.

## ITEM 2 MANAGEMENT S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

This Quarterly Report on Form 10-Q may contain certain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the Securities Act ), and Section 21E of the Securities Exchange Act of 1934, as amended (the Exchange Act ), that involve substantial risks and uncertainties. When used in this report, or in the documents incorporated by reference herein, the words anticipate, believe, estimate, expect, intend, may, plan, seek, and similar expressions identify such forward-looking statements. These forward-looking statements include statements regarding the Company s business plans, prospects, growth and operating strategies, statements regarding the asset quality of the Company s loan and investment portfolios, and estimates of the Company s risks and future costs and benefits.
These forward-looking statements are based largely on the expectations of the Company s management and are subject to a number of risks and uncertainties, including but not limited to general economic conditions, either nationally or in the Company s market areas, that are worse than expected; increased competition among depository or other financial institutions; inflation and changes in the interest rate environment that reduce the Company s margins or reduce the fair value of financial instruments; changes in laws or government regulations affecting financial institutions, including changes in regulatory fees and capital requirements; the Company s ability to enter new markets successfully and capitalize on growth opportunities; the Company s ability to successfully integrate acquired entities; changes in accounting pronouncements and practices, as adopted by financial institution regulatory agencies, the Financial Accounting Standards Board and the Public Company Accounting Oversight Board; changes in consumer spending, borrowing and saving habits; changes in the Company s organization, compensation and benefit plans; and other factors discussed elsewhere in this Report on Form 10-Q, as well as in the Company s periodic reports filed with the Securities and Exchange Commission (the SEC ). Many of these factors are beyond the Company s control and are difficult to predict.
Because of these and other uncertainties, the Company s actual results, performance or achievements could differ materially from those contemplated, expressed or implied by the forward-looking statements contained herein. Forward-looking statements speak only as of the date they are made. The Company undertakes no obligation, to publicly update or revise forward-looking information, whether as a result of new, updated information, future events or otherwise.

## APPLICATION OF CRITICAL ACCOUNTING ESTIMATES

The Company s Unaudited Consolidated Financial Statements are prepared in accordance with U.S. generally accepted accounting principals and follow general practices within the industries in which it operates. Application of these principles requires management to make estimates, assumptions and judgments that affect the amounts reported in the Company s Unaudited Consolidated Financial Statements and Notes. These estimates, assumptions and judgments are based on information available as of the date of the Unaudited Consolidated Financial Statements. Accordingly, as this information changes, the Unaudited Consolidated Financial Statements could reflect different estimates, assumptions and judgments. Certain policies inherently have a greater reliance on the use of estimates, assumptions and judgments, and as such, have a greater possibility of producing results that could be materially different than originally reported. Estimates, assumptions and judgments are necessary when assets and liabilities are required to be recorded at fair value, when a decline in the value of an asset not carried on the financial statements at fair value warrants an impairment write-down or valuation reserve to be established, or when an asset or liability needs to be recorded contingent upon a future event. Carrying assets and liabilities at fair value inherently results in more financial statement volatility. The fair values and the information used to record valuation adjustments for certain assets and liabilities are based either on quoted market prices or are provided by other third-party sources, when available. When third-party information is not available, valuation adjustments are estimated in good faith by management primarily through the use of internal cash flow modeling techniques.
The most significant accounting policies followed by the Company are presented in Note 1 to the Audited Consolidated Financial Statements included in Item 8 in its Annual Report on Form 10-K. These policies, along with
the disclosures presented in the other Notes to the Company s Audited Consolidated Financial Statements contained in its Annual Report on Form 10-K and in this financial review, provide information on how significant assets and liabilities are valued in the Company s Unaudited Consolidated Financial Statements and how those

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values are determined.
Based on the valuation techniques used and the sensitivity of financial statement amounts to the methods, assumptions and estimates underlying those amounts, management has identified the determination of the allowance for loan and lease losses and valuation of goodwill to be the accounting areas that require the most subjective or complex judgments, and as such, could be most subject to revision as new information becomes available.

## Allowance for Loan and Lease Losses

The allowance for loan and lease losses represents management s estimate of probable losses in the Bank s loan and lease portfolio. Determining the amount of the allowance for loan and lease losses is considered a critical accounting estimate because it requires significant judgment on the part of management and the use of estimates related to the amount and timing of expected future cash flows on impaired loans and leases, estimated losses on pools of homogeneous loans and leases based on historical loss experience and consideration of current economic trends and conditions, all of which may be susceptible to significant change. The loan and lease portfolio also represents the largest asset type on the Unaudited Consolidated Balance Sheets. Note 1 to the Audited Consolidated Financial Statements included in Item 8 in its Annual Report on Form 10-K describes the methodology used to determine the allowance for loan and lease losses.

