

GOODYEAR TIRE & RUBBER CO /OH/

Form 10-Q

July 31, 2008

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**SECURITIES AND EXCHANGE COMMISSION**  
**Washington, D.C. 20549**  
**FORM 10-Q**  
**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)**  
**OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the Quarterly Period Ended June 30, 2008**  
**Commission File Number: 1-1927**  
**THE GOODYEAR TIRE & RUBBER COMPANY**  
(Exact Name of Registrant as Specified in Its Charter)

**Ohio**  
(State or Other Jurisdiction of  
Incorporation or Organization)

**34-0253240**  
(I.R.S. Employer  
Identification No.)

**1144 East Market Street, Akron, Ohio**  
(Address of Principal Executive Offices)

**44316-0001**  
(Zip Code)

**(330) 796-2121**  
(Registrant's Telephone Number, Including Area Code)

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, or a smaller reporting company. See the definitions of large accelerated filer, accelerated filer and smaller reporting company in Rule 12b-2 of the Exchange Act. (Check one):

Large accelerated filer  Accelerated filer  Non-accelerated filer  Smaller reporting company   
(Do not check if a smaller reporting company)

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes  No

Indicate the number of shares outstanding of each of the registrant's classes of common stock, as of the latest practicable date.

Number of Shares of Common Stock,  
Without Par Value, Outstanding at June 30,  
2008:

241,141,416

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF OPERATIONS**  
(Unaudited)

| <i>(In millions, except per share amounts)</i>                              | <b>Three Months Ended</b> |                 | <b>Six Months Ended</b> |                  |
|---|---------------------------|-----------------|-------------------------|------------------|
|   | <b>June 30,</b>           |                 | <b>June 30,</b>         |                  |
|   | <b>2008</b>               | <b>2007</b>     | <b>2008</b>             | <b>2007</b>      |
| <b>NET SALES</b>  | <b>\$ 5,239</b>           | <b>\$ 4,921</b> | <b>\$ 10,181</b>        | <b>\$ 9,420</b>  |
| Cost of Goods Sold  | 4,196                     | 3,967           | 8,157                   | 7,708            |
| Selling, Administrative and General Expense                                 | 735                       | 692             | 1,370                   | 1,355            |
| Rationalizations (Note 2)   | 87                        | 7               | 100                     | 22               |
| Interest Expense  | 76                        | 120             | 165                     | 245              |
| Other (Income) and Expense (Note 3)   | (22)                      | 39              | (28)                    | 19               |
| Income from Continuing Operations before Income Taxes and Minority Interest | 167                       | 96              | 417                     | 71               |
| United States and Foreign Taxes   | 74                        | 51              | 151                     | 114              |
| Minority Interest   | 18                        | 16              | 44                      | 38               |
| Income (Loss) from Continuing Operations                                    | 75                        | 29              | 222                     | (81)             |
| Discontinued Operations   |                           | 27              |                         | (37)             |
| <b>NET INCOME (LOSS)</b>  | <b>\$ 75</b>              | <b>\$ 56</b>    | <b>\$ 222</b>           | <b>\$ (118)</b>  |
| <b>Income (Loss) Per Share Basic</b>  |                           |                 |                         |                  |
| Income (Loss) from Continuing Operations                                    | \$ 0.31                   | \$ 0.15         | \$ 0.92                 | \$ (0.43)        |
| Discontinued Operations   |                           | 0.13            |                         | (0.20)           |
| <b>Net Income (Loss) Per Share Basic</b>                                    | <b>\$ 0.31</b>            | <b>\$ 0.28</b>  | <b>\$ 0.92</b>          | <b>\$ (0.63)</b> |
| Weighted Average Shares Outstanding (Note 4)                                | 241                       | 196             | 240                     | 188              |
| <b>Income (Loss) Per Share Diluted</b>                                      |                           |                 |                         |                  |
| Income (Loss) from Continuing Operations                                    | \$ 0.31                   | \$ 0.14         | \$ 0.91                 | \$ (0.43)        |
| Discontinued Operations   |                           | 0.12            |                         | (0.20)           |
| <b>Net Income (Loss) Per Share Diluted</b>                                  | <b>\$ 0.31</b>            | <b>\$ 0.26</b>  | <b>\$ 0.91</b>          | <b>\$ (0.63)</b> |
| Weighted Average Shares Outstanding (Note 4)                                | 243                       | 231             | 244                     | 188              |

*The accompanying notes are an integral part of these consolidated financial statements.*

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
**(Unaudited)**

| <i>(In millions)</i>  | <b>June 30,<br/>2008</b> | <b>December<br/>31,<br/>2007</b> |
|---|--------------------------|----------------------------------|
| <b>Assets:</b>  |                          |                                  |
| <b>Current Assets:</b>  |                          |                                  |
| Cash and Cash Equivalents   | \$ 2,069                 | \$ 3,463                         |
| Restricted Cash   | 181                      | 191                              |
| Accounts Receivable, less Allowance \$93 (\$88 in 2007)                               | 3,630                    | 3,103                            |
| Inventories:  |                          |                                  |
| Raw Materials   | 675                      | 591                              |
| Work in Process   | 153                      | 147                              |
| Finished Products   | 3,105                    | 2,426                            |
|   | 3,933                    | 3,164                            |
| Prepaid Expenses and Other Current Assets   | 292                      | 251                              |
| <b>Total Current Assets</b>   | <b>10,105</b>            | <b>10,172</b>                    |
| Goodwill  | 784                      | 713                              |
| Intangible Assets   | 165                      | 167                              |
| Deferred Income Tax   | 76                       | 83                               |
| Other Assets  | 436                      | 458                              |
| Property, Plant and Equipment less Accumulated Depreciation \$8,730 (\$8,329 in 2007) | 5,928                    | 5,598                            |
| <b>Total Assets</b>   | <b>\$ 17,494</b>         | <b>\$ 17,191</b>                 |
| <b>Liabilities:</b>   |                          |                                  |
| <b>Current Liabilities:</b>   |                          |                                  |
| Accounts Payable-Trade  | \$ 2,787                 | \$ 2,422                         |
| Compensation and Benefits   | 930                      | 897                              |
| Other Current Liabilities   | 812                      | 753                              |
| United States and Foreign Taxes   | 235                      | 196                              |
| Notes Payable and Overdrafts (Note 7)   | 300                      | 225                              |
| Long Term Debt and Capital Leases due within one year (Note 7)                        | 101                      | 171                              |
| <b>Total Current Liabilities</b>  | <b>5,165</b>             | <b>4,664</b>                     |
| Long Term Debt and Capital Leases (Note 7)  | 3,668                    | 4,329                            |
| Compensation and Benefits   | 3,245                    | 3,404                            |
| Deferred and Other Noncurrent Income Taxes  | 305                      | 274                              |
| Other Long Term Liabilities   | 657                      | 667                              |
| Minority Equity in Subsidiaries   | 1,101                    | 1,003                            |
| <b>Total Liabilities</b>  | <b>14,141</b>            | <b>14,341</b>                    |

## Commitments and Contingent Liabilities (Note 10)

**Shareholders Equity:**

Preferred Stock, no par value:

Authorized, 50 shares, unissued

Common Stock, no par value:

Authorized, 450 shares, Outstanding shares 241 (240 in 2007) after deducting 10

treasury shares (10 in 2007)

Capital Surplus

Retained Earnings

Accumulated Other Comprehensive Loss

241

2,694

1,824

(1,406)

240

2,660

1,602

(1,652)

**Total Shareholders Equity****3,353****2,850****Total Liabilities and Shareholders Equity****\$ 17,494****\$****17,191***The accompanying notes are an integral part of these consolidated financial statements.*

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS)**  
**(Unaudited)**

| <i>(In millions)</i>  | <b>Three Months Ended</b> |               | <b>Six Months Ended</b> |               |
|---|---------------------------|---------------|-------------------------|---------------|
|   | <b>June 30,</b>           |               | <b>June 30,</b>         |               |
|   | <b>2008</b>               | <b>2007</b>   | <b>2008</b>             | <b>2007</b>   |
| Net Income (Loss)   | \$ 75                     | \$ 56         | \$ 222                  | \$ (118)      |
| Other Comprehensive Income (Loss):  |                           |               |                         |               |
| Defined benefit plans:  |                           |               |                         |               |
| Prior service credit from plan amendment during period  |                           |               |                         | 501           |
| Less: Minority interest   |                           |               |                         | (3)           |
| Amortization of prior service cost and unrecognized gains and losses included in net periodic benefit cost                      | 32                        | 41            | 65                      | 97            |
| Less: Taxes   | (2)                       | (6)           | (3)                     | (13)          |
| Minority interest   | (2)                       | (3)           | (4)                     | (6)           |
| (Increase) decrease in net actuarial losses   | (3)                       | (12)          | (3)                     | 20            |
| Less: Minority interest   |                           | 3             |                         | 2             |
| Immediate recognition of prior service cost and unrecognized gains and losses due to curtailments, settlements and divestitures | 1                         |               | 1                       | 133           |
|   | 26                        | 23            | 56                      | 731           |
| Foreign currency translation gain   | 11                        | 102           | 197                     | 146           |
| Unrealized investment gain (loss)   | (2)                       | 4             | (7)                     | (3)           |
| <b>Comprehensive Income</b>   | <b>\$ 110</b>             | <b>\$ 185</b> | <b>\$ 468</b>           | <b>\$ 756</b> |

*The accompanying notes are an integral part of these consolidated financial statements.*



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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**CONSOLIDATED STATEMENTS OF CASH FLOWS**  
**(Unaudited)**

| <i>(In millions)</i>   | <b>Six Months Ended</b> |              |
|--|-------------------------|--------------|
|  | <b>June 30,</b>         |              |
|  | <b>2008</b>             | <b>2007</b>  |
| <b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>   |                         |              |
| Net Income (Loss)  | \$ 222                  | \$ (118)     |
| Less: Discontinued operations  |                         | (37)         |
| <b>Income (Loss) from Continuing Operations</b>  | <b>222</b>              | <b>(81)</b>  |
| Adjustments to reconcile income (loss) from continuing operations to cash flows from operating activities: |                         |              |
| Depreciation and amortization  | 318                     | 300          |
| Amortization and write-off of debt issuance costs  | 19                      | 33           |
| Deferred tax provision   | 13                      | (4)          |
| Net rationalization charges (Note 2)   | 100                     | 22           |
| Net gains on asset sales   | (37)                    | (19)         |
| Fire loss expense  | 2                       | 12           |
| Minority interest and equity earnings  | 45                      | 38           |
| Pension contributions and direct payments  | (162)                   | (265)        |
| Rationalization payments   | (28)                    | (44)         |
| Insurance recoveries   | 9                       |              |
| Changes in operating assets and liabilities, net of asset acquisitions and dispositions:                   |                         |              |
| Accounts receivable  | (398)                   | (505)        |
| Inventories  | (684)                   | (271)        |
| Accounts payable - trade   | 361                     | 134          |
| Compensation and benefits  | 58                      | 220          |
| Other assets and liabilities   | (53)                    | (83)         |
| <b>TOTAL OPERATING CASH FLOWS FROM CONTINUING OPERATIONS</b>   | <b>(215)</b>            | <b>(513)</b> |
| Discontinued operations  |                         | 5            |
| <b>TOTAL CASH FLOWS FROM OPERATING ACTIVITIES</b>  | <b>(215)</b>            | <b>(508)</b> |
| <b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>   |                         |              |
| Capital expenditures   | (476)                   | (227)        |
| Asset dispositions   | 40                      | 33           |
| Asset acquisitions (Note 5)  | (46)                    |              |
| Decrease in restricted cash  | 10                      | 23           |
| <b>TOTAL INVESTING CASH FLOWS FROM CONTINUING OPERATIONS</b>   | <b>(472)</b>            | <b>(171)</b> |
| Discontinued operations  |                         | (25)         |
| <b>TOTAL CASH FLOWS FROM INVESTING ACTIVITIES</b>  | <b>(472)</b>            | <b>(196)</b> |

**CASH FLOWS FROM FINANCING ACTIVITIES:**

|  |                 |                 |
|--|-----------------|-----------------|
| Short term debt and overdrafts incurred                      | 60              | 39              |
| Short term debt and overdrafts paid                          | (30)            | (57)            |
| Long term debt incurred                                      | 3               | 374             |
| Long term debt paid  | (787)           | (2,141)         |
| Debt issuance costs  |                 | (17)            |
| Common stock issued  | 5               | 940             |
| Dividends paid to minority shareholders                      | (2)             | (9)             |
| Other transactions   | 6               |                 |
| <b>TOTAL FINANCING CASH FLOWS FROM CONTINUING OPERATIONS</b> | <b>(745)</b>    | <b>(871)</b>    |
| Discontinued operations                                      |                 | (12)            |
| <b>TOTAL CASH FLOWS FROM FINANCING ACTIVITIES</b>            | <b>(745)</b>    | <b>(883)</b>    |
| Net Change in Cash of Discontinued Operations                |                 | 32              |
| Effect of exchange rate changes on cash and cash equivalents | 38              | 21              |
| <b>Net Change in Cash and Cash Equivalents</b>               | <b>(1,394)</b>  | <b>(1,534)</b>  |
| Cash and Cash Equivalents at Beginning of the Period         | 3,463           | 3,862           |
| <b>Cash and Cash Equivalents at End of the Period</b>        | <b>\$ 2,069</b> | <b>\$ 2,328</b> |

*The accompanying notes are an integral part of these consolidated financial statements.*

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)**

**NOTE 1. ACCOUNTING POLICIES**

**Basis of Presentation**

The accompanying unaudited consolidated financial statements have been prepared by The Goodyear Tire & Rubber Company ( Goodyear , we , us or our ) in accordance with Securities and Exchange Commission rules and regulations and in the opinion of management contain all adjustments (including normal recurring adjustments) necessary to present fairly the financial position, results of operations and cash flows for the periods presented. The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. These interim consolidated financial statements should be read in conjunction with the consolidated financial statements and related notes thereto included in our Annual Report on Form 10-K for the year ended December 31, 2007 (the 2007 Form 10-K ).

Operating results for the three and six month periods ended June 30, 2008 are not necessarily indicative of the results expected in subsequent quarters or for the year ending December 31, 2008.

During the first quarter of 2008, we formed a new strategic business unit, Europe, Middle East and Africa Tire ( EMEA ), by combining our former European Union Tire and Eastern Europe, Middle East and Africa Tire business units and have aligned the external presentation of results with the current management and operating structure. Prior periods have been restated for this change.

The results of operations, financial position and cash flows of our former Engineered Products business, which was previously a reportable operating segment and was sold July 31, 2007, have been reported as discontinued operations for all periods presented. Unless otherwise indicated, all disclosures in the notes to the unaudited interim consolidated financial statements relate to our continuing operations.

**Fair Value Measurements**

In September 2006, the Financial Accounting Standards Board ( FASB ) issued Statement of Financial Accounting Standards ( SFAS ) No. 157, Fair Value Measurements ( SFAS No. 157 ). SFAS No. 157 addresses how companies should measure fair value when they are required to use a fair value measure for recognition and disclosure purposes under generally accepted accounting principles. SFAS No. 157 requires the fair value of an asset or liability to be based on market-based measures which will reflect the credit risk of the company. SFAS No. 157 also expanded disclosure requirements to include the methods and assumptions used to measure fair value and the effect of fair value measures on earnings. The adoption of SFAS No. 157 effective January 1, 2008 did not have a material impact on our consolidated financial statements.

**Valuation Hierarchy**

SFAS No. 157 establishes a three-level hierarchy for fair value measurements. The hierarchy is based upon the transparency of inputs to the valuation of an asset or liability as of the measurement date.

Level 1 Valuation is based upon quoted prices (unadjusted) for identical assets or liabilities in active markets.

Level 2 Valuation is based upon quoted prices for similar assets and liabilities in active markets, or other inputs that are observable for the asset or liability, either directly or indirectly, for substantially the full term of the financial instrument.

Level 3 Valuation is based upon other unobservable inputs that are significant to the fair value measurement. The classification of fair value measurements within the hierarchy is based upon the lowest level of input that is significant to the measurement. Valuation methodologies used for assets and liabilities measured at fair value are as follows.

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES  
NOTES TO CONSOLIDATED FINANCIAL STATEMENTS  
(Unaudited)**

*Investments*

Where quoted prices are available in an active market, investments are classified within Level 1 of the valuation hierarchy. Level 1 securities include highly liquid government bonds, certain mortgage products and exchange-traded equities. If quoted market prices are not available, fair values are estimated using quoted prices of securities with similar characteristics or inputs other than quoted prices that are observable for the security, and would be classified within Level 2 of the valuation hierarchy. In certain cases where there is limited activity or less transparency around inputs to the valuation, securities would be classified within Level 3 of the valuation hierarchy.

*Derivative Financial Instruments*

Exchange-traded derivative financial instruments that are valued using quoted prices would be classified within Level 1 of the valuation hierarchy. Derivative financial instruments valued using internally-developed models that use as their basis readily observable market parameters are classified within Level 2 of the valuation hierarchy. Derivative financial instruments that are valued based upon models with significant unobservable market parameters, and that are normally traded less actively, would be classified within Level 3 of the valuation hierarchy.

Refer to Note 6 for the presentation of assets and liabilities recorded at fair value in the Consolidated Balance Sheets.

In February 2008, the FASB issued FSP FAS 157-2, Effective Date of FASB Statement No. 157. The FSP defers the provisions of SFAS No. 157 with respect to nonfinancial assets and nonfinancial liabilities that are measured at fair value on a nonrecurring basis subsequent to initial recognition until fiscal years beginning after November 15, 2008. Items in this classification include goodwill, asset retirement obligations, rationalization accruals, intangible assets with indefinite lives, guarantees and certain other items. We are evaluating our methods used in making those measurements and assessing the impact that these provisions may have on our consolidated financial statements.

In February 2007, the FASB issued SFAS No. 159, The Fair Value Option for Financial Assets and Financial Liabilities Including an Amendment of FASB Statement No. 115 ( SFAS No. 159 ). SFAS No. 159 permits a company to choose to measure many financial instruments and other items at fair value that are not currently required to be measured at fair value. The objective is to improve financial reporting by providing a company with the opportunity to mitigate volatility in reported earnings caused by measuring related assets and liabilities differently without having to apply complex hedge accounting provisions. A company reports unrealized gains and losses in earnings at each subsequent reporting date on items for which the fair value option has been elected. We did not elect the fair value measurement option for any of our existing financial instruments other than those that are already being measured at fair value. As such, the adoption of SFAS No. 159 effective January 1, 2008 did not have a material impact on our consolidated financial statements.

**Reclassifications**

Certain items previously reported in specific financial statement captions have been reclassified to conform to the current presentation.

**Recently Issued Accounting Standards**

In December 2007, the FASB issued SFAS No. 141 (Revised), Business Combinations ( SFAS No. 141 (R) ), replacing SFAS No. 141, Business Combinations ( SFAS No. 141 ), and SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements an Amendment of ARB No. 51 ( SFAS No. 160 ). SFAS No. 141(R) retains the fundamental requirements of SFAS No. 141, broadens its scope by applying the acquisition method to all transactions and other events in which one entity obtains control over one or more other businesses, and requires, among other things, that assets acquired and liabilities assumed be measured at fair value as of the acquisition date, that liabilities related to contingent consideration be recognized at the acquisition date and remeasured at fair value in each subsequent reporting period, that acquisition-related costs be expensed as incurred, and that income be recognized if the fair value of the net assets acquired exceeds the fair value of the consideration transferred. SFAS No. 160 establishes accounting and reporting standards for noncontrolling interests (i.e., minority interests) in a subsidiary, including changes in a parent's ownership interest in a subsidiary and requires, among other things, that noncontrolling interests in

subsidiaries be classified as a separate component of equity. Except for the presentation and disclosure requirements of SFAS No. 160, which are to be applied retrospectively for all periods presented, SFAS No. 141 (R) and SFAS No. 160 are to be applied prospectively in financial statements issued for fiscal years

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

beginning after December 15, 2008. We are currently assessing the impact SFAS No. 141 (R) and SFAS No. 160 will have on our consolidated financial statements.

In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities ( SFAS No. 161 ). SFAS No. 161 requires companies with derivative instruments to disclose information that would enable financial statement users to understand how and why a company uses derivative instruments, how derivative instruments and related hedged items are accounted for under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, and how derivative instruments and related hedged items affect a company's financial position, financial performance and cash flows. The new requirements apply to derivative instruments and nonderivative instruments that are designated and qualify as hedging instruments and related hedged items accounted for under SFAS No. 133. SFAS No. 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008; however, early application is encouraged. We plan to adopt SFAS No. 161 in the first quarter of 2009 and will be reporting the required disclosures in our Form 10-Q for the period ending March 31, 2009.

In April 2008, the FASB issued Staff Position FSP FAS 142-3, Determination of the Useful Life of Intangible Assets ( FSP FAS 142-3 ). The FSP amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, Goodwill and Other Intangible Assets . The intent of the FSP is to improve the consistency between the useful life of a recognized intangible asset under SFAS No. 142 and the period of expected cash flows used to measure the fair value of the asset under other accounting principles generally accepted in the United States of America. The FSP is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. Early adoption is prohibited. The guidance for determining the useful life of a recognized intangible asset shall be applied prospectively to intangible assets acquired after the effective date. Certain disclosure requirements shall be applied prospectively to all intangible assets recognized as of, and subsequent to, the effective date.

In May 2008, the FASB issued Staff Position APB 14-1, Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement) ( FSP APB 14-1 ). The FSP specifies that issuers of convertible debt instruments that may be settled in cash upon conversion should separately account for the liability and equity components in a manner that will reflect the entity's nonconvertible debt borrowing rate. The FSP is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. Early adoption is not permitted. The FSP is to be applied retrospectively. In July 2004, we issued \$350 million of 4% convertible senior notes due 2034, and subsequently exchanged \$346 million of those notes for common stock and a cash payment in December 2007. The remaining \$4 million of notes were converted into common stock in May 2008. We are currently assessing the impact that FSP APB 14-1 will have on our consolidated financial statements.