## Goodwill

The amount of goodwill reflected in the Company s Unaudited Consolidated Financial Statements is required to be tested by management for impairment on at least an annual basis. The test for impairment of goodwill on the identified reporting unit is considered a critical accounting estimate because it requires judgment on the part of management and the use of estimates related to the growth assumptions and market multiples used in the valuation model.

## ANALYSIS OF FINANCIAL CONDITION

Loan and Lease Activity
Total gross loans and leases grew to $\$ 307.6$ million at September 30, 2007, reflecting a $\$ 5.3$ million or $1.8 \%$ increase from June 30, 2007 and an $\$ 18.5$ million or $6.4 \%$ increase from December 31, 2006. Gross loans and leases are net of $\$ 9.2$ million, $\$ 8.5$ million and $\$ 7.8$ million unearned income on direct financing leases as of September 30, 2007, June 30, 2007 and December 31, 2006, respectively. Commercial loans and leases totaled $\$ 215.3$ million at September 30, 2007, reflecting a $\$ 1.8$ million or $0.8 \%$ increase from June 30,2007 , and a $\$ 13.6$ million or $6.8 \%$ increase from December 31, 2006. Growth in direct financing leases of $\$ 4.5$ million or $12.0 \%$ was largely responsible for the increase from June 30, 2007 to September 30, 2007. Direct finance leases are sold through a national channel of brokers with whom the Company has had long standing relations and finance small commercial equipment. Direct leases carry a higher risk than the rest of the loan portfolio, but also provide a higher return. We employ strict underwriting standards in selecting credits for this portion of the portfolio. Our loan composition strategy is to maintain the direct lease portfolio at an optimum percentage of the loan portfolio that weights the risk involved in this type of credit. The growth in leases was somewhat offset by the decreases in commercial installment loans of $\$ 2.9$ million or $14.4 \%$, and commercial lines of credit of $\$ 0.8$ million or $5.9 \%$, from June 30, 2007 to September 30, 2007. Growth in direct financing leases of $\$ 9.9$ million, or $31.1 \%$, commercial mortgages of $\$ 2.3$ million, or $1.7 \%$, and commercial lines of credit of $\$ 1.2$ million, or $9.9 \%$, were responsible for the increase from December 31, 2006 to September 30, 2007.

Consumer loans totaled $\$ 91.5$ million at September 30, 2007, reflecting a $\$ 3.5$ million, or $4.0 \%$, increase from June 30, 2007, and a $\$ 4.7$ million, or $5.4 \%$, increase from December 31, 2006. Real estate loans accounted for most of the increase as those loans increased $\$ 4.4$ million, or $8.7 \%$, from June 30, 2007 to September 30, 2007 and $\$ 5.9$ million, or $12.0 \%$, from December 31, 2006 to September 30, 2007. The Bank continues to sell certain fixed rate residential mortgages originated below a designated interest level to the Federal National Mortgage Association ( FNMA ), while maintaining the servicing rights for those mortgages. During the three month period ended September 30, 2007, the Bank sold mortgages to FNMA totaling $\$ 0.3$ million, as compared to $\$ 0.9$ million during the three month period ended September 30, 2006. During the nine month period ended September 30, 2007, the

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Bank sold mortgages to FNMA totaling $\$ 1.5$ million, as compared to $\$ 1.6$ million during the nine month period ended September 30, 2006. At September 30, 2007, the Bank had a loan servicing portfolio principal balance of $\$ 28.0$ million upon which it earns servicing fees, as compared to $\$ 28.4$ million at June 30 , 2007, and $\$ 28.7$ million at December 31, 2006.
Loan and Lease Portfolio Composition
The following table presents selected information on the composition of the Company s loan and lease portfolio in dollar amounts and in percentages as of the dates indicated.
$\left.\begin{array}{lrrrrr} & \begin{array}{rl}\text { September 30, } \\ 2007\end{array} & \text { Percentage } & \begin{array}{rl}\text { December 31, } \\ \text { (in thousands) }\end{array} & & \text { 2006 } \\ \text { (in thousands) }\end{array}\right)$

Net loan and lease charge-offs were $\$ 308$ thousand in the three month period ended September 30, 2007 as compared to $\$ 229$ thousand in the same period of 2006. Net charge-offs were $\$ 841$ thousand for the nine month period ended September 30, 2007 as compared to $\$ 346$ thousand in the same period of 2006. Non-performing loans and leases, defined as accruing loans and leases greater than 90 days past due and non-accrual loans and leases, totaled $0.23 \%$ of total loans and leases outstanding at September 30, 2007 as compared to $0.26 \%$ at June 30, 2007 and $0.23 \%$ at December 31, 2006. The allowance for loan and lease losses totaled $\$ 3.8$ million or $1.25 \%$ of total loans and leases outstanding at September 30, 2007 as compared to $\$ 3.9$ million or $1.28 \%$ of total loans and leases at June 30, 2007 and $\$ 3.7$ million or $1.29 \%$ of total loans and leases outstanding at December 31, 2006.

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The adequacy of the Company s allowance for loan and lease losses is reviewed quarterly by the Company s management with consideration given to loan and lease concentrations, charge-off history, delinquent loan and lease percentages, and general economic conditions. Management believes the allowance for loan and lease losses is adequate for losses from existing loans and leases.

The following table sets forth information regarding non-performing loans and leases as of the dates specified.


Total securities declined to $\$ 95.5$ million at September 30, 2007, reflecting a $\$ 22.3$ million or $18.9 \%$ decrease from June 30, 2007, and a $\$ 42.2$ million or $30.7 \%$ decrease from December 31, 2006. Securities and interest-bearing deposits at banks made up $24.0 \%$ of the Bank s total average interest earning assets in the third quarter of 2007 compared to $34.7 \%$ in the third quarter of 2006 . The decline in the securities portfolio is a result of the Company s strategy to de-lever a portion of its balance sheet. The Company sold $\$ 45$ million in securities in June 2007 to initiate the strategy. During the third quarter, the Company reduced funding levels by pricing down

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certain municipal accounts and allowing municipal time deposits to roll off. At the conclusion of the third quarter, nearly all of the targeted funding roll-off had been achieved.

The Bank continues to have a large concentration in tax-advantaged municipal bonds, which make up $40.1 \%$ of the portfolio at September 30, 2007 compared with $30.9 \%$ at December 31, 2006; and U.S. government-sponsored agency bonds of various types, which comprise $43.2 \%$ of the portfolio at September 30, 2007 versus $22.5 \%$ at December 31, 2006. After the sale of securities in June 2007, mortgage-backed securities have declined as a percentage of the portfolio from $43.8 \%$ to $13.3 \%$. As a member if both the Federal Reserve System and the Federal Home Loan Bank, the Bank is required to hold stock in those entities. These investments made up $3.4 \%$ of the portfolio at September 30, 2007 versus $2.8 \%$ of the portfolio at December 31, 2006. The credit quality of the securities portfolio is believed to be strong, with $97.5 \%$ of the securities portfolio carrying the equivalent of a Moody s rating of AAA.

The Company monitors extension and prepayment risk in the securities portfolio to limit potential exposures. Management believes the average expected life of the securities portfolio is 2.4 years as of September 30, 2007 which is consistent with expected life of the portfolio as of June 30, 2007. Available-for-sale securities with a total fair value of $\$ 88.5$ million at September 30, 2007 were pledged as collateral to secure public deposits and for other purposes required or permitted by law.

## Funding Activities

Total deposits at September 30, 2007 were $\$ 347.2$ million, reflecting a $\$ 25.9$ million or $6.9 \%$ decrease from June 30, 2007. Time deposits $\$ 100,000$ and over decreased $\$ 11.4$ million, or $15.8 \%$, to $\$ 60.6$ million mainly due to municipal deposits and run off of time deposits accumulated in promotions in prior periods. Additionally, muni-vest balances decreased $\$ 19.2$ million or $42.5 \%$ from June 30, 2007. The Company has priced down certain muni-vest accounts and allowed certain municipal jumbo time deposits to roll off as part of its de-leverage strategy. Among core deposits, demand deposits increased $\$ 3.2$ million, or $4.3 \%$, from June 30, 2007. Regular savings also increased $\$ 3.0$ million, or $3.4 \%$, during the quarter.

Total deposits decreased $\$ 8.5$ million, or $2.4 \%$, from December 31, 2006. The decrease in deposits from December 31, 2006 was primarily attributable to the de-leverage strategy. The strategy has resulted in a decrease in time deposits $\$ 100,000$ and over of $\$ 19.6$ million, or $24.4 \%$, and in muni-vest deposits of $\$ 5.3$ million, or $16.9 \%$. Among core deposits, demand deposits increased $\$ 5.5$ million, or $7.6 \%$, and regular savings accounts increased $\$ 5.7$ million, or $6.7 \%$, from December 31, 2006.

Short-term borrowings from other correspondent banks and the Federal Home Loan Bank of New York was $\$ 12.9$ million at September 30, 2007, as compared to $\$ 5.8$ million at June 30, 2007 and $\$ 24.8$ million at December 31, 2006.

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## ANALYSIS OF RESULTS OF OPERATIONS

Average Balance Sheet
The following tables present the significant categories of the assets and liabilities of the Company, interest income and interest expense, and the corresponding yields earned and rates paid for the periods indicated. The assets and liabilities are presented as daily averages. The average loan and lease balances include both performing and non-performing loans and leases. Investments are included at amortized cost. Yields are presented on a non-tax-equivalent basis.