**NOTE 2. COSTS ASSOCIATED WITH RATIONALIZATION PROGRAMS**

To maintain global competitiveness, we have implemented rationalization actions over the past several years for the purpose of reducing excess and high-cost manufacturing capacity and to reduce associate headcount. As part of that strategy, in the second quarter of 2008, we announced plans to close our Somerton, Australia manufacturing facility by December 31, 2008. As a result, we recorded \$72 million of charges primarily for employee severance related to the closure in our second quarter 2008 results. In addition, we completed discussions with employee unions related to our Amiens, France tire plants and as a result have increased our previously recorded rationalization reserve for employee severance by \$7 million in the second quarter of 2008. The net rationalization charges included in Income (Loss) from Continuing Operations before Income Taxes and Minority Interest are as follows:

| <i>(In millions)</i> | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|----------------------|---------------------------|-------------|-------------------------|-------------|
|                      | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|                      | <b>2008</b>               | <b>2007</b> | <b>2008</b>             | <b>2007</b> |

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|             |              |             |               |              |
|-------------|--------------|-------------|---------------|--------------|
| New charges | \$ 87        | \$ 11       | \$ 101        | \$ 28        |
| Reversals   |              | (4)         | (1)           | (6)          |
|             | <b>\$ 87</b> | <b>\$ 7</b> | <b>\$ 100</b> | <b>\$ 22</b> |

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

The following table shows the reconciliation of our liability between periods:

| <i>(In millions)</i>                    | <b>Associate-<br/>Related<br/>Costs</b> | <b>Other Than<br/>Associate-Related<br/>Costs</b> | <b>Total</b>  |
|---|---|---|---------------|
| <b>Balance at December 31, 2007</b>     | <b>\$ 56</b>                            | <b>\$ 6</b>                                       | <b>\$ 62</b>  |
| First quarter charges                   | 4                                       | 10  | 14            |
| Incurred                                | (12)                                    | (7)   | (19)          |
| Reversed to the statement of operations | (1)                                     |   | (1)           |
| <b>Balance at March 31, 2008</b>        | <b>\$ 47</b>                            | <b>\$ 9</b>                                       | <b>\$ 56</b>  |
| Second quarter charges                  | 85                                      | 2   | 87            |
| Incurred                                | (9)                                     | (2)   | (11)          |
| <b>Balance at June 30, 2008</b>         | <b>\$ 123</b>                           | <b>\$ 9</b>                                       | <b>\$ 132</b> |

During the second quarter of 2008, \$87 million (\$83 million after-tax or \$0.34 per share) of net charges were recorded. New charges of \$87 million represent \$76 million for plans initiated in 2008 and \$11 million for plans initiated in 2007 and prior years. New charges for the 2008 plans include \$75 million related to associate severance costs and \$1 million primarily for other exit costs and non-cancelable lease costs. These amounts include \$75 million related to future cash outflows and \$1 million for non-cash pension curtailments. New charges for the 2007 and prior year plans include \$10 million related to associate severance costs and \$1 million primarily for other exit costs and non-cancelable lease costs. These amounts include \$11 million related to future cash outflows.

For the first six months of 2008, \$100 million (\$95 million after-tax or \$0.39 per share) of net charges were recorded. New charges of \$101 million were comprised of \$78 million for plans initiated in 2008 and \$23 million for plans initiated in 2007 and prior years. New charges for the 2008 plans include \$77 million related to associate severance costs and \$1 million primarily for other exit costs and non-cancelable lease costs. These amounts include \$77 million related to future cash outflows and \$1 million for non-cash pension curtailments. The \$23 million of new charges for 2007 and prior year plans consist of \$12 million of associate-related costs and \$11 million primarily for other exit costs and non-cancelable lease costs. These amounts include \$19 million related to future cash outflows and \$4 million for other non-cash exit costs. The first six months of 2008 includes the reversal of \$1 million of reserves for actions no longer needed for their originally-intended purposes. Approximately 700 associates will be released under programs initiated in 2008, most of whom will be released within the next 12 months.

The accrual balance of \$132 million at June 30, 2008 includes approximately \$9 million related to long-term non-cancelable lease costs and approximately \$123 million of associate-related costs that are expected to be substantially utilized within the next twelve months.

Accelerated depreciation charges of \$4 million were recorded as Cost of Goods Sold in the three and six months ended June 30, 2008, respectively, related to our plan to close our Somerton, Australia tire manufacturing facility. Accelerated depreciation charges of \$8 million and \$25 million were recorded as Cost of Goods Sold in the three and six months ended June 30, 2007, respectively, for fixed assets that were taken out of service primarily in connection with the elimination of tire production at our Valleyfield, Quebec and Tyler, Texas tire plants.

During the second quarter of 2007, \$7 million (\$7 million after-tax or \$0.03 per share) of net charges were recorded. New charges of \$11 million for plans initiated in 2006 were recorded and include \$3 million of associate severance costs and \$8 million primarily for other exit costs and non-cancelable lease costs. The second quarter of 2007 includes the reversal of \$4 million of reserves for rationalization actions no longer needed for their originally-intended purposes.



For the first six months of 2007, \$22 million (\$21 million after-tax or \$0.11 per share) of net charges were recorded. New charges of \$28 million were comprised of \$5 million for plans initiated in 2007 and \$23 million for plans initiated in 2006. New charges of \$5 million for the 2007 plans related to associate severance costs. The \$23 million of new charges for 2006 plans consist of \$7 million of associate-related costs and \$16 million primarily for other exit costs and non-cancelable lease costs. The first six months of 2007 includes the reversal of \$6 million of reserves for actions no longer needed for their originally-intended purposes. Approximately 700 associates remain to be released under programs initiated in 2007 and prior years.

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**NOTE 3. OTHER (INCOME) AND EXPENSE**

| <i>(In millions)</i>  | <b>Three Months Ended</b> |              | <b>Six Months Ended</b> |              |
|---|---------------------------|--------------|-------------------------|--------------|
|   | <b>June 30,</b>           |              | <b>June 30,</b>         |              |
|   | <b>2008</b>               | <b>2007</b>  | <b>2008</b>             | <b>2007</b>  |
| Net gains on asset sales                                      | \$ (4)                    | \$ (10)      | \$ (37)                 | \$ (19)      |
| Interest income   | (18)                      | (26)         | (47)                    | (56)         |
| Financing fees  | 9                         | 56           | 62                      | 67           |
| Insurance fire loss expense                                   |                           | 5            | 2                       | 12           |
| Foreign currency exchange                                     | (6)                       | 12           | 2                       | 14           |
| General & product liability - discontinued products (Note 10) | 1                         | 4            | 6                       | 8            |
| Equity in earnings of affiliates                              |                           | (1)          |                         | (3)          |
| Miscellaneous   | (4)                       | (1)          | (16)                    | (4)          |
|   | <b>\$ (22)</b>            | <b>\$ 39</b> | <b>\$ (28)</b>          | <b>\$ 19</b> |

Other (Income) and Expense was \$22 million of income in the second quarter of 2008, compared to \$39 million of expense in the second quarter of 2007. Net gains on asset sales were \$4 million and \$10 million in the 2008 and 2007 periods, respectively, related primarily to the sale of properties in Germany in 2008 and Canada in 2007. Interest income decreased by \$8 million due primarily to lower cash balances. Financing fees decreased by \$47 million due primarily to the inclusion in the 2007 period of charges totaling \$47 million related to refinancing activities and debt redemption. Fire loss expense in 2007 included expenses related to a fire at our tire manufacturing facility in Thailand. The impact of foreign currency exchange improved by \$18 million due primarily to the effect of changing exchange rates on foreign currency denominated transactions in Chile and Colombia. Miscellaneous items include royalties from licensing arrangements related to divested businesses, including recognition of deferred income from a trademark licensing agreement related to our Engineered Products business that was divested in the third quarter of 2007.

Other (Income) and Expense was \$28 million of income in the first six months of 2008, compared to \$19 million of expense in the first six months of 2007. Net gains on asset sales were \$37 million in 2008 and \$19 million in 2007, related primarily to the sale of properties in Germany, Morocco, Argentina and New Zealand in 2008 and Canada and Australia in 2007. Interest income decreased by \$9 million due primarily to lower cash balances. Financing fees included charges of \$43 million and \$47 million in the first six months of 2008 and 2007, respectively, related to refinancing activities and debt redemption. Fire loss expense in 2007 included expenses related to a fire at our tire manufacturing facility in Thailand. The impact of foreign currency exchange improved by \$12 million due primarily to the impact of changing exchange rates on foreign currency denominated transactions in Chile, Colombia and Turkey. Miscellaneous items include royalties from licensing arrangements related to divested businesses, including recognition of deferred income from a trademark licensing agreement related to our Engineered Products business that was divested in the third quarter of 2007.

**NOTE 4. PER SHARE OF COMMON STOCK**

Basic earnings per share are computed based on the weighted average number of common shares outstanding.

There were contingent conversion features included in the indenture governing our \$350 million 4% convertible senior notes due 2034 (the "convertible notes"), issued on July 2, 2004. On December 10, 2007, \$346 million of convertible notes were exchanged for approximately 28.7 million shares of Goodyear common stock plus a cash payment. During the second quarter of 2008, the remaining \$4 million of convertible notes were converted into approximately 0.3 million shares of Goodyear common stock.

The following table presents the number of incremental weighted average shares used in computing diluted per share amounts:

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| <i>(In millions)</i>                        | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|---|---------------------------|-------------|-------------------------|-------------|
|   | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|   | <b>2008</b>               | <b>2007</b> | <b>2008</b>             | <b>2007</b> |
| Average shares outstanding basic            | 241                       | 196         | 240                     | 188         |
| 4% Convertible Senior Notes due 2034        |                           | 29          |                         |             |
| Stock Options and other dilutive securities | 2                         | 6           | 4                       |             |
| Average shares outstanding diluted          | 243                       | 231         | 244                     | 188         |

Weighted average shares outstanding diluted for the six months ended June 30, 2007, excluded approximately 29 million contingently issuable shares as their inclusion would have been anti-dilutive due to the net loss for that period. Also, approximately 11 million equivalent shares for the six months ended June 30, 2007 related to options with exercise prices less than the average market price of our common shares (i.e. in-the-money options) were excluded as their inclusion would have been anti-dilutive because of the net loss for that period.

Additionally, weighted average shares outstanding diluted excluded approximately 9 million equivalent shares for the three and six months ended June 30, 2008, respectively, and excluded approximately 5 million and 7 million equivalent shares for the three and six months ended June 30, 2007, respectively, related to options with exercise prices greater than the average market price of our common shares (i.e. underwater options).

The following table presents the computation of adjusted income (loss) from continuing operations and adjusted income (loss) used in computing income (loss) from continuing operations - per share diluted and Net Income (Loss) Per Share Diluted, respectively. The computation of adjusted income (loss) from continuing operations assumes that after-tax interest costs incurred on the convertible notes would have been avoided had the convertible notes been converted as of April 1 for the three months ended June 30, 2007. Adjusted income (loss) for the six months ended June 30, 2007 did not include the after-tax interest costs as the convertible notes were anti-dilutive due to the loss from continuing operations. Adjusted income (loss) for the three and six months ended June 30, 2008 does not include the after-tax interest costs as substantially all of the convertible notes were exchanged in December 2007.

| <i>(In millions)</i>                                     | <b>Three Months Ended</b> |             | <b>Six Months Ended</b> |             |
|--|---------------------------|-------------|-------------------------|-------------|
|  | <b>June 30,</b>           |             | <b>June 30,</b>         |             |
|  | <b>2008</b>               | <b>2007</b> | <b>2008</b>             | <b>2007</b> |
| Income (Loss) from continuing operations                 | \$ 75                     | \$ 29       | \$ 222                  | \$ (81)     |
| After-tax impact of 4% Convertible Senior Notes due 2034 |                           | 4           |                         |             |
| Adjusted Income (Loss) from continuing operations        | 75                        | 33          | 222                     | (81)        |
| Discontinued Operations                                  |                           | 27          |                         | (37)        |
| Adjusted Income (Loss)                                   | \$ 75                     | \$ 60       | \$ 222                  | \$ (118)    |

**NOTE 5. INVESTMENTS*****Investments***

In March 2008, we acquired an additional 6.12% ownership interest in our tire manufacturing subsidiary in Poland by purchasing outstanding shares held by minority shareholders for \$46 million. As a result of the acquisition, we recorded goodwill totaling \$28 million.

***Statement of Cash Flows***

Cash flows from investing activities in the first six months of 2008 exclude \$98 million of capital expenditures that remain unpaid and accrued for at June 30, 2008.

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**NOTE 6. FAIR VALUE MEASUREMENTS**

The following table presents information about assets and liabilities recorded at fair value at June 30, 2008 on the Consolidated Balance Sheet:

| <i>(In millions)</i>                | <b>Total<br/>Carrying<br/>Value in<br/>the<br/>Consolidated<br/>Balance<br/>Sheet</b> | <b>Quoted Prices<br/>in<br/>Active<br/>Markets for<br/>Identical<br/>Assets/Liabilities<br/>(Level 1)</b> | <b>Significant<br/>Other<br/>Observable<br/>Inputs<br/>(Level 2)</b> | <b>Significant<br/>Unobservable<br/>Inputs<br/>(Level 3)</b> |
|-------------------------------------|---|---|--|--|
| <b>Assets:</b>                      |   |   |  |  |
| Investments                         | \$ 43   | \$ 43   | \$   | \$   |
| Derivative Financial<br>Instruments | 15  |   | 5  | 10   |
| Total Assets at Fair Value          | \$ 58   | \$ 43   | \$ 5   | \$ 10  |
| <b>Liabilities:</b>                 |   |   |  |  |
| Derivative Financial<br>Instruments | \$ 16   | \$  | \$ 16  | \$   |
| Total Liabilities at Fair Value     | \$ 16   | \$  | \$ 16  | \$   |

Derivative financial instrument valuations classified as Level 3 include an embedded currency derivative in long-dated operating leases. The valuation is based on an extrapolation of forward rates to the assumed expiration of the leases. Other (Income) and Expense in the three and six months ended June 30, 2008 included a gain of \$2 million and \$4 million, respectively, resulting from the change in the fair value of the embedded derivative.

The following table presents supplemental fair value information about long term fixed rate debt, including capital leases, at June 30, 2008 and December 31, 2007.

| <i>(In millions)</i>      | <b>June 30,<br/>2008</b> | <b>December<br/>31,<br/>2007</b> |
|---------------------------|--------------------------|----------------------------------|
| Carrying amount liability | \$1,529                  | \$ 2,074                         |
| Fair value liability      | 1,525                    | 2,172                            |

The fair value was estimated using quoted market prices or discounted future cash flows. At June 30, 2008, the fair value approximated the carrying value. The fair value exceeded the carrying amount at December 31, 2007 due primarily to lower market interest rates.

The following table presents supplemental fair value information about long term variable rate debt at June 30, 2008 and December 31, 2007.

| <i>(In millions)</i>      | <b>June 30,<br/>2008</b> | <b>December<br/>31,<br/>2007</b> |
|---------------------------|--------------------------|----------------------------------|
| Carrying amount liability | \$2,540                  | \$ 2,651                         |
| Fair value liability      | 2,427                    | 2,594                            |

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The fair value was estimated using quoted market prices or discounted future cash flows. At June 30, 2008, the carrying amount of our variable rate debt exceeds the fair value due to the tighter U.S. credit markets. The fair value of our variable rate debt at December 31, 2007 approximated its carrying amount.

**NOTE 7. FINANCING ARRANGEMENTS**

At June 30, 2008, we had total credit arrangements totaling \$6,838 million, of which \$2,278 million were unused, compared to \$7,392 million and \$2,169 million, respectively, at December 31, 2007.

**Notes Payable and Overdrafts, Long Term Debt and Capital Leases due Within One Year and Short Term Financing Arrangements**

At June 30, 2008, we had short term committed and uncommitted credit arrangements totaling \$611 million, of which \$311 million was unused, compared to \$564 million and \$339 million, respectively, at December 31, 2007. These arrangements are available primarily to certain of our international subsidiaries through various banks at quoted market interest rates. There are no commitment fees associated with these arrangements.

The following table presents amounts due within one year:

| <i>(In millions)</i>  | <b>June 30,<br/>2008</b> | <b>December<br/>31,<br/>2007</b> |
|---|--------------------------|----------------------------------|
| <b>Notes payable and overdrafts</b>                           | <b>\$ 300</b>            | <b>\$ 225</b>                    |
| Weighted average interest rate                                | 7.36%                    | 6.90%                            |
| <b>Long term debt and capital leases due within one year:</b> |                          |                                  |
| 6 3/8% due 2008   | \$                       | \$ 100                           |
| Other (including capital leases)                              | 101                      | 71                               |
|   | <b>\$ 101</b>            | <b>\$ 171</b>                    |
| Weighted average interest rate                                | 5.75%                    | 6.57%                            |
| <b>Total obligations due within one year</b>                  | <b>\$ 401</b>            | <b>\$ 396</b>                    |

**Long Term Debt and Capital Leases and Financing Arrangements**

At June 30, 2008, we had long term credit arrangements totaling \$6,227 million, of which \$1,967 million were unused, compared to \$6,828 million and \$1,830 million, respectively, at December 31, 2007.



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The following table presents long term debt and capital leases, net of unamortized discounts, and interest rates:

| <i>(In millions)</i>                                  | <b>June 30, 2008</b> |                      | <b>December 31, 2007</b> |                      |
|---|----------------------|----------------------|--------------------------|----------------------|
|   | <b>Amount</b>        | <b>Interest Rate</b> | <b>Amount</b>            | <b>Interest Rate</b> |
| Notes:  |                      |                      |                          |                      |
| 6 3/8% due 2008                                       | \$                   |                      | \$ 100                   | 6 3/8%               |
| Floating rate notes due 2009                          | 498                  | 6.68%                | 497                      | 8.66%                |
| 7 6/7% due 2011                                       | 650                  | 7 6/7%               | 650                      | 7 6/7%               |
| 8.625% due 2011                                       | 325                  | 8.625%               | 325                      | 8.625%               |
| Floating rate notes due 2011                          |                      |                      | 200                      | 13.71%               |
| 11% due 2011  |                      |                      | 449                      | 11.25%               |
| 9% due 2015   | 260                  | 9%                   | 260                      | 9%                   |
| 7% due 2028   | 149                  | 7%                   | 149                      | 7%                   |
| 4% Convertible Senior Notes due 2034                  |                      |                      | 4                        | 4%                   |
| Bank term loans:                                      |                      |                      |                          |                      |
| \$1.2 billion second lien term loan facility due 2014 | 1,200                | 4.54%                | 1,200                    | 6.43%                |
| Pan-European accounts receivable facility due 2009    | 434                  | 5.69%                | 403                      | 5.75%                |
| Other domestic and international debt <sup>(1)</sup>  | 215                  | 8.10%                | 223                      | 7.65%                |
|   | 3,731                |                      | 4,460                    |                      |
| Capital lease obligations                             | 38                   |                      | 40                       |                      |
|   | 3,769                |                      | 4,500                    |                      |
| Less portion due within one year                      | (101)                |                      | (171)                    |                      |
|   | <b>\$ 3,668</b>      |                      | <b>\$ 4,329</b>          |                      |

(1) Interest rate for both June 30, 2008 and December 31, 2007, is the weighted average interest rate.

**NOTES**

On March 3, 2008, we redeemed \$450 million in aggregate principal amount of our 11% senior secured notes due 2011 at a redemption price of 105.5% of the principal amount thereof and \$200 million in aggregate principal amount of our senior secured floating rate notes due 2011 at a redemption price of 104% of the principal amount thereof, plus in each case accrued and unpaid interest to the redemption date.

On March 17, 2008, we repaid our \$100 million 6 3/8% senior notes at their maturity.

During the second quarter of 2008, the remaining \$4 million of convertible notes were converted into approximately 0.3 million shares of Goodyear common stock.

**CREDIT FACILITIES**

*\$1.5 Billion Amended and Restated First Lien Revolving Credit Facility due 2013*

On April 20, 2007, we amended and restated our first lien revolving credit facility. This facility is available in the form of loans or letters of credit, with letter of credit availability limited to \$800 million. Subject to the consent of the lenders whose commitments are to be increased, we may request that the facility be increased by up to \$250 million. Our obligations under the facility are guaranteed by most of our wholly-owned U.S. and Canadian subsidiaries. Our obligations under the facility and our subsidiaries' obligations under the related guarantees are secured by first priority security interests in a variety of collateral.

At June 30, 2008, there were no borrowings and \$517 million of letters of credit issued under the revolving credit facility. At December 31, 2007, there were no borrowings and \$526 million of letters of credit issued under the revolving credit facility.

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**\$1.2 Billion Amended and Restated Second Lien Term Loan Facility due 2014**

On April 20, 2007, we amended and restated our second lien term loan facility. Our obligations under this facility are guaranteed by most of our wholly-owned U.S. and Canadian subsidiaries and are secured by second priority security interests in the same collateral securing the \$1.5 billion first lien revolving credit facility. At June 30, 2008 and December 31, 2007, this facility was fully drawn.

**505 Million Amended and Restated Senior Secured European Revolving Credit Facilities due 2012**

On April 20, 2007, we amended and restated our facilities, which now consist of a 350 million European revolving credit facility, with a 50 million letter of credit sublimit, and a 155 million German revolving credit facility. Goodyear and its subsidiaries that guarantee our U.S. facilities provide unsecured guarantees to support the European revolving credit facilities. Goodyear Dunlop Tires Europe B.V. ( GDTE ) and certain of its subsidiaries in the United Kingdom, Luxembourg, France and Germany also provide guarantees. GDTE's obligations under the facilities and the obligations of its subsidiaries under the related guarantees are secured by first priority security interests in a variety of collateral. As of June 30, 2008 and December 31, 2007, there were \$12 million of letters of credit issued and no borrowings under the European revolving credit facility. As of June 30, 2008 and December 31, 2007, there were no borrowings under the German revolving credit facility.