## ASSETS

Interest-earning assets:

| Loans and leases, net | $\$ 299,932$ | $\$ 6,036$ | $8.05 \%$ | $\$ 272,492$ | $\$ 5,323$ | $7.81 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Taxable securities | 45,402 | 501 | $4.41 \%$ | 100,440 | 1,030 | $4.10 \%$ |
| Tax-exempt securities | 37,801 | 401 | $4.24 \%$ | 43,570 | 470 | $4.31 \%$ |
| Interest bearing deposits at <br> banks | 11,302 | 156 | $5.52 \%$ | 514 | 5 | $3.89 \%$ |
|  |  |  |  |  |  |  |
| Total interest-earning assets | 394,437 | 7,094 | $7.19 \%$ | 417,016 | 6,828 | $6.55 \%$ |

Non interest-earning assets:

| Cash and due from banks | 11,893 | 12,584 |
| :--- | ---: | ---: |
| Premises and equipment, net | 8,551 | 8,172 |
| Other assets | 29,639 | 29,645 |

Total Assets
444,520
\$ 467,417

## LIABILITIES \& <br> STOCKHOLDERS EQUITY

Interest-bearing liabilities:
$\left.\begin{array}{lrrrrrrr}\text { NOW } & \$ 10,377 & \$ & 7 & 0.27 \% & \$ 11,952 & \$ & 6\end{array}\right) 0.20 \%$

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Securities sold U/A to repurchase

| Total interest-bearing liabilities | 318,303 | \$ | 2,856 | 3.59\% | 353,894 | \$ | 3,100 | 3.50\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Noninterest-bearing liabilities: |  |  |  |  |  |  |  |  |
| Demand deposits | 74,973 |  |  |  | 66,430 |  |  |  |
| Other | 9,169 |  |  |  | 9,255 |  |  |  |
| Total liabilities | 402,445 |  |  |  | \$ 429,579 |  |  |  |
| Stockholders equity | 42,075 |  |  |  | 37,838 |  |  |  |
| Total Liabilities and Equity | 444,520 |  |  |  | \$ 467,417 |  |  |  |
| Net interest earnings |  | \$ | 4,238 |  |  | \$ | 3,728 |  |
| Net yield on interest earning assets |  |  |  | 4.30\% |  |  |  | 3.58\% |
| Interest rate spread |  |  |  | 3.60\% |  |  |  | 3.05\% |

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|  | Nine Months Ended September 30, 2007 |  |  | Nine Months Ended September 30, 2006 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Average Outstanding Balance (dollars in | Interest <br> Earned/ <br> Paid <br> ousands) | $\begin{aligned} & \text { Yield/ } \\ & \text { Rate } \end{aligned}$ | Average Outstanding Balance (dollars in | Interest Earned/ Paid usands) | Yield/ Rate |
| ASSETS |  |  |  |  |  |  |
| Interest-earning assets: |  |  |  |  |  |  |
| Loans and leases, net | \$ 293,804 | \$ 17,730 | 8.05\% | \$ 264,863 | \$ 14,890 | 7.50\% |
| Taxable securities | 75,073 | 2,374 | 4.22\% | 106,730 | 3,209 | 4.01\% |
| Tax-exempt securities | 39,476 | 1,279 | 4.32\% | 44,726 | 1,427 | 4.25\% |
| Interest bearing deposits at banks | 6,939 | 253 | 4.86\% | 958 | 35 | 4.87\% |
| Total interest-earning assets | 415,292 | 21,636 | 6.95\% | 417,277 | 19,561 | 6.25\% |

Non interest-earning assets:

| Cash and due from banks | 11,225 | 12,428 |
| :--- | ---: | ---: |
| Premises and equipment, net | 8,637 | 8,174 |
| Other assets | 29,625 | 28,892 |

Total Assets
\$464,779
\$ 466,771

## LIABILITIES \& <br> STOCKHOLDERS EQUITY

Interest-bearing liabilities:

| NOW | $\$ 11,141$ | $\$$ | 19 | $0.23 \%$ | $\$ 11,726$ | $\$$ | 16 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Regular savings | 87,526 |  | 784 | $1.19 \%$ | 88,951 | 679 | $1.02 \%$ |
| Muni-Vest savings | 40,940 |  | 1,323 | $4.31 \%$ | 37,181 | 1,173 | $4.21 \%$ |
| Time deposits | 154,248 |  | 5,642 | $4.88 \%$ | 148,160 | 4,561 | $4.10 \%$ |
| Other borrowed funds <br> Junior subordinated <br> debentures | 29,745 | 856 | $3.84 \%$ | 50,275 | 1,464 | $3.88 \%$ |  |
| Securities sold U/A to <br> repurchase | 11,330 |  | 667 | $7.85 \%$ | 11,330 | 621 | $7.31 \%$ |
|  | 7,026 | 42 | $0.80 \%$ | 7,670 |  | 45 | $0.78 \%$ |
| Total interest-bearing <br> liabilities |  |  |  |  |  |  |  |


| Noninterest-bearing |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| liabilities: |  |  |  |  |  |
| Demand deposits | 72,424 |  | 66,130 |  |  |
| Other | 9,507 |  | 7,961 |  |  |
| Total liabilities | \$ 423,887 |  | \$ 429,384 |  |  |
| Stockholders equity | 40,892 |  | 37,387 |  |  |
| Total Liabilities and Equity | \$ 464,779 | \$ 466,771 |  |  |  |
| Net interest earnings |  | \$ 12,303 |  | \$ 11,002 |  |
| Net yield on interest earning assets |  | 3.95\% |  |  | 3.52\% |
| Interest rate spread | 3.31\% |  |  |  | 3.04\% |
| Net Income |  |  |  |  |  |
| 2007, as compared to net income of $\$ 1.3$ million or $\$ 0.47$ per basic and diluted share for the same period in 2006. The return on average assets was $1.27 \%$ and $1.10 \%$ for the three month periods ended September 30, 2007 and 2006, respectively. The return on average equity was $13.45 \%$ and $13.55 \%$ for the three month periods ended September 30, 2007 and 2006, respectively. <br> Net operating income (as defined in the subsequent Supplemental Reporting of Non-GAAP Results of |  |  |  |  |  |
| Net operating income Operations ) for the third qu | fined in the of 2007 wa | sequent 4 million, | orting of No .2 million | AAP Result g last year | 兂 |

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quarter, and diluted operating earnings per share increased $\$ 0.08$, or $18.2 \%$, to $\$ 0.52$ per share. The increase in net operating income was driven by growth in net interest income and non-interest income, offset by an increase in non-interest expenses.

Net income was $\$ 2.6$ million or $\$ 0.94$ per basic and diluted share for the nine months ended September 30, 2007 , as compared to $\$ 3.8$ million or $\$ 1.38$ per basic and diluted share for the same period in 2006. The decrease is attributable to the loss on sale of securities in the second quarter. Net income represented a return on average assets of $0.74 \%$ and $1.07 \%$ for the nine month periods ended September 30, 2007 and 2006, respectively. The return on average equity was $8.36 \%$ and $13.41 \%$ for the nine month periods ended September 30, 2007 and 2006, respectively.

For the nine months ended September 30, 2007, net operating income was $\$ 4.0$ million, an increase of $7.8 \%$ from $\$ 3.7$ million for the same period in 2006. Diluted net operating earnings per share were $\$ 1.46$, an increase of $8.2 \%$ from $\$ 1.35$ last year.

## Supplemental Reporting of Non-GAAP Results of Operations

In accordance with U.S. generally accepted accounting principles ( GAAP ), included in the computation of net income for the three and nine month periods ended September 30, 2007 and the three and nine months periods ended September 30, 2006 are gains and losses on the sale of securities. As a result of the Company s restructuring of the balance sheet in the second quarter of 2007, management considers this item to be non-operating in nature and is therefore presenting supplemental reporting of its results on a net operating basis. This non-GAAP information is being disclosed because management believes that providing these non-GAAP financial measures provides investors with information useful in understanding the Company s financial performance, its performance trends, and financial position. Specifically, the Company provides measures based on net operating earnings, which excludes transactions and other revenues and expenses that management does not believe are reflective of ongoing operations or are not expected to recur. While the Company s management uses these non-GAAP measures in its analysis of the Company s performance, this information should not be viewed as a substitute for financial results determined in accordance with GAAP or considered to be more important than financial results determined in accordance with GAAP, nor is it necessarily comparable to non-GAAP measures which may be presented by other companies. A reconciliation of net income and diluted earnings per share with net operating income and diluted net operating earnings per share is provided in the following table.

## Reconciliation of GAAP Net Income to Net Operating Income

|  | Three months ended September 30 |  | Nine months ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2006 | Inc | 2007 | 2006 | Inc |
| (in thousands, except per share) |  |  |  |  |  |  |
| GAAP Net Income | \$ 1,415 | \$ 1,282 |  | \$ 2,563 | \$ 3,759 |  |
| (Gain) loss on sale of securities* | (1) | (70) |  | 1,413 | (70) |  |
| Net operating income | \$ 1,414 | \$ 1,212 | 16.7\% | \$ 3,976 | \$ 3,689 | 7.8\% |
| GAAP diluted earnings per share | \$ 0.52 | \$ 0.47 |  | \$ 0.94 | \$ 1.38 |  |
| (Gain) loss on sale of securities* |  | (0.03) |  | 0.52 | (0.03) |  |
| Diluted net operating earnings per share | \$ 0.52 | \$ 0.44 | 18.2\% | \$ 1.46 | \$ 1.35 | 8.2\% |

* after any
tax-related
effect
As was announced on June 27, 2007, Evans sold $\$ 45$ million of investment securities at a loss in order to


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restructure its balance sheet to de-lever its investment in lower-margin assets, with the intention of reducing higher-cost wholesale borrowings. This transaction has provided excess capital compared with historical levels. Management may consider various alternatives for deploying this capital, including share buybacks, increased or special dividends, acquisitions, and other investment and capital management initiatives.