**International Accounts Receivable Securitization Facilities (On-Balance Sheet)**

GDTE and certain of its subsidiaries are party to a five-year pan-European accounts receivable securitization facility. The facility provides 275 million of funding and is subject to customary annual renewal of back-up liquidity commitments.

The facility involves the twice-monthly sale of substantially all of the trade accounts receivable of certain GDTE subsidiaries to a bankruptcy-remote French company controlled by one of the liquidity banks in the facility. These subsidiaries retained servicing responsibilities.

As of June 30, 2008 and December 31, 2007, the amount available and fully utilized under this program totaled \$434 million and \$403 million, respectively. The program did not qualify for sale accounting pursuant to the provisions of SFAS No. 140, Accounting for Transfers and Servicing of Financial Assets and Extinguishments of Liabilities, and accordingly, this amount is included in Long-term debt and capital leases.

In addition to the pan-European accounts receivable securitization facility discussed above, subsidiaries in Australia have accounts receivable securitization programs totaling \$85 million and \$78 million at June 30, 2008 and December 31, 2007, respectively. These amounts are included in Notes payable and overdrafts.

For a description of the collateral securing the facilities described above as well as the covenants applicable to them, please refer to the Note to Consolidated Financial Statements No. 11, Financing Arrangements and Derivative Financial Instruments, in our 2007 Form 10-K.

**Amended Pan - European Accounts Receivable Securitization Facility (On-Balance Sheet)**

On July 23, 2008, certain of our European subsidiaries amended and restated the pan-European accounts receivable securitization facility. The amendments increased the funding capacity of the facility from 275 million to 450 million and extended the expiration date from 2009 to 2015. The facility will continue to be subject to customary annual renewal of back-up liquidity commitments.

The amended facility involves an ongoing daily sale of substantially all of the trade accounts receivable of certain GDTE subsidiaries to a bankruptcy-remote French company controlled by one of the liquidity banks in the facility. It is an event of default under the amended facility if the ratio of GDTE's consolidated net indebtedness to its consolidated EBITDA is greater than 3.0 to 1.0. This financial covenant will automatically be amended to conform to the European credit facilities upon any amendment of such covenant in the European credit facilities. The defined terms used for this financial covenant are substantially similar to those included in the European credit facilities.

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Debt Maturities

Updates as of June 30, 2008 to our debt maturities as disclosed in our 2007 Form 10-K are provided below and reflect the redemption of our \$650 million senior secured notes due 2011 as well as the maturity and repayment of our \$100 million 6 3/8% notes. The updated information does not reflect the July 23, 2008, amendments to our pan-European accounts receivable securitization facility.

| <i>(In millions)</i> | <b>Twelve Months Ending December 31,</b> |               |              |               |              |
|----------------------|--|---------------|--------------|---------------|--------------|
|                      | <b>2008</b>                              | <b>2009</b>   | <b>2010</b>  | <b>2011</b>   | <b>2012</b>  |
| Domestic             | \$ 4                                     | \$ 500        | \$ 3         | \$ 977        | \$ 3         |
| International        | 67                                       | 465           | 16           | 2             | 59           |
|                      | <b>\$ 71</b>                             | <b>\$ 965</b> | <b>\$ 19</b> | <b>\$ 979</b> | <b>\$ 62</b> |

**NOTE 8. STOCK COMPENSATION PLANS**

Our Board of Directors granted 1.4 million stock options and 1.0 million performance share units during the first quarter of 2008 under our 2005 Performance Plan. The 2005 Performance Plan expired on April 26, 2008. The weighted average exercise price per share and weighted average fair value per share of these stock options was \$26.74 and \$13.35, respectively. The expected term was estimated using the simplified method, as historical data was not sufficient to provide a reasonable estimate. We estimated the fair values using the following assumptions in our Black-Scholes model:

Expected term: 6.25 years

Interest rate: 3.21%

Volatility: 47.0%

Dividend yield: Nil

Additionally, we also granted 0.1 million reload options during the first six months of 2008.

We recognized stock-based compensation expense of \$1 million (\$3 million after-tax) and \$8 million (\$10 million after-tax) during the three and six months ended June 30, 2008, respectively. As of June 30, 2008, unearned compensation cost related to the unvested portion of all stock-based awards was approximately \$66 million and is expected to be recognized over the remaining vesting period of the respective grants, through June 30, 2012. During the three and six months ended June 30, 2007 we recognized stock-based compensation expense of \$21 million (\$20 million after-tax) and \$36 million (\$33 million after-tax), respectively.

On April 8, 2008, our shareholders approved the adoption of our 2008 Performance Plan. The 2008 Performance Plan, which replaces the 2005 Performance Plan, expires on April 8, 2018, and permits the grant of stock options and stock appreciation rights and the making of restricted stock or restricted stock unit grants, performance grants, other stock-based grants and awards, and cash-based grants and awards to employees and directors of the Company. A maximum of 8 million shares of our common stock may be issued under the 2008 Performance Plan. Any shares of common stock that are subject to awards of stock options or stock appreciation rights will be counted as one share for each share granted for purposes of the aggregate share limit and any shares of common stock that are subject to any other awards will be counted as 1.61 shares for each share granted for purposes of the aggregate share limit.

**NOTE 9. PENSION, SAVINGS AND OTHER POSTRETIREMENT BENEFIT PLANS**

We provide employees with defined benefit pension or defined contribution savings plans. In addition, we provide substantially all domestic employees and employees at certain non-U.S. subsidiaries with health care benefits upon retirement. We also provide certain domestic employees with life insurance benefits upon retirement.

As announced in 2007, we will freeze our U.S. salaried pension plans effective December 31, 2008 and will implement improvements to our defined contribution savings plan effective January 1, 2009. As a result of these actions, we recognized a curtailment charge of \$64 million during the first quarter of 2007. In 2007, we also

announced changes to our U.S. salaried other postretirement benefit plans effective January 1, 2008, including increasing the amounts that salaried retirees contribute toward the cost of their medical benefits, redesigning retiree medical benefit plans to minimize the cost impact on premiums, and discontinuing company-paid life insurance for retirees.

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In 2007, we announced an agreement to sell our Engineered Products business, which resulted in the recognition of curtailment and termination charges for both pensions and other post retirement benefit plans during the first quarter of 2007 of \$72 million and a curtailment gain of \$43 million for the salaried other postretirement benefit plan during the third quarter of 2007 upon completion of the sale. These amounts were included in Discontinued Operations. Under the terms of the Purchase and Sale Agreement for Engineered Products, we retained our obligations for pension and other postretirement benefits under our U.S. plans for Engineered Products existing retirees and employees eligible to retire as of July 31, 2007. Obligations for benefits under certain non-U.S. plans were not retained. For 2007, a portion of U.S. net periodic cost for active employees of Engineered Products, and net periodic cost for certain non-U.S. plans was included in Discontinued Operations.

Pension cost follows:

|  | <b>U.S.</b>         |              | <b>U.S.</b>             |               |
|--|---------------------|--------------|-------------------------|---------------|
|  | <b>Three Months</b> |              | <b>Six Months Ended</b> |               |
|  | <b>Ended</b>        |              | <b>June 30,</b>         |               |
|  | <b>June 30,</b>     |              | <b>June 30,</b>         |               |
|  | <b>2008</b>         | <b>2007</b>  | <b>2008</b>             | <b>2007</b>   |
| <i>(In millions)</i>                           |                     |              |                         |               |
| Service cost benefits earned during the period | \$ 18               | \$ 21        | \$ 36                   | \$ 44         |
| Interest cost on projected benefit obligation  | 79                  | 78           | 158                     | 155           |
| Expected return on plan assets                 | (93)                | (86)         | (186)                   | (172)         |
| Amortization                                   |                     |              |                         |               |
| of: - prior service cost                       | 9                   | 9            | 18                      | 22            |
| - net losses                                   | 11                  | 14           | 22                      | 29            |
| Net periodic pension cost                      | <b>24</b>           | <b>36</b>    | <b>48</b>               | <b>78</b>     |
| Curtailements/settlements                      | 1                   |              | 1                       | 64            |
| Total pension cost                             | <b>\$ 25</b>        | <b>\$ 36</b> | <b>\$ 49</b>            | <b>\$ 142</b> |

|  | <b>Non-U.S.</b>     |             | <b>Non-U.S.</b>         |             |
|--|---------------------|-------------|-------------------------|-------------|
|  | <b>Three Months</b> |             | <b>Six Months Ended</b> |             |
|  | <b>Ended</b>        |             | <b>June 30,</b>         |             |
|  | <b>June 30,</b>     |             | <b>June 30,</b>         |             |
|  | <b>2008</b>         | <b>2007</b> | <b>2008</b>             | <b>2007</b> |
| <i>(In millions)</i>                           |                     |             |                         |             |
| Service cost benefits earned during the period | \$ 10               | \$ 12       | \$ 19                   | \$ 21       |
| Interest cost on projected benefit obligation  | 42                  | 38          | 85                      | 74          |
| Expected return on plan assets                 | (38)                | (33)        | (75)                    | (64)        |
| Amortization                                   |                     |             |                         |             |
| of: - prior service cost                       |                     |             | 1                       | 1           |
| - net losses                                   | 14                  | 19          | 27                      | 38          |
| Net periodic pension cost                      | <b>28</b>           | <b>36</b>   | <b>57</b>               | <b>70</b>   |
| Curtailements/settlements                      | 1                   |             | 1                       |             |

|                    |              |              |              |              |
|--------------------|--------------|--------------|--------------|--------------|
| Total pension cost | <b>\$ 29</b> | <b>\$ 36</b> | <b>\$ 58</b> | <b>\$ 70</b> |
|--------------------|--------------|--------------|--------------|--------------|

We expect to contribute approximately \$300 million to \$350 million to our funded U.S. and non-U.S. pension plans in 2008. For the three and six months ended June 30, 2008, we contributed \$45 million and \$84 million, respectively, to our non-U.S. plans and for the three and six months ended June 30, 2007, we contributed \$53 million to our U.S. plans.

Substantially all employees in the U.S. and employees of certain non-U.S. locations are eligible to participate in a defined contribution savings plan. The expenses recognized for our contributions to these plans for the three months ended June 30, 2008 and 2007 were \$9 million and \$7 million, respectively, and \$18 million and \$15 million for the six months ended June 30, 2008 and 2007, respectively.

The Medicare Prescription Drug Improvement and Modernization Act provides plan sponsors a federal subsidy for certain qualifying prescription drug benefits covered under the sponsor's postretirement health care plans. Our postretirement benefit costs are presented net of this subsidy.

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Postretirement benefit cost follows:

| <i>(In<br/>millions)</i>                        | <b>Three Months<br/>Ended<br/>June 30,</b> |              | <b>Six Months Ended<br/>June 30,</b> |              |
|---|--|--------------|--------------------------------------|--------------|
|   | <b>2008</b>                                | <b>2007</b>  | <b>2008</b>                          | <b>2007</b>  |
| Service cost benefits earned during the period  | \$ 3                                       | \$ 4         | \$ 6                                 | \$ 9         |
| Interest cost on projected benefit obligation   | 26   | 26           | 52                                   | 57           |
| Amortization of: - prior service cost           | (3)  | (4)          | (6)                                  | 1            |
| - net losses                                    | 2  | 3            | 4                                    | 6            |
| <b>Net periodic postretirement benefit cost</b> | <b>\$ 28</b>                               | <b>\$ 29</b> | <b>\$ 56</b>                         | <b>\$ 73</b> |

**NOTE 10. COMMITMENTS AND CONTINGENT LIABILITIES**

At June 30, 2008, we had binding commitments for raw materials and investments in land, buildings and equipment of approximately \$1,764 million, and off-balance-sheet financial guarantees written and other commitments totaling \$38 million. In addition, we have other contractual commitments, the amounts of which cannot be estimated, pursuant to certain long-term agreements under which we shall purchase minimum amounts of various raw materials at agreed upon base prices that are subject to periodic adjustments for changes in raw material costs and market price adjustments, or in quantities that are subject to periodic adjustments for changes in our production levels.

**Environmental Matters**

We have recorded liabilities totaling \$43 million and \$46 million at June 30, 2008 and December 31, 2007, respectively, for anticipated costs related to various environmental matters, primarily the remediation of numerous waste disposal sites and certain properties sold by us. Of these amounts, \$9 million and \$11 million were included in Other Current Liabilities at June 30, 2008 and December 31, 2007, respectively. The costs include legal and consulting fees, site studies, the design and implementation of remediation plans, post-remediation monitoring and related activities and will be paid over several years. The amount of our ultimate liability in respect of these matters may be affected by several uncertainties, primarily the ultimate cost of required remediation and the extent to which other responsible parties contribute.

**Workers Compensation**

We have recorded liabilities, on a discounted basis, totaling \$283 million and \$276 million for anticipated costs related to workers compensation at June 30, 2008 and December 31, 2007, respectively. Of these amounts, \$80 million and \$86 million were included in Current Liabilities as part of Compensation and Benefits at June 30, 2008 and December 31, 2007, respectively. The costs include an estimate of expected settlements on pending claims, defense costs and a provision for claims incurred but not reported. These estimates are based on our assessment of potential liability using an analysis of available information with respect to pending claims, historical experience, and current cost trends. The amount of our ultimate liability in respect of these matters may differ from these estimates.

**General and Product Liability and Other Litigation**

We have recorded liabilities totaling \$454 million and \$467 million, including related legal fees expected to be incurred, for potential product liability and other tort claims presently asserted against us, at June 30, 2008 and December 31, 2007, respectively. Of these amounts, \$269 million and \$270 million were included in Other Current Liabilities at June 30, 2008 and December 31, 2007, respectively. The amounts recorded were estimated on the basis of an assessment of potential liability using an analysis of available information with respect to pending claims, historical experience and, where available, recent and current trends. We have recorded insurance receivables for



potential product liability and other tort claims of \$69 million and \$71 million at June 30, 2008 and December 31, 2007, respectively. Of these amounts, \$6 million and \$8 million were included in Current Assets as part of Accounts Receivable at June 30, 2008 and December 31, 2007, respectively. We have restricted cash of \$167 million and \$172 million at June 30, 2008 and December 31, 2007, respectively, to fund certain of these liabilities.

**Asbestos.** We are a defendant in numerous lawsuits alleging various asbestos-related personal injuries purported to result from alleged exposure to certain asbestos products manufactured by us or present in certain of our facilities. Typically, these lawsuits have been brought against multiple defendants in state and Federal courts. To date, we have disposed of

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approximately 50,000 claims by defending and obtaining the dismissal thereof or by entering into a settlement. The sum of our accrued asbestos-related liability and gross payments to date, including legal costs, totaled approximately \$304 million through June 30, 2008 and \$297 million through December 31, 2007.

A summary of approximate asbestos claims activity in recent years follows. Because claims are often filed and disposed of by dismissal or settlement in large numbers, the amount and timing of settlements and the number of open claims during a particular period can fluctuate significantly from period to period.

| <i>(Dollars in millions)</i>        | <b>Six Months<br/>Ended</b> | <b>Year Ended<br/>December 31,</b> |
|-------------------------------------|-----------------------------|------------------------------------|
|                                     | <b>June 30, 2008</b>        | <b>2007</b>                        |
| Pending claims, beginning of period | 117,400                     | 124,000                            |
| New claims filed                    | 2,400                       | 2,400                              |
| Claims settled/dismissed            | (1,300)                     | (9,000)                            |
| Pending claims, end of period       | 118,500                     | 117,400                            |
| Payments (1)                        | \$ 9                        | \$ 22                              |

(1) Represents amount spent by us and our insurers on asbestos litigation defense and claim resolution.

We engaged an independent asbestos valuation firm, Bates White, LLC ( Bates ), to review our existing reserves for pending claims, provide a reasonable estimate of the liability associated with unasserted asbestos claims, and determine our receivables from probable insurance recoveries.

We had recorded liabilities for both asserted and unasserted claims, inclusive of defense costs, totaling \$124 million and \$127 million at June 30, 2008 and at December 31, 2007, respectively. The portion of the liability associated with unasserted asbestos claims was \$74 million and \$76 million at June 30, 2008 and December 31, 2007, respectively. Our liability with respect to asserted claims and related defense costs was \$50 million at June 30, 2008 and \$51 million at December 31, 2007. At June 30, 2008, we estimate that it is reasonably possible that our gross liabilities could exceed our recorded reserve by up to \$35 million, approximately 50% of which would be recoverable by our accessible policy limits.

Based upon a model employed by Bates, as of June 30, 2008 and as of December 31, 2007, (i) we had recorded a receivable related to asbestos claims of \$69 million and \$71 million, respectively, and (ii) we expect that approximately 50% of asbestos claim related losses would be recoverable up to our accessible policy limits through the period covered by the estimated liability. The receivable recorded consists of an amount we expect to collect under coverage-in-place agreements with certain primary carriers as well as an amount we believe is probable of recovery from certain of our excess coverage insurance carriers. Of this amount, \$6 million and \$8 million were included in Current Assets as part of Accounts Receivable at June 30, 2008 and December 31, 2007, respectively.

We believe that at June 30, 2008, we had at least \$180 million in aggregate limits of excess level policies potentially applicable to indemnity payments for asbestos products claims, in addition to limits of available primary insurance policies. Some of these excess policies provide for payment of defense costs in addition to indemnity limits. A portion of the availability of the excess level policies is included in the \$69 million insurance receivable recorded at June 30, 2008. We also had approximately \$15 million in aggregate limits for products claims, as well as coverage for premise claims on a per occurrence basis and defense costs available with our primary insurance carriers through coverage-in-place agreements at June 30, 2008.

**Heatway (Entran II).** We have entered into a court approved amended settlement agreement that was intended to address the claims arising out of a number of Federal, state and Canadian actions filed against us involving a rubber hose product used in hydronic radiant heating systems, known as Entran II. We had recorded liabilities related to Entran II claims totaling \$189 million at June 30, 2008 and \$193 million at December 31, 2007. We have made cash contributions to the settlement fund totaling \$130 million through 2007 and will make additional contributions of \$20 million in 2008. In addition to these annual payments, we previously contributed approximately \$174 million received from insurance contributions to the settlement fund pursuant to the terms of the settlement agreement. We do not expect to receive any additional insurance reimbursements for Entran II related matters. We expect that, except for liabilities associated with actions in which we have received adverse judgments and sites that have opted-out of the amended settlement, our liability with respect to Entran II matters has been addressed by the amended settlement.

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**Other Actions.** We are currently a party to various claims and legal proceedings in addition to those noted above. If management believes that a loss arising from these matters is probable and can reasonably be estimated, we record the amount of the loss, or the minimum estimated liability when the loss is estimated using a range, and no point within the range is more probable than another. As additional information becomes available, any potential liability related to these matters is assessed and the estimates are revised, if necessary. Based on currently available information, management believes that the ultimate outcome of these matters, individually and in the aggregate, will not have a material adverse effect on our financial position or overall trends in results of operations. However, litigation is subject to inherent uncertainties, and unfavorable rulings could occur. An unfavorable ruling could include monetary damages or an injunction prohibiting us from selling one or more products. If an unfavorable ruling were to occur, there exists the possibility of a material adverse impact on the financial position and results of operations of the period in which the ruling occurs, or future periods.

**Tax Matters**

The calculation of our tax liabilities involves dealing with uncertainties in the application of complex tax regulations. We recognize liabilities for anticipated tax audit issues based on our estimate of whether, and the extent to which, additional taxes will be due. If we ultimately determine that payment of these amounts is unnecessary, we reverse the liability and recognize a tax benefit during the period in which we determine that the liability is no longer necessary. We also recognize tax benefits to the extent that it is more likely than not that our positions will be sustained when challenged by the taxing authorities. We derecognize tax benefits when, based on new information, we determine that it is no longer more likely than not that our position will be sustained. To the extent we prevail in matters for which liabilities have been established, or determine we need to derecognize tax benefits recorded in prior periods, or that we are required to pay amounts in excess of our liabilities, our effective tax rate in a given period could be materially affected. An unfavorable tax settlement would require use of our cash and result in an increase in our effective tax rate in the year of resolution. A favorable tax settlement would be recognized as a reduction in our effective tax rate in the year of resolution.

**VEBA Litigation**

On December 28, 2006, members of the United Steelworkers ( USW ) ratified the terms of a new master labor agreement ending a strike that began on October 5, 2006. In connection with the master labor agreement, we also entered into a memorandum of understanding with the USW regarding the establishment of an independent Voluntary Employees Beneficiary Association ( VEBA ) intended to provide healthcare benefits for current and future USW retirees. The establishment of the VEBA is conditioned upon District Court approval of a settlement of a declaratory judgment action. On July 3, 2007, the USW and several retirees filed a required class action lawsuit regarding the establishment of the VEBA in the U.S. District Court for the Northern District of Ohio. On October 29, 2007, the parties filed the signed settlement agreement with the District Court, and on December 14, 2007, the District Court preliminarily approved the settlement agreement and established the date for a fairness hearing regarding the settlement. We have committed to contribute \$1 billion to the VEBA. We plan to make our contributions to the VEBA entirely in cash following the District Court's approval of the settlement. In the event that the VEBA is not approved by the District Court (or if the approval of the District Court is subsequently reversed), the master labor agreement may be terminated by either us or the USW, and negotiations may be reopened on the entirety of the master labor agreement.

**Guarantees**

We are a party to various agreements under which we have undertaken obligations resulting from the issuance of certain guarantees. Guarantees have been issued on behalf of certain of our affiliates and customers. Normally there is no separate premium received by us as consideration for the issuance of guarantees. Our performance under these guarantees would normally be triggered by the occurrence of one or more events as provided in the specific agreements. Collateral and recourse provisions available to us under these agreements were not significant.