## Other Operating Results

Net interest income for the three and nine month periods ended September 30, 2007 was $\$ 4.2$ million and $\$ 12.3$ million, respectively, an increase of $\$ 0.5$ million and $\$ 1.3$ million over the same periods in 2006. This is primarily a result of growth in the Bank s commercial loan portfolio, particularly its leasing portfolio, and demand deposits. There has also been a benefit to net interest income from the de-leverage of low-earning investment securities and high-cost borrowings.

The net interest margin for the three and nine month periods ended September 30, 2007 was $4.30 \%$ and $3.95 \%$, respectively, as compared to $3.58 \%$ and $3.52 \%$ for the same periods in 2006. The return on interest earning assets increased 72 and 43 basis points in the three and nine month periods ended September 30, 2007 due to the reduction in lower-yielding investment securities and a greater concentration of the loan portfolio being in higher-yielding direct financing leases. Interest free funds contributed 70 basis points and 64 basis points in the three and nine month periods ended September 30, 2007, respectively, due to an increase in average demand deposits and average stockholders equity, compared to a 53 basis point and 48 basis point contribution in the same periods of 2006. The strong growth of leases and demand deposits was offset by an increase in the Bank s cost of interest-bearing liabilities, which increased to $3.59 \%$ and $3.64 \%$ in the three and nine month periods ended September 30, 2007, respectively, from $3.50 \%$ and $3.21 \%$ in the same periods of 2006. The rise in interest rates on time deposits was the primary driver of the increase in the cost of funds.

The provision for loan and lease losses for the three month period ended September 30, 2007 decreased to $\$ 283$ thousand from $\$ 305$ thousand in 2006, due to an upgrade in multiple criticized loans. The provision for loan and lease losses increased for the nine month period from $\$ 815$ thousand in 2006 to $\$ 943$ thousand in 2007. The increase was a result of continued commercial loan growth, particularly the Bank s expanding direct financing lease portfolio through Evans National Leasing, which tends to have a higher credit risk than consumer loans and commercial loans collateralized by real estate.

Non-interest income was $\$ 2.9$ million for the three month period ended September 30, 2007. This is an increase of $\$ 0.2$ million from $\$ 2.7$ million in the same period of 2006. Insurance fee revenue increased $\$ 0.2$ million for the three month period ended September 30, 2007 compared to the same period in 2006. There were also increases in deposit service charges of $\$ 63$ thousand for the quarter and bank-owned life insurance income of $\$ 19$ thousand.

Non-interest income was $\$ 6.3$ million for the nine month period ended September 30, 2007, a decrease of $\$ 2.1$ million from the same period of 2006. The decline is due to the loss of $\$ 2.3$ million realized on the sale of securities in June 2007. Insurance fee revenue increased $\$ 0.1$ million for the nine-month period ended September 30, 2007 compared to the same period in 2006. There were also increases in deposit service charges of $\$ 107$ thousand for the year-to-date period and bank-owned life insurance income of $\$ 103$ thousand.

Non interest expense was $\$ 4.9$ million for three month period ended September 30, 2007, an increase of $\$ 0.6$ million, or $12.7 \%$, from the same period in 2006. Non interest expense was $\$ 14.5$ million for the nine month period ended September 30, 2007, an increase of $\$ 1.2$ million, or $9.2 \%$, from the same period in 2006. Salary and employee benefit expense for the three and nine month periods ended September 30, 2007 increased $\$ 0.3$ million and $\$ 0.7$ million, respectively, from the same periods in 2006, due to a new branch office opened in December 2006, management transition costs, and merit pay increases awarded in early 2007. Occupancy expenses also increased as a result of the new branch. Higher professional services expenses were the result of a market analysis for the Company s distribution network by a consultant, executive search, investor relations consulting, and increased legal and accounting costs. Other expenses increased for the nine month period ended September 30, 2007 largely as a result of the loss related to a branch operational error in processing checks incurred in the first quarter.

Income tax expense totaled $\$ 559$ thousand and $\$ 605$ thousand for the three and nine month periods ended September 30, 2007, respectively. The effective tax rate for the respective periods were $28.3 \%$ and $19.1 \%$. The low effective

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tax rate for the year-to-date is due to the loss on sale of securities of $\$ 2.3$ million incurred in the second quarter. Excluding the loss on sale of securities, the effective tax rate on all other income for the nine month period ended September 30, 2007 was $27.4 \%$, compared to $27.5 \%$ in the prior year. Excluding the loss on sale of securities, the Company records an effective tax rate for the period that will be reflective of the projected annual tax rate based on expected supportable tax positions.