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**NOTE 11. BUSINESS SEGMENTS**

In the first quarter of 2008, we formed a new strategic business unit, Europe, Middle East and Africa Tire by combining our former European Union Tire and Eastern Europe, Middle East and Africa Tire business units. Prior year amounts have been restated for this change. As a result, we now operate our business through four operating segments representing our regional tire businesses: North American Tire; Europe, Middle East and Africa Tire; Latin American Tire; and Asia Pacific Tire.

| <i>(In millions)</i>   | <b>Three Months Ended</b> |                 | <b>Six Months Ended</b> |                 |
|--|---------------------------|-----------------|-------------------------|-----------------|
|  | <b>June 30,</b>           |                 | <b>June 30,</b>         |                 |
|  | <b>2008</b>               | <b>2007</b>     | <b>2008</b>             | <b>2007</b>     |
| <b>Sales:</b>  |                           |                 |                         |                 |
| North American Tire  | \$ 2,130                  | \$ 2,276        | \$ 4,127                | \$ 4,293        |
| Europe, Middle East and Africa Tire  | 2,024                     | 1,759           | 3,974                   | 3,447           |
| Latin American Tire  | 572                       | 458             | 1,102                   | 868             |
| Asia Pacific Tire  | 513                       | 428             | 978                     | 812             |
| <b>Net Sales</b>   | <b>\$ 5,239</b>           | <b>\$ 4,921</b> | <b>\$ 10,181</b>        | <b>\$ 9,420</b> |
| <br><b>Segment Operating Income:</b>   |                           |                 |                         |                 |
| North American Tire  | \$ 24                     | \$ 53           | \$ 56                   | \$ 33           |
| Europe, Middle East and Africa Tire  | 151                       | 126             | 323                     | 265             |
| Latin American Tire  | 103                       | 90              | 217                     | 168             |
| Asia Pacific Tire  | 52                        | 41              | 101                     | 70              |
| <b>Total Segment Operating Income</b>  | <b>330</b>                | <b>310</b>      | <b>697</b>              | <b>536</b>      |
| Rationalizations   | (87)                      | (7)             | (100)                   | (22)            |
| Accelerated depreciation   | (4)                       | (8)             | (4)                     | (25)            |
| Interest expense   | (76)                      | (120)           | (165)                   | (245)           |
| Corporate incentive and stock based compensation plans                             | (11)                      | (26)            | (15)                    | (42)            |
| Intercompany profit elimination  | (4)                       | 4               | (13)                    | (13)            |
| Curtailed  |                           |                 |                         | (64)            |
| Retained net expenses of discontinued operations                                   |                           | (9)             |                         | (16)            |
| Other income and (expense)   | 22                        | (39)            | 28                      | (19)            |
| Other  | (3)                       | (9)             | (11)                    | (19)            |
| <b>Income from Continuing Operations before Income Taxes and Minority Interest</b> | <b>\$ 167</b>             | <b>\$ 96</b>    | <b>\$ 417</b>           | <b>\$ 71</b>    |

Rationalizations, as described in Note 2, Costs Associated with Rationalization Programs, and Asset Sales, as described in Note 3, Other (Income) and Expense, are not charged (credited) to the strategic business units ( SBU ) for performance evaluation purposes, but were attributable to the SBUs as follows:

| <i>(In millions)</i> | <b>Three Months Ended</b> |             | <b>Six Months Ended June</b> |             |
|----------------------|---------------------------|-------------|------------------------------|-------------|
|                      | <b>June 30,</b>           |             | <b>30,</b>                   |             |
|                      | <b>2008</b>               | <b>2007</b> | <b>2008</b>                  | <b>2007</b> |
|                      |                           |             |                              |             |

**Rationalizations:**

|                                       |    |           |    |          |    |            |    |           |
|---------------------------------------|----|-----------|----|----------|----|------------|----|-----------|
| North American Tire                   | \$ | 2         | \$ | 4        | \$ | 11         | \$ | 10        |
| Europe, Middle East and Africa Tire   |    | 12        |    | 2        |    | 17         |    | 7         |
| Latin American Tire                   |    | 1         |    |          |    |            |    | 2         |
| Asia Pacific Tire                     |    | 72        |    |          |    | 72         |    |           |
| <b>Total Segment Rationalizations</b> |    | <b>87</b> |    | <b>6</b> |    | <b>100</b> |    | <b>19</b> |
| Corporate                             |    |           |    | 1        |    |            |    | 3         |
|                                       | \$ | <b>87</b> | \$ | <b>7</b> | \$ | <b>100</b> | \$ | <b>22</b> |

**Asset Sales (gain) / loss:**

|  |    |            |    |             |    |             |    |             |
|--|----|------------|----|-------------|----|-------------|----|-------------|
| North American Tire                            | \$ | (1)        | \$ | (8)         | \$ | (1)         | \$ | (8)         |
| Europe, Middle East and Africa Tire            |    | (3)        |    | (1)         |    | (21)        |    | (2)         |
| Latin American Tire                            |    |            |    | (1)         |    | (5)         |    | (2)         |
| Asia Pacific Tire                              |    |            |    |             |    | (10)        |    | (7)         |
| <b>Total Segment Asset Sales (gain) / loss</b> | \$ | <b>(4)</b> | \$ | <b>(10)</b> | \$ | <b>(37)</b> | \$ | <b>(19)</b> |

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**NOTE 12. INCOME TAXES**

For the second quarter of 2008, we recorded tax expense of \$74 million on income from continuing operations before income taxes and minority interest of \$167 million. We record taxes based on overall estimated annual effective tax rates. Due to our projected marginal profitability in the United States, the estimated annual U.S. effective tax rate is subject to wide variability requiring us to record our U.S. taxes on a discrete item basis for the second quarter of 2008. For the second quarter of 2007, we recorded tax expense of \$51 million on income from continuing operations before income taxes and minority interest of \$96 million. Included in tax expense for the second quarter of 2007 was a net tax benefit of \$11 million (\$0.05 per share) related to prior periods. The out-of-period adjustment, in 2007, related to our correction of the inflation adjustment on equity of our subsidiary in Colombia as a permanent tax benefit rather than as a temporary tax benefit dating back as far as 1992, with no individual year being significantly affected.

Our losses in certain foreign locations in recent periods represented sufficient negative evidence to require us to maintain a full valuation allowance against our net deferred tax assets in these foreign locations. However, it is reasonably possible that sufficient positive evidence required to release all, or a portion, of these valuation allowances within the next 12 months will exist, resulting in one-time tax benefits of up to \$100 million (\$85 million, net of minority interest).

At January 1, 2008, we had unrecognized tax benefits of \$174 million that if recognized, would have a favorable impact on our tax expense of \$162 million. We report interest and penalties as income taxes and have accrued interest of \$11 million as of January 1, 2008. We agreed to an audit assessment during the second quarter of 2008, which reduced the unrecognized tax benefits by \$7 million and accrued interest by \$2 million. If not favorably settled, \$52 million of the remaining unrecognized tax benefits and \$9 million of accrued interest would require the use of cash.

Generally, years beginning after 2002 are still open to examination by foreign taxing authorities, including several major taxing jurisdictions. In Germany, we are open to examination from 1998 onward. In the United States, we are open to examination from 2004 forward. We are also involved in a United States/Canada Competent Authority resolution process that deals with transactions between our operations in these countries from 1997 through 2003. This proceeding is expected to be concluded within the next 18 months.

It is expected that the amount of unrecognized tax benefits will also change for other reasons in the next 12 months; however, we do not expect that change to have a significant impact on our financial position or results of operations.



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**NOTE 13. CONSOLIDATING FINANCIAL INFORMATION**

Certain of our subsidiaries have guaranteed Goodyear's obligations under the \$260 million outstanding principal amount of 9% senior notes due 2015 and the \$825 million outstanding principal amount of senior notes (consisting of \$325 million outstanding principal amount of 8.625% senior notes due 2011 and \$500 million outstanding principal amount of senior floating rate notes due 2009) (collectively, the notes). The following presents the condensed consolidating financial information separately for:

- (i) The Goodyear Tire & Rubber Company (the Parent Company), the issuer of the guaranteed obligations;
- (ii) Guarantor subsidiaries, on a combined basis, as specified in the indentures related to Goodyear's obligations under the notes;
- (iii) Non-guarantor subsidiaries, on a combined basis;
- (iv) Consolidating entries and eliminations representing adjustments to (a) eliminate intercompany transactions between or among the Parent Company, the guarantor subsidiaries and the non-guarantor subsidiaries, (b) eliminate the investments in our subsidiaries, and (c) record consolidating entries; and
- (v) The Goodyear Tire & Rubber Company and Subsidiaries on a consolidated basis.

Each guarantor subsidiary is 100% owned by the Parent Company at the date of each balance sheet presented. The notes are fully and unconditionally guaranteed on a joint and several basis by each guarantor subsidiary. Each entity in the consolidating financial information follows the same accounting policies as described in the consolidated financial statements, except for the use by the Parent Company and Guarantor subsidiaries of the equity method of accounting to reflect ownership interests in subsidiaries which are eliminated upon consolidation.

Certain non-guarantor subsidiaries of the Parent Company are restricted from remitting funds to it by means of dividends, advances or loans due to required foreign government and/or currency exchange board approvals or restrictions in credit agreements or other debt instruments of those subsidiaries. Cash flows resulting from short-term cash advances between operating entities are included in Cash Flows from Operating Activities.

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**Consolidating Balance Sheet**  
**June 30, 2008**

| <i>(In millions)</i>                                  | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries and<br/>Eliminations</b> | <b>Consolidated</b> |
|---|---------------------------|-----------------------------------|--|---|---------------------|
| <b>Assets:</b>  |                           |                                   |  |   |                     |
| <b>Current Assets:</b>                                |                           |                                   |  |   |                     |
| Cash and Cash Equivalents                             | \$ 1,034                  | \$ 60                             | \$ 975                                     | \$  | \$ 2,069            |
| Restricted Cash                                       | 173                       |                                   | 8  |   | 181                 |
| Accounts Receivable                                   | 920                       | 201                               | 2,509                                      |   | 3,630               |
| Accounts Receivable from Affiliates                   |                           | 902                               |  | (902)   |                     |
| Inventories   | 1,721                     | 310                               | 1,976                                      | (74)  | 3,933               |
| Prepaid Expenses and Other Current Assets             | 105                       | 18                                | 168  | 1   | 292                 |
| <b>Total Current Assets</b>                           | <b>3,953</b>              | <b>1,491</b>                      | <b>5,636</b>                               | <b>(975)</b>  | <b>10,105</b>       |
| Goodwill  |                           | 25                                | 512  | 247   | 784                 |
| Intangible Assets                                     | 110                       | 12                                | 55   | (12)  | 165                 |
| Deferred Income Tax                                   |                           | 16                                | 76   | (16)  | 76                  |
| Other Assets  | 195                       | 52                                | 189  |   | 436                 |
| Investments in Subsidiaries                           | 5,228                     | 678                               | 3,378                                      | (9,284)   |                     |
| Property, Plant and Equipment                         | 2,042                     | 216                               | 3,658                                      | 12  | 5,928               |
| <b>Total Assets</b>                                   | <b>\$ 11,528</b>          | <b>\$ 2,490</b>                   | <b>\$ 13,504</b>                           | <b>\$ (10,028)</b>                                    | <b>\$ 17,494</b>    |
| <b>Liabilities:</b>                                   |                           |                                   |  |   |                     |
| <b>Current Liabilities:</b>                           |                           |                                   |  |   |                     |
| Accounts Payable-Trade                                | \$ 671                    | \$ 78                             | \$ 2,038                                   | \$  | \$ 2,787            |
| Accounts Payable to Affiliates                        | 879                       |                                   | 23   | (902)   |                     |
| Compensation and Benefits                             | 517                       | 34                                | 379  |   | 930                 |
| Other Current Liabilities                             | 454                       | 14                                | 344  |   | 812                 |
| United States and Foreign Taxes                       | 57                        | 20                                | 166  | (8)   | 235                 |
| Notes Payable and Overdrafts                          |                           |                                   | 300  |   | 300                 |
| Long Term Debt and Capital Leases due within one year | 2                         |                                   | 99   |   | 101                 |
| <b>Total Current Liabilities</b>                      | <b>2,580</b>              | <b>146</b>                        | <b>3,349</b>                               | <b>(910)</b>  | <b>5,165</b>        |
| Long Term Debt and Capital Leases                     | 3,097                     |                                   | 571  |   | 3,668               |
| Compensation and Benefits                             | 1,936                     | 219                               | 1,090                                      |   | 3,245               |
| Deferred and Other Noncurrent Income Taxes            | 79                        | 23                                | 214  | (11)  | 305                 |
| Other Long Term Liabilities                           | 483                       | 40                                | 134  |   | 657                 |
| Minority Equity in Subsidiaries                       |                           |                                   | 853  | 248   | 1,101               |
| <b>Total Liabilities</b>                              | <b>8,175</b>              | <b>428</b>                        | <b>6,211</b>                               | <b>(673)</b>  | <b>14,141</b>       |

Commitments and Contingent  
Liabilities

**Shareholders Equity:**

|  |                  |                 |                  |                    |                  |
|--|------------------|-----------------|------------------|--------------------|------------------|
| Preferred Stock                                      |                  |                 |                  |                    |                  |
| Common Stock   | 241              | 617             | 4,549            | (5,166)            | 241              |
| Capital Surplus                                      | 2,694            | 5               | 786              | (791)              | 2,694            |
| Retained Earnings                                    | 1,824            | 1,688           | 2,564            | (4,252)            | 1,824            |
| Accumulated Other Comprehensive<br>Loss              | (1,406)          | (248)           | (606)            | 854                | (1,406)          |
| <b>Total Shareholders Equity</b>                     | <b>3,353</b>     | <b>2,062</b>    | <b>7,293</b>     | <b>(9,355)</b>     | <b>3,353</b>     |
| <b>Total Liabilities and Shareholders<br/>Equity</b> | <b>\$ 11,528</b> | <b>\$ 2,490</b> | <b>\$ 13,504</b> | <b>\$ (10,028)</b> | <b>\$ 17,494</b> |

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**Consolidating Balance Sheet**  
**December 31, 2007**

| <i>(In millions)</i>                                  | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries<br/>and<br/>Eliminations</b> | <b>Consolidated</b> |
|---|---------------------------|-----------------------------------|--|---|---------------------|
| <b>Assets:</b>  |                           |                                   |  |   |                     |
| <b>Current Assets:</b>                                |                           |                                   |  |   |                     |
| Cash and Cash Equivalents                             | \$ 2,516                  | \$ 25                             | \$ 922                                     | \$  | \$ 3,463            |
| Restricted Cash                                       | 178                       |                                   | 13   |   | 191                 |
| Accounts Receivable                                   | 837                       | 207                               | 2,059                                      |   | 3,103               |
| Accounts Receivable from Affiliates                   |                           | 920                               | 69   | (989)   |                     |
| Inventories   | 1,356                     | 296                               | 1,575                                      | (63)  | 3,164               |
| Prepaid Expenses and Other Current Assets             | 97                        | 12                                | 145  | (3)   | 251                 |
| <b>Total Current Assets</b>                           | <b>4,984</b>              | <b>1,460</b>                      | <b>4,783</b>                               | <b>(1,055)</b>  | <b>10,172</b>       |
| Goodwill  |                           | 25                                | 487  | 201   | 713                 |
| Intangible Assets                                     | 110                       | 18                                | 56   | (17)  | 167                 |
| Deferred Income Tax                                   |                           | 16                                | 82   | (15)  | 83                  |
| Other Assets  | 221                       | 44                                | 193  |   | 458                 |
| Investments in Subsidiaries                           | 4,842                     | 622                               | 3,298                                      | (8,762)   |                     |
| Property, Plant and Equipment                         | 1,967                     | 228                               | 3,389                                      | 14  | 5,598               |
| <b>Total Assets</b>                                   | <b>\$ 12,124</b>          | <b>\$ 2,413</b>                   | <b>\$ 12,288</b>                           | <b>\$ (9,634)</b>   | <b>\$ 17,191</b>    |
| <b>Liabilities:</b>                                   |                           |                                   |  |   |                     |
| <b>Current Liabilities:</b>                           |                           |                                   |  |   |                     |
| Accounts Payable-Trade                                | \$ 680                    | \$ 79                             | \$ 1,663                                   | \$  | \$ 2,422            |
| Accounts Payable to Affiliates                        | 989                       |                                   |  | (989)   |                     |
| Compensation and Benefits                             | 552                       | 35                                | 310  |   | 897                 |
| Other Current Liabilities                             | 520                       | 18                                | 215  |   | 753                 |
| United States and Foreign Taxes                       | 66                        | 13                                | 123  | (6)   | 196                 |
| Notes Payable and Overdrafts                          |                           |                                   | 225  |   | 225                 |
| Long Term Debt and Capital Leases due within one year | 102                       |                                   | 69   |   | 171                 |
| <b>Total Current Liabilities</b>                      | <b>2,909</b>              | <b>145</b>                        | <b>2,605</b>                               | <b>(995)</b>  | <b>4,664</b>        |
| Long Term Debt and Capital Leases                     | 3,750                     |                                   | 579  |   | 4,329               |
| Compensation and Benefits                             | 2,053                     | 232                               | 1,119                                      |   | 3,404               |
| Deferred and Other Noncurrent                         |                           |                                   |  |   |                     |
| Income Taxes  | 76                        | 22                                | 187  | (11)  | 274                 |
| Other Long Term Liabilities                           | 486                       | 42                                | 139  |   | 667                 |
| Minority Equity in Subsidiaries                       |                           |                                   | 773  | 230   | 1,003               |

|  |                  |                 |                  |                   |                  |
|--|------------------|-----------------|------------------|-------------------|------------------|
| <b>Total Liabilities</b>                         | <b>9,274</b>     | <b>441</b>      | <b>5,402</b>     | <b>(776)</b>      | <b>14,341</b>    |
| Commitments and Contingent Liabilities           |                  |                 |                  |                   |                  |
| <b>Shareholders Equity:</b>                      |                  |                 |                  |                   |                  |
| Preferred Stock                                  |                  |                 |                  |                   |                  |
| Common Stock                                     | 240              | 617             | 4,512            | (5,129)           | 240              |
| Capital Surplus                                  | 2,660            | 5               | 786              | (791)             | 2,660            |
| Retained Earnings                                | 1,602            | 1,644           | 2,379            | (4,023)           | 1,602            |
| Accumulated Other Comprehensive Loss             | (1,652)          | (294)           | (791)            | 1,085             | (1,652)          |
| <b>Total Shareholders Equity</b>                 | <b>2,850</b>     | <b>1,972</b>    | <b>6,886</b>     | <b>(8,858)</b>    | <b>2,850</b>     |
| <b>Total Liabilities and Shareholders Equity</b> | <b>\$ 12,124</b> | <b>\$ 2,413</b> | <b>\$ 12,288</b> | <b>\$ (9,634)</b> | <b>\$ 17,191</b> |

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**Consolidating Statements of Operations**  
**Three Months Ended June 30, 2008**

| <i>(In millions)</i>  | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries and<br/>Eliminations</b> | <b>Consolidated</b> |
|---|---------------------------|-----------------------------------|--|---|---------------------|
| <b>NET SALES</b>  | <b>\$ 2,034</b>           | <b>\$ 482</b>                     | <b>\$ 5,493</b>                            | <b>\$ (2,770)</b>                                     | <b>\$ 5,239</b>     |
| Cost of Goods Sold  | 1,800                     | 414                               | 4,795                                      | (2,813)   | 4,196               |
| Selling, Administrative and General<br>Expense  | 241                       | 47                                | 449  | (2)   | 735                 |
| Rationalizations  | 1                         | 2                                 | 84   |   | 87                  |
| Interest Expense  | 57                        | 6                                 | 63   | (50)  | 76                  |
| Other (Income) and Expense  | (63)                      | (1)                               | (46)                                       | 88  | (22)                |
| Income (Loss) before Income Taxes,<br>Minority Interest and Equity in<br>Earnings of Subsidiaries | (2)                       | 14                                | 148  | 7   | 167                 |
| United States and Foreign Taxes   | 9                         | (1)                               | 65   | 1   | 74                  |
| Minority Interest   |                           |                                   | 18   |   | 18                  |
| Equity in Earnings of Subsidiaries  | 86                        | 7                                 |  | (93)  |                     |
| <b>NET INCOME (LOSS)</b>  | <b>\$ 75</b>              | <b>\$ 22</b>                      | <b>\$ 65</b>                               | <b>\$ (87)</b>  | <b>\$ 75</b>        |

**Three Months Ended June 30, 2007**

| <i>(In millions)</i>  | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries and<br/>Eliminations</b> | <b>Consolidated</b> |
|---|---------------------------|-----------------------------------|--|---|---------------------|
| <b>NET SALES</b>  | <b>\$ 2,008</b>           | <b>\$ 477</b>                     | <b>\$ 4,667</b>                            | <b>\$ (2,231)</b>                                     | <b>\$ 4,921</b>     |
| Cost of Goods Sold  | 1,775                     | 424                               | 4,059                                      | (2,291)   | 3,967               |
| Selling, Administrative and General<br>Expense  | 254                       | 45                                | 394  | (1)   | 692                 |
| Rationalizations  | (1)                       | 7                                 | 1  |   | 7                   |
| Interest Expense  | 110                       | 13                                | 69   | (72)  | 120                 |
| Other (Income) and Expense  | (23)                      | (11)                              | (36)                                       | 109   | 39                  |
| Income (Loss) from Continuing<br>Operations before Income Taxes,<br>Minority Interest and Equity in<br>Earnings of Subsidiaries | (107)                     | (1)                               | 180  | 24  | 96                  |
| United States and Foreign Taxes   | (2)                       | 3                                 | 49   | 1   | 51                  |

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|   |              |             |               |                 |              |    |
|---|--------------|-------------|---------------|-----------------|--------------|----|
| Minority Interest                       |              |             |               | 16              |              | 16 |
| Equity in Earnings of Subsidiaries      | 134          | 4           |               |                 | (138)        |    |
| Income(Loss) from Continuing Operations | 29           |             |               | 115             | (115)        | 29 |
| Discontinued Operations                 | 27           | 3           |               | 15              | (18)         | 27 |
| <b>NET INCOME (LOSS)</b>                | <b>\$ 56</b> | <b>\$ 3</b> | <b>\$ 130</b> | <b>\$ (133)</b> | <b>\$ 56</b> |    |

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**Consolidating Statements of Operations**  
**Six Months Ended June 30, 2008**

| <i>(In millions)</i>  | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries and<br/>Eliminations</b> | <b>Consolidated</b> |
|---|---------------------------|-----------------------------------|--|---|---------------------|
| <b>NET SALES</b>  | <b>\$ 3,977</b>           | <b>\$ 948</b>                     | <b>\$ 10,499</b>                           | <b>\$ (5,243)</b>                                     | <b>\$ 10,181</b>    |
| Cost of Goods Sold  | 3,518                     | 818                               | 9,133                                      | (5,312)   | 8,157               |
| Selling, Administrative and General<br>Expense  | 447                       | 93                                | 832  | (2)   | 1,370               |
| Rationalizations  | 8                         | 3                                 | 89   |   | 100                 |
| Interest Expense  | 136                       | 12                                | 135  | (118)   | 165                 |
| Other (Income) and Expense  | (95)                      | (3)                               | (128)                                      | 198   | (28)                |
| Income (Loss) before Income Taxes,<br>Minority Interest and Equity in<br>Earnings of Subsidiaries | (37)                      | 25                                | 438  | (9)   | 417                 |
| United States and Foreign Taxes   | 16                        | 3                                 | 133  | (1)   | 151                 |
| Minority Interest   |                           |                                   | 44   |   | 44                  |
| Equity in Earnings of Subsidiaries  | 275                       | 25                                |  | (300)   |                     |
| <b>NET INCOME (LOSS)</b>  | <b>\$ 222</b>             | <b>\$ 47</b>                      | <b>\$ 261</b>                              | <b>\$ (308)</b>                                       | <b>\$ 222</b>       |

**Six Months Ended June 30, 2007**

| <i>(In millions)</i>  | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>Entries and<br/>Eliminations</b> | <b>Consolidated</b> |
|---|---------------------------|-----------------------------------|--|---|---------------------|
| <b>NET SALES</b>  | <b>\$ 3,894</b>           | <b>\$ 939</b>                     | <b>\$ 9,000</b>                            | <b>\$ (4,413)</b>                                     | <b>\$ 9,420</b>     |
| Cost of Goods Sold  | 3,508                     | 854                               | 7,842                                      | (4,496)   | 7,708               |
| Selling, Administrative and General<br>Expense  | 532                       | 88                                | 734  | 1   | 1,355               |
| Rationalizations  | 2                         | 12                                | 8  |   | 22                  |
| Interest Expense  | 229                       | 22                                | 131  | (137)   | 245                 |
| Other (Income) and Expense  | (107)                     | (14)                              | (89)                                       | 229   | 19                  |
| Income (Loss) from Continuing<br>Operations before Income Taxes,<br>Minority Interest and Equity in<br>Earnings of Subsidiaries | (270)                     | (23)                              | 374  | (10)  | 71                  |
| United States and Foreign Taxes   | 7                         | 6                                 | 103  | (2)   | 114                 |



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|  |                 |                |               |                 |                 |
|--|-----------------|----------------|---------------|-----------------|-----------------|
| Minority Interest                        |                 |                | 38            |                 | 38              |
| Equity in Earnings of Subsidiaries       | 196             | 13             |               | (209)           |                 |
| Income (Loss) from Continuing Operations | (81)            | (16)           | 233           | (217)           | (81)            |
| Discontinued Operations                  | (37)            | 3              | 24            | (27)            | (37)            |
| <b>NET INCOME (LOSS)</b>                 | <b>\$ (118)</b> | <b>\$ (13)</b> | <b>\$ 257</b> | <b>\$ (244)</b> | <b>\$ (118)</b> |

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
(Unaudited)

**Condensed Consolidating Statement of Cash Flows**  
**Six Months Ended June 30, 2008**

| <i>(In millions)</i>  | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>and<br/>Eliminations</b> | <b>Consolidated</b> |
|---|---------------------------|-----------------------------------|--|---|---------------------|
| <b>Cash Flows from Operating<br/>Activities:</b>                |                           |                                   |  |   |                     |
| <b>Total Cash Flows from Operating<br/>Activities</b>           | <b>\$ (872)</b>           | <b>\$ 49</b>                      | <b>\$ 779</b>                              | <b>\$ (171)</b>                               | <b>\$ (215)</b>     |
| <b>Cash Flows from Investing<br/>Activities:</b>                |                           |                                   |  |   |                     |
| Capital expenditures  | (220)                     | (13)                              | (243)                                      |   | (476)               |
| Asset dispositions  |                           |                                   | 40   |   | 40                  |
| Asset acquisitions  |                           |                                   | (46)                                       |   | (46)                |
| Decrease (increase) in restricted cash                          | 5                         |                                   | 5  |   | 10                  |
| Capital contributions   |                           |                                   | (33)                                       | 33  |                     |
| Capital redemptions   | 380                       |                                   |  | (380)   |                     |
| <b>Total Cash Flows from Investing<br/>Activities</b>           | <b>165</b>                | <b>(13)</b>                       | <b>(277)</b>                               | <b>(347)</b>                                  | <b>(472)</b>        |
| <b>Cash Flows from Financing<br/>Activities:</b>                |                           |                                   |  |   |                     |
| Short term debt and overdrafts incurred                         |                           | 1                                 | 59   |   | 60                  |
| Short term debt and overdrafts paid                             | (29)                      |                                   | (1)  |   | (30)                |
| Long term debt incurred   |                           |                                   | 3  |   | 3                   |
| Long term debt paid   | (751)                     |                                   | (36)                                       |   | (787)               |
| Common stock issued   | 5                         |                                   |  |   | 5                   |
| Capital contributions   |                           |                                   | 33   | (33)  |                     |
| Capital redemptions   |                           |                                   | (380)                                      | 380   |                     |
| Dividends paid  |                           |                                   | (173)                                      | 171   | (2)                 |
| Other transactions  |                           |                                   | 6  |   | 6                   |
| <b>Total Cash Flows from Financing<br/>Activities</b>           | <b>(775)</b>              | <b>1</b>                          | <b>(489)</b>                               | <b>518</b>                                    | <b>(745)</b>        |
| Effect of exchange rate changes on<br>cash and cash equivalents |                           | (2)                               | 40   |   | 38                  |
|   | <b>(1,482)</b>            | <b>35</b>                         | <b>53</b>                                  |   | <b>(1,394)</b>      |

**Net Change in Cash and Cash  
Equivalents**

|   |                 |              |               |                 |
|---|-----------------|--------------|---------------|-----------------|
| Cash and Cash Equivalents at<br>Beginning of the Period   | 2,516           | 25           | 922           | 3,463           |
| <b>Cash and Cash Equivalents at End<br/>of the Period</b> | <b>\$ 1,034</b> | <b>\$ 60</b> | <b>\$ 975</b> | <b>\$ 2,069</b> |

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**THE GOODYEAR TIRE & RUBBER COMPANY AND SUBSIDIARIES**  
**NOTES TO CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**

**Condensed Consolidating Statement of Cash Flows**  
**Six Months Ended June 30, 2007**

| <i>(In millions)</i>                                  | <b>Parent<br/>Company</b> | <b>Guarantor<br/>Subsidiaries</b> | <b>Non-<br/>Guarantor<br/>Subsidiaries</b> | <b>Consolidating<br/>and<br/>Eliminations</b> | <b>Consolidated</b> |
|---|---------------------------|-----------------------------------|--|---|---------------------|
| <b>Cash Flows from Operating Activities:</b>          |                           |                                   |  |   |                     |
| Total Operating Cash Flows from Continuing Operations | \$ (453)                  | \$ (17)                           | \$ 232                                     | \$ (275)                                      | \$ (513)            |
| Discontinued Operations                               | 7                         |                                   | 19   | (21)  | 5                   |
| <b>Total Cash Flows from Operating Activities</b>     | <b>(446)</b>              | <b>(17)</b>                       | <b>251</b>                                 | <b>(296)</b>                                  | <b>(508)</b>        |
| <b>Cash Flows from Investing Activities:</b>          |                           |                                   |  |   |                     |
| Capital expenditures                                  | (90)                      | (5)                               | (132)                                      |   | (227)               |
| Asset dispositions                                    |                           | 9                                 | 24   |   | 33                  |
| Decrease (increase) in restricted cash                | 24                        |                                   | (1)  |   | 23                  |
| Other transactions                                    | (6)                       | 6                                 | (150)                                      | 150   |                     |
| Total Investing Cash Flows from Continuing Operations | (72)                      | 10                                | (259)                                      | 150   | (171)               |
| Discontinued Operations                               | (24)                      |                                   | (24)                                       | 23  | (25)                |
| <b>Total Cash Flows from Investing Activities</b>     | <b>(96)</b>               | <b>10</b>                         | <b>(283)</b>                               | <b>173</b>                                    | <b>(196)</b>        |
| <b>Cash Flows from Financing Activities:</b>          |                           |                                   |  |   |                     |
| Short term debt and overdrafts incurred               | 6                         |                                   | 33   |   | 39                  |
| Short term debt and overdrafts paid                   |                           | (5)                               | (52)                                       |   | (57)                |
| Long term debt incurred                               | 249                       |                                   | 125  |   | 374                 |
| Long term debt paid                                   | (1,738)                   |                                   | (403)                                      |   | (2,141)             |
| Common stock issued                                   | 940                       |                                   |  |   | 940                 |
| Dividends paid  |                           |                                   | (308)                                      | 299   | (9)                 |
| Debt issuance costs                                   | (17)                      |                                   |  |   | (17)                |
| Other transactions                                    |                           | 12                                | 161  | (173)   |                     |
| Total Financing Cash Flows from Continuing Operations | (560)                     | 7                                 | (444)                                      | 126   | (871)               |

|  |                 |              |               |            |                 |
|--|-----------------|--------------|---------------|------------|-----------------|
| Discontinued Operations                                      | (3)             |              | (6)           | (3)        | (12)            |
| <b>Total Cash Flows from Financing Activities</b>            | <b>(563)</b>    | <b>7</b>     | <b>(450)</b>  | <b>123</b> | <b>(883)</b>    |
| Net Change in Cash of Discontinued Operations                |                 |              | 32            |            | 32              |
| Effect of exchange rate changes on cash and cash equivalents |                 | 4            | 17            |            | 21              |
| <b>Net Change in Cash and Cash Equivalents</b>               | <b>(1,105)</b>  | <b>4</b>     | <b>(433)</b>  |            | <b>(1,534)</b>  |
| Cash and Cash Equivalents at Beginning of the Period         | 2,626           | 37           | 1,199         |            | 3,862           |
| <b>Cash and Cash Equivalents at End of the Period</b>        | <b>\$ 1,521</b> | <b>\$ 41</b> | <b>\$ 766</b> | <b>\$</b>  | <b>\$ 2,328</b> |

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**ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS.**

*(All per share amounts are diluted)*

**OVERVIEW**

The Goodyear Tire & Rubber Company is one of the world's leading manufacturers of tires, with one of the most recognizable brand names in the world and operations in most regions of the world. We have a broad global footprint with 64 manufacturing facilities in 25 countries, including the United States. We operate our business through four operating segments representing our regional tire businesses: North American Tire; Europe, Middle East and Africa Tire; Latin American Tire; and Asia Pacific Tire.

During the first quarter of 2008, we formed a new strategic business unit, Europe, Middle East and Africa Tire ( EMEA ), by combining our former European Union Tire and Eastern Europe, Middle East and Africa Tire business units and have aligned the external presentation of our results with the current management and operating structure.

As a result of the sale of substantially all of our Engineered Products business on July 31, 2007, we have reported the results of that segment as discontinued operations. Unless otherwise indicated, all disclosures in Management's Discussion and Analysis of Financial Condition and Results of Operations relate to continuing operations.

We have announced strategies to capitalize on worldwide growth in demand for our innovative high-value-added tires, develop further our strong emerging market businesses, enhance our global supply chain and increase our cost reduction efforts. We anticipate capital investments totaling between \$1.0 billion and \$1.3 billion per year from 2008 to 2010, including investments to relocate and expand our manufacturing plant in Dalian, China, to modernize four U.S. manufacturing plants, to expand production in Brazil and Chile, and to modernize and expand production in Germany and Poland. We expect to increase our high-value-added tire production capacity by 50% from 2006 levels and to increase our capacity in lower-cost labor markets to 50% of our worldwide capacity by 2012. We have also increased our aggregate gross cost savings target under our four-point cost savings plan to more than \$2.0 billion from 2006 through 2009.

We are experiencing an increasingly more difficult industry environment, particularly in North America and parts of Europe, that is characterized by significantly higher raw material costs, inflationary pressure on consumer behavior, lower U.S. auto sales and production, and a trend towards lower miles driven in response to increasing fuel prices.

We are focused intensely on mitigating the impact of these pressures through:

offsetting raw material cost increases with price and mix improvements,

raising our four-point cost savings plan target to more than \$2 billion,

reducing production schedules at certain of our manufacturing facilities,

continuing our focus on consumer-driven product development and innovation,

improving our supply chain, and

engaging in active contingency planning.

In the second quarter of 2008, we recorded net income of \$75 million compared to net income of \$56 million in the comparable period of 2007. Income from continuing operations in the second quarter of 2008 was \$75 million compared to \$29 million in the second quarter of 2007. Net sales in the second quarter of 2008 increased \$318 million, or 6.5%, to \$5,239 million from \$4,921 million in the second quarter of 2007.

In the second quarter of 2008, our total segment operating income was \$330 million compared to \$310 million in the second quarter of 2007. See Results of Operations Segment Information for additional information.

Raw material costs continued to rise in the second quarter of 2008 and were approximately \$124 million, or 8.5%, higher than the comparable period of 2007. For the six months ended June 30, 2008, raw material costs rose by 4.7% over the comparable period of 2007. All of our businesses have been successful in offsetting higher raw material costs with price and mix improvements. In addition, we expect raw material costs for the full year of 2008 to be up between

10% and 12% compared to 2007.

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In the first six months of 2008, we recorded net income of \$222 million compared to a net loss of \$118 million in the comparable period of 2007. Income from continuing operations in the first six months of 2008 was \$222 million compared to a loss from continuing operations of \$81 million in the first six months of 2007. Net sales in the first six months of 2008 increased \$761 million, or 8.1%, to \$10,181 million from \$9,420 million in the first six months of 2007.

With respect to our four-point cost savings plan, which includes continuous improvement programs, reducing high-cost manufacturing capacity, leveraging our global position by increasing low-cost country sourcing, and reducing selling, administrative and general expense, we now expect to achieve more than \$2.0 billion of aggregate gross cost savings from 2006 through 2009. The expected cost reductions consist of:

More than \$1.4 billion of estimated savings related to continuous improvement initiatives, including business process improvements, such as six sigma and lean manufacturing, leverage from manufacturing upgrades, product reformulations and safety programs, and ongoing savings that we expect to achieve from our master labor agreement with the United Steelworkers ( USW ) (through June 30, 2008, we estimate we have achieved more than \$900 million in savings under these initiatives);

More than \$150 million of estimated savings from the reduction of high-cost manufacturing capacity by over 25 million units (the announced closing of our Somerton, Australia plant completes this element of our four-point cost savings plan and we estimate that announced reductions to date will result in approximately \$170 million of savings when complete);

Between \$200 million to \$300 million of estimated savings related to our sourcing strategy of increasing our procurement of tires, raw materials, capital equipment and indirect materials from low-cost countries (through June 30, 2008, we estimate we have achieved nearly \$125 million in savings under this strategy);

Between \$200 million to \$250 million of estimated savings from reductions in selling, administrative and general expense related to initiatives including benefit plan changes, back-office and warehouse consolidations, supply chain improvements, legal entity reductions and headcount rationalizations (through June 30, 2008, we estimate we have achieved more than \$200 million in savings under these efforts).

We have updated our 2008 industry volume estimates for North America and Europe. Our estimates are as follows: North American consumer replacement volume is expected to be down 2% to 3%, while commercial replacement volume is expected to be down 2% to 4%. In North America, we estimate consumer OE volume will be down more than 15%, and commercial OE volume will be down 5% to 10%. For Europe, consumer replacement volume is expected to be down 1% to 3% and commercial replacement volume is expected to be down 4% to 6%. We expect consumer OE volume to be up 1% to 3%, and commercial OE volume to be up 8% to 10%.

## **RESULTS OF OPERATIONS**

### **CONSOLIDATED**

#### ***Three Months Ended June 30, 2008 and 2007***

Net sales in the second quarter of 2008 were \$5,239 million, increasing \$318 million, or 6.5%, from \$4,921 million in the 2007 second quarter. We recorded income from continuing operations of \$75 million, or \$0.31 per share, in the second quarter of 2008 compared to income from continuing operations of \$29 million, or \$0.14 per share, in the second quarter of 2007. Net income of \$75 million, or \$0.31 per share, was recorded in the second quarter of 2008 compared to \$56 million, or \$0.26 per share, in the second quarter of 2007.

Net sales in the second quarter of 2008 were favorably impacted by price and product mix of approximately \$307 million, mainly in North American Tire and EMEA, foreign currency translation of approximately \$302 million primarily in EMEA, and approximately \$100 million in other tire-related businesses, mainly in North American Tire. These positive changes were partially offset by lower volume of approximately \$208 million, mostly in North American Tire and EMEA, and a decrease in sales from the 2007 divestiture of our Tire & Wheel Assembly operations, which contributed sales of \$186 million in the second quarter of 2007.





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Worldwide tire unit sales in the second quarter of 2008 were 47.9 million units, a decrease of 2.9 million units, or 5.8%, compared to the 2007 period. There was a decrease of 1.2 million units, or 3.8%, in replacement units, primarily in North American Tire and EMEA. North American Tire consumer replacement volume decreased 1.0 million units, or 7.9%, and EMEA consumer replacement volume decreased 0.4 million units, or 3.1%. The decline in the consumer replacement volume is due in part to weakening economic conditions in the U.S. OE units decreased 1.7 million units, or 10.4%, primarily in North American Tire and EMEA, partially offset by an increase in Asia Pacific Tire. The significant decline in North American Tire OE volume was driven by difficult U.S. economic conditions and rising fuel prices that have reduced demand for large vehicles.

Cost of goods sold (CGS) in the second quarter of 2008 was \$4,196 million, an increase of \$229 million compared to \$3,967 million in the second quarter of 2007. As a percentage of sales, CGS was 80.1% compared to 80.6% in the 2007 period. CGS in the second quarter of 2008 increased due to foreign currency translation of approximately \$222 million, higher raw material costs of approximately \$124 million, approximately \$98 million of increased costs related to other tire-related businesses, approximately \$75 million of higher conversion costs, primarily in North American Tire, product mix-related cost increases of approximately \$58 million, mostly related to North American Tire and EMEA, and higher transportation costs of \$18 million. Reducing CGS were decreased costs related to the 2007 divestiture of our Tire & Wheel Assembly operations, which had costs of \$179 million in the second quarter of 2007, and lower volume of approximately \$171 million, primarily in North American Tire. Rationalization plans also created additional savings of approximately \$19 million in the second quarter of 2008.

Selling, administrative and general expense (SAG) was \$735 million in the second quarter of 2008, compared to \$692 million in the second quarter of 2007, an increase of \$43 million, or 6.2%. The increase was driven primarily by foreign currency translation of approximately \$46 million and increased general and product liability and other insurance costs of \$12 million. Partially offsetting these increases was approximately \$20 million of reduced stock-based compensation expense primarily attributable to a decrease in our stock price. SAG as a percentage of sales was 14.0% in the second quarter of 2008, compared to 14.1% in the 2007 period.

Interest expense was \$76 million in the second quarter of 2008, a decrease of \$44 million compared to \$120 million in the second quarter of 2007. The decrease related primarily to lower average debt levels due to the repayment of the \$300 million term loan due March 2011 in August 2007 and the exchange of \$346 million of our 4% convertible notes in the fourth quarter of 2007. Also decreasing debt levels was the repayment of \$200 million of floating rate notes due 2011, \$450 million of 11% notes due 2011, and \$100 million of 6 3/8% notes due 2008 during the first quarter of 2008. The decrease in interest expense is also attributable to reduced market interest rates on variable rate debt and retirements of higher cost fixed rate debt.

Other (Income) and Expense was \$22 million of income in the second quarter of 2008, compared to \$39 million of expense in the second quarter of 2007. Net gains on asset sales were \$4 million and \$10 million in the 2008 and 2007 periods, respectively, related primarily to the sale of properties in Germany in 2008 and Canada in 2007. Interest income decreased by \$8 million due primarily to lower cash balances. Financing fees decreased by \$47 million due primarily to the inclusion in the 2007 period of charges totaling \$47 million related to refinancing activities and debt redemption. Fire loss expense in 2007 included expenses related to a fire at our tire manufacturing facility in Thailand. The impact of foreign currency exchange improved by \$18 million due primarily to the effect of changing exchange rates on foreign currency denominated transactions in Chile and Colombia. Miscellaneous items include royalties from licensing arrangements related to divested businesses, including recognition of deferred income from a trademark licensing agreement related to our Engineered Products business that was divested in the third quarter of 2007.

For the second quarter of 2008, we recorded tax expense of \$74 million on income from continuing operations before income taxes and minority interest of \$167 million. We record taxes based on overall estimated annual effective tax rates. Due to our projected marginal profitability in the United States, the estimated annual U.S. effective tax rate is subject to wide variability requiring us to record our U.S. taxes on a discrete item basis for the second quarter of 2008. For the second quarter of 2007, we recorded tax expense of \$51 million on income from continuing operations before income taxes and minority interest of \$96 million. Included in tax expense for the second quarter of 2007 was a net tax benefit of \$11 million (\$0.05 per share) related to prior periods. The out-of-period adjustment, in

2007, related to our correction of the inflation adjustment on equity of our subsidiary in Colombia as a permanent tax benefit rather than as a temporary tax benefit dating back as far as 1992, with no individual year being significantly affected.