## CAPITAL

The Bank has consistently maintained regulatory capital ratios at, or above, federal well capitalized standards. Equity as a percentage of assets was $9.3 \%$ at September 30, 2007, up from $8.8 \%$ at June 30, 2007, and $8.3 \%$ at December 31, 2006. Book value per outstanding common share was $\$ 15.24$ at September 30, 2007, compared to $\$ 14.94$ at June 30, 2007 and $\$ 14.46$ at December 31, 2006. Total stockholders equity was $\$ 41.8$ million at September 30, 2007, up from $\$ 41.1$ million at June 30, 2007 and $\$ 39.5$ million at December 31, 2006. The increase is primarily attributable to total comprehensive income of $\$ 4.0$ million in the nine month period ended September 30, 2007, offset by $\$ 1.9$ million in dividends in the nine month period ended September 30, 2006. The $\$ 2.3$ million realized loss ( $\$ 1.4$ million after taxes) on the sale of securities in June 2007 did not change stockholders equity in total as the loss was already included in accumulated other comprehensive loss, a component of stockholders equity.

## LIQUIDITY

The Bank utilizes cash flows from the investment portfolio and federal funds sold balances to manage the liquidity requirements related to loan demand and deposit fluctuations. The Bank also has many borrowing options. As a member of the Federal Home Loan Bank ( FHLB ) the Bank is able to borrow funds at competitive rates. Advances of up to $\$ 45.0$ million can be drawn on the FHLB via an Overnight Line of Credit Agreement between the Bank and the FHLB. An amount equal to $25 \%$ of the Bank s total assets could be borrowed through the advance programs under certain qualifying circumstances. The Bank also has the ability to purchase up to $\$ 14.0$ million in federal funds from its correspondent banks. By placing sufficient collateral in safekeeping at the Federal Reserve Bank, the Bank could also borrow at the discount window. Additionally, the Company has access to capital markets as a funding source.

Cash flows from the Bank s investment portfolio are laddered, so that securities mature at regular intervals, to provide funds from principal and interest payments at various times as liquidity needs may arise. Contractual maturities are also laddered, with consideration as to the volatility of market prices. At September 30, 2007, approximately $35.7 \%$ of the Bank s securities had contractual maturity dates of one year or less and approximately $58.8 \%$ had maturity dates of five years or less. The increased concentration in short-term securities is intended to be temporary as part of the Bank s de-leverage strategy. In June 2007, the Bank sold $\$ 45$ million in investment securities with an average maturity of 3.0 years. The Bank has priced down certain municipal deposits while beginning to allow certain other municipal deposits to mature and not be replaced to complete the de-leverage. Until the municipal deposits roll off, the Bank is required to hold collateral to pledge against those municipal deposits. The Bank has purchased short-term securities to pledge against those deposits resulting in the increased concentration in short-maturity securities. The Company believes that the Bank maintains a sufficient level of U.S. government and government agency securities and New York State municipal bonds that can be pledged as collateral for municipal deposits. Available assets of $\$ 97.7$ million, divided by public and purchased funds of $\$ 155.7$ million, resulted in a long-term liquidity ratio of $63 \%$ at September 30, 2007, compared to $71 \%$ at June 30, 2007 and $80 \%$ at December 31, 2006.

The Company s liquidity needs can be met by more aggressively pursuing time deposits, or accessing the brokered time deposit market.

## ITEM 3 OUANTITATIVE AND OUALITATIVE DISCLOSURES ABOUT MARKET RISK

Additional information responsive to this Item is contained in the Liquidity section of Management s Discussion and Analysis of Financial Condition and Results of Operations, which information is incorporated herein by reference.

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Market risk is the risk of loss from adverse changes in market prices and/or interest rates of the Bank s financial instruments. The primary market risk the Company is exposed to is interest rate risk. The core banking activities of lending and deposit-taking expose the Bank to interest rate risk, which occurs when assets and liabilities reprice at different times and by different amounts as interest rates change. As a result, net interest income earned by the Bank is subject to the effects of changing interest rates. The Bank measures interest rate risk by calculating the variability of net interest income in the future periods under various interest rate scenarios using projected balances for interest-earning assets and interest-bearing liabilities. Management sphilosophy toward interest rate risk management is to limit the variability of net interest income to changes in net interest rates. The balances of financial instruments used in the projections are based on expected growth from forecasted business opportunities, anticipated prepayments of loans, and investment securities and expected maturities of investment securities, loans and deposits. Management supplements the modeling technique described above with analysis of market values of the Bank sfinancial instruments and changes to such market values given changes in the interest rates.

The Bank s Asset Liability Committee, which includes members of senior management, monitors the Bank s interest rate sensitivity with the aid of a computer model that considers the impact of ongoing lending and deposit taking activities, as well as interrelationships in the magnitude and timing of the repricing of financial instruments, including the effect of changing interest rates on expected prepayments and maturities. When deemed prudent, management has taken actions, and intends to do so in the future, to mitigate exposure to interest rate risk through the use of on- or off-balance sheet financial instruments. Possible actions include, but are not limited to, changing the pricing of loan and deposit products, and modifying the composition of interest-earning assets and interest-bearing liabilities, and other financial instruments used for interest rate risk management purposes.

The following table demonstrates the possible impact of changes in interest rates on the Bank s net interest income over a 12 month period of time:

## SENSITIVITY OF NET INTEREST INCOME TO CHANGES IN INTEREST RATES

Calculated (decrease) increase in projected annual net interest income
(in thousands)

| September 30, | December 31, |
| :---: | :---: |
| 2007 | 2006 |

Changes in interest rates

> +200 basis points
> +100 basis points
-100 basis points
-200 basis points
Many assumptions were utilized by management to calculate the impact that changes in the interest rates may have on the Bank s net interest income. The more significant assumptions related to the rate of prepayments of mortgage-related assets, loan and deposit volumes and pricing, and deposit maturities. The Bank assumed immediate changes in rates including 200 basis point rate changes. In the event that the 200 basis point rate changes cannot be achieved, the applicable rate changes are limited to lesser amounts such that interest rates cannot be less than zero. These assumptions are inherently uncertain and, as a result, the Bank cannot precisely predict the impact of changes in interest rates on net interest income. Actual results may differ significantly due to the timing, magnitude, and frequency of interest rate changes in market conditions and interest rate differentials (spreads) between
maturity/repricing categories, as well as any actions such as those previously described, which management may take to counter such changes. In light of the uncertainties and assumptions associated with the process, the amounts presented in the table and changes in such amounts are not considered significant to the Bank s projected net interest income.

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## ITEM 4 CONTROLS AND PROCEDURES <br> DISCLOSURE CONTROLS AND PROCEDURES

The Company s management, with the participation of the Company s principal executive officer and principal financial officer, evaluated the effectiveness of the design and operation of the Company s disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act). Based on that evaluation, the Company s principal executive and principal financial officers concluded that the Company s disclosure controls and procedures as of September 30, 2007 (the end of the period covered by this Report) have been designed and are functioning effectively to provide reasonable assurance that the information required to be disclosed by the Company in its reports filed or submitted under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC $s$ rules and forms.

## CHANGES IN INTERNAL CONTROL OVER FINANCIAL REPORTING

No changes in the Company s internal control over financial reporting were identified in the fiscal quarter ended September 30, 2007 that have materially affected, or are reasonably likely to materially affect, the Company s internal control over financial reporting.

## PART II OTHER INFORMATION

## ITEM 2 UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

## Issuer Purchases of Equity Securities

The following table includes all Company repurchases of its common stock, $\$ 0.50$ par value, made on a monthly basis during the period covered by this Report, including those made pursuant to publicly announced plans or programs.


## Previous Program

July 2007 (July 1, 2007 through July 31, 2007)

August 2007 (August 1, 2007 through August 18, 2007)
Current Program
August 2007 (August 21, 2007 through
August 31, 2007)
September 2007 (September 1, 2007
through September 30, 2007)
100,000
Total
2,100
\$
19.12

2,100

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All of the foregoing shares were purchased in open market transactions. On August 18, 2005, the Company announced that its Board of Directors authorized a common stock repurchase program, pursuant to which the Company may repurchase of up to 75,000 shares of the Company s common stock over the next two years, unless the program is terminated earlier. On August 21, 2007 the Board of Directors authorized the Company to repurchase up to 100,000 shares over the next two years, unless the program is terminated earlier. This program supersedes the Company s previous repurchase program authorized on August 18, 2005. The Company did not make any repurchases during the quarter ended September 30, 2007 other than pursuant to this publicly announced program.

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## ITEM 6 EXHIBITS

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| 31.1 Certification of Principal Executive Officer pursuant to section 302 of The | 30 |
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| Sarbanes-Oxley Act of 2002. |  |

31.2 Certification of the Principal Financial Officer pursuant to section 302 of The ..... 31
Sarbanes-Oxley Act of 2002.
32.1 Certification of Principal Executive Officer pursuant to 18 USC Section 1350 ..... 32
Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2 Certification of Principal Financial Officer pursuant to 18 USC Section 1350 ..... 33
Chapter 63 of Title 18, United States Code, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

DATE
November 5, 2007

## DATE

November 5, 2007

Evans Bancorp, Inc.
/s/ David J. Nasca
David J. Nasca
President and CEO
(Principal Executive Officer)
/s/ Gary A. Kajtoch
Gary A. Kajtoch
Treasurer
(Principal Financial Officer)

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