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Our losses in certain foreign locations in recent periods represented sufficient negative evidence to require us to maintain a full valuation allowance against our net deferred tax assets in these foreign locations. However, it is reasonably possible that sufficient positive evidence required to release all, or a portion, of these valuation allowances within the next 12 months will exist, resulting in one-time tax benefits of up to \$100 million (\$85 million, net of minority interest).

**Rationalization Activity**

During the second quarter of 2008, \$87 million (\$83 million after-tax or \$0.34 per share) of net charges were recorded. New charges of \$87 million represent \$76 million for plans initiated in 2008 and \$11 million for plans initiated in 2007 and prior years. New charges for the 2008 plans include \$75 million related to associate severance costs and \$1 million primarily for other exit costs and non-cancelable lease costs. These amounts include \$75 million related to future cash outflows and \$1 million for non-cash pension curtailments. New charges for the 2007 and prior year plans include \$10 million related to associate severance costs and \$1 million primarily for other exit costs and non-cancelable lease costs. These amounts include \$11 million related to future cash outflows.

In the second quarter of 2008, we announced plans to close our Somerton, Australia manufacturing facility by December 31, 2008 as part of our strategy to reduce high-cost manufacturing capacity globally. We expect total restructuring and accelerated depreciation charges related to Somerton to be approximately \$125 million, of which approximately \$85 million is for cash charges. Included in the second quarter of 2008 was \$72 million of charges for employee severance related to the closure. CGS included a charge of \$4 million for accelerated depreciation. This action will eliminate approximately 3 million units of high-cost capacity and provide us with estimated annual cost savings of approximately \$35 million.

In addition, we completed discussions with employee unions related to our Amiens, France tire plants and as a result have increased our previously recorded rationalization reserve for employee severance by \$7 million in the second quarter of 2008.

For further information, refer to Note 2, Costs Associated with Rationalization Programs.

**Discontinued Operations**

Discontinued operations produced net income of \$27 million, or \$0.12 per share, in the second quarter of 2007.

**Six Months Ended June 30, 2008 and 2007**

Net sales in the first six months of 2008 were \$10,181 million, increasing \$761 million, or 8.1%, from \$9,420 million in the first six months of 2007. We recorded income from continuing operations of \$222 million, or \$0.91 per share, in the first six months of 2008 compared to a loss from continuing operations of \$81 million, or \$0.43 per share, in the first six months of 2007. Net income of \$222 million, or \$0.91 per share, was recorded in the first six months of 2008 compared to a net loss of \$118 million, or \$0.63 per share, in the first six months of 2007.

Net sales in the first six months of 2008 were favorably impacted by \$642 million in foreign currency translation, primarily in EMEA, by price and product mix of \$550 million, mainly in North American Tire and EMEA, and an increase in other tire-related business sales of \$206 million, primarily in North American Tire. These were offset by a decrease due to the 2007 divestiture of our Tire & Wheel Assembly operations, which contributed sales of \$336 million in the first six months of 2007, and decreased volume of approximately \$299 million, primarily in North American Tire and EMEA.

Worldwide tire unit sales in the first six months of 2008 were 95.8 million units, a decrease of 4.2 million units, or 4.2%, compared to the 2007 period. Replacement units decreased by 1.2 million units, or 1.7%, primarily in North American Tire and EMEA. North American Tire consumer replacement volume decreased 1.3 million units, or 5.4%, and EMEA consumer replacement volume decreased 0.3 million units, or 1.1%. The decline in the consumer replacement volume is due in part to weakening economic conditions in the U.S. The decrease in replacement units was partially offset by an increase in Asia Pacific consumer replacement units of 0.5 million, or 9.1%. OE units decreased by 3.0 million units, or 9.8%, primarily in North American Tire and EMEA, partially offset by an increase in Asia Pacific Tire. The significant decline in North American Tire OE volume was driven by difficult U.S. economic conditions and rising fuel prices that have reduced demand for large vehicles.

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Cost of goods sold (CGS) in the first six months of 2008 was \$8,157 million, an increase of \$449 million, or 5.8%, compared to \$7,708 million in the first six months of 2007. CGS as a percentage of sales was 80.1% and 81.8% in the first six months of 2008 and 2007, respectively. CGS in the first six months of 2008 increased due to higher foreign currency translation of approximately \$496 million, \$211 million of increased costs related to other tire-related businesses, primarily in North American Tire, product mix-related cost increases of approximately \$143 million, mostly related to North American Tire and EMEA, higher raw material costs of approximately \$137 million, and higher transportation costs of \$33 million. Also unfavorably impacting CGS was approximately \$128 million of higher conversion costs, mainly in North American Tire. Reducing CGS were lower volume, primarily in North American Tire and EMEA, of approximately \$251 million, savings from rationalization plans of approximately \$42 million, and lower accelerated depreciation of approximately \$21 million. CGS also benefited from decreased costs related to the 2007 divestiture of our Tire & Wheel Assembly operations, which had costs of \$326 million in the first six months of 2007. Included in 2007 was a curtailment charge of approximately \$27 million related to the benefit plan changes announced in the first quarter of 2007.

Selling, administrative and general expense (SAG) was \$1,370 million in the first six months of 2008, compared to \$1,355 million in the first six months of 2007, an increase of \$15 million, or 1.1%. The increase was driven primarily by unfavorable foreign currency translation of approximately \$91 million. These were partially offset by decreased stock compensation expense of \$28 million primarily due to a decline in our stock price, and lower advertising expenses of \$8 million. Included in 2007 was \$37 million related to a curtailment charge for the benefit plan changes announced in the first quarter of 2007. SAG as a percentage of sales was 13.5% and 14.4% in the first six months of 2008 and 2007, respectively.

Interest expense was \$165 million in the first six months of 2008, a decrease of \$80 million compared to \$245 million in the first six months of 2007. The decrease related primarily to lower average debt levels due to the repayment of the \$300 million term loan due March 2011 in August 2007, the repayment of \$175 million of 8.625% notes due 2011 and \$140 million of 9% notes due 2015 in June 2007, and the exchange of \$346 million of our 4% convertible notes in the fourth quarter of 2007. Also decreasing debt levels was the repayment of \$200 million of floating rate notes due 2011, \$450 million of 11% notes due 2011, and \$100 million of 6 3/8% notes due 2008 during the first quarter of 2008. Also decreasing interest expense was a decline in interest rates due to reduced market interest rates on variable rate debt and retirements of higher cost fixed rate debt.

Other (Income) and Expense was \$28 million of income in the first six months of 2008, compared to \$19 million of expense in the first six months of 2007. Net gains on asset sales were \$37 million in 2008 and \$19 million in 2007, related primarily to the sale of properties in Germany, Morocco, Argentina and New Zealand in 2008 and Canada and Australia in 2007. Interest income decreased by \$9 million due primarily to lower cash balances. Financing fees included \$43 million and \$47 million of charges in the first six months of 2008 and 2007, respectively, related to refinancing activities and debt redemption. Fire loss expense in 2007 included expenses related to a fire at our tire manufacturing facility in Thailand. The impact of foreign currency exchange improved by \$12 million due primarily to the impact of changing exchange rates on foreign currency denominated transactions in Chile, Colombia and Turkey. Miscellaneous items include royalties from licensing arrangements related to divested businesses, including recognition of deferred income from a trademark licensing agreement related to our Engineered Products business that was divested in the third quarter of 2007.

For the first six months of 2008, we recorded tax expense of \$151 million on income from continuing operations before income taxes and minority interest of \$417 million. The difference between our effective tax rate and the U.S. statutory rate was primarily attributable to continuing to maintain a full valuation allowance against our net Federal and state deferred tax assets. For the first six months of 2007, we recorded tax expense of \$114 million on income from continuing operations before income taxes and minority interest of \$71 million. Included in tax expense for the first six months of 2007 was a tax benefit of \$11 million (\$0.05 per share) related to prior periods. The out-of-period adjustment, in 2007, related to our correction of the inflation adjustment on equity of our subsidiary in Colombia as a permanent tax benefit rather than as a temporary tax benefit dating back as far as 1992, with no individual year being significantly affected.

**Rationalization Activity**

For the first six months of 2008, \$100 million (\$95 million after-tax or \$0.39 per share) of net charges were recorded. New charges of \$101 million were comprised of \$78 million for plans initiated in 2008 and \$23 million for plans initiated in 2007 and prior years. New charges for the 2008 plans include \$77 million related to associate severance costs and \$1 million primarily for other exit costs and non-cancelable lease costs. These amounts include \$77 million related to future cash outflows and \$1 million for non-cash pension curtailments. The \$23 million of new charges for 2007 and prior year plans

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consist of \$12 million of associate-related costs and \$11 million primarily for other exit costs and non-cancelable lease costs. These amounts include \$19 million related to future cash outflows and \$4 million for other non-cash exit costs. The first six months of 2008 includes the reversal of \$1 million of reserves for actions no longer needed for their originally-intended purposes. Approximately 700 associates will be released under programs initiated in 2008, most of whom will be released within the next 12 months.

During the first six months of 2008, we announced plans to close our Somerton, Australia manufacturing facility by December 31, 2008 as part of our strategy to reduce high-cost manufacturing capacity globally. We expect total restructuring and accelerated depreciation charges related to Somerton to be approximately \$125 million, of which approximately \$85 million is for cash charges. Included in the second quarter of 2008 was \$72 million of charges for employee severance related to the closure. CGS included a charge of \$4 million for accelerated depreciation. This action will eliminate approximately 3 million units of high-cost capacity and provide us with annual cost savings of approximately \$35 million.

In addition, we completed discussions with employee unions related to our Amiens, France tire plant and as a result have increased our previously recorded rationalization reserve for employee severance by \$7 million.

For further information, refer to Note 2, Costs Associated with Rationalization Programs.

**Discontinued Operations**

Discontinued operations produced a net loss of \$37 million, or \$0.20 per share, in the first six months of 2007, which included a curtailment charge of \$72 million.

**SEGMENT INFORMATION**

Segment information reflects our strategic business units ( SBU ), which are organized to meet customer requirements and global competition. The Tire businesses are segmented on a regional basis. As previously mentioned, during the first quarter of 2008, we formed a new strategic business unit, Europe, Middle East and Africa Tire, by combining our former European Union Tire and Eastern Europe, Middle East and Africa Tire business units.

Results of operations are measured based on net sales to unaffiliated customers and segment operating income. Segment operating income includes transfers to other SBUs. Segment operating income is computed as follows: Net Sales less CGS (excluding certain accelerated depreciation charges and asset impairment charges) and SAG (including certain allocated corporate administrative expenses). Segment operating income also includes equity in earnings of most affiliates. Segment operating income does not include rationalization charges (credits), assets sales and certain other items.

The percentage change in tire units is calculated based on the actual number of units sold.

Total segment operating income was \$330 million in the second quarter of 2008, increasing from \$310 million in the second quarter of 2007. Total segment operating margin (total segment operating income divided by segment sales) remained consistent in the second quarter of 2008 and 2007 at 6.3%.

In the first six months of 2008, total segment operating income was \$697 million, increasing from \$536 million in the first six months of 2007. Total segment operating margin in the first six months of 2008 was 6.8%, compared to 5.7% in the first six months of 2007.

Management believes that total segment operating income is useful because it represents the aggregate value of income created by our SBUs and excludes items not directly related to SBU performance. Total segment operating income is the sum of the individual SBUs segment operating income. Refer to Note 11, Business Segments, for further information and for a reconciliation of total segment operating income to Income from Continuing Operations before Income Taxes and Minority Interest.

**Table of Contents****North American Tire**

| <i>(In millions)</i> | <b>Three Months Ended<br/>June 30,</b> |             |               |                           | <b>Six Months Ended<br/>June 30,</b> |             |               |                           |
|----------------------|--|-------------|---------------|---------------------------|--------------------------------------|-------------|---------------|---------------------------|
|                      | <b>2008</b>                            | <b>2007</b> | <b>Change</b> | <b>Percent<br/>Change</b> | <b>2008</b>                          | <b>2007</b> | <b>Change</b> | <b>Percent<br/>Change</b> |
| Tire Units           | 18.3                                   | 20.8        | (2.5)         | (12.1)%                   | 36.1                                 | 40.1        | (4.0)         | (9.9)%                    |
| Net Sales            | \$2,130                                | \$2,276     | \$(146)       | (6.4)%                    | \$4,127                              | \$4,293     | \$(166)       | (3.9)%                    |
| Operating<br>Income  | 24                                     | 53          | (29)          | (54.7)%                   | 56                                   | 33          | 23            | 69.7%                     |
| Operating<br>Margin  | 1.1%                                   | 2.3%        |               |                           | 1.4%                                 | 0.8%        |               |                           |

**Three Months Ended June 30, 2008 and 2007**

North American Tire unit sales in the 2008 second quarter decreased 2.5 million units or 12.1% from the 2007 period. The decrease was related to a decline in replacement volume of 1.1 million units or 7.9%. The decline in consumer replacement volume is due in part to weakening economic conditions in the U.S. OE volume also decreased 1.4 million units or 20.6% as a result of lower vehicle production.

Net sales decreased \$146 million or 6.4% in the second quarter of 2008 from the 2007 period due primarily to unfavorable volume of approximately \$176 million and the 2007 divestiture of our Tire & Wheel Assembly operations, which contributed sales of \$186 million in the second quarter of 2007. This was partially offset by favorable price and product mix of approximately \$149 million, increased sales in other tire-related businesses of approximately \$58 million, primarily due to third party sales of chemical products, and favorable foreign currency translation of \$9 million.

Operating income decreased \$29 million in the second quarter of 2008 from the 2007 period. The 2008 period was unfavorably impacted by increased raw materials costs of approximately \$59 million, higher conversion costs of \$34 million, lower volume of \$28 million, decreased operating income from other tire-related businesses of \$10 million, primarily related to lower volume in Company-owned retail locations, and higher SAG expenses of \$8 million. The higher conversion costs were caused by higher plant changeover costs, lower production volume, costs associated with training new workers, and general inflation, which were offset by savings from plant closures, reduced employee benefit costs, and lower average labor rates. Partially offsetting these changes were price and product mix improvements of approximately \$107 million.

Operating income in the second quarter of 2008 did not include rationalization charges of \$2 million and gains on asset sales of \$1 million. Operating income in the second quarter of 2007 did not include approximately \$7 million of accelerated depreciation charges primarily related to the closure of the Tyler, Texas tire manufacturing operation, net rationalization charges of \$4 million and gains on asset sales of \$8 million.

**Six Months Ended June 30, 2008 and 2007**

North American Tire unit sales in the first half of 2008 decreased 4.0 million units or 9.9% from the 2007 period. The decrease was related to a decline in replacement volume of 1.4 million units or 5.2%. The decline in the consumer replacement volume is due in part to weakening economic conditions in the U.S. OE volume also decreased 2.6 million units or 19.3%, primarily in our consumer business related to reduced vehicle production.

Net sales decreased \$166 million or 3.9% in the first six months of 2008 from the 2007 period due primarily to the 2007 divestiture of our Tire & Wheel Assembly operations which had contributed sales of \$336 million in the first six months of 2007, and decreased volume of approximately \$280 million. These decreases were partially offset by favorable price and product mix of approximately \$279 million, an increase in other tire-related businesses of \$148 million primarily due to third party sales of chemical products and favorable foreign currency translation of \$24 million.

Operating income increased \$23 million or 69.7% in the first six months of 2008 from the 2007 period. The 2008 period was favorably impacted by price and product mix of approximately \$174 million. Partially offsetting this improvement were increased raw material costs of approximately \$64 million, decreased volume of approximately



\$47 million, higher conversion costs of \$46 million, and decreased operating income from other tire-related businesses of \$28 million primarily related to the 2007 divestiture of our Tire & Wheel Assembly operations and to lower volume in Company-owned retail locations. The higher conversion costs were caused by higher plant changeover costs, lower production volume, costs associated with training new workers, and general inflation, which were offset by savings from plant closures, reduced

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employee benefit costs, and lower average labor rates. Operating income improved in 2008 by approximately \$39 million as a result of returning to more normal sales and production levels following the USW strike which negatively impacted the first quarter of 2007.

Operating income for the first six months of 2008 did not include rationalization charges of \$11 million and gains on asset sales of \$1 million. Operating income for the first six months of 2007 did not include approximately \$24 million of accelerated depreciation charges primarily related to the closure of the Tyler, Texas and Valleyfield, Quebec tire manufacturing operations, net rationalization charges of \$10 million and gains on asset sales of \$8 million.

**Europe, Middle East and Africa Tire**

| <i>(In millions)</i> | <b>Three Months Ended<br/>June 30,</b> |             |               |                           | <b>Six Months Ended<br/>June 30,</b> |             |               |                           |
|----------------------|--|-------------|---------------|---------------------------|--------------------------------------|-------------|---------------|---------------------------|
|                      | <b>2008</b>                            | <b>2007</b> | <b>Change</b> | <b>Percent<br/>Change</b> | <b>2008</b>                          | <b>2007</b> | <b>Change</b> | <b>Percent<br/>Change</b> |
| Tire Units           | 18.8                                   | 19.8        | (1.0)         | (4.4)%                    | 38.8                                 | 39.9        | (1.1)         | (2.6)%                    |
| Net Sales            | \$2,024                                | \$1,759     | \$ 265        | 15.1%                     | \$3,974                              | \$3,447     | \$ 527        | 15.3%                     |
| Operating Income     | 151                                    | 126         | 25            | 19.8%                     | 323                                  | 265         | 58            | 21.9%                     |
| Operating Margin     | 7.5%                                   | 7.2%        |               |                           | 8.1%                                 | 7.7%        |               |                           |

***Three Months Ended June 30, 2008 and 2007***

Europe, Middle East and Africa Tire unit sales in the 2008 second quarter decreased 1.0 million units or 4.4% from the 2007 period. Replacement volume decreased 0.6 million units or 3.6%, mainly in consumer replacement, while OE volume also decreased 0.4 million units or 6.4%.

Net sales in the second quarter of 2008 increased \$265 million or 15.1% compared to the second quarter of 2007. Favorably impacting the 2008 period was improved foreign currency translation of approximately \$208 million, improved price and product mix of approximately \$100 million, and higher sales in the other tire-related businesses of approximately \$20 million. These positive changes were partially offset by lower sales volume of approximately \$67 million.

For the second quarter of 2008, operating income increased \$25 million or 19.8% compared to 2007 due to improved price and mix of approximately \$78 million and favorable foreign currency translation of \$16 million. Offsetting these were higher raw material costs of \$37 million, decreased volume of \$14 million, higher conversion costs of \$11 million, and higher transportation costs of \$7 million. The higher conversion costs related primarily to a strike at our plants in Turkey and ongoing labor issues at our manufacturing plants in France.

Operating income in the second quarter of 2008 did not include rationalization charges of \$12 million and net gains on asset sales of \$3 million. Operating income in the second quarter of 2007 did not include net rationalization charges of \$2 million and net gains on asset sales of \$1 million.

***Six Months Ended June 30, 2008 and 2007***

Europe, Middle East and Africa Tire unit sales in the first six months of 2008 decreased 1.1 million units or 2.6% from the 2007 period. Replacement volume decreased 0.5 million units or 1.4%, mainly in consumer replacement, while OE volume also decreased 0.6 million units or 5.5%.

Net sales in the first six months of 2008 increased \$527 million or 15.3% compared to the first six months of 2007. Favorably impacting the 2008 period was foreign currency translation of approximately \$434 million, improved price and product mix of approximately \$162 million, and higher sales in the other tire-related businesses of approximately \$11 million. Lower volume of approximately \$80 million unfavorably impacted net sales.

For the first six months of 2008, operating income increased \$58 million or 21.9% compared to the first six months of 2007 due to improvement in price and mix of approximately \$119 million and favorable foreign currency translation of approximately \$30 million. These were offset in part by higher raw material costs of approximately \$41 million, higher conversion costs of \$18 million, lower volume of approximately \$17 million, and higher transportation costs of \$16 million. The higher conversion costs related primarily to a strike at our plants in Turkey and ongoing labor issues at our manufacturing plants in France.



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Operating income in the first six months of 2008 did not include rationalization charges of \$17 million and net gains on asset sales of \$21 million. Operating income in the first six months of 2007 did not include net rationalization charges of \$7 million and net gains on asset sales of \$2 million.

**Latin American Tire**

| <i>(In millions)</i> | <b>Three Months Ended<br/>June 30,</b> |             |               |                           | <b>Six Months Ended<br/>June 30,</b> |             |               |                           |
|----------------------|--|-------------|---------------|---------------------------|--------------------------------------|-------------|---------------|---------------------------|
|                      | <b>2008</b>                            | <b>2007</b> | <b>Change</b> | <b>Percent<br/>Change</b> | <b>2008</b>                          | <b>2007</b> | <b>Change</b> | <b>Percent<br/>Change</b> |
| Tire Units           | 5.4                                    | 5.4         |               | (2.1)%                    | 10.6                                 | 10.7        | (0.1)         | (1.6)%                    |
| Net Sales            | \$ 572                                 | \$ 458      | \$ 114        | 24.9%                     | \$ 1,102                             | \$ 868      | \$ 234        | 27.0%                     |
| Operating Income     | 103                                    | 90          | 13            | 14.4%                     | 217                                  | 168         | 49            | 29.2%                     |
| Operating Margin     | 18.0%                                  | 19.7%       |               |                           | 19.7%                                | 19.4%       |               |                           |

**Three Months Ended June 30, 2008 and 2007**

Latin American Tire unit sales in the 2008 second quarter remained consistent with the 2007 period. OE volume decreased 0.2 million units or 8.6% and replacement volume increased 0.2 million units or 1.1%.

Net sales in the 2008 second quarter increased \$114 million or 24.9% from the 2007 period. Net sales increased in 2008 due to favorable price and product mix of approximately \$50 million, the favorable impact of foreign currency translation, mainly in Brazil, of approximately \$49 million, and higher sales in the other tire-related businesses of approximately \$20 million. These increases were partially offset by lower volume of approximately \$4 million.

Operating income in the second quarter of 2008 increased \$13 million or 14.4% from the same period in 2007. Operating income was favorably impacted by price and product mix of \$43 million and foreign currency translation of approximately \$16 million. Negatively impacting operating income were increased raw material costs of approximately \$17 million, higher conversion costs of approximately \$11 million, due in part to increased compensation and energy costs, increased transportation costs of \$6 million, higher SAG expenses of \$4 million, lower profit of \$4 million due to lower intercompany sales volume, primarily to North American Tire, and decreased volume of \$2 million.

Operating income did not include rationalization charges of \$1 million in the second quarter of 2008 and gains on asset sales of \$1 million in the second quarter of 2007.

**Six Months Ended June 30, 2008 and 2007**

Latin American Tire unit sales in the first six months of 2008 decreased 0.1 million units or 1.6% from the 2007 period. OE volume decreased 0.3 million units or 8.4%, partially offset by an increase in replacement volume of 0.2 million units or 1.7%.

Net sales in the first half of 2008 increased \$234 million or 27.0% from the 2007 period. Net sales increased in 2008 due to the favorable impact of foreign currency translation, mainly in Brazil, of approximately \$100 million, favorable price and product mix of approximately \$99 million, and higher sales in the other tire-related businesses of approximately \$42 million. These increases were partially offset by lower volume of approximately \$6 million.

Operating income in the first half of 2008 increased \$49 million or 29.2% from the same period in 2007. Operating income was favorably impacted by price and product mix of \$79 million and foreign currency translation of approximately \$17 million. Operating income also included a gain of \$12 million related to the favorable settlement of a transactional excise tax case. Unfavorably impacting operating income were higher conversion costs of \$21 million, due in part to increased compensation and energy costs, higher raw material costs of approximately \$17 million, higher transportation costs of \$10 million, higher SAG expenses of approximately \$7 million, and lower volume of \$3 million.

Operating income in the first six months of 2008 did not include gains on asset sales of \$5 million. Operating income in the first six months of 2007 did not include net rationalization charges of \$2 million and gains on asset sales of \$2 million.

**Table of Contents****Asia Pacific Tire**

| <i>(In millions)</i> | <b>Three Months Ended<br/>June 30,</b> |             |               |                           | <b>Six Months Ended<br/>June 30,</b> |             |               |                           |
|----------------------|--|-------------|---------------|---------------------------|--------------------------------------|-------------|---------------|---------------------------|
|                      | <b>2008</b>                            | <b>2007</b> | <b>Change</b> | <b>Percent<br/>Change</b> | <b>2008</b>                          | <b>2007</b> | <b>Change</b> | <b>Percent<br/>Change</b> |
| Tire Units           | 5.4                                    | 4.8         | 0.6           | 11.3%                     | 10.3                                 | 9.3         | 1.0           | 10.3%                     |
| Net Sales            | \$ 513                                 | \$428       | \$ 85         | 19.9%                     | \$ 978                               | \$812       | \$166         | 20.4%                     |
| Operating Income     | 52                                     | 41          | 11            | 26.8%                     | 101                                  | 70          | 31            | 44.3%                     |
| Operating Margin     | 10.1%                                  | 9.6%        |               |                           | 10.3%                                | 8.6%        |               |                           |

**Three Months Ended June 30, 2008 and 2007**

Asia Pacific Tire unit sales in the 2008 second quarter increased 0.6 million units or 11.3% from the 2007 period. Replacement unit sales increased 0.3 million units or 7.7% and OE volume increased 0.3 million units or 18.6%, reflecting increasing demand in consumer markets, primarily in China.

Net sales in the 2008 second quarter increased \$85 million or 19.9% compared to the 2007 period due to higher volume of \$39 million, favorable foreign currency translation of approximately \$36 million, and improved price and product mix of \$8 million.

Operating income in the second quarter of 2008 increased \$11 million or 26.8% compared to the 2007 period due to improved price and product mix of approximately \$21 million and increased volume of \$8 million. Unfavorably impacting operating income was approximately \$11 million of increased raw material costs and \$8 million of increased SAG expenses, mostly due to higher marketing and sales support expenditures.

Operating income in the second quarter of 2008 did not include approximately \$4 million of accelerated depreciation charges and rationalization charges of \$72 million related to the Somerton, Australia plant closure.

**Six Months Ended June 30, 2008 and 2007**

Asia Pacific Tire unit sales in the first six months of 2008 increased 1.0 million units or 10.3% from the 2007 period. Replacement unit sales increased 0.5 million units or 7.8% and OE volume increased 0.5 million units or 15.3%, reflecting increasing demand in consumer markets, primarily in China.

Net sales in the first six months of 2008 increased \$166 million or 20.4% compared to the 2007 period due to favorable foreign currency translation of approximately \$84 million, higher volume of \$67 million, favorable price and product mix of approximately \$10 million, and higher sales in the other tire-related businesses of approximately \$5 million.

Operating income in the first six months of 2008 increased \$31 million or 44.3% compared to the 2007 period due to improved price and product mix of approximately \$35 million, increased volume of \$13 million, and approximately \$5 million of favorable foreign currency translation. Unfavorably impacting operating income was approximately \$15 million of increased raw material costs and \$7 million of increased SAG expenses, mostly due to higher marketing and sales support expenditures.

Operating income in the first six months of 2008 did not include approximately \$4 million of accelerated depreciation charges and rationalization charges of \$72 million related to the Somerton, Australia plant closure. Also, operating income in the first six months of 2008 did not include gains on asset sales of \$10 million. Operating income in the first six months of 2007 did not include gains on asset sales of \$7 million.

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**LIQUIDITY AND CAPITAL RESOURCES**

At June 30, 2008, we had \$2,069 million in cash and cash equivalents as well as \$2,278 million of unused availability under our various credit arrangements, compared to \$3,463 million and \$2,169 million at December 31, 2007, respectively. Cash and cash equivalents decreased primarily due to the early redemption of our \$650 million senior secured notes due 2011 and the maturity and repayment of our \$100 million 6 3/8% notes. Also decreasing cash were capital expenditures of \$476 million and increased working capital requirements, driven by an increase in inventories due to a normal seasonal increase and to weakening market conditions. We have taken active steps to lower our inventory levels in North American Tire and EMEA to reflect demand seen in those markets through reduction in production schedules at certain of our manufacturing facilities.

Cash and cash equivalents do not include restricted cash. Restricted cash primarily consists of our contributions made to a trust related to the settlement of the Entran II litigation and proceeds received pursuant to insurance settlements. In addition, we will, from time to time, maintain balances on deposit at various financial institutions as collateral for borrowings incurred by various subsidiaries, as well as cash deposited in support of trade agreements and performance bonds.

**OPERATING ACTIVITIES**

Net cash used in operating activities from continuing operations was \$215 million in the first six months of 2008, compared to \$513 million in the comparable prior year period. The improvement was due primarily to improved earnings and lower pension contributions and direct payments. Cash flows from operating activities in 2008 were impacted adversely by greater working capital requirements for inventories, as noted above.

**INVESTING ACTIVITIES**

Net cash used in investing activities from continuing operations was \$472 million during the first six months of 2008, compared to \$171 million during the first six months of 2007. Capital expenditures were \$476 million and \$227 million in the first six months of 2008 and 2007, respectively. The increase in capital expenditures primarily relates to projects targeted at increasing our capacity for higher value-added tires. Investing activities in the first six months of 2008 exclude \$98 million of capital expenditures that remain unpaid and accrued for at June 30, 2008. Cash flows from investing activities in 2008 included an outflow of \$46 million for the acquisition of approximately 6% of the outstanding shares of our tire manufacturing subsidiary in Poland and \$40 million of net proceeds from the sale of assets in Morocco, New Zealand, Germany and Argentina.

**FINANCING ACTIVITIES**

Net cash used in financing activities from continuing operations was \$745 million in the first six months of 2008, compared to \$871 million for the same period in 2007. Financing activities in 2008 included the repayment of our \$650 million senior secured notes due 2011 and our \$100 million 6 3/8% notes due 2008.

**Credit Sources**

In aggregate, we had credit arrangements of \$6,838 million available at June 30, 2008, of which \$2,278 million were unused, compared to \$7,392 million available at December 31, 2007, of which \$2,169 million were unused.

**Outstanding Notes**

At June 30, 2008, the carrying amount of our outstanding notes was \$1,882 million, compared to \$2,634 million at December 31, 2007.

On March 3, 2008, we redeemed \$450 million in aggregate principal amount of our 11% senior secured notes due 2011 at a redemption price of 105.5% of the principal amount thereof and \$200 million in aggregate principal amount of our floating rate senior secured notes due 2011 at a redemption price of 104% of the principal amount thereof, plus in each case accrued and unpaid interest to the redemption date.

On March 17, 2008, we repaid our \$100 million 6 3/8% senior notes at their maturity.

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During the second quarter of 2008, the remaining \$4 million of convertible notes were converted into approximately 0.3 million shares of Goodyear common stock.

For additional information on our outstanding notes, refer to the Note to Consolidated Financial Statements No. 7, Financing Arrangements, above, and Note to Consolidated Financial Statements No. 11, Financing Arrangements and Derivative Financial Instruments, in our 2007 Form 10-K.

**\$1.5 Billion Amended and Restated First Lien Revolving Credit Facility due 2013**

Our \$1.5 billion first lien revolving credit facility is available in the form of loans or letters of credit, with letter of credit availability limited to \$800 million. Our obligations under these facilities are guaranteed by most of our wholly-owned U.S. and Canadian subsidiaries. Our obligations under this facility and our subsidiaries' obligations under the related guarantees are secured by first priority security interests in a variety of collateral.

As of June 30, 2008, there were no borrowings and \$517 million of letters of credit issued under the revolving credit facility. At December 31, 2007, there were no borrowings and \$526 million of letters of credit issued under the revolving credit facility.

**\$1.2 Billion Amended and Restated Second Lien Term Loan Facility due 2014**

Our obligations under this facility are guaranteed by most of our wholly-owned U.S. and Canadian subsidiaries and are secured by second priority security interests in the same collateral securing the \$1.5 billion first lien revolving credit facility. At June 30, 2008 and December 31, 2007, this facility was fully drawn.

**505 Million Amended and Restated Senior Secured European and German Revolving Credit Facilities due 2012**

These amended and restated facilities consist of a 350 million European revolving credit facility, with a 50 million letter of credit sublimit, and a 155 million German revolving credit facility. Goodyear and its subsidiaries that guarantee our U.S. facilities provide unsecured guarantees to support the European revolving credit facilities.

Goodyear Dunlop Tires Europe B.V. (GDTE) and certain of its subsidiaries in the United Kingdom, Luxembourg, France and Germany also provide guarantees. GDTE's obligations under the facilities and the obligations of its subsidiaries under the related guarantees are secured by first priority security interests in various collateral. As of June 30, 2008 and December 31, 2007, there were \$12 million of letters of credit issued and no borrowings under the European revolving credit facility. As of June 30, 2008 and December 31, 2007, there were no borrowings under the German revolving credit facility.

Each of these facilities has customary representations and warranties including, as a condition to borrowing, material adverse change representations in our financial condition since December 31, 2006. For a description of the collateral securing the above facilities as well as the covenants applicable to them, please refer to the Note to Consolidated Financial Statements No. 11, Financing Arrangements and Derivative Financial Instruments, in our 2007 Form 10-K.

**Covenant Compliance**

As of June 30, 2008, we were in compliance with the material covenants imposed by our principal credit facilities.

**EBITDA (Per our Amended and Restated Credit Facilities)**

Our amended and restated credit facilities state that we may only incur additional debt or make restricted payments that are not otherwise expressly permitted if, after giving effect to the debt incurrence or the restricted payment, our ratio of EBITDA (as defined in those facilities) (Covenant EBITDA) to Consolidated Interest Expense (as defined in those facilities) for the prior four fiscal quarters would exceed 2.0 to 1.0. Certain of our senior note indentures have substantially similar limitations on incurring debt and making restricted payments. In addition, if the amount of availability under our first lien revolving credit facility plus our Available Cash (as defined in that facility) is less than \$150 million, we may not permit our ratio of Covenant EBITDA to Consolidated Interest Expense to be less than 2.0 to 1.0 for any period of four consecutive fiscal quarters.

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Covenant EBITDA is a non-GAAP financial measure that is presented not as a measure of operating results but rather as a measure of these limitations imposed under our credit facilities. Covenant EBITDA should not be construed as an alternative to either (i) income from operations or (ii) cash flows from operating activities. As a limitation on our ability to incur debt in accordance with our credit facilities could affect our liquidity, we believe that the presentation of Covenant EBITDA provides investors with important information.

The following table presents a calculation of EBITDA and the calculation of Covenant EBITDA in accordance with the definitions in our amended and restated credit facilities for the three and six month periods ended June 30, 2008 and 2007. Other companies may calculate similarly titled measures differently than we do. Certain line items are presented as defined in the credit facilities and do not reflect amounts as presented in our Consolidated Statements of Operations. Those line items also include discontinued operations.

| <i>(In millions)</i>                                    | <b>Three Months Ended June</b> |               | <b>Six Months Ended June</b> |                 |
|---|--------------------------------|---------------|------------------------------|-----------------|
|   | <b>30,</b>                     |               | <b>30,</b>                   |                 |
|   | <b>2008</b>                    | <b>2007</b>   | <b>2008</b>                  | <b>2007</b>     |
| <b>Net (Loss) Income</b>                                | <b>\$ 75</b>                   | <b>\$ 56</b>  | <b>\$ 222</b>                | <b>\$ (118)</b> |
| Consolidated Interest Expense                           | 76                             | 120           | 165                          | 247             |
| United States and Foreign Taxes                         | 74                             | 55            | 151                          | 122             |
| Depreciation and Amortization Expense                   | 163                            | 146           | 318                          | 309             |
| <b>EBITDA</b>   | <b>388</b>                     | <b>377</b>    | <b>856</b>                   | <b>560</b>      |
| <b>Credit Facilities Adjustments:</b>                   |                                |               |                              |                 |
| Other Adjustments to Net (Loss) Income <sup>(1)</sup>   |                                |               |                              | 41              |
| Minority Interest in Net Income of Subsidiaries         | 18                             | 16            | 44                           | 38              |
| Other Non-Cash Items                                    | (6)                            | 31            | 12                           | 33              |
| Capitalized Interest and Other Interest Related Expense | 7                              | 5             | 14                           | 10              |
| Rationalization Charges                                 | 81                             | 10            | 94                           | 34              |
| <b>Covenant EBITDA</b>                                  | <b>\$ 488</b>                  | <b>\$ 439</b> | <b>\$ 1,020</b>              | <b>\$ 716</b>   |

(1) Includes estimated strike related losses of approximately \$34 million for North American Tire and approximately \$6 million for Engineered Products in the six months ended June 30, 2007.

***Other Foreign Credit Facilities***

At June 30, 2008, we had short term committed and uncommitted bank credit arrangements totaling \$611 million, of which \$311 million were unused, compared to \$564 million and \$339 million at December 31, 2007. The continued



availability of these arrangements is at the discretion of the relevant lender, and a portion of these arrangements may be terminated at any time.

*International Accounts Receivable Securitization Facilities (On-Balance Sheet)*

On December 10, 2004, GDTE and certain of its subsidiaries entered into a five-year pan-European accounts receivable securitization facility. The facility provides 275 million of funding and is subject to customary annual renewal of back-up liquidity lines.

As of June 30, 2008, the amount available and fully utilized under this program was \$434 million compared to \$403 million as of December 31, 2007.

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In addition to the pan-European accounts receivable securitization facility discussed above, subsidiaries in Australia have accounts receivable securitization programs totaling \$85 million and \$78 million at June 30, 2008 and December 31, 2007, respectively.

**Amended Pan - European Accounts Receivable Securitization Facility (On-Balance Sheet)**

On July 23, 2008, certain of our European subsidiaries amended and restated the pan-European accounts receivable securitization facility. The amendments increased the funding capacity of the facility from 275 million to 450 million and extended the expiration date from 2009 to 2015. The facility will continue to be subject to customary annual renewal of back-up liquidity commitments.

The amended facility involves an ongoing daily sale of substantially all of the trade accounts receivable of certain GDTE subsidiaries to a bankruptcy-remote French company controlled by one of the liquidity banks in the facility. It is an event of default under the amended facility if the ratio of GDTE's consolidated net indebtedness to its consolidated EBITDA is greater than 3.0 to 1.0. This financial covenant will automatically be amended to conform to the European credit facilities upon any amendment of such covenant in the European credit facilities. The defined terms used for this financial covenant are substantially similar to those included in the European credit facilities.

**Accounts Receivable Factoring Facilities (Off-Balance Sheet)**

Various subsidiaries sold certain of their trade receivables under off-balance sheet programs during 2008 and 2007. The receivable financing programs of these subsidiaries did not utilize a special purpose entity (SPE). At June 30, 2008 and December 31, 2007, the gross amount of receivables sold was \$179 million and \$152 million, respectively.

**Credit Ratings**

Our credit ratings as of the date of this report are presented below:

|  | <b>S&amp;P</b> | <b>Moody's</b> |
|--|----------------|----------------|
| \$1.5 Billion First Lien Credit Facility   | BB+            | Baa3           |
| \$1.2 Billion Second Lien Credit Facility  | BB             | Ba1            |
| European Facilities  | BB+            | Baa3           |
| Floating Rate Senior Unsecured Notes, due 2009 and 8.625% Senior Unsecured Notes, due 2011 | BB-            | Ba3            |
| 9% Senior Unsecured Notes, due 2015  | BB-            | Ba3            |
| All other Senior Unsecured   | BB-            | B2             |
| Corporate Rating (implied)   | BB-            | Ba3            |
| Outlook  | Positive       | Positive       |

Although we do not request ratings from Fitch, the rating agency rates our secured debt facilities (BB+) and our unsecured debt (B+).

A rating reflects only the view of a rating agency, and is not a recommendation to buy, sell or hold securities. Any rating can be revised upward or downward at any time by a rating agency if such rating agency decides that circumstances warrant such a change.

**Voluntary Employees Beneficiary Association**

On December 28, 2006, the USW ratified the terms of a new master labor agreement ending a strike by the USW. In connection with the master labor agreement, we entered into a memorandum of understanding with the USW regarding the establishment of a VEBA intended to provide healthcare benefits for current and future USW retirees. The establishment of the VEBA is conditioned upon receiving District Court approval of a settlement of a declaratory judgment action. On July 3, 2007, the USW and several retirees filed a required class action lawsuit regarding the establishment of the VEBA in the U.S. District Court for the Northern District of Ohio. On October 29, 2007, the parties filed the signed settlement agreement within the District Court, and on December 14, 2007, the District Court preliminarily approved the settlement agreement and established the date for a fairness hearing regarding the settlement. We plan to make our contributions to the VEBA entirely in cash following the U.S. District Court's approval of the settlement. In addition, we expect to remove our liability for USW retiree healthcare benefits from our balance sheet when this settlement has received final judicial approval (including exhaustion of all appeals, if any) and we have made our contributions to the VEBA. We expect to use cash on hand and generated from operating activities,

unused availability under our various credit agreements and/or proceeds received from the sale of our Engineered Products business to fund the VEBA. We do not expect our VEBA funding commitment or our inability to immediately remove our liability for USW retiree healthcare benefits from our balance sheet to have a significant impact on our liquidity or cash position. Furthermore, we do not expect our plan to fund the VEBA entirely in cash to have a significant impact on our operations or liquidity.

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***Potential Future Financings***

In addition to our previous financing activities, we may seek to undertake additional financing actions that could include restructuring bank debt or a capital markets transaction, possibly including the issuance of additional debt or equity. Given the challenges that we face and the uncertainties of the market conditions, access to the capital markets cannot be assured.

During the third quarter of 2008, we expect to execute a financing agreement in China. The facility will provide for availability of up to 3.66 billion Renminbi and will be used to finance the relocation and expansion of our manufacturing facility in Dalian.

Future liquidity requirements also may make it necessary for us to incur additional debt. However, a substantial portion of our assets is already subject to liens securing our indebtedness. As a result, we are limited in our ability to pledge our remaining assets as security for additional secured indebtedness. In addition, no assurance can be given as to our ability to raise additional unsecured debt.

***Asset Acquisitions and Dispositions***

In March 2008, we acquired an additional 6.12% ownership of TC Debica, our tire manufacturing subsidiary in Poland, by purchasing outstanding shares held by minority shareholders for \$46 million. As a result of the acquisition, we recorded goodwill totaling \$28 million. We have agreed to use our reasonable best efforts to announce, between March 2008 and August 2009, a tender offer for the remaining outstanding shares of that subsidiary that we do not already own, provided that such tender offer can be accomplished without the use of substantial cash financing from Goodyear. We also have agreed to support and cooperate with TC Debica to increase its daily commercial truck tire production to meet increasing demand in Europe, dependent upon TC Debica obtaining appropriate tax incentives.

We anticipate capital investments totaling between \$1 billion and \$1.3 billion per year from 2008 to 2010.

The restrictions on asset sales imposed by our material indebtedness have not affected our strategy of divesting non-core businesses, and those divestitures have not affected our ability to comply with those restrictions.

***Recently Issued Accounting Standards***

In December 2007, the FASB issued SFAS No. 141 (Revised), Business Combinations ( SFAS No. 141 (R) ), replacing SFAS No. 141, Business Combinations ( SFAS No. 141 ), and SFAS No. 160, Noncontrolling Interests in Consolidated Financial Statements – an Amendment of ARB No. 51 ( SFAS No. 160 ). SFAS No. 141(R) retains the fundamental requirements of SFAS No. 141, broadens its scope by applying the acquisition method to all transactions and other events in which one entity obtains control over one or more other businesses, and requires, among other things, that assets acquired and liabilities assumed be measured at fair value as of the acquisition date, that liabilities related to contingent consideration be recognized at the acquisition date and remeasured at fair value in each subsequent reporting period, that acquisition-related costs be expensed as incurred, and that income be recognized if the fair value of the net assets acquired exceeds the fair value of the consideration transferred. SFAS No. 160 establishes accounting and reporting standards for noncontrolling interests (i.e., minority interests) in a subsidiary, including changes in a parent's ownership interest in a subsidiary and requires, among other things, that noncontrolling interests in subsidiaries be classified as a separate component of equity. Except for the presentation and disclosure requirements of SFAS No. 160, which are to be applied retrospectively for all periods presented, SFAS No. 141 (R) and SFAS No. 160 are to be applied prospectively in financial statements issued for fiscal years beginning after December 15, 2008. We are currently assessing the impact SFAS No. 141 (R) and SFAS No. 160 will have on our consolidated financial statements.

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In March 2008, the FASB issued SFAS No. 161, Disclosures about Derivative Instruments and Hedging Activities ( SFAS No. 161 ). SFAS No. 161 requires companies with derivative instruments to disclose information that would enable financial statement users to understand how and why a company uses derivative instruments, how derivative instruments and related hedged items are accounted for under SFAS No. 133, Accounting for Derivative Instruments and Hedging Activities, and how derivative instruments and related hedged items affect a company's financial position, financial performance and cash flows. The new requirements apply to derivative instruments and nonderivative instruments that are designated and qualify as hedging instruments and related hedged items accounted for under SFAS No. 133. SFAS No. 161 is effective for financial statements issued for fiscal years and interim periods beginning after November 15, 2008; however, early application is encouraged. We plan to adopt SFAS No. 161 in the first quarter of 2009 and will be reporting the required disclosures in our March 31, 2009 Form 10-Q.

In April 2008, the FASB has issued Staff Position FSP FAS 142-3, Determination of the Useful Life of Intangible Assets ( FSP FAS 142-3 ). The FSP amends the factors that should be considered in developing renewal or extension assumptions used to determine the useful life of a recognized intangible asset under SFAS No. 142, Goodwill and Other Intangible Assets . The intent of the FSP is to improve the consistency between the useful life of a recognized intangible asset under SFAS No. 142 and the period of expected cash flows used to measure the fair value of the asset under other accounting principles generally accepted in the United States of America. The FSP is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. Early adoption is prohibited. The guidance for determining the useful life of a recognized intangible asset shall be applied prospectively to intangible assets acquired after the effective date. Certain disclosure requirements shall be applied prospectively to all intangible assets recognized as of, and subsequent to, the effective date.

In May 2008, the FASB issued Staff Position APB 14-1, Accounting for Convertible Debt Instruments That May Be Settled in Cash upon Conversion (Including Partial Cash Settlement) ( FSP APB 14-1 ). The FSP specifies that issuers of convertible debt instruments that may be settled in cash upon conversion should separately account for the liability and equity components in a manner that will reflect the entity's nonconvertible debt borrowing rate. The FSP is effective for financial statements issued for fiscal years beginning after December 15, 2008, and interim periods within those fiscal years. Early adoption is not permitted. The FSP is to be applied retrospectively. In July 2004, we issued \$350 million of 4% convertible senior notes due 2034, and subsequently exchanged \$346 million of those notes for common stock and a cash payment in December 2007. The remaining \$4 million of notes were converted into common stock in May 2008. We are currently assessing the impact that FSP APB 14-1 will have on our consolidated financial statements.

**COMMITMENTS AND CONTINGENT LIABILITIES**

**Contractual Obligations**

Contractual obligations and commitments to make future payments as disclosed in our 2007 Form 10-K have been updated for Pension Benefits. 2008 Pension Benefits, which represent the midpoint of the range of our estimated minimum funding requirements for domestic defined benefit pension plans under current ERISA law and the midpoint of the range of our expected contributions to our funded non-U.S. pension plans, plus expected cash funding of direct participant payments to our domestic and non-U.S. pension plans, have been revised to \$375 million to reflect updated funding estimates. Other years and the significant assumptions related to pensions set forth in footnote 5 of the Commitments and Contingent Liabilities table in the 2007 Form 10-K remain unchanged.

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**FORWARD-LOOKING INFORMATION SAFE HARBOR STATEMENT**

Certain information set forth herein (other than historical data and information) may constitute forward-looking statements regarding events and trends that may affect our future operating results and financial position. The words estimate, expect, intend and project, as well as other words or expressions of similar meaning, are intended to identify forward-looking statements. You are cautioned not to place undue reliance on forward-looking statements, which speak only as of the date of this Form 10-Q. Such statements are based on current expectations and assumptions, are inherently uncertain, are subject to risks and should be viewed with caution. Actual results and experience may differ materially from the forward-looking statements as a result of many factors, including:

deteriorating economic conditions in any of our major markets may materially adversely affect our operating results and financial condition;

if we do not achieve projected savings from various cost reduction initiatives or successfully implement other strategic initiatives our operating results and financial condition may be materially adversely affected;

a significant aspect of our master labor agreement with the USW is subject to court approval, which, if not received, could result in the termination and renegotiation of the agreement;

we face significant global competition, increasingly from lower cost manufacturers, and our market share could decline;

our pension plans are underfunded and further increases in the underfunded status of the plans could significantly increase the amount of our required contributions and pension expenses;

higher raw material and energy costs may materially adversely affect our operating results and financial condition;

continued pricing pressures from vehicle manufacturers may materially adversely affect our business;

pending litigation relating to our 2003 restatement could have a material adverse effect on our financial condition;

our long term ability to meet current obligations and to repay maturing indebtedness is dependent on our ability to access capital markets in the future and to improve our operating results;

we have a substantial amount of debt, which could restrict our growth, place us at a competitive disadvantage or otherwise materially adversely affect our financial health;

any failure to be in compliance with any material provision or covenant of our secured credit facilities could have a material adverse effect on our liquidity and our results of operations;

our capital expenditures may not be adequate to maintain our competitive position and may not be implemented in a timely or cost-effective manner;

our variable rate indebtedness subjects us to interest rate risk, which could cause our debt service obligations to increase significantly;

we may incur significant costs in connection with product liability and other tort claims;

our reserves for product liability and other tort claims and our recorded insurance assets are subject to various uncertainties, the outcome of which may result in our actual costs being significantly higher than the amounts recorded;

we may be required to deposit cash collateral to support an appeal bond if we are subject to a significant adverse judgment, which may have a material adverse effect on our liquidity;

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we are subject to extensive government regulations that may materially adversely affect our operating results;

our international operations have certain risks that may materially adversely affect our operating results;

we have foreign currency translation and transaction risks that may materially adversely affect our operating results;

the terms and conditions of our global alliance with SRI provide for certain exit rights available to SRI in 2009 or thereafter, upon the occurrence of certain events, which could require us to make a substantial payment to acquire SRI's interest in certain of our joint venture alliances (which include much of our operations in Europe);

if we are unable to attract and retain key personnel, our business could be materially adversely affected;

work stoppages, financial difficulties or supply disruptions at our suppliers or our major OE customers could harm our business; and

we may be impacted by economic and supply disruptions associated with events beyond our control, such as war, acts of terror, political unrest, public health concerns, labor disputes or natural disasters.

It is not possible to foresee or identify all such factors. We will not revise or update any forward-looking statement or disclose any facts, events or circumstances that occur after the date hereof that may affect the accuracy of any forward-looking statement.



**Table of Contents****ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK.****Commodity Price Risk**

The raw material costs to which our operations are principally exposed include the cost of natural rubber, synthetic rubber, carbon black, fabrics, steel cord and other petrochemical-based commodities. Approximately two-thirds of our raw materials are oil-based derivatives, whose cost may be affected by fluctuations in the price of oil. We currently do not hedge commodity prices. We do, however, use various strategies to partially offset cost increases for raw materials, including centralizing purchases of raw materials through our global procurement organization in an effort to leverage our purchasing power and expand our capabilities to substitute lower-cost raw materials.

**Interest Rate Risk**

We continuously monitor our fixed and floating rate debt mix. Within defined limitations, we manage the mix using refinancing and unleveraged interest rate swaps. We will enter into fixed and floating interest rate swaps to alter our exposure to the impact of changing interest rates on consolidated results of operations and future cash outflows for interest. Fixed rate swaps are used to reduce our risk of increased interest costs during periods of rising interest rates, and are normally designated as cash flow hedges. Floating rate swaps are used to convert the fixed rates of long term borrowings into short term variable rates, and are normally designated as fair value hedges. Interest rate swap contracts are thus used to separate interest rate risk management from debt funding decisions. At June 30, 2008, 62% of our debt was at variable interest rates averaging 5.73% compared to 56% at an average rate of 7.46% at December 31, 2007. The decrease in the average variable interest rate was driven by decreases in the index rates associated with our variable rate debt. We also have from time to time entered into interest rate lock contracts to hedge the risk-free component of anticipated debt issuances. As a result of credit rating actions and other related events, our access to these instruments may be limited. There were no contracts outstanding at June 30, 2008 or 2007.

The following table presents fixed rate debt information at June 30:

*(In millions)*

| <b>Fixed Rate Debt</b>         | <b>2008</b> | <b>2007</b> |
|--------------------------------|-------------|-------------|
| Carrying amount liability      | \$1,529     | \$2,410     |
| Fair value liability           | 1,525       | 3,152       |
| Pro forma fair value liability | 1,578       | 3,216       |

The pro forma information assumes a 100 basis point decrease in market interest rates at June 30, 2008 and 2007, respectively, and reflects the estimated fair value of fixed rate debt outstanding at that date under that assumption.

The sensitivity to changes in interest rates of our interest rate contracts and fixed rate debt was determined with a valuation model based upon net modified duration analysis. The model assumes a parallel shift in the yield curve. The precision of the model decreases as the assumed change in interest rates increases.

**Foreign Currency Exchange Risk**

We enter into foreign currency contracts in order to reduce the impact of changes in foreign exchange rates on consolidated results of operations and future foreign currency-denominated cash flows. These contracts reduce exposure to currency movements affecting existing foreign currency-denominated assets, liabilities, firm commitments and forecasted transactions resulting primarily from trade receivables and payables, equipment acquisitions, intercompany loans and royalty agreements and forecasted purchases and sales. Contracts hedging short-term trade receivables and payables normally have no hedging designation.

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The following table presents foreign currency contract information at June 30:

| <i>(In millions)</i>           | <b>2008</b> | <b>2007</b> |
|--------------------------------|-------------|-------------|
| Fair value asset (liability)   | \$ (1)      | \$ (4)      |
| Pro forma change in fair value | (121)       | (67)        |
| Contract maturities            | 7/08-10/19  | 7/07-10/19  |

We were not a party to any foreign currency option contracts at June 30, 2008 or 2007.

The pro forma change in fair value assumes a 10% decrease in foreign exchange rates at June 30 of each year, and reflects the estimated change in the fair value of contracts outstanding at that date under that assumption. The sensitivity of our foreign currency positions to changes in exchange rates was determined using current market pricing models.

Fair values are recognized on the Consolidated Balance Sheet at June 30 as follows:

| <i>(In millions)</i>          | <b>2008</b> | <b>2007</b> |
|-------------------------------|-------------|-------------|
| Fair value asset (liability): |             |             |
| Current assets                | \$ 7        | \$ 3        |
| Long term assets              | 8           | 4           |
| Current liabilities           | (16)        | (11)        |

**ITEM 4. CONTROLS AND PROCEDURES.*****Management's Evaluation of Disclosure Controls and Procedures***

We maintain disclosure controls and procedures which, consistent with Rule 13a-15(e) under the Securities Exchange Act of 1934, as amended, we define to mean controls and other procedures that are designed to ensure that information required to be disclosed by us in the reports that we file or submit under the Securities Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and to ensure that such information is accumulated and communicated to our management, including our principal executive and financial officers, as appropriate, to allow timely decisions regarding required disclosure.

Our management, with the participation of our principal executive and financial officers, has evaluated the effectiveness of our disclosure controls and procedures. Based on such evaluation, our principal executive and financial officers have concluded that such disclosure controls and procedures were effective as of June 30, 2008 (the end of the period covered by this Quarterly Report on Form 10-Q).

***Changes in Internal Control Over Financial Reporting***

There have been no changes in our internal control over financial reporting during the period covered by this report that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

**PART II. OTHER INFORMATION****ITEM 1. LEGAL PROCEEDINGS*****Asbestos Litigation***

As reported in our Form 10-Q for the period ended March 31, 2008, we were one of numerous defendants in legal proceedings in certain state and Federal courts involving approximately 118,000 claimants relating to their alleged exposure to materials containing asbestos in products allegedly manufactured by us or asbestos materials present in our facilities. During the second quarter of 2008, approximately 1,300 new claims were filed against us and approximately 800 were settled or dismissed. The amount expended on asbestos defense and claim resolution by Goodyear and its insurance carriers during the second quarter and first six months of 2008 was \$5 million and \$9 million, respectively. At June 30, 2008, there were approximately 118,500 asbestos claims pending against us. The plaintiffs are seeking unspecified actual and punitive

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damages and other relief. See Note 10, Commitments and Contingent Liabilities in this Form 10-Q for additional information on asbestos litigation.

Reference is made to Item 3 of Part I of our 2007 Form 10-K for additional discussion of legal proceedings.

**ITEM 1A. RISK FACTORS**

Our 2007 Form 10-K includes a detailed discussion of our risk factors. The information presented below amends and updates our risk factors and should be read in conjunction with those prior disclosures.

Due to our announcement of increased gross cost savings targets, the risk factor set forth below has been amended and restated.

***If we do not achieve projected savings from various cost reduction initiatives or successfully implement other strategic initiatives our operating results and financial condition may be materially adversely affected.***

Our business continues to be impacted by trends that have negatively affected the tire industry in general, including industry overcapacity, which limits our ability to obtain price relief, increased competition from low-cost manufacturers, uncertain economic conditions in various parts of the world, high raw material and energy costs, weakness in the North American auto industry, and weakness in demand for consumer replacement tires in the U.S. and Europe. To the extent that increases in fuel prices or other factors cause consumers to drive fewer miles there could be a reduction in demand for replacement tires, which, if significant, could harm our business. Unlike most other tire manufacturers, we also face the continuing burden of legacy pension and postretirement benefit costs. In order to offset the impact of these trends, we continue to implement various cost reduction initiatives and expect to achieve more than \$2.0 billion in aggregate gross cost savings from 2006 through 2009 compared with 2005 through our four-point cost savings plan, which includes expected savings from continuous improvement processes, increased low-cost country sourcing, high-cost capacity reductions and reduced selling, administrative and general expenses. Included in these savings are expected ongoing savings as a result of our master labor agreement with the USW.

Our performance is also dependent on our ability to continue to improve the proportion, or mix, of higher margin tires we sell. In order to continue this improvement, we must be successful in marketing and selling products that offer higher margins such as the Assurance, Eagle and Fortera lines of tires and in developing additional higher margin tires that achieve broad market acceptance in North America and elsewhere.

We cannot assure you that these cost reduction and other initiatives will be successful. If not, we may not be able to achieve or sustain future profitability, which would impair our ability to meet our debt and other obligations and would otherwise negatively affect our financial condition and results of operations.

**Table of Contents****ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

The following table presents information with respect to repurchases of common stock made by us during the three months ended June 30, 2008. These shares were delivered to us by employees as payment for the exercise price of stock options as well as the withholding taxes due upon the exercise of the stock options or the vesting or payment of stock awards.

| Period         | Total Number<br>of<br>Shares<br>Purchased | Average Price Paid<br>Per<br>Share | Total Number of<br>Shares<br>Purchased as<br>Part of Publicly<br>Announced<br>Plans or<br>Programs | Maximum<br>Number of<br>Shares that May<br>Yet<br>Be Purchased<br>Under<br>the Plans or<br>Programs |
|----------------|---|------------------------------------|--|---|
| 4/1/08-4/30/08 | 1,008                                     | \$ 26.62                           |  |   |
| 5/1/08-5/31/08 | 910                                       | \$ 27.90                           |  |   |
| 6/1/08-6/30/08 | 6,163                                     | \$ 23.87                           |  |   |
| Total          | 8,081                                     | \$ 24.67                           |  |   |

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**ITEM 6. EXHIBITS.**

See the Index of Exhibits at page E-1, which is by specific reference incorporated into and made a part of this Quarterly Report on Form 10-Q.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

THE GOODYEAR TIRE & RUBBER COMPANY  
(Registrant)

Date: July 31, 2008

By /s/ Richard J. Noechel  
Richard J. Noechel, Vice President and Controller  
(Signing on behalf of Registrant as a duly authorized  
officer of  
Registrant and signing as the principal accounting  
officer of Registrant.)

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**THE GOODYEAR TIRE & RUBBER COMPANY**  
**Quarterly Report on Form 10-Q**  
**For the Quarter Ended June 30, 2008**  
**INDEX OF EXHIBITS**

| <b>Exhibit<br/>Table<br/>Item<br/>No.</b> | <b>Description of<br/>Exhibit</b>   | <b>Exhibit<br/>Number</b> |
|---|---|---------------------------|
| 3   | <b>Articles of Incorporation and By-Laws</b>  |                           |
| (a)                                       | Certificate of Amended Articles of Incorporation of The Goodyear Tire & Rubber Company, dated December 20, 1954, Certificate of Amendment to Amended Articles of Incorporation of the Company, dated April 6, 1993, Certificate of Amendment to Amended Articles of Incorporation of the Company, dated June 4, 1996, and Certificate of Amendment to Amended Articles of Incorporation of the Company, dated April 20, 2006, four documents comprising the Company's Articles of Incorporation, as amended (incorporated by reference, filed as Exhibit 3.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, File No. 1-1927). |                           |
| (b)                                       | Code of Regulations of The Goodyear Tire & Rubber Company, adopted November 22, 1955, and amended April 5, 1965, April 7, 1980, April 6, 1981, April 13, 1987, May 7, 2003, April 26, 2005, and April 11, 2006 (incorporated by reference, filed as Exhibit 3.2 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2006, File No. 1-1927).  |                           |
| 4   | <b>Instruments Defining the Rights of Security Holders, Including Indentures</b>  |                           |
| (a)                                       | Specimen Nondenominational Certificate for Shares of the Common Stock, Without Par Value, of the Company (incorporated by reference, filed as Exhibit 4.1 to the Company's Current Report on Form 8-K, filed May 9, 2007, File No. 1-1927).   |                           |
| (b)                                       | Indenture, dated as of March 15, 1996, between the Company and Chemical Bank (now Wells Fargo Bank, N.A.), as Trustee, as supplemented on March 16, 1998, in respect of the Company's 7% Notes due 2028 (incorporated by reference, filed as Exhibit 4.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 1998, File No. 1-1927).   |                           |
| (c)                                       | Indenture, dated as of March 1, 1999, between the Company and The Chase Manhattan Bank (now Wells Fargo Bank, N.A.), as Trustee (incorporated by reference, filed as Exhibit 4.1 to the Company's Quarterly Report on Form 10-Q for the quarter ended March 31, 2000, File No. 1-1927), as supplemented on August 15, 2001, in respect of the Company's 7.857% Notes due 2011 (incorporated by reference, filed as Exhibit 4.3 to the Company's Quarterly Report on Form 10-Q for the quarter ended September 30, 2001, File No. 1-1927).   |                           |
| (d)                                       | Indenture, dated as of June 23, 2005, among the Company, the subsidiary guarantors party thereto and Wells Fargo Bank, N.A., as Trustee, in respect of the Company's 9% Senior Notes due 2015 (incorporated by reference, filed as Exhibit 4.2 to the Company's Current   |                           |

Report on Form 8-K filed June 24, 2005, File No. 1-1927).

- (e) Indenture, dated as of November 21, 2006, among the Company, the subsidiary guarantors party thereto and Wells Fargo Bank, N.A., as Trustee, in respect of the Company's 8.625% Senior Notes due 2011 and Senior Floating Rate Notes due 2009 (incorporated by reference, filed as Exhibit 4.2 to the Company's Current Report on Form 8-K filed November 22, 2006, File No. 1-1927).

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| <b>Exhibit<br/>Table<br/>Item<br/>No.</b> | <b>Description of<br/>Exhibit</b>   | <b>Exhibit<br/>Number</b> |
|---|---|---------------------------|
| 10  | <b>Material Contracts</b>   |                           |
| (a)                                       | Amended and Restated General Master Purchase Agreement dated December 10, 2004, as amended and restated on May 23, 2005, August 26, 2005 and July 23, 2008, between Ester Finance Titrisation, as Purchaser, Eurofactor, as Agent, Calyon, as Joint Lead Arranger and as Calculation Agent, Natixis, as Joint Lead Arranger, Dunlop Tyres Limited, as Centralising Unit, the Sellers listed therein and Goodyear Dunlop Tires Germany GmbH. | 10.1                      |
| (b)                                       | Master Subordinated Deposit Agreement dated July 23, 2008, between Eurofactor, as Agent, Calyon, as Calculation Agent, Ester Finance Titrisation, as Purchaser, and Dunlop Tyres Limited, as Subordinated Depositor or Centralising Unit.   | 10.2                      |
| (c)                                       | Master Complementary Deposit Agreement dated July 23, 2008, between Eurofactor, as Agent, Calyon, as Calculation Agent, Ester Finance Titrisation, as Purchaser, and Dunlop Tyres Limited, as Complementary Depositor or Centralising Unit.   | 10.3                      |
| 12  | <b>Statement re Computation of Ratios</b>   |                           |
| (a)                                       | Statement setting forth the Computation of Ratio of Earnings to Fixed Charges.  | 12.1                      |
| 23  | <b>Consent of Experts</b>   |                           |
| (a)                                       | Consent of Bates White, LLC   | 23.1                      |
| 31  | <b>302 Certifications</b>   |                           |
| (a)                                       | Certificate of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   | 31.1                      |
| (b)                                       | Certificate of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.   | 31.2                      |
| 32  | <b>906 Certifications</b>   |                           |
| (a)                                       | Certificate of Chief Executive Officer and Chief Financial Officer pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.   | 32.1                      |